



BUSINESS PAPER

Ordinary Meeting of Council

Council Chambers
27 November 2024

6.30pm

BROKEN HILL
CITY COUNCIL

AUSTRALIA'S FIRST
HERITAGE LISTED CITY

Notice is hereby given, in accordance with the provisions of the *Local Government Act 1993*, that an Ordinary Meeting of the Broken Hill City Council will be held in the Council Chambers on **Wednesday 27 November 2024** commencing at **6:30pm** to consider the following business:

AGENDA

1	Opening the Meeting
2	Apologies
3	Leave of Absence Applications
4	Prayer
5	Acknowledgement of Country
6	Acknowledgement of Broken Hill's Mining History
7	Public Forum Session
8	Minutes for Confirmation
9	Disclosure of Interest
10	Mayoral Minute(s)
11	Notice of Motion
12	Notices of Rescission
13	Reports from Delegates
14	Committee Reports
15	Further Reports
16	Questions Taken on Notice from Previous Council Meeting
17	Questions for Next Meeting Arising from Items on this Agenda
18	Public Forum Session
19	Confidential Matters
20	Conclusion of the Meeting

STATEMENT OF ETHICAL OBLIGATIONS

All Councillors undertook an Oath or Affirmation at the beginning of their term of office and declared to undertake the duties of the office of Councillor in the best interests of the people of the Broken Hill Local Government Area and the City of Broken Hill; and that they will faithfully and impartially carry out the functions, powers, authorities and discretions vested in them under the *Local Government Act 1993* or any other Act to the best of their ability and judgment.

LIVE STREAMING OF COUNCIL MEETINGS

This Council meeting is being streamed live on Youtube, recorded and published on Council's website. To those present in the gallery today, by attending or participating in this public meeting you are consenting to your image, voice and comments being recorded and published.

The Mayor and/or General Manager have the authority to pause or terminate the stream if comments or debate are considered defamatory or otherwise inappropriate for publishing.

Attendees are advised that they may be subject to legal action if they engage in unlawful behaviour or commentary.

JAY NANKIVELL
GENERAL MANAGER

MINUTES FOR CONFIRMATION

Minutes of the Ordinary Meeting of the Council meeting held Wednesday, October 30, 2024.

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
OCTOBER 30, 2024

Meeting commenced at 6:30pm.

SWEARING IN OF THE NEWLY ELECTED COUNCIL

The Mayor advised that Councillor Boland took the Oath of Office before the General Manager on 18 October 2024 and Councillor Turley made the Affirmation of Office before the General Manager on 21 October 2024, with now completes the swearing in of the new Council as per Section 233A of the *Local Government Act 1993*.

PRESENT:

Councillor T. Kennedy (Mayor) Councillor J. Hickey (Deputy Mayor),
Councillors B. Algate, M. Boland, A. Byrne, A. Chandler, D. Gallagher,
E. Gillett and H. Jewitt.

General Manager, Director Corporate and Community, Director Finance and Commercial, Director Infrastructure and Environment, Executive Manager People and Culture, Manager Communications and Marketing, Executive Officer and Executive Assistants.

Media (2), Members of the Public (9)

APOLOGIES:

NIL

**LEAVE OF ABSENCE
APPLICATIONS:**

Councillor Turley submitted a Leave of Absence Request for this meeting and provided the reason "Attending to a family event that can't be avoided".

RESOLUTION

Minute No. 47659

Councillor A Chandler moved)

Councillor E Gillett seconded)

Resolved

That the application be accepted and a Leave of Absence granted to Councillor Turley for this meeting.

CARRIED UNANIMOUSLY

PRAYER

Councillor Boland delivered the prayer.

ACKNOWLEDGEMENT OF COUNTRY

Councillor Gallagher delivered the Acknowledgment of Country.

ACKNOWLEDGEMENT OF BROKEN HILL'S MINING HISTORY

Councillor Chandler delivered the Acknowledgment of Broken Hill's Mining History.

PRESENTATION TO FORMER COUNCILLOR, MR RON PAGE

The Mayor acknowledged outgoing Councillor, Mr Ron Page, and presented him with a certificate and gift in recognition of his two periods as an Elected Member from September 1995 – January 2007 and from September 2016 - September 2024 and in particular his time as Mayor.

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
OCTOBER 30, 2024

PUBLIC FORUM

1. Broken Hill Tram Carriage

Mrs Christine Adams of the Sulphide Street Railway and Historical Museum spoke in support of the report recommendation regarding the gifting of the tram carriage to the Museum. Mrs Adams advised that the Museum had approached four previous Council General Managers regarding acquiring the carriage, and thanked current General Manager, Mr Jay Nankivell, for recommending to Council that this finally happens.

Mrs Adams advised that the tram carriage has deteriorated to a condition where it is now beyond repair and the Museum plans to preserve parts of the tram (a carriage seat, curved section of frame and hardware) which will be showcased in the Museum's Transport Pavilion along with their current display of photos, published articles and a model of the City's trams.

2. Fruit Fly Management Workshop

Deputy Mayor Hickey advised that there will be a public workshop facilitated by Local Land Services held on 6 November 2024 commencing at 5:30pm at the Civic Centre. The workshop will be led by renowned entomologists Andrew Jessup and Dr Salman Quddus and is aimed for people interested in learning how to eradicate fruit fly from backyard fruit trees. Deputy Mayor Hickey encouraged the community to attend.

MINUTES FOR CONFIRMATION

RESOLUTION

Minute No. 47660

Deputy Mayor J Hickey moved)
Councillor R Algate seconded)

Resolved

That the Minutes of the Ordinary Meeting of the Council of the City of Broken Hill held August 28, 2024 be confirmed.

That the Minutes of the Extraordinary Meeting of the Council of the City of Broken Hill held October 09, 2024 be confirmed.

CARRIED UNANIMOUSLY

DISCLOSURE OF INTEREST

Council's Executive Officer, Leisa Bartlett, declared:

- A significant non- pecuniary interest in Item 18 of Reports (Report No. 165/24) as her son owns a vacant block at 81 Wyman Street adjacent to the said development is and advised that she will leave the Council Chambers whilst the item is considered.

MAYORAL MINUTES

ITEM 1 - MAYORAL MINUTE NO. 17/24 - DATED OCTOBER 25, 2024 - LOSS OF POWER TO THE CITY DUE TO STORM EVENT ON 16 OCTOBER 2024 D24/51566

RESOLUTION

Minute No. 47661

Mayor T Kennedy moved)
Councillor R Algate seconded)

Resolved

1. That Mayoral Minute No. 17/24 dated October 25, 2024, be received.

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
OCTOBER 30, 2024

2. That Council thanks the Premier, Deputy Opposition Leader and the Member for Barwon for visiting Broken Hill on 24 October 2024 and for their support to the City with an Inquiry into Transgrid and also thanks the Minister for Energy Climate Change The Hon Penny Sharpe and Federal Minister for Emergencies The Hon Jenny McAlister for their support to the city.
3. That Council thanks Essential Energy and their workers for their ongoing and around the clock support along with Transgrid workers, Perilya workers and contractors, volunteers of the Rural Fire Service and the State Emergency Service.
4. That Council thanks the Regional Emergency Management Committee and Local Emergency Management Committee for their ongoing emergency planning for the City.
5. That Council welcomes the financial relief packages, but more needs to be given to ensure that it covers the real loss to residents and small businesses as well as the ongoing outages that we are experiencing.
6. That Council requests Transgrid make a public apology for letting the Far West Community and City of Broken Hill down.
7. That Council requests Transgrid compensate all businesses and employees as a result of the outages and their failure to maintain appropriate backup equipment.
8. That priority is given to ensure suitable backup generators and/or renewable storage is fast tracked to ensure that this is not repeated in the future.
9. That Council write to the Federal Minister for Infrastructure and Minister for Emergency Services, State Minister for Infrastructure and Minister for Emergency Services and our Local Member on the importance of upgrading the Broken Hill Airport to support larger aircraft in times of emergency to cater for the delivery of heavy equipment and support services.

CARRIED UNANIMOUSLY

MATTER OF URGENCY

RESOLUTION

Minute No. 47662 - Procedural Motion

Councillor R Algate moved)

Councillor A Chandler seconded)

Resolved

That a matter of urgency regarding the support provided by LGNSW to Council in relation to Council's submission in respect to the Waste Services Levy be heard at this meeting.

CARRIED UNANIMOUSLY

The Mayor advised that the matter will be dealt with after all reports listed for this meeting.

NOTICES OF MOTION

Nil.

REPORTS FROM DELEGATES

Nil.

RESCISSION MOTIONS

Nil.

REPORTS

ITEM 2 - BROKEN HILL CITY COUNCIL REPORT NO. 148/24 - DATED SEPTEMBER 19, 2024 -
CORRESPONDENCE REPORT - COST SHIFTING ONTO LOCAL GOVERNMENT D24/41466

RESOLUTION

Minute No. 47663

Councillor R Algate moved)

Councillor H Jewitt seconded)

Resolved

1. That Broken Hill City Council Report No. 148/24 dated September 19, 2024, be received.
2. That reply correspondence dated 22 March 2024, from The Parliamentary Secretary to the Premier on behalf of the NSW Premier be received and noted.
3. That reply correspondence dated 23 August 2024, from The Hon Ron Hoenig MP advising the purpose of the Government Inquiry into the ability of Local Government to fund infrastructure and services; changes to the rate peg methodology which commenced 1 July 2024; improved oversight of the industry by the Office of Local Government; the NSW Government's \$200M in grants available to Councils to address the housing crisis; and the NSW Government's \$252M Apprenticeship Scheme for Councils to employ 1,300 apprentices and trainees

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
OCTOBER 30, 2024

across the local government sector, be
received and noted.

CARRIED UNANIMOUSLY

**ITEM 3 - BROKEN HILL CITY COUNCIL REPORT NO. 149/24 - DATED SEPTEMBER 06, 2024 -
CORRESPONDENCE REPORT - NSW INTERMENT SERVICES LEVY** D24/43946

RESOLUTION

Minute No. 47664

Councillor R Algate moved)
Deputy Mayor J Hickey seconded)

Resolved

1. That Broken Hill City Council Report No. 149/24 dated September 6, 2024, be received.
2. That reply correspondence from the Minister for Lands and Property, The Hon Steve Kamper on behalf of NSW Deputy Premier, The Hon Prue Car MP. dated 2 September 2024 advising that the industry requires a strong proactive regulator to oversee the standards of the industry and a levy is the fairest way to fund the regulator and advising the core responsibilities of the regular, be received and noted.

CARRIED UNANIMOUSLY

**ITEM 4 - BROKEN HILL CITY COUNCIL REPORT NO. 150/24 - DATED SEPTEMBER 06, 2024 -
CORRESPONDENCE REPORT - REGIONAL AIRLINES** D24/43933

RESOLUTION

Minute No. 47665

Deputy Mayor J Hickey moved)
Councillor A Byrne seconded)

Resolved

1. That Broken Hill City Council Report No. 150/24 dated September 6, 2024, be received.
2. That reply correspondence dated 5 September 2024, from The Hon Patrick Gorman MP, Assistant Minister for the Prime Minister on behalf of the Prime Minister, advising that the Federal Government has announced that it will guarantee regional flight bookings for Rex customers throughout the voluntary administration process and has referred Council's correspondence to the Federal Minister for Infrastructure, Transport, Regional Development and Local Government, The Hon Catherine King MP, be received and noted.
3. That reply correspondence dated 9 September 2024, from the Hon Kristy McBain MP, Federal Minister for Regional Development, Local Government and Territories on behalf of the Federal Minister for Infrastructure, Transport, Regional Development and Local Government, The Hon Catherine King MP advising that in

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
OCTOBER 30, 2024

addition to the Federal Government's guaranteed flight bookings for Rex customers, the recently released Aviation White Paper sets out the Federal Government's policies to promote the efficiency, safety, sustainability, productivity and competitiveness of the aviation sector to 2050, be received and noted.

CARRIED UNANIMOUSLY

**ITEM 5 - BROKEN HILL CITY COUNCIL REPORT NO. 151/24 - DATED AUGUST 16, 2024 -
CORRESPONDENCE REPORT - SUPPORT FOR SILVERLEA EARLY CHILDHOOD SERVICES**
D24/40127

RESOLUTION

Minute No. 47666

Councillor M Boland moved)
Councillor A Bryne seconded)

Resolved

1. That Broken Hill City Council Report No. 151/24 dated August 16, 2024, be received.
2. That reply correspondence from the Federal Minister for Education has not been received
3. That reply correspondence dated 14 October 2024, from the NSW Minister for Education and Early Learning, addressed to the Local Member for Barwon (forwarded to Council by the Local Member), advising:
 - a) that the NSW Department of Education's NSW Workforce Activation Plan has been put in place for eligible early childhood education and care providers (ECEC) in Bourke Shire, Broken Hill and Cobar Shire to access funding to address workforce shortages, upgrade their services, professional development, mentoring and pre-employment programs;
 - b) that the NSW Government has committed up to \$29.4 million for the ECEC scholarship program that is accessible to regional and remote students;
 - c) that the NSW Government's partnership with the University of Wollongong and the Early Learning and Care Council of Australia to provide an accelerated degree program;
 - d) and that the NSW Government's Regional Development's welcome experience to support people moving to regional areas, be received and noted.
4. That reply correspondence from the NSW Shadow Minister has not been received.

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
OCTOBER 30, 2024

5. That reply correspondence from the Federal Member for Parkes, dated 15 August 2024 be received and that Council notes that this correspondence was forwarded to Silverlea Early Childhood Services on 21 August 2024.
6. That reply correspondence from the Local Member for Barwon dated 16 October 2024, advising of his correspondence sent to the Minister for Education in August and her response provided, be received and noted.

CARRIED UNANIMOUSLY

**ITEM 6 - BROKEN HILL CITY COUNCIL REPORT NO. 152/24 - DATED SEPTEMBER 27, 2024 -
CORRESPONDENCE REPORT - BROKEN HILL FRUIT FLY ZONING** D24/47372

RESOLUTION

Minute No. 47667

Deputy Mayor J Hickey moved)
Councillor H Jewitt seconded)

Resolved

1. That Broken Hill City Council Report No. 152/24 dated September 27, 2024, be received.
2. That reply correspondence dated 2 August 2024 from Member for Barwon, be received and noted.
3. That reply correspondence dated 24 September 2024 from the Minister for Agriculture, Minister for Regional NSW and Minister for Western NSW regarding the reintroduction of a Fruit Fly Exclusion Zone around Broken Hill advising:
 - a) the whole of NSW is currently a "Pest Free Area";
 - b) The Department of Primary Industries and Regional Development (the Department) are no longer funding the management of Queensland Fruit Fly as the pest is endemic, however, as part of the National Fruit Fly Strategy, research around the management (including prevention and eradication) of existing fruit flies continues;
 - c) Sentinel Medfly Traps will be established in Broken Hill to ensure prompt eradication measures should incursion be detected, be received and noted.

CARRIED UNANIMOUSLY

**ITEM 7 - BROKEN HILL CITY COUNCIL REPORT NO. 153/24 - DATED SEPTEMBER 06, 2024 -
OFFICE OF LOCAL GOVERNMENT COUNCILLOR CONDUCT AND MEETING PRACTICE
REVIEW** D24/43992

RESOLUTION

Minute No. 47668

Resolved

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
OCTOBER 30, 2024

Councillor R Algate moved)
Councillor A Chandler seconded)

1. That Broken Hill City Council Report No. 153/24 dated September 6, 2024, be received.
2. That the Office of Local Government Discussion Paper – Councillor Conduct Framework, be received.
3. That it be noted that a Councillor Workshop was held on Wednesday 23 October 2024 for Councillors to consider the Office of Local Government Discussion Paper – Councillor Conduct and Meeting Practices.
4. That Council endorses the draft submission to the Office of Local Government (attached to the report), and that Council forwards its submission prior to the deadline of 15 November 2024.
5. That Council sends correspondence to the Minister for Local Government thanking him for honouring his pledge to make amendments to improve the Model Code of Conduct and the Model Code of Meeting Practice for Local Government in NSW.

CARRIED UNANIMOUSLY

**ITEM 8 - BROKEN HILL CITY COUNCIL REPORT NO. 154/24 - DATED OCTOBER 03, 2024 -
CODE OF CONDUCT COMPLAINT STATISTICS ANNUAL REPORT 2023/24** D24/48346

RESOLUTION

Minute No. 47669

Councillor M Boland moved)
Deputy Mayor J Hickey seconded)

Resolved

1. That Broken Hill City Council Report No. 154/24 dated October 3, 2024, be received.
2. That the Code of Conduct Complaints Statistics Annual Report for the Broken Hill City Council for the period of 1 September 2023 – 31 August 2024 be forwarded to the Office of Local Government.

CARRIED UNANIMOUSLY

**ITEM 9 - BROKEN HILL CITY COUNCIL REPORT NO. 155/24 - DATED OCTOBER 17, 2024 -
APPOINTMENT OF DELEGATES TO COMMITTEES - OCTOBER 2024 TO SEPTEMBER 2025** D24/50356

MOTION

Deputy Mayor J Hickey moved)
Councillor E Gillett seconded)

Recommendation

1. That Broken Hill City Council Report No. 155/24 dated October 17, 2024, be received.
2. That Council notes the Councillors appointed to S355 Committees and other Committees and Working Group at the Extraordinary Council Meeting held 9 October 2024, in the schedule attached to the report.

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
OCTOBER 30, 2024

3. That the Library Consultative Precinct Project Steering Group be removed from the schedule as it was previously merged with the Project Steering Group for the Project Consultative Group to receive updates on all of Council's major projects including the Library Development and Cultural Precinct Project.
4. That the Code of Meeting Practice Policy be amended to increase the number of Councillor Delegates on the Infrastructure and Environment Committee to be five Councillors.
5. That Councillor Chandler be appointed to the Infrastructure and Environment Committee.
6. That Councillor Boland replaces Councillor Chandler as a member of the Community Development Committee.
7. That Council appoints:
 - a) Deputy Mayor Hickey as Chairperson of the Infrastructure and Environment Committee.
 - b) Councillor Boland as Chairperson of the Community Development Committee.
 - c) Councillor Algate as Chairperson of the Finance and Governance Committee.
8. That Council appoints:
 - a) Councillor Turley as a member of the Finance and Governance Standing Committee; and a member of the Youth Advisory Committee.
 - b) Councillor Boland as a member of the Australia Day Advisory Group; and a member of the Broken Hill Lead Reference Group.
 - c) Councillor Chandler as a member of the Tidy Towns Working Group.
9. That Councillor Turley's request for membership of further Committees/Working Groups be declined as they have all reached full membership.

Amendment

Councillor A Byrne moved)
Mayor T Kennedy seconded)

Recommendation

1. That Broken Hill City Council Report No. 155/24 dated October 17, 2024, be received.

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
OCTOBER 30, 2024

2. That Council notes the Councillors appointed to S355 Committees and other Committees and Working Group at the Extraordinary Council Meeting held 9 October 2024, in the schedule attached to the report.
3. That the Library Consultative Precinct Project Steering Group be removed from the schedule as it was previously merged with the Project Steering Group for the Project Consultative Group to receive updates on all of Council's major projects including the Library Development and Cultural Precinct Project.
4. That the Code of Meeting Practice Policy be amended to increase the number of Councillor Delegates on the Infrastructure and Environment Committee to be five Councillors.
5. That Councillor Chandler be appointed to the Infrastructure and Environment Committee.
6. That Councillor Boland replaces Councillor Chandler as a member of the Community Development Committee.
7. That Council appoints:
 - a) Deputy Mayor Hickey as Chairperson of the Infrastructure and Environment Committee.
 - b) Councillor Boland as Chairperson of the Community Development Committee.
 - c) Councillor Algate as Chairperson of the Finance and Governance Committee.
8. That Council appoints:
 - a) Councillor Turley as a member of the Finance and Governance Standing Committee; and a member of the Youth Advisory Committee.
 - b) Councillor Boland as a member of the Australia Day Advisory Group; and a member of the Broken Hill Lead Reference Group.
 - c) Councillor Chandler as a member of the Tidy Towns Working Group.
9. That Councillor Turley be appointed as a member of the following Committees, and given that these Committees already have full membership, the associated Terms of Reference be amended to include an

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
OCTOBER 30, 2024

additional Councillor representative:

- Infrastructure and Environment Standing Committee
- Broken Hill City Art Gallery Committee
- Disability Inclusion Action Plan Working Group
- Murray Darling Association Region 4
- Project Steering Group for the Project Consultative Group

LOST

FOR: Councillor Byrne.

AGAINST: Councillors Gallagher, Boland, Algate, Jewitt, Chandler, Gillett, Deputy Mayor Hickey and Mayor Kennedy.

The substantive motion was put.

RESOLUTION

Minute No. 47670

Deputy Mayor J Hickey moved)
Councillor E. Gillett seconded)

Resolved

1. That Broken Hill City Council Report No. 155/24 dated October 17, 2024, be received.
2. That Council notes the Councillors appointed to S355 Committees and other Committees and Working Group at the Extraordinary Council Meeting held 9 October 2024, in the schedule attached to the report.
3. That the Library Consultative Precinct Project Steering Group be removed from the schedule as it was previously merged with the Project Steering Group for the Project Consultative Group to receive updates on all of Council's major projects including the Library Development and Cultural Precinct Project.
4. That the Code of Meeting Practice Policy be amended to increase the number of Councillor Delegates on the Infrastructure and Environment Committee to be five Councillors.
5. That Councillor Chandler be appointed to the Infrastructure and Environment Committee.
6. That Councillor Boland replaces Councillor Chandler as a member of the Community Development Committee.
7. That Council appoints:
 - a) Deputy Mayor Hickey as Chairperson of the Infrastructure and Environment Committee.
 - b) Councillor Boland as Chairperson of the

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
OCTOBER 30, 2024

Community Development Committee.

c) Councillor Algate as Chairperson of the Finance and Governance Committee.

8. That Council appoints:

a) Councillor Turley as a member of the Finance and Governance Standing Committee; and a member of the Youth Advisory Committee.

b) Councillor Boland as a member of the Australia Day Advisory Group; and a member of the Broken Hill Lead Reference Group.

c) Councillor Chandler as a member of the Tidy Towns Working Group.

9. That Councillor Turley's request for membership of further Committees/Working Groups be declined as they have all reached full membership.

CARRIED UNANIMOUSLY

**ITEM 10 - BROKEN HILL CITY COUNCIL REPORT NO. 156/24 - DATED OCTOBER 23, 2024 -
AUDIT, RISK AND IMPROVEMENT COMMITTEE - INDEPENDENT MEMBERS APPOINTMENT**

D24/51115

RESOLUTION

Minute No. 47671

Councillor M Boland moved)
Councillor R Algate seconded)

Resolved

1. That Broken Hill City Council Report No. 156/24 dated October 23, 2024, be received.
2. That Council resolves to appoint three (3) independent members on the Broken Hill City Council Audit, Risk and Improvement Committee.
3. That Council appoints (Mr Charbel Abouraad) as independent member and Chair of the Broken Hill City Council Audit, Risk and Improvement Committee.
4. That Council reappoints (James Mathers) as an independent member on the Broken Hill City Council Audit, Risk and Improvement Committee.
5. That Council reappoints (Mr Nunzio De Lisio) as an independent member on the Broken Hill City Council Audit, Risk and Improvement Committee.

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
OCTOBER 30, 2024

CARRIED UNANIMOUSLY

**ITEM 11 - BROKEN HILL CITY COUNCIL REPORT NO. 157/24 - DATED AUGUST 05, 2024 -
ADOPTION OF THE DRAFT VOLUNTEER MANAGEMENT POLICY** D24/38132

RESOLUTION

Minute No. 47672

Councillor E. Gillett moved)
Councillor H Jewitt seconded)

Resolved

1. That Broken Hill City Council Report No. 157/24 dated August 5, 2024, be received.
2. That Council notes that nil submissions were received during the public exhibition of the Draft Volunteer Management Policy.
3. That Council adopts the Draft Volunteer Management Policy and notes that its adoption will render the current Volunteers Policy obsolete.

CARRIED UNANIMOUSLY

**ITEM 12 - BROKEN HILL CITY COUNCIL REPORT NO. 158/24 - DATED OCTOBER 16, 2024 -
DRAFT DEVELOPMENT CONFLICT OF INTEREST POLICY FOR PUBLIC EXHIBITION** D24/50146

RESOLUTION

Minute No. 47673

Councillor R Algate moved)
Councillor D Gallagher seconded)

Resolved

1. That Broken Hill City Council Report No. 158/24 dated October 16, 2024, be received.
2. That Council endorse the Draft Development Conflict of Interest Policy for the purpose of public exhibition.
3. That the Draft Development Conflict of Interest Policy be exhibited for public comment for a period of 28 days.
4. That a report be presented to Council at the conclusion of the public exhibition period, detailing submissions and any recommended amendments arising, with a view to adopting the Draft Development Conflict of Interest Policy.

CARRIED UNANIMOUSLY

**ITEM 13 - BROKEN HILL CITY COUNCIL REPORT NO. 159/24 - DATED OCTOBER 02, 2024 -
SECTION 355 ADVISORY AND ASSET COMMITTEE FRAMEWORK** D24/48279

RESOLUTION

Minute No. 47674

Councillor M Boland moved)
Councillor A Byrne seconded)

Resolved

1. That Broken Hill City Council Report No. 159/24 dated October 2, 2024, be received.
2. That Council adopt the Section 355 Asset Committee Manual.

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
OCTOBER 30, 2024

3. That Council adopt the Section 355 Advisory Committee Manual.
4. That Council adopt the Constitutions for the following Section 355 Committees – Ageing Well Advisory Committee, Broken Hill City Art Gallery Advisory Committee, E.T. Lamb Memorial Oval Community Committee, Memorial Oval Community Committee, Norm Fox Sporting Complex Community Committee, Picton Sports Ground Community Committee and Youth Advisory Committee.
5. That Council invite nominations for committee membership on the inactive Alma Oval Community Committee, from the following user groups: AFL Broken Hill, South Broken Hill Football Club, Barrier District Cricket League, South Broken Hill Cricket Club, and Alma Public School, in order to consider reestablishment in accordance with the draft S355 Asset Manual and draft Constitution of the Alma Oval Community.
6. That the Section 355 Alma Oval Community Committee be re-established subject to meeting committee management requirements as outlined in the Committee Constitution and that a Councillor representative be nominated.
7. That should insufficient nominations be received for committee management of the Alma Oval Community Committee, then the Committee be formally disbanded and the care, maintenance and management remain under the control of Council operations.
8. That the draft Constitution of the Alma Oval Community Committee be adopted for use, in the event that a management committee can be formed.
9. That as per Council's Extraordinary Meeting held 09 October 2024 Minute No. 1 the Constitution of Section 355 Broken Hill Heritage Committee remain under review, with recommendations to be provided to Council at a later date.
10. That all previous Frameworks and Constitutions become obsolete and removed from Council's website.
11. That all adopted S355 Manuals and Constitutions be uploaded to Council's website.

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
OCTOBER 30, 2024

12. That Council invite applications for Committee membership in accordance with all adopted Constitutions.
13. That Council write and express its gratitude to all existing Committee members for their contributions to Council and the community over the previous term and invite them to re-nominate for the new term of Council.

CARRIED UNANIMOUSLY

ITEM 14 - BROKEN HILL CITY COUNCIL REPORT NO. 160/24 - DATED OCTOBER 16, 2024 - EXHIBITION OF DRAFT VOLUNTARY PLANNING AGREEMENT WITH A-CAES AUSTRALIA NSW PTY LTD D24/50244

RESOLUTION

Minute No. 47675

Deputy Mayor J Hickey moved)
Councillor H Jewitt seconded)

Resolved

1. That Broken Hill City Council Report No. 160/24 dated October 16, 2024, be received.
2. That the attached draft Voluntary Planning Agreement (VPA) with A-CAES NSW Pty Ltd be publicly exhibited for a period of not less than 28 days.
3. That following the exhibition period a further report be provided to Council, outlining any of the submissions received with the view to either amend or adopt the VPA.

CARRIED UNANIMOUSLY

ITEM 15 - BROKEN HILL CITY COUNCIL REPORT NO. 161/24 - DATED SEPTEMBER 17, 2024 - BUDGET CARRYOVER'S 2023/24 D24/45639

RESOLUTION

Minute No. 47676

Councillor R Algate moved)
Councillor A Chandler seconded)

Resolved

1. That Broken Hill City Council Broken Hill City Council Report No. 161/24 dated September 17, 2024, be received.
2. That Council revoke the budget items as listed below in *Table 1* for the amount of \$206,705.
3. That Council note the carryover budget items as listed below in *Table 2* for the amount of \$45,435,050.

CARRIED UNANIMOUSLY

ITEM 16 - BROKEN HILL CITY COUNCIL REPORT NO. 162/24 - DATED OCTOBER 16, 2024 - INVESTMENT REPORT FOR AUGUST 2024 D24/50234

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
OCTOBER 30, 2024

RESOLUTION

Minute No. 47677

Councillor M Boland moved)
Councillor R Algate seconded)

Resolved

1. That Broken Hill City Council Report No. 162/24 dated October 16, 2024, be received.

CARRIED UNANIMOUSLY

ITEM 17 - BROKEN HILL CITY COUNCIL REPORT NO. 163/24 - DATED OCTOBER 11, 2024 - INVESTMENT REPORT FOR SEPTEMBER 2024

D24/49513

RESOLUTION

Minute No. 47678

Councillor M Boland moved)
Councillor D Gallagher seconded)

Resolved

1. That Broken Hill City Council Report No. 163/24 dated October 11, 2024, be received.

CARRIED UNANIMOUSLY

ITEM 18 - BROKEN HILL CITY COUNCIL REPORT NO. 164/24 - DATED OCTOBER 23, 2024 - PROPOSED EXPANSION OF PLAYTIME PRESCHOOL AND RELOCATION OF CWA TO ALMA INSTITUTE

D24/51148

RESOLUTION

Minute No. 47679

Councillor A Chandler moved)
Councillor A Byrne seconded)

Resolved

1. That Broken Hill City Council Report No. 164/24 dated October 23, 2024, be received.
2. That Council approve, for the purposes of public exhibition, the granting of a 12-month license for the Alma Institute to the Broken Hill CWA with the view to obtaining ministerial consent for a longer-term lease.
3. That the proposed license of the Alma institute be placed on public exhibition for a period of 28 days for public comment.
4. That Council approve Playtime Preschool occupying the whole of the Fred Jobson Community Centre site
5. That the General Manager be authorised to negotiate Lease arrangements with Playtime Preschool.

CARRIED UNANIMOUSLY

ITEM 19 - BROKEN HILL CITY COUNCIL REPORT NO. 165/24 - DATED OCTOBER 14, 2024 - DEVELOPMENT APPLICATION 56/2024 - PROPOSED TRANSITIONAL GROUP HOMES - 79 WYMAN STREET AND 80 CUMMINS LANE, BROKEN HILL

D24/49688

Council's Executive Officer, Leisa Bartlett, declared an interest in Item 19 and left the Council Chambers at 7:41pm.

RESOLUTION

Minute No. 47680

Councillor A Chandler moved)
Councillor D Gallagher seconded)

Resolved

1. That Broken Hill City Council Report No. 165/24 dated October 14, 2024, be received.
2. That Development Application 56/2024, for the construction of a transitional group home (consisting of 6 units), core/administration

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
OCTOBER 30, 2024

building, staff carpark and a communal outdoor area with children's playground and barbeque, at 79 Wyman Street and 80 Cummins Lane, Broken Hill, be approved subject to conditions (outlined in Attachment to this report).

CARRIED UNANIMOUSLY

FOR: Councillors Gallagher, Byrne, Boland, Algate, Jewitt, Chandler, Gillett, Deputy Mayor Hickey and Mayor Kennedy.
AGAINST: Nil.

The Executive Officer returned to the Council Chambers at 7:44pm. The Mayor advised that Council had adopted the report recommendation of Item 19.

**ITEM 20 - BROKEN HILL CITY COUNCIL REPORT NO. 166/24 - DATED OCTOBER 16, 2024 -
PROPOSED COMPULSORY ACQUISITION OF LOT 4444 IN DEPOSITED PLAN 757298 (123
BAGOT STREET)** D24/50140

RESOLUTION

Minute No. 47681

Deputy Mayor J Hickey moved)
Councillor A Byrne seconded)

Resolved

1. That Broken Hill City Council Report No. 166/24 dated October 16, 2024, be received.
2. That Council approve the compulsory acquisition of approximately 4048 square metres being Lot 4444 on DP 757298, known as 123 Bagot Street, Broken Hill, pursuant to the *Local Government Act 1993*, and upon acquisition, classify the land as operational land.
3. That Council register acquisition plans against Lot 4444 DP 757298.
4. That Council approve the making of an application to the Minister for Local Government to issue a Proposed Acquisition Notice under the Land Acquisition (Just Terms Compensation) Act 1991 (NSW) for Council to compulsorily acquire Lot 4444 DP 757298.
5. That Council approve the making of an application to the Governor of NSW for the publication of an Acquisition Notice in the NSW Government Gazette under the Land Acquisition (Just Terms Compensation) Act 1991 (NSW) for Council to compulsorily acquire Lot 4444 DP 757298.
6. That Council delegate to the General Manager the power to negotiate, finalise and execute any applications, notices, documents and compensation claims required to be executed as part of the process for Council to compulsorily acquire Lot 4444 DP 757298.

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
OCTOBER 30, 2024

7. That any documents which may not be executed by the General Manager under delegation be executed under the Common Seal of Council.
8. That all documentation in relation to this matter remain confidential to Council.

CARRIED UNANIMOUSLY

**ITEM 21 - BROKEN HILL CITY COUNCIL REPORT NO. 167/24 - DATED OCTOBER 11, 2024 -
HISTORIC TRAM CARRIAGE** D24/49448

RESOLUTION

Minute No. 47682

Deputy Mayor J Hickey moved)
Councillor D Gallagher seconded)

Resolved

1. That Broken Hill City Council Report No. 167/24 dated October 11, 2024, be received.
2. That the General Manager be authorised to undertake negotiations with relevant local parties for the transfer/loan of agreed components for the purpose of public exhibition.

CARRIED UNANIMOUSLY

**ITEM 22 - BROKEN HILL CITY COUNCIL REPORT NO. 168/24 - DATED OCTOBER 10, 2024 -
MINUTES OF THE BROKEN HILL LEAD REFERENCE GROUP** D24/49391

RESOLUTION

Minute No. 47683

Councillor M Boland moved)
Councillor H Jewitt seconded)

Resolved

1. That Broken Hill City Council Report No. 168/24 dated October 10, 2024, be received.
2. That the Minutes of the Broken Hill Lead Reference Group Meeting held 22 August 2024 be received.

CARRIED UNANIMOUSLY

**ITEM 23 - BROKEN HILL CITY COUNCIL REPORT NO. 169/24 - DATED OCTOBER 11, 2024 -
MINUTES OF THE LOCAL TRAFFIC COMMITTEE - MEETINGS NO.450 AND NO.451** D24/49596

RESOLUTION

Minute No. 47684

Councillor R Algate moved)
Councillor A Chandler seconded)

Resolved

1. That Broken Hill City Council Report No. 169/24 dated October 11, 2024, be received.
2. That the minutes of the Local Traffic Committee – Meeting No.450, held on Tuesday, 3 September 2024 be endorsed.
3. That the minutes of the Local Traffic Committee – Meeting No.451, held on Tuesday, 1 October 2024 be endorsed.

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
OCTOBER 30, 2024

4. That Item No.450.10.1 recommendation be received:
 - The Committee recommends denying the request to install a pedestrian crossing on Oxide Street at the Chapple Street intersection. Oxide Street is a high traffic road with multiple lanes in the area, making it unsafe for such a measure.
5. That Item No.450.10.2 recommendation be received:
 - The Committee recommends denying the request to install permanent directional signage from Brookfield Avenue to the Silver City Highway.
6. That Item No.450.10.4 recommendation be received:
 - The Committee recommends denying the request for a pedestrian crossing at the Thomas Street entrance to the hospital. The existing safety measures, including a pedestrian refuge, are deemed sufficient.

CARRIED UNANIMOUSLY

ITEM 24 - BROKEN HILL CITY COUNCIL REPORT NO. 170/24 - DATED SEPTEMBER 27, 2024 - MINUTES OF THE S355 YOUTH ADVISORY COMMITTEE MEETING HELD 13 AUGUST 2024
D24/47371

RESOLUTION

Minute No. 47685

Councillor D Gallagher moved)
Councillor R Algate seconded)

Resolved

1. That Broken Hill City Council Report No. 170/24 dated September 27, 2024, be received.
2. That the minutes of the S355 Youth Advisory Committee meeting held on 13 August 2024 be received.

CARRIED UNANIMOUSLY

ITEM 25 - BROKEN HILL CITY COUNCIL REPORT NO. 171/24 - DATED AUGUST 30, 2024 - MINUTES OF THE S355 AGEING WELL ADVISORY COMMITTEE MEETING HELD 7 AUGUST 2024
D24/42468

RESOLUTION

Minute No. 47686

Councillor R Algate moved)
Councillor D Gallagher seconded)

Resolved

1. That Broken Hill City Council Report No. 171/24 dated August 30, 2024, be received.
2. That the minutes of the S355 Ageing Well Advisory Committee meeting held 7 August 2024 be received.

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
OCTOBER 30, 2024

3. That Council send correspondence former CEO of Southern Cross Care, Mr Bernard Nankivell, thanking him for his work and advocacy for aged care in the City and congratulating him on his retirement.
4. That Council continues to advocate for a review of Broken Hill's categorisation under the Modified Monash Model for aged care to truly reflect Broken Hill's characteristics of remoteness and distance to capital cities.

CARRIED UNANIMOUSLY

**ITEM 26 - BROKEN HILL CITY COUNCIL REPORT NO. 172/24 - DATED AUGUST 27, 2024 -
MINUTES OF THE FRIENDS OF THE FLORA AND FAUNA OF THE BARRIER RANGES
COMMUNITY COMMITTEE MEETING HELD 13 AUGUST 2024**

D24/41698

RESOLUTION

Minute No. 47687

Councillor D Gallagher moved)
Councillor A Chandler seconded)

Resolved

1. That Broken Hill City Council Report No. 172/24 dated August 27, 2024, be received.
2. That the minutes of the Friends of the Flora and Fauna of the Barrier Ranges Community Committee Meeting held 13 August 2024 be received.
3. That the minutes of the Friends of the Flora and Fauna of the Barrier Ranges Community Committee Meeting held 10 September 2024 be received.
4. That the minutes of the Friends of the Flora and Fauna of the Barrier Ranges Community Committee Meeting held 8 October 2024 be received.

CARRIED UNANIMOUSLY

**ITEM 27 - BROKEN HILL CITY COUNCIL REPORT NO. 173/24 - DATED SEPTEMBER 17, 2024 -
MINUTES OF THE BROKEN HILL EDUCATION WORKING GROUP MEETINGS HELD 24 JULY
AND 4 SEPTEMBER 2024**

D24/45662

RESOLUTION

Minute No. 47688

Deputy Mayor J Hickey moved)
Councillor R Algate seconded)

Resolved

1. That Broken Hill City Council Report No. 173/24 dated September 17, 2024, be received.
2. That the minutes of the Broken Hill Education Working Group Meetings held 24 July 2024 and 4 September 2024 be received and noted.

CARRIED UNANIMOUSLY

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
OCTOBER 30, 2024

**ITEM 28 - BROKEN HILL CITY COUNCIL REPORT NO. 174/24 - DATED SEPTEMBER 17, 2024 -
ACTION LIST REPORT** D24/45658

RESOLUTION

Minute No. 47689

Councillor D Gallagher moved)
Councillor A Chandler seconded)

Resolved

1. That Broken Hill City Council Report No. 174/24 dated September 17, 2024, be received.

CARRIED UNANIMOUSLY

QUESTIONS TAKEN ON NOTICE FROM PREVIOUS COUNCIL MEETING

**ITEM 30 - QUESTIONS ON NOTICE NO. 11/24 - DATED AUGUST 30, 2024 - PUBLIC FORUM
QUESTIONS ON NOTICE TAKEN AT THE AUGUST COUNCIL MEETING** D24/42378

RESOLUTION

Minute No. 47690

Councillor D Gallagher moved)
Councillor E Gillett seconded)

Resolved

1. That Questions On Notice No. 11/24 dated August 30, 2024, be received.

CARRIED UNANIMOUSLY

MATTER OF URGENCY

ITEM 29 - LATE BUSINESS NO. /24 - DATED OCTOBER 30, 2024 - WASTE SERVICES LEVY D24/52541

RESOLUTION

Minute No. 47691

Councillor C Algate moved)
Councillor D Gallagher seconded)

Resolved

1. That Broken Hill City Council invite the General Manager to prepare a report before the November Council Meeting detailing information and support provided by LGNSW to Council in relation to Council's submission in respect to the Waste Services Levy.

CARRIED UNANIMOUSLY

QUESTIONS FOR NEXT MEETING ARISING FROM ITEMS ON THIS AGENDA

Patton Street Shopping Village Signage

Councillor Byrne requested that Council installs directional signage to direct tourists to the Patton Street Shopping Village.

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
OCTOBER 30, 2024

The Mayor indicated that this would be completed.

PUBLIC FORUM SESSION

Volunteer Framework and Policy

Ms Margaret Pryor, a volunteer at the Far West Health Service Hospital Kiosk, spoke about the many checks that volunteers needed to go through to help at the Hospital which includes, a police check, a working with children check, copy of birth certificate, copy of marriage certificate, copy of Passport, and to be nominated by two people; and how this process is a main reason why people may be deterred from volunteering at the hospital. Ms Pryor said she hopes Council's processes are not as onerous as the Health Service's processes, and that therefore, Council will not deter people from volunteering to assist with Council's Committees and Working Groups.

Broken Hill Netball Courts

Ms Ros O'Connor thanked Council for their work thus far to redevelop the Broken Hill Netball Courts and looks forward to the project's completion in early 2025.

CONFIDENTIAL MATTERS

Nil.

There being no further business for Council to consider, the Mayor closed the meeting at 8:08p.m.

THE FOREGOING MINUTES WERE READ)
AND CONFIRMED AT THE ORDINARY)
MEETING OF THE BROKEN HILL CITY)
COUNCIL HELD ON 27 NOVEMBER 2024.)

CHAIRPERSON

MAYORAL MINUTES

1. MAYORAL MINUTE NO. 18/24 - DATED NOVEMBER 20, 2024 - SUPPORT FOR PRIVATE MEMBERS BILL - AUTOMATED EXTERNAL DEFIBRILLATORS (PUBLIC ACCESS) BILL 2024 (D24/56123) 27

ORDINARY MEETING OF THE COUNCIL

November 20, 2024

ITEM 1MAYORAL MINUTE NO. 18/24

SUBJECT: SUPPORT FOR PRIVATE MEMBERS BILL - AUTOMATED
EXTERNAL DEFIBRILLATORS (PUBLIC ACCESS) BILL 2024
D24/56123

Summary

The Member for Kiama, Mr Gareth Ward MP, presented a Private Members Bill to The House in October 2023 (which has been passed by the Legislative Assembly and Legislative Council) which mirrors laws passed by the South Australian Government for mandatory defibrillators in public buildings along with all public transport.

The proposed Bill also calls for Service NSW to maintain a register of all defibrillators in NSW which can be accessed by the public. Mandatory testing every twelve months and the requirement of signage on buildings and public transport highlighting the presence of a defibrillator, is also a requirement under the proposed Bill.

The proposed Bill refers to “relevant buildings” as:

- A large commercial building
- A government building
- An educational establishment
- A correctional centre
- A retirement village
- An entertainment facility
- A recreation facility (major)
- A building that is part of a caravan park
- A casino or other venue where gambling is authorised, other than a venue where the only gambling authorised is the selling and buying of lottery tickets.

In the proposed Bill “relevant vehicles” are:

- An emergency services vehicle
- A public passenger vehicle

The Member for Kiama advised that the South Australian Government passed legislation last year to mandate that all public buildings (over a certain size) must have defibrillators making them common place just like fire hydrants that became an accepted and necessary feature of all public buildings years ago.

The Member for Kiama is seeking support from NSW Councils for the introduction of the Bill into NSW legislation, and claims that on average, 3800 people die of an out-of-hospital cardiac arrest in NSW every year and between 70%-90% of these people could have been saved if a defibrillator was on hand.

There is no doubt that the introduction of such a Bill will save lives across the State, but my only concern, is the cost of compliance on small businesses or community organisations that may fall into the above categories; and as has been seen recently with the introduction of fire

safety reforms, the costs of compliance with the installation and maintenance of fire safety measures and equipment along with annual fire safety statements, has been considerable on small businesses.

The NSW Government should fully subsidise the costs of purchasing defibrillators for small businesses and community organisations who have buildings or vehicles that fall within the relevant categories in the Bill, along with the ongoing maintenance costs of the units.

Attached is a copy of the proposed Private Members Bill.

Recommendation

1. That Mayoral Minute No. 18/24 dated November 20, 2024, be received.
2. That correspondence be sent to the Member of Kiama, Mr Gareth Ward MP, providing Council support to the Private Members Bill: Automated External Defibrillators (Public Access) Bill 2024; with suggested amendments to the proposed Bill for the NSW Government to fully subsidise small businesses/community organisations that fall within the “relevant buildings” and “relevant vehicles” categories of the proposed Bill in order that they are not financial impacted by the introduction of the Bill.

Attachments

1. [↓](#) Automated External Defibrillators (Public Access) Bill 2024 first print
2. [↓](#) Automated External Defibrillators (Public Access) Bill 2024

T. KENNEDY
MAYOR

Introduced by Mr G J Ward, MP

First print



New South Wales

Automated External Defibrillators (Public Access) Bill 2024 (No 2)

Explanatory note

This explanatory note relates to this Bill as introduced into Parliament.

Overview of Bill

The objects of this Bill are to—

- (a) require the installation of automated external defibrillators (*defibrillators*) in certain buildings and vehicles, and
- (b) require the registration and maintenance of the defibrillators, and
- (c) require the Minister to—
 - (i) keep a publicly accessible register of the defibrillators, including the location of the defibrillators, and
 - (ii) develop a strategy to inform the public about defibrillators.

Outline of provisions

Part 1 Preliminary

Clause 1 sets out the name, also called the short title, of the proposed Act.

Clause 2 provides for the commencement of the proposed Act.

Clause 3 provides for the dictionary in proposed Schedule 2 to define certain words and expressions used in the proposed Act.

Clauses 4 and 5 define certain key concepts used in the proposed Act, including *relevant building*, *relevant vehicle* and *responsible person*.

Clause 6 provides that the proposed Act binds the Crown.

b2024-089.d01

Tabling copy

Automated External Defibrillators (Public Access) Bill 2024 (No 2) [NSW]
Explanatory note

Part 2 Installation of defibrillators

Part 2 requires the responsible persons for relevant buildings and relevant vehicles to ensure the following—

- (a) a certain number of defibrillators are installed in each relevant building or relevant vehicle,
- (b) each defibrillator is properly maintained,
- (c) each defibrillator is tested at least once every 12 months,
- (d) signage is installed to indicate the location of each defibrillator.

The proposed part also requires responsible persons to—

- (a) give relevant information about the defibrillators required to be installed under the proposed Act to the Minister responsible for the administration of the proposed Act (the *Minister*), and
- (b) notify the Minister of changes to the relevant information.

The proposed part also makes it an offence for a person to intentionally and without a reasonable excuse—

- (a) damage or destroy a defibrillator, or
- (b) remove a defibrillator required to be installed under the proposed Act from the location at which it is installed.

Part 3 Access to information and training

Part 3 requires the Minister to—

- (a) establish and keep a register of the defibrillators required to be installed under the proposed Act, and
- (b) ensure the register is accessible on a software application, and
- (c) develop and implement a strategy to inform the public about defibrillators, and
- (d) ensure training in the use of defibrillators is made available to prescribed persons.

Part 4 Miscellaneous

Part 4 provides that the Minister must prepare a report on how the Government will support responsible persons who are required under the proposed Act to install a defibrillator.

The proposed part also—

- (a) enables the Governor to make regulations for the proposed Act, and
- (b) enables offences prescribed by the regulations as penalty notice offences to be dealt with by the issue of a penalty notice rather than through court proceedings.

Schedule 1 Savings, transitional and other provisions

Schedule 1 provides that the regulations may contain savings, transitional and other provisions consequent on the commencement of—

- (a) a provision of the proposed Act, or
- (b) a provision amending the proposed Act.

Schedule 2 Dictionary

Schedule 2 defines certain words and expressions used in the proposed Act.

Introduced by Mr G J Ward, MP

First print



New South Wales

Automated External Defibrillators (Public Access) Bill 2024 (No 2)

Contents

	Page
Part 1 Preliminary	
1 Name of Act	2
2 Commencement	2
3 Definitions	2
4 Meaning of “relevant building” and “relevant vehicle”	2
5 Meaning of “responsible person”	3
6 Act to bind Crown	3
Part 2 Installation of defibrillators	
7 Installation, maintenance and signage	4
8 Installation of defibrillators must be notified	4
9 Damage, destruction or removal	4
Part 3 Access to information and training	
10 Register	6
11 Awareness strategy	6
12 Training	6
Part 4 Miscellaneous	
13 Report	7
14 Penalty notices	7

b2024-089.d01

Tabling copy

Automated External Defibrillators (Public Access) Bill 2024 (No 2) [NSW]
Contents

	Page
15 Regulations	7
Schedule 1 Savings, transitional and other provisions	8
Schedule 2 Dictionary	9

This PUBLIC BILL, originated in the LEGISLATIVE ASSEMBLY and, having this day passed, is now ready for presentation to the LEGISLATIVE COUNCIL for its concurrence.

Legislative Assembly

Clerk of the Legislative Assembly



New South Wales

Automated External Defibrillators (Public Access) Bill 2024 (No 2)

No , 2024

A Bill for

An Act to require the installation and registration of automated external defibrillators in certain buildings and vehicles; and for related purposes.

The LEGISLATIVE COUNCIL has this day agreed to this Bill with/without amendment.

Legislative Council

Clerk of the Parliaments

Tabling copy

Automated External Defibrillators (Public Access) Bill 2024 (No 2) [NSW]
Part 1 Preliminary

The Legislature of New South Wales enacts—	1
Part 1 Preliminary	2
1 Name of Act	3
This Act is the <i>Automated External Defibrillators (Public Access) Act 2024</i> .	4
2 Commencement	5
This Act commences on the day that is 2 years after the date of assent to this Act.	6
3 Definitions	7
(1) The dictionary in Schedule 2 defines words and expressions used in this Act.	8
Note— The <i>Interpretation Act 1987</i> contains definitions and other provisions that affect the interpretation and application of this Act.	9 10
(2) A reference in this Act, other than in section 7(2), to a defibrillator installed in a building includes a reference to a defibrillator installed in an external area near the building.	11 12 13
4 Meaning of “relevant building” and “relevant vehicle”	14
(1) In this Act, the following buildings are relevant buildings —	15
(a) a large commercial building,	16
(b) a government building,	17
(c) an educational establishment,	18
(d) a correctional centre,	19
(e) a retirement village within the meaning of the <i>Retirement Villages Act 1999</i> ,	20
(f) a facility that provides residential care within the meaning of the <i>Aged Care Act 1997</i> of the Commonwealth,	21 22
(g) an entertainment facility,	23
(h) a recreation facility (major),	24
(i) for a caravan park—a building that is part of the caravan park,	25
(j) a casino or other venue where gambling is authorised, other than a venue where the only gambling authorised is the selling and buying of lottery tickets.	26 27
(2) In this Act, the following vehicles are relevant vehicles —	28
(a) an emergency services vehicle,	29
(b) a public passenger vehicle.	30
(3) The regulations may—	31
(a) prescribe a building as a relevant building or a vehicle as a relevant vehicle, and	32 33
(b) exclude a building from being a relevant building or a vehicle from being a relevant vehicle.	34 35
(4) In this section—	36
<i>caravan park, correctional centre, educational establishment, entertainment facility and recreation facility (major)</i> have the same meaning as in the standard instrument set out in the <i>Standard Instrument (Local Environmental Plans) Order 2006</i> .	37 38 39 40

Automated External Defibrillators (Public Access) Bill 2024 (No 2) [NSW]
Part 1 Preliminary

5	Meaning of “responsible person”	1
	In this Act—	2
	<i>responsible person</i> means the following—	3
	(a) for a relevant building—the owner of the building,	4
	(b) for an emergency services vehicle—the head of the emergency services organisation,	5
	(c) for a public passenger vehicle—the operator of the public passenger service provided using the vehicle,	6
	(d) for another vehicle prescribed as a relevant vehicle—the person prescribed by the regulations.	7
		8
		9
		10
6	Act to bind Crown	11
	This Act binds the Crown in right of New South Wales and, to the extent the legislative power of the Parliament of New South Wales permits, the Crown in all its other capacities.	12
		13
		14

Automated External Defibrillators (Public Access) Bill 2024 (No 2) [NSW]
Part 2 Installation of defibrillators

Part 2 Installation of defibrillators

7 Installation, maintenance and signage

- (1) A responsible person for a relevant building or relevant vehicle must ensure—
 - (a) 1 defibrillator is installed in the relevant building or relevant vehicle, and
 - (b) for a relevant building with a footprint greater than 1,200m²—1 additional defibrillator is installed for each additional 1,200m² by which the footprint of the building is greater than 1,200m², and
 - (c) each defibrillator is properly maintained, and
 - (d) each defibrillator is tested at least once every 12 months.

Maximum penalty—180 penalty units.

- (2) The responsible person must also ensure a sign indicating the location of a defibrillator is installed as follows—
 - (a) for a defibrillator installed in a building—
 - (i) near the defibrillator, and
 - (ii) outside, and near an entrance of, the building,
 - (b) for a defibrillator installed in an external area near a building—near the defibrillator,
 - (c) for a defibrillator installed in a vehicle—on the outside of the vehicle.

Maximum penalty—22 penalty units.

8 Installation of defibrillators must be notified

- (1) The responsible person for a relevant building or relevant vehicle in which a defibrillator is required to be installed under this Act must—
 - (a) give relevant information about the defibrillator to the Minister, in the approved way, within 30 days after the installation of the defibrillator, and
 - (b) notify the Minister, in the approved way, of a change to the relevant information within 14 days after the change.

- (2) In this section—

approved way means the way and form approved by the Minister.

relevant information, about a defibrillator, means the following—

- (a) for a defibrillator installed in a relevant building—the location of the defibrillator,
- (b) for a defibrillator installed in a relevant vehicle—the ordinary location of the vehicle when it is not in use,
- (c) the times during which the defibrillator is accessible by the public,
- (d) for a battery within the defibrillator—
 - (i) the date the battery was last replaced, and
 - (ii) the date by which the battery must next be replaced,
- (e) other information prescribed by the regulations.

9 Damage, destruction or removal

A person must not intentionally and without a reasonable excuse—

- (a) damage or destroy a defibrillator, or
- (b) remove a defibrillator required to be installed under this Act from the location at which it is installed.

Automated External Defibrillators (Public Access) Bill 2024 (No 2) [NSW]
Part 2 Installation of defibrillators

Maximum penalty—90 penalty units or imprisonment for 5 years, or both.

1

Page 5

Tabling copy

Automated External Defibrillators (Public Access) Bill 2024 (No 2) [NSW]
Part 3 Access to information and training

Part 3	Access to information and training	1
10	Register	2
(1)	The Minister must establish and keep a register (the <i>register</i>) of the relevant information about defibrillators given to the Minister under section 8.	3 4
(2)	The register must be published on a website determined by the Minister and accessible by the public without charge.	5 6
(3)	The Minister must ensure the register is also accessible on a software application that—	7 8
(a)	is compatible with smartphones, and	9
(b)	directs the user of the software application to nearby defibrillators.	10
11	Awareness strategy	11
(1)	The Minister must develop and implement a strategy to inform the public about defibrillators.	12 13
(2)	The strategy must include information about the following—	14
(a)	registering and locating defibrillators,	15
(b)	signs indicating the location of a defibrillator,	16
(c)	the fact that, while training in the use of defibrillators is available, a person does not need to be trained to use a defibrillator.	17 18
(3)	The strategy must be implemented as soon as practicable after the commencement of this section and the Minister must ensure the strategy is promoted for at least 5 years.	19 20
12	Training	21
	The Minister must ensure training in the use of defibrillators is made available to a person or class of persons prescribed by the regulations.	22 23

Automated External Defibrillators (Public Access) Bill 2024 (No 2) [NSW]
Part 4 Miscellaneous

Part 4 Miscellaneous

13 Report

- (1) The Minister must prepare a report on how the Government will support responsible persons who are required under this Act to install a defibrillator.
- (2) The Minister must, within 6 months of the commencement of this section, ensure copies of the report are laid before both Houses of Parliament.

14 Penalty notices

- (1) An authorised officer may issue a penalty notice to a person if it appears to the officer that the person has committed a penalty notice offence.
- (2) A penalty notice offence is an offence against this Act or the regulations that is prescribed by the regulations as a penalty notice offence.
- (3) The *Fines Act 1996* applies to a penalty notice issued under this section.
Note— The *Fines Act 1996* provides that, if a person issued with a penalty notice does not wish to have the matter determined by a court, the person may pay the amount specified in the notice and is not liable to further proceedings for the alleged offence.
- (4) The amount payable under a penalty notice issued under this section is the amount prescribed for the alleged offence by the regulations, which must not be more than the maximum amount of penalty that could be imposed for the offence by a court.
- (5) This section does not limit the operation of another provision of, or made under, this or another Act relating to proceedings that may be taken in relation to offences.
- (6) In this section—
authorised officer means any of the following persons designated by the Secretary of the Department as an authorised officer for this section—
 - (a) a person employed in the Department, or
 - (b) another person prescribed by the regulations.**Department** means the department in which this Act is administered.

15 Regulations

- (1) The Governor may make regulations, not inconsistent with this Act, about—
 - (a) matters required or permitted to be prescribed by this Act, or
 - (b) matters necessary or convenient to be prescribed for carrying out or giving effect to this Act.
- (2) Without limiting subsection (1), the regulations may provide for matters relating to the following—
 - (a) the installation, maintenance and testing of defibrillators,
 - (b) the signs required to be installed under this Act,
 - (c) the register,
 - (d) training in the use of defibrillators.
- (3) The regulations may also create offences about the matters.
- (4) The maximum penalty that may be imposed for an offence created by the regulations is 10 penalty units.
- (5) The regulations may exempt specified persons or entities from specified provisions of this Act.

Automated External Defibrillators (Public Access) Bill 2024 (No 2) [NSW]
Schedule 1 Savings, transitional and other provisions

Schedule 1	Savings, transitional and other provisions	1
Part 1	General	2
1	Regulations	3
(1)	The regulations may contain provisions of a savings or transitional nature consequent on the commencement of—	4 5
(a)	a provision of this Act, or	6
(b)	a provision amending this Act.	7
(2)	A savings or transitional provision consequent on the commencement of a provision must not be made more than 2 years after the commencement.	8 9
(3)	A savings or transitional provision made consequent on the commencement of a provision is repealed 2 years after the commencement.	10 11
(4)	A savings or transitional provision made consequent on the commencement of a provision may take effect before the commencement but not before—	12 13
(a)	for a provision of this Act—the date of assent to this Act, or	14
(b)	for a provision amending this Act—the date of assent to the amending Act.	15
(5)	A savings or transitional provision taking effect before its publication on the NSW legislation website does not—	16 17
(a)	affect the rights of a person existing before the publication in a way prejudicial to the person, or	18 19
(b)	impose liabilities on a person for anything done or omitted to be done before the publication.	20 21
(6)	In this section—	22
	<i>person</i> does not include the State or an authority of the State.	23

Automated External Defibrillators (Public Access) Bill 2024 (No 2) [NSW]
Schedule 2 Dictionary

Schedule 2 Dictionary

	1
section 3(1)	2
building includes a structure or part of a structure.	3
defibrillator means an automated external defibrillator that is—	4
(a) included on the Australian Register of Therapeutic Goods maintained under the <i>Therapeutic Goods Act 1989</i> of the Commonwealth, section 9A, or	5
(b) if there is no defibrillator included on the Register—approved by the Minister for this Act.	6
emergency services organisation means each of the following organisations—	7
(a) the Ambulance Service of NSW,	8
(b) Fire and Rescue NSW,	9
(c) the NSW Police Force,	10
(d) the NSW Rural Fire Service,	11
(e) the State Emergency Service,	12
(f) another body or organisation prescribed by the regulations as an emergency services organisation.	13
emergency services vehicle means a vehicle used by an emergency services organisation to provide emergency services.	14
government building means a building occupied by the Crown, a statutory body or a local council to which the public has access, whether or not admission is obtained by the payment of money, and includes—	15
(a) a public swimming pool, and	16
(b) a local library within the meaning of the <i>Library Act 1939</i> , and	17
(c) a courthouse, and	18
(d) a building used to provide services directly to the public.	19
head , of an emergency services organisation, means—	20
(a) for the Ambulance Service of NSW—the chief executive of the Ambulance Service of NSW,	21
(b) for Fire and Rescue NSW—the Commissioner of Fire and Rescue NSW,	22
(c) for the NSW Police Force—the Commissioner of Police,	23
(d) for the NSW Rural Fire Service—the Commissioner of the NSW Rural Fire Service,	24
(e) for the State Emergency Service—the Commissioner of the State Emergency Service,	25
(f) for another body or organisation prescribed by the regulations as an emergency services organisation—the person prescribed by the regulations.	26
large commercial building means a building that—	27
(a) has a footprint greater than 600m ² , and	28
(b) is used for commercial purposes.	29
public passenger service has the same meaning as in the <i>Passenger Transport Act 2014</i> .	30
public passenger vehicle means a vehicle used to provide a public passenger service.	31
register —see section 10.	32
relevant building —see section 4.	33
relevant information —see section 8.	34
relevant vehicle —see section 4.	35
responsible person —see section 5.	36

Automated External Defibrillators (Public Access) Bill 2024 (No 2) [NSW]
Schedule 2 Dictionary

vehicle includes an aircraft, train or vessel but does not include a motorbike.

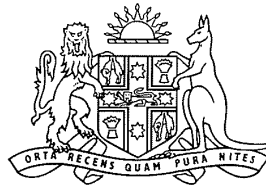
1

Page 10

Tabling copy

Introduced by Mr G J Ward, MP

First print



New South Wales

Automated External Defibrillators (Public Access) Bill 2024 (No 2)

Explanatory note

This explanatory note relates to this Bill as introduced into Parliament.

Overview of Bill

The objects of this Bill are to—

- (a) require the installation of automated external defibrillators (*defibrillators*) in certain buildings and vehicles, and
- (b) require the registration and maintenance of the defibrillators, and
- (c) require the Minister to—
 - (i) keep a publicly accessible register of the defibrillators, including the location of the defibrillators, and
 - (ii) develop a strategy to inform the public about defibrillators.

Outline of provisions

Part 1 Preliminary

Clause 1 sets out the name, also called the short title, of the proposed Act.

Clause 2 provides for the commencement of the proposed Act.

Clause 3 provides for the dictionary in proposed Schedule 2 to define certain words and expressions used in the proposed Act.

Clauses 4 and 5 define certain key concepts used in the proposed Act, including *relevant building*, *relevant vehicle* and *responsible person*.

Clause 6 provides that the proposed Act binds the Crown.

b2024-089.d01

Tabling copy

Automated External Defibrillators (Public Access) Bill 2024 (No 2) [NSW]
Explanatory note

Part 2 Installation of defibrillators

Part 2 requires the responsible persons for relevant buildings and relevant vehicles to ensure the following—

- (a) a certain number of defibrillators are installed in each relevant building or relevant vehicle,
- (b) each defibrillator is properly maintained,
- (c) each defibrillator is tested at least once every 12 months,
- (d) signage is installed to indicate the location of each defibrillator.

The proposed part also requires responsible persons to—

- (a) give relevant information about the defibrillators required to be installed under the proposed Act to the Minister responsible for the administration of the proposed Act (the *Minister*), and
- (b) notify the Minister of changes to the relevant information.

The proposed part also makes it an offence for a person to intentionally and without a reasonable excuse—

- (a) damage or destroy a defibrillator, or
- (b) remove a defibrillator required to be installed under the proposed Act from the location at which it is installed.

Part 3 Access to information and training

Part 3 requires the Minister to—

- (a) establish and keep a register of the defibrillators required to be installed under the proposed Act, and
- (b) ensure the register is accessible on a software application, and
- (c) develop and implement a strategy to inform the public about defibrillators, and
- (d) ensure training in the use of defibrillators is made available to prescribed persons.

Part 4 Miscellaneous

Part 4 provides that the Minister must prepare a report on how the Government will support responsible persons who are required under the proposed Act to install a defibrillator.

The proposed part also—

- (a) enables the Governor to make regulations for the proposed Act, and
- (b) enables offences prescribed by the regulations as penalty notice offences to be dealt with by the issue of a penalty notice rather than through court proceedings.

Schedule 1 Savings, transitional and other provisions

Schedule 1 provides that the regulations may contain savings, transitional and other provisions consequent on the commencement of—

- (a) a provision of the proposed Act, or
- (b) a provision amending the proposed Act.

Schedule 2 Dictionary

Schedule 2 defines certain words and expressions used in the proposed Act.

FURTHER REPORTS

1. BROKEN HILL CITY COUNCIL REPORT NO. 175/24 - DATED NOVEMBER 20, 2024 - LGNSW SUPPORT TO COUNCIL REGARDING THE WASTE SERVICES LEVY (D24/56195) 46
2. BROKEN HILL CITY COUNCIL REPORT NO. 176/24 - DATED OCTOBER 30, 2024 - APPOINTMENT OF NEW MEMBERS TO THE WESTERN REGIONAL PLANNING PANEL (D24/52396)..... 99
3. BROKEN HILL CITY COUNCIL REPORT NO. 177/24 - DATED SEPTEMBER 03, 2024 - DRAFT ANNUAL REPORT 2023/2024 (D24/43174) 144
4. BROKEN HILL CITY COUNCIL REPORT NO. 178/24 - DATED OCTOBER 14, 2024 - PUBLIC PRESENTATION OF 2023/2024 FINANCIAL STATEMENTS (D24/49703) 420
5. BROKEN HILL CITY COUNCIL REPORT NO. 179/24 - DATED NOVEMBER 12, 2024 - QUARTERLY BUDGET REVIEW STATEMENT FOR THE PERIOD ENDED 30 SEPTEMBER 2024 (D24/54663)..... 522
6. BROKEN HILL CITY COUNCIL REPORT NO. 180/24 - DATED NOVEMBER 12, 2024 - INVESTMENT REPORT FOR OCTOBER 2024 (D24/54697)..... 544
7. BROKEN HILL CITY COUNCIL REPORT NO. 181/24 - DATED OCTOBER 23, 2024 - DEVELOPMENT APPLICATION 54/2024 - CONSTRUCTION OF NEW MULTI PURPOSE GARAGE/WORKSHOP - 1 WARNOCK STREET (COUNCIL WORKS DEPOT (D24/51013) 561
8. BROKEN HILL CITY COUNCIL REPORT NO. 182/24 - DATED NOVEMBER 13, 2024 - COMMUNITY ASSISTANCE GRANTS AWARDED FOR ROUND 2 OF 2024/2025 (D24/55069) 595
9. BROKEN HILL CITY COUNCIL REPORT NO. 183/24 - DATED NOVEMBER 20, 2024 - MINUTES OF THE LOCAL TRAFFIC COMMITTEE - MEETING NO.452, HELD ON TUESDAY, 12 NOVEMBER 2024 (D24/56181)..... 603
10. BROKEN HILL CITY COUNCIL REPORT NO. 184/24 - DATED NOVEMBER 11, 2024 - ACTION LIST REPORT (D24/54533)..... 616

ORDINARY MEETING OF THE COUNCIL

November 20, 2024

ITEM 1BROKEN HILL CITY COUNCIL REPORT NO. 175/24

SUBJECT: LGNSW SUPPORT TO COUNCIL REGARDING THE WASTE SERVICES LEVY D24/56195

Recommendation

1. That Broken Hill City Council Report No. 175/24 dated November 20, 2024, be received.

Executive Summary:

This report outlines the support provided to Council in relation to Council's submission in support of NetWaste's submission regarding the introduction of the Waste Services Levy and is in response to a matter of urgency that was raised at the 30 October 2024 Council Meeting.

Report:

At the Ordinary Council Meeting held 31 July 2024 Council considered a Mayoral Minute in support of NetWaste's submission into the Review of the NSW Waste Levy Issues Paper.

Council is one of 25 regional Councils who are represented by NetWaste as the Voluntary Regional Waste Group. As a current levy-free Council, should the NSW Waste Levy be expanded to include NetWaste area there will be a considerable impact on our community who will be required to pay increased waste fees to be consistent with the metropolitan fee.

Based on last year's waste intake and if Council was to receive the same waste intake for 2024/25 and required to pay the levy it would come at a cost of **\$3,982,353**. Furthermore, Netwaste is concerned that the current rate of \$97.90 per tonne will increase in following years if it is to be introduced. If it increased to be consistent with the metropolitan fee of \$170.10 per tonne, Council would be required to pay a levy of **\$6,919 287**.

Netwaste and member Councils agree that the levy boundaries should not be expanded due to the following reasons:

1. The EPA waste levy has demonstrably failed to meet landfill diversion targets set by the NSW Government.
2. Under the Waste Levy there has been insufficient investment and promotion of recycling infrastructure that provide genuine alternatives to landfill. As a result, whilst there has been some success in easy to recycle material (e.g. C&D waste), the levy has overall increased the costs of waste management and incentivized illegal dumping and rogue operators.
3. Over half a billion dollars each year is collected from the Waste Levy and diverted away from waste programs and into NSW Government consolidated revenues. The loss of revenue from the waste industry occurs at a time when there is critical lack of waste infrastructure and insufficient alternatives to landfilling (hence why diversion

targets not met).

4. The levy applied to NetWaste Councils will be nothing more than a cost-shifting exercise that will place additional financial burden on regional communities. The Waste Levy will act as no more than an additional tax with zero net benefit.
5. The EPA should focus on higher order waste hierarchy principles as set out in the *NSW Waste Avoidance and Resource Recovery Act 2001*, rather than simply applying a blunt instrument like the levy to disincentivise landfilling.
6. Landfill diversion must start with product manufacture, Product Stewardship and following the principle of a circular economy. These should be the priorities of the State and Federal Governments, rather than the “end of pipe” solution of pushing waste problems down to Councils and communities who can least afford the imposition of the levy.
7. NetWaste Councils already price their landfills to represent the cost to the current and future community, including recycling. Councils are acutely aware of the perverse impacts from the cost of waste disposal and must balance landfill price with accessibility to illegal dumping opportunities etc.
8. NetWaste Councils have already demonstrated their commitment to landfill diversion through extensive recycling and education programs. Already 10,
(40%) NetWaste Councils are operating a kerbside FOGO/GO service.
9. The levy will produce an illegal dumping haven with irresponsible offenders targeting unstaffed and unlicensed landfills due to increased gate fees.
10. Councils in regional NSW already face significant challenges allocating human resources with appropriate skills to existing operations. An imposition of a State Levy with associated reconciliation and reporting is beyond the capacity of most Councils and demonstrates the lack of real understanding of regional economic and demographic capacity.
11. Expansion of the Levy boundaries is fundamentally breaking all good will and trust built between the NetWaste member Councils working collaboratively with State Government on agreed common ground project initiatives that works towards enhanced resource recovery and waste diversion from landfill. Obviously, the State Government needs to be reminded that NetWaste was a pilot regional waste group originally established on the base principle that all member Councils would work collaboratively toward meeting State based waste diversion objectives on the premise of not imposing a waste levy to our Local Government Areas as we are already disadvantaged by access to markets, geographic isolation to industry and service providers and propensity for illegal disposal in vast areas of our jurisdiction.

Council provided a submission to the Review to support NetWaste’s position that:

1. It vehemently opposes the introduction of any NSW EPA Waste Levy into NetWaste Council LGAs and commit to lobbying political stakeholders to ensure this does not occur.

2. Recommends an immediate review of the allocation of revenue collected from the waste levy to achieve State Government landfill diversion targets and transition to a circular economy.
3. Recommend the EPA provide more resources and endorse legislative change into higher order waste management (e.g. Product Stewardship/Extended Producer Responsibility schemes) so that the solutions for waste management are not dealt with at end of life and simply passed to Local Councils to manage.
4. Recommend the EPA finalise the proposed NSW Waste Infrastructure Plan (including detailed analysis of capacity and accessibility constraints) as a priority so that infrastructure can be planned and built in appropriate locations.
5. Recommend the EPA commit to gain a better understanding of the issues facing regional communities and their waste management. Issues such as unsupervised sites, lack of weighbridges, small budgets, recruitment difficulties, increased distances and smaller population bases are all relevant and affect resource recovery.
6. Appropriate reallocation of funding to Regional Waste Groups to assist with meaningful on-ground infrastructure and project initiative enhancements needs to be directed to achieving full circular economy outcomes.

With regards to this Mayoral Minute, Council resolved:

MAYORAL MINUTES

ITEM 2 - MAYORAL MINUTE NO. 10/24 - DATED JULY 25, 2024 - NSW NETWASTE LEVY REVIEW		D24/36298
RESOLUTION Minute No. <u>47590</u> Mayor T Kennedy moved) Councillor R Algate seconded)		Resolved <ol style="list-style-type: none"> 1. That Mayoral Minute No. 10/24 dated July 25, 2024, be received. 2. That Council supports the NetWaste regional response to the Review of the NSW Waste Levy Issues Paper in its entirety, and endorses Councils submissions in support of NetWaste's submission: <ol style="list-style-type: none"> a) That Council, as a member of the NSW NetWaste Councils, strongly and completely oppose any change in the waste levy that will extend the regional levy area to include any of the 25 NetWaste Councils. b) That if the NSW EPA Levy applied to Broken Hill City Council it would be highly detrimental to waste management, create significant illegal dumping and simply lead to community angst and resentment against both Local Councils and the NSW Government. 3. That Council write to the NSW Treasurer the Hon Daniel Mookhey MLC, Minister for Energy and Climate Change, Minister for Environment and Heritage, the Hon Penny Sharpe MLC, Minister for Finance the Hon Courtney Houssos MLC, the Shadow Minister for the Environment, the Hon Kellie Sloane MP and Local Member for Barwon, Mr Roy Butler MP; opposing any expansion of the Waste Levy boundaries as outlined above. 4. That Council write to LGNSW to review and change their submission to align with that of the Netwaste Council's submission and Broken Hill City Council.
		CARRIED UNANIMOUSLY

Following the July Council Meeting, the General Manager forwarded the Mayoral Minute to LGNSW as per point 4 of the resolution above. The emailed correspondence advised of Council's position that there should not be an alternative given for the levy scheme to be expanded, and that it should not be expanded based on the reasons given in the NetWaste submission (see attached email).

At the 30 October 2024 Council Meeting, a Matter of Urgency was heard requesting the General Manager to provide a report to the November Ordinary Council Meeting detailing information and support provided by LGNSW in relation to Council's submission in support of NetWaste's submission.

Council resolved as below:

MATTER OF URGENCY

ITEM 29 - LATE BUSINESS NO. /24 - DATED OCTOBER 30, 2024 - WASTE SERVICES LEVY D24/52541	
RESOLUTION <u>Minute No. 47691</u> Councillor C Algate moved) Councillor D Gallagher seconded)	<u>Resolved</u> 1. That Broken Hill City Council invite the General Manager to prepare a report before the November Council Meeting detailing information and support provided by LGNSW to Council in relation to Council's submission in respect to the Waste Services Levy. CARRIED UNANIMOUSLY

Information and Support provided by LGNSW

I can confirm that Council has not received any further information, support or correspondence from LGNSW to date (other than an initial email acknowledging receipt of Council's email – see attached) regarding Council's submission to the Review of the Waste Services Levy.

Community Engagement:

Not applicable.

Strategic Direction:

Key Direction:	3	Our Environment
Objective:	3.1	Our environmental footprint is minimised
Strategy:	3.1.1	Ensure delivery of relevant environmental strategies and policies

Relevant Legislation:

NSW Local Government Act 1993

NSW Waste Avoidance and Resource Recovery Act 2001

Financial Implications:

Should the Waste Levy Scheme be expanded to include NetWaste Council's, Council will have no option but to increase the waste management fees it charges users of the facility.

Attachments

- General Manager's email to LGNSW re Review of Waste Services Levy showing
[↓](#) LGNSW's response of receipt of email
- Attachments to the email to LGNSW (copy of Mayoral Minute)
[↓](#)

JAY NANKIVELL
GENERAL MANAGER

Leisa Bartlett

Subject: FW: Waste Levy Submission

From: David Reynolds <ChiefExecutive@lgnsw.org.au>
Sent: Thursday, August 1, 2024 11:40 AM
To: Jay Nankivell <Jay.Nankivell@brokenhill.nsw.gov.au>
Cc: Darriea Turley <President@lgnsw.org.au>; Tom Kennedy <Tom.Kennedy@brokenhill.nsw.gov.au>; Leisa Bartlett <Leisa.Bartlett@brokenhill.nsw.gov.au>; Damian Thomas <Damian.Thomas@lgnsw.org.au>
Subject: RE: Waste Levy Submission

Good afternoon Jay,

Just a quick note to acknowledge receipt of your email communicating Broken Hill's position arising out of the motion considered at last night's Council meeting.

We will now review Council's request and reply with a fuller response in due course.

Please don't hesitate to get in touch if there is anything else you need to discuss.

Regards,

David

David Reynolds

Chief Executive

T 02 9242 4011 **M:** 0402 969 540

chiefexecutive@lgnsw.org.au

www.lgnsw.org.au



From: Jay Nankivell <Jay.Nankivell@brokenhill.nsw.gov.au>
Sent: Thursday, August 1, 2024 11:55 AM
To: David Reynolds <ChiefExecutive@lgnsw.org.au>
Cc: Darriea Turley <President@lgnsw.org.au>; Tom Kennedy <Tom.Kennedy@brokenhill.nsw.gov.au>; Leisa Bartlett <Leisa.Bartlett@brokenhill.nsw.gov.au>
Subject: Waste Levy Submission
Importance: High

CAUTION: This email originated from outside of LGNSW. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Good morning David,

Hope all is well with you.

Council at it's Ordinary Council meeting last night resolved the below motion, in regard to the Review of the NSW Waste Levy. The full Mayoral Minute is attached for your information.

1. *That Mayoral Minute No. 10/24 dated July 25, 2024, be received.*
2. *That Council supports the NetWaste regional response to the Review of the NSW Waste Levy Issues Paper in its entirety, and endorses Councils submissions in support of NetWaste's submission:*
 - a) *That Council, as a member of the NSW NetWaste Councils, strongly and completely oppose any change in the waste levy that will extend the regional levy area to include any of the 25 NetWaste Councils.*
 - b) *That if the NSW EPA Levy applied to Broken Hill City Council it would be highly detrimental to waste management, create significant illegal dumping and simply lead to community angst and resentment against both Local Councils and the NSW Government.*
3. *That Council write to the Minister for Energy and Climate Change, Minister for Environment and Heritage, the Honourable Penny Sharpe MLC, the Shadow Minister for the Environment, Kellie Sloane MP and Local Member for Barwon, Mr Roy Butler MP; opposing any expansion of the Waste Levy boundaries as outlined above.*
4. *That Council write to LGNSW to review and change their submission to align with that of the NetwasteCouncil's Submission and Broken Hill City Council.*

As a result of number 4, Councilor Turley requested that I write to yourself and herself in her role as President as a matter of urgency so that your submission could be reviewed to align. We note that submissions have closed, however we seek that a late revised submission be made.

I believe the relevant point in the LGNSW submission is on page 11.

"To reiterate, LGNSW does not support expansion of the levy area. However if it were to be expanded, all levy-paying councils should have the same funding opportunities as current levy-paying councils. In addition, the government should provide new funding from the waste levy for new levy-paying areas so infrastructure can "catch-up" with existing levied areas."

The discussion that occurred at Council last night, was that there should be no alternative given for it to be expanded and that it is simply put that it should not be expanded based on the reasons given in the Netwaste Submission.

More than happy to discuss or clarify any of this with you, if required.

Thanks for your assistance and will hopefully see you in Sydney next week.

Kind regards,

Jay Nankivell
General Manager
240 Blende St
PO Box 448
Broken Hill NSW 2880
Phone 08 8080 3386
Mobile 0428687862
Jay.Nankivell@brokenhill.nsw.gov.au

www.brokenhill.nsw.gov.au



We acknowledge the traditional owners of the land on which we live and work, and pay our respects to their elders past, present, and emerging.

DISCLAIMER

This e-mail message and any accompanying attachments may contain information that is confidential and subject to legal privilege. If you are not the intended recipient do not read, use, disseminate, distribute or copy this message or attachments.

If you have received this message in error, please notify the sender immediately and delete this message. Views expressed in this e-mail are those of the individual, except where specifically stated otherwise.

Broken Hill City Council does not warrant this message to be free of errors, interference or viruses.

Ordinary Meeting of the Council

31 July 2024

ORDINARY MEETING OF THE COUNCIL

July 25, 2024

ITEM 1

MAYORAL MINUTE NO. 10/24

SUBJECT: NSW NETWASTE LEVY REVIEW

D24/36298

Summary

Broken Hill City Council is one of 25 regional Councils who are represented by NetWaste as the Voluntary Regional Waste Group. NetWaste and its participating Councils oppose the proposed waste levy.

As a current levy-free Council, it is imperative that Council understands the ramifications of this levy. The introduction of a waste levy will add to the existing cost of living pressures and remove money from the local economy without improving resource recovery.

Based on last year's waste intake and if Council was to receive the same waste intake for 2024/25 and required to pay the levy it would come at a cost of **\$3,982,353**. Furthermore, Netwaste is concerned that the current rate of \$97.90 per tonne will increase in following years if it is to be introduced. If it increased to be consistent with the metropolition fee of \$170.10 per tonne, Council would be required to pay a levy of **\$6,919 287**.

Councils are providing a service to our communities. Fees and charges are currently reflective of costs, what Councils need and the capacity for its community to pay. Fees and charges also reflect the risk of perverse outcomes (e.g. illegal dumping if landfill gate fees are too high).

Individual Councils are in the best position to adequately manage waste and resource recovery and serve the needs of their community. There is no justification for extending the waste levy to NetWaste areas when the existing levy has demonstrably failed to meet its objectives.

There are currently other options available to drive resource recovery and landfill diversion without the need to extend the waste levy.

NetWaste and member Councils agree that the levy boundaries should not be expanded due to the following reasons:

1. The EPA waste levy has demonstrably failed to meet landfill diversion targets set by the NSW Government.
2. Under the Waste Levy there has been insufficient investment and promotion of recycling infrastructure that provide genuine alternatives to landfill. As a result, whilst there has been some success in easy to recycle material (e.g. C&D waste), the levy has overall increased the costs of waste management and incentivized illegal dumping and rogue operators.
3. Over half a billion dollars each year is collected from the Waste Levy and diverted away from waste programs and into NSW Government consolidated revenues. The loss of revenue from the waste industry occurs at a time when there is critical lack of

Ordinary Meeting of the Council

31 July 2024

waste infrastructure and insufficient alternatives to landfilling (hence why diversion targets not met).

4. The levy applied to NetWaste Councils will be nothing more than a cost-shifting exercise that will place additional financial burden on regional communities. The Waste Levy will act as no more than an additional tax with zero net benefit.
5. The EPA should focus on higher order waste hierarchy principles as set out in the *NSW Waste Avoidance and Resource Recovery Act 2001*, rather than simply applying a blunt instrument like the levy to disincentivise landfilling.
6. Landfill diversion must start with product manufacture, Product Stewardship and following the principle of a circular economy. These should be the priorities of the State and Federal Governments, rather than the “end of pipe” solution of pushing waste problems down to Councils and communities who can least afford the imposition of the levy.
7. NetWaste Councils already price their landfills to represent the cost to the current and future community, including recycling. Councils are acutely aware of the perverse impacts from the cost of waste disposal and must balance landfill price with accessibility to illegal dumping opportunities etc.
8. NetWaste Councils have already demonstrated their commitment to landfill diversion through extensive recycling and education programs. Already 10,
(40%) NetWaste Councils are operating a kerbside FOGO/GO service.
9. The levy will produce an illegal dumping haven with irresponsible offenders targeting unstaffed and unlicensed landfills due to increased gate fees.
10. Councils in regional NSW already face significant challenges allocating human resources with appropriate skills to existing operations. An imposition of a State Levy with associated reconciliation and reporting is beyond the capacity of most Councils and demonstrates the lack of real understanding of regional economic and demographic capacity.
11. Expansion of the Levy boundaries is fundamentally breaking all good will and trust built between the NetWaste member Councils working collaboratively with State Government on agreed common ground project initiatives that works towards enhanced resource recovery and waste diversion from landfill. Obviously, the State Government needs to be reminded that NetWaste was a pilot regional waste group originally established on the base principle that all member Councils would work collaboratively toward meeting State based waste diversion objectives on the premise of not imposing a waste levy to our Local Government Areas as we are already disadvantaged by access to markets, geographic isolation to industry and service providers and propensity for illegal disposal in vast areas of our jurisdiction.

It is imperative that NetWaste Councils stand united against the waste levy.

Ordinary Meeting of the Council

31 July 2024

Council has provided a submission to the review to support NetWaste's position that:

1. It vehemently opposes the introduction of any NSW EPA Waste Levy into NetWaste Council LGAs and commit to lobbying political stakeholders to ensure this does not occur.
2. Recommends an immediate review of the allocation of revenue collected from the waste levy to achieve State Government landfill diversion targets and transition to a circular economy.
3. Recommend the EPA provide more resources and endorse legislative change into higher order waste management (e.g. Product Stewardship/Extended Producer Responsibility schemes) so that the solutions for waste management are not dealt with at end of life and simply passed to Local Councils to manage.
4. Recommend the EPA finalise the proposed NSW Waste Infrastructure Plan (including detailed analysis of capacity and accessibility constraints) as a priority so that infrastructure can be planned and built in appropriate locations.
5. Recommend the EPA commit to gain a better understanding of the issues facing regional communities and their waste management. Issues such as unsupervised sites, lack of weighbridges, small budgets, recruitment difficulties, increased distances and smaller population bases are all relevant and affect resource recovery.
6. Appropriate reallocation of funding to Regional Waste Groups to assist with meaningful on-ground infrastructure and project initiative enhancements needs to be directed to achieving full circular economy outcomes.

Recommendation

1. That Mayoral Minute No. 10/24 dated July 25, 2024, be received.
2. That Council supports the NetWaste regional response to the Review of the NSW Waste Levy Issues Paper in its entirety, and endorses Councils submissions in support of NetWaste's submission:
 - a) That Council, as a member of the NSW NetWaste Councils, strongly and completely oppose any change in the waste levy that will extend the regional levy area to include any of the 25 NetWaste Councils.
 - b) That if the NSW EPA Levy applied to Broken Hill City Council it would be highly detrimental to waste management, create significant illegal dumping and simply lead to community angst and resentment against both Local Councils and the NSW Government.
3. That Council write to the Minister for Energy and Climate Change, Minister for Environment and Heritage, the Honourable Penny Sharpe MLC, the Shadow Minister for the Environment, Kellie Sloane MP and Local Member for Barwon, Mr Roy Butler MP; opposing any expansion of the Waste Levy boundaries as outlined above.

Ordinary Meeting of the Council

31 July 2024

Attachments

1. Review of Waste Levy Issues Paper
2. Council's submission in support of NetWaste's submission

T. KENNEDY
MAYOR

Review of the NSW waste levy

Issues paper

May 2024



Acknowledgement of Country

The NSW Environment Protection Authority acknowledges the Traditional Custodians of the lands where we work and live. We celebrate the diversity of Aboriginal peoples and their ongoing cultures and connections to the lands and waters of NSW.

We pay our respects to Elders past, present and emerging and acknowledge the Aboriginal and Torres Strait Islander people that contributed to the development of this issues paper.

Review of the NSW waste levy

Published by the NSW Environment Protection Authority

epa.nsw.gov.au

First published: May 2024

ISBN: 978 1 922963 68 0

EPA 2024P4519

Copyright and disclaimer

© State of New South Wales through the NSW Environment Protection Authority 2024. Information contained in this publication is based on knowledge and understanding at the time of writing, May 2024, and is subject to change. For more information, please visit

<https://www.epa.nsw.gov.au/about-us/contact-us/website-service-standards/copyright>.

Contents

1	The NSW waste levy	1
1.1	What is the waste levy?	1
1.2	How does the NSW waste levy work?	1
1.3	Why is the waste levy being reviewed?	3
1.4	The scope of the waste levy review	4
2	Issue 1: Increasing resource recovery rates in NSW	5
2.1	Optimising waste levy rates to promote greater resource recovery	5
2.1.1	Minimising impacts on cost-of-living	8
2.1.2	Avoiding perverse incentives for illegal and unsustainable activity	9
2.2	Defining waste levy area boundaries to drive equitable resource recovery outcomes	9
2.3	Key considerations for review	10
3	Issue 2: Creating a level playing field for safe and sustainable waste management	12
3.1	Improving regulatory oversight to reduce opportunities for illegal activity	12
3.2	Ensuring the waste levy applies to the right materials	13
3.3	Reducing administrative burdens	14
3.4	Key considerations for review	15
4	Issue 3: Amplifying circular economy outcomes in NSW	17
4.1	Waste and resource recovery infrastructure and technology	17
4.1.1	Planning for waste and resource recovery infrastructure	17
4.1.2	The role of the NSW Government	18
4.1.3	Reducing contamination in material streams	18
4.2	Different mechanisms are needed for hard-to-recycle materials	19
4.3	Key considerations for review	19

1 The NSW waste levy

The NSW Government is reviewing the waste levy – our primary instrument to divert waste from landfill and promote resource recovery – to determine how it can drive greater recycling in NSW.

1.1 What is the waste levy?

Recovering materials from waste and recycling them into useful products is critical to maintaining a healthy and sustainable environment for current and future generations. Recycling helps us to get the most value out of our existing products, reducing the impact of extracting resources from the environment to make new products from scratch. It also reduces harm to the environment and human health by reducing waste going to landfill, littering and illegal dumping.

But **recycling is generally more expensive than disposal to landfill**, due to the additional steps involved – to be recycled, recoverable material must be sorted from waste, processed, and manufactured into a new product. **Waste levies aim to make resource recovery a more financially attractive option by increasing the cost of disposing material at landfill**, creating an incentive for recycling materials instead.

Most states and territories in Australia and many other countries use waste levies as a tool to promote recycling. In NSW, the waste levy was first introduced to the Sydney metropolitan area in 1971. Since that time, it has been extended across the NSW coast, from Shoalhaven to the Tweed.

1.2 How does the NSW waste levy work?

EPA-licensed waste facilities must pay the waste levy if they are located within or receive waste from two different regions in NSW: the Metropolitan Levy Area and Regional Levy Area. The boundaries of these regions are defined by local government areas (LGAs).

Two different rates apply to these regions and are adjusted annually in line with the Consumer Price Index (CPI).

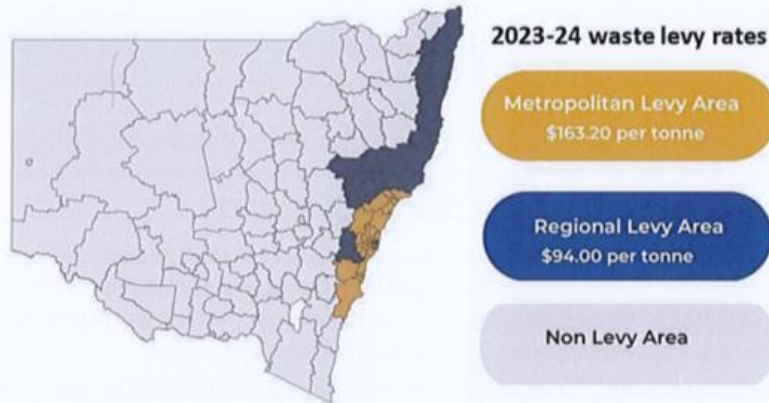


Figure 1: Waste levy rates and levy area boundaries as set out under the Protection of the Environment Operations (Waste) Regulation 2014

The NSW waste levy regulatory framework and waste levy revenue

Certain waste facilities such as landfills that require a licence from the NSW Environment Protection Authority (EPA) must pay a contribution – known as the waste levy – to the EPA for every tonne of solid waste they receive. This is legislated under the *Protection of the Environment Operations Act 1997*. Waste levy rates, where, who, and what they apply to, and other requirements for the administration of the waste levy are set under the *Protection of the Environment Operations (Waste) Regulation 2014* and the *Waste Levy Guidelines*.

The EPA is responsible for administering and enforcing the waste levy. Revenue from the waste levy is collected by the EPA and then added to the NSW Government's general revenue pool, known as the Consolidated Fund, on a regular basis.

The Consolidated Fund is managed by NSW Treasury. Funding for NSW Government agencies, programs and initiatives is allocated from the Consolidated Fund based on decisions made by the Expenditure Review Committee, a subcommittee of the NSW Cabinet.

By convention, about one-third of the revenue amount collected through the waste levy is allocated to the Environment Portfolio. Approximately half of this allocation is directed towards waste and resource recovery programs and initiatives, such as the \$365 million *NSW Waste and Sustainable Materials Strategy 2041*, as well as EPA operations. The rest of the Environment Portfolio allocation is used to fund other environmental initiatives such as endangered species programs.

The remaining two-thirds of waste levy revenue is allocated to other essential government services.

We have heard from local government and industry stakeholders that a secure revenue stream available over a longer time-horizon is needed to support safe waste management and the transition to a circular economy. We have also heard that greater transparency is needed in how the NSW Government uses waste levy revenue, and for what purpose.

1.3 Why is the waste levy being reviewed?

The waste levy has been instrumental in driving resource recovery in NSW to date, ensuring our materials are used for as long as possible instead of being disposed in landfill or polluting the environment as litter or dumped material. In 2021–22, our overall recycling rate was 65%, driven by an 80% recycling rate for construction and demolition (C&D) waste.¹

But **recycling is now plateauing in NSW** (Figure 2). Recycling rates in 2021–22 for waste from commercial and industrial (C&I) sources and household kerbside waste, otherwise known as municipal solid waste (MSW), lagged at 49% and 43% respectively.²

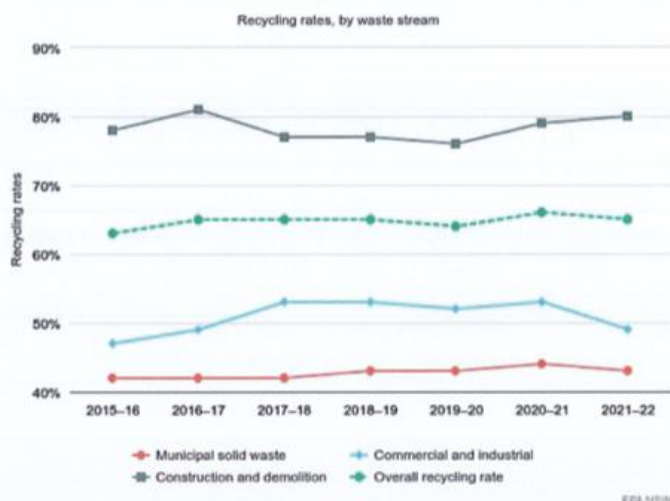


Figure 2: NSW recycling rates by waste stream from 2015–16 to 2021–22³

While recycling rates are plateauing, waste generation in NSW continues to grow. As populations increase and the infrastructure required to accommodate them is built, waste

¹ NSW EPA 2023, *NSW waste and recycling performance data for the 2021–22 financial year*, <<https://www.epa.nsw.gov.au/your-environment/waste/waste-overview/waste-performance-data>>

² *ibid.*

³ *ibid.*

volumes in NSW are projected to increase by 16 million tonnes between 2021 and 2041.⁴ We need to ensure recycling in NSW keeps up with these additional waste tonnages, so we can continue to sustainably manage our resources and minimise the environmental and human health impacts associated with waste pollution.

The NSW Government is reviewing the waste levy to examine why recycling is plateauing in NSW, and how the waste levy can be better used to reinvigorate recycling rates. This issues paper, which was developed based on in-depth conversations with local government and the waste and resource recovery industry, explores how we can do so.

1.4 The scope of the waste levy review

To determine how we can stimulate recycling in NSW, we will examine how the effectiveness of the levy as an incentive for resource recovery is impacted by waste levy rates and where the levy applies. We will identify opportunities to optimise these settings and strengthen this incentive, while minimising cost-of-living impacts on households.

To make it easier for operators to recycle material where possible and otherwise safely manage it, we will look at how the waste levy regulatory framework can better support those who want to do the right thing while making it harder for those who do not. This means looking for opportunities to ease administrative burdens where appropriate and to prevent activities that undermine resource recovery in NSW and create risks to the environment and human health. We will also review the ongoing application of the waste levy in circumstances where there are limited or no opportunities for recycling.

Lastly, we will consider what other actions the NSW Government needs to take to ensure the waste and resource recovery landscape in NSW – including waste and resource recovery infrastructure, services and markets – enables the effective operation of the waste levy as an incentive for resource recovery.

We want your feedback on this approach, and any other issues you think we have missed, to develop options for how we can improve the waste levy and how it operates to drive further resource recovery in NSW.

Have your say

We want to hear your thoughts on the waste levy, and how we can better achieve its circular economy objectives.

- **Take the survey:** Visit yoursay.epa.nsw.gov.au to find out more and take our survey
- **Make a written submission:** you can also email a submission to us at wastelevyreview@epa.nsw.gov.au.

⁴ Department of Planning, Industry and Environment 2021, *NSW Waste and Sustainable Materials Strategy 2041*, < <https://www.epa.nsw.gov.au/-/media/epa/corporate-site/resources/recycling/nsw-waste-and-sustainable-materials-strategy-2041.pdf> >

2 Issue 1: Increasing resource recovery rates in NSW

We will review waste levy rates and levy area boundaries to identify opportunities to reinvigorate recycling in NSW.

2.1 Optimising waste levy rates to promote greater resource recovery

If set at the right level, the waste levy can increase the cost-competitiveness of recycling, reducing waste going to landfill and boosting resource recovery.

Currently, waste levy rates keep pace with inflation: they are adjusted each year in line with the CPI. But between 2009 and 2016, waste levy rates were also annually increased by \$10 per tonne in addition to CPI adjustments. Independent analysis by Marsden Jacob Associates on the impact of the waste levy shows that past rate increases beyond CPI resulted in significant reductions in waste disposed of to landfill, particularly for C&D waste in the Metropolitan and Regional Levy Areas. They also had a significant impact on the disposal of C&I waste and MSW in the Metropolitan Levy Area.⁵ The analysis concluded that the impact of the waste levy peaked by 2016, reducing waste going to landfill by around 3 million tonnes per year. While this reduction has been maintained through CPI adjustments to the levy, since 2016 recycling rates have stalled.

As part of the waste levy review, we will examine whether increasing levy rates beyond inflation could once again reduce waste going to landfill and stimulate significant increases in recycling across waste streams in NSW.

⁵ Marsden Jacob Associates 2024, *NSW waste levy impact analysis*, prepared for the NSW Environment Protection Authority

Municipal solid waste



MSW is generated by households, and mostly consists of paper and cardboard, plastics, glass, and food and garden organic waste. Local councils provide MSW collection, disposal and recycling services to their communities.

Independent analysis by Marsden Jacob Associates suggests MSW is reasonably responsive to the effects of the waste levy: **historically, for every 1% that disposal costs increased in the Metropolitan Levy Area above inflation, disposal of MSW to landfill declined by 0.5%.**

The NSW Government is also looking at other mechanisms to increase the MSW recycling rate, which was 43% in 2021-22.⁶ This includes mandating the separate collection of food and garden organic waste from households, committed to under the NSW Waste and Sustainable Materials Strategy 2041.

Commercial and industrial waste



⁶ NSW EPA 2023, NSW waste and recycling performance data for the 2021-22 financial year, <<https://www.epa.nsw.gov.au/your-environment/waste/waste-overview/waste-performance-data>>

Commercial and industrial waste

C&I waste is generated by businesses from a range of sectors such as manufacturing, healthcare, retail and hospitality. It is often collected as loads of mixed waste containing materials such as metals, plastics, food, paper and cardboard, and wood.

The recycling rate for C&I waste in NSW is stalling at 49%,⁷ but analysis by Marsden Jacob Associates indicates that C&I waste has historically been responsive to the effects of the waste levy. It is estimated that, in the Metropolitan Levy Area, a 1% increase in disposal costs above inflation reduced disposal of C&I waste by 1.2%.⁸

Construction and demolition waste



While development activity in NSW has increased over recent years, resulting in increased generation of C&D waste, independent analysis by Marsden Jacob Associates shows that landfill diversion rates for C&D waste is responsive to the waste levy. Historically, for every 1% increase in disposal costs in the Metropolitan Levy Area and Regional Levy Area, disposal of C&D waste to landfill declined by 0.5% and 1.2% respectively.⁹

This is because C&D waste is generally made up of heavy materials such as concrete and ceramics. As the levy is applied per tonne of waste, it costs more to dispose of these materials at landfill than lighter materials like plastic or paper and cardboard. This creates a stronger incentive for waste generators to find alternatives to landfill and may explain in part why C&D waste has a much higher resource recovery rate in NSW – 80% in 2021-22 – than C&I waste and MSW.¹⁰

⁷ Ibid.

⁸ Marsden Jacob Associates 2024, *NSW waste levy impact analysis*, prepared for the NSW Environment Protection Authority

⁹ Ibid.

¹⁰ NSW EPA 2023, *NSW waste and recycling performance data for the 2021-22 financial year*, <<https://www.epa.nsw.gov.au/your-environment/waste/waste-overview/waste-performance-data>>

We will commission further independent economic analysis examining the forward-looking relationship between the waste levy and resource recovery in NSW to help us determine optimal levy rates. This means balancing opportunities to increase recycling in NSW by increasing the waste levy against exacerbating cost pressures on households and small businesses and creating perverse incentives to avoid waste disposal costs through illegal or unsustainable activity.

2.1.1 Minimising impacts on cost-of-living

In 2022–23, ratepayers in the Metropolitan Levy Area and Regional Levy Area paid on average \$79 and \$49 per year, respectively, in waste levy costs (Figure 3).¹¹

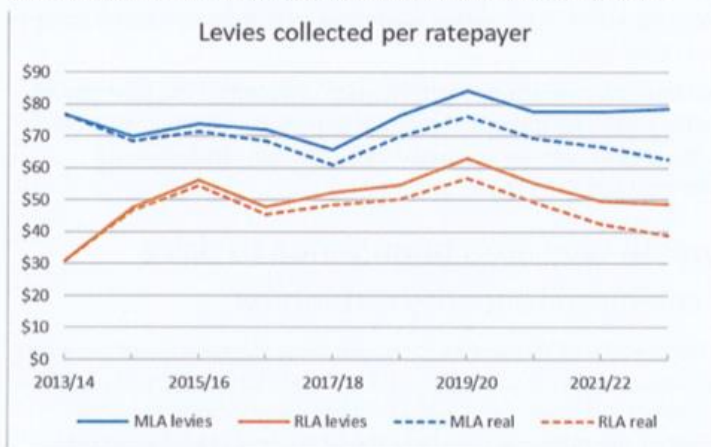


Figure 3: Average levy costs collected per ratepayer

To manage any impacts on households and small businesses, we will consider making any adjustments to waste levy rates steady and affordable over a long period of time.

This would be accompanied by a published schedule of future changes to waste levy rates. We heard from stakeholders that increasing waste levy rates will only be effective in driving increased resource recovery if waste generators, local councils, and waste and resource recovery operators have the time and information they need to adjust their decision-making in response. Providing advanced notice of adjustments to waste levy rates will help households and businesses to manage changes to cost-of-living and cost-of-doing-business. It will also help local councils and waste and resource recovery operators to invest in and source new resource recovery services, technology and infrastructure.

¹¹ Marsden Jacob Associates 2024, *NSW waste levy impact analysis*, prepared for the NSW Environment Protection Authority

2.1.2 Avoiding perverse incentives for illegal and unsustainable activity

In adjusting waste levy rates, we also need to consider how we can prevent the creation of perverse incentives to avoid higher landfill disposal costs not by recycling waste, but by illegally dumping it or by transporting it over long distances to landfills in non-levy paying areas in NSW or interstate.

For example, we know NSW has had high waste levy rates compared to other states and territories in the past, and this has previously driven significant volumes of waste – including recyclable material – out of NSW to be landfilled elsewhere. We want to avoid this happening again, as it would undermine the intent of increasing waste levy rates to reduce waste going to landfill and increase resource recovery.

To do this, we will consider how any changes to waste levy rates will impact the total cost of disposal in NSW compared to bordering states and consider options to mitigate the risk of illegal dumping. We will also engage with our counterparts in other jurisdictions as we consider changes to waste levy rates in NSW.

2.2 Defining waste levy area boundaries to drive equitable resource recovery outcomes

Independent analysis by Marsden Jacob Associates of the historical performance of the waste levy showed that even modest increases in waste levy rates reduced waste going to landfill in both Metropolitan and Regional Levy Areas.¹² But we heard from many local councils that **there is no consistent, clear or fair rationale for where the waste levy is applied across NSW, and what areas should attract metropolitan or regional levy rates.** For instance, some areas in NSW that do not currently attract the waste levy have characteristics – such as population, population density and population growth rates – that are more akin to LGAs in the Regional or Metropolitan Levy Area, and vice versa.

This feedback echoes a key finding of the NSW Auditor-General's 2020 review of the NSW waste levy, which recommended transparent and objective criteria for determining which local government areas should be levied.¹³

To ensure that the waste levy is fairly applied in areas where there are opportunities for it to drive increased recycling, we will undertake a comprehensive review of levy area boundaries. We will set objective criteria to consistently and transparently determine where the levy applies in NSW and at what rate.

We believe that these criteria should include a measure of 'remoteness' that reflects distance to population centres and access to services.

We've heard from local councils that providing resource recovery services to ratepayers is more logistically challenging and less cost-effective in regional and remote areas than it is in

¹² Ibid.

¹³ NSW Auditor-General 2020, *Waste levy and grants for waste infrastructure*, <<https://www.audit.nsw.gov.au/our-work/reports/waste-levy-and-grants-for-waste-infrastructure>>

metropolitan areas. Lower waste volumes and larger distances between the points of waste collection and resource recovery facilities prevents the economies of scale needed to attract investment in infrastructure and technology. Because of this, some households in regional areas cannot access the same resource recovery services – such as kerbside recycling – available in metropolitan areas. These issues grow as communities become more remote. Supporting infrastructure at landfills such as weighbridges and litter fences becomes less common, and legacy landfills are often unable to be rehabilitated due to a lack of resources.

Considering 'remoteness' in the way we define waste levy areas would account for these issues and ensure that the way the waste levy is applied across NSW is equitable. It would also indicate where there are high levels of waste generation across all waste streams, by capturing areas where there are higher populations and greater commercial and development activity.

Adopting a new approach to defining waste levy areas may result in the expansion of levy area boundaries. This, alongside any increase to waste levy rates, will increase revenue collected through the waste levy. In these circumstances, we will consider how the uplift in waste levy revenue could be used to support improved resource recovery outcomes and address the issues identified throughout this paper. This could include investing in new and upgraded infrastructure in areas where the waste levy is expanded to, and ensuring the right services, technology and capacity is in place for the waste levy to operate to its greatest effect.

2.3 Key considerations for review

Waste levy rates

We will examine whether increasing levy rates beyond inflation could stimulate further increases in recycling in NSW.

Any decision to increase waste levy rates will be designed to minimise adverse impacts on households and small businesses, as well as opportunities to avoid higher disposal costs through illegal activity or transporting waste over long distances to landfill.

We will ensure any changes to the levy will be manageable, and that a schedule of price changes over the long term is published.

We want your feedback on the following questions:

- Are there other factors that need to be considered in determining optimal levy rates?
- Over what time should a schedule set out future levy rates to provide certainty for decision-making?
- How can we ensure any changes to waste levy rates increase recycling rather than creating perverse incentives for illegal dumping or interstate landfilling?

NSW NETWASTE LEVY REVIEW

Attachment 1
Review of Waste Levy Issues Paper

**Waste levy
area
boundaries**

To ensure the levy is equitably applied to areas where it can have the greatest effect on resource recovery, we are reviewing waste levy area boundaries to put in place clear and transparent criteria to determine where the waste levy applies and at what rate.

We are proposing to use a measure of remoteness – capturing a community's access to and distance from services and population centres – as the key criterion for defining levy area boundaries.

We will also consider opportunities to use the uplift in waste levy revenue arising from any changes to levy rates and levy area boundaries to support increased investment in resource recovery across NSW, including upgrading and building new waste and resource recovery infrastructure in any new levy areas.

We want your feedback on the following questions:

- Is remoteness an appropriate measure to consider in examining levy area boundaries? Are there other factors we should consider?
- If levy boundaries are expanded, how should we support new levy paying areas?

3 Issue 2: Creating a level playing field for safe and sustainable waste management

The waste levy regulatory framework and its administration should support waste operators who safely manage waste and do the right thing while reducing opportunities and incentives to do the wrong thing.

3.1 Improving regulatory oversight to reduce opportunities for illegal activity

Some waste operators are finding ways to circumvent lawful waste disposal costs – not through recovering waste materials, but through **sometimes illegal activity that can cause harm to the environment and human health and result in recyclable materials being landfilled**. This includes illegal dumping, stockpiling, and fraudulently reporting waste information.

This activity undermines the incentive created by the waste levy to divert waste from landfill and towards resource recovery. It creates risks to the environment and human health associated with waste pollution. It also siphons material from the legitimate waste and resource recovery market, disadvantaging waste operators who meet their regulatory requirements and want to do the right thing to ensure materials are recovered where they can be, and safely disposed of where they can't.

Illegal activity to avoid waste disposal costs can undermine the legitimate waste market

The significant environmental, human health, and economic harm arising from illegal activity that is motivated by the avoidance of waste disposal costs is clearly demonstrated by major chemical fires that took place in Victoria in 2019.

Bradbury Industrial Services was found to have diverted tens of millions of litres of hazardous waste from the legitimate waste treatment and disposal market through illegal stockpiling or illegal dumping. The operation worked by offering severely undercut prices to remove and deal with hazardous wastes from generators. Then, instead of being properly treated or disposed of, the wastes were illegally stockpiled in multiple warehouses across Melbourne or buried in remote bushland.

The illegally stockpiled wastes sparked one of the worst industrial fires in Melbourne since the turn of the century, causing significant air, land and water pollution, harm to public health, and substantial clean-up costs. In undercutting legitimate waste management facilities, the illegal operation also caused significant distortion and volatility in treatment and disposal costs. This distortion reduced the profitability of existing waste management facilities and undermined investment in waste infrastructure.

As part of the waste levy review, **we will examine ways to strengthen the waste levy regulatory framework and its administration to remove opportunities for illegal activity.** This will help to create a level playing field for waste and resource recovery markets in NSW.

In addition to ensuring that any changes to levy area boundaries and rates do not create perverse incentives for illegal or unsustainable activity, we will also look for ways to improve our regulatory oversight to address these issues through improved end-to-end tracking of waste movements into and within NSW. We will also consider the application of the waste levy to waste that is transported from other states for disposal in NSW landfills.

3.2 Ensuring the waste levy applies to the right materials

We want to increase resource recovery in NSW, but not all materials can be safely recycled. In these cases, we want to make safe waste disposal easy.

We heard that the application of the waste levy to materials for which there is no safe alternative to landfilling – such as asbestos and chemically treated timber – amounts to a penalty on waste operators that are trying to dispose of these waste types appropriately. Other jurisdictions have already removed the levy on certain non-recyclable material. In Queensland, certain types of non-friable and all friable asbestos contaminated material are exempt from the waste levy. In South Australia, no levy applies to the disposal of asbestos waste, excluding asbestos-contaminated soils.

The application of the levy to these materials may drive operators who do not want to do the right thing to illegally stockpile or dump waste to avoid the costs of the waste levy. Illegal dumping pollutes land, waterways and natural habitats, and poses risks to human health. It also comes at significant cost: the loss of amenity due to illegal dumping in NSW has been valued at \$300 million¹⁴ and local councils are spending from \$20,000 to more than \$750,000 per annum on illegal dumping detection, response and clean-up.¹⁵ The waste levy contributes to these costs, as it applies to landfilled material that is generated through the clean-up of illegal dumping.

¹⁴ NSW Environment Protection Authority 2022, *NSW Illegal Dumping Prevention Strategy 2022-27*, <<https://www.epa.nsw.gov.au/-/media/epa/corporate-site/resources/illegal dumping/22p4237-illegal-dumping-prevention-strategy-2022-27-v4.pdf>>

¹⁵ Ipsos 2020, *Illegal dumping research report*, prepared for the NSW Environment Protection Authority, <<https://www.epa.nsw.gov.au/-/media/epa/corporate-site/resources/illegal dumping/ipsos-summary-report-illegal-dumping-research-2019.pdf>>

There are some material types that are currently exempt from the waste levy, including community service waste, disaster waste, dredging spoil and whale carcasses. Exempting these materials from the waste levy minimises the costs of activities that benefit the community and protect public health. These exemptions are important and will continue. But, as part of the waste levy review, we will consider expanding the current levy exemption framework to apply to materials for which there are no safe alternatives to landfill, such as asbestos. In doing so, we will also need to ensure we do not create new opportunities and incentives for illegal activity (such as fraudulently claiming waste is contaminated with asbestos to receive a levy exemption).

Waste levy rates for specific materials

Concessional levy rates currently apply to virgin excavated natural material, recovered fines alternative daily cover, and prescribed shredder floc. As part of the waste levy review, we will examine these concessional levy rates and the conditions for their application.

Additionally, two separate levies apply to:

- trackable liquid wastes, to encourage liquid waste avoidance and resource recovery
- coal washery rejects, such as coal fines, soil, sand and rock, to incentivise improved environmental management and the development of alternatives to disposal.

We will review these levies to ensure they are fit for purpose and are achieving their objectives.

3.3 Reducing administrative burdens

To help waste facility operators meet their regulatory requirements while promoting the reuse and recycling of waste material, waste facility operators can claim levy deductions on certain materials they receive. This includes waste that can be reused on site for operational purposes such as construction works and daily landfill cover, and waste that is transported off site for lawful purposes (Figure 4).

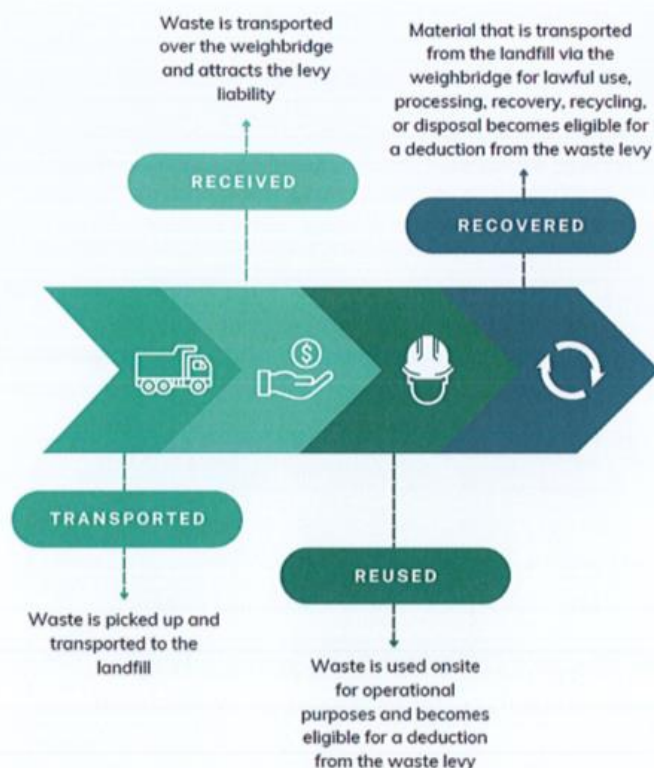


Figure 4: Outline of how waste levy operational purpose and transport deductions apply

Local councils and waste and resource recovery facility operators have told us that the framework for waste levy deductions is overly complex and that the process for applying for and receiving these deductions is administratively burdensome. Where waste operators landfill waste and recover or recycle materials at the same site, the deduction framework can become very difficult to navigate.

Through the waste levy review, we will look for opportunities to streamline waste levy deductions. This will remove barriers for waste operators who are trying to do the right thing. However, we also need to make sure we do not create regulatory loopholes that can be exploited or allow waste materials that are not safe for operational purposes to be used.

3.4 Key considerations for review

Through the waste levy review, we will look for opportunities to close regulatory loopholes and reduce administrative burdens to support the sustainable and safe management of waste within the legitimate waste and resource recovery market. We will also be careful to ensure that any changes do not create further opportunities for rogue operators to dispose of waste and recyclable material illegally and unsafely. To this end, we will consider the following.

Reducing opportunities for illegal activity

We will look for ways to improve our regulatory oversight and prevent illegal and unsustainable activities through improved end-to-end tracking of waste movements into, out of, and within NSW.

We will also consider the application of the waste levy to waste that is transported from other states for disposal in NSW landfills.

We will ensure that any changes made to levy area boundaries and rates do not create perverse incentives or opportunities for illegal and unsustainable activities.

We want your feedback on:

- What is your experience with waste operators avoiding lawful disposal costs in NSW? How does activity such as illegal dumping, stockpiling and waste fraud impact your waste and resource recovery business and operations?
- How can we best prevent opportunities for rogue operators to avoid lawful disposal costs in NSW through illegal or unsustainable activity?

Waste levy exemptions and concessional levy rates

We will review the application of the levy to wastes for which there are no safe alternatives to landfill, such as asbestos. In doing so, we will work with industry and local councils to design the settings in a way that minimises the risks of creating new opportunities for unsustainable activities and illegal disposal of waste.

We will also review existing concessional levy rates and the levies on liquid waste and coal washery rejects to ensure they are fit-for-purpose.

We want your feedback on:

- Are there other types of waste that cannot be safely recycled for which an exemption from the waste levy should be considered?
- What factors should be considered in reviewing current concessional levy rates and the ongoing application of levies on liquid waste and coal washery rejects?

Waste levy deductions and reducing administrative burdens

We will review the waste levy regulatory framework and guidelines to identify opportunities to strengthen waste levy deductions, making applying for a deduction more efficient for waste facilities while not undermining the purpose of the waste levy.

We want your feedback on:

- What are the key aspects of the waste levy deduction framework that make it harder for you to operate?
- How can we streamline waste levy deduction requirements and processes while ensuring only materials that are suitable for operational purposes are used on site, and transport deductions are only applied to materials that are moved off site for lawful purposes?

4 Issue 3: Amplifying circular economy outcomes in NSW

For the levy to have the greatest effect on resource recovery in NSW, the right infrastructure, technology and policies also need to be in place.

4.1 Waste and resource recovery infrastructure and technology

The waste levy is only effective as a tool to divert waste from landfill where there are alternatives to landfill available. We've heard from local government and industry stakeholders that a lack of infrastructure and technology slows down recycling in NSW and will do so regardless of changes to the waste levy.

Greater investment in waste and resource recovery infrastructure and technology is needed over the long term to provide these alternatives to landfill while ensuring waste can be safely managed into the future. This requires better planning for waste and resource recovery infrastructure, support from the NSW Government to de-risk investment in new infrastructure and technology, and certainty in the quality of material that is processed and sold-on by resource recovery facilities.

4.1.1 Planning for waste and resource recovery infrastructure

We've consistently heard that **clear and long-term planning for waste management is needed to encourage infrastructure investment.** This means clarifying what and where waste infrastructure is needed, how appropriate land can be secured, how new developments can be planned to accommodate waste and resource recovery as an essential service, and the roles of the NSW Government, local councils and the private sector in developing and operating waste and resource recovery infrastructure. This extends to planning for residual waste infrastructure – an issue of increasing concern in metropolitan Sydney.

Infrastructure shortfalls for residual waste in metropolitan Sydney

By incentivising the diversion of waste from landfill, the waste levy can alleviate pressure on residual waste services and infrastructure capacity. However, it remains important that communities, industry and local councils maintain access to residual waste services and infrastructure in NSW so that material that can't be avoided, reused/repaired or recycled can still be safely disposed of.

In the metropolitan regions of NSW, particularly Greater Sydney, we heard that the accessibility of residual waste infrastructure has not kept up with growing demand. Local councils in these regions have raised issues that there is a scarce supply of suitable land available to develop new infrastructure, such as transfer stations. Consequently, waste is being transported long distances to a limited number of available disposal points at a higher cost to ratepayers.

To secure cost-effective residual waste management in these regions, local councils have emphasised the need for strategic infrastructure planning. Transfer stations should be considerably positioned so that residual waste in high density regions can be disposed of at low cost. Once transfer stations are accessible for a metropolitan region, new processing infrastructure – such as for energy from waste – becomes more feasible.

We are currently working with local councils and the waste and resource recovery industry to develop an NSW Waste Infrastructure Plan. This plan will be informed by robust, data-driven analysis to determine infrastructure needs across the state. It will take a staged approach, seeking to address the most urgent capacity needs in residual waste and food and garden organics infrastructure before a holistic approach to recycling infrastructure is developed.

4.1.2 The role of the NSW Government

We also want to work with stakeholders to identify how the NSW Government can help to address the barriers to investment that are not currently being addressed by the waste market.

We need to examine other ways for the NSW Government to drive long-term investment in waste and resource recovery infrastructure and technology – from reuse and repair hubs, community recycling centres and materials recovery facilities, to transfer stations, residual waste infrastructure, weighbridges and legacy landfill rehabilitation. These approaches could include ways to de-risk investment by underwriting new infrastructure, acquiring land for infrastructure development, or establishing new regulatory or planning mechanisms requiring infrastructure to accommodate waste management needs in growth areas.

4.1.3 Reducing contamination in material streams

Local councils and industry reported a lack of **investment certainty in resource recovery infrastructure and technology**. This is in part created by difficulties securing clean waste streams in large volumes as feedstock for resource recovery processes. We also heard that stronger end-markets for recycled material are needed to justify investment in resource recovery.

We heard that contamination in kerbside recycling and food and garden organic waste bins is a key barrier to securing material supply and finding end-markets. Contamination limits the amount of material that can be recovered at resource recovery facilities and impacts the quality and value of processed material.

Higher rates of contamination in waste streams results in more waste being removed from material processed in resource recovery facilities. This residual waste is then sent to landfill, where it attracts the waste levy. This creates an additional cost for resource recovery facility operators and may increase the price of alternatives to landfill – contrary to the intent of the waste levy.

We will consider the application of the waste levy to residual waste from resource recovery facilities as part of the review, as well as complementary initiatives to reduce contamination rates – such as

standardisation of what can and can't go in kerbside bins, consistent education and behaviour change campaigns, and the creation of clean and accessible collection pathways for recyclable materials.

4.2 Different mechanisms are needed for hard-to-recycle materials

While the waste levy has been important in driving resource recovery progress to date, **some material types – such as batteries, textiles, soft plastics, and composite materials including those found in packaging – are currently difficult to recycle cost-effectively, safely and at scale.**

In these cases, the incentive created by the waste levy is not enough to ensure their sustainable management. Upstream interventions targeting product design, manufacturing and supply are needed to reduce waste generation where possible, and otherwise ensure these products and their components can be easily collected, reused, repaired or recovered.

4.3 Key considerations for review

We understand that we need to do other things alongside reviewing the NSW waste levy regulatory framework to increase resource recovery and ensure we can continue to manage materials safely and sustainably as waste generation increases. We want your feedback on what our actions to address the below considerations should be.

Waste and resource recovery infrastructure and technology

Through our work on the NSW Waste Infrastructure Plan, we will consider ways to take a more active approach in breaking down the barriers to investment in infrastructure and technology that the waste and resource recovery market has not been able to address by itself. We will also consider how waste management can be treated as an essential service when planning for growing populations and new developments.

The waste levy review will also look at complementary actions to enable investment in resource recovery infrastructure and technology. These may include standardising what can and can't go in kerbside recycling bins and upgrading material recovery facilities to meet these requirements, and reviewing the application of the waste levy to residual waste from resource recovery facilities.

We want your feedback on:

- What are the key barriers in the planning system preventing new waste and resource recovery infrastructure being developed in NSW? How can they be overcome?
- Do you think the waste levy should apply to residual waste from resource recovery facilities? If not, why? If so, at what rate and why?
- What factors would we need to consider when investigating standardisation of kerbside recycling bins and upgrades to material recovery facilities? What other approaches should we take to reduce contamination in recycling feedstock?

NSW NETWASTE LEVY REVIEW

Attachment 1
Review of Waste Levy Issues Paper

- | | |
|---|---|
| Complementary actions
for hard-to-recycle
products and materials | <ul style="list-style-type: none">• What other actions should the Government take to improve investment in waste and resource recovery infrastructure and technology? <p>We will consider what other steps we need to take to increase reuse, repair and recycling, and what products and materials these actions should target.</p> <p>We want your feedback on:</p> <ul style="list-style-type: none">• What products and materials should we prioritise for reuse and repair? What role can the NSW Government play in supporting the reuse and repair of these materials?• What characteristics of a product or material make it difficult to recycle? What interventions could we take upstream to improve product recyclability? |
|---|---|

Review of the NSW waste levy: Issues paper

NSW Environment Protection Authority
6 Parramatta Square
10 Darcy St
Parramatta NSW 2150


Locked Bag 5022
Parramatta NSW 2124

T: 02 9995 5000
E: info@epa.nsw.gov.au
W: epa.nsw.gov.au



NSW NETWASTE LEVY REVIEW

Attachment 2
Council's submission in support of
NetWaste's submission



Reference: L24/1475 – 11/525
MP:JN

18 July 2024

NSW Environment Protection Authority
6 Parramatta Square
10 Darcy Street
Parramatta NSW 2150

Via email to: NSW EPA wastelevyreview@epa.nsw.gov.au

Dear Waste Levy Review Team,

REVIEW OF THE WASTE LEVY ISSUES PAPER – SUBMISSION FROM BROKEN HILL CITY COUNCIL

Thank you for the opportunity to provide comment on the *Review of the NSW waste levy: Issues paper*.


Broken Hill City Council is part of the NetWaste voluntary regional waste group (VRWG) and has provided input to the regional NetWaste submission on this matter.


Broken Hill City Council would like to reiterate the NetWaste position presented to the EPA during the initial stages of NSW waste levy consultation in November 2023:

NetWaste Councils strongly and completely oppose any change in the waste levy that will extend the regional levy area to include any of the 25 NetWaste Councils. The NSW EPA Levy applied to any of our Councils would be highly detrimental to waste management and simply lead to community angst and resentment against both Local Council and the NSW Government.

Broken Hill City Council supports the NetWaste regional response to the *Review of the NSW waste levy: Issues paper* in its entirety, and hereby submits the same response as our individual Council submission.

Yours sincerely


TOM KENNEDY
MAYOR


JAY NANKIVELL
GENERAL MANAGER

AUSTRALIA'S FIRST HERITAGE LISTED CITY

NSW NETWASTE LEVY REVIEW

Attachment 2
Council's submission in support of
NetWaste's submission



18 July 2024

NSW Environment Protection Authority
6 Parramatta Square
10 Darcy Street
Parramatta NSW 2150

Via email to: NSW EPA wastelevyreview@epa.nsw.gov.au

Dear Waste Levy Review Team,

**REVIEW OF NSW WASTE LEVY ISSUES PAPER – SUBMISSION FROM NETWASTE AND
MEMBER COUNCILS**

Thank you for the opportunity to provide comment on the *Review of the NSW waste levy:
Issues paper*.

All 25 NetWaste Councils re-iterate the Position Statement presented to the EPA on 23
November 2023 during the first stages of consultation:

***NetWaste Councils strongly and completely oppose any change in the waste levy that will
extend the regional levy area to include any of the 25 NetWaste Councils. The NSW EPA
Levy applied to any of our Councils would be highly detrimental to waste management and
simply lead to community angst and resentment against both Local Council and the NSW
Government.***

Any introduction of a waste levy to any of the NetWaste Local Government Areas will simply
be another form of cost-shifting by the NSW government that will add to the cost of living,
encourage illegal dumping and have minimal impact on resource recovery. It will have a
detrimental impact on our local communities and cause disengagement in our communities
with the goal of reaching a circular economy.

NetWaste and all member Councils agree that the levy boundaries should not be expanded
as:

1. The EPA waste levy has demonstrably **failed to meet landfill diversion targets**
set by the NSW Government.
2. Under the Waste Levy there has been **insufficient investment and promotion of
recycling infrastructure** that provide genuine alternatives to landfill. As a result,
whilst there has been some success in easy to recycle material (e.g. C&D waste),
the levy has overall increased the costs of waste management and incentivised
illegal dumping and rogue operators.

NetWaste · PO Box 35 · ORANGE · NSW · 2800

NSW NETWASTE LEVY REVIEW

Attachment 2
Council's submission in support of
NetWaste's submission

3. Over **half a billion dollars each year** is collected from the Waste Levy and diverted away from waste programs and into NSW Government consolidated revenue. The loss of revenue from the waste industry occurs at a time when there is a critical lack of waste infrastructure and insufficient alternatives to landfilling (hence why diversion targets not met).
4. The levy applied to NetWaste Councils will be nothing more than a **cost-shifting** exercise that will place additional financial burden on regional communities. The Waste Levy will act as no more than an additional tax with zero net benefit.
5. The EPA should focus on **higher order waste hierarchy principles** as set out in the *NSW Waste Avoidance and Resource Recovery Act 2001*, rather than simply applying a blunt instrument like the levy to disincentivise landfilling.
6. Landfill diversion must start with **product manufacture, Product Stewardship** and following the principle of a **circular economy**. These should be the priorities of the State and Federal Governments, rather than the "end of pipe" solution of pushing waste problems down to Councils and communities who can least afford the imposition of the levy.
7. NetWaste Councils already price their landfills to represent the cost to the current and future community, including recycling. Councils are acutely aware of the perverse impacts from the cost of waste disposal and must balance landfill price with accessibility to illegal dumping opportunities etc.
8. NetWaste Councils have already demonstrated their commitment to landfill diversion through extensive recycling and education programs. Already 10, (40%) NetWaste Councils are operating a kerbside FOGO/GO service.
9. The levy will produce an illegal dumping haven with irresponsible offenders targeting unstaffed and unlicensed landfills due to increased gate fees.
10. Councils in regional NSW already face significant challenges allocating human resources with appropriate skills to existing operations. An imposition of a State Levy with associated reconciliation and reporting is beyond the capacity of most Councils and demonstrates the lack of real understanding of regional economic and demographic capacity.
11. Expansion of the Levy boundaries is fundamentally breaking all good will and trust built between the NetWaste member Councils working collaboratively with State Government on agreed common ground project initiatives that works towards enhanced resource recovery and waste diversion from landfill. Obviously, the State Government needs to be reminded that NetWaste was a pilot regional waste group originally established on the base principle that all member Councils would work collaboratively toward meeting State based waste diversion objectives on the premise of not imposing a waste levy to our Local Government Areas as we are already disadvantaged by access to markets, geographic isolation to industry and service providers and propensity for illegal disposal in vast areas of our jurisdiction.

NetWaste · PO Box 35 · ORANGE · NSW · 2800

NSW NETWASTE LEVY REVIEW

Attachment 2
Council's submission in support of
NetWaste's submission

All 25 NetWaste Councils therefore:

1. Vehemently oppose the introduction of any NSW EPA Waste Levy into NetWaste Council LGAs and commit to lobbying political stakeholders to ensure this does not occur.
2. Recommend an immediate review of the allocation of revenue collected from the waste levy to achieve State Government landfill diversion targets and transition to a circular economy.
3. Recommend the EPA provide more resources and endorse legislative change into higher order waste management (e.g. Product Stewardship/Extended Producer Responsibility schemes) so that the solutions for waste management are not dealt with at end of life and simply passed to Local Councils to manage.
4. Recommend the EPA finalise the proposed NSW Waste Infrastructure Plan (including detailed analysis of capacity and accessibility constraints) as a priority so that infrastructure can be planned and built in appropriate locations.
5. Recommend the EPA commit to gain a better understanding of the issues facing regional communities and their waste management. Issues such as unsupervised sites, lack of weighbridges, small budgets, recruitment difficulties, increased distances and smaller population bases are all relevant and affect resource recovery.
6. Appropriate reallocation of funding to Regional Waste Groups to assist with meaningful on-ground infrastructure and project initiative enhancements needs to be directed to achieving full circular economy outcomes.

The position of NetWaste and the 25 member Councils, along with the issues described above, was presented to the EPA at the initial consultation phase in November 2023. The Issues Paper now refers to how the levy boundaries should be expanded, rather than if the levy boundaries should be expanded. NetWaste would appreciate some constructive consideration and dialogue including EPA site presence / visits to understand these issues prior to any levy review or policy being administered in the NetWaste region.

Yours sincerely,



Nigel Campbell
NetWaste Executive Officer

NetWaste · PO Box 35 · ORANGE · NSW · 2800

NSW NETWASTE LEVY REVIEW

Attachment 2
Council's submission in support of
NetWaste's submission

The NetWaste Voluntary Regional Waste Group and Council Delegates:


Signed for and on behalf of NetWaste by its authorized delegate	
	
Signature of Regional Projects Coordinator	Signature of Regional Environmental Learning Advisor
Antony Cullen-Ward	Bill Tink
(Print) Name	(Print) Name

Signed for and on behalf of Council by its authorized delegate	
	
Signature of General Manager / CEO	Signature of Council Mayor
(Print) Name	(Print) Name

NetWaste · PO Box 35 · ORANGE . NSW . 2800

NSW NETWASTE LEVY REVIEW

Attachment 2
Council's submission in support of
NetWaste's submission


Signed for and on behalf of Council by its authorized delegate	
Signature of General Manager / CEO	Signature of Council Mayor
(Print) Name	(Print) Name


Signed for and on behalf of Council by its authorized delegate	
Signature of General Manager / CEO	Signature of Council Mayor
(Print) Name	(Print) Name

NetWaste PO Box 35 ORANGE , NSW . 2800

NSW NETWASTE LEVY REVIEW

Attachment 2
Council's submission in support of
NetWaste's submission




Signed for and on behalf of Council by its authorized delegate	
Signature of General Manager / CEO	Signature of Council Mayor
(Print) Name	(Print) Name


Signed for and on behalf of Council by its authorized delegate	
Signature of General Manager / CEO	Signature of Council Mayor
(Print) Name	(Print) Name

NetWaste · PO Box 35 · ORANGE · NSW · 2800

NSW NETWASTE LEVY REVIEW

Attachment 2
Council's submission in support of
NetWaste's submission


Signed for and on behalf of Council by its authorized delegate	
 Signature of General Manager / CEO	 Signature of Council Mayor
Jay Nankivell (Print) Name	Tom Kennedy (Print) Name


Signed for and on behalf of Council by its authorized delegate	
Signature of General Manager / CEO	Signature of Council Mayor
(Print) Name	(Print) Name

NetWaste PO Box 35 ORANGE NSW 2800

NSW NETWASTE LEVY REVIEW

Attachment 2
Council's submission in support of
NetWaste's submission

Signed for and on behalf of Council by its authorized delegate	
Signature of General Manager / CEO	Signature of Council Mayor
(Print) Name	(Print) Name


Signed for and on behalf of Council by its authorized delegate	
Signature of General Manager / CEO	Signature of Council Mayor
(Print) Name	(Print) Name

NetWaste · PO Box 35 · ORANGE , NSW , 2800

NSW NETWASTE LEVY REVIEW

Attachment 2
Council's submission in support of
NetWaste's submission


Signed for and on behalf of Council by its authorized delegate	COONAMBLE SHIRE COUNCIL
Signature of General Manager / CEO	Signature of Council Mayor
(Print) Name	(Print) Name


Signed for and on behalf of Council by its authorized delegate	 Cowra Council
Signature of General Manager / CEO	Signature of Council Mayor
(Print) Name	(Print) Name

NetWaste · PO Box 35 · ORANGE · NSW · 2800

NSW NETWASTE LEVY REVIEW

Attachment 2
Council's submission in support of
NetWaste's submission


Signed for and on behalf of Council by its authorized delegate	 DUBBO REGIONAL COUNCIL
Signature of General Manager / CEO	Signature of Council Mayor
(Print) Name	(Print) Name


Signed for and on behalf of Council by its authorized delegate	 FORBES SHIRE COUNCIL
Signature of General Manager / CEO	Signature of Council Mayor
(Print) Name	(Print) Name

NetWaste · PO Box 35 · ORANGE · NSW · 2800

NSW NETWASTE LEVY REVIEW

Attachment 2
Council's submission in support of
NetWaste's submission


Signed for and on behalf of Council by its authorized delegate	
Signature of General Manager / CEO	Signature of Council Mayor
(Print) Name	(Print) Name


Signed for and on behalf of Council by its authorized delegate	
Signature of General Manager / CEO	Signature of Council Mayor
(Print) Name	(Print) Name

NetWaste · PO Box 35 · ORANGE · NSW · 2800

NSW NETWASTE LEVY REVIEW

Attachment 2
Council's submission in support of
NetWaste's submission


Signed for and on behalf of Council by its authorized delegate	
Signature of General Manager / CEO	Signature of Council Mayor
(Print) Name	(Print) Name


Signed for and on behalf of Council by its authorized delegate	
Signature of General Manager / CEO	Signature of Council Mayor
(Print) Name	(Print) Name

NetWaste · PO Box 35 · ORANGE , NSW , 2800

NSW NETWASTE LEVY REVIEW

Attachment 2
Council's submission in support of
NetWaste's submission


Signed for and on behalf of Council by its authorized delegate	
Signature of General Manager / CEO	Signature of Council Mayor
(Print) Name	(Print) Name

Signed for and on behalf of Council by its authorized delegate	
Signature of General Manager / CEO	Signature of Council Mayor
(Print) Name	(Print) Name

NetWaste · PO Box 35 · ORANGE · NSW · 2800

NSW NETWASTE LEVY REVIEW

Attachment 2
Council's submission in support of
NetWaste's submission


Signed for and on behalf of Council by its authorized delegate	
..... Signature of General Manager / CEO Signature of Council Mayor
..... (Print) Name (Print) Name


Signed for and on behalf of Council by its authorized delegate	
..... Signature of General Manager / CEO Signature of Council Mayor
..... (Print) Name (Print) Name

NetWaste · PO Box 35 · ORANGE · NSW · 2800

NSW NETWASTE LEVY REVIEW

Attachment 2
Council's submission in support of
NetWaste's submission


Signed for and on behalf of Council by its authorized delegate	
Signature of General Manager / CEO	Signature of Council Mayor
(Print) Name	(Print) Name


Signed for and on behalf of Council by its authorized delegate	
Signature of General Manager / CEO	Signature of Council Mayor
(Print) Name	(Print) Name

NetWaste PO Box 35 ORANGE NSW 2800

NSW NETWASTE LEVY REVIEW

Attachment 2
Council's submission in support of
NetWaste's submission

Signed for and on behalf of Council by its authorized delegate	
Signature of General Manager / CEO	Signature of Council Mayor
(Print) Name	(Print) Name

Signed for and on behalf of Council by its authorized delegate	
Signature of General Manager / CEO	Signature of Council Mayor
(Print) Name	(Print) Name

NetWaste · PO Box 35 · ORANGE · NSW · 2800

ORDINARY MEETING OF THE COUNCIL

October 30, 2024

ITEM 2BROKEN HILL CITY COUNCIL REPORT NO. 176/24

SUBJECT: APPOINTMENT OF NEW MEMBERS TO THE WESTERN
REGIONAL PLANNING PANEL D24/52396

Recommendation

1. That Broken Hill City Council Report No. 176/24 dated October 30, 2024, be received.
2. That based on the required selection criteria Council resolves to nominate two (2) members being Mayor Tom Kennedy and Mr Jay Nankivell (General Manager) as independent members on the Western Regional Planning Panel, to determine development applications of regional significance in the Broken Hill City Council Local Government Area; and two (2) alternate members being, a Councillor (to be determined at this meeting) and Ms Razija Nu'man (Chief Corporate and Community Officer)
3. As the standard term of membership of the Western Regional Planning Panel is three (3) years, Council's membership for the new term of the Panel will commence from the 27 November 2024 Council Meeting, and will expire on 27 November 2027.
4. That the NSW Government Planning Panels Secretariat be advised of Council's members and their term on the Western Regional Planning Panel.

Executive Summary:

A Regional Planning Panel (RPP) consists of five members, three members including the chair, are appointed by the Minister for Planning (State Members) and two members are nominated by a relevant Council (Council members).

Membership on the Regional Planning Panel is usually for a standard term of three (3) years. The new term will commence from the Council resolution on 27 November 2024 until 27 November 2027.

It is recommended that Council appoint new members to represent Broken Hill City Council on the Western Region Planning Panel, being the General Manager and the Mayor as Council's panel members; and that a Councillor and Council's Chief Corporate and Community Officer as alternate members (the alternate Councillor needs to be determined at this meeting).

Council's previous membership was the General Manager and the Mayor with Councillor Alan Chandler and the Chief Corporate and Community Officer as Council's alternate members. The NSW Planning Panel Secretariat are recommending that each Council nominates two (2) alternate members and this report recommends that the second alternate member be a Councillor (the Councillor to be determined at this meeting).

Report:

The Regional Planning Panels (RPP's) were introduced in NSW on 1 July 2009 to strengthen decision making on regionally significant development applications (DA's) and certain other planning matters.

The Planning Panels are independent bodies representing the Crown. Determinations made by the Panels are not subject to the direction of the Minister for Planning except on matters relating to Planning Panel procedures or where the Minister issues a formal direction under the *Environmental Planning and Assessment Act*.

The principal functions of the Planning Panels are to:

- determine regionally significant development applications (DA's)
- undertake rezoning reviews
- preparing planning proposals if directed to be a planning proposal authority
- determining Crown DA's
- determining modification applications for regionally significant development
- determining DA reviews
- determining Site Compatibility Certificates issued under the *State Environmental Planning Policy (Housing for Seniors or People with a Disability) 2004*, and
- advising the Minister upon request.

Developments which meet State Significant Development criteria are not determined by the Planning Panels.

Selection of Council members - requires two (2) council members appointed by each Council. At least one (1) Council member is required to have expertise in one or more of the following areas: planning, architecture, heritage, the environment, urban design, land economics, traffic and transport, law, engineering or tourism.

Each Council identifies how their members are selected. In selecting members, Councils should have regard to the conflict of duties that would be created for a person nominated to the planning panel if they were in any way responsible or involved in the assessment and recommendation of a DA or a rezoning review to be determined by the panel. A Council may also at any time appoint a person to be the alternate of a member nominated by the Council, and may revoke any such appointment.

Community Engagement:

Not applicable.

Strategic Direction:

Key Direction:	4	Our Leadership
Objective:	4.1	Openness and transparency in decision making
Strategy:	4.1.5	Support the organisation to operate its legal framework

Relevant Legislation:

Environmental Planning and Assessment Act 1979

Financial Implications:

Nil

Attachments

1. [↓](#) Sydney District and Regional Planning Panels and Operational Procedures

LEISA BARTLETT
EXECUTIVE OFFICER

JAY NANKIVELL
GENERAL MANAGER



Sydney District & Regional Planning Panels Operational Procedures

November 2022

These procedures are provided for general guidance and information only and are made available on the understanding that the NSW Department of Planning and Environment (Department) is not providing legal advice.

The Department has compiled the procedures in good faith, exercising all due care and attention.

The procedures do not affect or replace relevant statutory requirements.

Where an inconsistency arises between the provisions of the procedures and relevant statutory provisions, the statutory requirements prevail.

While every reasonable effort has been made to ensure that this document is correct at the time of printing, the State of New South Wales, its agents and employees, disclaim any and all liability to any person in respect of anything or the consequences of anything done or omitted to be done in reliance upon the whole or any part of this document.

The procedures are not intended to give rise to any rights, claims, benefits, privileges, liabilities, or obligations with respect to matters the subject of the procedures.

It should be noted that the procedures may be affected by changes to legislation at any time and/or be subject to revision without notice.

It is recommended that independent advice be sought in respect of the operation of the procedures and the statutory requirements applying to Sydney District and Regional Planning Panels under the *Environmental Planning and Assessment Act 1979*.

Sydney District and Regional Planning Panels Operational Procedures
© State of New South Wales through the NSW Department of Planning and Environment
November 2022
NSW Department of Planning and Environment
Four Parramatta Square, 12 Darcy Street, Parramatta, NSW 2150.
www.planning.nsw.gov.au

ISBN 978-0-7313-3590-9

Contents

1.	Introduction	1
2.	Defining the regions and districts	2
3.	Functions of Planning Panels	3
4.	Membership of Planning Panels	5
5.	Code of Conduct considerations	7
6.	Administration	8
7.	Government information, privacy and complaints	9
8.	Monitoring, review and reporting	10
9.	Liability and indemnification	11
10.	Roles of councils and other panels	12
11.	Development application and assessment	15
12.	Determination of development applications	21
13.	Reviews and appeals	23
14.	Planning proposals - Strategic Planning Panel	26
15.	Site compatibility certificates	29
	Schedule 1: Procedures for briefings, meetings and decisions.	30

Definitions

Capital Investment Value or *CIV* has the same meaning as 'capital investment value' defined in the Dictionary in Schedule 7 of the *Environmental Planning and Assessment Regulation 2021*.

Commission means the Greater Cities Commission.

Council means the council for the local government area in which the land the subject of a panel matter is located.

Days means calendar days unless otherwise stated.

Department means the Department of Planning and Environment.

Development Application or *DA* means an application for consent under Part 4 of the *Environmental Planning & Assessment Act 1979* to carry out development but does not include an application for a complying development certificate.

District means any part of the Greater Cities Region, or other region of the State, declared to be a district by the Minister.

EP&A Act means the *Environmental Planning & Assessment Act 1979*.

EP&A Regulation means the *Environmental Planning & Assessment Regulation 2021*.

Greater Sydney Region means the region comprising the local government areas as described in Schedule 1 of the *Greater Cities Commission Act 2022*.

GCC Act means the *Greater Cities Commission Act 2022*.

LALC means Local Aboriginal Land Council.

LEP means local environmental plan.

LGA means local government area.

LGNSW means Local Government NSW.

LG Act means the *Local Government Act 1993*.

LPP means local planning panel.

Minister means the Minister for Planning.

Panel or *Planning Panel* means a Sydney District Planning Panel or Regional Planning Panel constituted under Schedule 2 of the *Environmental Planning & Assessment Act 1979*.

Planning Panel meeting means a public briefing meeting or a public determination meeting.

Planning proposal has the same meaning as a 'planning proposal' under section 3.33 of the *Environmental Planning & Assessment Act 1979*.

Planning Systems SEPP or *PS SEPP* means the *State Environmental Planning Policy (Planning Systems) 2021*.

Regional Planning Panel means a regional planning panel constituted under clause 10 of Schedule 2 of the *Environmental Planning & Assessment Act 1979*.

Regionally significant development means development that meets criteria set out under Part 2.4, Part 3.3 and Schedule 6 of the *State Environmental Planning Policy (Planning Systems) 2021*.

Planning proposal authority or *PPA* means the public authorities identified under section 3.32 of the *Environmental Planning & Assessment Act 1979*.

SCC means a Site Compatibility Certificate issued under the *State Environmental Planning Policy (Transport and Infrastructure) 2021*.

Secretariat means the Planning Panels Secretariat of the Department which provides technical and administrative support to Planning Panels.

Secretary means the Secretary of the Department of Planning and Environment.

Strategic Planning Panel means a Sydney District or Regional Planning Panel convened for the specific function of considering a strategic or Aboriginal land planning matter.

Sydney District Planning Panel means a Sydney district planning panel constituted under clause 9 of Schedule 2 of the *Environmental Planning & Assessment Act 1979*.

Transport and Infrastructure SEPP means the *State Environmental Planning Policy (Transport and Infrastructure) 2021*

Unique submission means a submission which is in substance unique, distinctive or unlike any other submission. It does not mean a petition or any submission that contains the same or substantially the same text. Separate unique submissions may be made in relation to the same issue. One individual, or one household, could potentially submit multiple unique submissions.

November 2022

1. Introduction

The Planning Panels were introduced in NSW on 1 July 2009 to strengthen decision making for regionally significant development and certain other planning functions under the EP&A Act.

These procedures relate to the operation of the Sydney District Planning Panels and Regional Planning Panels.

The Planning Panels are independent bodies representing the Crown and are not subject to the direction of the Minister, except on matters relating to Planning Panel procedures or where the Minister issues a formal direction under the EP&A Act.

These procedures are the Planning Panels charter and have been developed to explain the objectives, powers, and authorities of the Planning Panels. They also detail the means of operating the Planning Panels and clarify the roles of various parties in the work of the Planning Panels.

The procedures should be read in conjunction with the Local Environmental Plan Making Guidelines, relevant Planning Circulars and the Planning Panels Code of Conduct which explains the standard of conduct expected of Planning Panel members.

These procedures will be kept under review and may be amended periodically.

November 2022

2. Defining the regions and districts

Planning Panels are constituted for each region of the State (other than the Greater Sydney Region), and each district of the Greater Sydney Region (see sections 2.12, 3.2 and Part 3 of Schedule 2 of the EP&A Act).

The nine Planning Panels are the:

- Hunter and Central Coast Regional Planning Panel,
- Northern Regional Planning Panel,
- Southern Regional Planning Panel,
- Western Regional Planning Panel,
- Sydney Eastern City Planning Panel,
- Sydney North Planning Panel,
- Sydney South Planning Panel,
- Sydney Central City Planning Panel, and
- Sydney Western City Planning Panel.

November 2022

3. Functions of Planning Panels

3.1 Functions

The principal functions of Planning Panels are to determine regionally significant DAs and undertake rezoning reviews of planning proposals. Other functions of Planning Panels include:

- determining Crown DAs,
- determining modification applications for regionally significant development,
- determining DA reviews,
- determining SCCs,
- undertaking independent reviews for specific Local Aboriginal Land Council lands,
- advising the Minister or the Secretary upon request, and
- preparing planning proposals if they are directed to be a planning proposal authority.

Note: Section 2.15 of the EP&A Act contains the functions that may be exercised by Planning Panels.

Note: In relation to preparing planning proposals, see Chapter 14 of this Operational Procedures.

3.2 Legislation

Legislation governing Planning Panels includes:

- the EP&A Act for the constitution and functions of Planning Panels and obligations in respect to councils, with the following key provisions:
 - Division 2.4 and Schedule 2 provides for the constitution of Planning Panels, member appointments, functions and general procedures,
 - Division 3.4 allows for a Planning Panel to act as the planning proposal authority and undertake planning proposal reviews,
 - Section 4.5 specifies that a Planning Panel is the consent authority for regionally significant development, and
 - Section 4.7 sets out the consent functions of a Planning Panel which are to be exercised by the relevant council.
- the EP&A Regulation contains provisions for where a Planning Panel is exercising consent authority functions,
- the Planning System SEPP sets out in Parts 2.4, 3.3 and Schedule 6 development declared to be regionally significant,
- the Transport and Infrastructure SEPP sets out the process for consideration and determination of relevant applications for Site Compatibility Certificates.

3.3 Classes of regionally significant development

The Planning System SEPP identifies the types of development classified as regionally significant (see Parts 2.4, 3.3 and Schedule 6 of the SEPP). The relevant Planning Panel will be the consent authority for regionally significant development.

Note State significant development or development within the City of Sydney cannot be declared as regionally significant development (see section 4.7 of the EP&A Act).

On lodgement of a DA, the council will decide if a DA is regionally significant development.

The capital investment value (CIV) is relevant for some regionally significant development and should be calculated at the time of lodgement. Councils should request a quantity surveyor's certificate or another relevant expert assessment to confirm the CIV from the applicant. The CIV is to be calculated in accordance the Planning Circular PS 21-020 (or as updated).

The Planning Panels determine applications to modify consent for regionally significant development under section 4.55(2) of the EP&A Act which seek to modify:

- new or amended conditions of consent imposed by the Panel;
- development for which the applicant or landowner is:

November 2022

- the council,
- a councillor,
- a member of council staff who is principally involved in the exercise of council's functions under the Act,
- a member of the NSW or Commonwealth Parliament, or
- a relative (within the meaning of the *Local Government Act 1993*) of a person referred to above;
- development that is subject to 10 or more unique submissions by way of an objection; or
- development that contravenes a development standard imposed by an environmental planning instrument by more than 10% or non-numerical development standards.

All other modification applications under sections 4.55(2), 4.55(1) or 4.55(1A) to development consents granted by a Panel are to be determined by the relevant council. A court granted consent may be modified by a Panel under section 4.56 if it is in relation to regionally significant development.

November 2022

4. Membership of Planning Panels

(Part 4, Schedule 2 of the EP&A Act)

4.1 Chairs and Members

Each Panel consists of 5 members:

- 3 members, including the chair, appointed by the Minister (State members), and
- 2 members appointed by the relevant council (council members).

Property developers and real estate agents are not eligible to be members of a Panel.

The agenda of a Panel meeting may include consideration of multiple matters, each located in different council areas. The council members may change from time to time, depending on the LGA in which the matter under consideration is located.

Panel members can be appointed to more than one Panel, either as a Panel member and/or as an alternate member.

When there is a vacancy on a Panel, the Minister in the case of a State member, and the relevant council in the case of a council member, will appoint another member to that vacancy.

Terms of appointment for Panel members (both State and council members), must not exceed 3 years. Members are eligible for re-appointment. A State member of a Sydney District Planning Panel must not be a member for more than 9 years in total.

The Secretariat is responsible for maintaining a register of all Panel members.

The chair (or, in the absence of the chair, a deputy chair, or a person elected by the members) presides at Panel meetings. The presiding member has a deliberative vote and, in the event of an equality of votes, has a second or casting vote.

Note: In relation to the membership of a Planning Panel responsible for preparing planning proposals, see further Chapter 14 of this Operational Procedures.

4.3 Expertise requirements for members appointed by the Minister

All Panel members appointed by the Minister, including alternates, must have expertise in one or more of the following areas: planning, architecture, heritage, the environment, urban design, land economics, traffic and transport, law, engineering, tourism or government and public administration.

4.4 Council members

Two council members are appointed by each council. At least one council member must have expertise in one or more of the following areas: planning, architecture, heritage, the environment, urban design, land economics, traffic and transport, law, engineering, or tourism.

To reduce the opportunity to improperly influence panel members councils should consider appointing a minimum of 4 alternate members to enable regular rotation.

4.5 Selection of council members

Each council determines how their members are selected. In selecting members, councils should have regard to any conflict of duties that would be created for a person nominated to the Panel if they are in any way responsible or involved in the assessment of matters to be determined by the Panel or involved in voting or deliberating on matters that come before the Panel.

When appointing its nominees to a panel, council should require a statutory declaration to be signed by proposed nominees stating that they are not property developers or real estate agents, as required by section 2.13 of the Act. Council should also arrange probity checks. These checks should include, at a minimum:

- a. public register of real estate agents check
- b. bankruptcy record check
- c. National Police check (ACIC).

November 2022

This is in line with the checks and declarations required for State members.

Councils are not restricted to nominating people from the council's local area. They can appoint, terminate, and reappoint members at any time, and can determine the duration of each appointment. Generally, so as to ensure the greatest degree of continuity for the Panels, councils should consider appointing members for the maximum term of 3 years. However, councils should reconsider if the nominations to the Panels are appropriate within 12 months following a council election.

Following a change to its nominees, council is to forward the new member's contact details to the Secretariat as soon as possible and this must be a minimum of 14 days before any meeting at which they will act as a Panel member.

If a council fails to nominate 1 or more council members, a Panel may still exercise its functions in relation to the area of the council concerned.

4.6 Payment of council members

Councils determine the fees they pay their Panel members. The Minister has provided guidance to all councils on appropriate rates of remuneration for travel and subsistence allowances for their members.

Each council is responsible for making any payments to its Panel members when they attend Panel meetings.

4.7 Alternate members

The Minister may at any time appoint a person to be the alternate of another member appointed by the Minister and may revoke any such appointment.

A council may also at any time appoint a person to be the alternate of a member nominated by the council and may revoke any such appointment.

Any changes are to be notified in writing to the Secretariat as soon as possible and at least 14 days before undertaking any Panel business.

The alternate will act in the place of the member with all the powers of the member. Although a member may be appointed as an alternate for two or more members, they will only have one vote on any Panel decision.

4.8 Rotation of members

To ensure there is a level of randomisation involved in which panel members and alternates hear a matter, all members are required to regularly rotate with alternate members. This will reduce opportunities for panel members to be improperly influenced. The chair is to determine the frequency of rotation in consultation with the Planning Panel secretariat.

Following a matter being deferred, where possible the same members should reconvene to finalise the determination.

November 2022

5. Code of Conduct considerations

5.1 Planning Panels Code of Conduct

All Panel members must comply with the Planning Panels Code of Conduct when exercising their functions as a Panel member and make impartial merit-based decisions in accordance with their statutory obligations. The latest version of the Planning Panels Code of Conduct is available online at www.planningpanels.nsw.gov.au. On appointment each Panel member must acknowledge in writing that they will abide by the Planning Panels Code of Conduct.

5.2 Declaration of interests

On being informed of a matter to come before the Panel members should consider if they have an actual, potential or reasonably perceived conflict and, if so, declare the conflict and take any appropriate action, such as allowing an alternate member to take their place.

Panel members are required to complete and sign a declaration of interest form in relation to each matter which is considered by the Panel, either before, or at the commencement of, the Panel's determination proceedings. Any verbal declarations are to be recorded in writing.

To avoid any perceptions of bias, and to meet requirements of the Code of Conduct, councillors who have previously deliberated or voted on a matter that is to come before the Panel (such as a submission from the council on a DA for regionally significant development, a related voluntary planning agreement or a planning proposal) must stand aside from their place on the Panel and allow council's nominated alternate member to take their place. Alternatively, the member may choose to not participate in the deliberations or voting on the matter at the council (or council committee) meeting. They should also not remain in the council chamber during the council's deliberations.

5.3 Representations to Planning Panel members

If a Panel member is approached by any person about a matter to come before the Panel, the Panel member must not discuss the matter.

Any person that approaches a Panel member should be encouraged to make a written submission to the council planning staff for DAs during the exhibition period, or if the matter relates to a planning proposal for which the Panel is the PPA, to the Secretariat. Issues raised in submissions will be addressed in the assessment report to be provided to the Panel.

5.4 Interactions with third parties about matters before the Planning Panel

Panel members are not to discuss any matter that is to be considered by the Panel with councillors, the applicant, their consultants, parties who have made a submission, or any other person with an interest in the matter outside of a Panel briefing, meeting or site visit.

5.5 Public meetings organised by the council or community about the proposed development

To avoid any perception of bias, Panel members should avoid attending public meetings about a proposed development organised by members of the community or council, unless the meeting has been organised at the request of the Panel.

November 2022

6. Administration

Administration and support for the Panels is provided by the Planning Panels Secretariat. Support includes:

- scheduling of meetings, briefings, and site visits,
- preparing and issuing agendas,
- notification of meetings,
- arranging for travel and accommodation for State appointed Panel members,
- preparing records of decision (with assistance from council),
- arranging for the audio recording of public Panel meetings,
- record keeping for the Panels, and
- being the first point of contact for councils to notify a Panel of any decision made by the Panel which is the subject of a merit appeal in the Land and Environment Court.

The Secretariat is the first point of contact for all Panel matters and publishes a wide range of information on its website:

www.planningportal.nsw.gov.au/planningpanels

The contact details for the Secretariat are:

phone: (02) 8217 2060

email: enquiry@planningpanels.nsw.gov.au

November 2022

7. Government information, privacy and complaints

7.1 Right to information and privacy management

The Department assists Planning Panels in managing applications made under the *Government Information (Public Access) Act 2009* and the *Privacy and Personal Information Protection Act 1998*.

For applications of this nature visit the Department's website at:

<http://www.planning.nsw.gov.au/About-Us/Right-to-Information/How-Can-I-Access-Information>

7.2 Complaints

The Department assists Planning Panels in managing complaints. Complaints are investigated and managed in accordance with the Department's Management of Complaints Policy.

Dissatisfaction with determinations of the Planning Panels will not be regarded as a complaint.

If you wish to make a complaint visit the Department's website at: telephone, write or email the Department at:

<https://www.planning.nsw.gov.au/Contact-Us?>

Complaints made in this way will be recorded in the Department's Complaints Register and will be allocated to the appropriate level for investigation and response.

If you are not satisfied with a response, you can ask for the issue to be considered by a more senior officer.

Code of conduct complaints will be dealt with under the Planning Panels Code of Conduct.

At any time, a person can complain to external bodies such as the Independent Commission Against Corruption (ICAC), the Ombudsman, or the Audit Office of NSW. Allegations of corrupt conduct, misconduct, or serious waste of resources are encouraged to be made directly to these organisations.

Complaints about council, councillors, council staff or local planning panels should be directed to the relevant council.

November 2022

8. Monitoring, review, and reporting

The Secretariat monitors the progress of DAs referred to the Panels. It is expected that council will complete its assessment report within 60 days after the close of the public exhibition period.

The performance of the Panels is monitored and reported in the Department's Annual Report.

Once a planning assessment is completed by the council and referred to the Panel, the Panel will be expected to:

- d. determine the matter within 2 weeks (14 calendar days) for development and modification of consent applications; and
- e. provide its advice within 2 weeks (14 calendar days) on planning proposals.

To ensure assessment and determination times are not subject to delay:

- a. Panel chairs are obliged to work with senior council staff to ensure that key issues are addressed during assessment, in order to minimise the number of deferrals by the panel at determination stage.
- b. Should an application experience unreasonable delays in excess of 180 calendar days from lodgement the Panel chair may require the council to report the matter to the Panel within 4 weeks for determination.

Note: The requirements relating to the timeframes for assessing development applications under the *Environmental Planning and Assessment Regulation 2021* must be considered by Panels.

8.1 Availability of information

The Secretariat makes a range of information publicly available on its website, including:

- Panel notices with dates, locations, meeting format and times (at least 7 days before the Planning Panel meeting),
- the relevant council's assessment report and recommendation (at least 7 days before the Panel meeting),
- records of briefings and Panel meetings, Determinations and Statements of Reasons, decisions on rezoning reviews and Site Compatibility Certificates, resolutions of the Planning Panels and any advice provided by the Panels to the Minister, Secretary or GCC, as relevant,
- audio recordings of Panel meetings, and
- a schedule of meeting dates reserved for Panel business.

Councils remain responsible for receiving, notifying and exhibiting DAs and supporting documents in accordance with statutory provisions and council's own notification and exhibition requirements set out in its community participation plan and for issuing the notice of determination.

November 2022

9. Liability and indemnification

Panel members are excluded from personal liability as long as the act or omission was done in good faith for the purpose of carrying out their duties under the EP&A Act (see s 2.28 of the EP&A Act).

The NSW Government extends insurance indemnity cover to Panel members. For indemnification provisions to apply Panel members must act honestly and in accordance with the Panel Code of Conduct in the performance of their responsibilities.

For further information please contact the NSW Self Insurance Corporation (icare) at:

<https://www.icare.nsw.gov.au>

November 2022

10. Roles of councils and other panels

10.1 Role of councillors and council staff

The elected council and council staff have different roles in the assessment of DAs. Under the *Local Government Act 1993*, the independence of council staff is protected in the preparation of advice and recommendations. Staff members are not subject to direction by the council or by a councillor as to the content of any advice or recommendation made by the staff member. Equally, a council or councillor is not bound by the advice or recommendation made by a member of staff.

10.2 Assessment role

Council staff undertake the assessment of a DA. The assessment of a DA includes accepting the DA, consultation, concurrence and obtaining general terms of approval from an agency if required, carrying out community participation requirements and assessment of the matters set out in 4.15 of the EP&A Act. The assessment is documented in a report with recommendations. The report is then considered by the person or body that is the consent authority.

Council is responsible for carrying out community participation requirements on behalf of the Panels (see section 4.7(2)(d) and Division 2.6 of the EP&A Act).

The Department undertakes the assessment of planning proposals and applications for site compatibility certificates referred to the Panels.

10.3 Determination role

Historically, one of the roles of an elected council has been to determine or make decisions on DAs in their capacity as a consent authority. There are occasions, however, where the determination role is performed by other people or bodies, either because the council has delegated that function, or because it has been conferred upon another person or body. For example, where local planning panels have been introduced, elected councils no longer determine DAs (see section 2.17 of the EP&A Act).

The Panel for the area in which the development is to be carried out is the consent authority for regionally significant development (see section 4.5 of the EP&A Act).

10.4 Post-determination role

Council staff are responsible for post-determination functions including:

- notifying Panel determinations on DAs (see sections 4.7(2)(e), 4.18 and 4.59 of the EP&A Act),
- registering Panel development consents on the NSW Planning Portal (see sections 4.7(2)(e) and 4.20 of the EP&A Act), and
- monitoring and enforcing compliance with conditions of the development consent.

The notice of determination should be issued once council receives a copy of the endorsed and final determination from the Panel. The notice of determination must include all conditions imposed by the Panel, including any additional or amended conditions.

The council has no power to amend conditions or include additional conditions following the Panel's determination.

Council will advise any person who made a submission on the DA of the determination.

The council continues to be responsible for the monitoring of, and enforcing compliance with, any conditions of the development consent.

Where an application has been approved subject to a 'deferred commencement' condition council is responsible for determining whether the requirements of the condition have been met (see section 4.16(3) of the EP&A Act). Council advises the chair of the Panel in writing when the matter specified in the condition has been satisfied (see section 277(2) of the EP&A Regulation).

November 2022

10.5 Support provided to Planning Panels by councils

Planning Panels are entitled on request to the general manager of a council, to use the staff and facilities of the relevant council, have access to council records, and any other assistance or action for the purpose of carrying out their functions (see section 2.27 of the EP&A Act).

It is expected that use of council facilities such as meeting rooms would be arranged prior to Panel meetings.

Support, such as recording the written decisions of the Panel, audio recording of Panel meetings, copying of documents and the provision of professional advice, may also be required.

Generally, the relevant council bears the administrative and council staffing costs associated with Panel meetings. Administrative costs may include those associated with the meeting venue and set up, the attendance of council staff, as well as administrative support.

The chair and members of a Panel will need to be mindful of the regular duties and responsibilities of council staff when requests for assistance are made. Requests by members of Panels for support and assistance from councils should be made through the chair to the general manager (or other person nominated by the general manager) of the council concerned.

10.6 Role of design review panels

Design review panels are established by councils either formally under *State Environmental Planning Policy No. 65 – Design Quality of Residential Apartment Development* with the approval of the Minister, or informally to bring special design expertise to the assessment of certain types of DAs.

Design review panels that are properly integrated in the assessment process are an effective tool which helps to improve the quality of design outcomes. The quality of design has a bearing on many, but not all, of the matters considered in the assessment of a DA.

The role of design review panels in the assessment of applications is not changed by the fact that the application is to be determined by a Panel. However, it is generally more effective in terms of design quality outcomes and timeliness if the design review panel is convened at the pre-DA stage or early in the assessment phase.

Council assessment officers and the Panels should consider the advice of the design review report in their assessment reports and in making a determination. The design review report may be used in the following ways:

- to support the application of relevant planning controls in a flexible manner where the design review panel has identified this will achieve better outcomes
- to establish if the reasonable recommendations of the design review panel have been followed
- as evidence for refusing development consent where the advice of the design review panel has not been adopted

In some instances, the Panel may require additional design quality advice or clarification of design quality matters to finalise their recommendations or to make a determination. In this instance, they may refer the project back to the design review panel. The following criteria can be used to establish when to re-engage with the design review panel:

- The application is poor and has not considered the advice of the design review panel – refusal.
No return to design review panel
- Application will require minor modifications – to be managed via conditions of consent.
No return to design review panel
- The application will require significant modification, the extent and nature of which requires advice from the design review panel.
Return to design review panel

November 2022

10.7 Role of local planning panels

Although similar in operation, the roles of local planning panels and the Sydney district and Regional Planning Panels do not overlap. Local planning panels determine all DAs that meet criteria set by the Minister.

November 2022

11. Development application and assessment

11.1 Pre-development application meetings

Pre-DA meetings between applicants and assessment officers are commonly used to inform lodgement requirements and likely assessment pathways before applications are submitted to the consent authority.

Applicants are encouraged to meet with council before lodging a DA, and to respond to the advice of council when preparing the DA.

Applicants should consider the Local Government Design Review Panel manual in relation to pre-application design reviews and the requirements to be met in that process.

11.2 Making of development applications

DAs for regionally significant development are made to the relevant local council.

In the case of development located in two or more LGAs, a separate DA must be lodged with the councils of each LGA. Additionally:

- each DA should only address that part of the development located on land in the relevant LGA,
- neighbouring councils may wish to consider setting up joint assessment procedures, if appropriate, and
- the Panel will determine each DA separately (although the determinations may be made concurrently).

11.3 Notification to the Secretariat

Within 7 days of receiving a DA for regionally significant development, the council registers the DA with the Secretariat.

The registration is made via the NSW Planning Portal. Documents can be automatically linked via the NSW Planning Portal meaning that DA documents and any updated information are electronically transmitted to the Secretariat.

The Secretariat advises relevant Panel members of the DA once the registration is accepted. The DA documents, including the application form are made available to Panel members electronically via the NSW Planning Portal.

These documents allow Panel members to become familiar with the development and to identify if they have any potential conflicts of interest prior to their review of the assessment report and before determining the application.

11.4 Kick-off briefing and timing for determination

Generally within 28 days of the lodgement of a DA, the Secretariat will arrange a Kick-off briefing between the Panel, relevant council staff and the applicant. At this meeting, the applicant will be invited to outline the DA to the Panel, and the Panel chair will identify key issues including areas where further information is required. Importantly, for larger matters, the Panel chair will outline a timeframe for a subsequent briefing between all parties (generally around day 128 since lodgement), and an estimated date for determination (generally no more than 250 days since lodgement).

11.5 Public exhibition of development applications by council

Public exhibition of the DA is undertaken by council staff in accordance with the requirements of the EP&A Act, EP&A Regulation and Council's Community Participation Plan or any relevant development control plan or policy of council. Public exhibition can commence or occur after the Kick-off briefing.

Notification of exhibition, including letters and advertisements, should contain appropriate statements to advise:

- that the {name of relevant} Panel is the consent authority for the application,

November 2022

- that submissions made in respect of the application should be made to {name of relevant} Council, but will be provided to the Panel and may be viewed by other persons with an interest in the application,
- names and addresses of submitters will be provided to the Panel for notification purposes, and
- other information required by the EP&A Act or EP&A Regulation.

11.6 Requests for additional information

It is the applicant's responsibility to provide adequate information and technical reports on potential impacts of the proposed development.

Holding a pre-DA meeting with council staff will often clarify council requirements for the lodgement of an application. However, the applicant may be requested by council staff to provide further information or reports to properly address all relevant aspects of the development, or to enable an assessment report to be completed.

During the assessment process the Panel may identify issues at a briefing that must be addressed or clarified in council's assessment report, and for which council may request further information.

Amended plans or additional information for a DA must be lodged with council.

11.7 Status reports

Councils must advise the Secretariat if it is evident that there are difficulties in assessing the DA or the assessment report will not be completed within the timeframe indicated in the referral notification.

The Secretariat tracks the progress of DAs registered with it and requests status updates from council for DAs lodged for 70 days or more.

Where a response or concurrence from public agencies delays the assessment of a DA, a council can ask the Secretariat for assistance to ensure the agency responds to council in a timely manner.

Where there is an ongoing and unreasonable delay in the processing of a DA, council may be requested by the Panel to complete its assessment without further delay.

11.8 Assessment of the development application

The council that received the DA is responsible, through its staff, for the assessment of the application.

It is council's responsibility to prepare an assessment report addressing all statutory requirements and properly considering all issues. Usually councils will rely on their own professional staff, however where they do not have the technical expertise required in-house, they may engage external expertise. All costs associated with the preparation of the assessment report are to be covered from application fees, which are retained by council.

The assessment report must clearly identify how the proposal meets the relevant requirements for regionally significant development, and that the Panel is responsible for determining the application.

The assessment report must include a recommendation on the proposed development:

- if the recommendation is for approval of the application, the report must include recommended conditions of consent, and
- if the recommendation is for refusal, the report must include reasons for refusal based on the assessment in the report.

The chair of the Panel may request without prejudice draft conditions of consent where council's report recommends refusal.

In considering an application, a Panel may request additional information to assist in its determination of the application.

Council assessment officers (and the Panels) should consider the advice of any design review report in their assessment reports and in making a determination. The design review report may be used in the following ways:

November 2022

- to support the application of relevant planning controls in a flexible manner where the design review panel has identified this will achieve better outcomes
- to establish if the reasonable recommendations of the design review panel have been followed
- as evidence for refusing development consent where the advice of the design review panel has not been adopted

In some instances, the Panel may require additional design quality advice or clarification of design quality matters to finalise their recommendations or to make a determination. In this instance, they may refer the project back to the design review panel. The following criteria can be used to establish when to re-engage with the design review panel:

- The application is poor and has not considered the advice of the design review panel – refusal.
No return to design review panel
- Application will require minor modifications – to be managed via conditions of consent.
No return to design review panel
- The application will require significant modification, the extent and nature of which requires advice from the design review panel.

Return to design review panel

11.9 Varying development standards

Where a DA includes a variation to a development standard, an application under clause 4.6 of the relevant LEP is required. Council's assessment report includes an assessment of the application against the relevant statutory provisions.

The function of obtaining concurrence from the Secretary under clause 4.6 is a matter for the council. However, where concurrence is assumed, the council does not need to obtain concurrence. The Panel will determine whether a clause 4.6 application is well founded on the basis of the applicant's justification.

11.10 Local infrastructure contributions

The assessment report should address contributions required in accordance with the council's relevant contributions plan (see section 7.11 and 7.12 of the EP&A Act). The Panel is able to impose additional or different contributions than those set out in the contributions plan. For Crown developments, councils should address contributions in accordance with the relevant planning circular (Circular No. D6, issued September 1995 or as updated).

11.11 Special infrastructure contributions and certification requirements

If the development falls within a special contributions area the council should address the relevant requirements in its assessment report and recommend appropriate conditions in accordance with the Ministerial direction (see section 7.24 of the EP&A Act).

The council must address any "Satisfactory Arrangements" clause in the applicable LEP in its assessment report. These clauses usually state that development consent must not be granted by a consent authority until arrangements to the satisfaction of the Secretary have been made to contribute to regional or State infrastructure. A Panel cannot provide consent to the DA until the Secretary (or delegate) of the Department has certified in writing that satisfactory arrangements have been made.

11.12 Development subject to delays in determination

An applicant with a DA that has a CIV between \$10 million and \$30 million can refer the DA to the relevant Panel for determination if it remains undetermined for 120 days after being lodged with council (see Schedule 6 of the Planning Systems SEPP). The referral process is outlined below:

- when making a referral, applicants must use the Regional Development Request form available on the Panels website,

November 2022

- the applicant is to complete the relevant part of the form and submit it to **both** the relevant council and the Secretariat,
- once the council receives the referral form it cannot determine the DA until a decision has been made regarding whether the Panel will have the function of determining the DA, however council can continue to assess the DA,
- the council sends the completed referral form and copies of all DA documents, to the Secretariat within seven days. Council should also send its explanation for the delay in completing its assessment,
- the chair will consider the information in the referral form and advise the Secretariat if the referral is accepted (i.e. the applicant is not responsible for a delay in the application), generally within 14 days of the applicant making the referral. The chair will consider a number of matters in making this decision, including:
 - permissibility and zoning, including whether the determination is dependent on a rezoning,
 - whether the determination is dependent on a voluntary planning agreement or the approval of a masterplan or DCP,
 - whether the landowner's consent has been provided,
 - whether the required referrals and concurrences have been obtained,
 - whether there have been requests for further information, and what the responses were to those requests, and
 - if council has considered the DA and the outcome of that consideration,
- once the chair decides, the Secretariat will notify the council and the applicant as to whether the development is regionally significant development,
- if the referral is not accepted the chair must advise the reason(s) for not accepting the referral,
- if the referral is accepted, council completes the assessment of the application and prepares an assessment report for submission to the Secretariat, and
- a briefing with council may be held prior to determination.

11.13 Council representation to the Planning Panel

An elected council may make a submission on a DA within their LGA that is to be determined by a Panel up to seven days before the Panel meeting.

After the assessment report is sent to the Secretariat, it may be given to the elected council to assist in its decision as to whether it will be making a submission to the Panel. The elected council's submission should not be prepared by persons involved in the assessment of the application but could be prepared by another council officer, or a consultant.

A council submission should not be specifically referenced in the assessment report or recommendations prepared by the council staff. If council makes a submission, a staff representative or individual Councillors may register to address the Panel at the meeting to express the views of council.

Councillors who are also Panel members have an independent role because they have been nominated by their council as its nominee to the Panel.

11.14 Submission of assessment report to the Secretariat

The completed assessment report and recommendation is to be immediately uploaded to the NSW Planning Portal such that it is sent via electronic means to the Secretariat.

The assessment report is not to be endorsed or presented to the elected council before being sent to the Secretariat.

The following items are to be uploaded to the NSW Planning Portal:

- assessment report and any attachments and recommendations (including conditions),
- the Council Assessment Report cover sheet (available on the Planning Panels website),

November 2022

- final architectural drawings and plans and other reports that the assessing officer considers that the Panel may require in order to make an informed decision,
- copies of each submission received in respect of the DA
- a completed List of Submitters (available on the Planning Panels website) containing the names, postal addresses and email addresses (if provided) of every person or body who made a submission to allow the Secretariat to notify submitters of the details of the Panel meeting,
- in the case of petitions, only the name and address of the head petitioner should be provided, if that person can be identified, and
- the final number of unique submissions received.

Note: Council's assessment report must include a summary and assessment of all submissions so that the Planning Panel can consider the submissions as part of the assessment of the DA. Based on the details provided by council, the Secretariat will notify persons who made submissions of the time, date and venue of the Panel meeting at which the relevant application will be considered. Councils should also upload copies of any late submissions to the NSW Planning Portal and, where necessary, provide further assessment if the issues are not already covered in council's assessment report.

11.15 Written submissions to the Planning Panel

All written submissions must be sent directly to council to be considered as part of the assessment of the DA.

Submissions sent to the Panel will be given to council for assessment. If additional late information is received from the applicant it will be published on the NSW Planning Portal for transparency. Panels will not normally accept information "in confidence" that is not also given to council. However, if confidentiality is requested, the reason must be clearly stated as to why it is confidential and relevant to the assessment matter before the Panel and the chair will consider the request.

11.16 Rezoning, development control plans and planning agreements

Where a DA is lodged concurrently with a planning proposal seeking the rezoning of land under the LEP Council's assessment report must address the DA against the proposed zoning. Council is responsible for progressing the planning proposal. The Panel cannot determine a DA to approve such development until the land is rezoned to permit that development.

Where the provisions of an environmental planning instrument require a development control plan (DCP), (previously known as a master plan) to be adopted by the council before granting development consent, it is the responsibility of council to prepare and adopt the DCP prior to sending the assessment report to the Panel. In such circumstances, the Panel will not determine the application until the DCP is adopted by the council.

If a planning agreement is proposed, it should be negotiated by council staff. Council's assessment report for the Panel would normally make reference to any planning agreement and its relationship to the DA. The planning agreement would normally be exhibited by the council before the assessment report is provided to the Panel, and the planning agreement would be provided to the Panel as part of the supporting documentation for the DA.

The Panel may only impose a condition of consent requiring a planning agreement be entered into if the condition reflects the terms of any offer made by the applicant to enter into a planning agreement (see section 7.4 of the EP&A Act).

11.17 Referral of Crown development applications with a CIV less than \$5 million

Crown DAs with a CIV greater than \$5 million are regionally significant development. Crown DAs with a CIV under \$5 million can be referred to the relevant Panel (see section 4.33 of the EP&A Act) by either:

- the applicant where council (or LPP, if relevant) has not determined in the prescribed period, or
- the council at any time including before the end of the prescribed period.

November 2022

Before the end of the prescribed period, only a council (not the applicant) can refer an application to the Panel.

For Crown DAs with a CIV of less than \$5 million where a council or LPP seeks to refuse consent or impose a condition to which the applicant has not provided their agreement, the application is also to be referred by council to the relevant Panel (see section 4.33(2) of the EP&A Act).

The referral to the Panel must be in writing. Additional procedures for the referral, including the requirement to notify the other party in writing of the referral are set out at sections 4.33(6) and section 4.33(7) of the EP&A Act.

Once the application is referred to a Panel, the council registers the DA on the NSW Planning Portal and uploads its assessment report to the NSW Planning Portal for the Planning Panel to consider.

November 2022

12. Determination of development applications

12.1 Determining regionally significant development applications

Planning Panels determine regionally significant development as the consent authority.

For contentious matters, where the DA has attracted 10 or more unique submissions by way of objection, the Panels will generally hold a public determination meeting to consider the DA. Refer to **Schedule 1** for more information on the detailed procedures for Panel meetings.

The purpose of the public determination meeting is for the Panel to hear views of the community and other interested parties, such as the applicant and the council, on the DA before the Panel makes a decision.

Public determination meetings may be held wholly or partly by audio link, audio visual link or other electronic means (EP&A Act Schedule 2 clause 25(4)). Such meetings must be recorded with the recording made publicly available on the Planning Panel website.

After reviewing written submissions on a DA, considering the recommendation in council's assessment report and hearing from those wishing to address the Panel, the Panel may determine the application or defer its decision for reasons that will be stated in the meeting record.

In circumstances where the DA is the subject of less than 10 unique submissions by way of objection a Panel is able to determine the application by an electronic circulation of papers.

In some instances, the Panel may require additional design quality advice or clarification of design quality matters to finalise their recommendations or to make a determination. In this instance, they may refer the project back to the design review panel. The following criteria can be used to establish when to re-engage with the design review panel:

- The application is poor and has not considered the advice of the design review panel – refusal.
No return to design review panel
- Application will require minor modifications – to be managed via conditions of consent.
No return to design review panel
- The application will require significant modification, the extent and nature of which requires advice from the design review panel.
Return to design review panel

12.2 Obligation to consult council – if adverse financial impacts

A Panel must not make a decision that will have, or that might reasonably be expected to have, a significantly adverse financial impact on a council without first consulting the council (see section 2.26 of the EP&A Act).

The consultation must be in writing, with the council being given a specified time to respond in writing. Where a briefing with the general manager (or nominee) is to be held to discuss the matter, all relevant Panel members should be present, and a meeting record and outcomes should be sent to the Secretariat.

12.3 Determining Crown development applications

A consent authority for Crown development cannot refuse consent to a Crown DA except with the approval of the Minister, nor can it impose a condition on a development consent for Crown development except with the approval of the applicant or the Minister.

This requirement applies to Crown development that is to be considered by a Panel, where the application is for regionally significant development, or where the DA is referred to the Panel under Division 4.6 of the EP&A Act.

Where the Panel wishes to either refuse an application or impose conditions not agreed by the applicant, or where a Panel fails to determine the DA within the prescribed period, the applicant or the

November 2022

Panel may refer the DA to the Minister. The Minister may then direct the Panel to approve or refuse the Crown DA within a specified time.

12.4 Determining DAs for coastal protection works

Certain coastal protection works are classified as regionally significant development. Where a Panel is to determine a DA for coastal protection works the chair and the council nominated members will remain on the panel, however the State members will be replaced by members appointed by the Minister who have expertise in coastal engineering or coastal geomorphology (see EP&A Act Schedule 2 clause 20(2) and clause 8A, Schedule 6 of the Planning System SEPP).

12.5 Delegation to council to determine applications

If the Minister agrees, Panels may delegate the determination of applications to councils, a local planning panel of a council or the general manager or other staff of council (see section 2.16(2) of the EP&A Act). Delegation may be for development in a specified area, for a class of application, or be made on a case-by-case basis.

In situations where the determination is delegated, councils must:

- register the application on the NSW Planning Portal,
- inform and update the Secretariat on the processing of the application as requested, and
- provide a copy to the Secretariat of all determination documents, including the assessment report and Notice of Determination.

The chair of the relevant Planning Panel may request the council to not exercise the delegated function in certain circumstances.

Any determination made by council under delegation is a decision of the Panel.

November 2022

13. Reviews and appeals

13.1 Decision reviews

Planning Panels also review decisions made on DAs by the Panels (see Division 8.2 of the EP&A Act). The Council notifies the Panel when a request to review a decision has been lodged through lodging it on the NSW Planning Portal. The Panel reviewing the decision will be comprised of different members to those members that made the original decision and will be called the Decision Review Panel of the [relevant] Planning Panel.

Note that decision reviews cannot be requested where the following applies:

- the time to lodge a legal appeal has passed,
- a merit appeal has been determined regarding the DA, or
- it is an application for complying development, a Crown DA or a designated development DA.

The Decision Review Panel may ask to be briefed on the decision review request, either by the applicant, Council staff undertaking the assessment, or other experts engaged to assess the application.

The circumstances where this may be needed include where the applicant for the DA has amended the development the subject of the original DA since the original determination.

If needed, the Decision Review Panel may also hold a site visit or public briefing meeting.

Council must prepare an additional assessment report to the Decision Review Panel if the DA or application to modify a development consent has been amended after its initial determination, or if submissions have been made following any further notification.

A Decision Review Panel will only need to hold a public determination meeting if the application was exhibited and 10 or more unique submissions by way of objection were received.

Council must give written notice to the applicant of the result of the review within 7 days of the completion of the review.

13.2 Appeals against a Planning Panel determination

Merit appeals

An applicant who is dissatisfied with a determination or deemed refusal of an application may lodge a merit appeal to the Land and Environment Court within six months against the decision as provided for in the EP&A Act.

Note: An application is deemed to have been refused if it is not determined within 40 days, or 60 days if the application is for designated or integrated development, requires concurrence of a concurrence authority or is accompanied by a biodiversity development assessment report and that proposes a discount in the biodiversity credits required under the report to be retired.

If the development is designated development, then an objector to the development who is dissatisfied with a determination may also lodge a merit appeal in the Land and Environment Court within 28 days as provided for in the EP&A Act.

The council for the area will be the respondent for any merit appeal against a determination made by a Panel on a development application. The council is subject to the control and direction of the Panel in connection with the conduct of the appeal.

The council is to give notice of the appeal to the Planning Panel. It must do this by notifying the Secretariat. Notification to the Panel must be made no more than seven days after the council receives notice of the appeal and must advise whether the council will be actively defending the appeal.

Note: Each Planning Panel chair has delegated authority to act as the Planning Panel's representative to provide instructions and seek legal advice in relation to appeals. Planning Panel delegations are published on the Planning Panels website.

November 2022

The Panel will determine its level of involvement in an appeal, and what directions (if any) it wishes to issue to the council, on a case-by-case basis. While a Panel has the power to direct and control the council, it may choose not to exercise the power. If a Panel wishes to take a more active role in a council's conduct of the appeal, the Panel can exercise its powers to control and direct council. In some circumstances the Panel may seek to join proceedings and act as the respondent in the place of the council.

Council is to:

- 1) provide the Panel with a copy of the application commencing the appeal within 7 days of the council being served with it,
- 2) provide the council's proposed statement of facts and contentions to the Panel at least 7 days before the earlier of:
 - a) the day of the first directions hearing for the appeal or
 - b) the day the statement is proposed to be filed,
- 3) identify in the council's statement of facts and contentions the steps taken by the council to notify the Panel of the appeal, and any response received by the council, and
- 4) provide the Panel, within 3 days, with:
 - a) a copy of any directions or orders made by the Court in relation to the appeal,
 - b) the dates on which the Court has arranged a conciliation conference under section 34 or section 34AA of the *Land and Environment Court Act 1979*,
 - c) the dates on which the appeal will be heard,
 - d) a copy of any judgment of the Court in relation to the appeal.
- 5) Request instructions if a conciliation conference has been arranged:
 - a) as to any agreement that might be reached between the parties as to the terms of a decision in the proceedings that would be acceptable to the parties, at least 14 days before the conciliation conference is held, and
 - b) as to any proposed in principle agreement that is reached between the parties at or after the conciliation conference, at the time of or no later than 2 days after an in-principle agreement is reached and before any written agreement is executed.

The Panel is to respond to requests from council for instructions within 7 days of the request.

Deemed Refusals

A Panel may determine a DA even though it is subject to a deemed refusal appeal. When a deemed refusal appeal has been filed with the Court, the usual practice is for council's assessment officer to complete their assessment report.

Applications may be deemed to have been refused before a Panel has been briefed on the application. Where a Panel has not been briefed on an application that is subject to an appeal, the Panel may request a briefing from the council.

Judicial review and civil enforcement proceedings

Any person may commence judicial review or civil enforcement proceedings in the Land and Environment Court against a Panel determination. Unlike merit appeals, in these types of proceedings the Panel will be named as a respondent.

A submitting appearance may be filed by the Panel if the grounds of challenge are not related to the powers or procedures of the Panel in determining the application.

November 2022

Appeals against determinations where council is the applicant

The Panel will be the respondent in merit appeal and judicial review proceedings in the Land & Environment Court where council is the applicant.

November 2022

14. Planning proposals - Strategic Planning Panels

Planning Panels also undertake LEP making functions, including:

- acting as the planning proposal authority in relation to LEP making if directed by the Minister and in certain circumstances,
- undertaking administrative reviews in relation to LEP making,
- overseeing Aboriginal land planning proposals, and
- providing advice to the Minister or the Secretary on matters relevant to LEP making.

Note: The Independent Planning Commission undertakes these functions if directed by the Minister in relation to LEP making for the City of Sydney LGA.

14.1 Strategic Planning Panels

When convened for specific strategic and Aboriginal land planning functions a Planning Panel will be known as the Strategic Planning Panel of the [relevant] Planning Panel.

14.2 Strategic Planning Panel members

The constitution of a Strategic Planning Panel is to comply with the EP&A Act and this Chapter 14 of the Operational Procedures.

A Strategic Planning Panel will consist of 5 members:

- 3 members, including the chair, appointed by the Minister (State members), and
- 2 members appointed by the relevant council (council members).

At least 2 of the State members appointed by the Minister must have expertise in strategic planning (district or regional strategic planning). The State members may be members or alternate members, so long as they have relevant strategic or Aboriginal land planning expertise.

For matters relating to Aboriginal land planning, specifically land in a development delivery plan made under the Planning Systems SEPP, at least 1 of the State members with strategic planning expertise should also identify as being Aboriginal or Torres Strait Islander or have expertise in Aboriginal land planning.

Note: This Chapter should be read together with Chapter 4 of this Operational Procedures.

14.3 Reviews

A Strategic Planning Panel may conduct certain LEP related reviews, including:

- Rezoning reviews — that may be requested by a proponent before a planning proposal has been submitted to the Department for a Gateway determination,
- Independent reviews — that may be requested by a LALC before a planning proposal for land subject to a development delivery plan made under the Planning Systems SEPP has been submitted to the Department for a Gateway determination.

The Department's LEP Making Guidelines sets out how to apply for a rezoning review, fees and costs, eligibility requirements and information the council or proponent must provide for reviews to be undertaken.

14.4 Rezoning reviews

The Department will provide the Strategic Planning Panel with the rezoning planning proposal, council's comments on the proposal and a summary briefing report for review.

The Strategic Planning Panel will be briefed by the proponent and council and may request a site visit to assist in its consideration of any matter relevant to the planning proposal. All briefings or site visits should follow the procedures set out in Schedule 1 of this Operational Procedures.

November 2022

Assessment and Determination

The Strategic Planning Panel's review and determination are to be in accordance with the LEP Making Guidelines.

The Strategic Planning Panel will assess the rezoning planning proposal, having regard to the matters outlined in the LEP Making Guidelines and determine whether the planning proposal has:

- strategic merit, and
- site-specific merit.

Planning proposals that do not reasonably meet the strategic and site-specific merit tests are unlikely to proceed to a Gateway determination.

The Department will monitor the progress of the rezoning review to achieve an outcome within a target of 100 days of receiving the initial rezoning review request.

Recommendation

If the Strategic Planning Panel recommends that the planning proposal should proceed to a Gateway determination, it will:

- notify the relevant council that the Strategic Planning Panel will assume the PPA role, if the council has refused to support the planning proposal, or
- identify the PPA (either council or itself) where council has not made a determination on a planning proposal but has informed the panel in writing prior to the Strategic Planning Panel meeting of its nomination.

Planning Proposal Authority

The Strategic Planning Panel may be directed to be the PPA for a planning proposal by the Minister.

The Strategic Planning Panel has delegated authority to direct itself to be the PPA in the following cases:

- a. in a case where the recommendation relates to a proposed instrument relating to land owned by a Local Aboriginal Land Council and to which Chapter 3 of the State Environmental Planning Policy (Planning Systems) 2021 applies:
 - i. before the recommendation was made, a written request to prepare a planning proposal has been submitted to the Department of Planning and Environment by the Local Aboriginal Land Council, or
- b. in any other case:
 - i. before the recommendation was made, a written request to prepare a planning proposal has been submitted to the council, and
 - ii. after the recommendation was made, the council has been given an opportunity to be the planning proposal authority, unless the council has previously refused to support the request to prepare a planning proposal.

Note: The appointment function under s 3.32(2)(c) of the EP&A Act has been delegated by the Minister to the Planning Panels and the Independent Planning Commission under an instrument of delegation.

14.5 Independent reviews

An independent review is an administrative review process closely aligned with rezoning reviews. Independent proposal reviews give LALCs an opportunity for an independent body to give advice on planning proposals for land subject to a development delivery plan made under the Planning Systems SEPP.

November 2022

Assessment and Determination

When a Strategic Planning Panel is undertaking an independent review, it must consider the:

- strategic merit - consideration must be given to the consistency of the planning proposal with the relevant development delivery plan for the land, and
- site-specific merit - consideration must be given to the social and economic benefit to the Aboriginal community facilitated by the proposal.

The Strategic Planning Panel must determine whether or not to recommend that a planning proposal be submitted for a Gateway determination under section 3.34 of the EP&A Act.

Further detail on the independent review process can be found in Planning Circular PS 22-001 Independent review of planning proposals for identified Aboriginal land, or as updated.

14.6 Planning Proposal Authority

As the PPA, the Strategic Planning Panel performs functions that a council normally would in preparing a LEP. This includes:

- submitting a planning proposal that satisfies the requirements of section 3.33 of the EP&A Act including any requirements issued by the Secretary for a Gateway determination,
- undertaking any necessary agency consultation prior to public exhibition of the planning proposal,
- exhibiting the planning proposal in accordance with the terms of the Gateway determination (if all relevant Gateway conditions have been met Panel endorsement to proceed to exhibition is not necessary),
- considering a recommendation report, addressing submissions received during public exhibition,
- holding a public meeting if the planning proposal is the subject of 10 or more unique submissions by way of objection following public exhibition,
- if required by the Minister, conducting a review of the planning proposal if there has been any delay in the matter being finalised, or if for any other reason the Minister considers it appropriate to do so,
- providing a revised planning proposal to the Minister following consideration of any submission or report during community consultation or for any other reason,
- submitting a request to the Department, as delegate of the Minister, that the LEP be legally drafted and made.

The Minister (or delegate) remains responsible for determining the planning proposal.

The Secretary is responsible for making arrangements for the drafting of any required LEP to give effect to the final proposals of the PPA.

14.7 Support provided to the Planning Panel in its role as PPA

The Secretariat are to provide any necessary support for agency and community consultation (public exhibition) and can facilitate the provision of technical support from other parts of the Department and briefings to the Strategic Planning Panel.

14.8 Strategic Planning Panel decisions and advice to be made publicly available

A Strategic Planning Panel will need to make decisions throughout the LEP making process when undertaking reviews or acting as PPA. Decisions of the Strategic Planning Panel must be made publicly available on the relevant Planning Panels website within 7 business days of any decision.

14.9 Community consultation

There is no requirement for a Strategic Planning Panel meeting to be held prior to determining a rezoning review. The Gateway determination details requirements, if any, for community consultation on planning proposals. The Strategic Planning Panel may hold Panel meetings at any time, at the discretion of the chair, and request briefings from relevant parties at any time.

November 2022

Submissions received as part of the public exhibition of a planning proposal for which the Strategic Planning Panel is the PPA must be made publicly available on the Panels' website.

15. Site compatibility certificates

Panels determine applications for SCCs made under section 3.14 of the Transport and Infrastructure SEPP.

Written applications are to be lodged with the Department. The Department prepares an assessment of the application and a recommendation for the relevant Panel. The Panel considers the application and the Department's assessment report and those matters set out at section 3.14(6) of the SEPP. The Panel may determine an application by issuing a SCC or refusing to do so.

The Panel may request a briefing and/or a site visit to assist in its considerations.

A briefing or site visit will be attended by the Panel and Department staff and follow the procedures set out in Schedule 1.

Decisions on SCCs will generally be made by a resolution following a circulation of papers in accordance with the procedures set out in Schedule 1.

November 2022

Schedule 1: Procedures for briefings, meetings and decisions.

1 Briefings and site visits

The chair may agree to a site visit or a briefing prior to a Planning Panel making a decision or providing advice on a matter.

A site visit or briefing is solely to identify and clarify issues with the proposal. Panel members will not offer opinions on the merits of the proposal or ask those involved with the assessment of the proposal for their opinion or recommendations at site visits or briefings.

However, the Panel may identify issues that it expects to be addressed or clarified in any assessment report.

A site visit or briefing will be attended by the Panel and relevant council or Department assessment staff or other persons engaged in the assessment of the DA or matter to be determined by the Panel. Secretariat staff may also attend site visits and briefings. In some circumstances, other parties, including the applicant or people who made submissions on an application or matter may also be invited to attend a site visit or briefing. The invitation of parties is at the discretion of the chair.

Briefings on DAs may include a presentation by council assessment staff on key elements of the proposal and the planning controls that affect it (such as zoning), and an overview of issues of concern arising through the Council's assessment or raised in submissions. The timing of the submission of the assessment report and tentative date for a determination may also be discussed.

The assessment officer briefing the Panel during a site visit should have available a set of large-scale plans and be able to point out relevant features of the site and the proposed development.

Only Panel members who will sit on the Panel to determine the matter should attend the briefing.

Briefings and site visits on planning proposals and site compatibility certificates follow the same format, with Departmental staff briefing the Panel.

It is not mandatory that the Panel be briefed prior to considering a matter. However, the Panel will typically hold a Kick-off briefing within 28 days of the DA being lodged. At this Kick-off briefing, the Panel chair will identify key issues, any areas where further information is to be requested and set out a timetable for the next phases of the assessment process, including the estimated timing for determination. Where there is an additional assessment briefing, it should take place no later than 128 days after the lodgement of the DA. The assessment of a DA should not be delayed for a briefing to occur.

Panel members may identify further issues where they need clarification or more information. A Panel may request briefings with council or Department staff or the applicant at any time to clarify any element of the proposal and the assessment report prior to the Panel making its decision.

Briefings are not determination meetings and Panel members should not make any comment that would indicate pre-determination of the matter.

The chair should take into consideration the availability of all members of the Panel and any other necessary persons when deciding to conduct a site visit.

Entry to any private land may only take place with the express permission of the owner of the land, and it is the responsibility of council staff, in relation to a DA, or Department staff in relation to a planning proposal, to seek owner's consent when required.

A written record of the briefing or site visit is made including time, date, attendees, any declarations and key issues discussed and is published on the Planning Panels website within 7 days. Site visits or briefings are not recorded by audio/ video record, an audio record or a transcription record.

It may be appropriate to invite the applicant or proponent to attend a briefing or site visit when:

- it would be beneficial to gain a joint understanding between the Panel, council and applicant of the key issues and timing for resolution relating to a DA or planning proposal,
- the Panel could benefit from additional technical explanation on a complex matter,

November 2022

- the development or other options are still being considered (e.g. if a major re-design has been requested by the council), or if
- material to be presented may be commercially sensitive or confidential.

Site inspections and briefings are not public meetings of the Panel.

2 Meetings

The Panel may meet on-line, in-person or a combination of both. The Panel will generally conduct its business on-line.

Public briefing meetings

If the matter before the Panel attracts significant community interest, the Panel may consider calling a public briefing meeting.

Public briefing meetings are held to hear submissions in a public forum and to meet with key stakeholders to discuss unresolved issues. Community groups and individuals may register to speak to the Panel at the public briefing meeting. Public briefing meetings are held at the discretion of the Panel. A recording will be made of public briefing meetings and made available on the Planning Panel website.

Panel members should not make any comment that would indicate pre-determination of the application at a public meeting.

Determination meetings

For contentious matters, where a DA has attracted 10 or more unique submissions by way of objection, the Panels will generally hold a public determination meeting to consider the DA.

Notice of a public determination meeting is given at least 7 days before the meeting. Notice of the meeting (including the time, date, meeting format and if relevant, venue for the meeting) are:

- notified on the Panels website, and
- given to every person who made a submission to the council (in the case of petitions, only the head petitioner).

The meeting agenda, any business papers, assessment reports and attachments (including any representations made by council) are distributed to members of the Panel and uploaded on the Planning Panels website in advance of the meeting.

People wishing to address the Panel must register prior to the meeting.

The chair determines the order of presentations to the Panel and the amount of time given to each speaker. At the meeting, it is acceptable to provide the Panel with written material which summarises the matters to be presented to the panel by the speaker. However, written material must be kept to a minimum. Any written material provided may be made available on the Planning Panel website.

3 Procedures for public meetings

Planning Panel meetings are to be conducted in public.

Meeting dates and agendas

Expected determination timeframes for DAs are estimated soon after the DA is lodged and referred to the Planning Panels. Regular status updates on DAs ensure that DAs are determined in a timely manner. Briefings and meetings are scheduled on an as-needs basis. Generally, Panels will have a regular schedule of proposed meeting dates that is determined at the beginning of each year by the Secretariat in consultation with the chair. Meeting dates can be utilised for any Panel related business including public briefing meetings, Panel briefings including Kick-off briefings and site visits, meetings with relevant Government agencies (eg concurrence authority) or Panel meetings. Panel public determination meetings are generally arranged within 14 days of receiving council's assessment report.

November 2022

Additional meetings or briefings of a Panel may be organised at the discretion of the chair and via the Secretariat.

The council notifies the Secretariat of any revised date for completion of the assessment report as soon as it is aware of any delay and advises of the reasons for the delay.

The meeting time and venue

The meeting time, meeting format and if relevant, venue is determined by the chair in consultation with relevant councils, and taking into account:

- the location of the proposed developments to be considered at the Panel meeting,
- the number of persons who have expressed an interest in the different matters to be considered at the Panel meeting,
- if the meeting is being held on site, the availability of a suitable venue and the accessibility of the proposed venue for those persons, and
- local considerations and logistics.

The meeting time, meeting format and if relevant, venue should:

- maximise accessibility to people who have expressed an interest in the matters to be considered at the meeting, and
- facilitate the open exchange of information between the Panel members and other parties.

Notice of meeting

Notice of a Panel meeting is to be given by the Secretariat at least 7 days before the meeting. Notice is given to Panel members, the general managers (or their nominee) of the councils in that region or district, every person who made a submission to the council (in the case of petitions, only the head petitioner) in respect of an item to be considered at the meeting and the applicants for those items. A notice is placed on the Panels website and may be placed in the local newspaper.

The notice is to include details of:

- the time, date and format of the meeting,
- if relevant, the venue for the meeting,
- the matter under consideration (DA/s or planning proposal),
- the availability of the assessment report, supporting documentation and recommendations, and
- other matters to be considered at the meeting.

Distribution of meeting papers

The meeting papers including assessment reports and attachments, including any representations made by councils, are to be distributed to members of the Panel and uploaded on the Panels website by the Secretariat no less than 7 days prior to the meeting.

Opening and closing meetings

The chair will open the meeting with an Acknowledgement of Country followed by introducing the Panel and its members, state the purpose of the meeting, read out any apologies and call for declarations of interest following the declarations of interest procedures.

The chair will note any site visits or briefings the panel has had the benefit of and describe the order of proceedings and time limits for speakers.

The chair may also request council staff to briefly summarise the key issues that have arisen in the assessment report.

The panel will then listen to those wishing to address the panel. After the presentations the panel will make its determination and the chair will read out the decision of the panel before closing the meeting.

Declarations of interest procedures

November 2022

The declarations of interest procedures set out below follow the requirements of the Panels Code of Conduct (Code):

1. The chair calls on Panel members to complete and sign written declarations of interest forms prior to the meeting for each panel matter (under clause 4.1 of the Code). Any verbal declarations must be recorded in writing.

Note: Under the Code, a panel member should declare the following interests:

- a. an actual, potential or reasonably perceived conflict of interest (see clause 3.1 of the Code),
 - b. a pecuniary interest listed under clauses 3.10 – 3.12 of the Code,
 - c. a non-pecuniary interest (see clause 3.14 of the Code),
 - d. a conflict of duties listed under clauses 3.18 – 3.25 of the Code,
 - e. a pecuniary interest or non-pecuniary interest arising from a political contribution or donation (see clause 3.26 of the Code),
 - f. a position and pecuniary interest in corporations, partnerships or other businesses that may be relevant to the activities of the Panel in accordance with the Department of Premier and Cabinet's Guidelines 'Conduct Guidelines for Members of NSW Government Boards and Committees' (see clause 4.3 of the Code),
 - g. a personal dealing with council (see clause 5.1 of the Code), and
 - h. a gift or benefit listed under clauses 5.2 – 5.6 of the Code.
2. The chair reviews the written and signed declarations and the management measures put in place for any declared interests.
 3. If the chair is satisfied that reasonable and appropriate management measures are consistent with those set out in the Code, then a note to this effect is to be made on the meeting record.
 4. Should the chair have concerns, the chair is to raise these concerns with the member and suggest additional reasonable and appropriate management measures including, if warranted, that the member not take part in the determination for the matter (see clause 3.8 of the Code).
 5. The chair is to provide the member an opportunity to respond.
 6. The chair is to consider any response prior to making a final decision on the reasonable and appropriate management measures and note the response, the decision, and the chair's reasons for the decision in the meeting record.

Presentations at a Panel meeting

The chair determines the order of presentations to the Panel. Panel members may ask questions of those making presentations. The amount of time given to each speaker is at the discretion of the chair.

At the Panel meeting, it is at the chair's discretion whether to accept written material which summarises the matters to be presented to the Panel by the speaker. Any allowed written material must be kept to a minimum.

By registering to speak at a meeting, speakers agree to being audio recorded and to the publication of that recording on the Panels website.

a) Presentation by the assessment officer

The chair may request that the assessing officer responsible for preparing the assessment report (or a representative) presents a summary of the DA or planning proposal, as the case may be, and outline any relevant assessment issues at the start of the presentations. For meeting being held in person, the assessment officer should have available at the Panel meeting a set of large-scale plans (including any amended plans).

Generally, it is council's professional planning and assessment staff that prepare DA assessment reports for the Panel's consideration.

November 2022

Where a Panel is acting in the role of the PPA for a planning proposal matter the Department provides technical assistance, which may include the provision of an assessment report for the Panel.

The assessment officer (or representative) should inform the chair of any late submissions received, and of any issues raised which may not have been addressed in the assessment report.

The assessment officer (or representative) should be present throughout the Panel meeting, so that the chair can seek clarification where necessary of assessment issues that may arise during the course of the meeting. Other technical experts from the council/Department may also be present (such as traffic engineers) and the chair may ask for clarification of specific issues. Any questions to council/Department staff can only be made by Panel members and are to be directed through the chair.

b) Presentation by the applicant or proponent

The applicant, in the case of a DA, or the proponent, in the case of a planning proposal, will be given the opportunity to outline the proposal and respond to the assessment report. The applicant/proponent may also be required to respond to submissions made at the meeting. The time allocated to the applicant/proponent, including their consultant(s), is at the discretion of the chair, but is generally 15 minutes. Additional time may be allocated where professional consultants have been engaged by the applicant/proponent to present at the meeting.

c) Presentation by people or groups who made submissions

Panel meetings enable people or groups to make a presentation to the Panel meeting. People who wish to address the Panel must register with the Secretariat prior to the meeting by contacting the Secretariat by telephone or email within the timeframe specified in the notification letter (generally two days before the Panel meeting).

For those people who are of the view that they would not be appropriately or adequately represented by any groups, they may register to speak to the Panel as individuals.

The chair will advise on the time allocated for verbal submissions which will vary from meeting to meeting depending on a number of considerations such as the number of registered speakers.

As a guide:

- individual submitters will have 3 minutes to speak,
- a speaker for a community organisation/group will have 10 minutes to present. Additional time may be allocated where professional consultants have been engaged by community groups to present at the meeting.

In addition, where a large group of people have common issues to raise at the meeting, the chair may ask that a spokesperson be appointed to speak on behalf of the group. In such cases, the spokesperson will generally be allocated more time than individual speakers.

The chair seeks to ensure that all groups or individuals who request to address the Panel are heard. Any requests for extending time limits should be made to the Panel at the meeting and may be granted at the discretion of the chair.

Speakers should focus their oral presentations on the assessment report and its recommendation rather than re-stating information outlined in their earlier written submissions. The Panel has been provided with all submissions and associated documents before the Panel meeting.

d) Presentation by people or groups that have not made a submission

The chair has the discretion to allow any member of the public to address the Panel, even if they have not made a submission or registered to speak by the relevant deadline. Considerations may include the number of persons that made submissions and have requested to address the meeting and the available time.

e) Presentation by an expert engaged by the Panel

November 2022

For the purpose of making a decision on a matter, such as a DA or a planning proposal, a Panel may obtain independent assessment reports, advice and assistance that the Panel may require, particularly in relation to complex technical matters. This would be in addition to any assessment report or other information provided by the relevant council/Department in assessing the application.

Selection of such experts is to be determined by the chair in consultation with the other Panel members.

Depending on the circumstances, the expert may submit a report with recommendations directly to the Panel. In addition, the expert may be invited to present the outcomes of their report at the Panel meeting.

The independent assessment report should be made available on the Planning Panels website prior to the meeting, except where this information includes legal advice provided to the Panel and is subject to legal professional privilege.

Adjourning during a Planning Panel meeting

A Panel may adjourn a meeting where:

- a briefing is required to hear confidential or sensitive information, and/or
- the panel wishes to confer amongst itself before reconvening the meeting for voting and determination.

Before the adjournment the panel chair publicly states the reasons for the adjournment which are recorded in the audio and written record of the meeting.

If the meeting is adjourned so that the panel may confer amongst themselves prior to making a decision, the chair briefly summarises the matters discussed in the adjournment after reconvening the meeting. The panel may discuss the matter further in the meeting and/or make its determination.

Panel discussions during adjournments are not recorded.

4 Decisions and determinations

The Panel will strive to make its decisions unanimously. Where a decision cannot be made by unanimously, the decision will be made by majority vote. The chair will have a second or casting vote if required because of an equality of votes.

Quorum for a Planning Panel decisions

A quorum is a majority of the Panel's members, including the chair, i.e. a total of three members. The decision of the Panel will be deferred if a quorum is not present.

Where conflicts of interest are known before a decision is to be made, alternate members will be used to make a quorum.

The Planning Panel's consideration

In addition to the assessment report, the Panel is to take into account all written submissions, as well as the views expressed by those addressing the Panel should a public meeting be required.

Deferring the decision

A decision may be deferred for any reason including to obtain additional information or advice.

Should the Panel determine to defer a decision on an application, it must provide a written record of the reasons for deferral.

Where the determination of a proposal is deferred pending the provision of additional information, the panel must specify the timeframe in which the information is to be provided to the council for assessment.

It is the council's responsibility to follow up on any requests for additional information or amendments from the applicant, to determine whether re-exhibition is required, and to provide a supplementary assessment report to the Panel.

November 2022

The Panel's reasons

The Panel must provide reasons for its decisions, which are to be recorded in the 'Determination and Statement of Reasons' template provided by the Secretariat.

The Panel may rely on the conclusions and recommendations within the assessment report, however, the Panel must identify where it has its own reasons for making the decision and where it adopts the reasons from any assessment report of Council or the Department. As part of setting out its reasons the Panel is to:

- provide a summary of the main issues raised in submissions,
- demonstrate how the Panel considered the community's concerns, and
- demonstrate how the Panel dealt with the issues raised, should they have been found to have merit i.e. requested further studies, applied appropriate conditions or, agreed with council recommendation that the applicant had satisfactorily addressed the concerns.

Determinations on DAs

The determination must clearly state whether a DA is unconditionally approved, approved with conditions, has a deferred commencement or refused.

Any new conditions of consent or changes to the recommended conditions of consent must be recorded.

If the Panel resolves to approve an application that is recommended for refusal, the Panel may seek a further report from the council's planning officer providing recommended conditions of consent. The Panel may request without prejudice conditions of consent before a Panel meeting if council's report recommends refusal.

The determination and statement of reasons must include the following:

- the decision of the Panel,
- the date of the decision,
- the reasons for the decision (having regard to any statutory requirements applying to the decision), and
- how community views were considered in making the decision.

DA determinations must be publicly notified in accordance with clause 20 Schedule 1 of the EP&A Act. The date that the determination has effect is the date that it is registered (by the Panel secretariat) on the NSW Planning Portal (EP&A Act s.4.20(1)). The council will provide the Notice of Determination after this date.

The decision of the Panel is not subject to a 'Rescission Motion' as in local government.

Decisions of Decision Review Panels are called a 'Review of Decision' Determination and Statement of Reasons.

Determinations on matters other than DAs

Decisions made by the Panels on SCCs, Rezoning Reviews and where the Panel is the PPA will include the following:

- the decision of the Panel,
- the date of the decision, and
- the reasons for the decision (having regard to any statutory requirements applying to the decision).

Resolutions of the Panels

The Panels may from time to time make resolutions on certain matters, e.g. to authorise the chair to provide instruction in relation to legal appeals on behalf of the Panel.

Resolutions of the Panel will be published on the Panels website.

November 2022

Dissenting views

If the decision (and reasons for the decision) is not unanimous, all members of the Panel (i.e. including the minority) still need to give reasons.

Timing of Determination and Statement of Reasons

It is preferable that the Panel record both its decision and its reasons at the time of the determination.

Signatures

All members of the Panel must sign the Determination and Statement of Reasons. Where one or two members are in dissent, they must still sign, as the reasons will set out their dissenting views.

5 Transactions of business outside meetings

A Panel can transact its business by the circulation of papers, (including the electronic transmission of the information in the papers) (known as an electronic determination) (see Schedule 2, Clause 26 of the EP&A Act). The chair and each Panel member have the same voting rights as they have at a public meeting.

The chair may decide that the Panel can complete its business through an electronic determination. These circumstances may arise when:

- there are less than 10 unique submissions by way of objection,
- the Panel has held a public meeting and deferred its decision to request specific additional information from an applicant or council (such as amended drawings) and if council, after having accepted the amended drawings, has decided that re-exhibition of is not required,
- the Panel is voting on a procedural matter, or
- the Panel is voting on a decision following a briefing in relation to a Rezoning Review, Planning Proposal or site compatibility certificate.

Prior to an electronic determination the council report and recommendation is made available on the Planning Panels website for 7 days.

Following consideration of the assessment report, the Panel advises the Secretariat of its decision and a record of decision is completed and endorsed by all members.

Resolutions approved by circulation of papers are recorded in writing and made publicly available on the Panels website within 7 days. The circulation of papers is generally done electronically and are not recorded by audio/ video record, an audio record or a transcription record.

6 Records of proceedings

The chair is responsible for ensuring that full and accurate records are kept of the proceedings of Panel meetings, briefings and other business.

An audio recording will be made for all public briefing meetings and determination meetings and will be published on the Panels website. By registering to speak at a meeting, speakers agree to being recorded and to the publication of that recording. Where a speaker has not registered to speak but wants to make a submission at the meeting it is at the chair's discretion and the speaker is asked to agree to being recorded and that recording being published.

Document templates for written records of proceedings are provided by the Secretariat.

Secretariat or council staff will assist in the preparation of draft written records. A copy of the unconfirmed written record is provided to all Panel members who participated in the proceedings. Panel members may submit any proposed corrections to the unconfirmed record to the Secretariat for confirmation by the chair.

Alternatively, a Panel may choose to complete and endorse the final record immediately after completing the meeting or briefing. In this case, draft records are not circulated.

When the written records have been confirmed and endorsed by the chair the written record is placed on the Panels website.

November 2022

The confirmed written record is available within 7 days of the Panel meeting or briefing.

Record details are to include:

- the opening and closing times of the meeting,
- the details of the matter considered by the Panel,
- the names of all members of the Panel, including the chair, and any other attendees at the meeting,
- any disclosure of interest made by a member, the reason for that disclosure of interest and whether the member making the disclosure participated in the discussion or determination of the matter,
- any adjournments and reasons for the adjournment,
- the names of each person heard by the Panel in respect of a matter,
- any decision of the Panel,
- reasons for the decision,
- the names of each member who voted for or against the decision, and reasons for dissent, where the decision is not unanimous, and
- the signatures of all the members making the decision.

A written record of briefings or site visits are made including time, date, attendees, any declarations and key issues discussed and are published on the Panels website within 7 days. Site visits or briefings are not recorded by audio/ video record, an audio record or a transcription record.

The Secretariat, with assistance from the relevant council, is responsible for recording decisions for Panel meetings.

Panel members are required to provide any notes made during a meeting, briefing or site inspection to the Secretariat for registration as a record. This includes handwritten or electronic notations.

ORDINARY MEETING OF THE COUNCIL

September 3, 2024

ITEM 3BROKEN HILL CITY COUNCIL REPORT NO. 177/24SUBJECT: DRAFT ANNUAL REPORT 2023/2024D24/43174**Recommendation**

1. That Broken Hill City Council Report No. 177/24 dated September 3, 2024, be received.
2. That the Draft Annual Report 2023/2024, inclusive of Delivery Program Achievements, Disability Inclusion Action Plan Achievements, audited Annual Financial Statements for the reporting period 1 July 2023 to 30 June 2024, State of City Report 2022-2024, be adopted.
3. That the Annual Report 2023/2024, inclusive of Delivery Program Achievements, Disability Inclusion Action Plan Achievements, audited Annual Financial Statements for the reporting period 1 July 2023 to 30 June 2024, State of City Report 2022-2024, be posted on Council's website.
4. That Council's web link for the Annual Report 2023/2024, inclusive of Delivery Program Achievements, Disability Inclusion Action Achievements, audited Annual Financial Statements for the reporting period 1 July 2023 to 30 June 2024, State of City Report 2022-2024, be provided to the Minister via the Office of Local Government and Minister for Disability Services, by 30 November 2024.

Executive Summary:

The purpose of this report is to present the Draft Annual Report 2023/2024 for Council endorsement. The Draft Annual Report 2023/2024 includes two annexures, being the Audited Annual Financial Statements for the reporting period 1 July 2023 to 30 June 2024 and the State of City Report 2022-2024, formerly the End of Term Report.

Report:

In accordance with the NSW Office of Local Government's Integrated Planning and Reporting Framework, Council is required to prepare several documents to facilitate integration of long-term planning and implementation of Council activities. Core documents include the Community Strategic Plan, the four-year Delivery Program, the annual Operational Plan and the Annual Report.

Section 428 (1) of the *Local Government Act 1993*, requires Councils to prepare an annual report within five (5) months of the end of the financial year.

The Annual Report is Council's report to the community on its achievements in implementing Council's Delivery Program and Disability Inclusion Action Plan; and the effectiveness of the principal activities undertaken in achieving the objectives at which those principal activities were directed during the preceding year.

The year in which an ordinary council election is held, a State of City Report, formerly the End of Term Report, is to be included in the Annual Report.

The Annual Report 2023/2024 is required to be available to the Minister of Local Government, the Minister for Disability Services and Council website by 30 November 2024.

Community Engagement:

This report will be available in the Business Paper for Council's Ordinary meeting held 27 November 2024.

The Annual Report 2023/24 will be available to the public via Council's website following adoption by Council.

Strategic Direction:

Key Direction:	4.	Our Leadership
Objective:	4.1	Openness and transparency in decision making
Strategy:	4.1.5	Support the organisation to operate within its legal framework

Relevant Legislation:

The Integrated Planning and Reporting Framework requires each NSW Council to integrate all their plans together with the objective of delivering service for the community through streamlining council operations to ensure optimal use of resources.

Section 428 of the *Local Government Act 1993* states:

- (1) Within 5 months after the end of each year, a council must prepare a report (its **annual report**) for that year reporting as to its achievements in implementing its delivery program and the effectiveness of the principal activities undertaken in achieving the objectives at which those principal activities are directed.
- (2) The annual report in the year in which an ordinary election of councillors is to be held must also report as to the council's achievements in implementing the community strategic plan over the previous 4 years.
- (3) An annual report must be prepared in accordance with the guidelines under section 406.
- (4) An annual report must contain the following:
 - a. a copy of the council's audited financial reports prepared in accordance with the Local Government Code of Accounting Practice and Financial Reporting published by the Department, as in force from time to time,
 - b. such other information as the regulations or the guidelines under section 406 may require.
 - c. a statement of the action taken by the council in relation to any issue raised by the Anti-slavery Commissioner during the year concerning the operations of the council and identified by the Commissioner as being a significant issue.
 - d. a statement of steps taken to ensure that goods and services procured by and for the council during the year were not the product of modern slavery within the meaning of the *Modern Slavery Act 2018*.
- (5) A copy of the Council's annual report must be posted on the council's website and provided to the Minister and such other persons and bodies as the regulations may require. A copy of a council's annual report may be provided to the Minister by notifying the Minister of the appropriate URL link to access the report on the council's website.

Financial Implications:

The Annual Report 2023/2024 contains the 2023/2024 Audited Annual Financial Statements.

There are no direct financial implications arising from the adoption of the Annual Report 2023/2024 however, the Annual Report contains summaries of financial information that was adopted by Council in the 2023/2024 financial year.

Attachments

1. [↓](#) Draft Annual Report 2023 2024
2. [↓](#) Broken Hill City Council Audited Annual Financial Statements 2024
3. [↓](#) State of Our City Report 2022-2024

RAZIJA NU'MAN
DIRECTOR CORPORATE AND COMMUNITY

JAY NANKIVELL
GENERAL MANAGER



DRAFT ANNUAL REPORT 2023/2024



**AUSTRALIA'S FIRST
HERITAGE LISTED CITY**

QUALITY CONTROL			
KEY DIRECTION	4. Our Leadership		
OBJECTIVE	4.1 Openness and Transparency in Decision Making		
STRATEGY	4.1.5 Support the organisation to operate within its legal framework		
FUNCTION	Corporate Support		
FILE REFERENCE	24/97	EDRMS REFERENCE	
RESPONSIBLE OFFICER	General Manager		
DATE	July 2023		
COMPANY	Broken Hill City Council		
PHONE NUMBER	08 8080 3300		
EMAIL ADDRESS FOR ENQUIRIES ONLY	council@brokenhill.nsw.gov.au		
DATE	ACTION	MINUTE NO.	
27 November 2024	Adopted		
NOTES	Front Cover Image: Duke of Cornwall Park Multisport Court Images sourced from Council's Image Library © Copyright Broken Hill City Council 2024		
ASSOCIATED DOCUMENTS	Community Strategic Plan – Your Broken Hill 2040 2022-2026 Delivery Program Final Key Performance Indicators Progress Report ending 30 June 2024 2022-2026 Disability Inclusion Action Plan Final Key Performance Indicator Progress Report ending 30 June 2024 Audited Financial Statements 2023/2024		

We acknowledge the traditional owners of the land on which we live and work, the land of the Wilyakali people; and pay our respects to their elders - past, present and emerging.

TABLE OF CONTENTS

ABOUT THE CITY4

MESSAGE FROM THE MAYOR5

THE ELECTED COUNCIL6

ORGANISATION STRUCTURE AND EXECUTIVE LEADERSHIP TEAM 11

HOW TO READ THE ANNUAL REPORT 12

SECTION 1: REPORTING ON OUR PROGRESS 13

 ACHIEVEMENTS IN OUR COMMUNITY 14

 ACHIEVEMENTS IN OUR ECONOMY36

 ACHIEVEMENTS IN OUR ENVIRONMENT46

 ACHIEVEMENTS IN OUR LEADERSHIP52

 ACHIEVEMENTS IN OUR DISABILITY INCLUSION ACTION PLAN62

 FOCUS AREA 1: ATTITUDES AND BEHAVIOURS.....63

 FOCUS AREA 2: LIVEABLE COMMUNITIES.....64

 FOCUS AREA 3: SYSTEMS AND PROCESS65

 FOCUS AREA 4: EMPLOYMENT.....65

SECTION 2: STATUTORY REQUIREMENTS66

SECTION 3: FINANCIAL STATEMENTS 2023/202476

ANNEXURE: STATE OF OUR CITY REPORT 2022-202476

DOING BUSINESS WITH COUNCIL.....77

COUNCIL CONTACT DIRECTORY77



ABOUT THE CITY

The City of Broken Hill is the largest regional centre in the western half of New South Wales. It lies in the centre of the sparsely settled New South Wales outback, close to the South Australian border and midway between the Queensland and Victorian borders.

POPULATION	
2024	**17,624
2016	*18,114
Female population	*51.3%
Male population	*48.7%
2012	19,151

** 2023 ABS Estimated Resident Population

* 2016 ABS Estimated Resident Population

WORKFORCE	
Local Jobs	*8,263
Local Businesses	*935

* National Institute of Economic and Industry Research (NIEIR) @ 30/06/2023

Source: www.profile.id.com.au

INDUSTRY	\$(M)	JOBS
Mining, Construction, Manufacturing	\$1,486.5	1,859
Household Services*	\$266.5	3,798
Public Administration and Safety	\$48.3	481
Retail Trade	\$60	815
Tourism	\$182.4	541
Gross Regional Product		\$2.31B

*Household Services refers to Accommodation and Food Services, Education and Training, Health Care and Social Assistance, Arts and Recreation Services and Other Services

MESSAGE FROM THE MAYOR

Thank you for taking the time to read our Annual Report for the 2023/24 financial year.

The year contained a number of positive milestones for Council, particularly with regard to major projects.

Significant progress was made on the new library project, with a complete redesign of the proposed new facility undertaken to ensure construction costs didn't spiral out of control.

A new temporary library was set up on the ground floor of Council's Administrative Centre, and work on the new facility has now commenced.

The commencement of the new library marks the end of a 10-year wait for the new facility, and I am proud this Council was able to bring the project to fruition.

Other major projects that have been either completed or commenced include the new netball Courts at O'Neill Park, the popular refurbishment of the courts and amenities at Duke Of Cornwall Park, new lighting for the City's tennis complex and the installation of new paving in Argent Street to replace tired footpaths.

All of the above projects show that this Council is committed to delivering quality infrastructure for the people of Broken Hill and we will look to continue that focus well into the future.

There were also a number of other highlights within the community with Council staging extremely successful public events such as the Christmas Parade and Afterparty, Youth markets and activities for Youth Week, the annual New Year's Eve party in the park and a big celebration in Sturt Park to mark the 140-year anniversary of the discovery of the Line Of Lode.



All of these events were extremely well supported by locals and I want to thank the community and Council staff for making them such a success.

Lobbying and advocacy remains a big priority for Council regarding issues that are important to Broken Hill, such as aged care, child care, airport upgrades, education, health care including drug and alcohol rehabilitation facilities and many more issues.

Locals can be assured Council worked consistently on these issues at both a State and Federal level through correspondence, meetings and submissions.

The information mentioned is just a fraction of the highlights and developments that have occurred across this year however, and I encourage you to spend some time flicking through this report to view the many areas in which Council and staff are continuing to work hard to improve our city for residents.

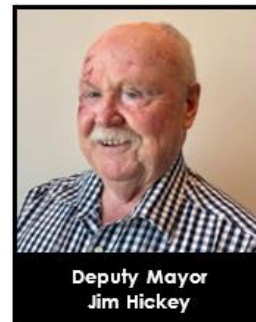
Sincerely

Tom Kennedy
Mayor

THE ELECTED COUNCIL

MAYOR AND COUNCILLORS

At the Broken Hill City Council Local Government Election held on 4 December 2021, the below Councillors were elected for a three-year term of office, which will conclude in September 2024. The postponement of the Local Government Elections from September 2020 to December 2021, resulted in the term for elected Councillors becoming three years.



In accordance with Local Government (General) Regulation 2021 Clause 186, all Councillors took part in ongoing professional development programs, attended Councillor briefings and received circulars provided by the Office of Local Government. Seminars and conferences attended include: National General Assembly of Local Government, LGNSW Conference, ALGWA Conference, Country Mayor's Association Meetings, Mining Cities Alliance Meetings, Australian Mining Cities Alliance Meetings, Murray Darling Association Meetings, Regional Capitals Australia Meetings and Regional Cities NSW Meetings.

COUNCIL MEETINGS AND COMMITTEES

Council conducts its business on a monthly basis at open and publicly advertised meetings. At times, Council matters may be classed as confidential and will be conducted as such. Additional Council meetings may be held throughout the year to consider specific matters.

During 2023/2024 there were a total of **12 Council Meetings** consisting of **twelve Ordinary** and **nil Extraordinary Council Meetings**, **28 Councillor Briefings**, **nine Health and Building Standing Committee Meetings**, **11 Policy and General Standing Committee Meetings** and **eight Works Standing Committee Meetings** held. Councillor attendance is shown in the table below.

Councillor	Council Meetings	Councillor Briefings	Health and Building	Policy and General	Works
Mayor Kennedy**	12	22*	08	11	06
Councillor Algate**	12	19*	01*	09	05
Councillor Boland**	12	04*	01*	07	07
Councillor Browne**	11	21*	01*	09	01*
Councillor Chandler**	11	24*	08	04*	07
Councillor Gallagher APM**	11	16*	09	00*	00*
Deputy Mayor Hickey**	10	16*	06	05	01*
Councillor Jewitt**	11	06*	07	08	00*
Councillor Page**	09	03*	00*	00*	07
Councillor Turley AM**	11	15*	05	00*	00*

* Note: Councillor attendance at Briefings and Standing Committee meetings for non-members was optional

**Note: Leave of Absence or Apology submitted

Each September, Council delegations are adopted and Councillors are assigned to specific Committees.

The 2023/24 delegations were adopted 27 September 2023, minute number 47377 as follows:

COUNCIL STANDING COMMITTEES	
Committee Name	Delegates
Works Mayor 4 x Councillors	Mayor Kennedy Councillor Boland (Chairperson) Councillor Algate Councillor Chandler Councillor Page
Health and Building Mayor 5 x Councillors	Mayor Kennedy Deputy Mayor Hickey (Chairperson) Councillor Chandler Councillor Gallagher APM Councillor Jewitt Councillor Turley AM
Policy and General Mayor 5 x Councillors	Mayor Kennedy Councillor Algate (Chairperson) Councillor Boland Councillor Browne Deputy Mayor Hickey Councillor Jewitt

COUNCIL SECTION 355 COMMITTEES	
Committee Name	Delegates
Ageing Well Advisory Committee 3 x Councillors	Councillor Algate Councillor Gallagher APM Councillor Page
Alma Oval Community Committee At least 1 x Councillor	Councillor Boland
Broken Hill Heritage Advisory Committee 3 x Councillors	Councillor Boland Councillor Browne Councillor Turley AM
Broken Hill City Art Gallery Advisory Committee 3 x Councillors	Councillor Boland Councillor Chandler Councillor Turley AM
BIU Band Hall Community Committee At least 1 x Councillor	Councillor Algate
E.T. Lamb Memorial Oval Community Committee At least 1 x Councillor	Councillor Gallagher APM
Friends of the Flora and Fauna of the Barrier Ranges Community Committee At least 1 x Councillor	Councillor Browne Councillor Turley AM
Memorial Oval Community Committee At least 1 x Councillor	Councillor Gallagher APM Councillor Jewitt
Norm Fox Sportsground Community Committee At least 1 x Councillor	Councillor Algate Councillor Turley AM
Picton Sportsground Community Committee At least 1 x Councillor	Councillor Gallagher APM
Riddiford Arboretum Community Committee At least 1 x Councillor	Councillor Browne
Youth Advisory Committee 3 x Councillors	Councillor Boland Councillor Jewitt Councillor Turley AM

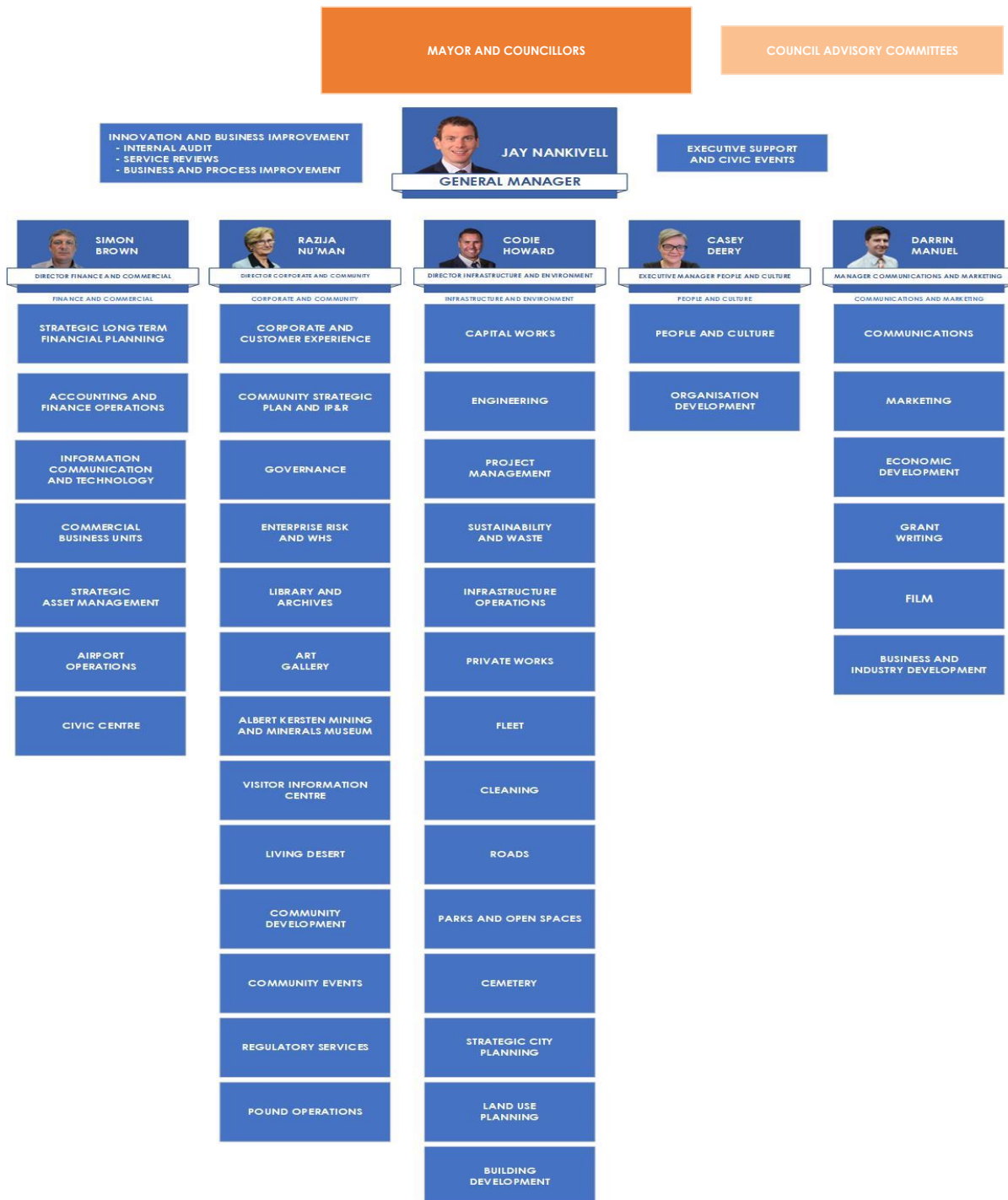
OTHER COMMITTEES	
Committee Name	Delegates
Association of Mining Related Councils 1 x Councillor	Deputy Mayor Hickey
Australia Day Advisory Group 4 x Councillors	Councillor Boland Councillor Browne Councillor Gallagher APM Councillor Jewitt
Australian Floodplains Association Mayor + Alternate	Mayor Kennedy Councillor Browne (Alternate)
Australian Mining Cities and Centres Alliance Mayor + Deputy Mayor (Alternate)	Mayor Kennedy Deputy Mayor Hickey (Alternate)
Audit, Risk & Improvement Committee Mayor + Deputy Mayor + 2 Councillors	Mayor Kennedy Deputy Mayor Hickey Councillor Algate Councillor Boland
Audit, Risk & Improvement Committee 1 x Councillor non-voting member which cannot be the Mayor (effective from 1 July 2024)	Councillor Algate
Asset Naming Committee 4 x Councillors	Councillor Algate Councillor Chandler Councillor Jewitt Councillor Turley AM
Broken Hill Education Working Group Mayor + Deputy Mayor + 1 Councillor	Mayor Kennedy Deputy Mayor Hickey Councillor Browne
Broken Hill Lead Reference Group 1 x Councillor	Councillor Browne
Broken Hill Liquor Accord 1 x Councillor	Councillor Gallagher APM
Broken Hill Traffic Committee 1 x Councillor (Observer only)	Councillor Browne (Observer)
Broken Hill Cemetery Working Group 3 x Councillors	Councillor Gallagher APM (Chairperson) Councillor Browne Councillor Page
Broken Hill ClubGRANTS Committee 2 x Councillors	Councillor Gallagher APM Councillor Page
Community assistance Grants Panel Mayor + 2 Councillors	Mayor Kennedy Councillor Boland Councillor Gallagher APM
Companion Animals Management Working Group 3 x Councillors	Mayor Kennedy Deputy Mayor Hickey Councillor Gallagher APM
Country Mayor's Association Mayor + Deputy Mayor (Alternate)	Mayor Kennedy Deputy Mayor Hickey (Alternate)
Disability Inclusion Action Plan Working Group 2 x Councillors	Councillor Chandler Councillor Jewitt
E.P. O'Neill Memorial Precinct Project Steering Group Mayor + Deputy Mayor + 1 x Councillor	Mayor Kennedy Deputy Mayor Hickey Councillor Jewitt
Far West Joint Organisation Mayor + Deputy Mayor	Mayor Kennedy Deputy Mayor Hickey

OTHER COMMITTEES	
Committee Name	Delegates
Fruit Fly Control Awareness Working Group 3 x Councillors	Councillor Page (Chairperson) Councillor Chandler Councillor Gallagher APM
Gateway Signage Advisory Committee Mayor + Deputy Mayor + at least 1 Councillor	Mayor Kennedy Deputy Mayor Hickey Councillor Page
General Manager's Performance Review Committee Mayor + Deputy Mayor + 3 x Councillors	Mayor Kennedy Deputy Mayor Hickey Councillor Boland Councillor Chandler Councillor Gallagher APM
Library and Cultural Precinct Project Steering Group Mayor + Deputy Mayor	Mayor Kennedy Deputy Mayor Hickey
Menindee Lakes Stakeholder Group 1 x Councillor	Councillor Browne
Murray Darling Association 2 x Councillors	Councillor Browne Councillor Turley AM
Perilya North Mine Community Consultative Committee 1 x Councillor	Councillor Browne
Project Steering Group for the Project Consultative Group Mayor + Deputy Mayor	Mayor Kennedy Deputy Mayor Hickey
Reconciliation Action Plan (RAP) Working Group 3 x Councillors	Councillor Browne Councillor Boland Councillor Turley AM
Regional Capitals Australia	Mayor Kennedy Deputy Mayor Hickey
Regional Cities NSW	Mayor Kennedy Deputy Mayor Hickey
Silverton Wind Farm Community Consultative Committee 1 x Councillor	Councillor Browne
Tidy Towns Working Group 2 x Councillors	Councillor Browne Councillor Gallagher APM
Western Division Councils 2 x Councillors	Deputy Mayor Hickey Councillor Gallagher APM
Western NSW Mining and Resource Development Taskforce Mayor	Mayor Kennedy
Volunteer Working Group 4 x Councillors	Councillor Browne Councillor Chandler Councillor Jewitt Councillor Turley AM

ORGANISATION STRUCTURE AND EXECUTIVE LEADERSHIP TEAM

The Executive Leadership Team (ELT) provides clear and consistent leadership and decision making, which supports the delivery of the strategic priorities and direction of the operational business for the City.

This team is led by the General Manager and includes Director Finance and Commercial, Director Corporate and Community, Director Infrastructure and Environment, Executive Manager People and Culture, Manager Communications and Marketing and Leader Innovation and Business Improvement.



HOW TO READ THE ANNUAL REPORT

FOLLOWING OUR PROGRESS

This Annual Report is divided into three sections:

SECTION 1: REPORTING OUR PROGRESS

This section provides an outline of Council's progress against the actions set out in the Delivery Program 2022-2026. The Delivery Program is structured around four Key Themes, as were identified in the Community Strategic Plan 2040. Under each Key Theme is a summary of key achievements and strategic outcomes delivered in 2023/24, relevant to that objective.

KEY THEME 1 – OUR COMMUNITY

We are a connected and unique community and enjoy our safety and wellbeing. We aspire to create welcoming, accessible private and public places that foster good health and social interaction. We maintain an inclusive lifestyle as we come together to get things done.

KEY THEME 2 – OUR ECONOMY

We focus on our population as a key element in preserving and growing our economy and our future. By diversifying our economic interests, will be resilient, agile and ensure our economic prosperity.

KEY THEME 3 – OUR ENVIRONMENT

We value our wide streetscapes, quality of life and stunning vistas; we are committed to conservation and preservation of the natural environment and greater reduction of human impact and climate change to ensure a sustainable and healthy community.

KEY THEME 4 – OUR LEADERSHIP

We have strong civic and community leadership. We are inventive, inclusive and innovative; when we work together there is nothing we can't do and our achievements continue to write history.

DISABILITY INCLUSION ACTION PLAN PROGRESS

Broken Hill City Council's Disability Inclusion Action Plan 2022-2026 outlines Council's commitment to improving opportunities for people with disability of all ages to access the full range of services and activities available in the community. Our commitment is to 'create greater opportunities for people of all ages, all cultures and of differing abilities, to access the full range of services and activities available in the local community'. Under this heading is a summary of key achievements and strategic outcomes implemented in 2023/24.

SECTION 2: STATUTORY REPORTING REQUIREMENTS

This section includes reporting requirements prescribed by the Integrated Planning and Reporting Guidelines, *Local Government Act 1993* and (General) Regulation 2021, including (but not limited to) a summary of Council's legal proceedings; details of contracts awarded by Council; financial assistance contributions to the community; written off rates and charges; and information relating to the *Government Information (Public Access) Act 2009* NSW.

SECTION 3: FINANCIAL STATEMENTS AND ANNEXURE

This section includes general purpose financial statements for the financial year ending 30 June 2024, including an Income Statement, Statement of Financial Position, Statement of Changes in Equity and Statement of Cash Flows.

The Annexure includes the State of Our City Report 2022-2024 that assesses progress with respect to the implementation and effectiveness of the Community Strategic Plan.

SECTION 1: REPORTING ON OUR PROGRESS

INTEGRATED PLANNING AND REPORTING

A framework for strategic and sustainable local government

All councils in NSW are required to operate within the Integrated Planning and Reporting (IP&R) Framework. This Framework was introduced by the NSW Government to facilitate a strong and sustainable local government system by ensuring all local councils have in place strategic plans, underpinned by community priorities and supported by appropriate resources.

The IP&R Framework encourages councils to view their various plans holistically to understand how they relate to each other and in doing so, leverage maximum results.

Ultimately, it aims to provide greater accountability and transparency in local government, by strengthening councils' strategic focus, streamlining reporting processes and making it easier for the community to understand and track councils' progress on identified priorities.

The key documents included in the IP&R Framework and an overview of their functions, is provided below.

Community Strategic Plan

The purpose of the Community Strategic Plan is to identify the community's main priorities and aspirations for the future and to plan strategies for achieving these goals. It is prepared for a minimum period of 10 years. It should be developed and delivered as a partnership between the council, state agencies, community groups and individuals and should address a broad range of issues that are relevant to the whole community.

Resourcing Strategy

This strategy addresses the resources – time, money, assets and people – required to deliver the long-term community aspirations expressed in the Community Strategic Plan, it comprises three elements: long term financial planning; workforce management planning; and asset management planning.

Delivery Program

This is a statement of commitment to the community by each newly elected council, outlining its priorities for achieving the community's long-term goals (as identified in the Community Strategic Plan) during its four-year term of office.

Operational Plan

Supporting the Delivery Program is an annual Operational Plan. It spells out the individual projects and activities that will be undertaken each year to achieve the commitments made in the Delivery Program.

Annual Report

The Annual Report focuses on Council's implementation of the Delivery Program and Operation Plan, to help the community understand how Council has been performing, both as a business entity and a community leader.

KEY THEME 1 – OUR COMMUNITY

We are a connected and unique community and enjoy our safety and wellbeing. We aspire to create welcoming, accessible and safe private and public places that foster good health and social interaction. We maintain an inclusive lifestyle as we come together to get things done.



ACHIEVEMENTS IN OUR COMMUNITY

KEY ACHIEVEMENTS – OUR COMMUNITY

FOOD BUSINESS ASSESSMENT OUTCOMES

– Broken Hill City Council uses the Scores on Doors Program as an initiative to improve food safety standards and prevent foodborne illness in the retail food industry. Scores achieved by local food businesses are displayed on Council's website. A total of 36 food premises received a 5-star score, 28 received a 4-star score and 12 received a 3-star score, demonstrating levels of compliance. Six premises achieved "no star" rating due to non-compliance matters.

2023/24 OUTCOMES FOR NON-COMPLIANCE

- Re-inspections = 18
- Additional Re-inspection = 5
- Warnings issued relating to Food Act breaches = 18
- Improvement Notices = 4
- Penalty Infringement Notices = 0
- Prohibition Orders = 0

SCHEDULED INSPECTIONS

- Number of primary inspections conducted for food premises = 142
- Number of high and medium risk food premises inspected = 82
- Number of temporary food premises inspected = 22
- Number of mobile food premises inspected = 10

COMPLAINT INVESTIGATIONS

- Hygiene and handling = 8 complaints investigated
- Foreign matter = 2 complaints investigated
- Food quality including deterioration = 2 complaints investigated
- Labelling and advertising = 2 complaints investigated
- Single incident foodborne illness = 1 complaint investigated
- Other food related complaints = 5 investigated

KEY ACHIEVEMENTS – OUR COMMUNITY

BROKEN HILL CBD MASTER PLAN PROJECTS

– The Broken Hill CBD Master Plan was developed with identified priority projects that aim to address improved shade, vibrancy and accessibility in the City Centre.

The projects include:

- New 'smart' Banner Poles
- Heritage specific Wayfinding upgrades
- Paving upgrades along Argent Street
- Town Square Redevelopment
- The new Broken Hill Library

Approximately 33% of the projects currently allocated under the CBD Master Plan have been completed, being:

- CBD Smart Banner Poles – completed.
- Wayfinding and Signage – completed.
- Argent St Banner Pole Lighting – completed.

By December 2024 it is estimated that at least 54% of the projects will be completed, with 5 out of the 6 projects being carried out, completed or near completion.

The new Broken Hill Library project commenced in 2023 and accounts for the largest project of the CBD Master Plan.

CENTRAL BUSINESS DISTRICT BANNER POLES

– Council commissioned the CBD Banner Poles in 2022, under the implementation of the CBD Master Plan, with capacity for future installation of Lighting, CCTV, WIFI and speakers.

The Banner Poles along Argent Street were fitted with new light fittings in 2024 and the project involved the design, supply and installation of a new lighting to the CBD 'Smart' Banner Poles installed on Argent Street.



This project is Stage 1 of Council's over lighting upgrade strategy for the Central Business District, as part of the Broken Hill CBD Master Plan.

Being a high public facing project with high-risk works, extensive WHS checks and documentation were implemented as part of the delivery of this project.

WAYFINDING PROJECT – Broken Hill is visited by many tourists who are interested in exploring the heritage and history of the City. The Wayfinding project involved the design, supply and installation of a new heritage style Wayfinding, Signage and Sculptures around the CBD, key parks and selected heritage sites around the City.

The project included significant consultations with key stakeholders across the Local Government Area.

Community consultations were carried out with local heritage societies, local indigenous leaders and fact checking with specialists in the City. Notices and consultations with local business and residents, also formed part of the installations.

The project consists of four distinct elements:



1) The Heroes, Larrikins and Visionaries walking trail in the CBD region which has 27 elements describing the lives of key figures of Broken Hill.

2) A series of Wayfinding elements in the CBD located at well positioned walking trails in the CBD to direct residents and visitors to the City, around the CBD and to important landmarks.



3) Site specific sculptures of key figures at each of the four key historic parks of the City being Sturt Park, Queen Elizabeth Park, Patton Street Park and Joe Keenan Look Out.



4) The Silver Driving Trail which is spread across 119 historic and heritage sites across the City.

All elements under the Wayfinding project have QR codes that link the physical elements and stories with the new tourism website, developed by Broken Hill City Council.

[Discover Broken Hill, Australia | Official Tourism Website \(visitbrokenhill.com\)](https://www.visitbrokenhill.com.au)

KEY ACHIEVEMENTS – OUR COMMUNITY

COMMUNITY DEVELOPMENT – During 2023/24, Council's Community Development Services remained committed to building a connected, inclusive and supportive community through various collaborations and partnerships. Please see the below key focus achievements for the previous 12 months.

COMMUNITY – Council continued its commitment to identify issues and support to various community groups, including aged individuals, youth, people with disability, homelessness and alcohol and drug rehabilitation and by actively participating in and supporting regular meetings, offering meeting spaces, and providing resources for community events, fostering stronger connections with services, and connecting community members.

WILYAKALI – Bi-monthly consultative meetings are held to discuss cultural awareness and operational relationships.

AGED COMMUNITY – As part of its commitment to the ageing community, Council through the Section 355 Ageing Well Advisory Committee, corresponded with federal and state ministers to advocate for better funding and enhanced aged care facilities. A key focus has been seeking the reclassification of the area from MMM3 to MMM6 to better reflect the needs of the community. Research was also undertaken into food services to ensure adequate food service delivery is available to our aged community members.

YOUTH INITIATIVES – Council has taken significant steps to engage with young people through the formation of a Youth Advisory Group, consisting of six young individuals aged 12 to 18 playing a vital role in helping to plan and deliver youth focused events and school holiday activities, representing youth as part of Council's Section 355 Youth Advisory Committee, to ensure that the voices of young people are heard and valued. Additionally, a school holiday activity survey was conducted to gather feedback from youth aged 5 to 17.

One of the key projects during 2023/24 was the *Youth Opportunity Project - Immersive Youth Creation*, funded by the NSW Government.



This initiative involved a series of workshops focusing on mural creation, digital art and radio broadcasting, giving young people an opportunity to express themselves creatively.

DISABILITY AND INCLUSION – Community Development plays an active role in the regular Youth School Services Interagency and Disability Interagency meetings. Council supports these groups in planning interagency events that focus on inclusion and social cohesion.

HOMELESSNESS – Council hosts and provides space for Homelessness Committee meetings, bringing together service providers to discuss updates on food service provisions, housing solutions and collaborative efforts between Council and local Police. This collaboration ensures that support is offered to those experiencing homelessness, with a focus on providing necessary resources and assistance.

ALCOHOL AND DRUG REHABILITATION – Council continued to support the Alcohol and Other Drug Steering Committee in advocating for the establishment of an Alcohol and Drug Rehabilitation Centre in Broken Hill. Council hosted meetings with Health Minister Ryan Park and facilitated roundtable discussions with key stakeholders to advocate for progress on this vital issue.

HEALTH ADMINISTRATION AND INSPECTIONS

– Council's Environmental Health Officer investigated complaints relating to Environmental Health, some of which included 22 noise quality complaints, 17 air quality complaints and 35 environmental/other complaints.

Inspections of other registered premises included public swimming pools, skin penetration operations, caravan parks, boarding houses and mortuary.

KEY ACHIEVEMENTS – OUR COMMUNITY

COMMUNITY EVENTS – During 2023/24, the Events team successfully delivered seven events including:

- **Line of Lode 140th Anniversary Celebration**
- **Civic Ball**
- **Miners' Memorial**
- **Christmas Pageant and After Party**
- **New Year's Eve Celebration**
- **Australia Day and Australia Day Dinner**
- **Volunteer Awards and High Tea**

HERITAGE CELEBRATIONS – Council held the 140th Anniversary Celebration of the discovery of the Line of Lode in Sturt Park on 5 September 2023.

The event included food stalls, Y's Men's Merry Go Round and live music from both local and Adelaide groups and culminated in a custom laser light show with mining and historical theming.

The event was extremely well attended with all food vendors selling out.

CIVIC BALL



– The annual Civic Ball was conducted on Friday, 22 September 2023, with four young ladies making their debut.

- Abbashay-star Pinnuck and squire Jett Collins
- Emma Sky Carapellotti and squire Aiden Eades
- Makalia Degoumois and squire Patrick Power
- Phoebe Philp and squire Cohan West.

The debutantes and their partners were presented to Mayor Tom Kennedy and Mayoress Karen Kennedy and were assisted by dance instructor Gemma Murray.

This year saw the Civic Ball sponsoring local charity Allison House, providing accommodation for remote children to attend high school in Broken Hill, with VIP guests encouraged to donate their ticket price to the charity.

The Ball was attended by approximately 200 guests, with the debutantes and their squires enjoying a night to remember.

MINERS' MEMORIAL CEREMONY



– The annual Miners' Memorial service was conducted on 8 October 2023 at the Line of Lode.

The day saw a large crowd of approximately 80 people attend in perfect weather, to honour those that have paid the ultimate price on the Broken Hill mines.

Chair of Council's Heritage Committee, Councillor Darriea Turley, performed the Master of Ceremony duties, with addresses by Mayor Tom Kennedy, Prayer from Padre David Shrimpton, poem recital of 'A South Mine Tragedy' from Heritage Committee member and historian, Christine Adams and performances from the BIU Band.

The 3rd Broken Hill Sea Scouts raised the flags.



KEY ACHIEVEMENTS – OUR COMMUNITY

FESTIVE CHEER – Council continued its efforts in celebrating the festive season in 2023, with the installation of interactive decorations in Council's Town Square.

The Bauble and Reindeer were reintroduced to the community following repairs and maintenance to strengthen these decorations. Along with the Christmas Tree, Xmas sign and accessible Christmas gift, the decorations provided the perfect photo opportunity for our community to enjoy during December.

Street Banners, Bin Posters and Council Street Sweeper also received a Christmas makeover, adding a colourful touch to the community.

CHRISTMAS PAGEANT 2023 – The Christmas Pageant continued to capture the imagination of the City's young children, with this year seeing entrants in the parade increase significantly, with 43 floats making their way along the parade route to Sturt Park.

Santa was again the main attraction and was assisted by Young Citizen of the Year, Molly Molloy, to hand out 250 Santa bags to eager children.

Food stalls and the merry-go-round were kept busy for the duration of the event.

Float awards were presented to the following:

- **Best Christmas Spirit:**
Rainbow Preschool
- **Most Creative Business:**
Lawrence Engineering
- **Most Creative Community Group:**
Silver City Swim Club
- **Most Creative School:**
Morgan St Public School
- **Grand Champion:**
Alma School

NEW YEAR'S EVE – New Year's Eve continues to grow with approximately 2,500 people celebrating in Sturt Park.

The event included a range of activities for various ages including laser tag, cha cha, DIY inflatable games, giant inflatables and a junior Lighting McQueen ride for the younger thrill seekers. Approximately 800 LED wristbands were handed out for admission to the activity zone.

The sensory zone and silent disco provided a chill out area for those that needed a quite space and some time away from the excitement of the other activities.

The 9:15pm fireworks were again a draw card, with the 12-minute display off the Line of Lode wowing spectators.

Live music was provided by So Shadow, Echo Lanes and the Wallie N Sam Experience.

AUSTRALIA DAY CELEBRATIONS

– Approximately 300 people attended the Australia Day ceremony held at the Civic Centre. The day's celebrations commenced with a BBQ breakfast from the Lions Club and Flag Raising Ceremony.

The Australia Day Awards ceremony included performances from young performers Molly Molloy, singing a number of Australian classics and Grace Molloy, providing stirring performances of the National Anthem.

The City's Australia Day Ambassador was TV personality Catriona Rowntree. Catriona proved to be an excellent ambassador for the City, taking time to talk with as many people as she could and using her social media profile to sing the praises of her time in Broken Hill.

Catriona assisted Mayor Tom Kennedy to present the following awards:

- **Youth Encouragement Award:** - August Keenan
- **Citizenship Awards:** - Brendan Cullen, George Bugeja, Mark Curtis, Sharon Hocking, Professor David Lyle
- **Senior Citizen of the Year:** - Diane Magor and Larry Angell
- **Citizen of the Year:** - Rodney Garner.

CITIZENSHIP CEREMONY – Mayor Tom Kennedy conducted a Citizenship Ceremony on Australia Day welcoming the following people:

- Darshana Brijesh Chauhan
- Markus Halusiak, Fengshu Li
- Catherine Matthews
- Benevolence Paewai
- Rhodalyn Sweet
- Toga Tikoimatuku
- Manishkumar Patel
- Ved Patel
- Binalben Patel
- Sherlyn Defensor
- Michael Sanchez.

KEY ACHIEVEMENTS – OUR COMMUNITY

YOUTH WEEK – Council conducted a Youth Market during Youth Week in April 2024, which was proudly funded by the NSW Government.

The Youth Market, the first of its kind conducted by Council, saw 12 young people host a stall selling their wares including artwork, beading, crochet and jewellery.

Willyama High School year 12 students and SRC conducted a BBQ and cake stall. The Broken Hill Junior Soccer Association assisted Council to host two glow in the dark soccer areas, adding some active participation from young and old.



Live music was provided by a number of young music groups and soloists with some performing for the first time in public and outdoors.

RECONCILIATION WEEK MARCH



– National Reconciliation Week was marked with a Reconciliation March from Town Square to Sturt Park, followed by a community gathering in Sturt Park and Sea of Hands. Seven schools also participated in the march and undertook activities in Sturt Park.

Council collaborated with Maari Ma, Department of Education, Mission Australia, FWLHD, Staying Home Leaving Violence, Social Futures, The YMCA NSW, PCYC and Catholic Care Wilcannia-Forbes to provide activities, with approximately 250 people in attendance.

SCHOOL HOLIDAY PROGRAM – Council was successful in receiving NSW Government funding to conduct activities for young people aged 12 to 24 years during the Autumn school holidays.

During the first week of the holidays, Council conducted VR Gaming over three days at the Civic Centre, attended by approximately 84 young people.



The second week saw an 8m rock climbing wall in Sturt Park with Pasties & More providing drinks and BBQ and a very popular ice cream van.

The rock climbing was very successful with approximately 54 taking the challenge to reach the summit.



KEY ACHIEVEMENTS – OUR COMMUNITY

VOLUNTEER AWARDS AND HIGH TEA



– The annual Volunteer Awards High Tea was held at the Civic Centre on 28 May 2024 with approximately 250 volunteers attending. Ron Carter was included in the Nydia Edes Hall of Fame for his commitment to the creation and development of the Sulphide St Railway Museum over 40 plus years.

Eighteen awards were presented in the following categories:

Community (Individual) joint winners: Gaynor Holliday (Quota/Miners Memorial upkeep) and Raelene Kennewell (LiveBetter/Hospital kiosk)

Community (Group) joint winners: Broken Hill Breast Cancer Support & Fundraising Group, and LiveBetter Community Transport

Cultural (Individual) joint winners: June and Ron Carter (Sulphide Street Railway & Historical Museum)

Cultural (Group): Broken Hill Art Exchange

Emergency Services: Skye Chan-McBeth (SES)

Environmental: The Friends of the Flora and Fauna of the Barrier Ranges

Event: Broken Hill Country Women's Association (CWA Centenary Celebrations)

Sporting (Individual): Noel Hannigan (Picton Oval Committee/St Joes Soccer Club)

Sporting (Group): Broken Hill Little Athletics

Tourism: Broken Hill Visitor Services Volunteers (Visitor Tours)

Youth: 3rd Broken Hill Sea Scouts

People's Choice joint winners: Maria Kelly (Park Run) and Kerry-Sue Pascoe (Scouts and junior sport)

Nydia Edes Hall Of Fame: Ron Carter

FESTIVAL AND EVENT SPONSORSHIP

– Council continued to support a number of events in 2023/24 including:

- St Pat's Races
- Broken Heel Festival
- Mundi Mundi Bash
- Carols by Candlelight
- NAIDOC Week Family Fun Day
- Mad Max Marathon
- Perfect Light Film Festival
- GLAMFest
- FE-FC Car Club Nationals
- Broken Hill Junior Soccer Association – SAJSA Country Championships

COMPANION ANIMAL WORKING GROUP

–The Working Group assists Council's operations by providing a strategic focus on community education and improved community safety, associated with the residential keeping of companion animals (dogs and cats) in Broken Hill. The role of the Working Group is achieved through:

- Raising the profile of companion animal issues within the Broken Hill Local Government Area.
- Providing a forum where companion animal issues can be raised and discussed.
- Encouraging contact between local interest groups, communities, agencies and organisations.
- Providing recommendations to the General Manager on the implementation of activities to improve community safety associated with the residential keeping of companion animals.

The Companion Animal Working Group met on 12 October 2023 and 6 June 2024. The review of the Companion Animal Management Plan was presented to the June 2024 Working Group Meeting for feedback. The Working Group will meet again in the new term of Council to progress the review of the Plan.

KEY ACHIEVEMENT – OUR COMMUNITY

LIBRARY MOVE – Following the refurbishment of the ground floor of Council's Administration Building, Library staff moved across to 240 Blende Street.



The Library Collection was relocated to the Ground Floor at 240 Blende Street, where roughly one third of the full collection is on display, with the remainder securely stored.

There is a dedicated Children's Library, Study tables and reading area. Two Gaming computers are in line of sight of the Front Counter and eight further PCs for Public Use are at the back of the shelving space.



LIBRARY SERVICES – The Library issued a total of 55,104 items to 6,240 members in the 2023/24 financial year, having added 420 members during the year.

Our digital library, open 24/7, loaned out 18,684 of those items, including eBooks, eAudio and eMagazines.

The Library facilitated a range of programs for the whole community; a total of 195 program events with 3,537 people in attendance. These programs included early literacy programs, Chess Club and Knit 'n' Yarn.

Children's Book Week was a big hit as always with the Library staff reading one of the books shortlisted for Children's Book Week.

Book Week is held in August and for 2023 we led a combined Rhyme Time and Story Time across 5 separate days, enabling a few hundred children and teachers from local preschool and primary schools to come to the Library, engage with the story and show us their Book Week outfits.



The Library hosted several popular author talk events, an information session about eSafety (identity theft), the Sydney Writers Festival and our regular school holiday programming.

The Dolly Parton Imagination Library program is still going strong with 466 babies registered all receiving a book for free every month up until they reach the age of five, thanks to United Way and NSW State Government.

OUTREACH LIBRARY SERVICES – The Library's Home Library Delivery service issued a total of 6,446 items to 142 members who reside at home or in care. The Library has a group of dedicated volunteers who deliver these bags on a fortnightly basis.

Library staff issued a total of 8,324 items to 465 members via our Outback Letterbox Library service who live in remote areas throughout Far West NSW; 1,864 of these items were issued to junior and young adult members. This service is free to access and is funded by the State Library NSW.

KEY ACHIEVEMENTS – OUR COMMUNITY

Library staff also participated in Community Events, including Kids Day in the Park and NAIDOC week. Library Staff also undertook a Christmas Storytime event in Sturt Park and created a visit to a local Broken Hill Nursing Home to celebrate Grandparent's Day, involving local children who are regular attendees at the Library.



Jeffery Nixon came to the Library and delivered an engaging event, covering the pictorial history of the Broken Hill Line of Lode Shaft.

School Holiday programs included Tie-Dye workshops (120 guests), 3D Printing (50 guests), a Magician show (150 guests) and daily Board Games.



The Library hosted the local Girl Guide groups for a tour of the old Library before it was closed and hosted an Identity Theft workshop with ID Support NSW (sponsored by the NSW government).

Library Staff participated in Mission Australia Neurodiversity Training in Broken Hill and another session on Keyword Signs by Auslearn Australia, to incorporate signing into our Early Literacy Programs, as part of Council's Diversity and Inclusion Action Plan.

OUTBACK ARCHIVES

– In preparation for the new Library facility being built, the Outback Archive collection remained closed to the public and the transfer to Council's Administration building was finalised in early 2023.

The findings of the Outback Archives audit included:

- 43% by volume of the Archive has not been processed since acquisition (ie not catalogued, conserved, or digitised). The number of items in this category is estimated to be around 100,000 – 150,000 (including many thousands of film negatives).
- 57% by volume of the Archive has been entered into a catalogue – the "Catalogued Collection".

Outcomes of the "Catalogued Collection" (54,580 items) revealed:

- 6% has been fully catalogued,
- 20% has been properly conserved and stored,
- 14% of photographs have been digitised,
- 0% of documents have been digitised,
- 13% of catalogued items were not located during the 2021-2023 audit,
- Majority of post-1955 photographs have restricted use due to lack of copyright permissions.

During 2023/24 the following occurred:

- 132 new donation items were fully processed during 2023/2024 and entered into the EMU collection management system,
- 60 oral history audio cassettes were digitised,
- 767 images were uploaded to the EMU collection management system,
- 148 photographs image reproduction licences were obtained.



KEY ACHIEVEMENTS – OUR COMMUNITY

BROKEN HILL CITY ART GALLERY – The Art Gallery held 21 exhibitions across four rounds of installations. These included five local exhibitions (Rick Ball, Verity and Brian Nunan, Alexandra Rosenblum, Willyama Art Society, ArtsCOOL), four collection exhibitions which included the return of the permanent collection, Sam Burns, the Female Quarter, a Sense of Self and Basil Hadley, as well as four national touring exhibitions.

Exhibitions throughout the 2023/24 included:

- 'Looking Through Windows': tablelands, the coast to outback NSW' - Curated by Dr Lorina Barker
- 'Basil Hadley' - Broken Hill City Art Gallery Collection
- 'A Sense of Self' - Broken Hill City Art Gallery Collection
- 'A Flaw in the Dance' - Rick Ball
- 'Inwards' - Annika Romeyn
- 'Creations of the Night' - Willyama Arts Society
- 'Collateral Veins' - Alexandra Rosenblum
- 'Perspective' - ArtsCOOL
- 'Time Place' - Verity and Brian Nunan
- 'Imagining Terrains' - Si Yi Shen
- 'Ngaylu Nyanganyi Ngura Winki (I Can See All Those Places)' - JamFactory ICON Kunmanara Carroll
- 'Female Quarter - Broken Hill City Art Gallery Collection
- 'HSC Art Show 2023' - Menindee Central School, Willyama High School and Broken Hill High School Year 12 Students
- 'Australian Sienna - Interpreting the Outback' - Trevor Purvis
- 'CXX Celebrating 120 Years' - Broken Hill City Art Gallery Collection
- 'Residue + Response' - 5th Tamworth Textile Triennial
- 'ngaratya (together, us group, all in it together)' - six Barkandji/Barkindji artists
- 'Lines of Lode' - Christine Collins, Aimee Bradley and Jenny Johnson

2024 is the Gallery's 120th year, which was celebrated with the return of the permanent collection to public exhibition.



Image: Installation of CXX exhibition

The CXX Celebrating 120 Years exhibition opened in February 2024 and pays tribute to the artists who have graced our walls throughout the decades, inviting visitors on a journey through time and showcasing the Gallery's enduring commitment to artistic excellence and innovation.



Image: CXX exhibition opening



Image: Christine Collins - Hang, Hold, Ascend

KEY ACHIEVEMENTS – OUR COMMUNITY

PUBLIC PROGRAMS AT THE ART GALLERY

– During 2023/24, the Gallery held 231 individual public programs with 3,782 participants, both being an increase from the previous reporting period.

The Gallery's public programs included a variety of events comprising of skill development workshops, exhibition openings, educational programs, Indigenous workshops, tours, performances and artist talks.



Image: Life Drawing Workshop

Young people were a key focus during this period, with the afterschool workshops for ages from Kindergarten to Year 12, school holiday programs and exhibitions from the senior ArtsCOOL classes and HSC students from the Willyama High School, Broken Hill High School and Menindee Central School.

The Gallery supported two artists in residence programs – the Open Cut Commission (OCC) with Graeme Armstrong and Charlotte Haywood, with resulting works being exhibited in the second half of 2024. 2022 OCC recipients exhibited during 2023/24 and included successful exhibitions by Annika Romeyn and Iris (Si Yi) Chen.

Music in the Regions: Heartland Tour was held at the Gallery in June 2024. Didgeridoo virtuoso William Baront and powerhouse violinist Veronique Serret played to a full house of 80 which sold out prior to the event. The concert was very well received amongst the audience and discussions are ongoing with Music in the Regions to ensure that the Gallery hosts further events of this type in the future.



Image: Heartlands Tour event in Gallery

The **Maari Ma Indigenous Art Awards** were also presented by the Gallery, with a successful opening and subsequent exhibition at the Albert Kersten Mining and Minerals Museum.



Image: David Doyle

Additionally, the Gallery continued engagement with young Indigenous artists through Wilcannia and Menindee School groups.

ALBERT KERSTEN MINING AND MINERALS MUSEUM

– Two exhibitions were held at the Albert Kersten Mining and Mineral Museum during 2023/24. These included the Maari Ma Indigenous Art Awards and the Waste to Art Awards exhibitions.

The Maari Ma Indigenous Art Awards saw a successful opening and subsequent exhibition at the Museum.



Image: Uncle Leroy Johnson and Aunty Barbara Quayle

This was held in conjunction with the Blak Markets, which resulted in a successful evening of First Nations art and culture being celebrated by locals and visitors to the Museum.

The Waste 2 Art exhibition was held in collaboration with the Broken Hill Art Exchange and the Museum provided a venue which allowed for the larger 3D works to be shown.

The Museum also continued its public programs throughout the year and hosted 30 tours, with more than 500 participants.

KEY ACHIEVEMENTS – OUR COMMUNITY

FIRST NATIONS ARTISTS – The Gallery and Museum continued to strongly support Indigenous art and culture throughout 2023/24.

Exhibitions including Dr Lorina Barker's 'Looking Through Windows', touring exhibition 'ngaratya' comprising of works from six Barkandji/Barkindji artists, Jam Factory touring exhibition from Kunmanara (Papai) Carroll and David Doyle's Shades of Blak continuing in the main exhibition gallery from the previous reporting period. 'Humpy' installation

ngaratya (together, us group, all in it together) – This exhibition was a fresh and vibrant exhibition bringing together six Barkandji/Barkindji artists, Nici Cumpston, Zena Cumpston, David Doyle, Kent Morris, Adrienne Semmens, and Raymond Zada, exploring and illuminating the artists' homelands and Ancestral connection through newly commissioned works.

Featuring more than 50 works of art by contemporary First Nations artists and creators, ngaratya is a contemporary capsule of stories, memories and conversations as shown through sculpture, prints, moving image, photography, writing and design.



Image: 'ngaratya' exhibition artists with Sarah Martin and Uncle Badger Bates at the Exhibition Opening

Looking Through Windows – Dr Lorina Barker

– This exhibition was an oral history, artistic and multimedia project exploring the removal, dispossession, and "protection" of Aboriginal people in New South Wales and parts of Queensland and South Australia.

This extensive project engaged community members from the New England region, Northwest and North Coast NSW and the Flinders Ranges in South Australia.

As part of this exhibition, a series of workshops and events were held, welcoming Elders and other Indigenous audiences into the space to share their own stories.



Image: Dr Lorina Barker's 'Looking Through Windows' exhibition



Image: Dr Lorina Barker's 'Looking Through Windows', 'Humpy' installation

KEY ACHIEVEMENTS – OUR COMMUNITY

ART GALLERY BUILDING UPGRADES – In 2021, Broken Hill City Art Gallery was successful in receiving funding from the NSW Government to complete building upgrades to increase access and participation within the cultural facility.

The project included the creation of high quality, safe, customised, free-standing exhibition displays and new wall fixtures to enable the Gallery to display the work of increasingly complex, logistically challenging contemporary art and collection works.

It also included the fabrication and installation of key false walls in front of fragile heritage listed plaster walls, architraves, and fixings. The final component included the acquisition of temporary walls to increase the exhibition space within the Gallery.

After a number of delays, the project was completed in 2024 and was proudly funded by the NSW Government, in association with Broken Hill City Council.

Following on from the 2016 Hail Storm Damage and subsequent 2020/2021 Roof Replacement Project, the Broken Hill City Art Gallery once again underwent a roof replacement to a selected area only, in November 2023.

The second replacement was due to the original iron sheets being damaged during storage and identified as such once installed.

It was agreed at handover that Council would accept the roof as it was, with plans to reinspect after 12 months and replace if required, at no cost additional to Council and this was achieved.

BROKEN HILL CAREERS EXPO – Council supported the local Careers Expo in August 2023, maintaining an information stall over the past 15 years. This event provides students with valuable insights into Council services and opportunities for work experience.

Twenty Council staff members attended this year's Expo and held some informative conversations with the local high school students.

Council continues to host multiple senior high school students for their work experience placements across all departments of Council and continues to host and grow local talent with ten full-time positions dedicated to training and development.



These positions include:

- 3 x Apprenticeships
- 6 x Traineeships
- 1 x Cadetship



KEY ACHIEVEMENTS – OUR COMMUNITY

ACTIVE TRANSPORT PLAN – As part of the Active Transport Plan shared footpath network upgrade, Council constructed 1km of shared paths along four key pedestrian routes.



The new 2500mm shared paths were provided along:

- Route 2 – Kaolin Street, from Blende to Wolfram Street and from Mica to Wolfram Street
- Route 4 Talc Street, from Galena to Gossan Street.
- Route 6 – Morgan Street, from Zebina to Iodide Street.
- Route 8 – Galena Street, from Wills to Mercury Street.

These routes connect residents to local business, schools, and other public facilities, delivering over 1km of new paths and 12 accessible kerb ramps.

The project was delivered within budget, with contract variations planned and managed as part of the project's delivery that kept the project both within budget and time, whilst maximising the scope of the routes to provide the best pedestrian travel outcomes to the community of Broken Hill.

Community consultations were carried out with residents, schools and businesses along the routes whilst working with local electrical and water authorities.

PAVEMENT RESEAL PROGRAM - Council conducts a periodic maintenance program of pavement resealing annually. A pavement is resealed when the condition of the existing surface requires the application of new binder and aggregate, to restore one or more of the functions of the original seal. This provides a new surfacing and re-waterproofs the pavement.

This program included reseat of approximately 58 road sections (lanes and streets), equating to a total area of approximately 82,000m² covered.

Council engaged Fulton Hogan in January 2024 to complete the 2023/24 Annual Road Reseal Program, with Council's Road Operations Team completing site preparation.

GYPSUM STREET ROAD REHABILITATION PROJECT

– Gypsum Street between Rowe Lane and Silica Lane experienced extreme deterioration of the road surface, changing the road shape and requiring a full reconstruction.

The road surface itself was badly worn and tree roots had also grown under the pavement, pushing up the kerbs and gutters. This unevenness had created a bumpy and unsafe driving experience.

Since the pavement had reached the end of its lifespan, a full rebuild was necessary to address these issues and ensure a smooth, safe road for years to come.

This section marked the fourth stage of the Gypsum Street Rehabilitation Project and was completed internally by Council operators.

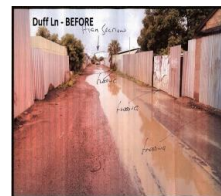
Council's Road Operations Team completed earthwork, the Trades Team completed concrete work and the Parks Team completed tree removal where required.

The project achieved the aim to improve the quality and durability of the Gypsum Street section for safe and efficient transportation.

DUFF LANE RECONSTRUCTION

– Construction of Duff Lane began in July 2023 and was successfully completed September 2023.

Originally, the design called for a spoon drain at the Lane's entrance.



However, after assessing the water flow on Rockwell Street and South Street, Council's Roads Team, in consultation with the Works Manager and Projects Engineer, decided to substitute the planned concrete with sealing, as it would serve the same purpose while also reducing costs.



KEY ACHIEVEMENTS – OUR COMMUNITY

OXIDE STREET RECONSTRUCTION



– The portion of Oxide Street, from Lane Street to Chapple Street, had experienced significant deterioration in its road surface, causing the street to lose its original shape,

allowing water to infiltrate the underlying pavement layers. The water infiltration resulted in pavement failure, necessitating a complete reconstruction of the road.

The contract for works was awarded to GTE, who commenced on site in September 2023. Following site excavation, GTE commenced work on installing new kerb and gutter however, they encountered challenges, including the discovery of a shallow water main located just 240mm below the surface, unexpected rocky terrain and heavy rainfall. Additionally, during excavation a gas pipe was found along the street which was removed and replaced with road base materials.

These factors caused delays in the project, although successful reopening of the road occurred in December 2023.

WASTE TRANSFER FACILITY INLET/OUTLET ROAD

– The Waste Transfer Facility plays a crucial role in Broken Hill's waste management system. However, the arrangement of the unsealed roads leading to and from the station were determined to be inefficient for managing trucks and vehicles. Construction of a sealed inlet and outlet road was completed in November 2023 with works



including removing a deepening dip that was causing difficulties for vehicles to access the facility and providing a sealed road surface.

Works were completed by Council's Operations Staff with assistance of local contractor Barkley Hill for concrete work.

DUKE OF CORNWALL PARK – Council was successful in securing \$656,000 Regional Housing Development grant funding for the redevelopment of the Duke of Cornwall Park. The upgrade included the installation of modern toilets and amenities and the renovation of the dilapidated tennis courts and fencing.

As per the scope of works, Tender and Quotation requests were prepared for new accessible amenities block and resurfacing of the old Tennis courts.

Asco Group was awarded the project to replace the individual male and female toilets, with a modern modular unisex accessible toilet block.



Dreamcourts were awarded the contract for the refurbishment of the courts and fencing, with one court being resurfaced and retained purely for tennis, while the other



was converted into a hybrid court suitable for both tennis and basketball, with adjustable basketball hoops.

Both courts now feature a new Dreamcourt® hard-court sporting surface and have had the lighting upgraded to facilitate nighttime usage. The courts are available for use at no charge to the public any time during the day and by bookings after 8pm.



This project gives the Duke of Cornwall Park a much-needed amenity upgrade for users and provides a new flexible public recreation space for the many locals who enjoy tennis and basketball.

KEY ACHIEVEMENTS – OUR COMMUNITY

E.P. O'NEILL MEMORIAL PARK REDEVELOPMENT – Netball Precinct

– **Stage One** – In July 2020 Council appointed Environmental Partnership NSW to develop the Concept Design and Indicative Costings for the E.P. O'Neill Memorial Park Redevelopment Project. This secured funding through the Resources for Regions Program.

In May 2021 Council engaged Public Works Advisory to Project Manage both the Design and Construction Tenders and subsequently in November 2021 Council Awarded the Tender for Design of E.P. O'Neill Memorial Park Redevelopment Project to Barnson Pty Ltd. The project experienced significant delays due to COVID-19, multidisciplinary design delays and certification requirements.

The 100% design package was submitted to Council in December 2023 and included elements of site upgrades required for the entire project (Netball, Norm Fox Cricket Oval, Tennis Car Park, Soccer Car Park and shared space playground and fitness areas).

Due to an increase in expected costs associated with completion, compared to the initial indicative costings utilised for the original funding application, the project is planned to be completed in stages. The current focus is for the replacement of the netball courts first and foremost and only includes the stormwater and civil works that are necessary to be completed to achieve the netball court upgrades.

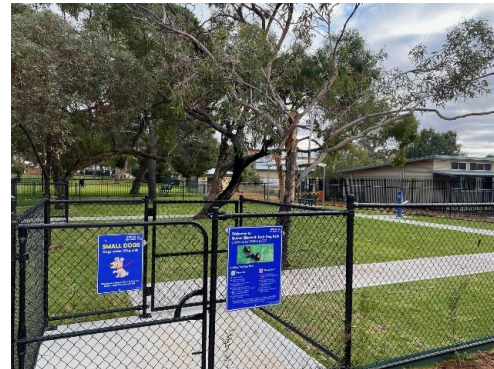
At the Council meeting held on Wednesday 28 February 2024, Council endorsed the tender submission from Jirgens Civil Pty Ltd for T23/45 E.P. O'Neill Memorial Park Redevelopment – Netball Precinct – Stage One. Jirgens commenced onsite in April 2024 and works are expected to be completed in February 2025.

O'NEILL TENNIS COURTS LIGHTING UPGRADE

– Local company MBE were engaged by Council in January 2024 to upgrade the lighting and switchboard at O'Neill Tennis Courts.

MBE commenced onsite in May and set to work replacing the light fittings on Courts 7-12 and replacing the poles and light fittings on Courts 1-6.

SMALL DOG BREED OFF-LEASH AREA



– Queen Elizabeth Park underwent a Redevelopment Project in 2021 and during this project, feedback was received that a designated off-leash area for small dog breeds was desired and would be beneficial.

From this feedback, Council engaged Shepparton landscaping business Kialla Lawn and Garden in February 2024, to install a small dog breed off-leash area in Queen Elizabeth Park.

Commencing on site in May, Kialla Lawn and Garden's scope of works included new fencing with two entrance gates, concrete pathways connecting both entrance gates to a shelter, seating and an accessible drinking fountain, new turf, perimeter landscaping (low maintenance hedge to provide a buffer between the new dog off leash area and adjacent sites) and bins with waste dispensers.

New signage was developed and installed by local company J.A.D.E Signs and Council staff undertook Tree Health Inspections and tree trimming; final irrigation works and drinking fountain connections.



KEY ACHIEVEMENTS – OUR COMMUNITY

ADMINISTRATIVE CENTRE REFURBISHMENT

– The Council Administrative Centre became the temporary home to Library services this year, while construction of the new Library commenced. To temporarily accommodate Library Staff and Services throughout the construction, Council required modifications to be made to the Ground Floor of the Council Administrative Centre.

North Construction were engaged to undertake the refurbishment works on the Ground Floor, commencing on site in July 2023.

Refurbishment works included demolition of existing temporary walls, doors, countertops, construction of new walls and doors, painting, new carpet, lighting upgrades, CCTV and soundproofing of office walls and doors. The biggest change being the new accessible public amenity, ensuring provision of inclusive services to all.

Customer Relations and Library services commenced operating from the refurbished Ground Floor in February 2024.

In addition to building refurbishments, Council also required modifications to be made to the existing public car park. The existing accessible parking was no longer compliant or fit for purpose for staff and customer usage.

GTE were engaged to complete upgrades to the car park which included new accessible parking inclusive of a shared zone and accessible ramp, modified parking orientation to accommodate additional parking spaces, a new designated safe loading zone for deliveries and Outback Library services and line marking.



Image above: New accessible parking within Council car park



Image left: Opening of Library and Customer Services in Council Administrative Centre

Image below left: During refurbishment of Council Administrative Centre Ground Floor

Image below right: Post refurbishment of Council Administrative Centre Ground Floor



KEY ACHIEVEMENTS – OUR COMMUNITY

BROKEN HILL LIBRARY PROJECT UPDATE



– Mayor Tom Kennedy welcomed Federal Member for Parkes Mark Coulton to the City in April 2024 and agreed with Mr Coulton that it was a momentous day for the Broken Hill community, turning the first soil for the library development project.

The City's library development commenced in May 2024 and will result in a major overhaul of the Broken Hill Library. It will transform the facility into 'more than a library', being a modern centre of learning and cultural preservation.

The project brings together both local and contemporary architecture that has been designed to fit in inclusively with the heritage status of Broken Hill.

Council has worked with specialist design firm Neeson Murcutt + Neille to develop technical design documentation for the new library.

In collaboration with the design team, North Construction & Building Pty Ltd were engaged in 2023 under an Early Contractor Involvement (ECI) process to ensure the project was designed within the available project budget of \$14.5 million.

The library will have advanced construction features including:

- Ecologically Sustainable Design initiatives by specialist firm ARUP
- Council's first use of prefabricated concrete tilt-up panels installed with 'earth's thermal convection properties' to enhance the thermal comfort of the building
- A walled garden
- Multipurposed spaces to also function as a community hub

The project has been funded by the NSW Government, Federal Government and Broken Hill City Council



Image left:
Architect's Render
of the completed
library at the main
courtyard (behind
Town Hall Facade)



Image left: Site establishment
works with services location
underway

Image right: Steel fixers
working on preparing footings



ACHIEVED**OUR COMMUNITY SPIRIT IS OUR STRENGTH****Facilitated opportunities for people to find solutions to a range of social and health issues by:**

- Supporting community interagency meetings and facilitating meetings to discuss Homelessness, Disability, Youth School Services and Youth Action Group.
- Applying for grants and facilitating community events in collaboration with community groups.

Maintained and enhanced Open and Cultural Public Spaces within the City by:

- Facilitating Mulga Creek Wetlands Working Group to ensure regular removal of undesirable plants and weeds and appointing contractor for Mulga Creek Rectification Design.

Provided public amenities, halls and community centres to facilitate community activity by:

- Facilitating public booking systems (online booking, by phone, email or in-person) for use of Civic Centre, Council Chamber, Aged Persons Rest Centre, Gallery, Museum, nine parks and seven sportsgrounds

Facilitated the celebration of community and cultural events by:

- Holding 140th Anniversary Celebration of the discovery of the Line of Lode.
- Supporting the annual Miners' Memorial Ceremony in October.
- Delivering a program of community events including NAIDOC Flag Raising ceremony, Renaming event for Fred Jobson South Community Centre, Christmas Pageant and After Party, New Year's Eve Celebration, Australia Day Ceremony and Awards, National Reconciliation Week March.
- Supporting grant applications and obtaining funding for events for Small Business Month and NAIDOC Family Fun Day.

Recognised Volunteerism by:

- Facilitating Volunteering Celebration and Awards in Community, Cultural, Emergency Services, Environment, Events, Sporting, Tourism, People's Choice and the Nydia Edes Hall of Fame.
- Reviewing Council volunteer programs and drafting an overarching Volunteer Framework and Policy.
- Supporting the volunteer Heritage Walk Tour program.
- Supporting volunteers in the City Ambassador program.
- Supporting volunteers to assist programs in the Library, Archives, Art Gallery and Living Desert.
- Supporting Section 355 Community Committee volunteers to undertake duties.

Provided Opportunities for young people to connect, learn and grow by:

- Planning, budgeting and obtaining funding for youth events and ongoing consultation with young people to facilitate Youth interagency and action group.
- Facilitating Youth Week market and rock wall climbing, Youth opportunities cultural art workshop, Digital art and radio broadcasting workshops.
- Providing co-curricular youth programs at the Art Gallery including School Holiday Program and ArtsCOOL after school program, Early Primary program, Late Primary program, Teen program and facilitating senior ArtsCool exhibition of works.

PEOPLE IN OUR COMMUNITY ARE IN SAFE HANDS**Maintained infrastructure and services for the effective management and control of companion animals by:**

- Operating Companion Animal Shelter for the housing of surrenders, impounding and re-homing.
- Providing a comprehensive companion animal management service through Ranger services including inspections, complaint handling, dog attack procedures, nuisance dog and cat procedures, education and promotion of responsible pet ownership.
- Facilitating Companion Animal Working Group and reviewing the Companion Animal Management Plan.
- Providing dog off-leash areas within Patton Park and Queen Elizabeth Park.

ACHIEVED

Facilitated Local Emergency Management Committee and Local Rescue Committee by:

- Actively participating in Local Emergency Management Committee (LEMC) and Local Rescue Committee (LRC) meetings.
- Supporting LEMC and LRC meetings through provision of secretarial support.

Advocated for affordable, reliable, sustainable water and utilities by:

- Meeting with the Minister for Environment and Water.
- Facilitating bi-monthly meetings with Essential Water.
- Progressing implementation of Broken Hill Renewable Energy Action Plan and pursuing opportunities to develop a virtual power plant community network.
- Including advocacy for affordable and efficient utilities, renewable and smart technology and investment within the Broken Hill Advocacy Strategy.

OUR COMMUNITY WORKS TOGETHER

Provided programs at cultural facilities by:

- Presenting varied, diverse and engaging artistic programs across the Gallery and Museum including 21 exhibitions at the Gallery and two at the Museum.
- Presenting varied, diverse and engaging public programs across the Gallery and Museum including 200 individual programs at the Gallery consisting of artist performances, workshops, exhibition openings, educational programs, high school workshops, indigenous workshops, tours and artistic talks.
- Providing quality services, cultural and educational programs at the Library including 447 public programs.
- Providing three outreach Library programs and activities including Outback Letterbox, Home Library service and 24/7 Online Library.

Advocated for community and social service providers to be adequately resourced to meet community needs by:

- Working with key stakeholders to identify resourcing gaps including NDIS, Disability, Homelessness, Aged Care, Childcare and Youth.
- Working collaboratively with Police Liaison Officers to promote social cohesion and inclusion and sharing of Support Agency data.

Advocated for access to affordable social and health services by:

- Working with key stakeholders to identify social and health gaps including Aged Care, Food Services, Youth, Suicide Prevention, Alcohol and other Drug rehabilitation

Provided appropriate infrastructure to maintain and enhance sustainable transport by:

- Preparing planning and design requirements and obtaining funding to upgrade the City's bus stops to meet Australian Standards including successfully obtaining grant funding for upgrades and consultation with local bus service provider to identify high priority locations.

Collaborated with organisations to support young people to transition to the workforce by:

- Participating in the Careers Information Day held for local secondary education students.
- Facilitating work-placements across Council for 13 secondary education students.
- Facilitating traineeships, apprenticeships and cadetships across Council.

Provided opportunity for collaboration and sharing of public resources by:

- Maintaining a community contacts database and supporting services to access and update the database.
- Facilitating Artist commission and residency programs within the Art Gallery.

Strived for continuous improvement by:

- Reviewing and obtaining community feedback for Council's Customer Service Framework.
- Evaluating Customer Service for business improvement and implementing identified improvements in Council's Call Centre.

ACHIEVED

OUR HISTORY, CULTURE AND DIVERSITY ARE EMBRACED AND CELEBRATED

Facilitated the promotion of events by:

- Promoting events through Council's website, media release, social media platforms and Visitor Services.

Advocated, celebrated and championed the inclusion of local First Nations Artists by:

- Facilitating a series of curated exhibitions from the Gallery collection, as well as individual and family exhibitions by First Nations People in Gallery.
- Facilitating the Maari Ma Indigenous Art Awards in conjunction with Blak Markets.
- Installing permanent Acknowledgement of Country in Gallery and investigating installation in Museum.

Promoted the City as Australia's First Heritage Listed City by:

- Including National Heritage Assets in Broken Hill Advocacy Strategy.
- Supporting Trades Hall World Listing application.
- Facilitating Heritage Walk Tours.
- Facilitating 140th Anniversary Celebration of the discovery of the Line of Lode.

Advocated for funding and investment for Community Development Projects that allow for better health and wellbeing and celebrate history, culture and diversity by:

- Working with third parties to obtain funding for community focused events, including letters of support showing alignment with Community Strategic Plan objectives.

Provided support and advice to event planners to deliver events within the region by:

- Liaising with event planners to hold small community events and large-scale events of national and international significance including NAIDOC Week, Youth Week, Perfect Light Film Festival, St Patrick's Day Races, Broken Hill Festival, Mundi Mundi Bash.
- Facilitating community information session on Council's event application process.

OUR BUILT ENVIRONMENT SUPPORTS OUR QUALITY OF LIFE

Managed delivery of infrastructure projects associated with the Library/Archives project by:

- Finalising work in Administration Building for temporary Library and moving Library service to the Administration Building.
- Finalising Library design works and commencing initial site works.

Managed delivery of infrastructure projects associated with CBD Revitalisation project by:

- Installing CBD Wayfinding signage and CBD Banner Pole lighting.
- Commencing planning stage for Town Square Redevelopment project and commencing Argent Street Paving project.

Managed ongoing delivery of the Active Transport Plan by:

- Developing 5-year and annual capital works schedules for Active Transport Plan and identifying 10-year shared path network.
- Completing pathway installations for:
 - Route 2 Kaolin Street from Blende to Wolfram Street and Wolfram to Mica Street.
 - Route 4 Talc Street from Galena to Blende Street.
 - Route 6 Morgan Street from Zebina to Iodide Street.
 - Route 8 Galena Street from Mercury to Wills Street.

Collaborated with key stakeholders to advocate for affordable housing by:

- Advocating to State government for funding and support to access Crown Land for housing and Childcare facilities.
- Meeting monthly with Crown Lands, Department of Regional NSW, Department of Planning, NSW Housing to progress identified housing objectives.
- Subdividing identified McCulloch Street lot for demonstration houses.
- Commencing compulsory acquisition for portions of Crown Land for affordable and social housing.

Worked with community to establish Imperial Lakes as an environmental park by:

- Supporting Landcare Broken Hill to plan for Imperial Lakes model including determining land requirements and LEP amendment process.

ACHIEVED**OUR HEALTH AND WELLBEING ENSURE THAT WE LIVE LIFE TO THE FULL****Participated and engaged in interagency meetings by:**

- Attending and supporting Suicide Response Group, Youth School Services Interagency, Disability Interagency, Alcohol and other Drug Steering Committee, Homelessness Interagency and Broken Hill and Surrounds Community Action Group meetings and maintaining regular contact with Primary Health Network.

Developed Council assets to promote outdoor recreation, exercise and mobility for families by:

- Maintaining parks and ovals for community use.
- Refurbishing Duke of Cornwall Park tennis court and installing new basketball court.
- Installing small dog off leash area in Queen Elizabeth Park.
- Commencing demolition and site clearance for 2025 installation of new Netball facility.

IN PROGRESS

Planning Instruments and Policies:

- Review and update of Development Control Plan, Local Environment Plan and planning policies to continue in 2024/25.
- Development of Asset Management Plan for Buildings, Parks and Open Spaces to continue in 2024/25.
- Development of Master Plan for Ovals and Reserves to continue in 2024/25.

Refurbishing of E.P. O'Neill Memorial Park Precinct:

- E.P. O'Neill Memorial Park Precinct project to be further progressed in 2024/25.

UPCOMING

Provide opportunities for people to come together to find local solutions to a range of social and health issues.

Facilitate the celebration of community and cultural events.

Recognise Volunteerism.

Support youth events.

Prioritise actions within the Smart City Framework that support safer communities.

Maintain infrastructure and services for the effective management and control of companion animals.

Participate and collaborate in external consultation activities.

Provide appropriate infrastructure to maintain and enhance sustainable transport

Support events that celebrate history, culture and diversity.

Ensure service levels and asset conditions are commensurate with community expectations.

Manage ongoing delivery of Active Transport Plan

Develop Council assets to promote outdoor recreation, exercise and mobility for families.

Support the advocacy work of health, community and allied health providers.

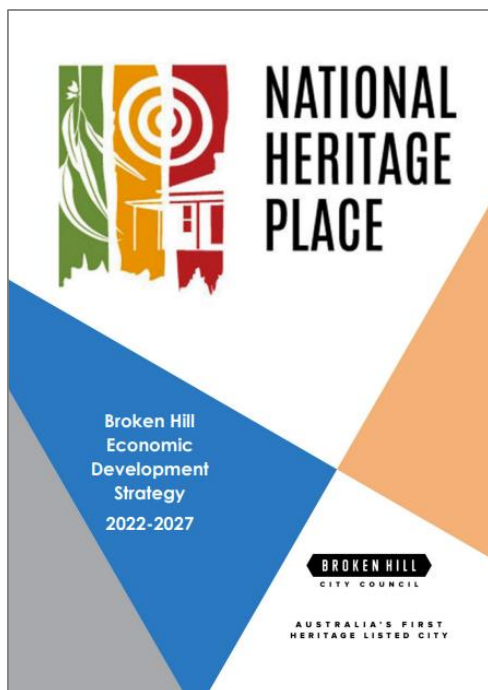
KEY THEME 2 – OUR ECONOMY

We focus on our population as a key element in preserving and growing our economy and our future. By diversifying our economic interests, we will be resilient, agile, and ensure our economic prosperity.



ACHIEVEMENTS IN OUR ECONOMY

KEY ACHIEVEMENTS – OUR ECONOMY



ECONOMIC DEVELOPMENT STRATEGY 2022-2027 IMPLEMENTATION – The Economic Development Strategy is designed to embrace the vision and aspirations of our community and build on our economic strengths.

It is a road map for the City to reach its potential to be a powerhouse of sustainable and technological innovation – with services and facilities to grow an active, vibrant residential population and one that values and shares the region's unique natural and built environment with regional, national and international visitors.

Council has worked proactively to meet a number of objectives under the Key Pillars of the Strategy - A Vibrant Region, Population Growth, Business and Industry, and Visitor Economy.

A VIBRANT REGION – Broken Hill is the gateway to the Far West and Council remains committed to increasing access to the region through Airport upgrades to allow larger aircraft and charter flights from major centres. Council has already secured \$10 million for apron and taxiway upgrades to improve aircraft parking and continues to fight for a further \$15 million to complete runway and terminal upgrades.

Council partnered with the State Government and various groups to promote Sturt's Steps - a touring route which connects about 1,100 kilometres of sealed and unsealed roads in an easy and safe to navigate circular route from Broken Hill to Packsaddle, Milparinka, Tibooburra and Cameron Corner.

KEY ACHIEVEMENTS – OUR ECONOMY

As a member of the More Than Mining Alliance, Council continues to lobby to make life in regional mining communities via a 100% exemption from Fringe Benefits Tax for people seeking housing in regional and remote mining communities.

As part of the Far West Joint Organisation a Transport Strategy for the Far West was recently completed.

Council also leveraged the huge attendance of the Mundi Mundi Bash to encourage visitation to other areas in the region, such as Menindee and Wilcannia, by distributing thousands of information packs.

POPULATION GROWTH – The population decline in Broken Hill has largely been arrested, and a small population growth was recorded in mid-2023.

Council continues to lobby the Government for more essential worker and social housing via correspondence and submissions and remains hopeful of partnering with the Government to construct a multi-storey apartment block in the City for essential workers.

Child care remains a barrier to population growth, and work is currently underway to relocate community groups to free up Council facilities which can be used for childcare. Council is also continuing to fight to make land available for child expansion in the City although is currently being hindered by complications related to Native Title on vacant Crown Land within the LGA.

Council continues to boost the City's liveability through a number of projects including upgrades to the City's library, CBD, Town Square, Duke Of Cornwall park, tennis and netball courts.

Council also continues to regularly attend local industry meetings to liaise with local businesses on issues of note.

BUSINESS AND INDUSTRY – Council continues to support major projects such as Hydrostor, Hawsons, Cobalt Blue and Broken Hill Mines. Regular meetings are held between Council and senior project personnel and Council assist where possible on regulatory and planning matters and advocacy to Government.

On a local level, Council has implemented and maintained a rating system to reduce rates inequality amongst businesses in the industrial area. Council also continues to work to make more land available for industrial expansion, although as previously noted, is being hindered by complications related to Native Title on vacant Crown Land within the LGA.

Work is also continuing on a plan to subdivide a large area of Council land in the Airport district to provide new industrial land for development. As noted above, Council also continues to work toward a runway and terminal upgrade which encourage growth in business and industry.

VISITOR ECONOMY – Council continues to offer financial, in-kind, and promotional support to major drawcard events such as Mundi Bash, Broken Heel, and St Pat's Races.

Council partnered with Destination Country and Outback and Destination NSW on the "Feel New" strategic marketing campaign which showcased the region. Council has since met with DNCO and DNSW again regarding Government funding for further campaigns, and all parties remain ready to work together once again when the funding becomes available. Broken Hill and Silverton were showcased as filmmaking and holiday destinations at the recent Sydney Film Festival. Two short advertisements featuring our region were shown throughout the week-long festival.

KEY ACHIEVEMENTS – OUR ECONOMY

BROKEN HILL AIRPORT MASTER PLAN – The Broken Hill Regional Airport has been a focal point for improvement over the past number of years, being a vital facility for all demographic groups within Broken Hill. The Airport is the air travel hub for the entire geographical region of Far West NSW. It also serves as a key secondary air services hub for parts of remote South Australia and Queensland.

In addition to Regular Passenger Traffic, the airport services as a key centre for the Royal Flying Doctors Service, commercial charter flights and general aviation in the region. The federal government also uses the Airport for occasional defence and non-defence related air travel.

In recent years, Qantas has added regular services, in addition to the regular Regional Express services with Regular Passenger Traffic mainly to Adelaide and Sydney.

Due to the developments in the operations and infrastructure requirements at the Airport, Council approved for the development of a new Airport Master Plan. Following an open procurement process, Landrum and Brown were engaged by Council to develop a 20-year Master Plan for the Broken Hill Regional Airport.

The new Airport Master Plan will address the renewed infrastructure requirements of the Airport because of progressive developmental changes since 2008, as well as ensuring a renewed focus on the mining and industry resurgence, ongoing tourism development, airside aviation land development and freehold landside development for much needed industrial and commercial land development.

The Broken Hill Regional Airport Master Plan has been developed for a nominal period of twenty years, from 2023 to 2042. Among other elements, the following form part of the key recommendations:

- Airside pavements upgrades including a strengthening of the main runway 14/23, taxiway Alpha, refurbishment of taxiway Charlie and a gradual expansion of the Regular Passenger Traffic and General Aviation aprons dependent on future demand.



BROKEN HILL AIRPORT

Airport Master Plan

Final Report: September 2023

Landrum and Brown



- Works to the main airport terminal including security screening with associated upgrades to the existing terminal and an expansion to cater for possible future requirements by Civil Aviation Safety Authority.
- Upgrades and expansions to rental car facilities.
- A new demand driven commercial precinct at the airport to make use of prime land for aviation and non-aviation commercial opportunities with associated sub-division services and roadways.

The Airport Master plan contains a multi-staged approach to the development, with consideration given to minimise inter-dependencies. This approach has been taken so that stages, sub-stages, or parts of the development plan can be individually implemented depending on the available funding or the requirements of the airport. Soil tests have also been carried out to compliment the Airport Master Plan, to minimise the risk of adverse ground conditions.

KEY ACHIEVEMENTS – OUR ECONOMY

The project involved catering for all services at the Airport as well as forecasts for immediate and non-immediate upgrades to the facility. Options and designs were also included for the subdivision of prime commercial land at the site for future commercial leases. The focus of the Master Plan was on capital infrastructure upgrades with an economic assessment (including cost-benefit analysis).

The project was delivered within the budget and time constraint allocations by Council.

It involved the development of options for a 5-stage Master Plan with an economic analysis for each stage.

Extensive staff and community consultations were carried out during the project to ensure that pinpointed fit for purpose facilities were provided whilst having consideration for delivery costs during construction.

BROKEN HILL REGIONAL AIRPORT UPDATE

– Council has committed projects in excess of \$10 million underway at the Airport, with multiple concurrent capital projects underway at the Airport to improve the safety and comfort of passengers and other users.

In 2023, Council obtained Federal and State Government funding to carry out upgrades to the Airport infrastructure and other airside pavement structures, including the upgrade and expansion of the Regular Passenger Traffic (RPT) apron, upgrade of the Royal Flying Doctor Service apron, upgrade of the general aviation aprons and upgrade of taxiways Bravo and Charlie.

Council engaged Tonkin Consultants as the specialised design consultant for the design work and mandatory investigations were completed at the site through various experts. Tonkin is now in the process of completing the pavement design, RPT apron layout, 2D layout plans and design detail packages for Council's review, with full geo-metric and civil designs to be received by late 2024.

AIRPORT FIRE SAFETY UPGRADES – Council has successfully completed the commissioning of two new diesel fire pumps and associated equipment upgrades, which presented difficult challenges with programming and design audits.



The upgrades under this project included two new compliant diesel fire pumps, new piping and equipment to supply the water tanks, which were also refurbished, along with a new fire pump shed and booster cabinet.



The pumps are now able to produce pressures in the fire system that comply with the requirements of fire codes.

The upgrade works were designed by specialist fire consulting firm Chief Fire Design and finished off on site through RNW Fire Services.

KEY ACHIEVEMENTS – OUR ECONOMY

AIRPORT CCTV UPGRADES – Engaged in June 2023, local company MBE commenced an upgrade of CCTV at the Airport Terminal, as part of Stage One requirements.



Airport Security Audits carried out in November 2020 and November 2022, highlighted the need to improve CCTV coverage beyond the airport terminal. The audits also identified additional CCTV requirements in further locations.



Stage One works have focused on Regular Passenger Traffic Apron Bay 1 and 2 and the Terminal Baggage Area. Additional locations will be fulfilled as budget permits.

FILMING – In 2023/24, Broken Hill City Council continued to play an active role in supporting the film industry and building its reputation as a film-friendly destination.

Council received 19 film-related enquiries this year and a total of 21 film permits were approved, covering a wide range of productions, including advertising campaigns, television commercials such as Strandbags Group and Forever New Clothing, social media content, event videos, documentaries, web series, short films and photography shoots.

Having a clear process for managing film-related enquiries and streamlining the approvals process, Council supported the film industry through a liaison officer providing location advice, logistics information, permit approvals and facilitating connections with local professionals.

These efforts highlight Council's ongoing support for the film industries and its commitment to positioning Broken Hill and surrounds as a key location for film and media projects.

GATEWAY SIGNAGE – In early 2019, Council held a public competition for the design of a new Gateway Sign. Entrants were asked to design one sign or a complete set of five signs to be placed at the main road entrances to Broken Hill. The competition attracted 73 entries from Broken Hill and across Australia, with a Melbourne-based graphic designer winning the competition.

At the February 2022 Council meeting, following ongoing community feedback and consultation, Council endorsed the establishment of a Project Steering Group (PSG) to provide governance to the facilitation of the removal of the existing sign and replacement with a sign chosen by local designer Deanna Spicer, from her designs.

The PSG vision is “to ensure the entrances to Broken Hill are a beacon for tourism entering the City and the gateways signage is a representation of Broken Hill and our heritage”. To align with this vision the PSG selected the sign located at the Wentworth Road entrance to be removed and replaced.

Council engaged local steel manufacturing company Fabtec in April 2023 and following slight design revisions and building compliance processes, a new Gateway Sign was installed at the Wentworth Road City entrance bay.



The sign design illustrates Broken Hill's rich mining history, depicting a head frame, the traditional hammer and tap mining method and a locomotive used to move the ore, with a separate miner using a Silver 3 air leg rock drill designed for interactive photo posing.

KEY ACHIEVEMENTS – OUR ECONOMY

VISITOR INFORMATION – During the 2023 calendar year the Broken Hill LGA welcomed 255,000 visitors who stayed an average of 3.0 nights - injecting approximately \$168 Million into the local economy.

During the same period, the Visitor Information Centre welcomed 82,023 customers into the centre, showing the ongoing need of travellers to seek out local expertise.

Based on recent research by the South Australian Tourism Commission, for each visitor that walks into an accredited Visitor Information Centre, an additional \$56 - \$107 is spent within the region as a result of their visit. This translates to an additional spend between \$4.5 - \$9 Million as a direct result of Broken Hill's Visitor Services team supporting visitors to our region.

CITY AMBASSADOR PROGRAM – Our small team of City Ambassador volunteers once again supported staff at the Visitor Information Centre and major events like the Mundi Mundi Bash and the Broken Heel Festival.



Visitors were able to find out about all that our region has to offer, by talking with our ambassadors at the Racecourse pre-Bash and at the Bash site during the festival, as well as inside the Broken Heel ticket office.

More than 2,000 welcome packs were handed out to visitors across both events.

HERITAGE WALK TOUR – Our dedicated volunteers have continued to enrich visitors' experiences through sharing their knowledge and enthusiasm for our City, whilst leading the two-hour Heritage Walk Tour around the Central Business District.

This year, the Heritage Walk Tours have expanded to include Saturday, enabling visitors to be guided six days a week, with tours pausing for a three-month break during the summer.

In addition, our walk tour guides have proudly received new branded jackets and shirts in Broken Hill's signature colours royal blue and gold, featuring their very own Broken Hill Heritage Walk Tour logo - a true symbol of #pride.



STURT'S STEPS TOURING ROUTE – Three Visitor Services staff had the opportunity to travel the newly created Sturt's Steps Touring Route north of Broken Hill.



The multi-million-dollar project follows the historical journey of Charles Sturt and provides a touring experience across 1,100km connecting Packsaddle, Tibooburra, Cameron Corner, Milparinka and a number of stations including a new National Park around Teiltia.

Regional familiarisations like these ensure that staff are well informed of our regional offerings and relationships are created and maintained with Tourism stakeholders.

KEY ACHIEVEMENTS – OUR ECONOMY

CIVIC CENTRE UPDATE – The Civic Centre saw continued growth during 2023/24, with a total of 118 bookings across 119 days occurring during the reporting period. The Business events sector were a large portion of the venues customers and business event bookings contributed to an overall increase in bookings of 18% compared to the 2022/23 reporting period.

A total of ten performing arts shows took place at the Civic Centre, with a total of 2,477 patrons in attendance, and 72.54% opting to pre-purchase online.

The Events included:

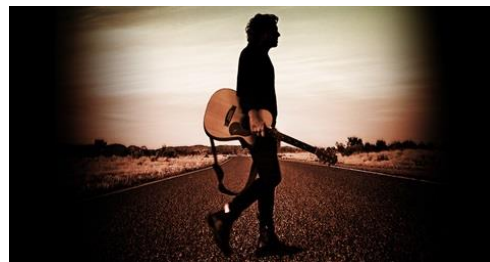
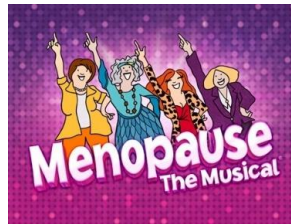
- Sydney Youth Orchestra
- Menopause the Musical
- The Robertson Brothers 1960's Variety TV Show
- Peter Williams Medium
- Queen Forever
- Ian Moss Rivers Run Dry Tour
- 40 Years of Kevin Bloody Wilson International DILLIGAF Day Tour
- Brad Cox Yarns and Yodels Tour



- Philharmonic Choir 90th Birthday
- The Sunshine Club

The venue also played host to the Far West Local Health District Staff Recognition Awards, Disability Expo, the Annual Choral Festival and the popular Pulse Alive Event, which is a series of workshops that culminate in a performance for the regions school children.

The Civic Centre was also chosen to be part of the National Media Launch of the Toyota 70 Series Landcruiser in late November 2023.



ACHIEVED**OUR BUSINESSES ARE WELL CONNECTED AND THRIVE IN AN ENVIRONMENT THAT SUPPORTS INNOVATION AND ECONOMIC GROWTH****Activated the Broken Hill Business Support Policy to support Business by:**

- Providing up-to-date business support information on Council's website.
- Participating in business and industry association meetings including Regional Capitals Australia, Regional Australia Institute, Economic Development Australia, Regional Development Far West, AusIndustry, Foundation Broken Hill, Business Far West, Local Jobs Program to discuss issues relevant to local businesses and economic development.

Advocated for future industrial zoned land expansion by:

- Meeting regularly with Regional NSW and Planning NSW to discuss industrial land expansion.

Collaborated with key stakeholders for improved accessible transport and connectivity to and around the City by:

- Advocating strategically through the Broken Hill Advocacy Strategy and Economic Development Strategy to increase capacity including:
 - Improved air and rail services.
 - Upgrade of Broken Hill Airport and surrounding roads.

Advocated for Airport upgrades in line with Advocacy Strategy and Airport Master Plan by:

- Including Airport upgrades in Council's Advocacy Strategy.
- Commencing Stage 1 upgrade to Airport Taxiway and development of Airport Carpark.
- Subdivision planning for industrial and light commercial precinct at Airport.

Advocated for incentives and initiatives that support business and industry to expand by:

- Collaborating with stakeholders to investigate incentives to grow business and industry opportunity, including regular meetings with mining companies, investors and government agencies to discuss further plans and incentives for investment in Broken Hill.
- Implementing the Economic Development Strategy in collaboration with stakeholders resulting in increased business registration, advocacy towards state and federal government for transport infrastructure, major project status recipients in Broken Hill region, stable population, availability of additional tertiary education and skill training options and consistently increasing the volumes of tourist visitation nights.

OUR ECONOMY PROVIDES OPPORTUNITIES THAT MATCH THE SKILLS AND NEEDS OF THE POPULATION AND ENHANCES POPULATION GROWTH**Collaborated with government, industry partners, key stakeholders and community to explore opportunities for the City by:**

- Participating in regular meetings with State and Federal Members, Business Far West and government forums such as Far West Senior Manager Forum.
- Liaising with key stakeholders to support business and expand industry resulting in Stage 1 Airport upgrade commenced, increased advocacy with State and Federal government, potential AUKUS opportunities for Broken Hill, increased stakeholder meetings for improved road infrastructure for nearby regional mining developments.

Collaborated with education and training providers to investigate opportunities to expand training and education by:

- Liaising with local Registered Training Organisations to review local training opportunities.
- Partnering with relevant national training providers to source local government industry specialised training.
- Liaising with local tertiary training providers to support employees undertaking tertiary education.
- Advocating for funding opportunities for local apprenticeships and traineeships.

ACHIEVED**OUR CITY ATTRACTS A DIVERSE RANGE OF BUSINESSES AND VISITORS PROVIDING OPPORTUNITIES FOR WORK, EDUCATION, LEISURE AND SOCIAL LIFE****Participated in tourism events, conferences and other networking opportunities by:**

- Facilitating staff participation in local business meetings and monitoring grant and funding opportunities for projects to benefit the local economy.
- Supporting staff attendance at the South Australian Visitor Information Services Conference.
- Supporting staff participation in 14 local business familiarisations and familiarisation with the Sturt's Steps Touring Route, to build relationships with tourism operators and stakeholders.

Advocated Broken Hill and Far West as centre for renewable energy by:

- Promoting Renewable Energy Action Plan to Federal and State Ministers.
- Meeting regularly with Hydrostor and AGL Battery to discuss alternate opportunities.

Increased digital communication network through projects outlined in Smart Communities Framework by:

- Installing smart lighting on the Argent Street banner poles.

Collaborated with surrounding LGAs, government and industry to identify economic opportunities by:

- Participating in State and Regional Planning initiatives including facilitating meetings, contributing to and providing feedback on the Regional Economic Development Strategy, Far West Regional Plan, Destination Country and Outback Destination Management Plan, Far South West Joint Organisation Destination Management Plan
- Actioning initiatives endorsed by the Far South West Joint Organisation including planning for upgrades to Broken Hill Airport and surrounding roads to increase air travel options and expand capacity.
- Establishing bi-monthly meetings and strengthened working tourism relationships with Silverton Village Committee, Milparinka Heritage Association, Tibooburra Village Committee, White Cliffs Tourism, Wilcannia Tourism, Menindee Tourism, Central Darling Shire Council and Wentworth Tourism.

Provided summary of key outcomes from Economic Development Strategy to community and key stakeholders by:

- Providing key outcome summary including 1) 29% increase in tourism visitation year on year, 2) 15 local events for employers and trainers attended/hosted/supported, 3) Actions from the Liveability Strategy continuously being implemented, 4) Increase in students utilising Country Universities Centre, 5) Increase in availability of tertiary education and training programs – new Certificate II Hairdressing certifier available locally, 6) Improvements at Airport underway, 7) Steady volume of film permits, 8) Reduction in resident online spend and leakage (more money spent locally), 9) Maintained quantity of flights, 10) Wayfinding project completed, 11) Tourism Website established and fully operational, 12) Regular industry meetings.

WE ARE A DESTINATION OF CHOICE AND PROVIDE A UNIQUE EXPERIENCE THAT ENCOURAGES INCREASED VISITATION**Engaged government, business and community stakeholders in supporting the management of tourism by:**

- Aligning Broken Hill activity with 1) Destination Country and Outback Destination Management Plan, 2) Far South West Joint Organisation Draft Destination Management Plan, 3) Far South West Joint Organisation Draft First Nations Cultural Tourism Initiative Action Plan, 4) NSW Visitor Economy Strategy 2030.
- Collaborating with Destination NSW to promote First Nations product, experiences arts, culture and heritage.
- Partnering with Milparinka Heritage Association to feature the Sturt's Steps Touring Route on Great Aussie Road Trips.

ACHIEVED**Improved visitor experiences by:**

- Maintaining visitor related content on tourism website www.visitbrokenhill.com for visitors to navigate attractions and experiences, tourism business listings and events calendars.
- Facilitating Tourism Audit report including attractions, tour operators, restaurants and accommodation providers.
- Facilitating Visitor Services, Living Desert, Broken Hill City Art Gallery, Albert Kersten Mining and Minerals Museum and Airport to support the visitor economy.
- Activating Business Plans for Visitor Services, Broken Hill City Art Gallery, Albert Kersten Mining and Minerals Museum, Living Desert to support visitors through mobile visitor services and visitor information outlets, to participate in arts and cultural activities and to utilise diverse approaches to social and cultural storytelling.
- Maintaining Visitor Information Centre accreditation and providing Visitor Services to facilitate 1) Provision of travel advice and information; 2) Local tour booking service; 3) Starview Campsite booking service; 4) Heritage Walk Tour and City Ambassadors; 5) Itineraries and travel advice for industry professionals and visiting journalists; 6) Sale of local produce and branded merchandise; 7) Local industry support; 8) City promotions via digital platforms.

Activated Destination Management Plans by:

- Aligning Broken Hill activity with Destination Country and Outback Destination Management Plan, Far South West Joint Organisation Draft Destination Management Plan, Far South West Joint Organisation Draft First Nations Cultural Tourism Initiative Action Plan and NSW Visitor Economy Strategy 2030.

Collaborated with film industry and government to ensure Broken Hill and region is a destination of choice for film makers by:

- Advocating for incentives and initiatives that support Broken Hill and region as a film location.
- Facilitating filming approvals and liaising with film industry to provide location and logistics support.
- Reviewing and updating Broken Hill Filming Policy.

IN PROGRESS

Plan for industrial zoned land:

- Further investigation for future industrial zoned land to continue in 2024/25.

Economic Development Strategy:

- Implementation of Economic Development Strategy to continue in 2024/25.

Civic Centre Business Plan:

- Implementation of Civic Centre Business Plan to continue in 2024/25.

UPCOMING

Activate Broken Hill Business Support Policy.

Implement the Economic Development Strategy.

Develop the Airport as a commercial and industrial precinct.

Active participation in trade events, conferences and other networking opportunities.

Advocate Broken Hill and Far West as a centre for renewable energy.

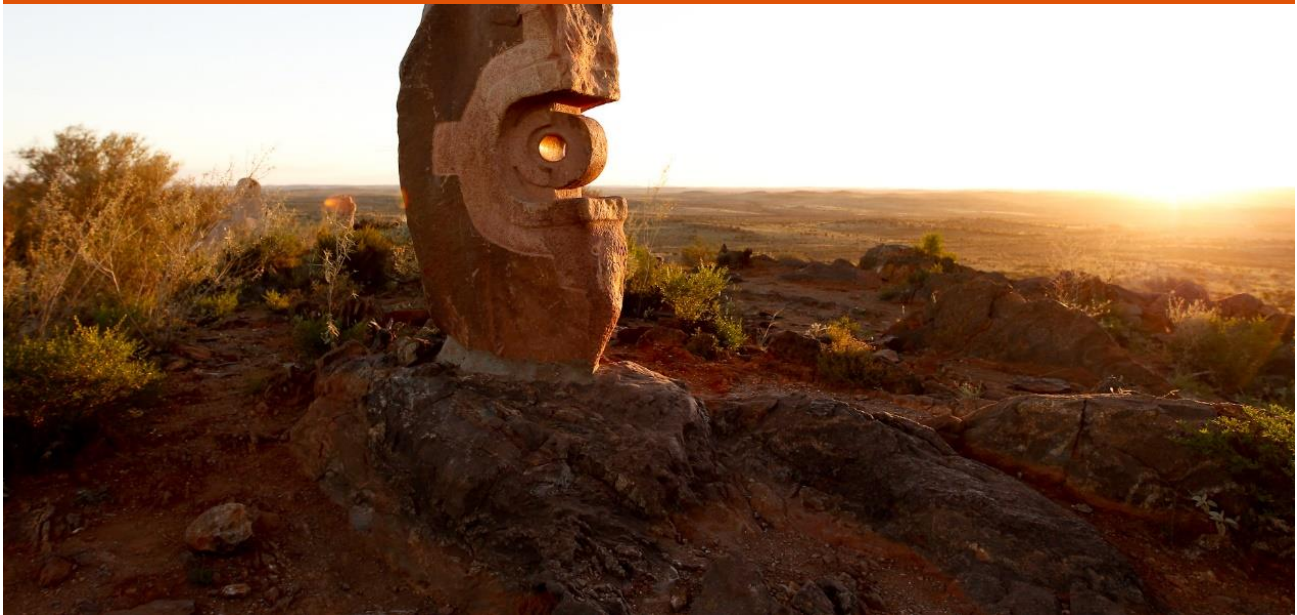
Engage government, business and community stakeholders in supporting the management of tourism.

Activate Destination Management Plans.

Advocate for incentives and initiatives that support Broken Hill and region as a film location.

KEY DIRECTION 3 – OUR ENVIRONMENT

We value our wide streetscapes, quality of life and stunning vistas; we are committed to conservation and preservation of the natural environment and greater reduction of human impact and climate change to ensure a sustainable and healthy community.



ACHIEVEMENTS IN OUR ENVIRONMENT

KEY ACHIEVEMENTS - OUR ENVIRONMENT

WASTE MANAGEMENT AND RECYCLING

– The Broken Hill Waste Management Facility received 39,426.65 tonnes of waste during the 2023/24 period.

Of the waste that has come through the facility, 561.72 tonnes are taken off site for recycling and 19,079.54 tonnes is reused onsite for cover.

The Community Recycling Centre continued to improve the recycling capability of the facility, with 2,200 people delivering 1,306 tonnes of commingled recyclables to the facility.

In addition to this, we had 2,341 people drop off Ferrous (iron or steel), which equated to 544.10 tonnes sent for scrap metal recycling.

Throughout the 2023/24 financial year, Council supported many initiatives and projects.

The most notable and relatable to Waste and Sustainability were the Waste 2 Art and Wambangalang Environmental Education Centre projects.

The **Waste 2 Art** project is a community art exhibition and competition open to local residents of the net Waste region. Held in the Museum It engages the community and showcases creative works made from reused and recyclable waste materials.

This year's theme was 'Year of Packaging', with over 70 entries displayed at the Lifeline Tip Shop and the GEO Centre.

The **Wambangalang Environmental Education Centre** (WEEC) chose Broken Hill as their town of choice for a visit in 2023. WEEC delivers a variety of excursions and incursions to Kindergarten - Year 12 students.

Their aim is to shape our learners to become environmental citizens and leaders, through building meaningful connections in, about and for the environment and community.

Council was one of many groups chosen to participate in the activities, being asked to come up with lesson plans for Kindergarten and Year 1 students at Burke Ward Public School, relating to Waste and Sustainability.

It was a fun filled day with great conversations had about recycling and creative ways we can repurpose unwanted items.

KEY ACHIEVEMENTS - OUR ENVIRONMENT

LIVING DESERT – Council's Living Desert team continued their efforts to maintain the Living Desert Flora and Fauna Sanctuary, showcasing wildlife and native plant life in the arid environment. They managed the Living Desert, Flora and Fauna Sanctuary, Sculpture Symposium and Starview Campsite.

Throughout the year, the Living Desert Rangers provided educational opportunities for locals and visitors by hosting tours of the Living Desert, the Flora and Fauna Sanctuary and the Sculpture Symposium. They also organised tours for interstate schools from Adelaide, Melbourne and Sydney and provided a weekly tour for travellers on the Indian Pacific.

The Living Desert continued to be a major drawcard for visitors and the Starview Campsite is now well established and enjoys an excellent reputation amongst the RV community. During 2023/24, 34,102-day visitors enjoyed the sculptures and the walking trails around the John Simons Flora and Fauna Sanctuary, with 2,190 coach passengers enjoying the magic of a Sculptures Sunset and 4,011 patrons staying at the campground.



Members of the Friends of the Flora and Fauna of the Barrier Ranges Community Committee contributed 140 volunteer hours during 2023/24, advising the Council on the care, maintenance, repair, beautification, improvement and management of the Living Desert Sanctuary.

These hours included duties such as opening and closing the site, performing general maintenance of the flora site and campgrounds, assisting with large tour groups and participating in working bees to lay pavers, maintain paths and label native flora.

REGENERATION AREAS – Council's Living Desert Rangers carried out annual assessment and implemented control measures for noxious weeds and pests, replaced 11km of damaged and vandalised fencing at the South regeneration area and 1.25km of damaged fencing at the regeneration area on Silverton Road.

Volunteers also contributed 18 hours at the South regeneration area for the purpose of path clearing, rubbish removal and weeding.

TIDY TOWNS WORKING GROUP – The Tidy Towns Working Group once again held successful gatherings with a focus on the Broken Hill Cemetery.



We were fortunate to have beautiful weather on these occasions which brought out a great number of volunteers. Both Cemetery clean-ups targeted rubbish, weeds and old plastic flowers that litter the Cemetery grounds.

RIDDIFORD ARBORETUM – During 2023/24, the Riddiford Arboretum Community Committee undertook routine daily site maintenance of the Arboretum, removed rubbish, recommended appropriate plantings and advised Council of damage to infrastructure.



KEY ACHIEVEMENTS - OUR ENVIRONMENT

MUSEUM ADVISOR PROGRAM – In partnership with Museums and Galleries of NSW, Broken Hill City Council runs a Museum Advisor Program – which funds 20 days of museum management support to Council and small museums in the region.

The Museum Advisor supports Council to support the City's volunteer museum network. The role gives advice to Council-run and all other staffed and volunteer museums across the activities of collection care, collection interpretation, applying for appropriate grants and museum governance etc. The work of the Museum Advisor assists Council in improving and promoting the services of the LGAs museums to the local community and to visitors.

Highlights of Council's 2023/24 Museum Advisor Program include:

- Completion of a Significance Assessment for the Royal Flying Doctor Service (RFDS) Collection. A professional historian was contracted to complete the work. The work was funded by a National Library of Australia grant – which the Museum Advisor applied for in partnership with the RFDS. Undertaking a Significance Assessment is the foundation stone for managing a museum collection – it highlights the most important items, the nub of the stories they represent and how best to care for these items into the future.
- A day-long Significance Assessment Workshop, which was well attended by small museums – including: The Silverton Gaol, Outback Synagogue, Convention Centre and Sulphide Street Railway Museum and the Broken Hill Military Museum (RSL Collection). Council's Gallery and Museum Manager and Geocentre Co-ordinator also attended the workshop. All workshop attendees gained foundation collection skills by applying the Significance Assessment methodology to items from their collections.
- Progress to construction and completion of new cases and outdoor interpretive signs for the Broken Hill Mosque, which were all designed by a professional design contractor, and built by a museum fit-out contractor. The Museum Advisor has co-ordinated and overseen the design, construction, and scheduling of this work in partnership with the Broken Hill Historical Society.

- Ongoing advice to Council staff on the Significance, provenance, and ongoing management of the collections it cares for – including the Line of Lode Collection.

HERITAGE AWARDS – The Heritage Awards were presented on 10 April 2024 at an afternoon tea function at the Broken Hill City Art Gallery.

Four awards were presented; two for building enhancement awarded for restoration and/or enhancement of the Sufi Corner and the Duke of Cornwall Hotel restoration and two for contribution to retaining the City's heritage awarded to the Sulphide St Railway Museum Trust and Christine Adams.



Image: Mayor Tom Kennedy, Sufi Corner award recipients, Cr Dariea Turley



Image 1: Mayor Tom Kennedy, Duke of Cornwall Hotel award recipients, Cr Dariea Turley

Image 2: Mayor Tom Kennedy, Christine Adams, Kathy Graham, Cr Dariea Turley



Image: Cr Dariea Turley, Sulphide St Railway Museum Trust award recipients, Mayor Tom Kennedy



Image: Gary Cook, Dr Kate Gahan (Museum Advisor) and Bobby Shamroze discuss objects from the Mosque Museum collection in preparation for a new display, which has been an important Museum Advisor activity in 2023/24.

KEY ACHIEVEMENTS - OUR ENVIRONMENT

HERITAGE ADVISORY SERVICE – During 2023/24, Council's Heritage Advisory Service received 60 matters which were referred to the Heritage Advisor, for specialist advice in relation to heritage implications with proposed developments.

Council's Heritage Advisor provided specialist advice in relation to major developments such as the Pirie Building restoration and new verandah. The Advisor also provided free advice to numerous property owners and developers in regard to both substantial and minor works, such as design solutions and heritage paint schemes. The Advisor attended Broken Hill Heritage Committee meetings as expert heritage advisor.

PLANNING CERTIFICATES – During the 2023/24 financial year, Council issued 666 Section 10.7 planning certificates.

A Section 10.7 Planning Certificate provides information regarding the development potential of a parcel of land.

There are two types of Section 10.7 Planning Certificates – Section 10.7(2) and Section 10.7(5).

A Section 10.7(2) certificate shows the zoning of the property, its relevant state, regional and local planning controls and other property constraints such as land contamination, level of flooding and bushfire prone land.

A Section 10.7(2) and 10.7(5) combined certificate provides additional information, such as advice from other authorities and certain information that Council holds on a property that is relevant to the land, but not disclosed in a Section 10.7(2) certificate.

The majority of Section 10.7 certificates issued by Broken Hill City Council are Section 10.7(2) and (5) combined certificates.

DEVELOPMENT APPLICATIONS – Council determined 141 Development Applications during 2023/24.

The value of works for approved Development Applications totalled over \$32.44M. This included:

- \$20.9M value of works for Commercial/Industrial developments
- \$11.52M value of works for Residential Dwellings, Additions/Alterations and Residential Ancillary developments

Council's Planners carried out over 170 inspections relating to Development Applications during 2023/24. These included pre-application inspections, initial site inspections and completion/final inspections.

BUILDING AND CERTIFICATION SERVICES

– During 2023/24, Council's Building Surveying staff carried out 79 critical stage building inspections of building work. This included inspections of all stages of building work on a range of building types, including inspections of frames, concrete slabs, waterproofing in bathrooms and more.

Council's Building Surveyors determined 38 applications for a Construction Certificate. Private Building Surveyors issued an additional 25 Construction Certificates within the City during 2023/24.

Building Surveyors also carried out a number of inspections and managed fire safety matters for a number of premises, as work continues to assist building owners in maintaining a suitable level of fire safety and complying with state legislation.

ACHIEVED**OUR ENVIRONMENTAL FOOTPRINT IS MINIMISED****Collaborated with key stakeholders on environmental issues by:**

- Liaising with stakeholders to develop a new Climate Action Plan and 5-year Sustainability Strategy.
- Collaborating with community not-for-profit organisations on placement of recycling bins.

Continued implementation of the Renewable Energy Action Plan (REAP) by:

- Progressing implementation of Broken Hill Renewable Energy Action Plan and pursuing opportunities to develop a virtual power plant community network.

NATURAL ENVIRONMENTS AND FLORA AND FAUNA ARE ENHANCED AND PROTECTED**Ensured enhancement and protection of natural environments, flora and fauna by:**

- Maintaining the Living Desert as per the Management Plan including maintenance and care of native fauna and flora.
- Assessing and identifying noxious weeds and pests and implementing control measures in Living Desert and Regeneration areas.
- Implementing control measures in Living Desert, Regeneration and Common areas for feral animal and pest eradication.
- Replacing damaged and vandalised fencing within Living Desert and Regeneration areas.
- Maintaining roads, culverts, walking paths and trails within Living Desert.
- Supporting volunteers to protect and enhance the natural environment within the Living Desert and Regeneration areas.
- Supporting Tidy Town Working Group volunteers in clean-up events.
- Supporting Riddiford Arboretum volunteers to maintain the Arboretum.

Supported the advocacy of key water stakeholders by:

- Lobbying State and Federal government regarding the health of the Darling River Baaka River.
- Participating in regular meetings with MBA Region 4, to advocate for river connectivity in the Murray Darling Basin, to maintain water supply in the Menindee Lakes system and maintain the health of the Darling River Baaka River.

PROACTIVE, INNOVATIVE AND RESPONSIBLE PLANNING SUPPORTS THE COMMUNITY, THE ENVIRONMENT AND BEAUTIFICATION OF THE CITY**Advocated for improved storm water management with the City by:**

- Facilitating Floodplain Management Study and community consultation to map contour levels of the City and gain understanding of flood patterns.
- Analysing Floodplain Management Study to begin development of Stormwater Management Strategy.

Implemented the recommendations of the Heritage Strategy to preserve and enhance the heritage of the City by:

- Facilitating free Heritage Advisory Service to the community and referring 60 matters to Heritage Advisor for specialist advice, relating to heritage implications with proposed developments.
- Raising awareness and management of heritage related issues through free advice and information from Heritage Advisor.
- Facilitating Heritage Advisor media interviews to discuss heritage related issues.

IN PROGRESS

Waste and Sustainability:

- Waste and Resource Recovery Strategy 2020-2023 reviewed and drafting of Waste and Resource Recovery Strategy 2022-2025 in progress and to continue in 2024/25.
- Development of Climate Action Plan to continue in 2024/25.

Renewable Energy Action Plan:

- Implementation of Renewable Energy Action Plan to continue in 2024/25.

Plans of Management for Crown Reserves:

- Development of Plan of Management for Living Desert to continue in 2024/25.

Storm Water Management:

- Flood Study finalised with further development Storm Water Management Strategy to continue in 2024/25.

UPCOMING

Ensure delivery of relevant environmental strategies and policies

Collaborate with key stakeholders on environmental issues.

Investigate alternate sustainable energy options.

Advocate for improved storm water management within the City.

KEY DIRECTION 4 – OUR LEADERSHIP

We have strong civic and community leadership. We are inventive, inclusive and innovative; when we work together there is nothing we can't do and our achievements continue to write history.



ACHIEVEMENTS IN OUR LEADERSHIP

KEY ACHIEVEMENTS - OUR LEADERSHIP

PUBLIC INTEREST DISCLOSURES ACT 2022

– NEW POLICY IMPLEMENTATION – In response to the introduction of the Public Interest Disclosures Act 2022, effective from 1 October 2023, Broken Hill City Council adopted a new Public Interest Disclosure (PID) Policy. This policy, developed from the NSW Ombudsman's Model Policy, supports public officials in reporting serious wrongdoing and outlines Council's procedures for handling such disclosures, whilst maintaining confidentiality, welfare support and assessing risk of detrimental action.

The PID Act expands the definition of a public official to include councillors, employees, contractors, sub-contractors and volunteers providing services on behalf of Council. It promotes a 'speak up' culture, encouraging public officials to report misconduct by offering protections against detrimental action and ensuring confidentiality.

The new policy provides multiple reporting options and designates a broader range of disclosure officers, ensuring accessibility for all public officials.

Comprehensive training has been provided to all relevant staff to ensure compliance and awareness of the new legislation, fostering an environment of openness and transparency in decision-making.

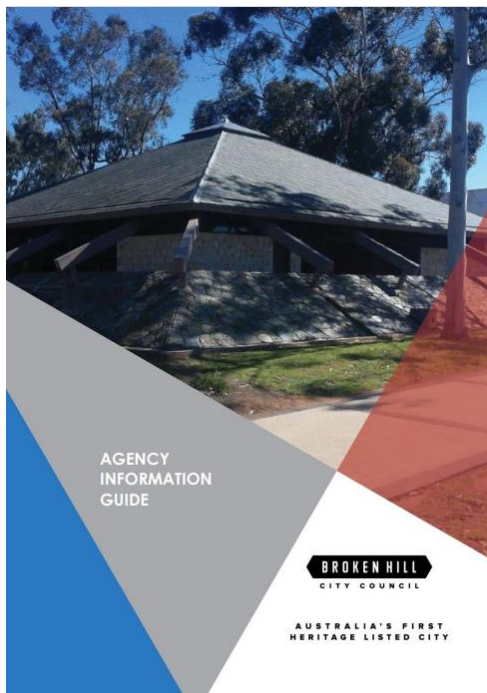
PUBLIC INTEREST DISCLOSURE STATISTICS 2023/24	
REQUIREMENT	STATISTIC
The number of public officials who have made a public interest disclosure to the public authority	Nil
The number of public interest disclosures received by the public authority in total	Nil
The number of public interest disclosures received by the authority relating to the following:	
i) Corrupt conduct	Nil
ii) Maladministration	Nil
iii) Government information contravention	Nil
iv) Local government pecuniary interest contravention	Nil
v) Privacy contravention	Nil
vi) Serious and substantial waste of public money	Nil
The number of public interest disclosures finalised	Nil
Whether the public authority has a public interest disclosure policy in place – Council's Public Interest Disclosure Policy is available on its website Public Interest Disclosure Policy	

KEY ACHIEVEMENTS - OUR LEADERSHIP

PROACTIVE RELEASE STRATEGY ENHANCING OPENESS AND TRANSPARENCY – In January 2024, Council adopted its Agency Information Guide, including a comprehensive Proactive Release Strategy and Program, in line with the Government Information (Public Access) Act 2009. This strategy ensures that Council proactively makes information available to the public without the need for formal access requests, promoting open and transparent governance.

The benefits of this approach are significant, including improved service delivery, increased community participation in government processes and decision making and a better-informed public. Additionally, it reduces costs and resources by decreasing the number of formal information access applications.

To support this initiative, the Council's Corporate Governance Team began coordinating an annual proactive release review in June 2024, working closely with various Council business units to ensure compliance and enhance public access to important information.



INTERNAL AUDITING STRENGTHENING COUNCIL OPERATIONS – Internal audit is an independent, objective assurance and consulting activity designed to add value and improve Council's operations. It helps Council accomplish its objectives by bringing a systematic disciplined approach to evaluate and improve the effectiveness of risk management, control and governance processes.

Internal audit provides an independent and objective review and advisory service to:

- Provide assurance to the Council and the Audit, Risk & Improvement Committee, that Council's financial and operational controls, designed to manage Council's risks and achieve the entity's objectives, are operating in an efficient, effective and ethical manner; and
- Assist management in improving Council's business performance.

Broken Hill City Council engaged O'Connor Marsden & Associates to undertake an internal audit of Council's services.

This engagement includes the scheduled audits as per the internal audit plan, as well as additional audits as requested by the Executive Leadership Team, or through the Audit, Risk & Improvement Committee. During 2023/24, a total of four audits were completed:

- Credit and Fuel Cards
- Procurement
- Records Management
- Fraud and Corruption

From the four Audits, 31 improvement actions were identified and 8 of those actions were completed, with another 13 actions commenced 30 June 2024.

KEY ACHIEVEMENTS - OUR LEADERSHIP

SERVICE REVIEWS – The aim of Service Reviews is to drive more efficient use of resources whilst providing service to meet the needs of the community.

Council's 2023/2024 Operational Plan identified two Service Reviews for the year, Living Desert and Animal Control Services. The Animal Control Service review was postponed and a review of Visitor Services was brought forward from 2024/25 and completed during this reporting period.

The following Service Reviews were undertaken in 2023/24:

- Living Desert,
- Visitor Services; and
- Section 355 Asset Committees.

LIVING DESERT – The Living Desert Service Review found that the service was operating well and meeting almost all objectives but could be further enhanced with the development of a masterplan, which is now underway.

Another key action was to increase communications and internet connectivity at the site to improve safety for both visitors and staff.

These actions, together with a number of operational improvements, are being further explored and implemented where appropriate.

VISITOR SERVICES – This review encompassed the physical services delivered from the Visitor Information Centre (VIC); along with digital services such as the Visit Broken Hill website and social media platforms.

The review identified a number of improvement opportunities, including reviewing the staff structure and the marketing and retail strategies.

It also identified some operational improvements to create some efficiencies in the face-to-face service.

SECTION 355 ASSET COMMITTEES – This review encompassed eight Section 355 Committees:

- Alma Oval Community Committee
- BIU Band Hall Community Committee
- E.T. Lamb Memorial Oval Community Committee
- Friends of the Flora and Fauna of the Barrier Ranges Community Committee
- Memorial Oval Community Committee
- Norm Fox Sporting Complex Community Committee
- Picton Sportsground Community Committee
- Riddiford Arboretum Community Committee

The review identified a number of inconsistencies and some improvement opportunities across the operations of the eight committees and made a number of recommendations in regard to the ongoing operations of the committees. These recommendations are currently being reviewed, with preparations underway for further consultation with impacted committees.

Volunteer Committees continue to be an important part of Council's operations and the overall preferred outcome is for volunteers to continue to do the very important work that they do, in looking after their respective facilities.

KEY ACHIEVEMENTS - OUR LEADERSHIP

ENTERPRISE RISK MANAGEMENT

– RISK MATURITY ELEVATED – The Local Government Act 1993 and the Local Government (General) Regulation 2021 require each council in NSW to have a robust risk management framework that accurately identifies and mitigates the risks facing Council and its operations.

Building on Council's achievements in improved enterprise risk management in 2022/23, lead to Council achieving recognition in the same year at the NSW Statewide Mutual Excellence in Risk Management Awards for Regional Councils under 30,000 residents.

During 2023/24, Council undertook an extensive independent assessment of its culture and processes relating to enterprise risk management to gain a clear understanding of the level of maturity that existed in the organisation with enterprise risk and safety management and what improvements are required to reach a higher level.

Broken Hill City Council commissioned OCM to conduct an internal review of Council's Risk Management Maturity and an internal audit of its WHS processes. These reviews encompassed an evaluation of Council's Risk Management framework and related policies and procedures, as well as an employee survey to gauge the present level of risk awareness of Council employees, to assess the overall level of Risk Maturity within Council.

Key findings included:

- Over a period of 5 years, Council has undergone a noteworthy cultural transformation regarding staff morale and risk management practices.
- Positive improvement has led to substantial expansion in proactive management activities, ultimately culminating in the adoption of a comprehensive organisational approach, that prioritises the identification and management of both existing and emerging strategic risks.

- Council is currently in the process of equipping service staff with new technology tablets, aimed at enhancing risk management capabilities and improving overall productivity, by identifying, capturing and managing risks in real time.



The OCM Collective Mindfulness Safety Perception Survey identified and analysed key drivers that impact organisational safety culture and performance, the survey of Council employees found that:

- **79%** of employees responded that they **believed "at Council safety is always the priority"**.
- **80%** of employees responded that they **believed "My leader cares about my views on safety"**.
- Over **60%** of employees responded that they **believed "We always share the learning from incidents"**.

Several recommendations for ways to continuously improve Council's level of risk maturity and culture were identified and Senior Management has committed to a two-year improvement plan to further raise Council's level of maturity in enterprise risk management and thus help to protect and add value to the organisation and the community it serves.

KEY ACHIEVEMENTS - OUR LEADERSHIP

SHAPING OUR FUTURE – In aiming to maintain high levels of employee engagement at Council, we continue to undertake Organisational Culture and Effective Assessment Surveys in 2019, 2021, 2022 and 2023.

All surveys have shown a positive trend in results across all areas of the work environment and of particular note is that the results improve year on year.

Our 2024 survey results confirmed that our people are still committed to doing a good job and delivering quality customer service through a strong team culture. All of which points to a workforce that is aligned with our Values and Workplace Behaviours and well positioned to achieve our Delivery Program and Broken Hill 2040 Community Strategic Plan.

Subsequently, all Council staff were invited to participate in the third World Café – Shaping our Future (SOF) 3.0 Workshop in June 2024, in which 127 staff members attended and 14 "bright ideas" were created and presented to the Executive Leadership Team (ELT).

Each ELT member sponsored (supported) ideas, with the individual table participants now committed to delivering these outcomes for the betterment of both the organisation and the community.

As we continue to review and evaluate our performance, these "bright ideas" will remain a priority for the organisation to ensure we aim for an achievement and high performing culture and remain an employer of choice.

LEADERSHIP DEVELOPMENT – By embedding values-based leadership, Council's Executive Leadership team (ELT) and Senior Leadership team (SLT) have continued with an internal Leadership Development Program.

In remaining focused on workplace values, Council has been successful in ensuring that the Organisational Values are more than words and are visible in all leaders' actions.

With the L.E.A.D program being successfully completed by Emerging Leaders Group; this program has been modified and will now be extended to all staff with the initial outcome being a shared language of leadership across whole of organisation and continued workforce growth in leadership succession.

L.E.A.D program modules are:

1. Building Strategic Conversations
2. Personal Change and Growth
3. Accountability
4. Wellbeing
5. Difficult Conversations

The L.E.A.D program has been designed for continued growth with additional modules that will continue the development of leadership capability and cultural change for Council.

KEY ACHIEVEMENTS - OUR LEADERSHIP

GRANTS RECEIVED 2023/24 - The collaborative approach of the teams in Broken Hill City Council resulted in Council successfully procuring more than \$10M in grant funding for various infrastructure projects, programs and community events this year. The end result of a 62% decrease in funding from the previous year is largely due to the procurement of funding for large projects such as the Library redevelopment and the Airport Taxiway Upgrades in 2022/23.

Council's Place Activation Team also provided support and advice for community groups seeking funding through programs such as the Regional Events Fund, NSW Women's Week Grant Program, Public Health and Chronic Disease Program and Local Sport Grant Program. These funding applications supported projects that all aimed to enhance the liveability factors of Broken Hill and aligned with the Community Strategic Plan. Broken Hill City Council also expressed its support to the NSW government for the sealing of the main road at Mundi Mundi, which would enable the continued successful delivery of the Mundi Mundi Bash.

Council plays a strong advocacy role in supporting local projects to successfully apply for funding, recognising that projects that align with the Community Strategic Plan contribute to enhancing the liveability of the City.

Received from	Funding for	Amount
Building Better Regions Fund Infrastructure Projects Stream Round 5	CBD Revitalisation and Activation Project	\$148,220
Financial Assistance Grant	Annual Grant For Local Government Operations	\$6,345,956
Traffic Route Lighting Subsidy Scheme (TRLSS)	Street Lighting Maintenance	\$116,000
Public Library Funding 2023/24	Library Operations	\$92,378
Roads To Recovery 2023/24	Hebbard St Upgrade	\$310,580
Fixing Local Roads Round 3	Thomas and O'Farrell St Intersection Upgrade	\$169,351
Regional Roads Block Grant	Gypsum St Upgrade	\$341,000
Regional Emergency Road Repaid Fund (RERF)	Local roads repair	\$651,756
Outback Letterbox Funding 2023/24	Library Outback Letterbox Operations	200,000
Floodplain Management Program	Broken Hill Flood Study	\$25,824
Program Funding Agreement	Art Gallery Programs	\$100,000
Country Passenger Transport Infrastructure Grant Scheme 2022/23	Upgrade to Broken Hill Bus Stops	\$30,600
Museum Advisor Program Agreement 2023/24	Museum and Heritage Consultation	\$14,000
Local Priority Grant 2023/24	Library Programs	\$25,000
Reconnecting Regional NSW - Community Events Program	New Year's Eve Celebrations	\$27,991
NSW Weeds Action Program	Local Weed Control Management Plan	\$20,500
Regional Youth - Winter and Spring Break Funding 23/24	Cinema Screening Sessions and Scooter Workshops	\$9,923
Regional Youth - Summer and Autumn Break Funding 23/24	Youth Events - Summer Cyclone and Where All The Cool Kids Are!	\$6,670
Small Business Month – October 2023	Small Business Month – October 2023	\$2,500
Youth Week 2024	Youth Week 2024	\$3412
Regional NSW Infrastructure Grants – Round 1	Retrospective Funding For Airport Taxiway Lighting Upgrades	\$1,166,176
Strong Country Communities Fund (SCCF) 3	Retrospective Funding For Sturt Park Skatepark Project	\$186,000

TOTAL \$10,083,928

COMMUNITY ASSISTANCE GRANTS PROGRAM ROUND 1 OF 2023/24		
COMMUNITY ORGANISATION	ACTIVITY/EVENT/PROGRAM	\$ GRANT
Landcare Broken Hill	Raw water service and meter at the Imperial Lakes Nature Park	\$6,000.00
Golf Broken Hill Inc	Rates Subsidy	\$6,000.00
Broken Hill Repertory Society	Rates and insurances for 2023/24	\$8,000.00
In One Accord	Hire of 2 digital LED screens for Carols by Candlelight	\$7,500.00
Headspace Broken Hill	Upgrade courtyard	\$4,500.00
Broken Hill Eisteddfod Society	Adjudicator expenses, insurance fees, sound system hire and operator	\$7,194.00
Silver City Swim Club	2023 Summer Sizzler Swim Meet	\$5,500.00
Broken Hill Regional Events Centre Reserve	Waste services for campgrounds for 2023 Mundi Mundi Bash	\$3,000.00
Saltbush Evangelical Church	Facility and equipment upgrades	\$5,500.00
TOTAL		\$53,194.00

COMMUNITY ASSISTANCE GRANTS PROGRAM ROUND 2 OF 2023/24		
COMMUNITY ORGANISATION	ACTIVITY/EVENT/PROGRAM	\$ GRANT
Broken Hill Philharmonic Society	Towards rent of the Aged Persons Rest Centre	\$4,300.00
Agfair Broken Hill	Towards Agfair 2024 (waste service, traffic control, water tanker)	\$7,920.09
Anglican Parish of Broken Hill and Far West	Laptop, software, multimedia projector, screen, speakers and cabling	\$5,301.32
Broken Hill Civic Orchestra Inc	Music Workshops with internationally renowned musician and teacher Mr Mark Walton	\$2,600.00
Making Tracks Far West NSW	12-month rent assistance	\$6,950.00
West Darling Machinery Preservation Society	Free community open day at the Conservation Centre	\$2,704.14
Fair Fight Foundation Ltd	Towards Superteens (medical gown for children in hospital)	\$2,000.00
Celtic United Soccer Club Inc	Replace training soccer balls for club	\$2,964.40
Joint Broken Hill Soccer & Broken Hill Junior Soccer Association	BBQ and outdoor table and seating for soccer oval plaza area	\$7,239.00
Alma Soccer Club	Soccer uniforms	\$965.00
Silver City Quilters	6-month hire fee of Aged Persons Rest Centre, laptop, printer and computer trolley	\$4,305.41
TOTAL		\$47,249.36

ACHIEVED**OPENNESS AND TRANSPARENCY IN DECISION MAKING****Ensured openness and transparency in decision making by:**

- Facilitating public forums at each Council meeting.

Fostered relationships with key community sector leaders by:

- Inviting community sector leaders to Civic events and functions including Civic reception event, Citizenship ceremonies and Civic Ball.
- Inviting community sector leaders to participate in regular meetings to discuss issues including housing, health, education, security and transport.

Supported the organisation to operate within its legal framework by:

- Developing and implementing new Policy and processes for Public Interest Disclosures in line with the implementation of the new *Public Interest Disclosures Act 2022*.
- Developing and implementing Proactive Release Strategy to assist Council's approach to authorised proactive release and promotion of open government.
- Reviewing and updating Delegations and Authorisations with the recruitment of new staff in accordance with legislated requirements.
- Reviewing and implementing improved Corporate Service Induction program and packages that align with employee roles and responsibilities.
- Completing Councillor and Designated Persons Disclosures of Interest Returns annually in accordance with legislated timeframes.
- Working with NSW Electoral Commission timeframes to plan for Local Government Elections.
- Reviewing suite of policies in line with legislation and updating current policies and developing new policies in line with statutory instruments.

Embedded a structured and holistic approach to management of risk at all levels of Council by:

- Initiating Stage 3 of Enterprise Risk Improvement Management Plan, resulting in:
 - Review and update of Council's Strategic Risk Register.
 - Implementation of new staff safety/risk induction within 3 days of commencement.
- Responding to various business interruptions by implementing principles from Council's Business Continuity Plan.

OUR LEADERS MAKE SMART DECISIONS**Strengthened staff capacity through workforce development and planning activities by:**

- Developing learning and development plans for employees, including succession and career options.
- Investigating Local Government Capability Framework and implementing the capabilities into annual employee performance reviews.

Facilitated learning and networking opportunities for elected members by:

- Providing briefings for Councillors incorporating various workshops and site visits and matters relating to the City and Code of Conduct, Code of Meeting Practice, Audit Risk and Improvement Committee, tendering and procurement, planning and development.
- Facilitating Councillor participation in identified Conferences including National General Assembly of Local Government, Local Government NSW Conference, Australian Local Government Women's Association Conference, Country Mayor's Association Meetings, Mining Cities Alliance Meetings, Association of Mining and Energy Related Councils Meetings, Murray Darling Association Meetings, Regional Capitals Australia Meetings and Regional Cities NSW Meetings.
- Facilitating Councillor participation in identified Committees and Working Groups.

ACHIEVED**Strengthened and built on the leadership, values and culture of the organisation by:**

- Prioritising and implementing actions from the Organisation Culture Inventory.
- Seeking employee feedback through Organisation Culture Inventory survey.
- Facilitating leadership and whole of staff survey debriefing sessions.
- Facilitating whole of organisation Shaping Our Future 3.0 full day session and developing 14 action items with Executive Leadership Team sponsorship for further investigation and implementation by responsible workforce teams.
- Planning for Leadership Education and Development Program rollout to all staff.

Implemented the Service Review Framework by:

- Undertaking service review for Living Desert, reviewing recommendations from S355 Asset Committee service review and commencing Visitor Information Centre service review.
- Undertaking four internal audits, identifying 31 improvement actions, completing 8 prioritised improvement actions and commencing another 13 improvement actions.

Monitored potential changes to government policy and legislation and made submissions where considered important for the local community by:

- Making written submissions to Local Government Tribunal regarding the review for the 2024 Annual Determination, the Federal and State Financial Sustainability inquiry, EPA Review of Waste Levy Issues and IPART Draft Terms of Reference.

Ensured a robust Information Communications Technology platform by:

- Finalising implementation of IT strategy with a total of 77 projects completed.
- Implementing Cyber Security Framework including Multi-Factor Authentication, Mobile Device Management and Password Management.

Reduced the annual operational deficit in line with the Long Term Financial Plan by:

- Preparing Budget in accordance with Long Term Financial Plan and expectation to return to surplus in 2024.
- Undertaking Quarterly budget reviews and adopting efficiency improvements to ensure targets are achieved.

WE UNITE TO SUCCEED IN AUSTRALIA'S FIRST CITY ON THE NATIONAL HERITAGE LIST**Developed and built strong, productive relationships by:**

- Developing working groups and inviting stakeholder participation for identified issues including Broken Hill Environmental Lead Response Group, Housing Committee and Education Working Group.
- Engaging regularly with State and Federal Members, Ministers and Minister for Local Government to discuss key issues including 1) Lack of Electric Vehicle charging stations, 2) Reinstatement of Spencer Gulf Nightly News, 3) Suspension of Regional Seniors Travel cards, 4) Broken Hill Lead Program, 5) Sealing of the Wilangee Road for the Broken Hill Mundi Mundi Bash, 6) Aged Care Funding, 7) ClubGRANTS funding, 8) Resources for Regions Funding, 9) Lack of Bariatric Ambulance, 10) Project support for CBH Resources and the prioritisation of mining projects including Cobalt Blue, Hydrostor, Hawsons and CAES projects, 11) Freeing up of crown lands, 12) Fruit Fly eradication, 13) Child Care, 14) Willyama Hough School closure and rebuild, 15) Far West Community Legal Centre, 16) Membership of the Audit Risk and Improvement Committee, 17) Closure of Allison House, 18) Cost Shifting.

OUR COMMUNITY IS ENGAGED AND INFORMED**Facilitated community engagement by:**

- Holding community engagement sessions for projects.
- Holding public forums at Council meetings.

IN PROGRESS

Community Engagement Strategy:

- Update and implementation of Community Engagement Strategy to continue in 2024/25.

Staff Succession Planning:

- Staff succession planning to continue in 2024/25.

Local Government Capability Framework:

- Project and Implementation Plan deferred.

Animal Control Service Review:

- Animal Control Service Review scheduled for 2024/25.

UPCOMING

Foster Relationships with key community sector leaders.

Activate Community Engagement Strategy.

Review of Community Strategic Plan.

Facilitate Local Government Elections.

Implement and embed Enterprise Risk Management principles.

Strengthen staff capacity through workforce development and planning activities.

Deliver Councillor Induction training program.

Implement Service Review Framework.

Update and maintain Advocacy Strategy.

DISABILITY INCLUSION ACTION PLAN 2022-2026

Our commitment is to 'create greater opportunities for people of all ages, all cultures and of differing abilities, to access the full range of services and activities available in the local community'.



ACHIEVEMENTS IN OUR DISABILITY INCLUSION ACTION PLAN

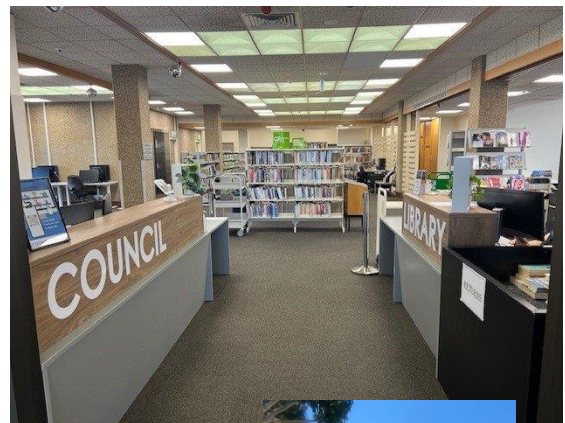
A2.3.12 Ensure that any future refurbishment of the Council Administration Building includes provision for a lower information desk for people using wheelchairs; availability of hearing loop; and a meeting room enabling sound privacy.

TEMPORARY LIBRARY RELOCATION – Council's Administration Building ground floor was refurbished to temporarily include the Library Service and Customer Relations.

The refurbishment included the addition of:

- Accessible toilet with wheelchair access
- Accessible desks with wheelchair access
- Acoustic panels to reduce noise and hearing loop in the Library section

To further improve accessibility, two disabled parking spaces were added with a shared zone and access ramp leading to the building, ensuring easy access for all.



FOCUS AREA 1: ATTITUDES AND BEHAVIOURS

ACHIEVED

Supported and promoted inclusion and inclusivity by:

- Increasing usage of infographics and simple English in publications and plans including Community Strategic Plan – Your Broken Hill 2040, Annual Report, Event posters, advertisements, education resources and community engagement activities, documents and public notices.
- Developing and implementing guidelines on adjusting environments and activities for events, programs and services and providing ongoing opportunity for inclusion and participation for all attendees.
- Participating in training to better understand neurodiversity and learning key word sign to make programming more inclusive.
- Supporting and promoting events such as International Day of People with Disability, RU OK? Day, Pink October, Blue November, World Diabetes Day, Lifeline How's Your Mate, Wear it Purple Day, International Women's Day, Youth Homelessness Matters Day.
- Purchasing magnifying glasses and large face clocks and displaying in Council facilities.
- Displaying SCOPE Communication Bill of Rights in Council facilities.
- Engaging with Broken Hill Regional Aquatic Centre to consider all aspects of inclusive access for all attendees.

Continued to support staff to communicate with people with disability respectfully, confidently and effectively by:

- Supporting staff to develop skills in drafting accessible documents.
- Ensuring staff develop web design and content compliant with Web Content Accessibility Guidelines 2.0.
- Supporting staff during Infrastructure team meetings to develop confidence and communication skills, to communicate and engage with people with disability.
- Including consultation with Capital Projects Working Groups and Disability Inclusion Action Plan Monitoring Group to identify high priorities for Active Transport Plan.
- Providing regular Active Transport Plan progress updates through media release, social media and on Council's website.

IN PROGRESS

- Purchase of hearing loops for use in all Council facilities.

FOCUS AREA 2: LIVEABLE COMMUNITIES

ACHIEVED

Determined priorities for improving footpaths, crossings and kerb ramps by:

- Consulting with DIAP Monitoring Group and Capital Projects Team to determine Active Transport Plan priorities.
- Promoting progress of Active Transport Plan on social media and Council website.

Addressed issues to improve access by:

- Ensuring refurbishment of Council Administration Building ground floor area for temporary Library project included provision for lowered information desks for wheelchair access, availability of hearing loop and acoustic panelling.
- Lowering height of counter at Visitor Information Centre for wheelchair access.
- Undertaking community consumer satisfaction survey.
- Upgrading and installing new kerb ramps at school bus bay areas, focusing on accessibility and safety.
- Facilitating path modifications and new kerb ramp installations to improve accessibility around the City.
- Identifying parks for future bark chip replacement with alternative soft fall measures.
- Providing quiet sensory areas in the Library.
- Consulting with Project Steering Group and representatives of Disability Service users and providers for future development of playground areas suitable for physical and non-physical disabilities.
- Developing template to gather data on accessibility/inclusion features of Council Buildings, parks and playgrounds.

Increased accessibility and inclusion in hosted by Council activities by:

- Incorporating access and inclusion plans into Council hosted event plans including small and large events.
- Implementing a quiet sensory zone in an area of the Christmas Pageant parade, allowing viewing without loud sounds such as sirens, music and horns.
- Implementing sensory play equipment with wheelchair access at New Year's Eve event, along with a silent disco.
- Assisting seat booking at Civic Centre to enable easy access to seating for people using wheelchairs. Planning in progress to allow for removal of seats for customers with mobility aids to ensure access to preferred seating.
- Consulting with key stakeholders to collect data and discuss communication with local businesses to participate in Access and Inclusion Information Collection Project.
- Ensuring programming and regular review for activities in Library, Gallery and Events enable adjustments to be made as needed to adapt requirements for inclusion and accessibility for all participants.
- Facilitating culturally safe and appropriate programs at Library, Events and Gallery for Aboriginal and/or Torres Strait Islander persons with disability.
- Investigating accessibility features of Council buildings and development of PDFs showing Council building access features and activities hosted within buildings.

IN PROGRESS

- Development of Inclusive Event guidelines, templates, policies and procedures and making available to event organisers.
- Collating database of key community contacts in order to collect lived information on accessible Broken Hill.
- Gathering accessibility/inclusion features of Council Buildings, parks and playgrounds.
- Inviting Broken Hill accommodation, entertainment and other leisure/tourism providers to participate in Access and Inclusion Information collection project.

FOCUS AREA 3: SYSTEMS AND PROCESS

ACHIEVED

Supported accessibility of information produced by Council by:

- Accessing International Day of People with Disability Branding Guidelines 2018 and investigating development of guidelines for creating accessible documents.

Incorporated accessibility and inclusion considerations in procurement by:

- Reviewing procurement systems and contracts to ensure accessible and inclusive practices are used when awarding Tenders and contracts.

Assisted community engagement and consultation to be inclusive by:

- Reviewing procedures and work practices to ensure inclusion is built in when planning engagement and community consultation sessions.
- Including methods for engaging 'harder to reach' groups into Engagement Strategy, with all future reviews to maintain focus on this.

Improved systems and processes by:

- Continuing to support and provide opportunities to expand the DIAP Monitoring Group, with feedback to Council considered when improving systems and processes.
- Commencing development of database of key community contacts for collation of information on 'accessible Broken Hill'.
- Consulting with key stakeholders to discuss accessible tourism and commence database collation of photographs of tourism venues, places, routes, Council buildings and parks.

IN PROGRESS

- Developing accessible document guidelines.
- Collating data base for information on 'accessible Broken Hill' and volunteers to assist with this.

FOCUS AREA 4: EMPLOYMENT

ACHIEVED

Supported inclusive recruitment by:

- Including inclusive statement "We welcome applications from people of diverse backgrounds and abilities, including people with disabilities" on Council's 'Jobs' webpage.
- Continuing to review, update and implement recruitment policies and processes in accordance with best practice guides, ensuring Council's ability to make reasonable adjustment for all applicants during the employment process.

IN PROGRESS

- Sharing and monitoring disability information in the workplace.

Full progress report on the implementation of the 2022-2026 Disability Inclusion Action Plan can be found on Council's website -

<https://www.brokenhill.nsw.gov.au/Council/Strategic-Plans-including-Fees-and-Charges/Disability-Inclusion-Action-Plan>

SECTION 2: STATUTORY REQUIREMENTS

Local Government Act 1993 and General Regulation Reporting Requirements

In accordance with the NSW Office of Local Government's Integrated Planning and Reporting requirements, Council must:

1. Prepare an annual report within 5 months of the end of the financial year;
2. Provide a copy to the Minister for Local Government (via the Office of Local Government); and
3. Post a copy of the Annual Report on Council's website.

Council's Annual Report must include the following information:

1. Council's achievement in implementing the Delivery Program - Section 1;
2. Council's implementation of the Disability Inclusion Action Plan 2017-2021 - Section 1;
3. A copy of Council's required audited financial reports are included - Section 3.
4. A copy of Council's State of Our City Report 2022-2024 - Appendix

Environmental Upgrade

Particulars of any environmental upgrade agreement entered into, in accordance with any requirements imposed under s54P (1): No data to report for 2023/24.

Special Variation

Report on activities funded via a special rate variation of general income including Special Rate Variation Guidelines* (SRV Guidelines) 7.1: No data to report for 2023/24

AMOUNT OF RATES AND CHARGES WRITTEN OFF 2023/2024		\$
Total pensioner concession		517,952
LESS subsidy reimbursement		-287,144
NETT Pensioner amount written off by Council		230,808
Concessions – additional pension rebate		14,089
Bad debts written off		0
Roundings		0
TOTAL		244,897

LEGAL PROCEEDINGS		
Summary of the amounts incurred by the Council in relation to legal proceedings		Status
Other advice	4,939	Complete
Property administration	37,831	Complete
Debt and fine recovery	119,809	Complete
Corporate Litigation	218,915	Ongoing
TOTAL	381,494	

COUNCILLORS PAYMENT OF EXPENSES AND PROVISION OF FACILITIES		\$
Provision of dedicated office equipment allocated to councillors		Nil
Telephone calls made by councillors (includes internet costs) *		Nil
Attendance of councillors at conferences and seminars		45,112
Training of councillors and provision of skill development		Nil
Interstate visits by councillors, including transport, accommodation and other out-of-pocket travelling expenses		10,163
Overseas visits by councillors, including transport, accommodation and other out-of-pocket travelling expenses		Nil
Expenses of any spouse, partner or other person who accompanied a councillor in the performance of his or her civic functions, being expenses payable in accordance with the Guidelines for the payment of expenses and the provision of facilities for Mayors and Councillors		Nil
Expenses involved in the provision of care for a child of, or an immediate family member of, a councillor		Nil
TOTAL		55,275

*Unable to disaggregate costs

CONTRACTS OVER \$150,000		
Details of each contract awarded for amounts greater than \$150,000		
Contractor	Goods / Service Provided	\$
North Construction and Building Pty Ltd	Temporary library Admin Building ground floor refurbishment project.	490,330
Neeson Murcutt Architects Pty Ltd	Works with sub-consultants on the Broken Hill Library & Archives Project.	666,799
Neeson Murcutt Architects Pty Ltd	Construction Stage Services on the Broken Hill Library & Archives Project.	372,698
GTE 1 Pty Ltd	Reconstruction of Oxide Street between Chapple and Lane Streets.	700,171
Conex Group Pty Ltd	Works to Route 8 - Galena St - Mercury to Wills St.	152,775
Conex Group Pty Ltd	Works to Route 2 & 4 - Kaolin St - Blende to Mica St.	152,455
Matthews Brothers Engineering Pty Ltd	Supply Bitumen Truck	655,492
Tonkin Consulting Pty Ltd	Airport taxiways and apron pavement design	545,160
Asco Group (Aust) Pty Ltd	Duke of Cornwall Park - Amenities Building - Construction	268,633
Mathew Barratt Electrical Pty Ltd	O Neil Park Tennis Court Lighting Upgrade	195,950
Jirgens Civil Pty Ltd	E.P. O'Neill Memorial Oval Redevelopment Project	3,832,452
Fulton Hogan Industries Pty Ltd	Supply Asphalt and Prime seal - Gypsum Street - Rowe Ln to Silica Ln	57,452
Conex Group Pty Ltd	Works as per Tender Request T23/43 for Argent Street Paving	880,000
Supersealing Pty Ltd	Crack sealing work.	181,050
Fulton Hogan Industries Pty Ltd	Annual Reseal Program - 2023 /2024	568,017
Fulton Hogan Industries Pty Ltd	Reseal work on Adelaide Road.	169,725
North Construction and Building Pty Ltd	Broken Hill Library - Construction at 249 Blende Street Broken Hill NSW 2880.	13,933,761
Rosmech Sales & Service Pty Ltd	Supply of 1 x Streetsweeper	348,929
Johnsons Truck and Coach Service Pty Ltd	Supply of 1 x Chipper Truck	166,600
Fulton Hogan Industries Pty Ltd	Bonanza Street Reseal	332,646
Aerial Access Australia Pty Limited	Supply of 1 x Mobile Elevated Work Platform	671,828
Image Air Conditioning	Supply and install Heat pumps for the Regional Aquatic Centre	206,650

During 2023/24 Council contributed or otherwise granted **\$103,092.31** under Section 356 of the Local Government Act 1993.

FINANCIAL ASSISTANCE TO COMMUNITY UNDER S356 OF THE LOCAL GOVERNMENT ACT 1993	
SUBSIDIES	\$
AGFAIR Broken Hill	7,920.09
Alma Soccer Club	965.00
Broken Hill Civic Orchestra Inc	2,600.00
Broken Hill Eisteddfod Society	6,342.95
Broken Hill Philharmonic Society	4,300.00
Broken Hill Regional Events Centre	3,000.00
Broken Hill Repertory Society Inc	8,000.00
Broken Hill Soccer Association	7,239.00
Celtic United Soccer Club Incorporated	2,964.40
Fair Fight Foundation Limited	2,000.00
Flourish Australia	4,500.00
Golf Broken Hill Inc	6,000.00
In One Accord	7,500.00
Landcare Broken Hill Inc	6,000.00
Making Tracks Far West	6,950.00
Parish of Broken Hill and the Far West	5,301.32
Saltbush Evangelical Church Broken Hill	5,500.00
Silver City Quilters Inc.	4,305.41
Silver City Swim Club	5,500.00
West Darling Machinery Preservation	2,704.14
Far West Local Health District David Bowler Memorial Scholarship	2,500.00
Alma Public School	100.00
Broken Hill High School	100.00
Broken Hill North Primary School	100.00
Broken Hill Public School	100.00
Burke Ward Primary School	100.00
Morgan Street Public School	100.00
Railwaytown Primary School	100.00
Sacred Heart College	100.00
School of the Air	100.00
Willyama High School	100.00
TOTAL	\$103,092.31

GENERAL MANAGER REMUNERATION PACKAGE* (01/07/2023 – 30/06/2024)		SENIOR STAFF MEMBERS EMPLOYED BY COUNCIL* (01/07/2023 – 30/06/2024)	
Statement of the total remuneration comprised in remuneration package of the General Manager		Statement of the total remuneration comprised in remuneration package of all senior staff members, expressed as the total (not of individual members)	
Total Remuneration*	\$336,548	Total Remuneration*	\$615,649

* Includes Salary, performance payments (where paid), superannuation, non-cash benefits, reportable FBT.

Works Carried Out On Private Land

Resolutions made under Section 67, 67(2)(b) and clause 217(1)(a4) concerning work carried out on private land: No data to report for 2023/24.

A statement detailing the stormwater management services provided (if levied). Reg cl 217(1)(e): No data to report for 2023/24.

A statement detailing the coastal protection services provided (if levied). Reg cl 217(1)(e1): No data to report for 2023/24.

A statement detailing the recovery and threat abatement plans in accordance with Fisheries Management Act 1994, s220ZT(2): No data to report for 2023/24.

Section 355 Committees

Statement of all external bodies that exercised functions delegated by council Reg cl 217(1)(a6)

Council has 12 external bodies (Section 355 Committees), that exercised functions delegated by Council. These committees were established in accordance with the provisions of Section 355 and Section 377 of the *Local Government Act 1993*.

The committees are formed to assist Council in the management of a particular service or facility of Council. Council aims to appoint committees which are representative of the local community, or interest group of the particular service/facility.

Council's Section 355 Committees are:

- Ageing Well Advisory Committee
- Alma Oval Community Committee
- Broken Hill Heritage Committee
- Broken Hill Regional Art Gallery Advisory Committee
- BIU Band Hall Community Committee
- E.T. Lamb Memorial Oval Community Committee
- Friends of the Flora and Fauna of the Barrier Ranges Community Committee
- Memorial Oval Community Committee
- Norm Fox Sporting Complex Community Committee
- Picton Sportsground Community Committee
- Riddiford Arboretum Community Committee
- Youth Advisory Committee

Statement of all corporations, partnerships, trusts, joint ventures, syndicates or other bodies in which council held a controlling interest. cl 217(1)(a7)

Council held no decision-making controlling interest in any corporation, partnership, trust, joint venture, syndicate, or other body during the financial year 2023/24.

Statement of all corporations, partnerships, trusts, joint ventures, syndicates or other bodies in which the council participated during the year Reg. cl 217(1)(a8)

During 2023/24, Council participated in the following corporations, partnerships, trusts, joint ventures, syndicates or other bodies:

- Far South West Joint Organisation
- State Emergency Services
- Broken Hill University Department of Rural Health - The Australian Prevention Partnership Centre
- Cities Power Partnership
- Food Regulation Partnership
- Regional Express Airlines
- Broken Hill Environmental Lead Program
- Broken Hill Rotary
- St Patrick's Race Club
- Broken Hill Historical Society Inc
- West Darling Regional Arts Board
- Destination Network Country & Outback
- Destination NSW
- Flinders Ranges Tourism Operators Association
- South Australian Visitor Information Centre Network
- State Library New South Wales
- State Archives and Records NSW
- Uniting Way Australia – Ready to Read - Dolly Parton's Imaginations Library
- Journey Beyond Rail – Great Southern Rail
- RM Molesworth
- Maari Ma Aboriginal Health Corporation – Maari Ma Aboriginal Art Awards
- Hart Family – Pro Hart Outback Art Prize
- Landcare Broken Hill
- Broken Hill Alliance
- Regional Development Australia Far West
- Australian Mining Cities and Centres Alliance
- Association of Mining Related Councils
- RSPCA
- National Desexing Network
- Business Far West

Equal Employment Opportunity Target Groups

Encouraging young people to take up careers in local government, attracting and retaining mature aged workers with valuable experience and skills and engaging with under-utilised sections of the labour market such as women with young children, carers, people with disabilities, Indigenous people and people from culturally diverse backgrounds, will assist to strengthen the organisation's ability to meet its future workforce needs.

Employee Satisfaction

The number of employee grievances an organisation receives is one measure of employee satisfaction levels and the well-being of the working environment. Council has a number of mechanisms in place for employees to raise awareness for identifying and responding to grievances, including policy and procedures, Workplace Consultative Committee and People & Culture Officers.

EQUAL EMPLOYMENT OPPORTUNITY AND DIVERSITY INITIATIVES	
IMPLEMENTED	% OF STAFF PARTICIPANTS
Formal flexibility agreement	<10%
Flexible leave arrangements (TIL)	45%
Regular part time work	18%
Rostered/accrued days off	84%
Regular or occasional working remotely	<10%
Job sharing	2%
Unpaid leave for carers of people with special needs	0%

YEAR	NO. GRIEVANCES LODGED
2023/24	0

Statement reporting Labour Statistics Reg cl 217(1)(d)(i),(ii),(iii),(iv)

The Number of people directly employed by Council on 14 February 2024	
On a permanent full-time basis	122
On a permanent part-time basis	15
On a casual basis	41
On a fixed-term contract	27
The number of persons employed by the council who are "senior staff" for the purposes of the <i>Local Government Act 1993</i>	4
The number of persons engaged by the council, under a contract or other arrangement with the person's employer, that is wholly or principally for the labour of the person	2
The number of persons supplied to the council, under a contract or other arrangement with the person's employer, as an apprentice or trainee	1

Disclosure of how development contributions and development levies have been used or expended under each contributions plan - Environment Planning and Assessment Regulation 2021(EPA Reg) cl 218(1)(a)

As per the Local Government Code of Accounting practise, Council recognises all funds received from s7.12 development consent levies as operating revenue.

Council's Development Contributions Plan details funds received under a condition authorised by the Plan must be put towards meeting the costs of one or more public facilities in the development area (for example roads, footpaths, tree planting, parks and gardens and stormwater maintenance etc).

During 2023/24 the \$16,000 received from Developer Contributions was fully expended against local road maintenance – jet patching task. The developer contributions funded approximately 1.25% of the total annual expenditure of \$1,278,743 and 8.13% of total annual jet patching expenditure of \$196,777.

CAPITAL WORKS PROJECTS 2023/2024	\$
Regional Emergency Road Repair Fund - Repairs	73,252
RDS - Waste Transfer Facility Inlet Road	199,402
RDS - Thomas St -Chloride to Sulphide	48,515
RDS - Thomas St - Sulphide to Bromide	2,518
RDS - Road Reseal Program 2022/23	98,407
RDS - Road Reseal Program 2023/24	688,887
RDS - Oxide Street - Lane to Chapple St - R2R	703,570
RDS - Duff Lane Sealing	226,370
RDS - Crack Sealing Program 2023/24	170,489
RDS - Chloride St - Williams to Chapple- FLR Phase3	41,850
RDS - Brookfield Avenue - Heavy patch	20,985
Federation Way - Acquisition from Crown Lands	34,025
Upgrade airport taxiways and apron	462,162
Airport Carpark Upgrade	6,714
Photocopier Refresh 2023-24	11,562
Civic Centre UPS 2023-24	6,849
IT Asset Replacement 2023-24	11,264
I AM OMNI Integration	56,466
HR Management System Implementation	2,267
GeoCentre Multimedia Equipment Renewal	41,815
HACC Sewerage Pump Station fencing	656
Generator Replacement - Living Desert	6,086
Replace Town Run Truck	129,770
Replace Stump Grinder	51,700
Replace Ride-On Mower Replacement 23-24	90,859
Replace Plumber Truck	108,550
Replace Parks Run Truck	121,070
Replace Living Desert Can-am 23-24	48,283
Replace Jetpatcher	552,295

CAPITAL WORKS PROJECTS 2023/2024	\$
Replace Forklift	48,860
Replace Carpenter Truck	100,476
Replace Bitumen Truck	122,297
Vehicle Hot Wash Machine	4,545
Visitor Information Centre Front Door Replacement	12,365
Sturt Park - Replacement of Bin Surrounds	19,160
Roundhouse Fence	27,117
Queen Elizabeth Park Small Dog Off-Leash Area	138,190
O Neil Park Tennis Court Lighting Upgrade	250,139
O Neil Park Complex Masterplan	120,792
Heritage Walk Tour Shelter	38,295
E.P. O'Neill Memorial Park Redevelopment Project - Stage 1	406,299
Annual Fence Renewal Program	54,284
Duke of Cornwall Park - Tennis Court Fencing	113,017
Duke of Cornwall Park - Resurfacing Tennis Court	158,837
Bus Shelter -Bus Shelters CPTIGS 21-23 Round 2	56,180
Bus Shelter - Ryan Street	13,497
Bus Shelter - Gypsum Street	16,283
Bus Shelter - Gossan Street	13,497
Blende Street - Tree Replacement Program	2,214
Patton Park Electrical Upgrade	14,394
Gateway Sign Replacement 2023	32,083
CBD Redevelopment - Wayfinding	292,195
CBD Redevelopment - Town Square Redevelopment	85,363
CBD Redevelopment - Banner Poles	14,362

CAPITAL WORKS PROJECTS 2023/2024	\$
CBD Redevelopment - Banner Pole Lighting	80,469
Replace airport lighting 19-20	41,279
Airport Fire Hydrant Pipe Replacement	33,830
Airport Fire Equipment Upgrade	116,031
LAN - 101 Cornish Lane Acquisition	2,411
BLD - King Street Land Acquisition	3,500
RDS - Gypsum St Reconstruction	532,759
RDS - Future road projects geotechnical studies and design works	216,738
FOOTPATH - FD- Oxide St - Mica St to Wolfram Ln	96,251
FOOTPATH - CBD Redevelopment - Argent Street Paving	378,015
FOOTPATH - Beryl Street - Chloride to Oxide St	1,002
FOOTPATH - ATP Route 8 - Galena St - Mercury to Wills St	170,983
FOOTPATH - ATP Route 6 - Morgan St - Zebina to Iodide St	30,698
FOOTPATH - ATP Route 4 - Talc St - Galena to Gossan St	158,672
FOOTPATH - ATP Route 2 - Blende St - Kaolin to Mica St	157,293
Warnock St Works Depot Refurbishment	17,083
Warnock Depot Master Plan Technical Design	433,677
Warnock Depot Garage and Utilities Construction	51,923
Visitors Information Centre Shop 3 Airconditioner Replacement	4,618
Visitors Centre Furniture and Shop Fittings	833
Sturt Park Shed Extension	33,754
Soccer Grounds Canteen Refurbishment	41,839
Roundhouse Lighting Upgrade	19,540

CAPITAL WORKS PROJECTS 2023/2024	\$
Replace Airport Terminal Luggage Doors	10,195
Duke of Cornwall Park - Amenities Building	262,135
Civic Centre - Replace Stage Curtains	43,742
Civic Centre - Lighting Console Renewal	29,143
Civic Centre - Fire Door Replacement	14,530
Relocate Transportable from Police Station	8,309
Library, Archive & Cultural Precinct -Temp Relocation	1,064,838
Library, Archive & Cultural Precinct - Construction	2,641,381
Library, Archive & Cultural Precinct - Carpark Construction	3,392
GeoCentre air conditioning replacement	2,256
Art Gallery Exhibition Space Upgrades 2022	16,491
Admin Building AC atmospheric boiler replacement	21,807
336A McCulloch St Subdivision Development	12,325
Art Gallery Ceiling Repair	20,948
Aquatic Ctr - Replace security system	11,194
Aquatic Ctr - Overhaul Heat pumps – Hydro, 25m and toddler pool	197,091
Aquatic Ctr - 25m Pool Cover repairs	7,375
Aquatic Ctr - Exit-fire Doors Replacement	37,096
Airport CCTV Security Upgrade	38,003
Administration Building - No2 Chilled Water Pump Replacement	11,236
South Community Centre Front Door replacement	10,205
HACC Centre security system replacement	15,254
TOTAL	\$13,273,525

Companion Animals Act 1998 and Companion Animals Regulation 2008

POUND DATA: ANIMAL CONTROL STATISTICS 2023/24		
Activity	Total Dogs	Total Cats
Seized	236	71
Returned/Released to Owner	157	13
Surrendered	119	28
Released for re-homing	167	63

COMPLIANCE WITH COMPANION ANIMAL ACT 1988 (CA ACT) AND THE COMPANION ANIMAL REGULATION 2008	
Dog Attacks	Council lodged compliant returns to the Office of Local Government of pound data collection returns and dog attack incident data. During 2023/24 there were 35 dog attack incidents recorded.
Community Education Programs	Community education programs were not undertaken during 2023/24.
Strategies To Promote De-Sexing	Council constantly updates information on its webpage in relation to Companion Animals and benefits associated with desexed animals. Pamphlets and flyers are available at Council's Administrative Centre promoting desexing.
Strategies To Comply With Section 64 of the Companion Animals Act 1998	Council is working collaboratively with local animal rescue organisations. During the 2023/24 financial year 147 dogs and 56 cats were released for rehoming. Council's euthanasia rate was approximately 11% of the total number of impounded animals during 2023/24. Animals that were euthanised were either sick or aggressive (feral) and therefore unsuitable for rehoming.
Dog Off Leash Areas	Council provides two dogs off leash areas for the residents of Broken Hill to exercise their dogs: <ul style="list-style-type: none"> Patton Park – Broken Hill South Queen Elizabeth Park – Broken Hill North
Funding - The expenditure covers animal shelter maintenance, veterinary services, operating costs and salaries.	\$278,358 The total amount of expenses associated with Council's companion animal management and activities during 2023/24.

Carers Recognition Act 2010

Council auspices several carer programs and activities to support carers in their caring role. Council maintains a record of staff who identify as 'carers' as defined under the Act and are considerate of the impact this may have on their work life.

The Workplace Consultative Committee are kept up to date on changes in legislation impacting carers and the role of the organisation in supporting those staff. Further information on carer activities and education is frequently distributed throughout the Council and to various community stakeholders.

Disability Inclusion Action Plan

Council's Disability Inclusion Action Plan 2022-2026 was adopted by Council on 29 June 2022, minute number 45563. The Plan was created with the input of the Disability Inclusion Action Plan Working Group and the many community members who gave comments via survey or in face-to-face consultations. Many organisations also assisted Council to engage people with disability to participate in this process, including the Rural and Remote Autism Network; NSW Ability Links Orana Far West; YMCA Broken Hill (and YMCA NSW); CareWest; Silverlea Services; Silverlea Early Childhood Services; Life Without Barriers; and the NSW Department of Family and Community Services Far West/Murrumbidgee District. In addition, staff within Broken Hill City Council provided significant contributions to the development of this Plan. Refer to Achievements in Our Disability Inclusion Action Plan - Focus Areas (pages 52-54) for Council's progress on Implementation of the Plan. Full Disability Inclusion Action Plan 2017-2021 Key Performance Indicator Report ending 30/06/2024 can be viewed on Council's website via this link: <https://www.brokenhill.nsw.gov.au/Council/Strategic-Plans-including-Fees-and-Charges/Disability-Inclusion-Action-Plan>

Environmental Planning and Assessment Act 1979

Voluntary Planning Agreement between Broken Hill City Council and Perilya. This voluntary planning agreement (VPA) was developed to comply with condition 15 of the planning approval issued by the NSW Department of Planning, for the recommencement of the North Mine.

The Planning Agreement requires a one-off monetary contribution of \$280,000 towards road works, as well as an annual contribution of \$20,000 towards road maintenance costs. The road works relate to Gypsum Street/South Road intersection (east bound left turn lane) and Gypsum Street (westbound land from South Road).

The Planning Agreement also requires the Developer to carry out Community Enhancement Works every year. The community enhancement works were introduced by the developer and consist of works and contributions that will benefit the community.

Perilya has paid the initial monetary contributions to Council as required, for the road intersection works and maintenance works.

Modern Slavery Act 2018

Statement of action taken by the council in relation to any issue raised by the Anti-slavery Commissioner during the year concerning the operations of the council and identified by the Commissioner as being a significant issue. s 428(4)(c) – No data to report for 2023/24.

Section 428(4)(d) a statement of steps taken to ensure that goods and services procured by and for the council during the year were not the product of modern slavery within the meaning of the Modern Slavery Act 2018.

Council is committed to acting ethically and with integrity in all its business dealings and relationships and implementing effective policies and systems to ensure any form of slavery is not taking place in our business or supply chains. Council's procurement policy and framework is currently under review to ensure goods and services procured by Council are free from modern slavery.

Swimming Pools Act 1992

Inspections of private swimming pools 2023/24 in accordance with the Swimming Pools Act 1992, s22f(2) and the Swimming Pools Regulation 2018 cl23	
Number of inspections of tourist and visitor accommodation	0
Number of inspections of premises with more than 2 dwellings	0
Number of inspections that resulted in issuance of a certificate of compliance under section 22D of the Act	21
Number of inspections that resulted in issuance of a certificate of non-compliance under clause 21 of the Regulation	27

Government Information (Public Access) Act 2009 and Regulation

Council is committed to the following principles regarding public access to documents and information:

- Open and transparent government
- Consideration of the overriding public interest in relation to access requests
- Proactive disclosure and dissemination of information
- Respect for the privacy of individuals

Council is committed to the principle of open government as set out in its Code of Business Practice Policy. During 2023/24 Council received **16** applications under the *Government Information (Public Access) (GIPA) Act 2009*. In each case, the application was processed within the statutory timeframe. The statistical information below regarding access applications to Council in 2023/24, is provided in accordance with Schedule 2 of the *Government Information (Public Access) Regulation 2018*.

SUMMARY OF APPLICATIONS UNDER GIPA ACT - SCHEDULE 2		1 JULY 2023 – 30 JUNE 2024
TABLE A - NUMBER OF APPLICATIONS BY TYPE OF APPLICANT AND OUTCOME*		
Private sector business – Access granted in part		2
Members of the public (by legal representative) - Access granted in part		3
Members of the public (by legal representative) – Information not held		1
Members of the public (other) – Access granted in full		1
Members of the public (other) – Access granted in part		3
Members of the public (other) – Information not held		4
Members of the public (other) – Refuse to deal with application		1
Members of the public (other) – Application withdrawn		1
*More than one decision can be made in respect of a particular access application. If so, a recording must be made in relation to each such decision		
TABLE B - NUMBER OF APPLICATIONS BY TYPE OF APPLICATION AND OUTCOME*		
Access applications (other than personal information applications) - Access granted in full		1
Access applications (other than personal information applications) - Access refused in part		8
Access applications (other than personal information applications) - Information not held		5
Access applications (other than personal information applications) - Refuse to deal with application		1
Access applications (other than personal information applications) - Application withdrawn		1
*A personal information application is an access application for personal information (as defined in clause 4 of the Schedule 4 to the Act) about the applicant (the applicant being an individual)		
TABLE C - INVALID APPLICATIONS		
Application does not comply with formal requirements (s41 of the Act)		0
Total number of invalid applications		0
Invalid applications that subsequently became valid applications		0
TABLE D - CONCLUSIVE PRESUMPTION OF OVERRIDING PUBLIC INTEREST AGAINST DISCLOSURE: MATTERS LISTED IN SCHEDULE 1 OF THE ACT		
		0
TABLE E - OTHER PUBLIC INTEREST CONSIDERATIONS AGAINST DISCLOSURE: MATTERS LISTED IN TABLE TO SECTION 14 OF THE ACT – Individual rights		
		6
TABLE E - OTHER PUBLIC INTEREST CONSIDERATIONS AGAINST DISCLOSURE: MATTERS LISTED IN TABLE TO SECTION 14 OF THE ACT – Business interests of agencies and other persons		
		2
TABLE F - TIMELINES		
Decided within the statutory timeframe (20 days plus any extensions)		15
TABLE G - NUMBER OF APPLICATIONS REVIEWED UNDER PART 5 OF THE ACT (BY TYPE OF REVIEW AND OUTCOME)		
		0
TABLE H - NUMBER OF APPLICATIONS FOR REVIEW UNDER PART 5 OF THE ACT (BY TYPE OF APPLICANT)		
		0
TABLE I - NUMBER OF APPLICATIONS TRANSFERRED TO OTHER AGENCIES		
		0

SECTION 3: FINANCIAL STATEMENTS 2023/2024

ANNEXURE: STATE OF OUR CITY REPORT 2022-2024

DOING BUSINESS WITH COUNCIL

CUSTOMER RELATIONS

The Customer Relations team is Council's first contact point for the community and is available for face-to-face enquires from 9am to 5pm and telephone enquiries from 8.30am to 5pm, Monday to Friday.

Council's cashier closes at 4pm daily.

PUBLIC OFFICER

Council's Public Officer can provide information on Council's plans, policy documents and information under the *Government Information (Public Access) Act 2009*.

COUNCIL NOTICES

Council posts public notices regularly on its website, including information about proposed developments, draft policies, positions vacant and Council meeting dates and times. Council advertises in other publications when relevant and uses social media to keep the community informed of current news and updates.

COUNCIL WEBSITE

Council's website can be accessed at www.brokenhill.nsw.gov.au. The website includes information about Council services, media releases, positions vacant, booking information for Council facilities, forms and online payments. Public documents can also be accessed on the website and includes Business Papers, Integrated Planning and Reporting documents, Plans and Policies, Fees and Charges.

CORRESPONDENCE

All correspondence to Council should be addressed to the General Manager and forwarded to:

Broken Hill City Council
PO Box 448
BROKEN HILL NSW 2880
Email: council@brokenhill.nsw.gov.au

COUNCIL CONTACT DIRECTORY

CONTACT	CONTACT DETAILS
IN PERSON	9am to 5pm Council Administrative Centre 240 Blende Street Broken Hill NSW 2880
POST	Broken Hill City Council PO Box 448 Broken Hill NSW 2880
PHONE	08 8080 3300 – 8.30am to 5pm
FAX	08 8088 3424
EMAIL	council@brokenhill.nsw.gov.au
OPENING HOURS	9am to 5pm Monday to Friday Cashier closes at 4pm
EMERGENCY AFTER HOURS CONTACT NUMBERS	
ANIMAL CONTROL	02 8579 0325
WASTE SERVICES	0409 712 776
FALLEN TREES, FOOTPATHS, PROPERTIES AND AMENITIES	0408 858 493



www.brokenhill.nsw.gov.au

Broken Hill City Council

ANNUAL FINANCIAL STATEMENTS for the year ended 30 June 2024

*A vibrant, prosperous and culturally rich Heritage City
shared with visitors from around the world.*



Broken Hill City Council

GENERAL PURPOSE FINANCIAL STATEMENTS for the year ended 30 June 2024

*A vibrant, prosperous and culturally rich Heritage City
shared with visitors from around the world.*



Broken Hill City Council

General Purpose Financial Statements
for the year ended 30 June 2024

Contents	Page
Understanding Council's Financial Statements	3
Statement by Councillors and Management	4
Primary Financial Statements:	
Income Statement	5
Statement of Comprehensive Income	6
Statement of Financial Position	7
Statement of Changes in Equity	8
Statement of Cash Flows	9
Contents for the notes to the Financial Statements	10
Independent Auditor's Reports:	
On the Financial Statements (Sect 417 [2])	69
On the Financial Statements (Sect 417 [3])	72

Overview

Council of the City of Broken Hill is constituted under the Local Government Act 1993 (NSW) and has its principal place of business at:

240 Blende Street
Broken Hill NSW 2880

Council's guiding principles are detailed in Chapter 3 of the LGA and includes:

- principles applying to the exercise of functions generally by council,
- principles to be applied when making decisions,
- principles of community participation,
- principles of sound financial management, and
- principles for strategic planning relating to the development of an integrated planning and reporting framework.

A description of the nature of Council's operations and its principal activities are provided in Note B1-2.

Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: www.brokenhill.nsw.gov.au

Broken Hill City Council

General Purpose Financial Statements

for the year ended 30 June 2024

Understanding Council's Financial Statements

Introduction

Each year NSW local governments are required to present audited financial statements to their council and community.

What you will find in the Statements

The financial statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2024.

The format of the financial statements is standard across all NSW Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and requirements as set down by the Office of Local Government.

About the Councillor/Management Statement

The financial statements must be certified by senior staff as 'presenting fairly' the Council's financial results for the year and are required to be adopted by Council – ensuring both responsibility for and ownership of the financial statements.

About the Primary Financial Statements

The financial statements incorporate five "primary" financial statements:

1. The Income Statement

Summarises Council's financial performance for the year, listing all income and expenses. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

2. The Statement of Comprehensive Income

Primarily records changes in the fair value of Council's Infrastructure, property, plant and equipment.

3. The Statement of Financial Position

A 30 June snapshot of Council's financial position indicating its assets, liabilities and "net wealth".

4. The Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

5. The Statement of Cash Flows

Indicates where Council's cash came from and where it was spent. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the five primary financial statements.

About the Auditor's Reports

Council's financial statements are required to be audited by the NSW Audit Office.

In NSW the auditor provides 2 audit reports:

1. an opinion on whether the financial statements present fairly the Council's financial performance and position, and
2. their observations on the conduct of the audit, including commentary on the Council's financial performance and financial position.

Who uses the Financial Statements?

The financial statements are publicly available documents and must be presented at a Council meeting between seven days and five weeks after the date of the audit report.

The public can make submissions to Council up to seven days subsequent to the public presentation of the financial statements.

Council is required to forward an audited set of financial statements to the Office of Local Government.

Broken Hill City Council

General Purpose Financial Statements

for the year ended 30 June 2024

Statement by Councillors and Management

Statement by Councillors and Management made pursuant to Section 413 (2c) of the *Local Government Act 1993* (NSW)

The attached general purpose financial statements have been prepared in accordance with:

- the *Local Government Act 1993* and the regulations made thereunder,
- the Australian Accounting Standards and other pronouncements of the Australian Accounting Standards Board
- the Local Government Code of Accounting Practice and Financial Reporting.

To the best of our knowledge and belief, these statements:

- present fairly the Council's operating result and financial position for the year
- accord with Council's accounting and other records.

We are not aware of any matter that would render these statements false or misleading in any way.


Signed in accordance with a resolution of Council made on 28 August 2024.



Tom Kennedy
Mayor
28 August 2024



Jim Hickey
Councillor
28 August 2024



Jay Nankivell
General Manager
28 August 2024



Simon Brown
Responsible Accounting Officer
28 August 2024

Broken Hill City Council

Income Statement

for the year ended 30 June 2024

Original unaudited budget 2024 \$ '000		Notes	Actual 2024 \$ '000	Actual 2023 \$ '000
Income from continuing operations				
20,950	Rates and annual charges	B2-1	21,002	19,678
4,335	User charges and fees	B2-2	5,183	4,454
530	Other revenues	B2-3	1,389	4,873
7,077	Grants and contributions provided for operating purposes	B2-4	8,446	10,617
3,016	Grants and contributions provided for capital purposes	B2-4	5,604	3,134
1,383	Interest and investment income	B2-5	1,388	724
—	Other income	B2-6	570	579
37,291	Total income from continuing operations		43,582	44,059
Expenses from continuing operations				
15,485	Employee benefits and on-costs	B3-1	15,847	15,492
10,369	Materials and services	B3-2	12,072	12,346
745	Borrowing costs	B3-3	812	842
6,700	Depreciation, amortisation and impairment of non-financial assets	B3-4	6,855	6,675
977	Other expenses	B3-5	1,249	1,032
—	Net loss from the disposal of assets	B4-1	136	395
34,276	Total expenses from continuing operations		36,971	36,782
3,015	Operating result from continuing operations		6,611	7,277
3,015	Net operating result for the year attributable to Council		6,611	7,277
Net operating result for the year before grants and contributions provided for capital purposes				
—			1,007	4,143

The above Income Statement should be read in conjunction with the accompanying notes.

Broken Hill City Council | Statement of Comprehensive Income | for the year ended 30 June 2024

Broken Hill City Council

Statement of Comprehensive Income

for the year ended 30 June 2024

	Notes	2024 \$ '000	2023 \$ '000
Net operating result for the year – from Income Statement		6,611	7,277
Other comprehensive income:			
Amounts which will not be reclassified subsequently to the operating result			
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-6	14,089	41,273
Total items which will not be reclassified subsequently to the operating result		14,089	41,273
Total other comprehensive income for the year		14,089	41,273
Total comprehensive income for the year attributable to Council		20,700	48,550

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Broken Hill City Council | Statement of Financial Position | as at 30 June 2024

Broken Hill City Council

Statement of Financial Position

as at 30 June 2024

	Notes	2024 \$ '000	2023 \$ '000
ASSETS			
Current assets			
Cash and cash equivalents	C1-1	17,056	15,399
Investments	C1-2	16,093	22,328
Receivables	C1-4	5,540	3,911
Inventories	C1-5	90	134
Other		382	1,068
Total current assets		39,161	42,840
Non-current assets			
Infrastructure, property, plant and equipment (IPPE)	C1-6	353,467	332,915
Investments accounted for using the equity method	D1-1	803	866
Total non-current assets		354,270	333,781
Total assets		393,431	376,621
LIABILITIES			
Current liabilities			
Payables	C3-1	4,678	4,683
Contract liabilities	C3-2	7,670	10,264
Borrowings	C3-3	1,859	1,803
Employee benefit provisions	C3-4	5,121	4,768
Total current liabilities		19,328	21,518
Non-current liabilities			
Borrowings	C3-3	16,016	17,875
Employee benefit provisions	C3-4	260	268
Provisions	C3-5	9,879	9,712
Total non-current liabilities		26,155	27,855
Total liabilities		45,483	49,373
Net assets		347,948	327,248
EQUITY			
Accumulated surplus	C4-1	127,598	120,987
IPPE revaluation reserve	C4-1	220,350	206,261
Council equity interest		347,948	327,248
Total equity		347,948	327,248

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Broken Hill City Council

Statement of Changes in Equity

for the year ended 30 June 2024

Broken Hill City Council | Statement of Changes in Equity | for the year ended 30 June 2024

	Notes	2024			2023		
		Accumulated surplus \$ '000	IPPE revaluation reserve \$ '000	Total equity \$ '000	Accumulated surplus \$ '000	IPPE revaluation reserve \$ '000	Total equity \$ '000
Opening balance at 1 July		120,987	206,261	327,248	113,710	164,988	278,698
Net operating result for the year		6,611	–	6,611	7,277	–	7,277
Other comprehensive income							
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-6	–	14,089	14,089	–	41,273	41,273
Other comprehensive income		–	14,089	14,089	–	41,273	41,273
Total comprehensive income		6,611	14,089	20,700	7,277	41,273	48,550
Closing balance at 30 June		127,598	220,350	347,948	120,987	206,261	327,248

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Broken Hill City Council

Statement of Cash Flows

for the year ended 30 June 2024

Original unaudited budget 2024 \$ '000		Notes	Actual 2024 \$ '000	Actual 2023 \$ '000
Cash flows from operating activities				
<i>Receipts:</i>				
20,322	Rates and annual charges		20,641	20,453
4,205	User charges and fees		5,292	4,201
694	Interest received		1,502	874
10,093	Grants and contributions		10,829	21,987
—	Bonds, deposits and retentions received		4	339
514	Other		2,509	7,457
<i>Payments:</i>				
(15,020)	Payments to employees		(15,696)	(15,226)
(10,058)	Payments for materials and services		(11,980)	(14,386)
(745)	Borrowing costs		(650)	(677)
(948)	Other		(2,674)	(890)
9,057	Net cash flows from operating activities	G1-1	9,777	24,132
Cash flows from investing activities				
<i>Receipts:</i>				
5,000	Sale of investments		27,010	6,000
320	Proceeds from sale of IPPE		446	123
<i>Payments:</i>				
—	Acquisition of term deposits		(20,500)	(19,510)
(14,169)	Payments for IPPE		(13,273)	(9,966)
(8,849)	Net cash flows from investing activities		(6,317)	(23,353)
Cash flows from financing activities				
<i>Receipts:</i>				
—	Proceeds from borrowings		—	1,141
<i>Payments:</i>				
(1,264)	Repayment of borrowings		(1,803)	(1,686)
(1,264)	Net cash flows from financing activities		(1,803)	(545)
(1,056)	Net change in cash and cash equivalents		1,657	234
—	Cash and cash equivalents at beginning of year		15,399	15,165
(1,056)	Cash and cash equivalents at end of year	C1-1	17,056	15,399
—	plus: Investments on hand at end of year	C1-2	16,093	22,328
(1,056)	Total cash, cash equivalents and investments		33,149	37,727

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

Broken Hill City Council

Contents for the notes to the Financial Statements for the year ended 30 June 2024

A About Council and these financial statements	12
A1-1 Basis of preparation	12
B Financial Performance	14
B1 Functions or activities	14
B1-1 Functions or activities – income, expenses and assets	14
B1-2 Components of functions or activities	15
B2 Sources of income	16
B2-1 Rates and annual charges	16
B2-2 User charges and fees	17
B2-3 Other revenues	18
B2-4 Grants and contributions	19
B2-5 Interest and investment income	22
B2-6 Other income	22
B3 Costs of providing services	23
B3-1 Employee benefits and on-costs	23
B3-2 Materials and services	24
B3-3 Borrowing costs	24
B3-4 Depreciation, amortisation and impairment of non-financial assets	25
B3-5 Other expenses	26
B4 Gains or losses	27
B4-1 Gain or loss from the disposal, replacement and de-recognition of assets	27
B5 Performance against budget	28
B5-1 Material budget variations	28
C Financial position	30
C1 Assets we manage	30
C1-1 Cash and cash equivalents	30
C1-2 Financial investments	31
C1-3 Restricted and allocated cash, cash equivalents and investments	32
C1-4 Receivables	33
C1-5 Inventories	34
C1-6 Infrastructure, property, plant and equipment	35
C2 Leasing activities	38
C2-1 Council as a lessor	38
C3 Liabilities of Council	39
C3-1 Payables	39
C3-2 Contract Liabilities	40
C3-3 Borrowings	41
C3-4 Employee benefit provisions	42
C3-5 Provisions	43

Broken Hill City Council

Contents for the notes to the Financial Statements for the year ended 30 June 2024

C4 Reserves	44
C4-1 Nature and purpose of reserves	44
D Council structure	45
D1 Interests in other entities	45
D1-1 Interests in joint arrangements	45
E Risks and accounting uncertainties	47
E1-1 Risks relating to financial instruments held	47
E2-1 Fair value measurement	51
E3-1 Contingencies	58
F People and relationships	61
F1 Related party disclosures	61
F1-1 Key management personnel (KMP)	61
F1-2 Councillor and Mayoral fees and associated expenses	62
F2 Other relationships	62
F2-1 Audit fees	62
G Other matters	63
G1-1 Statement of Cash Flows information	63
G2-1 Commitments	64
G3-1 Events occurring after the reporting date	64
G4 Statement of performance measures	65
G4-1 Statement of performance measures – consolidated results	65
H Additional Council disclosures (unaudited)	66
H1-1 Statement of performance measures – consolidated results (graphs)	66
H1-2 Council information and contact details	68

A About Council and these financial statements

A1-1 Basis of preparation

These financial statements were authorised for issue by Council on 28 August 2024. Council has the power to amend and reissue these financial statements in cases where critical information is received from public submissions or where the OLG directs Council to amend the financial statements.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Australian Accounting Interpretations, the *Local Government Act 1993* (Act) and *Local Government (General) Regulation 2021* (Regulation), and the Local Government Code of Accounting Practice and Financial Reporting. Council is a not for-profit entity. The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

Historical cost convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain infrastructure, property, plant and equipment and investment property.

Significant accounting estimates and judgements

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Council and that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

Council makes estimates and assumptions concerning the future.

The resulting accounting estimates will, by definition, seldom equal the related actual results.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

- (i) estimated fair values of infrastructure, property, plant and equipment
- (ii) estimated tip remediation provisions
- (iii) employee benefit provisions

Significant judgements in applying the Council's accounting policies

- (i) Impairment of receivables

Council has made a significant judgement about the impairment of a number of its receivables – refer Note C1-4.

Monies and other assets received by Council

The Consolidated Fund

In accordance with the provisions of Section 409(1) of the Local Government Act 1993 (NSW), all money and property received by Council is held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.

Cash and other assets of the following entities have been included as part of the Consolidated Fund:

- General purpose operations
- Waste management operations
- Civic centre operations
- Airport operations

A1-1 Basis of preparation (continued)

Volunteer services

Council is committed to providing work experience and training opportunities to members of the Community. However, Council is equally committed to maintaining the highest possible employment levels.

Volunteers are therefore, not substitutes for paid employees but an acknowledged and valued addition to Council's community infrastructure.

In Accordance with *AASB 1058 Income of Not-For-Profit Entities*, the fair value of volunteer services provided to council cannot reliably measured and therefore cannot be recognised as an expense or an asset.

New accounting standards and interpretations issued but not yet effective

New accounting standards and interpretations issued but not yet effective

Certain new accounting standards and interpretations (ie. pronouncements) have been published by the Australian Accounting Standards Board that are not mandatory for the 30 June 2024 reporting period.

Council has elected not to apply any of these pronouncements in these financial statements before their operative dates.

As at the date of authorisation of these financial statements Council does not consider that any of these new (and still to be applied) standards and interpretations are likely to have a material impact on the Council's future financial statements, financial position, financial performance or cash flows.

New accounting standards adopted during the year

During the year Council adopted all accounting standards and interpretations (as issued by the Australian Accounting Standards Board) which were mandatorily effective for the first time at 30 June 2024.

Those newly adopted standards had no material impact on Council's reported financial position, financial performance and/or associated financial statement disclosures.

B

Financial Performance

B1

Functions or activities

B1-1

Functions or activities – income, expenses and assets

Income, expenses and assets have been directly attributed to the following functions or activities. Details of those functions or activities are provided in Note B1-2.

	Income		Expenses		Operating result		Grants and contributions		Carrying amount of assets	
	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Functions or activities										
Our Community	2,781	5,950	8,057	7,472	(5,276)	(1,522)	1,954	4,710	307,957	295,312
Our Economy	7,361	2,711	9,241	8,955	(1,880)	(6,244)	4,768	1,149	15,395	14,763
Our Environment	6,772	5,542	5,233	5,148	1,539	394	876	329	9,038	8,667
Our Leadership	26,668	29,856	14,440	15,207	12,228	14,649	6,451	7,563	60,358	57,879
Total functions and activities	43,582	44,059	36,971	36,782	6,611	7,277	14,050	13,751	393,431	376,621

B1-2 Components of functions or activities

Details relating to the Council's functions or activities as reported in B1-1 are as follows:

Our Community

Our Community is our people and how we can work together to ensure we position ourselves to retain our sense of identity, our health, wellbeing, social inclusion and connectedness.

Our Economy

In order to reduce our reliance on the mining industry, the community identified strategies that reflect a commitment and determination to expand our thinking and adapt to remain relevant in the world as it is today. This means building on existing economic platforms, like art, culture and tourism, and building on new opportunities such as technology, renewable energies and education.

Our Environment

Our environment relates to the conservation and preservation of the natural environment and the greater reduction of the human impact on the surrounding environment to ensure a sustainable and healthy community.

Our Leadership

Community leadership is essential to ensure the goal and objectives of the Broken Hill City Council's long term plan are achieved. Our leadership is a coordinated approach to add value and ownership of the Community Strategic Plan.

B2 Sources of income**B2-1 Rates and annual charges**

	2024 \$ '000	2023 \$ '000
Ordinary rates		
Residential	11,134	10,394
Farmland	—	12
Mining	2,837	2,707
Business	3,741	3,570
Less: pensioner rebates (mandatory)	(379)	(397)
Less: pensioner rebates (Council policy)	(14)	(15)
Less: rates levied on council properties	(85)	(91)
Rates levied to ratepayers	17,234	16,180
Pensioner rate subsidies received	222	222
Total ordinary rates	17,456	16,402
Annual charges (pursuant to s496, 496A, 496B, 501 & 611)		
Domestic waste management services	3,620	3,354
Less: pensioner rebates (mandatory)	(139)	(147)
Annual charges levied	3,481	3,207
Pensioner annual charges subsidies received:		
– Domestic waste management	65	69
Total annual charges	3,546	3,276
Total rates and annual charges	21,002	19,678

Council has used 2022 year valuations provided by the NSW Valuer General in calculating its rates.

Material accounting policy information

Rates and annual charges are recognised as revenue at the beginning of the rating period to which they relate. Prepaid rates are recognised as a financial liability until the beginning of the rating period.

Pensioner rebates relate to reductions in rates and certain annual charges for eligible pensioners' place of residence in the local government council area.

Pensioner rate subsidies are received from the NSW Government to provide a contribution towards the pensioner rebates and are recognised within the underlying revenue item based on their substance.

B2-2 User charges and fees

	Timing	2024 \$ '000	2023 \$ '000
Specific user charges (per s502 - specific 'actual use' charges)			
Waste management services (non-domestic)	2	975	900
Total specific user charges		975	900
Other user charges and fees			
(i) Fees and charges – statutory and regulatory functions (per s608)			
Inspection services	2	17	20
Private works – section 67	2	107	119
Regulatory/ statutory fees	2	146	165
Section 10.7 certificates (EP&A Act)	2	95	127
Section 603 certificates	2	51	59
Animal control	2	49	56
Total fees and charges – statutory/regulatory		465	546
(ii) Fees and charges – other (incl. general user charges (per s608))			
Parking fees	2	83	93
Transport for NSW works (state roads not controlled by Council)	2	643	–
Waste disposal tipping fees	2	978	579
Art gallery	2	83	56
Airport	2	855	824
Burial fees	2	232	230
Rental income	2	90	84
Living desert fees	2	349	318
Museum	2	3	3
Public halls	2	200	213
Royalties	2	40	125
Swimming centre / pool	2	–	294
Other	2	17	25
Tourism and area promotion	2	170	164
Total fees and charges – other		3,743	3,008
Total other user charges and fees		4,208	3,554
Total user charges and fees		5,183	4,454
Timing of revenue recognition for user charges and fees			
User charges and fees recognised over time (1)		–	–
User charges and fees recognised at a point in time (2)		5,183	4,454
Total user charges and fees		5,183	4,454

Material accounting policy information

Revenue arising from user charges and fees is recognised when or as the performance obligation is completed and the customer receives the benefit of the goods / services being provided.

The performance obligation relates to the specific services which are provided to the customers and generally the payment terms are within 30 days of the provision of the service or in some cases such as caravan parks, the customer is required to pay on arrival or a deposit in advance. There is no material obligation for Council in relation to refunds or returns.

Licences granted by Council are all either short-term or low value and all revenue from licences is recognised at the time that the licence is granted rather than over the term of the licence.

B2-3 Other revenues

	Timing	2024 \$ '000	2023 \$ '000
Legal fees recovery – rates and charges (extra charges)	2	70	233
Legal fees recovery – other	2	282	1,893
Commissions and agency fees	2	40	19
Diesel rebate	2	64	51
Insurance claims recoveries	2	562	2,132
Sales – general	2	105	153
Bad and Doubtful Debt Provision movement		–	29
Apprentice Wage Subsidy	2	42	225
Sundry income	2	224	138
Total other revenue		1,389	4,873
Timing of revenue recognition for other revenue			
Other revenue recognised over time (1)		–	–
Other revenue recognised at a point in time (2)		1,389	4,873
Total other revenue		1,389	4,873

Material accounting policy information for other revenue

Where the revenue is earned for the provision of specified goods / services under an enforceable contract, revenue is recognised when or as the obligations are satisfied.

Statutory fees and fines are recognised as revenue when the service has been provided, the payment is received or when the penalty has been applied, whichever occurs first.

Other revenue is recorded when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

B2-4 Grants and contributions

		Operating 2024 \$ '000	Operating 2023 \$ '000	Capital 2024 \$ '000	Capital 2023 \$ '000
	Timing				
General purpose grants and non-developer contributions (untied)					
General purpose (untied)					
Current year allocation					
Financial assistance – general component	2	436	1,070	–	–
Financial assistance – local roads component	2	29	601	–	–
Payment in advance - future year allocation					
Financial assistance	2	5,972	6,367	–	–
Amount recognised as income during current year		6,437	8,038	–	–
Special purpose grants and non-developer contributions (tied)					
Cash contributions					
Economic development	2	29	435	–	–
Heritage and cultural	2	40	132	700	57
Library	2	317	452	–	–
Art gallery	2	100	100	–	–
Parks and reserves and horticulture	2	–	21	851	505
Street lighting	2	119	114	–	–
Airport	1	–	–	1,628	305
Transport (roads to recovery)	2	311	311	–	–
Transport (other roads and bridges funding)	2	1,003	885	218	1,589
Other specific grants	1	–	–	1,580	678
Heritage/cultural	2	12	13	–	–
Recreation and culture	2	48	22	–	–
Tourism	2	13	19	–	–
Other	2	1	–	–	–
Total special purpose grants and non-developer contributions – cash		1,993	2,504	4,977	3,134
Non-cash contributions					
Acquisition of Police Station		–	–	627	–
Total other contributions – non-cash		–	–	627	–
Total special purpose grants and non-developer contributions (tied)		1,993	2,504	5,604	3,134
Total grants and non-developer contributions		8,430	10,542	5,604	3,134
Comprising:					
– Commonwealth funding		6,747	8,348	1,702	634
– State funding		1,604	2,147	3,275	2,500
– Other funding		79	47	627	–
		8,430	10,542	5,604	3,134

continued on next page

Page 19 of 77

B2-4 Grants and contributions (continued)

Developer contributions

	Timing	Operating 2024 \$ '000	Operating 2023 \$ '000	Capital 2024 \$ '000	Capital 2023 \$ '000
Developer contributions: (s7.4 & s7.11 - EP&A Act, s64 of the LGA):					
Cash contributions					
S 7.12 – fixed development consent levies	2	16	75	–	–
Total developer contributions – cash		16	75	–	–
Total developer contributions		16	75	–	–
Total contributions		16	75	–	–
Total grants and contributions		8,446	10,617	5,604	3,134
Timing of revenue recognition for grants and contributions					
Grants and contributions recognised over time (1)		4,736	1,830	–	–
Grants and contributions recognised at a point in time (2)		3,710	8,787	5,604	3,134
Total grants and contributions		8,446	10,617	5,604	3,134

continued on next page

Page 20 of 77

B2-4 Grants and contributions (continued)**Unspent grants and contributions**

Certain grants and contributions are obtained by Council on the condition they be spent in a specified manner or in a future period but which are not yet spent in accordance with those conditions are as follows:

	Operating 2024 \$ '000	Operating 2023 \$ '000	Capital 2024 \$ '000	Capital 2023 \$ '000
Unspent grants and contributions				
Unspent funds at 1 July	2,101	1,364	10,264	2,028
Add: Funds recognised as revenue in the reporting year but not yet spent in accordance with the conditions	1,219	1,373	2,141	10,066
Less: Funds recognised as revenue in previous years that have been spent during the reporting year	(1,088)	(636)	(2,141)	(300)
Less: Funds received in prior year but revenue recognised and funds spent in current year	—	—	(2,594)	(1,530)
Unspent funds at 30 June	2,232	2,101	7,670	10,264

Material accounting policy information**Grants and contributions – enforceable agreement with sufficiently specific performance obligations**

Grant and contribution revenue from an agreement which is enforceable and contains sufficiently specific performance obligations is recognised as or when control of each performance obligations is transferred.

Performance obligations may be satisfied either at a point in time or over time and this is reflected in the revenue recognition pattern. Point in time recognition occurs when the beneficiary obtains control of the goods / services at a single time (e.g. completion of the project when a report / outcome is provided), whereas over time recognition is where the control of the services is ongoing throughout the project (e.g. provision of community health services through the year).

Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

Capital grants

Capital grants received by Council under an enforceable contract for the acquisition or construction of infrastructure, property, plant and equipment to identified specifications which will be under Council's control on completion are recognised as revenue as and when the obligation to construct or purchase is completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project.

For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the Council.

Developer contributions

Council has obligations to provide facilities from contribution revenues levied on developers under the provisions of sections 7.4, 7.11 and 7.12 of the *Environmental Planning and Assessment Act 1979* (EP&A Act).

While Council generally incorporates these amounts as part of a Development Consents Order, such developer contributions are only recognised as income upon receipt by Council, due to the possibility that individual development consents may not be acted upon by the applicant and, accordingly, would not be payable to Council.

Developer contributions may only be expended for the purposes for which the contributions were required, but Council may apply contributions according to the priorities established in work schedules for the contribution plan.

B2-4 Grants and contributions (continued)**Other grants and contributions**

Assets, including cash, received from other grants and contributions are recognised at fair value when the asset is received. Council considers whether there are any related liability or equity items associated with the asset which are recognised in accordance with the relevant accounting standard.

Once the assets and liabilities have been recognised then income is recognised for any remaining asset value at the time that the asset is received.

B2-5 Interest and investment income

	2024 \$ '000	2023 \$ '000
Interest on financial assets measured at amortised cost		
– Overdue rates and annual charges (incl. special purpose rates)	193	48
– Cash and investments	1,195	676
Total interest and investment income (losses)	1,388	724

B2-6 Other income

	Notes	2024 \$ '000	2023 \$ '000
Rental income			
Other lease income			
Rental income ¹		295	331
Total rental income	C2-1	295	331
Fair value increment on investments			
Fair Value Increment (Managed Funds)		275	248
Total Fair value increment on investments		275	248
Total other income		570	579

(1) Lease Income (excluding variable lease payments not dependent on an index or rate)

B3 Costs of providing services**B3-1 Employee benefits and on-costs**

	2024 \$ '000	2023 \$ '000
Salaries and wages	11,182	10,991
Employee termination costs (where material – other than vested leave paid)	–	165
Employee leave entitlements (ELE)	3,384	3,135
Superannuation	1,613	1,460
Workers' compensation insurance	647	630
Fringe benefit tax (FBT)	30	26
Total employee costs	16,856	16,407
Less: capitalised costs	(1,009)	(915)
Total employee costs expensed	15,847	15,492

Material accounting policy information

Employee benefit expenses are recorded when the service has been provided by the employee.

Retirement benefit obligations

All employees of the Council are entitled to benefits on retirement, disability or death. Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

Superannuation plans

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Council participates in a defined benefit plan under the Local Government Superannuation Scheme, however, sufficient information to account for the plan as a defined benefit is not available and therefore Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans, i.e. as an expense when it becomes payable – refer to Note E3-1 for more information.

B3-2 Materials and services

	Notes	2024 \$ '000	2023 \$ '000
Raw materials and consumables		2,706	2,543
Contractor costs		4,725	4,062
Audit Fees	F2-1	160	195
Previously other expenses:			
Councillor and Mayoral fees and associated expenses	F1-2	239	219
Advertising		113	111
Bank charges		95	89
Electricity and heating		668	641
Insurance		557	641
Postage		112	109
Printing and stationery		69	66
Street lighting		346	289
Subscriptions and publications		194	185
Telephone and communications		97	102
Travel expenses		100	143
Investment fees		11	10
Internet access		116	121
Licenses and permits		32	27
Motor vehicles		63	66
Promotion		33	64
Training costs (other than salaries and wages)		130	102
Other expenses		390	483
Water charges and consumption		735	541
Sale of Land For Unpaid Rates		–	96
Legal expenses:			
– Legal expenses: debt recovery		3	102
– Legal expenses: other		378	1,339
Total materials and services		12,072	12,346

B3-3 Borrowing costs

(i) Interest bearing liability costs

Interest on loans		645	677
Total interest bearing liability costs		645	677
Total interest bearing liability costs expensed		645	677

(ii) Other borrowing costs

Discount adjustments relating to movements in provisions (other than ELE)			
– Remediation liabilities	C3-5	167	165
Total other borrowing costs		167	165
Total borrowing costs expensed		812	842

B3-4 Depreciation, amortisation and impairment of non-financial assets

	Notes	2024 \$ '000	2023 \$ '000
Depreciation and amortisation			
Plant and equipment		911	822
Office equipment		172	132
Furniture and fittings		132	123
Infrastructure:			
	C1-6		
– Buildings		1,713	1,707
– Footpaths		216	169
– Other open space/recreational assets		280	362
– Other structures		862	859
– Roads		2,141	2,079
– Stormwater drainage		198	192
Reinstatement, rehabilitation and restoration assets:			
– Tip assets		230	230
Total depreciation, amortisation and impairment for non-financial assets		6,855	6,675

Material accounting policy information**Depreciation and amortisation**

Depreciation and amortisation are calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives. Useful lives are included in Note C1-6 for IPPE assets.

Impairment of non-financial assets

Council assets held at fair value that are not held primarily for their ability to generate net cash flow, and that are deemed to be specialised, are no longer required to be tested for impairment under AASB 136. This is because these assets are assessed on an annual basis to ensure that the carrying amount is not materially different from fair value and therefore an impairment loss would be captured during this assessment.

Other assets that do not meet the criteria above are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

Impairment losses for revalued assets are firstly offset against the amount in the revaluation surplus for the class of asset, with only the excess to be recognised in the Income Statement.

B3-5 Other expenses

	Notes	2024 \$ '000	2023 \$ '000
Bad and Doubtful Debts		43	7
Total Other Expenses	C1-4	43	7
Net share of loss in joint ventures and associates using the equity method			
Joint arrangements		63	65
Total net share of loss in joint ventures and associates using the equity method	D1-1	63	65
Other			
Contributions/levies to other levels of government		802	659
Donations, contributions and assistance to other organisations (Section 356)		341	301
Total other		1,143	960
Total other expenses		1,249	1,032

B4 Gains or losses**B4-1 Gain or loss from the disposal, replacement and de-recognition of assets**

	Notes	2024 \$ '000	2023 \$ '000
Gain (or loss) on disposal of property (excl. investment property)			
Proceeds from disposal – property (excl. investment property)		354	17
Less: carrying amount of property assets sold/written off		(388)	(18)
Gain (or loss) on disposal		(34)	(1)
Gain (or loss) on disposal of plant and equipment			
	C1-6		
Proceeds from disposal – plant and equipment		92	106
Less: carrying amount of plant and equipment assets sold/written off		(39)	(223)
Gain (or loss) on disposal		53	(117)
Gain (or loss) on disposal of infrastructure			
	C1-6		
Proceeds from disposal – infrastructure		–	–
Less: carrying amount of infrastructure assets sold/written off		(155)	(277)
Gain (or loss) on disposal		(155)	(277)
Net gain (or loss) from disposal of assets		(136)	(395)

B5 Performance against budget**B5-1 Material budget variations**

Council's original budget was adopted by the Council on 26 June 2023 and is not required to be audited. The original projections on which the budget was based have been affected by a number of factors. These include state and federal government decisions, including new grant programs, changing economic activity, environmental factors, and by decisions made by Council.

While these General Purpose Financial Statements include the original budget adopted by Council, the Act requires Council to review its financial budget on a quarterly basis, so it is able to manage the variation between actuals and budget that invariably occur during the year.

Material variations of more than 10% between original budget and actual results or where the variance is considered material by nature are explained below.

Variation Key: **F** = Favourable budget variation, **U** = Unfavourable budget variation.

\$ '000	2024 Budget	2024 Actual	2024 ----- Variance -----	
Revenues				
Rates and annual charges	20,950	21,002	52	0% F
User charges and fees	4,335	5,183	848	20% F
The increase in revenue is due to additional revenue from disposal of waste material from the a major rail crash and road projects contracted by Transport for NSW.				
Other revenues	530	1,389	859	162% F
Higher than budgeted revenue is due to further insurance and other cost recoveries related to the Civic Centre refurbishment and higher than usual sale of scrap metal.				
Operating grants and contributions	7,077	8,446	1,369	19% F
The favourable variance is due to an increase in the Commonwealth Financial Assistance Grant and an additional grant revenue under Rural and Regional Road Repair Fund that was not anticipated in the original budget.				
Capital grants and contributions	3,016	5,604	2,588	86% F
The variance is due to timing differences between when capital grants are budgeted and when grant funding is received.				
Interest and investment revenue	1,383	1,388	5	0% F
Other income	–	570	570	∞ F
Other Income was classified as Interest and Investment Income in the original budget. The favourable overall variance for Interest and Investment Income and Other Income is due to an increase in interest rates over the year.				

B5-1 Material budget variations (continued)

\$ '000	2024 Budget	2024 Actual	2024 ----- Variance -----	
Expenses				
Employee benefits and on-costs	15,485	15,847	(362)	(2)% U
Materials and services	10,369	12,072	(1,703)	(16)% U
Budget variances are due to general increases in prices, expenditure on contracted works offset by revenue not included in the original budget, employment of contracted staff to fill vacancies in technical areas that were included in employee costs budget and additional legal expenses not included in the original budget.				
Borrowing costs	745	812	(67)	(9)% U
Depreciation, amortisation and impairment of non-financial assets	6,700	6,855	(155)	(2)% U
Other expenses	977	1,249	(272)	(28)% U
Higher than budgeted revenue is due to further insurance and other cost recoveries related to the Civic Centre refurbishment and higher than usual sale of scrap metal.				

Statement of cash flows

Cash flows from operating activities	9,057	9,777	720	8% F
The favourable variance is due to revenue from an increase in the Commonwealth Financial Assistance Grant and additional grant revenue under Rural and Regional Road Repair Fund that was not anticipated in the original budget. Higher than budgeted revenue from disposal of waste material from the a major rail crash, additional revenue from road projects contracted by Transport for NSW, scrap metal sales, and insurance recoveries related to the Civic Centre refurbishment.				
Cash flows from investing activities	(8,849)	(6,317)	2,532	(29)% F
The variance is due to higher than budgeted expenditure on IPPE which necessitated higher than budgeted redemption of term deposits.				
Cash flows from financing activities	(1,264)	(1,803)	(539)	43% U
The variance is due to a calculation error in the compilation of the original budget.				

C Financial position**C1 Assets we manage****C1-1 Cash and cash equivalents**

	2024 \$ '000	2023 \$ '000
Cash assets		
Cash on hand and at bank	7,171	4,508
Cash equivalent assets		
– Short-term deposits	9,885	10,891
Total cash and cash equivalents	17,056	15,399
Reconciliation of cash and cash equivalents		
Total cash and cash equivalents per Statement of Financial Position	17,056	15,399
Balance as per the Statement of Cash Flows	17,056	15,399

C1-2 Financial investments

	2024 Current \$ '000	2024 Non-current \$ '000	2023 Current \$ '000	2023 Non-current \$ '000
Financial assets at fair value through the profit and loss				
Managed funds	4,593	–	4,318	–
Total	4,593	–	4,318	–
Debt securities at amortised cost				
Long term deposits	11,500	–	18,010	–
Total	11,500	–	18,010	–
Total financial investments	16,093	–	22,328	–
Total cash assets, cash equivalents and investments	33,149	–	37,727	–

Material accounting policy information

Financial instruments are recognised initially on the date that the Council becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification

On initial recognition, Council classifies its financial assets into the following categories – those measured at:

- amortised cost
- fair value through profit and loss (FVTPL)
- fair value through other comprehensive income – equity instrument (FVOCI-equity)

Financial assets are not reclassified subsequent to their initial recognition.

Amortised cost

Council's financial assets measured at amortised cost comprise trade and other receivables, term deposits and cash and cash equivalents in the Statement of Financial Position. Term deposits with an initial term of more than 3 months are classified as investments rather than cash and cash equivalents.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, impairment and gains or loss on de-recognition are recognised in profit or loss.

Financial assets through profit or loss

All financial assets not classified as measured at amortised cost or fair value through other comprehensive income as described above are measured at fair value through profit or loss.

Net gains or losses, including any interest or dividend income, are recognised in profit or loss.

C1-3 Restricted and allocated cash, cash equivalents and investments

	2024 \$ '000	2023 \$ '000
--	-----------------	-----------------

(a) Externally restricted cash,
cash equivalents and
investments

Total cash, cash equivalents and investments **33,149** **37,727**

Less: Externally restricted cash, cash equivalents and investments **(15,593)** **(16,948)**

Cash, cash equivalents and investments not subject to external restrictions **17,556** **20,779**

External restrictions**External restrictions – included in liabilities**

External restrictions included in cash, cash equivalents and investments above comprise:

Specific purpose unexpended grants – general fund **7,670** **10,264**

External restrictions – included in liabilities **7,670** **10,264**

External restrictions – other

External restrictions included in cash, cash equivalents and investments above comprise:

Specific purpose unexpended grants (recognised as revenue) – general fund **2,232** **2,101**

Domestic waste management **5,077** **3,980**

Royalties **614** **603**

External restrictions – other **7,923** **6,684**

Total external restrictions **15,593** **16,948**

Cash, cash equivalents and investments subject to external restrictions are those which are only available for specific use by Council due to a restriction placed by legislation or third-party contractual agreement.

	2024 \$ '000	2023 \$ '000
--	-----------------	-----------------

(b) Internal allocations

Cash, cash equivalents and investments not subject to external restrictions **17,556** **20,779**

Less: Internally restricted cash, cash equivalents and investments **(16,580)** **(16,883)**

Unrestricted and unallocated cash, cash equivalents and investments **976** **3,896**

Internal allocations

At 30 June, Council has internally allocated funds to the following:

Employees leave entitlement **1,076** **1,007**

Plant purchase reserve **701** **951**

Other **4,653** **3,264**

General Projects Reserve **6,000** **6,000**

TCorp Loan Reserve **4,150** **5,661**

Total internal allocations **16,580** **16,883**

Cash, cash equivalents and investments not subject to external restrictions may be internally allocated by resolution or policy of the elected Council.

C1-4 Receivables

	2024 Current \$ '000	2024 Non-current \$ '000	2023 Current \$ '000	2023 Non-current \$ '000
Rates and annual charges	2,521	—	2,129	—
Interest and extra charges	578	—	562	—
User charges and fees	644	—	718	—
Accrued revenues				
– Interest on investments	61	—	191	—
– Other income accruals	1,444	—	252	—
GST receivable	473	—	202	—
Deferred debtors	10	—	10	—
Total	5,731	—	4,064	—
Less: provision for impairment				
Rates and annual charges	(56)	—	(53)	—
User charges and fees	(135)	—	(100)	—
Total provision for impairment – receivables	(191)	—	(153)	—
Total net receivables	5,540	—	3,911	—
Externally restricted receivables				
Domestic waste management	319	—	457	—
Total external restrictions	319	—	457	—
Unrestricted receivables	5,221	—	3,454	—
Total net receivables	5,540	—	3,911	—

	2024 \$ '000	2023 \$ '000
Movement in provision for impairment of receivables		
Balance at the beginning of the year	153	2,271
Less: Reductions to provisions recognised during the year	—	(2,118)
+ new provisions recognised during the year	38	—
Balance at the end of the year	191	153

C1-4 Receivables (continued)**Material accounting policy information**

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

Impairment

Impairment of financial assets measured at amortised cost is recognised on an expected credit loss (ECL) basis.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition, and when estimating ECL, the Council considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on Council's historical experience and informed credit assessment, and including forward-looking information.

When considering the ECL for rates debtors, Council takes into account that unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold. For non-rates debtors, Council uses the presumption that an asset which is more than 30 days past due has seen a significant increase in credit risk.

The Council uses the presumption that a financial asset is in default when:

- the other party is unlikely to pay its credit obligations to the Council in full, without recourse by the Council to actions such as realising security (if any is held) or
- the financial assets (for non-rates debtors) are more than 90 days past due.

Credit losses are measured as the present value of the difference between the cash flows due to the entity in accordance with the contract, and the cash flows expected to be received. This is applied using a probability weighted approach.

On initial recognition of the asset, an estimate of the expected credit losses for the next 12 months is recognised. Where the asset has experienced significant increase in credit risk then the lifetime losses are estimated and recognised.

Council uses the simplified approach for trade receivables where the expected lifetime credit losses are recognised on day 1.

There has been no change in the estimation techniques or significant assumptions made during the current reporting period.

The Council writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings, or when the receivables are over 3 years past due, whichever occurs first.

Where the Council renegotiates the terms of receivables due from certain customers, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in profit or loss.

Rates and annual charges outstanding are secured against the property.

C1-5 Inventories

	2024 Current \$ '000	2024 Non-current \$ '000	2023 Current \$ '000	2023 Non-current \$ '000
Inventories at cost				
Trading stock	90	—	134	—
Total inventories at cost	90	—	134	—
Total inventories	90	—	134	—

Material accounting policy information**Raw materials and stores, work in progress and finished goods**

Raw materials and stores, work in progress and finished goods are stated at the lower of cost and net realisable value. Costs are assigned to individual items of inventory on the basis of weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

C1-6 Infrastructure, property, plant and equipment

By aggregated asset class	At 1 July 2023			Asset movements during the reporting period							At 30 June 2024		
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions renewals ¹	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Adjustments and transfers	Revaluation increments / (decrements) to equity (ARR)	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Capital work in progress	10,339	–	10,339	7,710	40	–	–	(5,590)	(2)	–	12,497	–	12,497
Plant and equipment	14,643	(7,996)	6,647	1,079	5	(39)	(911)	503	(1)	–	15,927	(8,644)	7,283
Office equipment	2,519	(1,842)	677	29	–	–	(172)	–	–	–	2,548	(2,014)	534
Furniture and fittings	2,701	(1,843)	858	–	–	–	(132)	13	(1)	–	2,713	(1,975)	738
Land:													
– Operational land	5,339	–	5,339	–	–	(388)	–	–	(1)	–	4,950	–	4,950
– Community land	3,488	–	3,488	–	–	–	–	–	–	–	3,488	–	3,488
– Crown Land	1,585	–	1,585	–	219	–	–	–	–	–	1,804	–	1,804
Infrastructure:													
– Buildings	144,534	(56,428)	88,106	773	703	(133)	(1,713)	192	3	3,719	152,228	(60,578)	91,650
– Other structures	27,695	(9,222)	18,473	150	430	(22)	(862)	3,907	(324)	903	33,118	(10,463)	22,655
– Roads	234,121	(81,258)	152,863	1,859	–	–	(2,141)	975	1	8,298	249,888	(88,033)	161,855
– Footpaths	15,632	(6,223)	9,409	243	388	–	(216)	–	(2)	369	16,893	(6,702)	10,191
– Stormwater drainage	17,059	(6,789)	10,270	–	–	–	(198)	–	1	312	17,589	(7,204)	10,385
– Other open space/recreational assets	14,537	(4,920)	9,617	272	–	–	(280)	–	325	488	16,020	(5,598)	10,422
Other assets:													
– Library books	352	(352)	–	–	–	–	–	–	–	–	352	(352)	–
– Other	8,742	–	8,742	–	–	–	–	–	–	–	8,742	–	8,742
– Other	276	(225)	51	–	–	–	–	–	2	–	278	(225)	53
Reinstatement, rehabilitation and restoration assets (refer Note C3-5):													
– Tip assets	12,799	(6,348)	6,451	–	–	–	(230)	–	(1)	–	12,799	(6,579)	6,220
Total infrastructure, property, plant and equipment	516,361	(183,446)	332,915	12,115	1,785	(582)	(6,855)	–	–	14,089	551,834	(198,367)	353,467

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

continued on next page ...

Page 35 of 77

C1-6 Infrastructure, property, plant and equipment (continued)

	At 1 July 2022			Asset movements during the reporting period							At 30 June 2023		
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions renewals ¹	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Adjustments and transfers	Revaluation decrements to equity (ARR)	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
By aggregated asset class	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Capital work in progress	8,321	–	8,321	4,202	147	(158)	–	(2,173)	–	–	10,339	–	10,339
Plant and equipment	13,773	(7,692)	6,081	1,444	53	(223)	(822)	–	114	–	14,643	(7,996)	6,647
Office equipment	2,415	(1,710)	705	74	24	–	(132)	6	–	–	2,519	(1,842)	677
Furniture and fittings	2,581	(1,719)	862	93	26	–	(123)	–	–	–	2,701	(1,843)	858
Land:													
– Operational land	3,016	–	3,016	–	–	(18)	–	–	–	2,341	5,339	–	5,339
– Community land	1,820	–	1,820	–	35	–	–	–	–	1,633	3,488	–	3,488
– Crown Land	910	–	910	–	–	–	–	–	–	675	1,585	–	1,585
Infrastructure:													
– Buildings – non-specialised	121,003	(63,733)	57,270	184	–	(5)	(1,707)	177	–	32,187	144,534	(56,428)	88,106
– Other structures	29,906	(16,473)	13,433	138	43	–	(859)	32	1,087	4,599	27,695	(9,222)	18,473
– Roads	228,424	(81,065)	147,359	2,006	252	–	(2,079)	1,796	–	3,529	234,121	(81,258)	152,863
– Footpaths	14,785	(5,785)	9,000	1,184	–	(114)	(169)	162	–	(654)	15,632	(6,223)	9,409
– Stormwater drainage	13,033	(5,640)	7,393	–	–	–	(192)	–	–	3,069	17,059	(6,789)	10,270
– Other open space/recreational assets	24,917	(7,692)	17,225	61	–	–	(362)	–	(1,201)	(6,106)	14,537	(4,920)	9,617
Other assets:													
– Library books	352	(352)	–	–	–	–	–	–	–	–	352	(352)	–
– Other	8,742	–	8,742	–	–	–	–	–	–	–	8,742	–	8,742
– Art	276	(225)	51	–	–	–	–	–	–	–	276	(225)	51
Reinstatement, rehabilitation and restoration assets (refer Note C3-5):													
– Tip assets	12,799	(6,118)	6,681	–	–	–	(230)	–	–	–	12,799	(6,348)	6,451
Total infrastructure, property, plant and equipment	487,073	(198,204)	288,869	9,386	580	(518)	(6,675)	–	–	41,273	516,361	(183,446)	332,915

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

continued on next page ...

Page 36 of 77

C1-6 Infrastructure, property, plant and equipment (continued)**Material accounting policy information**

Infrastructure, property, plant and equipment are held at fair value. Independent comprehensive valuations are performed at least every five years, however the carrying amount of assets is assessed by Council at each reporting date to confirm that it is not materially different from current fair value.

Increases in the carrying amounts arising on revaluation are credited to the revaluation reserve. To the extent that the increase reverses a decrease previously recognised in profit or loss relating to that asset class, the increase is first recognised as profit or loss. Decreases that reverse previous increases of assets in the same class are first charged against revaluation reserves directly in equity to the extent of the remaining reserve attributable to the class; all other decreases are charged to the Income Statement.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the Income Statement during the financial period in which they are incurred.

When infrastructure, property, plant and equipment are acquired by Council for nil or nominal consideration, the assets are initially recognised at their fair value at acquisition date.

Land is not depreciated. Depreciation on other assets is calculated using the straight-line method to allocate their cost, net of their residual values, over their estimated useful lives as follows:

Plant and equipment	Years	Other equipment	Years
Office equipment	5 to 10	Playground equipment	40
Office furniture	10 to 20	Benches, seats etc.	30
Computer equipment	4		
Vehicles	5 to 8	Buildings	
Heavy plant/road making equipment	5 to 8	Buildings: masonry	20 to 265
Other plant and equipment	5 to 15	Buildings: other	20 to 265
Transportation assets		Other infrastructure assets	
Unsealed roads	25	Unsealed roads	25
Bridge: concrete	100	Other open space/recreational assets	15 to 30
Road pavements	25 to 170		
Kerb, gutter and footpaths	70 to 100		
Stormwater assets			
Drains	85 to 100		
Culverts	70 to 100		
Flood control structures	80 to 100		

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date.

Land under roads

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips.

Council has elected not to recognise land under roads acquired before 1 July 2008. Land under roads acquired after 1 July 2008 is recognised in accordance with the IPPE accounting policy.

Crown reserves

Crown reserves under Council's care and control are recognised as assets of the Council. While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated.

Improvements on Crown reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating to the reserves are recognised within Council's Income Statement.

C2 Leasing activities

C2-1 Council as a lessor

Operating leases

	2024 \$ '000	2023 \$ '000
Operating lease expenses		
Lease maintenance expenses	37	13
Total expenses relating to operating leases	37	13
Lease income (excluding variable lease payments not dependent on an index or rate)	295	331
Total income relating to operating leases for Council assets	295	331

C3 Liabilities of Council**C3-1 Payables**

	2024 Current \$ '000	2024 Non-current \$ '000	2023 Current \$ '000	2023 Non-current \$ '000
Goods and services – operating expenditure	1,445	–	1,397	–
Accrued expenses:				
– Borrowings	85	–	90	–
– Salaries and wages	395	–	589	–
– Other expenditure accruals	842	–	728	–
Security bonds, deposits and retentions	392	–	388	–
Prepaid rates	1,519	–	1,491	–
Total payables	4,678	–	4,683	–

Payables

Payables represent liabilities for goods and services provided to Council prior to the end of financial year that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

C3-2 Contract Liabilities

		2024 Current \$ '000	2024 Non-current \$ '000	2023 Current \$ '000	2023 Non-current \$ '000
	Notes				
Grants and contributions received in advance:					
Unexpended capital grants (to construct Council controlled assets)	(i)	7,670	–	10,264	–
Total grants received in advance		7,670	–	10,264	–
Total contract liabilities		7,670	–	10,264	–

Notes

(i) Council has received funding to construct assets including sporting facilities, bridges, library and other infrastructure. The funds received are under an enforceable contract which require Council to construct an identified asset which will be under Council's control on completion. The revenue is recognised as Council constructs the asset and the contract liability reflects the funding received which cannot yet be recognised as revenue. The revenue is expected to be recognised in the next 12 months.

Contract liabilities relating to restricted assets

	2024 Current \$ '000	2024 Non-current \$ '000	2023 Current \$ '000	2023 Non-current \$ '000
Externally restricted assets				
Unspent grants held as contract liabilities	7,670	–	10,264	–
Contract liabilities relating to externally restricted assets	7,670	–	10,264	–
Total contract liabilities relating to restricted assets	7,670	–	10,264	–
Total contract liabilities	7,670	–	10,264	–

Revenue recognised that was included in the contract liability balance at the beginning of the period

	2024 \$ '000	2023 \$ '000
Grants and contributions received in advance:		
Capital grants (to construct Council controlled assets)	10,264	2,028
Total revenue recognised that was included in the contract liability balance at the beginning of the period	10,264	2,028

C3-3 Borrowings

	2024 Current \$ '000	2024 Non-current \$ '000	2023 Current \$ '000	2023 Non-current \$ '000
Loans – secured ¹	1,859	16,016	1,803	17,875
Total borrowings	1,859	16,016	1,803	17,875

(1) Loans are secured over the general rating income of Council.

Disclosures on liability interest rate risk exposures, fair value disclosures and security can be found in Note E1-1.

(a) Changes in liabilities arising from financing activities

	2023		Non-cash movements				2024
	Opening Balance \$ '000	Cash flows \$ '000	Acquisition \$ '000	Fair value changes \$ '000	Acquisition due to change in accounting policy \$ '000	Other non-cash movement \$ '000	Closing balance \$ '000
Loans – secured	19,678	(1,803)	–	–	–	–	17,875
Total liabilities from financing activities	19,678	(1,803)	–	–	–	–	17,875

	2022		Non-cash movements				2023
	Opening Balance \$ '000	Cash flows \$ '000	Acquisition \$ '000	Fair value changes \$ '000	Acquisition due to change in accounting policy \$ '000	Other non-cash movement \$ '000	Closing balance \$ '000
Loans – secured	20,223	(1,686)	1,141	–	–	–	19,678
Total liabilities from financing activities	20,223	(1,686)	1,141	–	–	–	19,678

(b) Financing arrangements

	2024 \$ '000	2023 \$ '000
--	-----------------	-----------------

Total facilities

Total financing facilities available to Council at the reporting date are:

Credit cards/purchase cards	90	90
Loans – secured	17,875	19,678
Total financing arrangements	17,965	19,768

Drawn facilities

Financing facilities drawn down at the reporting date are:

– Credit cards/purchase cards	15	34
– Loans – secured	17,875	19,678
Total drawn financing arrangements	17,890	19,712

Undrawn facilities

Undrawn financing facilities available to Council at the reporting date are:

– Credit cards/purchase cards	75	56
Total undrawn financing arrangements	75	56

C3-4 Employee benefit provisions

	2024 Current \$ '000	2024 Non-current \$ '000	2023 Current \$ '000	2023 Non-current \$ '000
Annual leave	1,968	—	1,803	—
Sick leave	142	—	149	—
Long service leave	3,011	260	2,816	268
Total employee benefit provisions	5,121	260	4,768	268

Current employee benefit provisions not anticipated to be settled within the next twelve months

	2024 \$ '000	2023 \$ '000
The following provisions, even though classified as current, are not expected to be settled in the next 12 months.		
Provisions – employees benefits	3,465	3,209
	3,465	3,209

Material accounting policy information**Long-term employee benefit obligations**

The liability for long-service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

C3-5 Provisions

	2024 Current \$ '000	2024 Non-Current \$ '000	2023 Current \$ '000	2023 Non-Current \$ '000
Asset remediation/restoration:				
Asset remediation/restoration (future works)	–	9,879	–	9,712
Sub-total – asset remediation/restoration	–	9,879	–	9,712
Total provisions	–	9,879	–	9,712

Description of and movements in provisions

	Other provisions	
	Asset remediation \$ '000	Total \$ '000
2024		
At beginning of year	9,712	9,712
Unwinding of discount	167	167
Total other provisions at end of year	9,879	9,879
2023		
At beginning of year	9,547	9,547
Unwinding of discount	165	165
Total other provisions at end of year	9,712	9,712

Nature and purpose of provisions

Asset remediation

Council has a legal/public obligation to make, restore, rehabilitate and reinstate the council tip and quarry.

Material accounting policy information

Provisions are recognised when Council has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and the amount has been reliably estimated.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as a borrowing cost.

Asset remediation – tips and quarries**Restoration**

Close-down and restoration costs include the dismantling and demolition of infrastructure, and the removal of residual materials and remediation of disturbed areas. Estimated close-down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, whether this occurs during the development or during the operation phase, based on the net present value of estimated future costs.

Provisions for close-down and restoration costs do not include any additional obligations which are expected to arise from future disturbance. The costs are estimated on the basis of a closure plan. The cost estimates are calculated annually during the life of the operation to reflect known developments, e.g. updated cost estimates and revisions to the estimated lives of operations, and are subject to formal review at regular intervals.

Rehabilitation

Where rehabilitation is conducted systematically over the life of the operation, rather than at the time of closure, provision is made for the estimated outstanding continuous rehabilitation work at each reporting date, and the cost is charged to the Income Statement.

C3-5 Provisions (continued)

Provision is made for the estimated present value of the costs of environmental clean-up obligations outstanding at the reporting date. These costs are charged to the Income Statement. Movements in the environmental clean-up provisions are presented as an operating cost, except for the unwinding of the discount which is shown as a borrowing cost.

Remediation procedures generally commence soon after the time the damage, remediation process, and estimated remediation costs become known, but may continue for many years depending on the nature of the disturbance and the remediation techniques.

As noted above, the ultimate cost of environmental remediation is uncertain and cost estimates can vary in response to many factors, including changes to the relevant legal requirements, the emergence of new restoration techniques, or experience at other locations. The expected timing of expenditure can also change, for example in response to changes in quarry reserves or production rates. As a result, there could be significant adjustments to the provision for close down and restoration and environmental clean-up, which would affect future financial results.

Other movements in the provisions for close-down and restoration costs, including those resulting from new disturbance, updated cost estimates, changes to the estimated lives of operations, and revisions to discount rates, are capitalised within property, plant and equipment. These costs are then depreciated over the lives of the assets to which they relate.

Close-down and restoration costs are a normal consequence of tip and quarry operations, and the majority of close-down and restoration expenditure is incurred at the end of the life of the operations. Although the ultimate cost to be incurred is uncertain, Council estimates the respective costs based on feasibility and engineering studies using current restoration standards and techniques.

C4 Reserves

C4-1 Nature and purpose of reserves

IPPE Revaluation reserve

The infrastructure, property, plant and equipment (IPPE) revaluation reserve is used to record increments and decrements in the revaluation of infrastructure, property, plant and equipment.

D Council structure**D1 Interests in other entities**

	Council's share of net assets	
	2024	2023
	\$ '000	\$ '000
Council's share of net assets		
Net share of interests in joint ventures and associates using the equity method – assets		
Joint arrangements	803	866
Total net share of interests in joint ventures and associates using the equity method – assets	803	866
Total Council's share of net assets	803	866

D1-1 Interests in joint arrangements**Net carrying amounts – Council's share**

	Interest in ownership		2024	2023
	2024	2023	\$ '000	\$ '000
Far South West Joint Organisation	25.0%	25.0%	803	866
Total carrying amounts – material joint ventures			803	866

Joint arrangements

The following information is provided for joint arrangements that are individually material to the Council. Included are the total amounts as per the joint venture financial statements, adjusted for fair-value adjustments at acquisition date and differences in accounting policies, rather than the Council's share.

Council is a member of the Far South West Joint Organisation (FSWJO) which includes Balranald Shire Council, Central Darling Shire Council, and Wentworth Shire Council. Details of Council's membership and participation are as follows:

Legal status of Joint Organisation

The Far South West Joint Organisation is a body corporate proclaimed under the Local Government Act 1993 (the Act) with the legal capacity and powers of an individual.

While the principal functions of the joint organisation are provided for in the Act and through this Charter, powers are also conferred on the joint organisation as a statutory corporation under section 50 of the Interpretation Act 1987. Other functions may be conferred on a joint organisation by legislation and may be delegated to a joint organisation by one or more member councils.

The FSWJO has the same year end date as the Council.

What the Joint Organisation does

The principal functions of Far South West Joint Organisation are to:

- Establish strategic regional priorities for the joint organisation area and develop strategies and plans for delivering these priorities
- Provide regional leadership for the joint organisation area and to be an advocate for strategic regional priorities
- Identify and take up opportunities for intergovernmental cooperation on matters relating to the joint organisation area.

Joint Organisation participants

The percentage ownership interest held is equivalent to the percentage voting rights for all associates as follows: FSWJO comprises the Councils of the Shires of Central Darling, Wentworth, Balranald and the City of Broken Hill. The Board of the FSWJO comprises 4 voting members being the Mayors of the four member Councils, and non voting members being the General Managers of four member councils, as well as 2 appointed members from the State Government and Cabinet (non-voting).

continued on next page

Page 45 of 77

D1-1 Interests in joint arrangements (continued)**Council's powers of control or influence over the Joint Organisation**

Broken Hill City Council, as a member of the FSWJO, has a one quarter voting right in respect to the decisions of the Board.

Council's financial obligations to the Joint Organisation

In accordance with the Charter of the FSWJO the annual financial contribution required to be made by each Associate Member is to be based on a methodology adopted by the Board. The contribution made by Broken Hill City Council in 2023/2024 was nil.

Council's liability obligations in relation to the Joint Organisation

Members of the FSWJO are indemnified from liability for functions and duties carried out or omitted honestly, in good faith and with due care and diligence.

Liability for operational losses or winding up of the FSWJO

There are no liability issues identified for Council in the short to medium term.

Summarised financial information for joint organisations

	Far Southwest Joint Organisation	
	2024	2023
	\$ '000	\$ '000
Statement of financial position		
Current assets		
Cash and cash equivalents	3,455	3,465
Other current assets	11	11
Current liabilities		
Other current liabilities	244	10
Net assets	3,222	3,466
Share of income – Council (%)	25.0%	25.0%
Profit/(loss) – Council (\$)	(63)	(65)
Total comprehensive income – Council (\$)	(63)	(65)
Summarised Statement of cash flows		
Cash flows from operating activities	(10)	(186)
Net increase (decrease) in cash and cash equivalents	(10)	(186)
Reconciliation of the carrying amount		
Opening net assets (1 July)	3,466	3,726
Profit/(loss) for the period	(244)	(260)
Closing net assets	3,222	3,466
Council's share of net assets (%)	25.0%	25.0%
Council's share of net assets (\$)	803	866

Material accounting policy information

The council has determined that it has only joint operations

Joint operations:

In relation to its joint operations, where the Council has the rights to the individual assets and obligations arising from the arrangement, the Council has recognised:

- its assets, including its share of any assets held jointly
- its liabilities, including its share of any liabilities incurred jointly
- its share of the revenue from the sale of the output by the joint operation
- its expenses, including its share of any expenses incurred jointly.

E1 Risks relating to financial instruments held**E Risks and accounting uncertainties****E1-1 Risks relating to financial instruments held**

Council's activities expose it to a variety of financial risks including (1) price risk, (2) credit risk, (3) liquidity risk and (4) interest rate risk.

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's finance section under policies approved by the Council.

A comparison by category of the carrying amounts and fair values of Council's financial assets and financial liabilities recognised in the financial statements is presented below.

	Carrying value 2024 \$ '000	Carrying value 2023 \$ '000	Fair value 2024 \$ '000	Fair value 2023 \$ '000
Financial assets				
Measured at amortised cost				
Cash and cash equivalents	17,056	15,399	17,056	15,399
Receivables	5,540	3,911	5,540	3,911
Investments				
– Debt securities at amortised cost	11,500	18,010	11,500	18,010
Fair value through profit and loss				
Investments				
T Corp	4,593	4,318	4,593	4,318
Total financial assets	38,689	41,638	38,689	41,638
Financial liabilities				
Payables	4,678	4,683	4,678	4,683
Loans/advances	17,875	19,678	17,875	19,678
Total financial liabilities	22,553	24,361	22,553	24,361

Council's objective is to maximise its return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital.

Council's finance area manages the cash and Investments portfolio with the assistance of independent advisors.

Council has an investment policy which complies with the Local Government Act 1993 and Minister's investment order 625. This policy is regularly reviewed by Council and its staff and an investment report is tabled before Council on a monthly basis setting out the portfolio breakup and its performance as required by Local Government regulations.

The risks associated with the instruments held are:

- **Price risk** – the risk that the capital value of Investments may fluctuate due to changes in market prices, whether these changes are caused by factors specific to individual financial instruments or their issuers or are caused by factors affecting similar instruments traded in a market.
- **Interest rate risk** – the risk that movements in interest rates could affect returns and income.
- **Liquidity risk** – the risk that Council will not be able to pay its debts as and when they fall due.
- **Credit risk** – the risk that the investment counterparty will not complete their obligations particular to a financial instrument, resulting in a financial loss to Council – be it of a capital or income nature.

Council manages these risks (amongst other measures) by diversifying its portfolio and only purchasing investments with high credit ratings or capital guarantees.

Council also seeks advice from independent advisers before placing any funds in cash equivalents and investments.

continued on next page

Page 47 of 77

E1-1 Risks relating to financial instruments held (continued)

(a) Market risk – interest rate and price risk

	2024 \$ '000	2023 \$ '000
The impact on result for the year and equity of a reasonably possible movement in the price of investments held and interest rates is shown below. The reasonably possible movements were determined based on historical movements and economic conditions in place at the reporting date.		
Impact of a 1% movement in interest rates		
– Equity / Income Statement	331	377
Impact of a 10% movement in price of investments		
– Equity / Income Statement	459	432

E1-1 Risks relating to financial instruments held (continued)**(b) Credit risk**

Council's major receivables comprise (i) rates and annual charges and (ii) user charges and fees.

Council manages the credit risk associated with these receivables by monitoring outstanding debt and employing stringent debt recovery procedures. Council also encourages ratepayers to pay their rates by the due date through incentives.

The credit risk for liquid funds and other short-term financial assets is considered negligible, since the counterparties are reputable banks with high quality external credit ratings.

There are no significant concentrations of credit risk, whether through exposure to individual customers, specific industry sectors and/or regions.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

Council makes suitable provision for doubtful receivables as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

Credit risk profile**Receivables – rates and annual charges**

Credit risk on rates and annual charges is minimised by the ability of Council to recover these debts as a secured charge over the land; that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue rates and annual charges at higher than market rates which further encourages payment.

	Not yet overdue \$ '000	overdue rates and annual charges < 5 years \$ '000	≥ 5 years \$ '000	Total \$ '000
2024				
Gross carrying amount	–	430	2,091	2,521
2023				
Gross carrying amount	–	671	1,458	2,129

Receivables - non-rates and annual charges

Council applies the simplified approach for non-rates and annual charges debtors and contract assets to provide for expected credit losses, which permits the use of the lifetime expected loss provision at inception. To measure the expected credit losses, non-rates and annual charges debtors have been grouped based on shared credit risk characteristics and the days past due.

The loss allowance provision is determined as follows. The expected credit losses incorporate forward-looking information

	Not yet overdue \$ '000	0 - 30 days \$ '000	Overdue debts 31 - 60 days \$ '000	61 - 90 days \$ '000	> 91 days \$ '000	Total \$ '000
2024						
Gross carrying amount	2,365	73	34	32	706	3,210
Expected loss rate (%)	0.00%	0.00%	0.00%	0.00%	19.12%	4.21%
ECL provision	–	–	–	–	135	135
2023						
Gross carrying amount	1,443	84	21	24	363	1,935
Expected loss rate (%)	0.00%	0.00%	0.00%	0.00%	27.61%	5.18%
ECL provision	–	–	–	–	100	100

continued on next page

Page 49 of 77

E1-1 Risks relating to financial instruments held (continued)

(c) Liquidity risk

Payables, lease liabilities and borrowings are both subject to liquidity risk; that is, the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels, and by maintaining an adequate cash buffer. Payment terms can be extended, and overdraft facilities drawn upon in extenuating circumstances.

Borrowings are also subject to interest rate risk: the risk that movements in interest rates could adversely affect funding costs. Council manages this risk through diversification of borrowing types, maturities and interest rate structures.

The finance team regularly reviews interest rate movements to determine if it would be advantageous to refinance or renegotiate part or all of the loan portfolio.

The timing of cash flows presented in the table below to settle financial liabilities reflects the earliest contractual settlement dates. The timing of expected outflows is not expected to be materially different from contracted cashflows.

The amounts disclosed in the table are the undiscounted contracted cash flows for non-lease liabilities (refer to Note C2-1(b) for lease liabilities) and therefore the balances in the table may not equal the balances in the Statement of Financial Position due to the effect of discounting.

	Weighted average interest rate %	Subject to no maturity \$ '000	payable in: ≤ 1 Year \$ '000	1 - 5 Years \$ '000	> 5 Years \$ '000	Total cash outflows \$ '000	Actual carrying values \$ '000
2024							
Payables	0.00%	392	4,285	—	—	4,677	4,678
Borrowings	3.44%	—	1,803	7,508	8,564	17,875	17,875
Total financial liabilities		392	6,088	7,508	8,564	22,552	22,553
2023							
Payables	0.00%	388	4,295	—	—	4,683	4,683
Borrowings	3.41%	—	1,686	7,574	10,418	19,678	19,678
Total financial liabilities		388	5,981	7,574	10,418	24,361	24,361

E2-1 Fair value measurement

The Council measures the following asset and liability classes at fair value on a recurring basis:

- Financial Assets
- Infrastructure, property, plant and equipment

The fair value of assets and liabilities must be estimated in accordance with various accounting standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a 'level' in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

E2-1 Fair value measurement (continued)

\$ '000	Notes	Fair value measurement hierarchy									
		Date of latest valuation		Level 1 Quoted prices in active mkts		Level 2 Significant observable inputs		Level 3 Significant unobservable inputs		Total	
		2024	2023	2024	2023	2024	2023	2024	2023	2024	2023
Financial assets	C1-2										
Managed Funds		30/06/24	30/06/23	4,593	4,318	—	—	—	—	4,593	4,318
Total financial assets				4,593	4,318	—	—	—	—	4,593	4,318
Infrastructure, property, plant and equipment	C1-6										
Operational land		01/07/22	01/07/22	—	—	1,245	1,245	3,705	4,094	4,950	5,339
Community land		30/06/23	30/06/23	—	—	—	—	3,488	3,488	3,488	3,488
Crown land		30/06/23	30/06/23	—	—	—	—	1,804	1,585	1,804	1,585
Buildings		01/07/22	01/07/22	—	—	—	—	91,650	88,106	91,650	88,106
Other structures		01/07/22	01/07/22	—	—	—	—	22,655	18,473	22,655	18,473
Roads		01/07/22	01/07/22	—	—	—	—	161,855	152,863	161,855	152,863
Footpaths		01/07/22	01/07/22	—	—	—	—	10,191	9,409	10,191	9,409
Stormwater drainage		01/07/22	01/07/22	—	—	—	—	10,385	10,270	10,385	10,270
Open spaces and other recreation		01/07/22	01/07/22	—	—	—	—	10,422	9,617	10,422	9,617
Art		30/06/21	30/06/21	—	—	8,742	8,742	—	—	8,742	8,742
Other		30/06/20	30/06/20	—	—	—	—	53	51	53	51
Tip remediation		30/06/20	30/06/20	—	—	—	—	6,220	6,451	6,220	6,451
Total infrastructure, property, plant and equipment				—	—	9,987	9,987	322,428	304,407	332,415	314,394

continued on next page ...

E2-1 Fair value measurement (continued)

Valuation techniques

Where Council is unable to derive fair valuations using quoted market prices of identical assets (ie. level 1 inputs) Council instead utilises a spread of both observable inputs (level 2 inputs) and unobservable inputs (level 3 inputs).

The fair valuation techniques Council has employed while utilising level 2 and level 3 inputs are as follows:

Financial assets

Council has invested in financial assets including term deposits.

Council values these assets at fair value based on valuations provided at the end of each month and year end that are prepared by external industry experts in the finance field.

Managed Funds have been classified as level 1 as they have unadjusted quoted prices in active markets.

Valuation techniques remained the same for the reporting period.

E2-1 Fair value measurement (continued)

Infrastructure, property, plant and equipment (IPPE)

Community land

Assets within the "Community Land" class are:

- Council owned land and
- "Care Control Management Land" [Crown] of which Council derives current and future economic benefits arising from the use of the land asset.

Council's community land is valued on the Unimproved Capital Value (UCV), provided by the Valuer General.

Currently all Council assets in this asset class are based on UCV, however, should Council have an asset in future for which an UCV is not provided, the replacement cost will be used. Replacement cost will be based on average unit rates for similar properties, land use, dimensions, land size and shape, which are not considered observable based on market evidence, therefore, placing the whole asset class in Level 3. Valuation techniques remained the same for this reporting period.

Operational land

Council's operational land includes all of Council's land classified as operational land under Local Government Act 1993. APV Valuers and Asset Management revalued all Operational Land as at 30 June 2023.

Council's operational land is valued using a modelled market based valuation process.

The majority of land is subject to directly observable comparable local market evidence, hence these assets are considered level 2. However there is land that is not subject to directly observable local market evidence as well as, if Council obtains an asset in the future for which this valuation process is not available, the replacement cost will be used. Replacement cost will be based on average unit rates for similar properties, land use, dimensions, land size and shape, which are not considered observable based on market evidence, therefore, placing these assets in in Level 3. Valuation techniques remained the same for this reporting period.

Stormwater drainage

The stormwater drainage asset class consists of Council's pits and Culverts. APV Valuers & Asset Management completed a comprehensive valuation on all roads and road related assets in 2023.

Replacement costs (unit rates) and useful lives for Stormwater Drainage assets were determined through professional judgement applied by APV, which incorporated standard unit rates to the dimensions of the asset and considered environmental factors based on asset location. Other significant inputs considered in the valuation of these assets are asset condition, remaining useful life, and residual value.

This asset class is categorised as Level 3 as some of the above-mentioned inputs used in the valuation of these assets require significant professional judgement and are therefore unobservable. Valuation techniques remained the same for this reporting period.

All stormwater assets were indexed 3.10% as at 30 June 2024 to reflect sharp inflation increases caused by economic pressures.

Other structure

Council's other structure assets comprise of fences, flagpoles, monuments and the like.

Council engaged APV Valuers and Asset Management to value all buildings, structures and shelters in 2023.

The valuation methodology adopted was based on current replacement cost of the asset.

Replacement costs (unit rate) and useful lives of Council's other structure assets were determined using technical knowledge from Council staff (engineers and asset management) and external valuers. Other significant inputs considered in the valuation of these assets are condition rating, remaining useful life, pattern of consumption, dimensions, components and residual value. This asset class is categorised as Level 3 as some of the above-mentioned inputs used in the valuation of these assets require significant professional judgement and are therefore unobservable. Valuation techniques remained the same for this reporting period.

All other structure assets were indexed 5.27% as at 30 June 2024 to reflect sharp inflation increases caused by economic pressures.

Buildings

Council engaged APV Asset and Management to value all buildings, structures and shelters in 2023. The valuation methodology adopted was based on current replacement cost of the asset.

The valuation aspects are generally, but not limited to the location, size, condition, style and utility of the asset. Replacement cost, asset condition, remaining useful life and building components are some of the inputs used in fair value determination. Since most of these inputs require judgement and are unobservable, the asset class has been classified as Level 3. Valuation techniques remained the same for this reporting period.

All building assets were indexed 4.75% as at 30 June 2024 to reflect sharp inflation increases caused by economic pressures.

Roads

Council's roads are componentised into pavement, surface and formation and further separated into segments for inspection and valuation.

APV Valuers and Asset Management completed a comprehensive valuation of roads and road related assets in 2023.

The current replacement cost approach was adopted to value Council roads. The replacement costs (based on unit rates), useful lives and conditions were determined by technical information provided by Council's asset planners and professional judgement applied by APV Assets and Management.

E2-1 Fair value measurement (continued)

Some of the other significant inputs considered in the valuation of these assets are remaining useful life, dimensions, components, residual value and type of road.

This asset class is categorised as Level 3 as some of the above-mentioned inputs used in the valuation of these assets require significant professional judgement and are therefore unobservable. Valuation techniques remained the same for this reporting period.

All road assets were indexed approx 5.38% as at 30 June 2024 to reflect sharp inflation increases caused by economic pressures.

Footpaths

Council's footpath register consists of all pedestrian walkways and cycleways within the Council area.

APV Valuers & Asset Management completed a comprehensive valuation of roads and road related assets in 2023.

Replacement costs (unit rates) and useful lives of Councils footpaths were determined using technical knowledge and professional judgement. Some of the other significant inputs considered in the valuation of these assets are remaining useful life, dimensions, components and residual value.

This asset class is categorised as Level 3 as some of the above-mentioned inputs used in the valuation of these assets require significant professional judgement and are therefore unobservable. Valuation techniques remained the same for this reporting period.

All footpath assets were indexed 4.10% as at 30 June 2024 to reflect sharp inflation increases caused by economic pressures.

Open space / recreational assets

Councils recreational facilities includes assets within our sports fields, aquatic centre and park locations. This includes but is not limited to, playing courts, playgrounds, and cricket nets. Replacement costs (unit rates) and useful lives of Council's recreational facilities were determined using technical knowledge from Council staff (engineers and asset management) and professional judgement. Some of the other significant inputs considered in the valuation of these assets are remaining useful life, pattern of consumption, dimensions, components and residual value.

This asset class is categorised as Level 3 as some of the above-mentioned inputs used in the valuation of these assets require significant professional judgement and are therefore unobservable. Valuation techniques remained the same for this reporting period.

All open space assets were indexed 5.27% as at 30 June 2024 to reflect sharp inflation increases caused by economic pressures.

Plant and equipment, office equipment, and furniture and fittings

This asset category includes:

Plant & Equipment – Motor vehicles, trucks, mowers, buses, earthmoving equipment

Office Equipment – Computer equipment

Furniture & Fittings – Chairs, desks, cabinets, display systems

These assets are valued at cost in Council's books and reported at fair value in the notes due to the nature of the items.

The cost of these assets are based on current invoices and contracts, which are based on observable inputs, however the remaining useful life and residual value is based on internal factors which are unobservable in the market therefore placing these assets in Level 3. Valuation techniques remained the same for this reporting period.

Library books and other assets

This asset category comprises of assets such as library books, journals, magazines, CD's and DVD's.

The library books are reported at Fair value in the notes however, due to the nature of these items they are valued at cost. There are no major variances between the fair value and carrying amount of these assets. The cost of these assets are based on current invoices and contracts, which are based on observable inputs, however the remaining useful life and residual value is based on internal factors which are unobservable in the market making it a Level 3 asset. Valuation techniques remain the same for this reporting period.

Artwork

Council engaged APV Valuers and Asset Management to value all artwork in 2021.

This information was updated into Council's asset register.

The valuation was completed using the replacement cost approach and market value in accordance with AASB 116.

The replacement value for artworks was determined by the price at which the items could be purchased from a reputable dealer, gallery or retail outlet.

Where the fair value of an asset could not be determined by sale on the open market, a depreciable replacement cost has been adopted. Other significant inputs considered in the valuation are the condition of the asset, pattern of consumption and remaining useful life. This asset class is categorised as Level 2 & 3 as some of the above mentioned inputs used in the valuation of these assets require significant professional judgement and are therefore unobservable. Valuation techniques remained the same for this reporting period.

Tip remediation

Council operates a landfilling operation as well as a range of waste services, including recycled and reclaimed products. It has been recognised that there will be significant costs associated with the closure and post closure management of the landfill site. Closure of the landfill will involve a wide range of activities including preparation of a Landfill Closure and Management Plan, final capping of the landfill waste and site re-vegetation, decommissioning and removing infrastructure and equipment that will not be required post-closure, and fencing sensitive infrastructure.

continued on next page

Page 55 of 77

E2-1 Fair value measurement (continued)

The key unobservable inputs are the discount rate, cost escalation rate, actual timing of costs and future environmental management requirements. Geolyse Pty Ltd. were engaged in the 2018 financial year to perform a valuation of the estimated cost for the tip remediation based on current data and tip consumption as at 30 June 2018.

E2-1 Fair value measurement (continued)

Fair value measurements using significant unobservable inputs (level 3)

A reconciliation of the movements in recurring fair value measurements of infrastructure, property, plant and equipment allocated to Level 3 of the hierarchy is provided below:

	Crown Land		Operational Land		Community Land		Buildings non-specialised	
	2024	2023	2024	2023	2024	2023	2024	2023
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Opening balance	1,585	910	4,094	2,324	3,488	1,820	88,106	57,270
Total gains or losses for the period								
Recognised in other comprehensive income – revaluation surplus	–	675	–	1,788	–	1,633	3,719	32,187
Other movements								
Purchases (GBV)	219	–	–	–	–	35	1,668	361
Disposals (WDV)	–	–	(389)	(18)	–	–	(133)	(5)
Depreciation and impairment	–	–	–	–	–	–	(1,710)	(1,707)
Closing balance	1,804	1,585	3,705	4,094	3,488	3,488	91,650	88,106

	Other structures		Roads		Footpaths		Stormwater drainage	
	2024	2023	2024	2023	2024	2023	2024	2023
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Opening balance	18,473	13,433	152,863	147,359	9,409	9,000	10,270	7,393
Total gains or losses for the period								
Recognised in other comprehensive income – revaluation surplus	903	4,599	8,297	3,529	369	(654)	312	3,069
Other movements								
Transfers from/(to) another asset class	(325)	1,087	–	–	–	–	–	–
Purchases (GBV)	4,487	213	2,834	4,054	629	1,346	–	–
Disposals (WDV)	(22)	–	–	–	–	(114)	–	–
Depreciation and impairment	(861)	(859)	(2,139)	(2,079)	(216)	(169)	(197)	(192)
Closing balance	22,655	18,473	161,855	152,863	10,191	9,409	10,385	10,270

continued on next page

Page 57 of 77

E2-1 Fair value measurement (continued)

	Open space/other recreational assets		Other		Tip remediation		Total	
	2024	2023	2024	2023	2024	2023	2024	2023
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Opening balance	9,617	17,225	51	51	6,451	6,681	304,407	263,466
Recognised in other comprehensive income – revaluation surplus	488	(6,106)	–	–	–	–	14,088	40,720
Transfers from/(to) another asset class	325	(1,201)	2	–	–	–	2	(114)
Purchases (GBV)	272	61	–	–	–	–	10,109	6,070
Disposals (WDV)	–	–	–	–	–	–	(544)	(137)
Depreciation and impairment	(280)	(362)	–	–	(231)	(230)	(5,634)	(5,598)
Closing balance	10,422	9,617	53	51	6,220	6,451	322,428	304,407

Highest and best use

All of Council's non-financial assets are considered as being utilised for their highest and best use.

E3-1 Contingencies

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but their knowledge and disclosure is considered relevant to the users of Council's financial report.

LIABILITIES NOT RECOGNISED

1. Guarantees

(i) Defined benefit superannuation contribution plans

Council is party to an Industry Defined Benefit Plan under the Local Government Superannuation Scheme, named The Local Government Superannuation Scheme – Pool B (the Scheme) which is a defined benefit plan that has been deemed to be a 'multi-employer fund' for purposes of AASB119 Employee Benefits for the following reasons:

- Assets are not segregated within the sub-group according to the employees of each sponsoring employer.
- The contribution rates have been the same for all sponsoring employers. That is, contribution rates have not varied for each sponsoring employer according to the experience relating to the employees of that sponsoring employer.
- Benefits for employees of all sponsoring employers are determined according to the same formulae and without regard to the sponsoring employer.
- The same actuarial assumptions are currently used in respect of the employees of each sponsoring employer.

Given the factors above, each sponsoring employer is exposed to the actuarial risks associated with current and former employees of other sponsoring employers, and hence shares in the associated gains and losses (to the extent that they are not borne by members).

Description of the funding arrangements.

Pooled Employers are required to pay future service employer contributions and past service employer contributions to the Fund.

The future service employer contributions were determined using the new entrant rate method under which a contribution rate sufficient to fund the total benefits over the working life-time of a typical new entrant is calculated. The current future service employer contribution rates are:

Division B	1.9 times member contributions for non-180 Point Members; Nil for 180 Point Members*
Division C	2.5% salaries
Division D	1.64 times member contributions

continued on next page

Page 58 of 77

E3-1 Contingencies (continued)

* For 180 Point Members, Employers are required to contribute 8% of salaries for the year ending 30 June 2024 (increasing to 8.5% in line with the increase in the Superannuation Guarantee) to these members' accumulation accounts, which are paid in addition to members' defined benefits.

The past service contribution for each Pooled Employer is a share of the total past service contributions of \$20.0 million per annum for 1 January 2022 to 31 December 2024, apportioned according to each employer's share of the accrued liabilities as at 30 June 2023. These past service contributions are used to maintain the adequacy of the funding position for the accrued liabilities.

The adequacy of contributions is assessed at each triennial actuarial investigation and monitored annually between triennials.

Description of the extent to which Council can be liable to the plan for other Council's obligations under the terms and conditions of the multi-employer plan

As stated above, each sponsoring employer (Council) is exposed to the actuarial risks associated with current and former employees of other sponsoring employers and hence shares in the associated gains and losses.

However, there is no relief under the Fund's trust deed for employers to walk away from their defined benefit obligations. Under limited circumstances, an employer may withdraw from the plan when there are no active members, on full payment of outstanding additional contributions. There is no provision for allocation of any surplus which may be present at the date of withdrawal of the Council.

There are no specific provisions under the Fund's trust deed dealing with deficits or surplus on wind-up.

There is no provision for allocation of any surplus which may be present at the date of withdrawal of an employer.

The amount of Council employer contributions to the defined benefit section of the Local Government Superannuation Scheme and recognised as an expense for the year ending 30 June 2024 was \$ 83,626.71. The last valuation of the Scheme was performed by the Fund Actuary, Richard Boyfield FIAA on 30 June 2023.

The estimated employer reserves financial position for the Pooled Employers at 30 June 2023 is:

Employer reserves only *	\$millions	Asset Coverage
Assets	2,237.5	
Past Service Liabilities	2,141.9	104.5%
Vested Benefits	2,159.8	103.6%

* excluding member accounts and reserves in both assets and liabilities.

The share of any funding surplus/ deficit that is broadly attributed to Council is estimated to be 0.34% at 30 June 2023.

Council's share of that deficiency cannot be accurately calculated as the Scheme is a mutual arrangement where assets and liabilities are pooled together for all member councils. For this reason, no liability for the deficiency has been recognised in Council's accounts. Council has a possible obligation that may arise should the Scheme require immediate payment to correct the deficiency.

The key economic long term assumptions used to calculate the present value of accrued benefits are:

Investment return	6.0% per annum
Salary inflation *	3.5% per annum
Increase in CPI	3.5% for FY 23/24 2.5% per annum thereafter

* Plus promotional increases

The contribution requirements may vary from the current rates if the overall sub-group experience is not in line with the actuarial assumptions in determining the funding program; however, any adjustment to the funding program would be the same for all sponsoring employers in the Pooled Employers group.

Please note that the estimated employer reserves financial position above is a preliminary calculation, and once all the relevant information has been received by the Funds Actuary, the final end of year review will be completed by December 2024.

E3-1 Contingencies (continued)

(ii) StateCover Limited

Council is a member of StateCover Mutual Limited and holds a partly paid share in the entity.

StateCover is a company providing workers compensation insurance cover to the NSW local government industry and specifically Council.

Council has a contingent liability to contribute further equity in the event of the erosion of the company's capital base as a result of the company's past performance and/or claims experience or as a result of any increased prudential requirements from APRA.

These future equity contributions would be required to maintain the company's minimum level of net assets in accordance with its licence requirements.

(iii) Other guarantees

Council has provided no other guarantees other than those listed above.

2. Other liabilities

(i) Third party claims

The Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services.

Council believes that it is appropriately covered for all claims through its insurance coverage and does not expect any material liabilities to eventuate.

(ii) Potential land acquisitions due to planning restrictions imposed by Council

Council has classified a number of privately owned land parcels as local open space or bushland.

As a result, where notified in writing by the various owners, Council will be required to purchase these land parcels.

At reporting date, reliable estimates as to the value of any potential liability (and subsequent land asset) from such potential acquisitions has not been possible.

ASSETS NOT RECOGNISED

(i) Infringement notices/fines

Fines and penalty income, the result of Council issuing infringement notices is followed up and collected by the Infringement Processing Bureau.

Council's revenue recognition policy for such income is to account for it as revenue on receipt.

Accordingly, at year end, there is a potential asset due to Council representing issued but unpaid infringement notices.

Due to the limited information available on the status, value and duration of outstanding notices, Council is unable to determine the value of outstanding income.

(ii) Refurbishment Project litigation

Litigation is ongoing for a compensation claim against the party (parties) involved with a refurbishment project. While the claim has been settled proceedings are still ongoing in relation to costs.

F People and relationships

F1 Related party disclosures

F1-1 Key management personnel (KMP)

Key management personnel (KMP) of the council are those persons having the authority and responsibility for planning, directing and controlling the activities of the council, directly or indirectly.

The aggregate amount of KMP compensation included in the Income Statement is:

	2024	2023
	\$ '000	\$ '000
Compensation:		
Short-term benefits	1,586	1,450
Post-employment benefits	119	118
Other long-term benefits	32	30
Total	1,737	1,598

F1-2 Councillor and Mayoral fees and associated expenses

	2024	2023
	\$ '000	\$ '000

The aggregate amount of Councillor and Mayoral fees and associated expenses included in materials and services expenses in the Income Statement are:

Mayoral fee	39	39
Councillors' fees	180	180
Other Councillors' expenses (including Mayor)	20	—
Total	239	219

F2 Other relationships**F2-1 Audit fees**

	2024	2023
	\$ '000	\$ '000

During the year, the following fees were incurred for services provided by the auditor of Council, related practices and non-related audit firms

Auditors of the Council**(i) Audit and other assurance services**

Audit and review of financial statements

	85	74
Total Auditor-General remuneration	85	74

(i) Audit and other assurance services

Internal Audit

	75	121
Total audit fees	160	195

G Other matters**G1-1 Statement of Cash Flows information****Reconciliation of Operating Result**

	2024 \$ '000	2023 \$ '000
Net operating result from Income Statement	6,611	7,277
Add / (less) non-cash items:		
Depreciation and amortisation	6,855	6,675
(Gain) / loss on disposal of assets	136	395
Non-cash capital grants and contributions	(627)	–
Losses/(gains) recognised on fair value re-measurements through the P&L: – Investments classified as 'at fair value'	(275)	(248)
Unwinding of discount rates on reinstatement provisions	334	330
Share of net (profits)/losses of associates/joint ventures using the equity method	63	65
Movements in operating assets and liabilities and other cash items:		
(Increase) / decrease of receivables	(1,667)	2,879
Increase / (decrease) in provision for impairment of receivables	38	(2,118)
(Increase) / decrease of inventories	44	13
(Increase) / decrease of other current assets	686	1
Increase / (decrease) in payables	48	(23)
Increase / (decrease) in accrued interest payable	(5)	–
Increase / (decrease) in other accrued expenses payable	(80)	77
Increase / (decrease) in other liabilities	32	480
Increase / (decrease) in contract liabilities	(2,594)	8,236
Increase / (decrease) in employee benefit provision	345	258
Increase / (decrease) in other provisions	(167)	(165)
Net cash flows from operating activities	9,777	24,132

G2-1 Commitments

Capital commitments (exclusive of GST)

	2024	2023
	\$ '000	\$ '000

Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:

Property, plant and equipment

Buildings	12,902	17,656
Infrastructure	28,760	22,049
Plant and equipment	2,426	2,204
Total commitments	44,088	41,909

These expenditures are payable as follows:

Within the next year	17,535	7,661
Later than one year and not later than 5 years	26,553	34,248
Total payable	44,088	41,909

Sources for funding of capital commitments:

Unrestricted general funds	5,334	4,002
Future grants and contributions	16,925	21,919
Unexpended grants	10,978	9,376
Internally restricted reserves	6,701	951
Unexpended loans	4,150	5,661
Total sources of funding	44,088	41,909

G3-1 Events occurring after the reporting date

There are no other known events after the reporting period which would give rise to a material impact on the reported results or financial position.

G4 Statement of performance measures

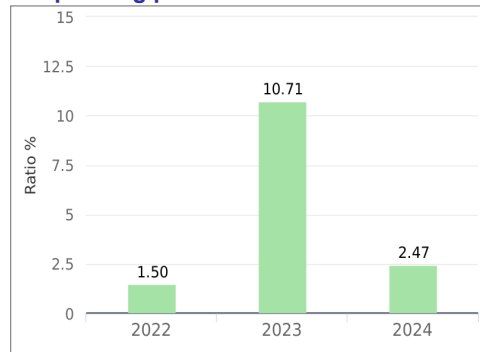
G4-1 Statement of performance measures – consolidated results

\$ '000	Amounts 2024	Indicator 2024	Indicators 2023 2022		Benchmark
1. Operating performance ratio					
Total continuing operating revenue excluding capital grants and contributions less operating expenses ^{1,2}	931	2.47%	10.71%	1.50%	> 0.00%
Total continuing operating revenue excluding capital grants and contributions ¹	37,703				
2. Own source operating revenue ratio					
Total continuing operating revenue excluding all grants and contributions ¹	29,257	67.56%	68.61%	64.64%	> 60.00%
Total continuing operating revenue ¹	43,307				
3. Unrestricted current ratio					
Current assets less all external restrictions	23,249	2.84x	3.16x	3.13x	> 1.50x
Current liabilities less specific purpose liabilities	8,193				
4. Debt service cover ratio					
Operating result before capital excluding interest and depreciation/impairment/amortisation ¹	8,598	3.29x	4.70x	3.87x	> 2.00x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)	2,615				
5. Rates and annual charges outstanding percentage					
Rates and annual charges outstanding	3,043	12.73%	11.20%	15.24%	< 10.00%
Rates and annual charges collectable	23,903				
6. Cash expense cover ratio					
Current year's cash and cash equivalents plus all term deposits	28,556	10.45 months	12.20 months	7.44 months	> 3.00 months
Monthly payments from cash flow of operating and financing activities	2,734				

(1) Excludes fair value increments on investment properties, reversal of revaluation decrements, reversal of impairment losses on receivables, net gain on sale of assets and net share of interests in joint ventures and associates using the equity method and includes pensioner rate subsidies

(2) Excludes impairment/revaluation decrements of IPPE, fair value decrements on investment properties, net loss on disposal of assets and net loss on share of interests in joint ventures and associates using the equity method

End of the audited financial statements

H Additional Council disclosures (unaudited)**H1-1 Statement of performance measures – consolidated results (graphs)****1. Operating performance ratio****Purpose of operating performance ratio**

This ratio measures Council's achievement of containing operating expenditure within operating revenue.

Commentary on 2023/24 result

2023/24 ratio 2.47%

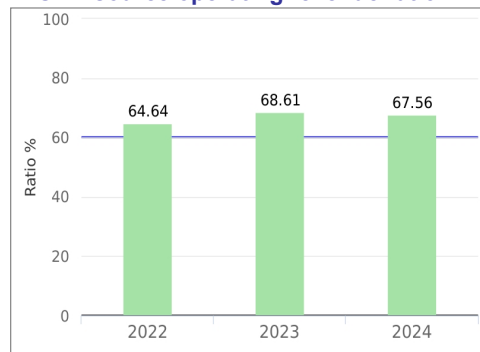
The reduction in the operating performance ratio is due to the large insurance recoveries received in 2022-23 financial year. This ratio will become more stable moving forward.

Benchmark: — > 0.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

2. Own source operating revenue ratio**Purpose of own source operating revenue ratio**

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.

Commentary on 2023/24 result

2023/24 ratio 67.56%

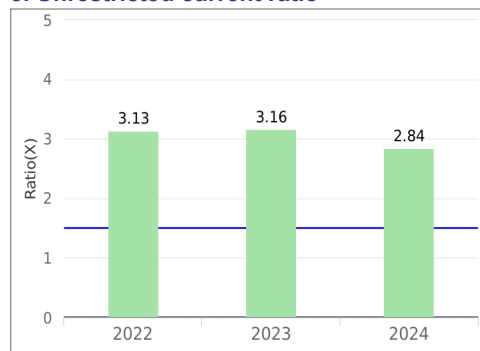
Council's own source revenue has remained consistently above the industry benchmark. A focus to increase user fees and charges in future years will be required to maintain this benchmark over the long term.

Benchmark: — > 60.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

3. Unrestricted current ratio**Purpose of unrestricted current ratio**

To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.

Commentary on 2023/24 result

2023/24 ratio 2.84x

The unrestricted current ratio is above the industry benchmark and indicates Council's ability to repay its current obligations. A balanced approach to cash flows in future years will be required to ensure the ratio is maintained whilst increasing the quantity of capital expenditure.

Benchmark: — > 1.50x

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

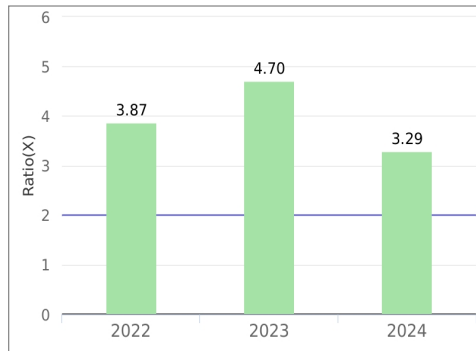
Ratio is outside benchmark

continued on next page

Page 66 of 77

H1-1 Statement of performance measures – consolidated results (graphs) (continued)

4. Debt service cover ratio



Purpose of debt service cover ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments

Commentary on 2023/24 result

2023/24 ratio 3.29x

Whilst the debt service ratio remained above the industry benchmark, Council experienced a slight decrease in the ratio due to the receipt of insurance recoveries in previous years.

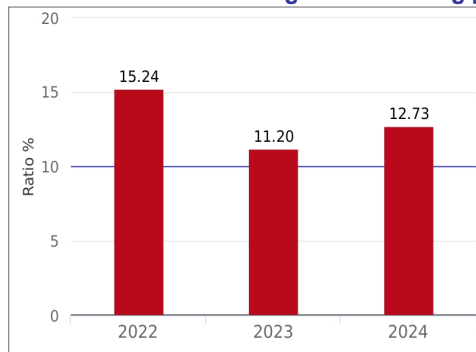
Benchmark: — > 2.00x

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

5. Rates and annual charges outstanding percentage



Purpose of rates and annual charges outstanding percentage

To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.

Commentary on 2023/24 result

2023/24 ratio 12.73%

The Rates outstanding percentage increased slightly as compared to the previous financial year due to the finalisation of sale of land for unpaid rates. Council will conduct a SOLFUR process in FY 2024-25 and concentrate on improved recovery strategies which will see this ratio reduce and become more in line with the industry benchmark.

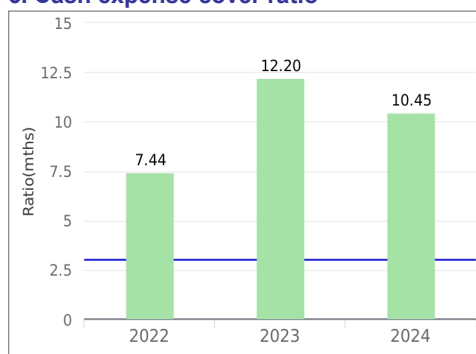
Benchmark: — < 10.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

6. Cash expense cover ratio



Purpose of cash expense cover ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

Commentary on 2023/24 result

2023/24 ratio 10.45 months

The cash ratio is above the industry benchmark and indicates Council's ability to repay immediate expenses.

Benchmark: — > 3.00months

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

H1-2 Council information and contact details

Principal place of business:

240 Blende st
Broken Hill
NSW 2880

Mailing Address:

PO Box 448
Broken Hill
NSW 2880

Telephone: 08 8080 3300

Facsimile: 08 8080 3424

Opening hours:

8:30am - 5:00pm
Monday to Friday

Internet: www.brokenhill.nsw.gov.au

Email: council@brokenhill.nsw.gov.au

Officers**General Manager**

Jay Nankivell

Responsible Accounting Officer

Simon Brown

Public Officer

Razija Nu'Man

Auditors

Auditor General of NSW

Elected members**Mayor**

Tom Kennedy

Councillors

Jim Hickey

Bob Algate

Michael Boland

Marion Browne

Alan Chandler

Dave Gallagher

Hayley Jewitt

Ron Page

Darriea Turley AM

Other information

ABN: 84 873 116 132



INDEPENDENT AUDITOR'S REPORT

Report on the general purpose financial statements

Broken Hill City Council

To the Councillors of Broken Hill City Council

Opinion

I have audited the accompanying financial statements of Broken Hill City Council (the Council), which comprise the Statement by Councillors and Management, the Income Statement and Statement of Comprehensive Income for the year ended 30 June 2024, the Statement of Financial Position as at 30 June 2024, the Statement of Changes in Equity and Statement of Cash Flows for the year then ended, and notes to the financial statements, including material accounting policy information and other explanatory information.

In my opinion:

- the Council's accounting records have been kept in accordance with the requirements of the *Local Government Act 1993*, Chapter 13, Part 3, Division 2 (the Division)
- the financial statements:
 - have been prepared, in all material respects, in accordance with the requirements of this Division
 - are consistent with the Council's accounting records
 - present fairly, in all material respects, the financial position of the Council as at 30 June 2024, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards
- all information relevant to the conduct of the audit has been obtained
- no material deficiencies in the accounting records or financial statements have come to light during the audit.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Other Information

The Council's annual report for the year ended 30 June 2024 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the special purpose financial statements and Special Schedules (the Schedules).

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the special purpose financial statements and Special Schedule - Permissible income for general rates.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Financial Statements

The Councillors are responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the *Local Government Act 1993* and for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

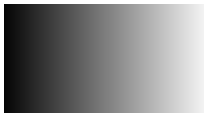
Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

OFFICIAL

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- on the Original Budget information included in the Income Statement, Statement of Cash Flows, and Note B5-1 'Material budget variations
- on the Special Schedules. A separate opinion has been provided on Special Schedule - Permissible income for general rates
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



Hong Wee Soh
Delegate of the Auditor-General for New South Wales

25 October 2024
SYDNEY

OFFICIAL

Page 71 of 77



Cr Tom Kennedy
Mayor
Broken Hill City Council
PO BOX 448
Broken Hill NSW 2880

Contact: Hong Wee Soh
Phone no: 02 9275 7397
Our ref: R008-2124742775-8008

25 October 2024

Dear Mayor

**Report on the Conduct of the Audit
for the year ended 30 June 2024
Broken Hill City Council**

I have audited the general purpose financial statements (GPFS) of the Broken Hill City Council (the Council) for the year ended 30 June 2024 as required by section 415 of the *Local Government Act 1993* (the Act).

I expressed an unmodified opinion on the Council's GPFS.

This Report on the Conduct of the Audit (the Report) for the Council for the year ended 30 June 2023 is issued in accordance with section 417 of the Act. This Report should be read in conjunction with my audit opinion on the GPFS issued under section 417(2) of the Act.

INCOME STATEMENT

Operating result

	2024	2023	Variance
	\$m	\$m	%
Rates and annual charges revenue	21.0	19.7	6.6
Grants and contributions revenue	14.1	13.8	2.2
Operating result from continuing operations	6.6	7.3	9.6
Net operating result before capital grants and contributions	1.0	4.1	75.6

Rates and annual charges revenue (\$21.0 million) increased by \$1.3 million (6.6 per cent) in 2023–2024 due to a rate peg increase of 3.7 percent and increased annual charges.

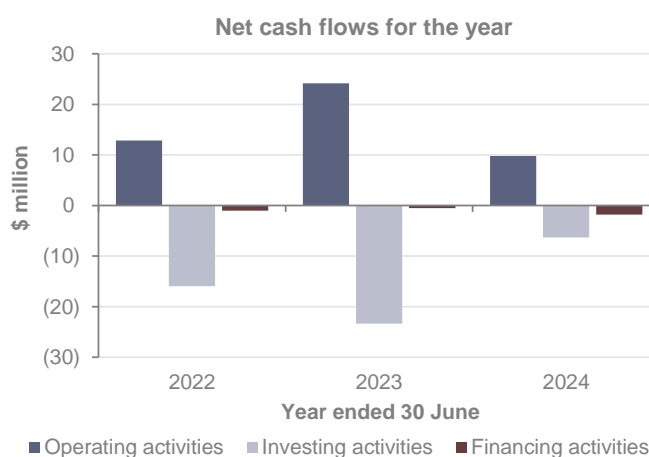
Grants and contributions revenue (\$14.1 million) increased by \$0.3 million (2.2 per cent) in 2024–2025 due to:

- an increase of \$1.2 million in the recognition of income for grant funded capital projects
- the recognition of a non-cash contribution of property assets of \$627,000
- receiving 85.0 per cent of the financial assistance grants for 2024-25 in advance (100 per cent in 2022-23).

Council's operating result from continuing operations (\$6.6 million including the effect of depreciation and amortisation expense of \$6.9 million) was \$0.7 million lower than the 2022–23 result. The net operating result before capital grants and contributions (\$1 million) was \$3.1 million lower than the 2022–23 result. This was mainly due to the receipt of legal fee and insurance recoveries in the prior year.

STATEMENT OF CASH FLOWS

- The Statement of Cash Flows illustrates the flow of cash and cash equivalents moving in and out of Council during the year and reveals that cash increased by \$1.7 million to \$17.1 million at the end of the financial year.



FINANCIAL POSITION

Cash and investments

Cash and investments	2024	2023	Commentary
	\$m	\$m	
Total cash, cash equivalents and investments	33.1	37.7	Externally restricted balances comprise mainly of specific purpose unexpended grants– general fund, domestic waste management charges and royalties.
Restricted cash and investments:			Internal allocations are determined by council policies or decisions, which are subject to change.
• External restrictions	15.6	16.9	
• Internal allocations	16.6	16.9	

Debt

After repaying principal and interest during the financial year, total debt as at 30 June 2024 was \$17.9 million (2023: \$19.7 million).

PERFORMANCE

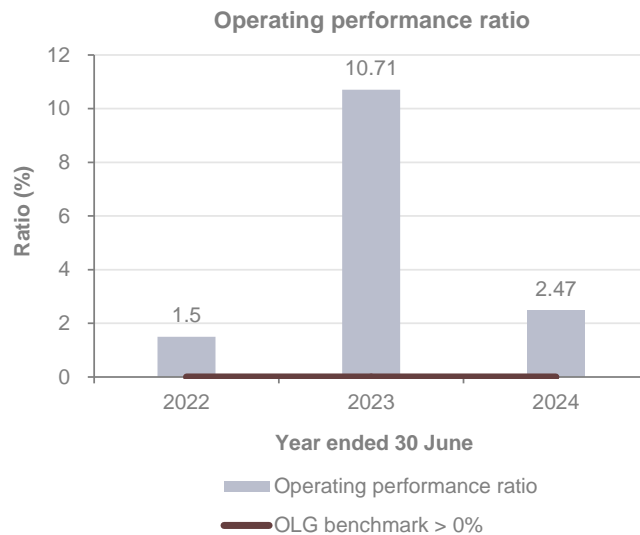
Performance measures

The following section provides an overview of the Council's performance against the performance measures and performance benchmarks set by the Office of Local Government (OLG) within the Department of Planning, Housing and Infrastructure.

Operating performance ratio

The Council met the OLG benchmark for the current reporting period.

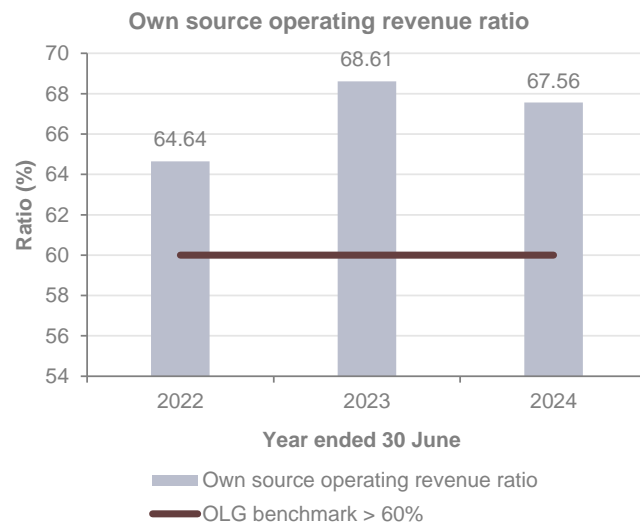
The 'operating performance ratio' measures how well council contained operating expenditure within operating revenue (excluding capital grants and contributions, fair value adjustments, and reversal of revaluation decrements). The benchmark set by OLG is greater than zero per cent.



Own source operating revenue ratio

The Council met the OLG benchmark for the current reporting period.

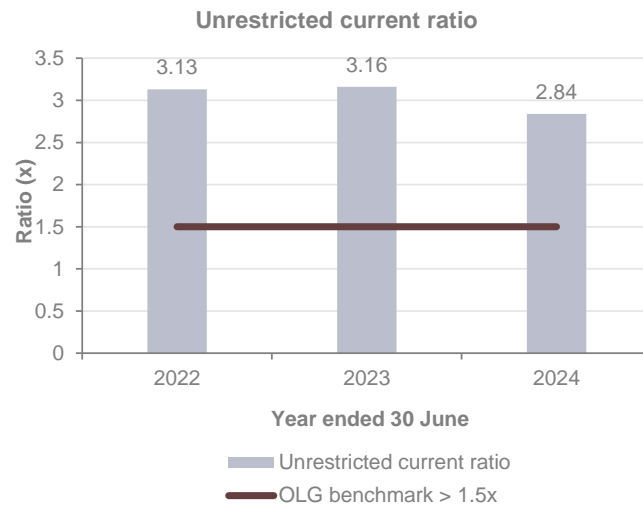
The 'own source operating revenue ratio' measures council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions. The benchmark set by OLG is greater than 60 per cent.



Unrestricted current ratio

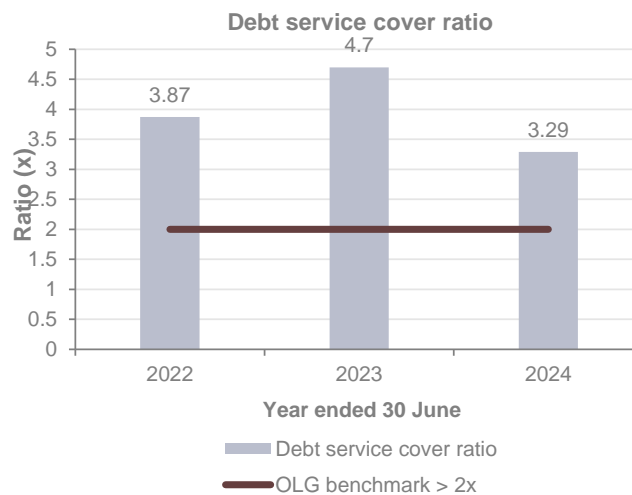
The Council met the OLG benchmark for the current reporting period.

The 'unrestricted current ratio' is specific to local government and represents council's ability to meet its short-term obligations as they fall due. The benchmark set by OLG is greater than 1.5 times.

**Debt service cover ratio**

The Council met the OLG benchmark for the current reporting period.

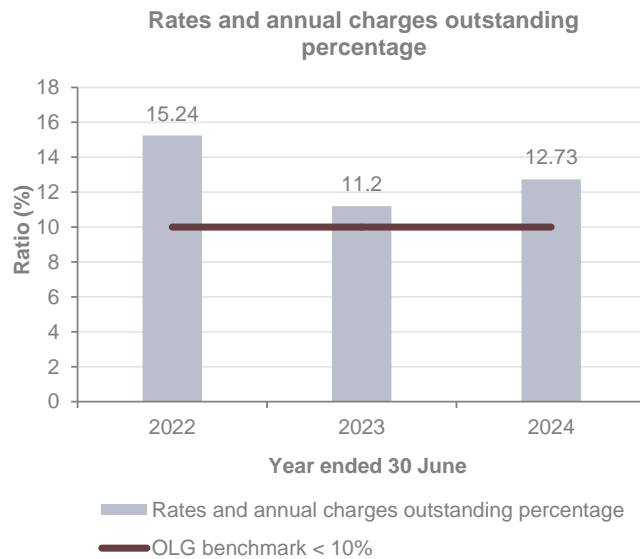
The 'debt service cover ratio' measures the operating cash to service debt including interest, principal and lease payments. The benchmark set by OLG is greater than two times.



Rates and annual charges outstanding percentage

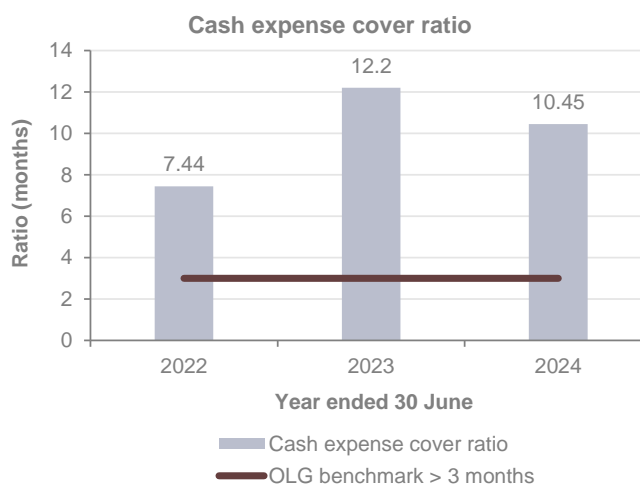
The Council did not meet the OLG benchmark for the current reporting period.

The 'rates and annual charges outstanding percentage' assesses the impact of uncollected rates and annual charges on council's liquidity and the adequacy of debt recovery efforts. The benchmark set by OLG is less than 10 per cent for regional councils.

**Cash expense cover ratio**

The Council met the OLG benchmark for the current reporting period.

This liquidity ratio indicates the number of months the council can continue paying for its immediate expenses without additional cash inflow. The benchmark set by OLG is greater than three months.

**Infrastructure, property, plant and equipment renewals**

- Council's asset renewal additions for the year were \$12.1 million compared \$9.4 million for the prior year
- The level of asset renewals during the year represented 177.0 percent of the total depreciation expense (\$6.9 million) for the year.

Legislative compliance

My audit procedures did not identify any instances of material non-compliance with the financial reporting requirements in Chapter 13, Part 3, Division 2 of the LG Act and the associated regulation or a material deficiency in the Council's accounting records or financial statements. The Council's:

- accounting records were maintained in a manner and form to allow the GPFS to be prepared and effectively audited
- staff provided all accounting records and information relevant to the audit.



Hong Wee Soh
Associate Director, Financial Audit

Delegate of the Auditor-General for New South Wales

Broken Hill City Council

SPECIAL PURPOSE FINANCIAL STATEMENTS for the year ended 30 June 2024

*A vibrant, prosperous and culturally rich Heritage City
shared with visitors from around the world.*



Broken Hill City Council

Special Purpose Financial Statements

for the year ended 30 June 2024

Contents	Page
Statement by Councillors and Management	3
Special Purpose Financial Statements:	
Income Statement of Airport	4
Income Statement of Civic Centre (Entertainment centre)	5
Income Statement of Commercial waste	6
Statement of Financial Position of Airport	7
Statement of Financial Position of Civic Centre (Entertainment centre)	8
Statement of Financial Position of Commercial waste	9
Note – Material accounting policy information	10
Auditor's Report on Special Purpose Financial Statements	13

Background

- i. These Special Purpose Financial Statements have been prepared for the use by both Council and the Office of Local Government in fulfilling their requirements under National Competition Policy.
- ii. The principle of competitive neutrality is based on the concept of a 'level playing field' between persons/entities competing in a market place, particularly between private and public sector competitors.

Essentially, the principle is that government businesses, whether Commonwealth, state or local, should operate without net competitive advantages over other businesses as a result of their public ownership.

- iii. For Council, the principle of competitive neutrality and public reporting applies only to declared business activities.

These include **(a)** those activities classified by the Australian Bureau of Statistics as business activities being water supply, sewerage services, abattoirs, gas production and reticulation, and **(b)** those activities with a turnover of more than \$2 million that Council has formally declared as a business activity (defined as Category 1 activities).

- iv. In preparing these financial statements for Council's self-classified Category 1 businesses and ABS-defined activities, councils must **(a)** adopt a corporatisation model and **(b)** apply full cost attribution including tax-equivalent regime payments and debt guarantee fees (where the business benefits from Council's borrowing position by comparison with commercial rates).

Broken Hill City Council

Special Purpose Financial Statements

for the year ended 30 June 2024

Statement by Councillors and Management

Statement by Councillors and Management made pursuant to the Local Government Code of Accounting Practice and Financial Reporting

The attached Special Purpose Financial Statements have been prepared in accordance with:

- NSW Government Policy Statement, *Application of National Competition Policy to Local Government*
- Division of Local Government Guidelines, *Pricing and Costing for Council Businesses: A Guide to Competitive Neutrality*
- The Local Government Code of Accounting Practice and Financial Reporting

To the best of our knowledge and belief, these statements:

- present fairly the operating result and financial position for each of Council's declared business activities for the year, and
- accord with Council's accounting and other records; and

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 28 August 2024.



Tom Kennedy
Mayor
28 August 2024



Jim Hickey
Councillor
28 August 2024



Jay Nankivell
General Manager
28 August 2024



Simon Brown
Responsible Accounting Officer
28 August 2024

Broken Hill City Council | Income Statement of Airport | for the year ended 30 June 2024

Broken Hill City Council

Income Statement of Airport
for the year ended 30 June 2024

	2024 Category 2 \$ '000	2023 Category 2 \$ '000
Income from continuing operations		
User charges	929	911
Total income from continuing operations	929	911
Expenses from continuing operations		
Employee benefits and on-costs	344	342
Materials and services	296	320
Depreciation, amortisation and impairment	463	463
Total expenses from continuing operations	1,103	1,125
Surplus (deficit) from continuing operations before capital amounts	(174)	(214)
Surplus (deficit) from continuing operations after capital amounts	(174)	(214)
Surplus (deficit) from all operations before tax	(174)	(214)
Surplus (deficit) after tax	(174)	(214)
Plus accumulated surplus	(537)	(5,441)
Add:		
– Subsidy paid/contribution to operations	2,297	5,118
Closing accumulated surplus	1,586	(537)
Return on capital %	(0.7)%	(1.0)%
Subsidy from Council	1,240	1,064

Broken Hill City Council | Income Statement of Civic Centre (Entertainment centre) | for the year ended 30 June 2024

Broken Hill City Council

Income Statement of Civic Centre (Entertainment centre)

for the year ended 30 June 2024

	2024 Category 2 \$ '000	2023 Category 2 \$ '000
Income from continuing operations		
User charges	274	313
Total income from continuing operations	274	313
Expenses from continuing operations		
Employee benefits and on-costs	454	318
Materials and services	132	190
Depreciation, amortisation and impairment	416	405
Total expenses from continuing operations	1,002	913
Surplus (deficit) from continuing operations before capital amounts	(728)	(600)
Surplus (deficit) from continuing operations after capital amounts	(728)	(600)
Surplus (deficit) from all operations before tax	(728)	(600)
Surplus (deficit) after tax	(728)	(600)
Plus accumulated surplus	9,355	13,954
– Subsidy paid/contribution to operations	290	(3,999)
Closing accumulated surplus	8,917	9,355
Return on capital %	(4.4)%	(3.7)%
Subsidy from Council	1,446	1,253

Broken Hill City Council | Income Statement of Commercial waste | for the year ended 30 June 2024

Broken Hill City Council

Income Statement of Commercial waste

for the year ended 30 June 2024

	2024 Category 2 \$ '000	2023 Category 2 \$ '000
Income from continuing operations		
User charges	2,185	1,625
Total income from continuing operations	2,185	1,625
Expenses from continuing operations		
Employee benefits and on-costs	369	373
Materials and services	336	340
Depreciation, amortisation and impairment	161	150
Other expenses	109	75
Total expenses from continuing operations	975	938
Surplus (deficit) from continuing operations before capital amounts	1,210	687
Surplus (deficit) from continuing operations after capital amounts	1,210	687
Surplus (deficit) from all operations before tax	1,210	687
Less: corporate taxation equivalent (25%) [based on result before capital]	(303)	(172)
Surplus (deficit) after tax	907	515
Plus accumulated surplus	1,449	1,243
Plus adjustments for amounts unpaid:		
– Corporate taxation equivalent	303	172
– Subsidy paid/contribution to operations	(980)	(481)
Closing accumulated surplus	1,679	1,449
Return on capital %	38.6%	22.9%

Broken Hill City Council

Statement of Financial Position of Airport

as at 30 June 2024

	2024 Category 2 \$ '000	2023 Category 2 \$ '000
ASSETS		
Non-current assets		
Infrastructure, property, plant and equipment	24,784	21,136
Total non-current assets	24,784	21,136
Total assets	24,784	21,136
Net assets	24,784	21,136
EQUITY		
Accumulated surplus	1,586	(537)
Revaluation reserves	23,198	21,673
Total equity	24,784	21,136

Broken Hill City Council | Statement of Financial Position of Civic Centre (Entertainment centre) | as at 30 June 2024

Broken Hill City Council

Statement of Financial Position of Civic Centre (Entertainment centre)
as at 30 June 2024

	2024 Category 2 \$ '000	2023 Category 2 \$ '000
ASSETS		
Non-current assets		
Infrastructure, property, plant and equipment	16,691	16,253
Total non-current assets	16,691	16,253
Total assets	16,691	16,253
Net assets	16,691	16,253
EQUITY		
Accumulated surplus	8,917	9,355
Revaluation reserves	7,774	6,898
Total equity	16,691	16,253

Broken Hill City Council | Statement of Financial Position of Commercial waste | as at 30 June 2024

Broken Hill City Council

Statement of Financial Position of Commercial waste
as at 30 June 2024

	2024 Category 2 \$ '000	2023 Category 2 \$ '000
ASSETS		
Current assets		
Receivables	101	58
Total current assets	101	58
Non-current assets		
Infrastructure, property, plant and equipment	3,133	3,003
Total non-current assets	3,133	3,003
Total assets	3,234	3,061
LIABILITIES		
Current liabilities		
Provisions	1,555	1,612
Total current liabilities	1,555	1,612
Total liabilities	1,555	1,612
Net assets	1,679	1,449
EQUITY		
Accumulated surplus	1,679	1,449
Total equity	1,679	1,449

Note – Material accounting policy information

A statement summarising the supplemental accounting policies adopted in the preparation of the Special Purpose Financial Statements (SPFS) for National Competition Policy (NCP) reporting purposes follows.

These financial statements are SPFS prepared for use by Council and the Office of Local Government. For the purposes of these statements, the Council is a non-reporting not-for-profit entity.

The figures presented in these Special Purpose Financial Statements have been prepared in accordance with the recognition and measurement criteria of relevant Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB) and Australian Accounting Interpretations.

The disclosures in these Special Purpose Financial Statements have been prepared in accordance with the Local Government Act 1993 (NSW), the *Local Government (General) Regulation 2021*, and the Local Government Code of Accounting Practice and Financial Reporting.

The statements are prepared on an accruals basis. They are based on historic costs and do not take into account changing money values or, except where specifically stated, current values of non-current assets. Certain taxes and other costs, appropriately described, have been imputed for the purposes of the National Competition Policy.

The Statement of Financial Position includes notional assets/liabilities receivable from/payable to Council's general fund. These balances reflect a notional intra-entity funding arrangement with the declared business activities.

National Competition Policy

Council has adopted the principle of 'competitive neutrality' in its business activities as part of the National Competition Policy which is being applied throughout Australia at all levels of government. The framework for its application is set out in the June 1996 NSW Government Policy statement titled 'Application of National Competition Policy to Local Government'. *The Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality* issued by the Office of Local Government in July 1997 has also been adopted.

The pricing and costing guidelines outline the process for identifying and allocating costs to activities and provide a standard for disclosure requirements. These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents, Council subsidies, and returns on investments (rate of return and dividends paid).

Declared business activities

In accordance with Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality, Council has declared that the following are to be considered as business activities:

Category 1

(where gross operating turnover is over \$2 million)

Nil

Category 2

(where gross operating turnover is less than \$2 million)

a. Civic Centre (Entertainment Centre)

Venue for the conduct of shows, festivals, civic activities & significant events

b. Broken Hill Airport

Facility for aircraft arrivals & departures, aircraft accommodation, workshop & associated activities.

c. Commercial Garbage Service

Garbage collection & disposal service provided to the business & commercial sector.

Taxation equivalent charges

Council is liable to pay various taxes and financial duties. Where this is the case, they are disclosed as a cost of operations just like all other costs.

However, where Council does not pay some taxes which are generally paid by private sector businesses, such as income tax, these equivalent tax payments have been applied to all Council-nominated business activities and are reflected in Special Purpose Financial Statements.

Note – Material accounting policy information (continued)

For the purposes of disclosing comparative information relevant to the private sector equivalent, the following taxation equivalents have been applied to all Council-nominated business activities (this does not include Council's non-business activities):

Notional rate applied (%)

Corporate income tax rate – 25%

Land tax – the first \$692,000 of combined land values attracts 0%. For the combined land values in excess of \$692,001 up to \$4,231,000 the rate is 1.6% + \$100. For the remaining combined land value that exceeds \$4,231,000 a premium marginal rate of 2.0% applies.

Payroll tax – 4.85% on the value of taxable salaries and wages in excess of \$850,000.

Income tax

An income tax equivalent has been applied on the profits of the business activities.

Whilst income tax is not a specific cost for the purpose of pricing a good or service, it needs to be taken into account in terms of assessing the rate of return required on capital invested.

Accordingly, the return on capital invested is set at a pre-tax level - gain/(loss) from ordinary activities before capital amounts, as would be applied by a private sector competitor. That is, it should include a provision equivalent to the corporate income tax rate, currently 25%.

Income tax is only applied where a gain/ (loss) from ordinary activities before capital amounts has been achieved.

Since the taxation equivalent is notional – that is, it is payable to Council as the 'owner' of business operations - it represents an internal payment and has no effect on the operations of the Council. Accordingly, there is no need for disclosure of internal charges in the SPFS.

The rate applied of 25% is/ the equivalent company tax rate prevalent at reporting date. No adjustments have been made for variations that have occurred during the year.

Local government rates and charges

A calculation of the equivalent rates and charges for all Category 1 businesses has been applied to all assets owned, or exclusively used by the business activity.

Loan and debt guarantee fees

The debt guarantee fee is designed to ensure that Council business activities face 'true' commercial borrowing costs in line with private sector competitors. In order to calculate a debt guarantee fee, Council has determined what the differential borrowing rate would have been between the commercial rate and Council's borrowing rate for its business activities.

(i) Subsidies

Government policy requires that subsidies provided to customers, and the funding of those subsidies, must be explicitly disclosed. Subsidies occur where Council provides services on a less than cost recovery basis. This option is exercised on a range of services in order for Council to meet its community service obligations. The overall effect of subsidies is contained within the Income Statements of business activities.

(ii) Return on investments (rate of return)

The NCP policy statement requires that councils with Category 1 businesses 'would be expected to generate a return on capital funds employed that is comparable to rates of return for private businesses operating in a similar field'.

Funds are subsequently available for meeting commitments or financing future investment strategies. The rate of return is disclosed for each of Council's business activities on the Income Statement.

The rate of return is calculated as follows:

Operating result before capital income + interest expense

Written down value of I,PP&E as at 30 June

Note – Material accounting policy information (continued)

As a minimum, business activities should generate a return equal to the Commonwealth 10 year bond rate which is 4.30% at 30/6/24.

(iii) Dividends

Council is not required to pay dividends to either itself (as owner of a range of businesses) or to any external entities.



INDEPENDENT AUDITOR'S REPORT

Report on the special purpose financial statements

Broken Hill City Council

To the Councillors of Broken Hill City Council

Opinion

I have audited the accompanying special purpose financial statements (the financial statements) of Broken Hill City Council's (the Council) Declared Business Activities, which comprise the Statement by Councillors and Management, the Income Statement of each Declared Business Activity for the year ended 30 June 2024, the Statement of Financial Position of each Declared Business Activity as at 30 June 2024 and the Material accounting policy information note.

The Declared Business Activities of the Council are:

- Airport
- Civic Centre (Entertainment Centre)
- Commercial Waste.

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Council's declared Business Activities as at 30 June 2024, and their financial performance for the year then ended, in accordance with the Australian Accounting Standards described in the Material accounting policy information note and the Local Government Code of Accounting Practice and Financial Reporting 2023–24 (LG Code).

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as the auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Emphasis of Matter - Basis of Accounting

Without modifying my opinion, I draw attention to the Material accounting policy information note to the financial statements which describes the basis of accounting. The financial statements have been prepared for the purpose of fulfilling the Council's financial reporting responsibilities under the LG Code. As a result, the financial statements may not be suitable for another purpose.

Other Information

The Council's annual report for the year ended 30 June 2024 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements and Special Schedules (the Schedules).

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and Special Schedule 'Permissible income for general rates'.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Financial Statements

The Councillors are responsible for the preparation and fair presentation of the financial statements and for determining that the accounting policies, described in the Material accounting policy information note to the financial statements, are appropriate to meet the requirements in the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

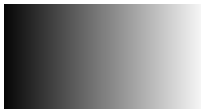
Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

OFFICIAL

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



Hong Wee Soh
Delegate of the Auditor-General for New South Wales

25 October 2024
SYDNEY

OFFICIAL

Broken Hill City Council

SPECIAL SCHEDULES
for the year ended 30 June 2024

*A vibrant, prosperous and culturally rich Heritage City
shared with visitors from around the world.*



Broken Hill City Council

Special Schedules
for the year ended 30 June 2024

Contents	Page
Special Schedules:	
Permissible income for general rates	3
Report on infrastructure assets as at 30 June 2024	7

Broken Hill City Council

Permissible income for general rates

	Notes	Calculation 2023/24 \$ '000	Calculation 2024/25 \$ '000
Notional general income calculation ¹			
Last year notional general income yield	a	16,917	17,728
Plus or minus adjustments ²	b	(6)	(9)
Notional general income	c = a + b	16,911	17,719
Permissible income calculation			
Percentage increase	d	3.70%	4.90%
Plus percentage increase amount ³	f = d x (c + e)	626	868
Sub-total	g = (c + e + f)	17,537	18,587
Plus (or minus) last year's carry forward total	h	93	(100)
Less valuation objections claimed in the previous year	i	(2)	—
Sub-total	j = (h + i)	91	(100)
Total permissible income	k = g + j	17,628	18,487
Less notional general income yield	l	17,728	18,425
Catch-up or (excess) result	m = k - l	(100)	62
Carry forward to next year ⁴	p = m + n + o	(100)	62

Notes

- (1) The notional general income will not reconcile with rate income in the financial statements in the corresponding year. The statements are reported on an accrual accounting basis which include amounts that relate to prior years' rates income.
- (2) Adjustments account for changes in the number of assessments and any increase or decrease in land value occurring during the year. The adjustments are called 'supplementary valuations' as defined in the *Valuation of Land Act 1916 (NSW)*.
- (3) The 'percentage increase' is inclusive of the rate-peg percentage, and/or special variation and/or Crown land adjustment (where applicable).
- (4) Carry-forward amounts which are in excess (an amount that exceeds the permissible income) require Ministerial approval by order published in the NSW Government Gazette in accordance with section 512 of the act. The OLG will extract these amounts from Council's Permissible income for general rates Statement in the financial data return (FDR) to administer this process.

Broken Hill City Council | Permissible income for general rates | for the year ended 30 June 2024



INDEPENDENT AUDITOR'S REPORT

Special Schedule – Permissible income for general rates

Broken Hill City Council

To the Councillors of Broken Hill City Council

Opinion

I have audited the accompanying Special Schedule – Permissible income for general rates (the Schedule) of Broken Hill City Council (the Council) for the year ending 30 June 2025.

In my opinion, the Schedule is prepared, in all material respects in accordance with the requirements of the Local Government Code of Accounting Practice and Financial Reporting 2023–24 (LG Code) and is in accordance with the books and records of the Council.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Schedule' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Emphasis of Matter - Basis of Accounting

Without modifying my opinion, I draw attention to the special purpose framework used to prepare the Schedule. The Schedule has been prepared for the purpose of fulfilling the Council's reporting obligations under the LG Code. As a result, the Schedule may not be suitable for another purpose.

Other Information

The Council's annual report for the year ended 30 June 2024 includes other information in addition to the Schedule and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements, special purpose financial statements and Special Schedule 'Report on infrastructure assets as at 30 June 2024.

My opinion on the Schedule does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and the special purpose financial statements.

In connection with my audit of the Schedule, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Schedule or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Schedule

The Councillors are responsible for the preparation of the Schedule in accordance with the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation of the Schedule that is free from material misstatement, whether due to fraud or error.

In preparing the Schedule, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Schedule

My objectives are to:

- obtain reasonable assurance whether the Schedule as a whole is free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the Schedule.

A description of my responsibilities for the audit of the Schedule is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar8.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited Schedule on any website where it may be presented
- about any other information which may have been hyperlinked to/from the Schedule.



Hong Wee Soh
Delegate of the Auditor-General for New South Wales

25 October 2024
SYDNEY

Broken Hill City Council

Report on infrastructure assets as at 30 June 2024

Broken Hill City Council | Report on infrastructure assets as at 30 June 2024

Asset Class	Asset Category	Estimated cost to bring assets to satisfactory standard	Estimated cost to bring to the agreed level of service set by Council	2023/24 Required maintenance ^a	2023/24 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	1	2	3	4	5
Buildings	Other	4,180	4,180	2,892	1,985	91,650	152,228	15.0%	33.0%	36.0%	15.0%	1.0%
	Sub-total	4,180	4,180	2,892	1,985	91,650	152,228	15.0%	33.0%	36.0%	15.0%	1.0%
Other structures	Other structures	396	396	871	175	22,655	33,118	17.6%	50.4%	25.5%	6.4%	0.1%
	Sub-total	396	396	871	175	22,655	33,118	17.6%	50.4%	25.5%	6.4%	0.1%
Roads	Roads	1,269	1,269	2,674	2,461	—	249,888	32.0%	24.0%	41.0%	3.0%	0.0%
	Footpaths	148	148	127	138	—	16,893	15.0%	40.0%	40.0%	5.0%	0.0%
	Sub-total	1,417	1,417	2,801	2,599	172,046	266,781	30.9%	25.0%	40.9%	3.1%	0.0%
Stormwater drainage	Other	86	86	106	59	10,385	17,589	15.0%	57.0%	25.0%	3.0%	0.0%
	Sub-total	86	86	106	59	10,385	17,589	15.0%	57.0%	25.0%	3.0%	0.0%
Open space / recreational assets	Swimming pool and other recreational assets	349	349	1,017	1,307	10,422	16,020	19.0%	56.9%	11.6%	12.0%	0.5%
	Sub-total	349	349	1,017	1,307	10,422	16,020	19.0%	56.9%	11.6%	12.0%	0.5%
Total – all assets		6,428	6,428	7,687	6,125	307,158	485,736	24.1%	31.5%	36.8%	7.4%	0.2%

(a) Required maintenance is the amount identified in Council's asset management plans.

Infrastructure asset condition assessment 'key'

#	Condition	Integrated planning and reporting (IP&R) description
1	Excellent/very good	No work required (normal maintenance)
2	Good	Only minor maintenance work required
3	Satisfactory	Maintenance work required
4	Poor	Renewal required
5	Very poor	Urgent renewal/upgrading required

Broken Hill City Council

Report on infrastructure assets as at 30 June 2024

Infrastructure asset performance indicators (consolidated) *

\$ '000	Amounts 2024	Indicator 2024	Indicators 2023 2022		Benchmark
Buildings and infrastructure renewals ratio					
Asset renewals ¹	10,740	198.52%	144.84%	195.66%	> 100.00%
Depreciation, amortisation and impairment	5,410				
Infrastructure backlog ratio					
Estimated cost to bring assets to a satisfactory standard	6,428	2.01%	2.00%	4.42%	< 2.00%
Net carrying amount of infrastructure assets	319,655				
Asset maintenance ratio					
Actual asset maintenance	6,125	79.68%	71.34%	140.99%	> 100.00%
Required asset maintenance	7,687				
Cost to bring assets to agreed service level					
Estimated cost to bring assets to an agreed service level set by Council	6,428	1.32%	1.32%	2.66%	
Gross replacement cost	485,736				

(*) All asset performance indicators are calculated using classes identified in the previous table.

(1) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.



STATE OF OUR CITY REPORT 2022-2024



AUSTRALIA'S FIRST
HERITAGE LISTED CITY

QUALITY CONTROL		
KEY DIRECTION	4. Our Leadership	
OBJECTIVE	4.1 Openness and Transparency in Decision Making	
STRATEGY	4.1.5 Support the organisation to operate within its legal framework	
FUNCTION	Corporate Services	
RESPONSIBLE OFFICER	General Manager	
EDRMS REFERENCES	24/20 – D24/48082	
DATE	July 2024	
COMPANY	Broken Hill City Council	
PHONE NUMBER	08 8080 3300	
EMAIL ADDRESS FOR ENQUIRIES ONLY	council@brokenhill.nsw.gov.au	
DATE	ACTION	MINUTE NO.
27 November 2024	Endorsed	
NOTES	Front Cover Image: Broken Hill Skate Park – Sturt Park Images sourced from Council's Image Library © Copyright Broken Hill City Council 2022	
ASSOCIATED DOCUMENTS	Your Broken Hill 2040 Community Strategic Plan Delivery Program Key Performance Indicator Progress Reports for period ending 30 June 2022, 2023 and 2024 Disability Inclusion Action Plan Key Performance Indicator Progress Reports for period ending 30 June 2022, 2023 and 2024 Annual Reports 2021/22, 2022/23 and 2023/24	

We acknowledge the traditional owners of the land on which we live and work, the land of the Wilyakali people; and pay our respects to their elders - past, present and emerging.

TABLE OF CONTENTS

INTRODUCTION	4
MAYOR AND COUNCILLORS	5
ACHIEVEMENTS IN OUR COMMUNITY	8
PEOPLE IN OUR COMMUNITY ARE IN SAFE HANDS	8
OUR COMMUNITY SPIRIT IS OUR STRENGTH	10
OUR COMMUNITY WORKS TOGETHER	14
OUR HISTORY, CULTURE AND DIVERSITY IS EMBRACED AND CELEBRATED	19
OUR BUILT ENVIRONMENT SUPPORTS OUR QUALITY OF LIFE	22
OUR HEALTH AND WELLBEING ENSURE THAT WE LIVE LIFE TO THE FULL	27
ACHIEVEMENTS IN OUR ECONOMY	33
OUR BUSINESSES ARE WELL CONNECTED AND THRIVE IN AN ENVIRONMENT THAT SUPPORTS INNOVATION AND ECONOMIC GROWTH	33
OUR ECONOMY PROVIDES OPPORTUNITIES THAT MATCH THE SKILLS AND NEEDS OF THE POPULATION AND ENHANCES POPULATION GROWTH	36
OUR CITY ATTRACTS A DIVERSE RANGE OF BUSINESSES AND VISITORS PROVIDING OPPORTUNITIES FOR WORK, EDUCATION, LEISURE AND SOCIAL LIFE	38
WE ARE A DESTINATION OF CHOICE AND PROVIDE A UNIQUE EXPERIENCE THAT ENCOURAGES INCREASED VISITATION	42
ACHIEVEMENTS IN OUR ENVIRONMENT	48
OUR ENVIRONMENTAL FOOTPRINT IS MINIMISED	48
NATURAL ENVIRONMENTS AND FLORA AND FAUNA ARE ENHANCED AND PROTECTED	54
PROACTIVE, INNOVATIVE AND RESPONSIBLE PLANNING PROTECTS THE COMMUNITY, THE ENVIRONMENT AND BEAUTIFICATION OF THE CITY	57
ACHIEVEMENTS IN OUR LEADERSHIP	62
OPENNESS AND TRANSPARENCY IN DECISION MAKING	62
OUR LEADERS MAKE SMART DECISIONS	65
WE UNITE TO SUCCEED IN AUSTRALIA'S FIRST HERITAGE LISTED CITY	69
OUR COMMUNITY IS ENGAGED AND INFORMED	74
ACHIEVEMENTS IN OUR DISABILITY INCLUSION ACTION PLAN	77
FOCUS AREA 1: ATTITUDES AND BEHAVIOURS	89
FOCUS AREA 2: LIVEABLE COMMUNITIES	90
FOCUS AREA 3: SYSTEMS AND PROCESSES	91
FOCUS AREA 4: EMPLOYMENT	91
DOING BUSINESS WITH COUNCIL	92

INTRODUCTION

Under the NSW Government's Integrated Planning and Reporting Legislation for Local Government, Broken Hill City Council is required to produce a report on its progress in implementing the Community Strategic Plan during its term in office. This report is called the State of Our City Report (formerly End of Term Report) and is prepared for the incoming Council in the year of the ordinary election.

The Community Strategic Plan has four Key Directions known as Our Community, Our Economy, Our Environment and Our Leadership, which detail the objectives with community focussed outcomes for each of the objectives. The State of Our City Report is developed in accordance with this.

KEY THEME 1 – OUR COMMUNITY

We are a connected and unique community and enjoy our safety and wellbeing; We aspire to create welcoming, accessible and safe private and public places that foster good health and social interaction; We maintain an inclusive lifestyle as we come together to get things done.

KEY THEME 2 – OUR ECONOMY

We focus on our population as a key element in preserving and growing our economy and future; By diversifying our economic interests, we will be resilient, agile and ensure our economic prosperity.

KEY THEME 3 – OUR ENVIRONMENT

We value our wide streetscapes, quality of life and stunning vistas; We are committed to conservation and preservation of the natural environment and greater reduction of the human impact and climate change to ensure a sustainable and healthy community.

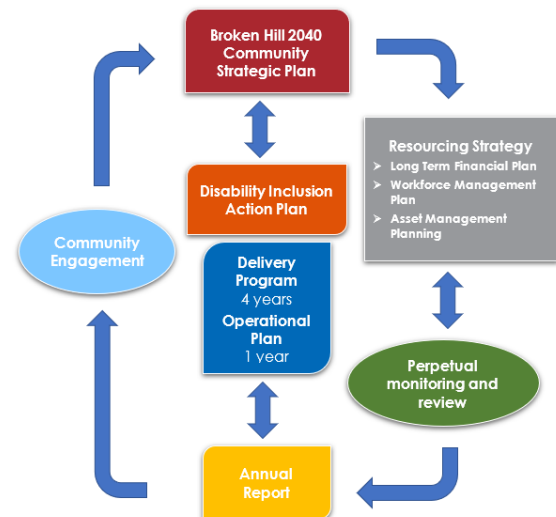
KEY THEME 4 – OUR LEADERSHIP

We have strong civic and community leadership; We are inventive, inclusive and innovative; When we work together there is nothing we can't do and our achievements continue to write history.

INTEGRATED PLANNING AND REPORTING – LINKING THE PLANS

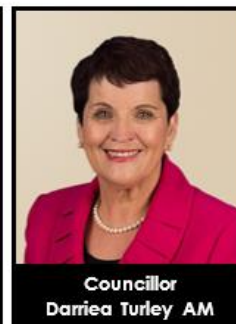
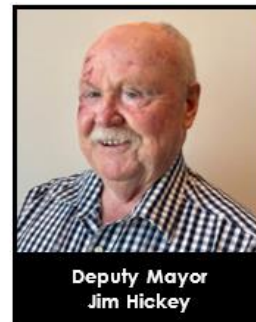
Measuring the Community Strategic Plan under the Integrated Planning and Reporting framework, Council used the Community Strategic Plan to determine which goals and strategies could be implemented at a Local Government level. These goals and strategies are included in Council's four-year Delivery Program. Progress reports are provided to the Council with respect to the principal activities detailed in the Delivery Program, at least six monthly.

To ensure that Council has the required resources to achieve the goals and strategies set out in the Delivery Program, a Resourcing Strategy is prepared to address long term financial management, asset management and workforce planning. The Operational Plan is a plan which focuses on the short term. It provides a one-year detailed plan of which activities and projects from the Delivery Program will be implemented. Each year, our success in achieving the goals and strategies set out in these plans are reported through Council's Annual Report.



MAYOR AND COUNCILLORS

Local Government elections were held in December 2021 and the following 10 Councillors were elected for a three-year term of office. The postponement of the Local Government Elections from September 2020 to December 2021, resulted in the term for elected Councillors becoming three years.



KEY THEME 1 – OUR COMMUNITY

We are a connected and unique community and enjoy our safety and wellbeing; We aspire to create welcoming, accessible and safe private and public places that foster good health and social interaction; We maintain an inclusive lifestyle as we come together to get things done.

- 1.1 Our community spirit is our strength
- 1.2 People in our community are in safe hands
- 1.2 Our community works together
- 1.3 Our history, culture and diversity are embraced and celebrated
- 1.4 Our built environment supports our quality of life
- 1.5 Our health and wellbeing ensure that we live life to the full








KEY THEME 1 – OUR COMMUNITY



Responsible Pet Ownership 2022-2024

# Dogs Impounded	# Cats Impounded	# Dogs and Cats Returned Home	# Dogs and Cats Released to Rescue Organisation	# Dogs and Cats Released for Rehoming
				
1,157	766	486	826	109

Library Services 2022-2024 (unless otherwise stated)

Library Membership at 30/06/2024	# Books Loaned - Library Service	# Books loaned - Outback Library Service	# Public using Library Computers	# Library Visitors
				
6,284	122,726	21,479	13,426	78,886

Art Gallery and Museum 2022-2024

# Art Gallery Visitors	# Art Gallery Exhibitions	# Art Gallery Events	# Museum Visitors	# Museum Events
				
36,486	54	437	22,888	104

Infrastructure – Asset Management 2022-2024

Value of Assets Managed	Capital Projects Expenditure	# Parks, Sportsgrounds Maintained	# \$355 Community Committees	# Aquatic Centre Visitors
	 \$11.23M \$3.76M \$1.65M			
\$353M	\$16.64M	9	13	144,344

OUR COMMUNITY

The Annual Reports for 2022 to 2024, alongside the State of Our City Report 2022-2024, reflect Council's commitment to delivering on the objectives outlined in the *Your Broken Hill 2040 Community Strategic Plan*. These reports highlight significant progress in enhancing community well-being, inclusivity and engagement. From supporting local events to improving community services and facilities, Council has focused on fostering a connected and vibrant community that embraces diversity and promotes a high quality of life for all residents.

ACHIEVEMENTS IN OUR COMMUNITY

PEOPLE IN OUR COMMUNITY ARE IN SAFE HANDS

Key Achievements

SCHOOL SAFETY ZONE UPGRADE

In 2022, Council completed upgrades to School Safety Zone Infrastructure, with the following zones included the project:

- Alma Public School
- Broken Hill Public School
- Burke Ward Public School
- Morgan Street Public School
- Broken Hill North Public School
- Railwaytown Public School
- Sacred Heart Catholic School
- Broken Hill High School
- Willyama High School



Upgrades to the School Safety Zone infrastructure included:

- Concrete footpaths and kerb ramps
- Concrete traffic islands
- Line marking and Pedestrian crossings
- Signage
- Safety barriers and bollards



SCORES ON DOORS PROGRAM During the 2022 to 2024 term, Council continued with the voluntary 'Scores on Doors' program. This voluntary program promotes food safety and hygiene requirements and lets the public know how well local restaurants, takeaway shops, bakeries, pub bistros, hotels, clubs and cafes are complying with NSW hygiene and food safety requirements. The aim of the program is to improve food safety standards and to reduce the instance of foodborne illness in the retail food industry.

Council's Environmental Health Officer undertook approximately 433 standard food safety inspections and issued a certificate with a star rating representing the hygiene status of the food business assessment. The star rating for the assessed businesses were also then displayed on Council's website.

The Scores on Doors program continued to offer participating businesses a fantastic opportunity to show customers just how seriously they take food hygiene and the results they achieved by displaying a rating certificate on their shop front door.

HEALTH ADMINISTRATION AND INSPECTIONS

During the 2022 to 2024 term, Council carried out 357 routine food business assessments of fixed, high and medium risk food businesses.

Inspections of other registered premises for the period included public swimming pools, skin penetration, caravan parks, boarding houses and mortuaries.

Council's Environmental Officer also investigated approximately 108 Environmental Health related complaints regarding noise, air quality, pollution, health hazards and food.

BANNER POLES INSTALLATION – In 2022, under the implementation of the Central Business District (CBD) Masterplan, 'Smart' Banner Poles were installed in the CBD and Patton

Village, featuring large alternating banners and a heritage motif. The 'Smart' poles had the capacity for Wi-Fi, audio, lighting and CCTV to be added in future.



Installation occurred along Argent Street, from Iodide Street to the Ibis Motel and extended into Sulphide Street, Bromide Street, Oxide Street and Chloride Street; as well as an extension of the median



strip in Argent Street, from Oxide Street to Delamore Street, to encompass banner poles in this area. Banner Pole installation also occurred in Patton Street, from South Street to Comstock Street.

In 2023, Stage 1 of Council's over lighting upgrade strategy

occurred with the design, supply and fitting of new light fixtures to the Argent Street 'Smart' Banner Poles.



2022-2024 ACHIEVEMENTS - PEOPLE IN OUR COMMUNITY ARE IN SAFE HANDS**Enhanced community safety by:**

- Upgrading infrastructure within School Safety Zones.
- Implementing smart solar powered lighting in Queen Elizabeth Park.
- Installing banner poles with smart lighting and capacity for CCTV cameras and speakers.
- Installing CCTV cameras at the Broken Hill Regional Airport.
- Undertaking health administration, inspections and assessment of food businesses, registered premises and investigations environmental health complaints.
- Reestablishing six Alcohol Free Zones within the City to maintain public safety and order.
- Facilitating Local Traffic Committee meetings to assess and investigate traffic concerns.
- Maintaining infrastructure and services for the effective management and control of companion animals through operating Companion Animal shelter for the housing of surrenders, impounding and rehoming.
- Providing a comprehensive companion animal management service through Ranger services including inspections, complaint handling, dog attack procedures, nuisance dog and cat procedures, education and promotion of responsible pet ownership.
- Establishing Companion Animals Management Working Group inclusive of Councillors, industry stakeholders, Council staff and community representatives.
- Providing dog off-leash areas within Patton Park and Queen Elizabeth Park.
- Facilitating the investigation of local food services delivery availability to aged residents.

Increased level of disaster preparedness across the community by:

- Facilitating Local Emergency Management Committee and Local Rescue Committee through upgrade to Emergency Operations Centre equipment including new internet infrastructure, laptops and applications, satellite phone, Videoconferencing/Smart TV display system, printer and whiteboards.
- Actively participating in Local Emergency Management Committee (LEMC) and Local Rescue Committee (LRC) meetings.
- Supporting LEMC and LRC meetings through provision of secretarial support.
- Assisting implementation of Emergency Operations Centre during storm damage event.

Advocated for affordable, reliable, sustainable water and utilities by:

- Submitting water representations to IPART on review of Essential Water Pricing.
- Participating in consultation for Western Regional Water Strategy.
- Corresponding with Federal and State governments regarding Broken Hill Water subsidy.
- Meeting with Shadow Minister for Water and Inspector General of Water Compliance.
- Meeting with Minister for Environment and Water
- Facilitating bi-monthly meetings with Essential Water regarding water supply.
- Progressing implementation of Broken Hill Renewable Energy Action Plan.
- Reviewing and updating Broken Hill Advocacy Strategy.

ACHIEVEMENTS IN OUR COMMUNITY

OUR COMMUNITY SPIRIT IS OUR STRENGTH

Key Achievements

MINERS' MEMORIAL CEREMONIES



In 2022 community leaders and locals gathered in Broken Hill to honour the City's fallen miners at the Miners' Memorial Ceremony. Ordinarily held on the Line of Lode, the ceremony took place at the Trades Hall, due to construction works on the Line of Lode.

The event was hosted by Council's Heritage Committee Secretary and featured an address from Mayor Tom Kennedy, a performance from the Barrier Industrial Union (BIU) Band, prayers led by Roslyn Ferry and Local Scouts as the flag bearers. Guest speaker, Greg Byers, songwriter of 'The Black Flag' shared his reflections, stating 'The Black Flag' is in honour of fallen miners, based on stories told to him by his father when he was a child.

In 2023 the annual Miners' Memorial Ceremony was conducted at the Line of Lode. Chair of Council's Heritage Committee, Councillor Dariea Turley, performed the Master of Ceremony duties, with addresses by Mayor Tom Kennedy, Prayer from Padre David Shrimpton, poem recital of 'A South Mine Tragedy' from Heritage Committee member and historian, Christine Adams and performances from the BIU Band. The 3rd Broken Hill Sea Scouts raised the flags.



RECOGNISING AND CELEBRATING VOLUNTEERISM



Volunteers make up an important part of the Broken Hill community and provide valuable contributions through their work with a wide variety of community groups and organisations. These individuals hold vital roles in Broken Hill and the Volunteer High Tea and Awards Ceremonies held at the Broken Hill Civic Centre in 2022 and 2023, recognised their dedication to our community.

The Volunteer High Tea and Awards Ceremonies were well attended with approximately 200 attendees in 2022, 250 attendees in 2023 and 250 attendees in 2024. These events also included the official presentation of volunteer awards in the categories of Community, Cultural, Emergency Services, Environmental, Event, Sporting, Tourism, People's Choice and Nydia Edes Hall of Fame.

The 2022 Volunteer Awards event saw special guest, Mrs Margot White, unveil the new Nydia Edes Volunteer Hall of Fame honour board, which was installed on the wall at the Broken Hill Civic Centre.

Nydia Edes was the first female Alderman on the Broken Hill City Council, a recipient of the Queen's Silver Jubilee Medal and worked tirelessly throughout her life for the improvement of women's conditions. Nydia Edes Hall of Fame inductees included Lorraine and Ray Sartori in 2022, Christine Adams and Peter Keenan in 2023 and Ron Carter in 2024.

KEY ACHIEVEMENTS - OUR COMMUNITY SPIRIT IS OUR STRENGTH**CHRISTMAS PAGEANTS AND AFTER PARTIES**

During the 2022 to 2024 term, the Christmas Pageant continued to capture the imagination of the City's young and old alike. 2022 saw 32 floats and 2023 saw 43 floats participate along the parade route to Sturt Park. Float awards were presented each year in the following categories – 1) Best Christmas Spirit, 2) Most Creative Business, 3) Most Creative Community Group, 4) Most Creative School and 5) Grand Champion.

2022 saw the introduction of a sensory zone on the parade route, where floats remained quiet with no music, sirens or horns. This was a popular and now permanent addition to the Pageant, allowing people with sensory issues to enjoy the parade.



The After Party in Sturt Park was well attended each year, with Santa being the main attraction handing out Santa bags to eager children. Music, food stalls and the merry-go-round were kept busy for the duration of the event. Another sensory zone was also introduced to the After Party, which was also well received, making these community events more accessible for families.



NEW YEAR'S EVE CELEBRATIONS – During the term, New Year's Eve Celebrations in Sturt Park were well received by community members in 2022, 2023 and 2024, with approximately 1,500, 1,700 and 2,500 attendees each year.



The New Year's Eve activities in Sturt Park included giant inflatables, DIY inflatable games, dodgem cars, laser tag, Cha Cha, Junior Lightning McQueen ride just to name a few, all providing much enjoyment for participants. 2023 saw the inclusion of a sensory zone and silent disco for those who needed a quiet space and some time away from the excitement of the other activities.

The fireworks displays were launched off the Line of Lode to Celebrate the New Year, with the 9:15pm spectacular proving to be one of the main attractions.

TOWN SQUARE CHRISTMAS DISPLAYS – Council added a new display item to the Town Square Christmas Display each year during the 2022 to 2024 term. The displays included Sleigh with Reindeer, XMAS sign and accessible gift box and bauble, providing the perfect photo opportunity for the community to enjoy.



Christmas banners and bin posters were also installed and Council's Street Sweeper received a Christmas makeover, adding a colourful festive touch to the City.

KEY ACHIEVEMENTS - OUR COMMUNITY SPIRIT IS OUR STRENGTH

ART GALLERY YOUTH PROGRAMS – 2022 saw the Gallery undergo significant renovations during the COVID-19 lockdown. While the Gallery building was closed for renovations, the Gallery staff moved to a 'pop-up' workshop in the Town Square. This workshop continued to host the Gallery's regular programs and workshops for young people and presented the annual High School Certificate Art Exhibition with great success.

In line with the Archibald Prize, the Gallery ran a successful Young Archies program, which allowed all local students to submit their portrait to be displayed alongside the Archibald Prize exhibition. The photo wall of local portraits was a huge attraction, with six lucky students featuring their portraits in the Gallery's front windows.

With the Gallery renovations completed, 2023 saw the Gallery back hosting its youth programs including the ArtsCOOL after school workshops, Headspace partnership workshops, Batik workshops, skills development workshops, artist talks and lectures.

2024 again saw young people as a key focus, with the afterschool workshops for ages from Kindergarten to Year 12, school holiday programs and exhibitions from the senior



ArtsCOOL classes and HSC students from the Willyama High School, Broken Hill High School and Menindee Central School.

COMMUNITY EVENTS – During the 2022-2024 term, the Community Events team successfully delivered small and large events including:

- Heritage Festival x 2
- Heritage Highlights
- Heritage Awards x 3
- Miners' Memorial Ceremony x 2
- Celebration of Volunteering High Tea and Awards x 2
- Christmas Pageant and after party x 3
- New Year's Eve Celebration x 3
- Australia Day Celebration x 3 and Australia Day Dinner
- Civic Debutante Ball x 3
- Active Fest Activities x 2
- Line of Lode 140th Anniversary Celebration,
- Youth Week Activities x 2
- Spring Break School Holiday Activities x 2
- Summer Break School Holiday Activities x 2
- Autumn Break School Holiday Activities x 2
- Winter Break School Holiday Activities
- National Reconciliation Week March and Sturt Park Activities x 3
- NAIDOC Week Flag Raising ceremonies x 2

2022-2024 ACHIEVEMENTS - OUR COMMUNITY SPIRIT IS OUR STRENGTH**Facilitated opportunities for people to connect to find solutions to a range of social and health issues by:**

- Supporting community interagency meetings to discuss youth school services, Youth Action Group, Disability, Homelessness, Suicide Prevention, Aged Care, Food Services, Child Care.
- Creating opportunity and facilitating homelessness discussions with community agencies within the City.
- Establishing advisory Section 355 Community Committees to discuss the concerns of senior citizens and youth.

Identified and considered opportunities to enhance liveability factors and lifestyles by:

- Consulting with Creedon Street community for a green space on Creedon Street.
- Facilitating Mulga Creek Wetlands Working Group to ensure regular removal of undesirable plants and weeds and appointing contractor for Mulga Creek Rectification Design.
- Engaging Disability Inclusion Action Plan Working Group members to consult on Active Transport Plan implementation and capital projects.

Provided public amenities, halls and community centres to facilitate community activity by:

- Facilitating public booking systems for use of Civic Centre, Council Chamber, Aged Persons Rest Centre, Gallery, Museum, nine parks and seven sportsgrounds.

Facilitated the celebration of community and culture by:

- Holding 140th Anniversary Celebration of the discovery of the Line of Lode.
- Holding Heritage Festivals, Heritage Highlights and Awards to celebrate National Heritage status.
- Supporting the annual Miners' Memorial Ceremonies.
- Delivering a program of community events including Heritage Festival x 2, Heritage Highlights x2, Celebration of Volunteering High Tea and Awards x 2, Christmas Pageant and After Party x 3, New Year's Eve Celebration x 3, Australia Day Celebration and Awards x 3, Australia Day Dinner, Civic Debutant Ball x 3, Active Fest Activities x 2, Youth Week Activities x 2, Youth Events Mural Workshops x 2 and Radio Broadcasting and Podcasting Workshops, Heywire Youth Exhibition, Youth Events Spring Break, Summer Break, Autumn Break and Winter Break School Holiday Activities x 2, National Reconciliation Week Marches and Sturt Park Activities x 2, NAIDOC Week Flag Raising ceremonies.
- Facilitating the renaming of the Fred Jobson South Community Centre and holding renaming event.
- Investigating and obtaining grant funding to deliver community events for Senior's Week, Women's Week, Youth and Intergenerational Events.
- Applying for grants and facilitating community events in collaboration with community groups.

Supported and encouraged volunteering by:

- Facilitating recognition and celebration of volunteering at annual High Tea and Awards events for Community, Cultural, Emergency Services, Environment, Event, Sporting, Tourism, People's Choice and the Nydia Edes Hall of Fame.
- Facilitating process for community nominations for Volunteer Awards.
- Drafting overarching Volunteer Framework and Policy and reviewing Council volunteer programs.
- Supporting Section 355 Community Committee volunteers to undertake their duties.
- Facilitating Volunteer Working Group to plan annual Awards events.
- Supporting volunteers to assist with programs in the Library, Archives, Art Gallery and Living Desert.
- Supporting the volunteer Heritage Walk Tour program.
- Supporting volunteers in the City Ambassador program.

Provided opportunities for young people to connect, learn and grow by:

- Planning, budgeting and obtaining funding for youth events including mural design workshops, radio broadcast and podcast workshops, mural painting workshops, digital art workshop and exhibition.
- Facilitating Youth Spring, Summer, Autumn and Winter Break programs and Youth Week activities including Youth Week market, VR gaming and rock wall climbing.
- Facilitating ongoing consultation with young people to capture the youth voice regarding discrimination and for youth participation in Youth interagency and Youth Action Group.
- Undertaking High School and family surveys to plan for youth activities.
- Providing co-curricular youth programs at the Art Gallery including ArtsCOOL After school program, Early Primary program, Late Primary program, Teen program and School Holiday programs.
- Providing youth inclusive spaces within the Library incorporating youth focused Library section and gaming computers; and facilitating youth events within the Library.

ACHIEVEMENTS IN OUR COMMUNITY

OUR COMMUNITY WORKS TOGETHER

Key Achievements

COMMUNITY DEVELOPMENT – Council's Community Development services remained committed to building a connected, inclusive and supportive community through various collaborations and partnerships. The below key focus achievements have been accomplished throughout the 2022-2024.

COMMUNITY – Council continued its commitment to identify issues and support to various community groups, including aged individuals, youth, people with disability, homelessness and alcohol and drug rehabilitation and by actively participating in and supporting regular meetings, offering meeting spaces, and providing resources for community events, fostering stronger connections with services, and connecting community members.

WILYAKALI – Bi-monthly consultative meetings were held to discuss cultural awareness and operational relationships.

AGED COMMUNITY – As part of its commitment to the ageing community, Council through the Section 355 Ageing Well Advisory Committee, corresponded with federal and state ministers to advocate for better funding and enhanced aged care facilities. A key focus has been seeking the reclassification of the area from MMM3 to MMM6 to better reflect the needs of the community. Research was also undertaken into food services to ensure adequate food service delivery is available to our aged community members.

YOUTH INITIATIVES – Council has taken significant steps to engage with young people through the formation of a Youth Advisory Group, consisting of six young individuals aged 12 to 18 playing a vital role in helping to plan and deliver youth focused events and school holiday activities, representing youth as part of Council's Section 355 Youth Advisory Committee, to ensure that the voices of young people are heard and valued. Additionally, a school holiday activity survey was conducted to gather feedback from youth aged 5 to 17.

DISABILITY AND INCLUSION – Community Development plays an active role in the regular Youth School Services Interagency and Disability Interagency meetings. Council supports these groups in planning interagency events that focus on inclusion and social cohesion.

HOMELESSNESS – Council hosts and provides space for Homelessness Committee meetings, bringing together service providers to discuss updates on food service provisions, housing solutions and collaborative efforts between Council and local Police. This collaboration ensures that support is offered to those experiencing homelessness, with a focus on providing necessary resources and assistance.

ALCOHOL AND DRUG REHABILITATION – Council continued to support the Alcohol and Other Drug Steering Committee in advocating for the establishment of an Alcohol and Drug Rehabilitation Centre in Broken Hill. Council hosted meetings with Health Minister Ryan Park and facilitated roundtable discussions with key stakeholders to advocate for progress on this vital issue.

ACTIVE FEST – Broken Hill's community highlighted the need for a "Picnic Day" to gather the community together in a low-cost activity for all ages to enjoy. The Active Fest event was a combination of the two, with some local sports available for families to try new skills and learn more about the sport.

The Active Fest event was hosted by Council in Sturt Park in 2022 and 2023 in collaboration with various local sporting and community groups. The initial event attracted between 1,600-1,800 people of all ages, with 2023 attracting 150 people.

Active Fest events were a whole of community opportunity, encouraging attendees to enjoy being outdoors in the park and try an array of activities including a series of skateboarding workshops, sports, games, tug-o-war, laser tag and colour runs.



KEY ACHIEVEMENTS - OUR COMMUNITY WORKS TOGETHER

LIBRARY SERVICES – During the 2022 to 2024 term, Library Services reopened late 2021 following restrictions. Digital 24/7 Library usage became popular and increased throughout the period, ranging from 9,407 (2022), 14,337 (2023) and 18,684 (2024) items issued.

During the period, Library membership ranged from 6,394 (2022), 5,806 (2023) and 6,240 (2024) members; and a total of 50,279 (2022), 59,291 (2023) and 55,104 (2024) items were borrowed by members.

Library Programs/attendees ranged from 95/1,196 (2022), 172/3,272 (2023) and 195/3,537 (2024) for the period. Programs included early literacy such as Baby Bounce, Rhyme Time, Story Time and Dolly Parton Imagination Library to adults including Literacy Tutoring, Be Connected Digital Literacy, Chess Club, Knit 'n' Yarn to name a few.



Children's Book Week proved popular each year, with the Library staff reading a shortlisted book for Children's Week and a special staff performance of a play based on the 'Moo Cow' shortlisted book Children's Book Week for 2023.

A total of 412 children and teachers attended the Library across Book Week in 2022, with a similar number attending in 2023, to engage with the readings and show off their favourite Book Week outfits.

The Library also hosted several popular Authors talk events, information sessions about scam awareness and eSafety (identify theft), the Sydney Writers Festival, the Australian Ballet and regular school holiday programming throughout 2022 to 2024.

OUTREACH LIBRARY SERVICES – Outreach services also recommenced late 2021 due to COVID-19 restrictions. 2021 services were provided through a non-contact delivery to individuals via our **Home Library Service** volunteers. This service was very popular throughout the 2021 to 2024 period, with members/items issued ranging from 187/8,292 (2022), 144/6,668 (2023) and 142/6,446 (2024) for the period.

The **Outback Letterbox Library Service** is a service for members who live in remote areas throughout Far West NSW and proved popular, with members/items issued ranging from 565/9,973 (2022), 466/10,022 (2023) and 142/6,446 (2024) for the period. This service was provided by a group of dedicated volunteers who made fortnightly deliveries of items.



TEMPORARY LIBRARY MOVE – 2023/24 saw the refurbishment of the ground floor of Council's Administration Building and the temporary move of the Library Service to 240 Blende Street.



The Library Collection was relocated to the Ground Floor of the Administration Building, where roughly one third of the full collection is on display and the remainder securely stored. There is a dedicated Children's Library, Study tables and reading area. Two Gaming computers are in line of sight of the front counter and eight further PCs for public use are at the back of the shelving space.

KEY ACHIEVEMENTS - OUR COMMUNITY WORKS TOGETHER

OUTBACK ARCHIVES – In preparation for the new Library facility being built, the Outback Archive collection remained closed to the public and the transfer to Council's Administration building was finalised in early 2023.

The findings of the Outback Archives audit included:

- 43% by volume of the Archive has not been processed since acquisition (ie not catalogued, conserved, or digitised). The number of items in this category is estimated to be around 100,000 – 150,000 (including many thousands of film negatives).
- 57% by volume of the Archive has been entered into a catalogue – the "Catalogued Collection".



Outcomes of the "Catalogued Collection" (54,580 items) revealed:

- 6% has been fully catalogued,
- 20% has been properly conserved and stored,
- 14% of photographs have been digitised,
- 0% of documents have been digitised,
- 13% of catalogued items were not located during the 2021-2023 audit,
- Majority of post-1955 photographs have restricted use due to lack of copyright permissions.

During 2023/24 the following occurred:

- 132 new donation items were fully processed during 2023/2024 and entered into the EMU collection management system,
- 60 oral history audio cassettes were digitised,
- 767 images were uploaded to the EMU collection management system,
- 148 photographs image reproduction licences were obtained.

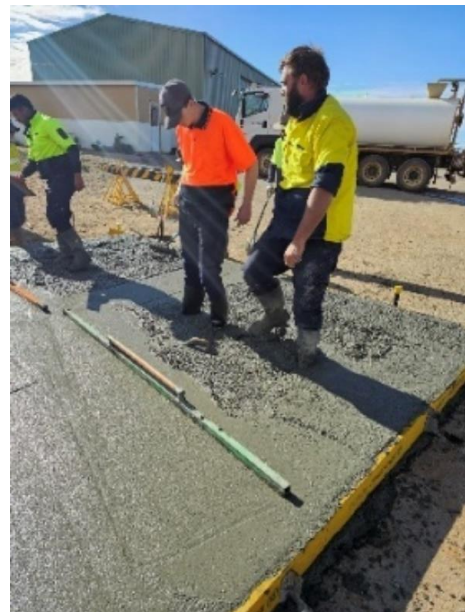


SUPPORTING BROKEN HILL CAREERS EXPO – Council continued to support the local Careers Day Expo during the 2022 to 2024 term and has been a consistent information stall holder over the past 15 years, providing opportunity for students to learn about Council services and inquire about work experience opportunities that Council can host.

Council had over 50 staff members during the period attend these annual days, having informative conversations with the local high school students.



Council also hosted multiple senior high school students for their work experience placements across all departments of Council, with most placements having been initiated through the Careers Days introductions.



KEY ACHIEVEMENTS - OUR COMMUNITY WORKS TOGETHER

BROKEN HILL CITY ART GALLERY – During the 2022 to 2024 term, the Broken Hill City Art Gallery provided community members opportunities to participate in educational and cultural programs, exhibitions and enjoy art.

2022 saw the Art Gallery undergo significant renovations to install new humidity and climate systems, new flooring and complete maintenance of the heritage walls within the Sully's building. The Gallery also launched its online collection search, which made the entire collection accessible online to global audiences. It also provides a tool for those wanting to see the collection, but unable to visit Broken Hill. [Broken Hill City Art Gallery Online Collection Catalogue](#)

Public programs at the Art Gallery included artist performances, adult drawing workshops, exhibition openings, educational programs, high school workshops, youth programs, indigenous workshops, tours and artist talks.



Image: Life Drawing Workshop

During the period the Art Gallery programs and participants ranged from 142/2,598 (2023) and 231/3,782 (2024). Young people were also provided opportunities with the afterschool workshops for ages from Kindergarten to Year 12, school holiday programs and exhibitions from the senior ArtsCOOL classes and HSC students from the Willyama High School, Broken Hill High School and Menindee Central School.

The Art Gallery held 14 (2022), 18 (2023) and 21 (2024) exhibitions during the period; as well as hosted the Pro Hart Outback Art Prize, Maari Ma Indigenous Art Awards and some notable exhibitions including the 'Archibald Prize exhibition', 'JamFactory touring exhibition from Kunmanara



Carroll (see image opposite) and 'Residue + Response' - 5th Tamworth Textile Triennial; as well as a large number of local artist exhibitions including Rick Ball,

Verity and Brian Nunan, Alexandra Rosenblum, Willyama Art Society, ArtsCOOL, GAARA Arts and Naomi Wilde, Uncle Sunno, Eddi Harris Nici Cumpston, Zena Cumpston, David Doyle, Auntie Muriel, Feona and Keanu Bates, Kent Morris, Ardrienne Semmens and Raymond Zada, to name a few.

ALBERT KERSTEN MINING & MINERALS MUSEUM (GEOCENTRE)

– During the 2022 to 2024 term, the GeoCentre dazzled audiences with its interactive displays, exhibitions and tours about the minerology and geology of the region.

2022 saw the GeoCentre host the exhibition 'Surface Level', presenting many works from the collection; from the richly layered work of Barkindji artist Edith Kennedy, the muted tones of 'Brushman of the Bush' Hugh Schulz, to the parched abstraction of David Rankin.



2023 provided an exhibition displaying local mining photographs from the 50's and 80's, by acclaimed artist Wolfgang Sievers.



Image: Her Excellency the Honourable Margaret Beazley AC KC, Governor of NSW, Mayor Tom Kennedy.

The GeoCentre also hosted the Maari Ma Indigenous Art Awards exhibitions during the period, with the opening Festival 'Freshwater; Festival for the Baaka' in the garden area in 2022/23 and the 'Blak Markets' in the garden area in 2023/24, celebrating local First Nations Art and Culture in the Museum environment.

2022-2024 ACHIEVEMENTS - OUR COMMUNITY WORKS TOGETHER**Celebrated the range of people and programs within the community by:**

- Presenting a varied, diverse and engaging Educational and Artistic Programs and Exhibitions across the Gallery and Museum sites including artist performances, workshops, exhibition openings, educational programs, high school workshops, indigenous workshops, tours and artistic talks.
- Providing quality public cultural and educational programs at the Library including early literacy Rhyme Time, Baby Bounce and Imagination Library, adult literacy, Be Connected digital literacy, Chess Club, Knit 'n' Yarn and outreach Library programs and activities.

Advocated for social service providers to be adequately resourced and access to health services by:

- Working with key stakeholders to identify resourcing gaps including NDIS, Disability, Homelessness, Aged Care, Child Care, Youth, Food Services, Suicide Prevention.
- Working with key stakeholders to identify social and health gaps including alcohol and other drug rehabilitation.

Provided appropriate infrastructure to maintain and enhance sustainable transport by:

- Collaboratively preparing Far South West Joint Organisation's Regional Transport Strategy.
- Investigating planning and design requirements to upgrade the City's bus stops to meet Australian Standards including successfully obtaining grant funding for upgrades and consultation with local bus service provider to identify high priority locations.
- Completing CASA surveillance safety observations at the Airport.

Collaborated with organisations to support young people to transition to the workforce by:

- Participating in the careers information days held for local secondary education students.
- Facilitating work-placements, traineeships, apprenticeships and cadetships across Council.
- Participating in Local Jobs Taskforce meetings to discuss programs and training opportunities.

Encourage collaboration to facilitate the sharing of resources by:

- Maintaining a community contacts database and supporting access and update by services.
- Facilitating Artist commission and residency programs within the Art Gallery.
- Providing outreach Library programs and activities including Outback Letterbox, Home Library service and 24/7 Online Library.
- Working collaboratively with Police Liaison Officers to promote social cohesion and inclusion and sharing of Support Agency data.

Strived for continuous improvement by:

- Undertaking Community Satisfaction Survey with final report provided to Council and made available on Council's website.
- Undertaking customer service evaluations for business improvement including Customer Relations telephone evaluations, analysis of results and implementing identified improvements.
- Implementing Community Portal assisting community to lodge requests, notify Council of an issue and provide feedback online.
- Reviewing Council facility booking process and implementing a new tiered classification and payment schedules for bookings of open spaces.

ACHIEVEMENTS IN OUR COMMUNITY

OUR HISTORY, CULTURE AND DIVERSITY IS EMBRACED AND CELEBRATED

Key Achievements

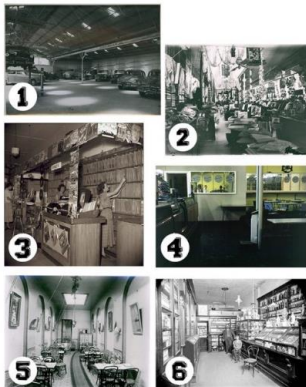
BROKEN HILL HERITAGE FESTIVAL – 2022 saw the Heritage Festival launched with Heritage Highlights projection onto the front and rear of the Town Hall Façade. Nightly performances of the 'United We Stand' play also proved popular, with maximum attendance coinciding with one of three performances each night. The introduction of a night Cemetery Tour was also a great success and a geological tour of the Albert Kersten Mining and Minerals Museum proved very popular.



2023 saw the Heritage Festival take attendees back in time with an outdoor screening of the Chips Rafferty Classic 'The Overlanders' at the rear of the Trades Hall and cemetery tours were again popular, with Christine Adams providing a day and night tour, sharing the stories behind the many characters who have been laid to rest in the cemetery grounds.

HERITAGE HIGHLIGHTS – The Heritage Festival also saw the launch of an extension of the Heritage Highlights Project, using historical photos in empty shop front windows.

This exciting new project provided the viewer a window into the past, with large scale window decals of the interior of shops from the early 1900s, through to the 1940s, being displayed on empty shop front windows in Argent Street and Patton Street. The images were sourced from the Outback Archives and local business, Outback Pharmacy Group.



[Heritage Highlights - Photographic Project](#)

FESTIVAL AND EVENT SPONSORSHIP AND SUPPORT

– During the 2022 to 2024 term Council supported a wide range of events including developing a Memorandum of Understanding with the City's signature events being:

- St Patrick's Races
- Broken Hill Festival
- Mundi Mundi Bash

Other events supported during the term included:

- Heritage Festival
- Perfect Light Film Festival
- Carols by Candlelight
- Community Heritage Festival
- NSW State Rural Women's Gathering
- Broken Hill Fringe Festival
- Regional Development Australia Far West
- Excellence in Business Awards
- Albert Morris Award for Regeneration Areas –
- Australian Association of Bush Regenerators
- South Australia Swimming Championships
- Silver City Desert Race
- Agfair
- Ride for Sick Kids
- Wind and Solar Art Prize – Broken Hill Art Exchange
- Rotary Club of Holdfast Bay – 2019 District 9520 Conference
- Motorcycling Australia – Australian Off Road Championships
- Carols by Candlelight
- NAIDOC Week Family Fund Day
- Mad Max Marathon
- GLAMFest
- FE-FC Car Club Nations
- Broken Hill Junior Soccer Association – SAJSA Country Championships

KEY ACHIEVEMENTS - OUR HISTORY, CULTURE AND DIVERSITY IS EMBRACED AND CELEBRATED

FIRST NATIONS ARTISTS – Throughout the 2022 to 2024 term, the Broken Hill City Art Gallery and Albert Kersten Mining and Minerals Museum strongly supported Indigenous art and culture. The Art Gallery also continued engagement with young Indigenous artists through Wilcannia and Menindee school groups.

The Gallery was proud to support several First Nations artists in 2022/2023. This included solo exhibitions by Barkindji artists, Eddy Harris, Uncle Sunno and Nici Cumpston, curated collection exhibition by Barkindji/Malyangappa artist, David Doyle and group exhibitions by Aunty Muriel, Feona Bates and Keanu Bates.

First Nations artists exhibitions continued in 2023/24, including Dr Lorina Barker's 'Looking Through Windows', touring exhibition 'ngaratya' comprising of works from six Barkandji/Barkindji artists, Jam Factory touring exhibition from Kunmanara (Pepai) Carroll and David Doyle's Shades of Blak.



'Looking Through Windows' exhibition



Image: Sharing Country Exhibition – Eddy Harris



Image: Barkindji Man Exhibition – Uncle Sunno

The Maari Ma Indigenous Art Awards were also presented by the Gallery, with successful openings and subsequent exhibitions held at the Albert Kersten Mining and Minerals Museum (GeoCentre).

The Maari Ma Indigenous Art Awards exhibitions hosted at the GeoCentre included the opening 'Freshwater; Festival for the Baaka' in the garden area in 2022 and the 'Blak Markets' in the garden area in 2023.

This created a marketplace featuring a variety of products by First Nations artists and makers, along with performances by Indigenous musicians, all celebrating First Nations art and culture within the Museum setting.



IMAGE: David Doyle, Values, Winner, Open Section, Maari Ma Indigenous Art Award 2023



Image: Blak Market attendees Uncle Leroy Johnson and Aunty Barbara Quayle

2022-2024 ACHIEVEMENTS - OUR HISTORY, CULTURE AND DIVERSITY IS EMBRACED AND CELEBRATED

Raised awareness of cultural and community events by:

- Promoting events through Council's website, social media platforms and Visitor Services

Promoted and supported reconciliation and inclusion by:

- Promoting and engaging in annual National Reconciliation Week marches and Sturt Park activities x 2, NAIDOC Week flag raising ceremonies.
- Working with organisers to secure funding for NAIDOC Week Family Day in the Park activities and Close the Gap initiatives.
- Engaging with Wilyakali elders to discuss cultural awareness and Wilyakali heritage.
- Facilitating a series of curated exhibitions from the Gallery collection, as well as individual and family exhibitions by First Nations people in the Gallery.
- Facilitating the annual Maari Ma Indigenous Art Awards in conjunction with the Fresh Water Festival and Blak Markets.
- Installing permanent Acknowledgement of Country in Gallery and investigating installation in the Albert Kersten Mining & Minerals Museum.

Promoted the City as Australia's First Heritage Listed City by:

- Continuing to build the public celebration of the heritage of Broken Hill through a variety of activities and functions such as Heritage Festival and Heritage Highlights projections.
- Including National Heritage Assets in Broken Hill Advocacy Strategy and advocating for tri-partisan government approach to management.
- Facilitating public celebration in Sturt Park of 140th Anniversary Celebration of the discovery of the Line of Lode.
- Supporting Trades Hall World Listing application.
- Facilitating Heritage Walk Tours.

Advocated for funding and investment for Community Development Projects to celebrate history, culture and diversity by:

- Working with third parties to obtain funding from Stronger Country Communities, Regional Tourism Funding, Office of Regional Youth, Department of Communities and Justice, Foundation for Regional and Rural Renewal and Office of Sport.
- Working with third parties to obtain funding for community focused events, including letters of support showing alignment with Community Strategic Plan objectives.

Provided support and advice to event planners to deliver events within the region by:

- Liaising with event planners to hold small community events and large-scale events of national and international significance including Perfect Light Film Festival, St Patrick's Race Day, Broken Heel Festival, Mundi Mundi Bash.

ACHIEVEMENTS IN OUR COMMUNITY

OUR BUILT ENVIRONMENT SUPPORTS OUR QUALITY OF LIFE

Key Achievements

WAYFINDING PROJECT – Broken Hill experiences large numbers of tourists who are interested in exploring the heritage and history of the City, with several trails used by both pedestrians and vehicles to experience this heritage. These trails include the Heroes, Larrikins and Visionaries Walking Trail, the Silver Driving Trail and a self-guided walking tour of the City.

To increase further engagement from tourists, encourage usage of the trails and create a call to action to utilise the newly created tourism website, it was important to update and install new wayfinding signs. Significant consultations with key stakeholders across the Local Government Area were held to achieve this.

In 2022, the existing signs were replaced with modern design, specific details and QR codes; and were positioned in revised strategic locations.

The Heroes, Larrikins and Visionaries trail, takes visitors along a walking tour throughout the CBD and now highlights over 30 of Broken Hill's most iconic characters, who helped to form the City's unique identity. The updated signage provides their stories, with imagery and a QR code linking to the new tourism website. [Tourism Website](#)



The Silver Trail takes visitors along a heritage drive through Broken Hill, on a sightseeing tour of over 120 iconic heritage landmarks. New signposts indicate the name and location of the site.

In 2023 Council completed this project with two further installations including a series of Wayfinding elements in the CBD located at well positioned



walking trails in the CBD to direct residents and visitors to the City, around the CBD and to important landmarks; and site-specific sculptures of key figures at each of the four key historic parks of the

City being Sturt Park, Queen Elizabeth Park, Patton Street Park and Joe Keenan Look Out.



ACTIVE TRANSPORT PLAN – As part of the Active Transport Plan shared footpath network upgrade, Council continued to upgrade the shared footpath network, as part of the Active Transport Plan. These upgrades have allowed safer and more accessible travel along key pedestrian routes across the City.

Community consultations were carried out with residents, schools and businesses along the routes whilst working with local electrical and water authorities.

During the 2022 to 2024 term the upgrades included all footpaths and kerb ramps in the following Routes:

- Route 1 – Blende Street from Galena to Silver Street.
- Route 2 – Kaolin Street, from Blende to Wolfram Street and from Mica to Wolfram Street.
- Route 4 – Talc Street, from Galena to Gossan Street.
- Route 6 – Morgan Street, from Zebina to Iodide Street.
- Route 6 – Blende Street from Kaolin to Bromide Street and from Willyama High School to Morgan Street Public School including Brooks, O'Neill, McCulloch, Rasp, Brazil, Uranium and Zebina Streets.
- Route 8 – Galena Street, from Wills to Mercury Street.



KEY ACHIEVEMENTS - OUR BUILT ENVIRONMENT SUPPORTS OUR QUALITY OF LIFE**BROKEN HILL CBD MASTER PLAN PROJECTS**

– The Broken Hill CBD Master Plan was developed with identified priority projects that aim to address improved shade, vibrancy and accessibility in the City Centre.

The projects include:

- New 'smart' Banner Poles.
- Heritage specific Wayfinding upgrades.
- Paving upgrades along Argent Street.
- Town Square Redevelopment.
- The new Broken Hill Library.

The new Broken Hill Library project commenced in 2023 and accounts for the largest project of the CBD Master Plan.

Approximately 33% of the projects allocated under the CBD Master Plan have been completed, being:

- CBD Smart Banner Poles – completed.
- Wayfinding and Signage – completed.
- Argent St Banner Pole Lighting – completed.

By December 2024 it is estimated that at least 54% of the projects will be completed, with 5 out of the 6 projects being carried out, completed or near completion.

ART GALLERY REFURBISHMENT – Following hailstorm damage to the roof at the Broken Hill City Art Gallery, Public Works Advisory were engaged to provide project management services for the Roof Replacement.

This required the Art Gallery to be closed and all artworks removed from the main gallery and safely stored. Council took advantage of this and chose to also complete the following work at the same time as the roof replacement:

- Air Conditioning and Humidifier Replacement.
- Floorboard replacement.
- Minor maintenance works on walls including patching, rendering and painting.
- Full repaint of the Gallery ground and first floors.



Gallery first room ground floor before and after

State of Our City Report 2022-2024

ROAD RECONSTRUCTION AND RESEAL PROJECTS

– During the 2022 to 2024 term Council made significant infrastructure upgrades to improve the City's road network. These comprehensive reconstruction and reseat projects were undertaken to ensure smoother travel for road users and improve safety and access to key areas.

ROADWAYS ANNUAL WORKS PROGRAM 2022–2024

– Each year during the period Council's Roads Maintenance Team completed bitumen resealing works to the road network within the City, to repair or extend the road pavement life.

The program for the period included 156 road segments (lanes and streets) receiving new pavement surfacing and water proofing (233,072.10 m²), equating to approximately 29 kms of the City's road network.

As additional preventative maintenance, Council also completed approximately 22 kms of crack sealing (289,746.6 m²), alongside the road resealing program, to further water proof the pavement structure.

IODIDE STREET ROAD RECONSTRUCTION

– Stage 2 of the Iodide Street road reconstruction project, adjacent the Morgan Street Public School, was completed in 2022.

Reconstruction works started at Union Street and included the intersection of Cummins Street, comprising of the installation of new asphalt road pavement, kerb and guttering, kerb ramps and improving stormwater drainage.



Iodide Street from Union Street looking North (post construction)



Art Gallery in preparation for roof replacement

Page 23 of 94

KEY ACHIEVEMENTS - OUR BUILT ENVIRONMENT SUPPORTS OUR QUALITY OF LIFE**GYPSUM STREET ROAD RECONSTRUCTION**

– Stage 2 reconstruction works in Gypsum Street, from Mercury Street to Pell Lane were completed in 2022. Works comprised of installation of new asphalt road pavement, kerb and guttering, kerb ramps, nature strip reinstatement and improvement of stormwater drainage.



*Gypsum/Pell Street
Intersection looking
North*

**CHLORIDE STREET ROAD RECONSTRUCTION**

– Reconstruction works in Chloride Street, from Williams Street to Chapple Lane, were completed in 2022. Works comprised of excavation of all road pavement, backfill and compaction of sub-base and base materials, installation of two-coat bitumen seal, installation of new footpaths, kerbing and line marking.



Before photo looking from Williams Street



After photo looking from Chapple Street

GALENA, BLENDE AND WILLS STREETS ROUNDABOUT ROAD RECONSTRUCTION

– Roundabout reconstruction works were completed in 2022. Works comprised of excavation of all road pavement, backfill and compaction of sub-base and base materials, installation of new asphalt road pavement and line marking.

**THOMAS STREET AND O'FARRELL STREET**

INTERSECTION RECONSTRUCTION – Reconstruction works at the Thomas Street and O'Farrell Street intersection were completed in 2023. Works comprised of excavation of all road pavement, backfill and compaction of sub-base and base materials, installation of new asphalt road pavement, new kerbing and line marking. Concrete splitter islands were also placed on the roadway to discourage heavy vehicles from turning onto Thomas Street.



Thomas / O'Farrell Intersection before and after

GYPSUM STREET ROAD RECONSTRUCTION

– Reconstruction works in Gypsum Street, from Pell Lane to Newton Street were completed in 2023. Works comprised of excavation of all road pavement and existing kerb and gutter, backfill and compaction of required sub-base and base materials, installation of new asphalt road pavement, new kerbing and line marking.



KEY ACHIEVEMENTS - OUR BUILT ENVIRONMENT SUPPORTS OUR QUALITY OF LIFE**BROKEN HILL LIBRARY PROJECT UPDATE**

– Mayor Tom Kennedy welcomed Federal Member for Parkes Mark Coulton to the City in April 2024 and agreed with Mr Coulton that it was a momentous day for the Broken Hill community, turning the first soil for the Library Development Project.

The development commenced in May 2024 and will result in a major overhaul of the Broken Hill Library. It will transform the facility into 'more than a library', being a modern centre of learning and cultural preservation.

The project brings together both local and contemporary architecture that has been designed to fit in inclusively with the heritage status of Broken Hill.

Council has worked with specialist design firm Neeson Murcutt + Neille to develop technical design documentation for the new Library.

In collaboration with the design team, North Construction & Building Pty Ltd were engaged in 2023 under an Early Contractor Involvement (ECI) process to ensure the project was designed within the available project budget of \$14.5 million.

The new Library will have advanced construction features including:

- Ecologically Sustainable Design initiatives by specialist firm ARUP
- Council's first use of prefabricated concrete tilt-up panels installed with 'earth's thermal convection properties' to enhance the thermal comfort of the building
- A walled garden
- Multipurposed spaces to also function as a community hub

The project has been funded by the NSW Government, Federal Government and Broken Hill City Council.



Image Left: Architect's Render of the completed library at the main courtyard (behind Town Hall Facade)



Image Left: Site establishment works with services location underway

Image Right: Steel fixers working on preparing footings



2022-2024 ACHIEVEMENTS - OUR BUILT ENVIRONMENT SUPPORTS OUR QUALITY OF LIFE

Maintained an attractive and welcoming Central Business District by:

- Implementing Heroes, Larrikins, Visionaries Walking Trail and Silver Driving Trail.
- Facilitating CBD Wayfinding through new signage, Park Interpretive signage and Wayfinding Visitor Digital application.
- Alternating CBD banner pole banners to celebrate events and support initiatives.
- Commencing Town Square Redevelopment project and Argent Street Paving project.

Maintained the character and managed community infrastructure sustainably by:

- Managing the new Library/Archives project through Architects Neeson, Murcutt + Nellie and construction contractor North Building Construction.
- Finalising work in Administration Building for temporary Library and moving the Library service to the Administration Building.
- Finalising Library design works and commencing initial site works.

Designed and delivered pathways to maximise access, inclusion and mobility by:

- Managing ongoing delivery of the Active Transport Plan:
 - Developing 5-year annual capital works schedule for Active Transport Plan and identifying 10-year shared path network.
 - Completing path installation for Route 1 Blende Street, from Silver Street to Galena Street.
- Completing path installation for Route 2 Kaolin Street, from Blende to Mica Street, Route 4 Talc Street from Galena to Blende Street, Route 6 on Morgan Street from Zebina to Iodide Street and Route 8 on Galena Street from Mercury to Wills Street.

Collaborated with key stakeholders to advocate for affordable housing by:

- Undertaking community consultation, developing and implementing Liveability Strategy 2043.
- Advocacy to State and Federal Government for funding and support to access Crown Land for housing and Childcare facilities.
- Meeting with Crown Lands, Department of Regional NSW, Department of Planning, NSW Housing to progress identified housing objectives.
- Commencing compulsory acquisition for portions of Crown Land for affordable and social housing.
- Subdividing identified McCulloch Street lot for demonstration houses.

Worked with community to establish Imperial Lakes as an environmental park by:

- Supporting Landcare Broken Hill to plan for Imperial Lakes model including determining land requirements and LEP amendment process.

ACHIEVEMENTS IN OUR COMMUNITY

OUR HEALTH AND WELLBEING ENSURE THAT WE LIVE LIFE TO THE FULL

Key Achievements

QUEEN ELIZABETH PARK REDEVELOPMENT



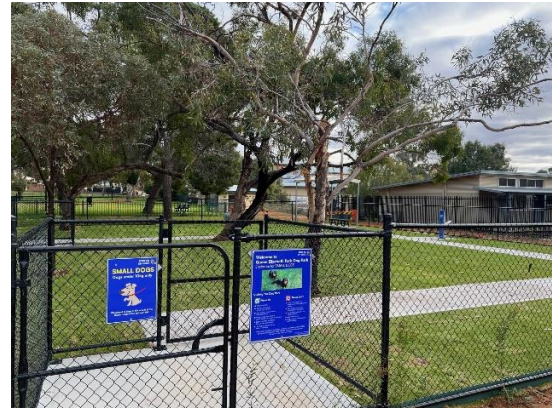
In 2021 Council approved the tender submission from Joss Group to undertake the design and construction of the Queen Elizabeth Park Redevelopment.

The overall vision to reignite Queen Elizabeth Park and provide a wonderful recreation experience for all, included the following works:

- New playground area – equipment, shade sails, seating, fencing
- New accessible amenities building
- New lighting and CCTV
- New irrigation and turf
- New seating, BBQ and shelter
- New concrete pathways connecting all areas
- A sealed carpark
- New kiosk
- Picnic Train, with new train storage shed and train platform



SMALL DOG BREED OFF-LEASH AREA



Community feedback received during the Queen Elizabeth Park Redevelopment Project, identified that a designated off-leash area for small dog breeds was desired and would be beneficial.

In 2024 Council engaged Shepparton landscaping business Kialla Lawn and Garden, to install a small dog breed off-leash area in Queen Elizabeth Park.

Works included:

- Fencing with signage and two entrance gates
- Concrete pathways connecting both entrance gates to a shelter, seating and accessible drinking fountain
- New turf and perimeter landscaping (low maintenance hedge to provide a buffer between the new dog off-leash area and adjacent sites)
- Bins with waste dispensers

KEY ACHIEVEMENTS - OUR HEALTH AND WELLBEING ENSURE THAT WE LIVE LIFE TO THE FULL

BROKEN HILL SKATE PARK – In 2022 CONVIC Pty Ltd constructed the new Skate Park, located in Sturt Park. Reflective of their expertise in building skate parks, works were quick and the new park was completed and ready to open in time for the April school holidays.



The Skate Park equipment includes:

- Pump track hip
- Pump track flow elements
- Quarter-pipe grind off hip
- 1050H quarter-pipe
- 750H pyramid hip with ledge
- Manual pad with hubba
- 300H Flat bar
- Transition hip and ski Jump
- 600H Mogul
- 1800H Taco corner in bowl
- 1050H Roll in

Other features include:

- Accessible seating and tables
- Accessible drinking fountain
- Concrete pathways
- Paved areas connecting all areas of the park
- New turf and irrigation



To celebrate the newly opened Broken Hill Skate Park, skateboarding workshops, facilitated by The Totem Collective, were held during the 2022 Active Fest.

The Broken Hill Skate Park was supported by Council and the NSW Government through the Stronger Country Communities Program.

State of Our City Report 2022-2024

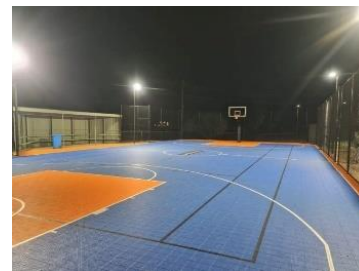
DUKE OF CORNWALL PARK – In 2024 Council was successful in securing \$656,000 Regional Housing Development grant funding for the redevelopment of the Duke of Cornwall Park. The upgrade included the installation of modern toilets and amenities and the renovation of the dilapidated tennis courts and fencing.

As per the scope of works, tender and quotation requests were prepared for new accessible amenities block and resurfacing of the old tennis courts.

Asco Group was awarded the project to replace the individual male and female toilets, with a modern modular unisex accessible toilet block.



Dreamcourts were awarded the contract for the refurbishment of the courts and fencing, with one court being resurfaced and retained purely for tennis, while the other was converted into a hybrid court suitable for both tennis and basketball, with adjustable basketball hoops.



Both courts now feature a new Dreamcourt® hard-court sporting surface and have had the lighting upgraded to facilitate nighttime usage.

The courts are available for use at no charge to the public any time during the day and by bookings after 8pm.

This project gives the Duke of Cornwall Park a much-needed amenity upgrade for users and provides a new flexible public recreation space for the many locals who enjoy tennis and basketball.



Page 28 of 94

KEY ACHIEVEMENTS - OUR HEALTH AND WELLBEING ENSURE THAT WE LIVE LIFE TO THE FULL

E.P. O'NEILL MEMORIAL PARK REDEVELOPMENT – Netball Precinct – Stage One



– Following Concept Design and Indicative Costings by Environmental Partnership NSW, funding was secured through the Resources for Regions Program for this Redevelopment project in 2021.

Public Works Advisory were engaged to project manage both the design and construction tenders. Council endorsed the Tender to Barnson Pty Ltd for the Design of E.P. O'Neill Memorial Park redevelopment project.

Barnson Pty Ltd submitted the complete design package to Council in December 2023 which included elements of site upgrades required for the entire project being the Netball precinct, Norm Fox Cricket Oval, Tennis Car Park, Soccer Car Park and shared space playground and fitness areas.

Due to an increase in expected costs, Council decided to complete the project in stages, with the focus being the replacement of the netball courts first, including the stormwater and civil works necessary to achieve the netball court upgrades.

In 2024, Council endorsed the Tender for the E.P. O'Neill Memorial Park Redevelopment – Netball Precinct – Stage One to Jirgens Civil Pty Ltd, who commenced onsite in April 2024, with works expected to be completed in February 2025.



SPORTSGROUND LIGHTING INFRASTRUCTURE

– Council secured Federal Government funding from the Drought Communities Program in 2022, to upgrade lighting at two of the City's sportsgrounds - the Alma Oval and O'Neill Soccer Field. The lighting was installed to Australian Standards of 200 lux capacity for training and playing. This was an opportunity for Council to enhance the use of the facilities for the residents of Broken Hill and surrounds.



O'NEILL TENNIS COURTS LIGHTING INFRASTRUCTURE

– Local company MBE were engaged by Council in January 2024 to upgrade the lighting and switchboard at O'Neill Tennis Courts.

MBE commenced onsite in May 2024 and set to work replacing the light fittings on Courts 7-12 and replacing the poles and light fittings on Courts 1-6.



2022-2024 ACHIEVEMENTS - OUR HEALTH AND WELLBEING ENSURE THAT WE LIVE LIFE TO THE FULL

Created opportunities for people to participate in active and healthy recreational activities by:

- Facilitating Spring Break, Summer Break, Autumn Break and Winter Break school holiday activities to encourage social connection, inclusion and participation.
- Facilitating youth activities to encourage connection, inclusion and participation.
- Facilitating Queen Elizabeth Park redevelopment and transfer of Picnic Train to encourage participation in outdoor recreation.
- Facilitating Skate Park redevelopment in Sturt Park to encourage participation in outdoor recreation.
- Facilitating Active Fest activities in Sturt Park in collaboration with community groups to encourage connection, inclusion and participation in outdoor recreation.
- Facilitating skateboarding workshops to encourage participation in physical recreation.
- Maintaining nine parks and seven ovals for community use to increase outdoor recreational activities.
- Refurbishing Duke of Cornwall Park tennis court and installing new basketball court and amenities block.
- Installing small dog off leash area in Queen Elizabeth Park to support inclusion and safety.
- Consulting with community and Project Steering Group for the E.P. O'Neill Sporting Complex Redevelopment Project.
- Upgrading lighting infrastructure at O'Neill Tennis Courts to encourage participation in recreational activities.
- Upgrading lighting infrastructure at O'Neill Soccer Complex and Alma oval.
- Commencing demolition and site clearance in preparation for new Netball facility.

Created opportunities for people to participate in cultural, creative and artistic programs and experience the natural environment by:

- Facilitating community events to encourage social connection, inclusion and participation.
- Facilitating artistic and educational programs within the Gallery and Museum to encourage learning, connection, inclusion and participation.
- Facilitating cultural and educational programs within the Library to encourage connection, inclusion and participation.
- Providing Living Desert Flora and Fauna Sanctuary, Sculpture Symposium and Starview Campsite to increase education and encourage participation in the natural environment.
- Facilitating working group activities within the Living Desert, regeneration areas and Riddiford Arboretum to encourage participation in the natural environment.

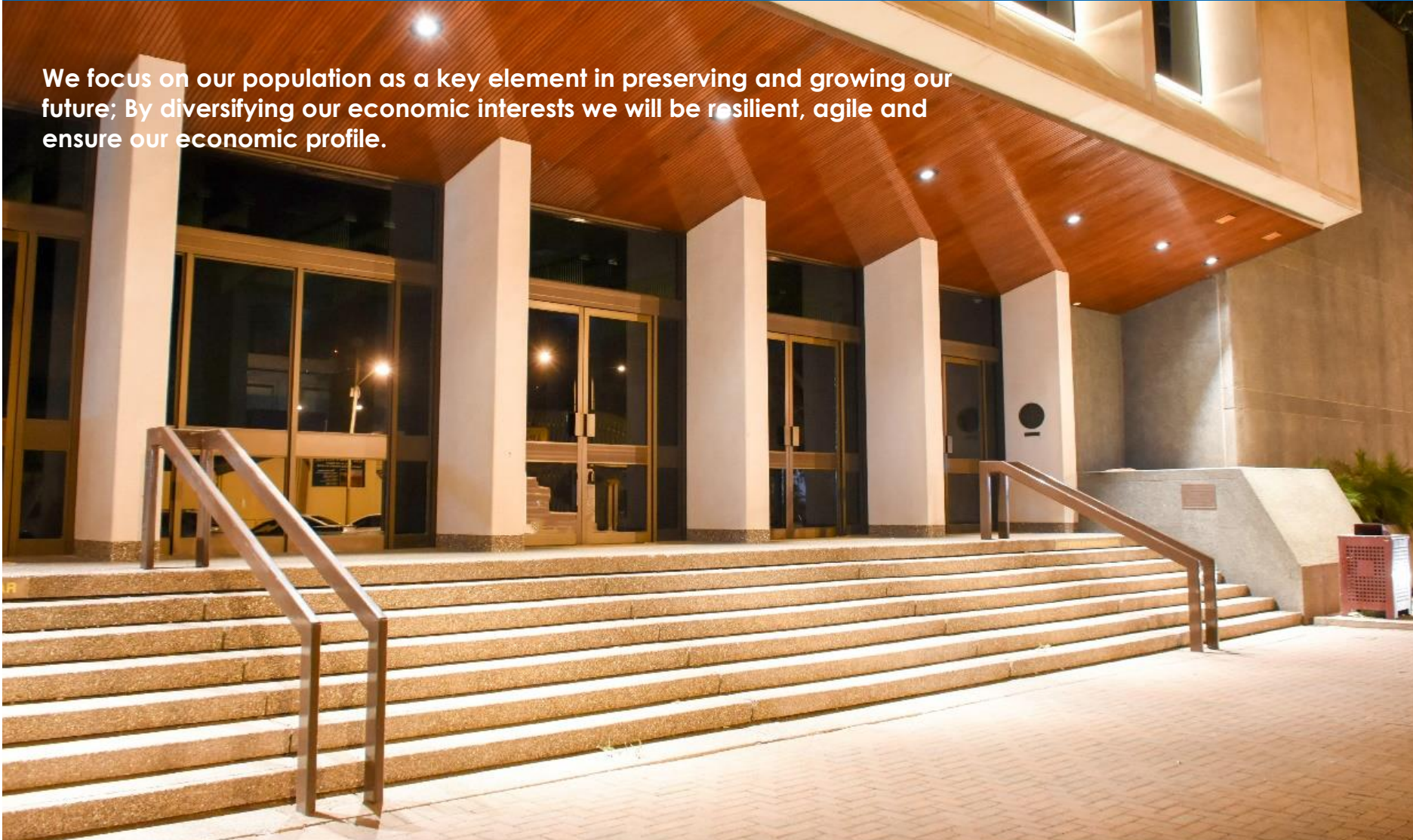
Advocated for Disability, Childcare and Aged Care Services by:

- Forwarding correspondence to State and Federal Ministers regarding NDIS funding opportunities impacted by Broken Hill's classification of "Urban/Regional" rather than "Remote".
- Forwarding correspondence to State and Federal Ministers regarding the lack of Child Care facilities and staff.
- Forwarding correspondence to State and Federal Ministers regarding Broken Hill's classification and the changes to Aged Care requirements impacting the availability of aged care beds.












KEY THEME 2 – OUR ECONOMY

- 2.1 Our businesses are well connected and thrive in an environment that supports innovation and economic growth
- 2.2 Our economy provides opportunities that match the skills and needs of the population and enhances population growth
- 2.3 Our City attracts a diverse range of businesses and visitors providing opportunities for work, education, leisure and social life

We focus on our population as a key element in preserving and growing our future; By diversifying our economic interests we will be resilient, agile and ensure our economic profile.



KEY THEME 2 – OUR ECONOMY

Large Events		Our Economic Profile 2022-2024 (Data sourced from ProfileID and Spendmapp)			
Mundi Mundi Bash August 2023 \$9,940,000 Broken Heel Festival September 2023 \$8,380,000 St Patrick's Race Day March 2024 \$6,450,000		Lone person household	2,713	Resident escape spend	\$95,960,000
		Median weekly household income	\$1,173	Largest escape spend destination	Mildura
		Medial weekly mortgage repayment	\$200	University attendance	1.8%
		Median weekly rent	\$330	University qualification	10.4%
		Households renting	20.4%	Trade qualification	23.6%
		Households with a mortgage	27.6%	Employed residents	7,172
Civic Centre 2022-2024		Revenue generated by major events	\$24,770,000	Participation in labour force	52%
# shows	# Bookings	Total tourism spend	\$85,520,000	Local Jobs	7,331
		Origin of largest visitor spend	Wilcannia	Local Businesses	1,869
25	351	Busiest tourism month	Sept 2023	Largest Industry	Mining
		Slowest tourism month	Jan 2024	Gross Regional Product \$2,310,000,000	
Living Desert, Tourism and Cultural Facilities 2022-2024					
# Visitors to Visitor Information Centre	# Visitors to Living Desert	# Campsite Bookings	Value of Campsite Bookings	# Visitors to Art Gallery	# Visitors to Museum
 212,579	 118,302	 5,138	 \$66,545	 36,486	 22,888
Staff Demographics at 30/06/2024					
# Staff	Males		Females		
 174	 94		 80		
<h2>OUR ECONOMY</h2> <p>The Annual Reports for 2022 to 2024, coupled with the State of Our City Report 2022-2024, demonstrate Council's dedication to strengthening the local economy as outlined in the <i>Your Broken Hill 2040 Community Strategic Plan</i>. These reports showcase initiatives aimed at boosting economic resilience, supporting local businesses and attracting new investments. Key achievements include development projects that create jobs, support for business innovation and partnerships that stimulate economic growth, ensuring Broken Hill remains a dynamic and prosperous City.</p>					

ACHIEVEMENTS IN OUR ECONOMY

OUR BUSINESSES ARE WELL CONNECTED AND THRIVE IN AN ENVIRONMENT THAT SUPPORTS INNOVATION AND ECONOMIC GROWTH

Key Achievements

ECONOMIC DEVELOPMENT STRATEGY 2022-2027 - The Economic Development Strategy 2022-2027 outlines a five-year plan to strengthen the foundations of Broken Hill's economy, by investing in infrastructure, services and programs to promote economic, social and cultural growth, as we emerge from the impact of COVID-19 and embrace the opening of new mines and investment in the renewable energy industry.

The Strategy was informed through a series of public consultations and ongoing briefings and meetings to develop a series of strategies to plan for Broken Hill's future.

This includes:

- Community Strategic Plan Your Broken Hill 2040
- Broken Hill Central Business District Master Plan
- Broken Hill Smart City Strategy
- Broken Hill Renewable Energy Action Plan
- Broken Hill Cultural Plan and Background Report
- Broken Hill Cultural Framework and Synopsis Report
- Destination Country and Outback Destination Management Plan
- Far South-West Joint Organisation Destination Management Plan
- Draft Regional Transport Strategy

The Strategy also reflects the objectives and direction of regional, State and Federal strategies and identifies actions that can be pursued at a local level to align Broken Hill's economic progress with State and National priorities including:

- Far West Regional Plan 2036
- Far West Regional Economic Development Strategy 2018-2022
- Regionalisation Ambition 2032 - A Framework to Rebalance the Nation
- A 20-Year Economic Vision for Regional NSW
- NSW Visitor Economy Strategy 2030

During the two-year community consultation process for the Broken Hill Community Strategic Plan 2040, the community identified that economic success looks like an economy that is innovative, sustainable, diverse, resilient, adaptable to change and that it makes the best use of the unique advantages of our remoteness and lifestyle.

During this time, the community was also actively engaged in the development of the CBD Masterplan, Broken Hill Cultural Strategy,

Destination Country and Outback Destination Management Plan and the Renewable Energy Action Plan – all of which pose real economic opportunities for the City and region.

The key identified priorities for economic growth were that the local economy embraced traditional industries (eg mining, art, and tourism) and new industries (eg technology and renewable energies), that these industries are supported.

It was also strongly advocated that local career, training and education opportunities are created and if existing, expanded - especially for young people to ensure more stay in Broken Hill and that our

opportunities attract more people in all forms, visitors, investors, and new residents.

The analysis of the consultation and resulting plans and strategies revealed the following four economic priorities:

- A Vibrant Community
- Population Growth
- Business and Industry
- Visitor Economy

Each of these themes host a number of objectives and actions which are inter-related – no one activity will create a sustainable economic future for Broken Hill. The inter-relationship between activities and the agencies working towards the delivery of outcomes, will have a collective impact on the City's future economic success.



KEY ACHIEVEMENTS - OUR BUSINESSES ARE WELL CONNECTED AND THRIVE IN AN ENVIRONMENT THAT SUPPORTS INNOVATION AND ECONOMIC GROWTH

SUPPORTING BUSINESS – During the 2022 to 2024 term, Broken Hill City Council provided business support through advocacy and collaboration.

Council adopted and implemented its Business Support Policy, to provide appropriate information, advocacy, and support to:

- An existing business, located within the City, to expand or promote its operations.
- An existing business, located outside the City, to relocate or establish within the City; or
- A new business to establish within the City, in the expectation that the business will directly or, in some agreed circumstances, indirectly provide an economic and/or social benefit for residents of Broken Hill.

Through collaboration with the NSW Government, Council supported Small Business week to co-sponsor full day business workshops aimed at helping to grow and improve small business. Council also collaborated with Workforce Australia Local Jobs Program and Regional Development Australia Far West, to host a series of 90-minute "lunch and learn" style employer seminars, providing employers with information, tools and resources to attract, train, develop and retain their workforce.

Business Far West was endorsed and supported by Council as the new business and industry representative group for the City and provided \$20,000 seed funding to support their initiatives. Their aim is to drive investment within the region and promote the visitor economy and economic prosperity for Broken Hill and Far West NSW.

During the period Council hosted meetings with Destination Country and Outback and the Destination Marketing store, providing industry an opportunity to have input into the development of the Far South West Joint Organisation Destination Management Plan and the Destination Country and Outback Management Plans. These Plans now provide roadmaps for future product and experience development.

COUNCIL AND BUSINESS WORKING TOGETHER

– Planning for economic growth was a focus of Council and the business community during the 2022 to 2024 term.

The City experienced unprecedented growth in visitation, because of Aussies travelling domestically, supported by a new marketing campaign aligned with the NSW Government 'Feel New' marketing campaign, along with attraction to the City by signature events such as St Patrick's Day Races, the Broken Hill Festival and the new national music festival – the Mundi Mundi Bash, the City embraced both the challenges and opportunities.

This resulted in a close collaboration with Council and the business community, meeting on a regular basis to discuss the best way to work together, to make the most of the opportunities being presented.

This collaboration ensured that Council and businesses recognised what was needed to accommodate and cater for such significant events and a high influx and volume of visitors to the City.

The first meeting in 2022, with guest speaker Outback Music Festival director, Greg Donovan, attracted over 80 people to discuss what the business community could expect with the arrival of 10,000 visitors to the City, for the inaugural April 2022 Mundi Mundi Bash. With meetings continuing throughout the period, in the lead up to the August 2022 and August 2023 Mundi Mundi Bash events, leading to successful execution of the events and beneficial outcomes for the local business community.



2022-2024 ACHIEVEMENTS - OUR BUSINESSES ARE WELL CONNECTED AND THRIVE IN AN ENVIRONMENT THAT SUPPORTS INNOVATION AND ECONOMIC GROWTH

Advocated and planned for industrial land expansion by:

- Meeting regularly with Regional NSW, Planning NSW and Crown Land to discuss availability and access to Crown Land for industrial and residential development.
- Planning for Airport sub-division for industrial and light commercial precinct.
- Advocating for industrial land expansion through Broken Hill Advocacy Strategy.

Advocated for improved accessible transport and connectivity by:

- Collaboratively preparing Far South West Joint Organisation Far West Transport Plan and including in the Broken Hill Advocacy Strategy.
- Including advocacy for improved accessible transport and connectivity in the Broken Hill Economic Development Strategy 2022-2027.
- Advocating through State and Federal Government for upgrade of Broken Hill Regional Airport.
- Obtaining Government funding for Broken Hill Regional Airport and improving taxiways and aprons to accommodate extra aircraft and improve safety and access.
- Obtaining Government funding and developing Broken Hill Regional Airport business case and plan to assess and identify the Airport growth capabilities.
- Adopting and implementing the Broken Hill Regional Airport Master Plan.
- Advocating for improved air services resulting in QANTAS flights commencing in Broken Hill.

Ensured strategic planning addresses the capacity to increase economic activity by:

- Adopting and implementing the Economic Development Strategy 2022-2027 in collaboration with stakeholders resulting in increased business registration, advocacy towards state and federal government for transport infrastructure, major project status recipients in Broken Hill region, stable population, availability of additional tertiary education and skill training options and consistently increasing the volumes of tourist visitation nights.
- Activating Council's Broken Hill Business Support Policy and providing up-to-date business support information on Council website.
- Participating in business and industry meetings including Regional Capitals Australia, Regional Australia Institute, Economic Development Australia, Regional Development Far West, AusIndustry, Foundation Broken Hill, Business Far West, Local Jobs Program to discuss issues relevant to local businesses and economic development.
- Collaborating with stakeholders to investigate incentives to grow business and industry opportunity, including regular meetings with mining companies, investors and government agencies to discuss further plans and incentives for investment in Broken Hill.
- Meeting with stakeholders to discuss road infrastructure improvements for nearby mining developments.
- Liaising with stakeholders to discuss potential AUKUS opportunities for Broken Hill.

Advocated for improved digital connectivity by:

- Advocating for mobile connectivity and financially supporting temporary phone tower installation at the Broken Hill Racecourse to support large-scale events such as Agfair Broken Hill and St Patrick's Day Races.

ACHIEVEMENTS IN OUR ECONOMY

OUR ECONOMY PROVIDES OPPORTUNITIES THAT MATCH THE SKILLS AND NEEDS OF THE POPULATION AND ENHANCES POPULATION GROWTH

Key Achievements

BROKEN HILL LIVEABILITY STRATEGY 2043

– Council led the development of the Broken Hill Liveability Strategy, with input from the community and stakeholders. The Strategy serves as a guiding document for community members and stakeholders, who contribute to liveability in Broken Hill.

Collaboration with key stakeholders and government agencies during the past few years confirmed that to successfully grow the population and enhance the liveability qualities of the City, a dedicated and centralised strategy, to address the housing and longer-term liveability issues, was crucial to success.

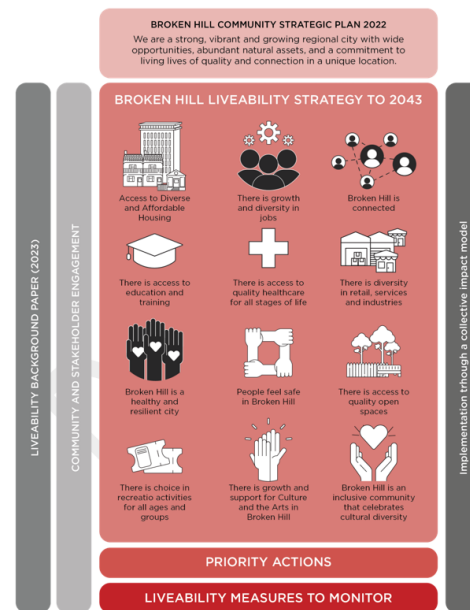
In developing the Broken Hill Liveability Strategy 2043, Council, together with local stakeholders and the community, defined a vision for a future where the relationship between people and place is strongly connected. With Broken Hill entering an exciting new era of growth, Council is planning for an anticipated surge in population and industrial development.

The Broken Hill Liveability Strategy 2043 builds on opportunities for sustainable growth over time while promoting and protecting the environment and creating an equitable welcoming community that celebrates diversity. Looking forward over the next 20 years, the Broken Hill community can grow and change in different ways.

The 20-year view of the future sets a focus on 12 liveability indicators and priority actions that will enhance liveability – supporting people to stay in Broken Hill to live happy and healthy lives; and attracting people to come to Broken Hill to support a growing economy and create new opportunities.

The Strategy also describes three horizons of growth that reflect plausible future scenarios that will shape Broken Hill's population and demographics, economy and work, and needs and expectations of current and future residents.

Given its location, Broken Hill cannot rely on other towns to manage overflow in the needs for housing and services when the population peaks. The Strategy supports Broken Hill to create redundancy in services and housing and ensure adequate supplies of rental housing stock as part of the way for people to make the initial move to Broken Hill, enjoy the lifestyle the City has to offer and encourage more permanent decisions to stay.



Priority actions are defined for each liveability indicator and liveability measures will be monitored to track progress and impact of the Strategy.

The liveability indicators are:

- Liveability indicator 1 - Access to diverse and affordable housing.
- Liveability indicator 2 - There is growth and diversity in jobs.
- Liveability indicator 3 - Broken Hill is connected.
- Liveability indicator 4 - There is access to education and training.
- Liveability indicator 5 - There is access to quality healthcare for all stages of life.
- Liveability indicator 6 - There is diversity in retail, services, and industries.
- Liveability indicator 7 - Broken Hill is a healthy and resilient city.
- Liveability indicator 8 - People feel safe in Broken Hill.
- Liveability indicator 9 - There is access to quality open spaces for all.
- Liveability indicator 10 - There is choice in recreation activities for all ages and groups.
- Liveability indicator 11 - There is growth and support for culture and the arts in Broken Hill.
- Liveability indicator 12 - Broken Hill is an inclusive community that celebrates cultural diversity.

2022-2024 ACHIEVEMENTS - OUR ECONOMY PROVIDES OPPORTUNITIES THAT MATCH THE SKILLS AND NEEDS OF THE POPULATION AND ENHANCES POPULATION GROWTH

Collaborated with government, industry partners, stakeholders and community to explore opportunities for the City by:

- Developing and implementing the Broken Hill Liveability Strategy 2024.
- Participating in meetings with State and Federal Members, Business Far West and government forums such as Far West Senior Manager Forum.
- Implementing Economic Development Strategy with key stakeholders.

Advocated for opportunities to expand training and education by:

- Liaising with local Registered Training Organisations to review local training opportunities.
- Partnering with relevant national training providers to source industry specialised training.
- Liaising with local tertiary training providers to support employees undertaking tertiary education.
- Advocating for funding opportunities for local apprenticeships and traineeships.

ACHIEVEMENTS IN OUR ECONOMY

**OUR CITY ATTRACTS A DIVERSE RANGE OF BUSINESSES AND VISITORS
PROVIDING OPPORTUNITIES FOR WORK, EDUCATION, LEISURE AND SOCIAL LIFE**

Key Achievements

AIRPORT MASTER PLAN – The Broken Hill Airport has been a focal point for improvement over the past number of years, being a vital facility for all demographic groups within Broken Hill. The Airport is the air travel hub for the entire geographical region of Far West NSW. It also serves as a key secondary air services hub for parts of remote South Australia and Queensland.

In addition to regular passenger traffic, the airport serves as a key centre for the Royal Flying Doctors Service, commercial charter flights and general aviation in the region. The Federal Government also uses the Airport for occasional defence and non-defence related air travel.

In recent years, Qantas has added regular services, in addition to the regular Regional Express services with regular passenger traffic mainly to Adelaide and Sydney.

Due to the developments in the operations and infrastructure requirements at the Airport, Council approved the development of a new Airport Master Plan. Following an open procurement process, Landrum and Brown were engaged by Council to develop a 20-year Master Plan for the Broken Hill Regional Airport.

The new Airport Master Plan will address the renewed infrastructure requirements of the Airport because of progressive developmental changes, as well as ensuring a renewed focus on the mining and industry resurgence, ongoing tourism development, airside aviation land development and freehold landside development for much needed industrial/commercial land development.

The Master Plan has been developed for a nominal period of twenty years, from 2023 to 2042.

Among other elements, the following form part of the key recommendations:

- Airside pavements upgrades including a strengthening of the main runway 14/23, taxiway Alpha, refurbishment of taxiway Charlie and a gradual expansion of the regular passenger traffic and general aviation aprons dependent on future demand.
- Works to the main airport terminal including security screening with associated upgrades to the existing terminal and an expansion to cater for possible future requirements by Civil Aviation Safety Authority.
- Upgrades and expansions to rental car facilities.
- A new demand driven commercial precinct at the Airport to make use of prime land for aviation and non-aviation commercial opportunities with associated sub-division services and roadways.



BROKEN HILL AIRPORT

Airport Master Plan

Final Report: September 2023
Landrum and Brown



The Airport Master plan contains a multi-staged approach to the development, with consideration given to minimise inter-dependencies. This approach has been taken so that stages, sub-stages, or parts of the development plan can be individually implemented depending on the available funding or the requirements of the Airport. Soil tests have also been carried out to compliment the Airport Master Plan, to minimise the risk of adverse ground conditions.

The project involved catering for all services at the Airport, as well as forecasts for immediate and non-immediate upgrades to the facility. Options and designs were also included for the sub-division of prime commercial land at the site for future commercial leases. The focus of the Master Plan was on capital infrastructure upgrades with an economic assessment (including cost-benefit analysis).

KEY ACHIEVEMENTS - OUR CITY ATTRACTS A DIVERSE RANGE OF BUSINESSES AND VISITORS PROVIDING OPPORTUNITIES FOR WORK, EDUCATION, LEISURE AND SOCIAL LIFE

The project was delivered within the budget and time constraint allocations by Council. It involved the development of options for a 5-stage Master Plan with an economic analysis for each stage.

Extensive staff and community consultations were carried out during the project to ensure that pinpointed fit for purpose facilities were provided, whilst having consideration for delivery costs during construction.

The Airport currently has committed projects in excess of \$10M underway in 2024 and 2025.

BROKEN HILL REGIONAL AIRPORT UPDATE

– With committed projects of more than \$10M at the Airport, Council has multiple concurrent capital projects underway to improve the safety and comfort of passengers and other users.

In 2023, Council obtained Federal and State Government funding to carry out upgrades to the Airport infrastructure and other airside pavement structures, including the upgrade and expansion of the Regular Passenger Traffic (RPT) apron, upgrade of the Royal Flying Doctor Service apron, upgrade of the general aviation aprons and upgrade of taxiways Bravo and Charlie.

Council engaged Tonkin Consultants as the specialised design consultant for the design work and mandatory investigations were completed at the site through various experts. Tonkin is now in the process of completing the pavement design, RPT apron layout, 2D layout plans and design detail packages for Council's review, with full geo-metric and civil designs to be received by late 2024.

AIRPORT FIRE SAFETY UPGRADES – Council has successfully completed the commissioning of two new diesel fire pumps and associated equipment upgrades, which presented difficult challenges with

programming and design audits.

The upgrades under this project included two new compliant diesel fire pumps, new piping and equipment to supply the water tanks, which were also



refurbished, along with a new fire pump shed and booster cabinet.

The pumps are now able to produce pressures in the fire system that comply with the requirements of fire codes.



State of Our City Report 2022-2024

The upgrade works were designed by specialist fire consulting firm Chief Fire Design and finished off on site through RNW Fire Services.

AIRPORT CCTV UPGRADES – In June 2023, local company MBE commenced an upgrade of CCTV at the Airport Terminal, as part of Stage One requirements.

Airport Security Audits carried out in November 2020 and November 2022, highlighted the need to improve CCTV coverage beyond the airport terminal. The audits also identified additional CCTV requirements in further locations.

Stage One works have focused on Regular Passenger Traffic Apron Bay 1 and 2 and the Terminal Baggage Area. Additional locations will be fulfilled as budget permits.



QANTAS TOUCHED DOWN IN BROKEN HILL

– Qantas touched down in Broken Hill in February 2022 amongst much fanfare and began operating a number of return flights between Sydney and Broken Hill, with its 50-seat Q300 aircraft.



Qantas joined REX Airlines as providers of air services to the City.

QantasLink CEO, John Gissing, announced the new service live on Sunrise, saying the route would create stronger connections for Far West New South Wales, for both business and leisure travellers.

Mayor Tom Kennedy said the service was warmly received by residents as air travel is of vital importance to the community for tourism, health and education and thanked Qantas for providing locals with more options and more flexibility by offering their services out of Broken Hill.

Page 39 of 94

KEY ACHIEVEMENTS - OUR CITY ATTRACTS A DIVERSE RANGE OF BUSINESSES AND VISITORS PROVIDING OPPORTUNITIES FOR WORK, EDUCATION, LEISURE AND SOCIAL LIFE

BROKEN HILL CIVIC CENTRE – As a contemporary multi-purpose facility with multi-functional meeting and conference areas, the Broken Hill Civic Centre was again a major draw card for ticketed shows, performances, private functions and business events during the 2022 to 2024 term.

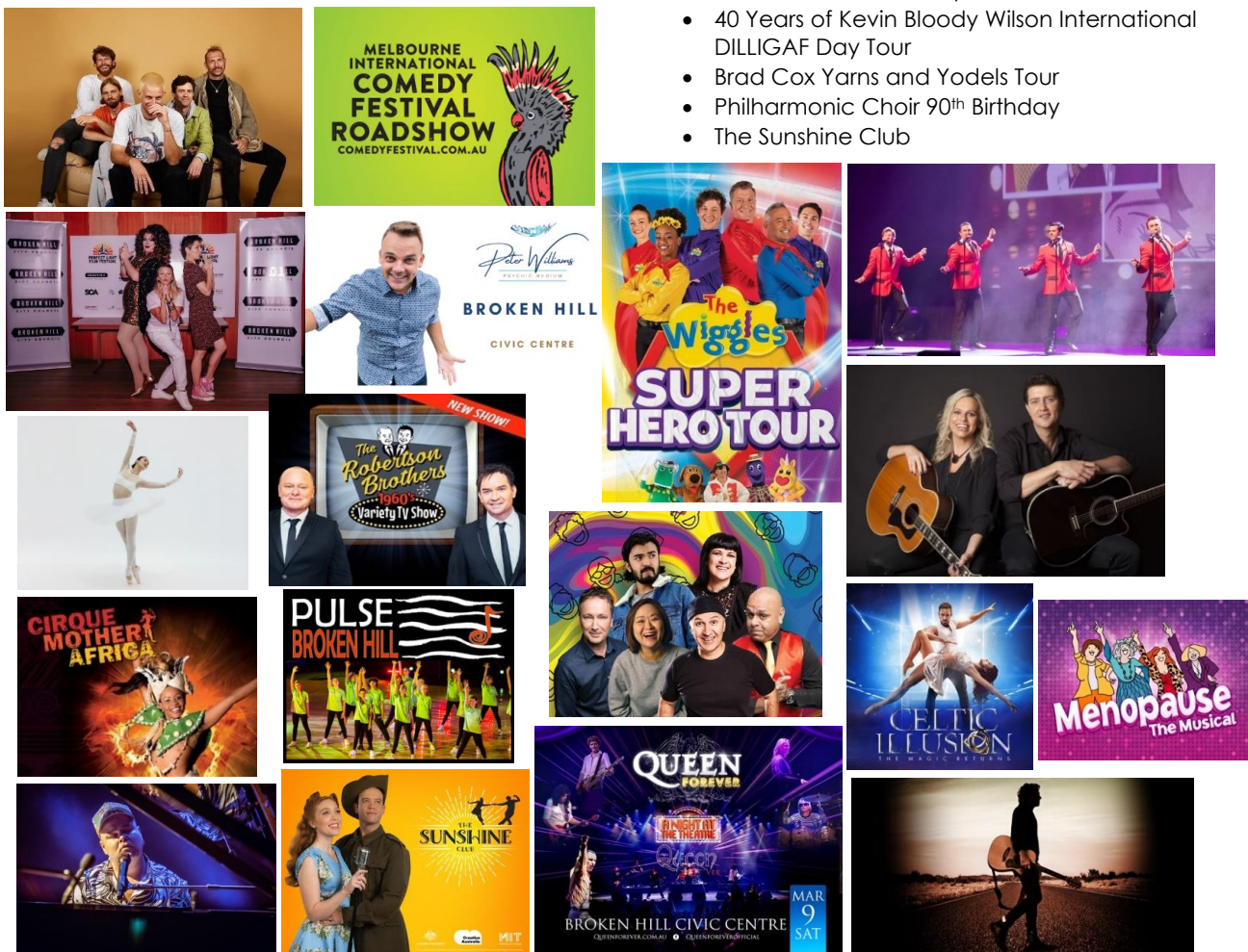
The Civic Centre had 88 (2022), 145 (2023) and 118 (2024) bookings, equating to a total of 351 for the period.

Ticketed shows/performances and attendees for the period ranged from four/630 (2022), ten/3,897 (2023) and 11/2,161 (2024) equating to a total of 25 shows with a total of 12,746 for the period.

The Civic Centre also hosted four balls, a number of forums and training sessions, Variety SA Dinner, National meet for FE/FC Car Club of NSW, Far West Local Health Staff Recognition Awards, Disability Expo, the Annual Choral Festival. This Civic Centre was also chosen to be part of the National Media Launch of the Toyota 70 Series Landcruiser in 2023.

Shows and Performances included:

- The Rubens – Waste a Day Tour
- The Melbourne International Comedy Festival Roadshow x 2
- The Perfect Light Film Festival
- Peter William Psychic Medium x 3
- The Wiggles Super Hero Tour
- World of Musicals
- The Australian Ballet
- Robertson Brothers 1960s Variety Show x 2
- Adam Harvey and Beccy Cole – The Great Country Songbook Volume III Tour
- The Multi-Cultural Comedy Gala
- Cirque Mother Africa
- Pulse Alive
- Celtic Illusion The Magic Returns
- Sydney Youth Orchestra's Outback Gala
- Menopause the Musical
- Queen Forever – A Night at the Theatre
- Ian Moss Rivers Run Dry Tour
- 40 Years of Kevin Bloody Wilson International DILLIGAF Day Tour
- Brad Cox Yarns and Yodels Tour
- Philharmonic Choir 90th Birthday
- The Sunshine Club



2022-2024 ACHIEVEMENTS - OUR CITY ATTRACTS A DIVERSE RANGE OF BUSINESSES AND VISITORS PROVIDING OPPORTUNITIES FOR WORK, EDUCATION, LEISURE AND SOCIAL LIFE

Promoted Broken Hill as an attractive place for business by:

- Participating in industry specific meetings such as Regional Capitals Australia, Regional Australia Institute, Regional Cities NSW, Western Division Councils, Economic Development Australia, Regional Development Far West, AusIndustry, Association of Mining and Energy Related Councils, Australian Mining Cities and Centres Alliance, Foundation Broken Hill, Business Far West.
- Facilitating Councillor and staff attendance at annual conferences, trade events and networking opportunities including National Economic Development Conference, Visitor Information Centre Conference and Australian Regional Tourism Conference.
- Facilitating familiarisations with local and regional tourism businesses, routes and attractions.

Partnered to identify and pursue opportunities by:

- Collaborating with surrounding LGAs, government and industry to facilitate meetings, contribute to and provide feedback on Regional Economic Development Strategy, Far West Regional Plan, Destination Country and Outback Destination Management Plan and Far South West Joint Organisation Destination Management Plan and Transport Plan.
- Supporting renewable projects within the Far West including Hydrostor, AGL Battery and installation of Electric Car Fast Chargers and facilitating regular meetings with Constructive Energy.
- Collaborating with Government and the Film industry to ensure Broken Hill and region is a destination of choice for film makers.

Promoted the narrative of long-term economic stability by:

- Providing summary of key outcomes from the Economic Development Strategy to community and stakeholders including:
 1. 29% increase in tourism visitation year on year
 2. 15 local events for employers and trainers attended/hosted/supported
 3. Actions from the Liveability Strategy continuously being implemented
 4. Increase in students utilising Country Universities Centre
 5. Increase in availability of tertiary education and training programs – new Certificate II Hairdressing certifier available locally
 6. Improvements at Airport underway
 7. Steady volume of film permits
 8. Reduction in resident online spend and leakage (more money spent locally)
 9. Maintained quantity of flights
 10. Wayfinding project completed
 11. Tourism Website established and fully operational
 12. Regular industry meetings.

ACHIEVEMENTS IN OUR ECONOMY

WE ARE A DESTINATION OF CHOICE AND PROVIDE A UNIQUE EXPERIENCE THAT ENCOURAGES INCREASED VISITATION

Key Achievements

FEEL NEW MARKETING CAMPAIGN

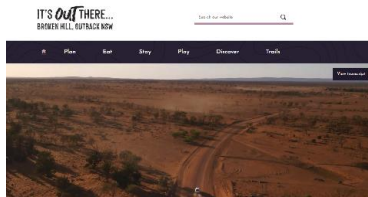
– Council invested in a new collaborative campaign with the NSW Government, to boost tourism and accelerate the visitor economy.

The Feel New Cooperative Marketing campaign went live in June 2022 for six weeks, with specialist themes of mining, heritage, arts, and culture; and suggested itineraries for visitors while they were in the City.

This campaign followed on from the successful "It's Out There" campaign and was funded by the NSW Government to continue to inspire visitors to Broken Hill and Far West NSW.

LAUNCH OF NEW TOURISM WEBSITE

– Council launched its new Tourism website in April 2023 which was demonstrated to a group of around 50 local business people at the Civic Centre.



<https://www.visitbrokenhill.com>

The new website was developed to showcase the City and complement the highly successful 'It's Out There' and 'Feel New' strategic marketing campaigns.

It serves as visitors' first point of call online, when considering a visit to Broken Hill and provides a strong digital presence to promote Broken Hill's many tourism experiences.

It was also designed to increase user engagement, with a user-friendly interface, allowing visitors to find information around accommodation, eateries, pubs and clubs, local attractions and tourism trails.

The website also uses a connection to the government-run Australian Tourism Data Warehouse, giving access to hundreds of local business and event listings.

VISITOR INFORMATION SERVICES 2022 TO 2024



– A new record for a 12-month period was set for the year ending December 2022, with an estimated 260,000 domestic overnight visitors spending at least one night in the Broken Hill Local Government Area - the average stay was 3.0 nights. During the same period, the Visitor Information Centre had 81,747 visitors.

This was fuelled by two Mundi Mundi Bash Music Festivals being held in April and August, a successful destination campaign run in conjunction with Destination NSW and a full recovery of the Sydney self-drive holiday market.

The Visitor Information Centre continued to fulfill an important service during the 2022 to 2024 term, positioning themselves as local experts, sharing Broken Hill's connection with history and tailoring authentic experiences based on our strong local and regional tourism businesses.

Visitation to the City was very slow in 2021 however, due to a renewed interest in our region and the lifting of travel restrictions, we experienced strong visitation numbers, fuelled by the inaugural Mundi Mundi Bash Music Festival in April 2022 and subsequent second Bash in August 2022.

The Visitor Information Centre welcomed 44,525 (2021), 81,747 (2022) and 82,023 (2023) visitors, into the Centre, where staff provided tailored local and regional tourism information.

KEY ACHIEVEMENTS - WE ARE A DESTINATION OF CHOICE AND PROVIDE A UNIQUE EXPERIENCE THAT ENCOURAGES INCREASED VISITATION

VISITOR INFORMATION CENTRE RE-FRESH

- The Visitor Information Centre underwent a small renovation, featuring brand-new furniture, seating and décor.



The updated café-style design has enhanced visitor engagement and introduced new amenities, including a children's play area and a charging station for phones and laptops.



VOLUNTEER CITY AMBASSADORS – The inaugural Mundi Mundi Bash Music Festival coincided with the launch of the new Visitor Services volunteer program 'City Ambassadors'.

This group of knowledgeable volunteers were instrumental in delivering visitor services leading up to the Bash as well as at the Bash site during the music festival. The City Ambassadors assisted again at the subsequent Mundi Mundi Bash that year with over 1,500 welcome packs being provided to visitors.



2023 saw another 2,000 welcome packs being provided through the City Ambassadors supporting visitors for the Mundi Mundi Bash and Broken Heel Festivals.

Throughout 2022 to 2024, the City Ambassadors also assisted staff at the Visitor Information Centre on a regular basis.



BROKEN HILL HERITAGE WALK TOURS – The dedicated volunteer guides for the Broken Hill Heritage Tours continued to enrich visitors' experiences throughout the 2022 to 2024 term by sharing their knowledge and enthusiasm for our City, leading visitors on a two-hour heritage walk around the Central Business District.

For the first two years the tours were provided five days a week and due to very high demand, were expanded in the third year to six days a week.

The volunteer Heritage Walk Tour guides are recognisable through their branded jackets and shirts in Broken Hill's signature colours royal blue and gold, featuring their very own Broken Hill Heritage Walk Tour logo.



KEY ACHIEVEMENTS - WE ARE A DESTINATION OF CHOICE AND PROVIDE A UNIQUE EXPERIENCE THAT ENCOURAGES INCREASED VISITATION

FILMING IN BROKEN HILL AND SURROUNDS 2022-2024

– During the term, Council took a strategic and proactive approach to managing film activities in Broken Hill and the surrounding areas. With a clear process for handling film-related activities, Council made the region an appealing destination for filmmakers. Through building strong relationships with production companies, government bodies and industry professionals, Council strengthened Broken Hill's reputation as a desirable film location.

Council's streamlined approach to handling film-related enquiries and permits positioned Broken Hill as a sought-after destination, making it easier for regional, national and international filmmakers to operate in the region.

Council supported the screen industry by offering a film liaison officer, to streamline the approval process, provide destination information and images, offer location advice, logistical support and facilitate connections with industry and local accommodation professionals.

During the term, Council played an active role in supporting the film industry, responding to over 70 enquiries regarding filming within the City and surrounds. This engagement resulted in the approval of 63 permits, reflecting Council's commitment to supporting the film industry and promoting the City as a prime location for film and media projects. Through these efforts, Council continues to enhance the City's visibility and contribute to its cultural and economic growth.

Broken Hill and Silverton were promoted as tourism and filming hotspots at the Sydney Film Festival, showcasing the region's unique appeal and growing reputation, with two short advertisements featuring our region being shown throughout the week-long festival.

Filming in Broken Hill captured the imagination of the film industry, with Mad Max: Furiosa, starring Chris Hemsworth, taking over the City for four months in 2022 and RFDS filming the second season of their Seven Network show in 2023. Both filming events were considered significant for the economy of Broken Hill, with economic spend of \$9M during the four months in 2022 and in 2023 \$1M higher than at the same time in the previous years.

The largest project, Mad Max: Furiosa, included the Council team working closely with Warner Brothers, prior to cast and crew arriving in Broken Hill, to ensure they were able to secure accommodation and find the right locations. 2022 also saw the City host the cast and crew from the Netflix series Wolf Like Me.

Similar support was provided to the RFDS cast and crew, who also utilised Council's local knowledge and facilities, such as Council's Administration Building, to film particular scenes in their second series of RFDS. Council's Place Activation team provided support for the producers of A Farmer Wants a Wife and Animals Abroad and took part in the promotional filming of a video to promote the NSW Government Regional Growth Fund, which focussed on the City's projection lighting project.

Support was also provided to a variety of productions, including television advertising such as NRMA, Strandbags Group, For Ever New Clothing, along with a variety of short films, telemovies and web series, as well as documentaries including one covering a theoretical Martian society, corporate and music videos, social media and event videos; as well as professional photographers shooting in the area to capture the majestic landscapes and vistas for advertising; and taking advantage of the low level of light pollution to undertake astrophotography.

GATEWAY SIGNAGE – Following ongoing public feedback and consultation regarding Gateway Signs, Council endorsed the establishment of a Project Steering Group (PSG) in 2022, to provide governance to the facilitation of the removal of the existing sign and replacement with a sign chosen by local designer Deanna Spicer, from her designs.

Aligning with the PSG vision "to ensure the entrances to Broken Hill are a beacon for tourism entering the City and the gateways signage is a representation of Broken Hill and our heritage", the PSG selected the sign located at the Wentworth Road entrance to be removed and replaced.

Council engaged local steel manufacturing company Fabtec in April 2023 and following slight design revisions and building compliance processes, a new Gateway Sign was installed at the Wentworth Road City entrance bay.



The sign design illustrates Broken Hill's rich mining history, depicting a head frame, the traditional hammer and tap mining method and a locomotive used to move the ore, with a separate miner using a Silver 3 air leg rock drill designed for interactive photo posing.

2022-2024 ACHIEVEMENTS - WE ARE A DESTINATION OF CHOICE AND PROVIDE A UNIQUE EXPERIENCE THAT ENCOURAGES INCREASED VISITATION

Engaged stakeholders in supporting the management of tourism by:

- Collaborating with industry to expand experiences, products and destination marketing including facilitating consultation with Destination Country and Outback for the Destination Country and Outback Destination Management Plan and the Far South West Joint Organisation Destination Management Plan.
- Collaborating with Destination NSW to promote the 'Feel New' marketing campaign, focusing on the City's arts and culture experiences and new First Nations entrepreneur products and experiences.
- Engaging local tourism industry and undertaking tourism product and experience audit including visitor experiences, accommodation products and capacity, hospitality products and tour operators.

Enhanced visitor experience by:

- Developing and launching new tourism website www.visitbrokenhill.com for visitors to navigate attractions and experiences, tourism business listings and events calendars.
- Facilitating Tourism Audit Report including attractions, tour operators, restaurants and accommodation providers.
- Providing Visitor Services through Visitor Information Centre including: 1) Provision of travel advice and information; 2) Local tour booking service; 3) Starview Campsite booking service; 4) Heritage Walk Tour and City Ambassadors; 5) Itineraries and travel advice for industry professionals and visiting journalists; 6) Sale of local produce and branded merchandise; 7) Local industry support; 8) City promotions via digital platforms.
- Supporting the development of the Silver to Sea Trail project and including the project in the Economic Development Strategy 2022-2027.
- Providing Living Desert, Broken Hill City Art Gallery, Albert Kersten Mining and Minerals Museum and Airport to support the visitor economy.
- Activating Business Plans for Visitor Services, Broken Hill City Art Gallery, Albert Kersten Mining and Minerals Museum to support visitors through mobile visitor services and visitor information outlets, to participate in arts and cultural activities and to utilise diverse approaches to social and cultural storytelling.
- Facilitating performing arts events through Civic Centre to enhance visitor experience.

Delivered authentic visitor products and experiences by:

- Facilitating Visitor Information Services providing tailored local and regional tourism information and merchandise specific to the region.
- Providing educational and cultural tourism products and experiences at the Broken Hill City Art Gallery, Albert Kersten Mining and Mineral Museum.
- Providing Heritage Walk Tours to enhance visitor experience and connect with heritage of the City.

Ensured a strategic and proactive approach to development, management and marketing of events, tourism and filming by:

- Collaborating with industry to expand experiences, products and destination marketing including facilitating consultation with Destination Country and Outback for the Destination Country and Outback Destination Management Plan and the Far South West Joint Organisation Destination Management Plan.
- Collaborating with Destination NSW for the 'Feel New' marketing campaign, focusing on the City's arts and culture experiences and new First Nations entrepreneur products and experiences.
- Activating Destination Management Plans by aligning Broken Hill activity with Destination Country and Outback Destination Management Plan, Far South West Joint Organisation Destination Management Plan, Far South West Joint Organisation First Nations Cultural Tourism Initiative Action Plan and NSW Visitor Economy Strategy 2030.
- Implementing reviewed Broken Hill Film Policy, facilitating filming permits and location advice.
- Collaborating with industry to develop a tourism working group to develop a stakeholder led approach to City promotion and marketing for tourism.
- Developing interstate and regional partners to maximise tourism opportunities and meeting regularly with Central Darling Shire, Wentworth Shire, Mildura, Silverton, Milparinka and Tibooburra Village Committees White Cliffs and Menindee Tourism Associations.

Encouraged and supported Indigenous business and tourism by:

- Collaborating with Destination NSW for the 'Feel New' marketing campaign, focusing on the City's arts and culture experiences and First Nations entrepreneur products and experiences.

KEY THEME 3 – OUR ENVIRONMENT

3.1 Our environmental footprint is minimised

3.2 Natural environments and flora and fauna are enhanced and protected

3.3 Proactive, innovative and responsible planning supports the community, the environment and beautifications of the City

We value our wide streetscapes, quality of life and stunning vistas; We are committed to conservation and preservation of the natural environment and greater reduction of the human impact and climate change to ensure a sustainable and healthy community.



KEY THEME 3 – OUR ENVIRONMENT






Waste Management 2023/2024

Waste delivered to Landfill	Waste Diverted from Landfill	Community Recycling	Hazardous Waste Collection	Waste Vouchers Used
				
39,426.64 tonnes	19,641.26 tonnes	1,306 tonnes	1,013 tonnes	10,557

Environment 2022-2024

Living Desert Visitors	Starview Campsite bookings	Tidy Towns – Clean Up Events
		
118,302	5,138	8

Heritage Advisory Service 2022-2024

# Heritage Advisor Visits	# Heritage Paint Grants	Value of Heritage Paint Grants	# Heritage Advisor advice provided	# Contributions provided to Broken Hill Heritage Committee
				
20	19	\$33,700	130	27

OUR ENVIRONMENT

The Annual Reports for 2022 to 2024, together with the State of Our City Report 2022-2024, underscore Council's ongoing efforts to safeguard and enhance our natural environment as part of the *Your Broken Hill 2040 Community Strategic Plan*. These reports highlight initiatives focused on sustainable waste management, renewable energy adoption and the preservation of our unique natural landscapes. Council's commitment to environmental stewardship is evident in projects that promote sustainability, reduce environmental impacts and build resilience against climate change.

ACHIEVEMENTS IN OUR ENVIRONMENT

OUR ENVIRONMENTAL FOOTPRINT IS MINIMISED

Key Achievements

CITIES POWER PARTNERSHIP – In 2024, Broken Hill City Council continued its role as a Power Partner with the Cities Power Partnership. Through this ongoing collaboration, Council and the community work alongside other councils and stakeholders to explore best practices, share knowledge and opportunities and protect our national assets for future generations.

Broken Hill City Council remains committed to five key environmental pledge items under the Cities Power Partnership:

- Renewable Energy Action
- Energy Efficiency Action
- Sustainable Transport Action
- Sustainable Transport
- Work Together and Influence

The adoption of Council's Sustainability Strategy set targets for all Council buildings to be powered by renewable energy. A Renewable Energy Action Plan was developed by a consultant in 2020 to help achieve this goal. Stage 1 of the plan was approved and commenced in 2021.

With the adoption of the Renewable Energy Action Plan, Council is now investigating opportunities to execute some of its key actions, such as installing renewable energy systems (solar PV and battery storage) in Council buildings.

Council has also completed the design of its Cultural Precinct and Library & Archive project, which will feature a sustainable new library powered by renewable energy, including battery backup. Link provided [Library & Archive project | Update July 2023 \(youtube.com\)](https://www.youtube.com/watch?v=...)

SUSTAINABILITY STRATEGY – Broken Hill City Council remains committed to developing a sustainable and liveable city. In doing so, Council continues to face challenges in managing energy, procurement, carbon footprint, water, waste, environmental impacts and the built environment to ensure future generations can enjoy the city we live in today.

The Sustainability Strategy 2018-2023 has provided a clear direction for Council to operate more sustainably, guiding the development of 11 Sustainability Action Plans, covering areas such as energy, water, waste, transport, and the built environment. These plans are aligned with the United Nations' Sustainable Development Goals as part of the 2030 Agenda.

As we approach the end of this strategy, Council is currently developing a new Sustainability Strategy for 2025-2030 to further advance these goals and build on our progress.

Broken Hill City Council identified the following seven Sustainable Development Goals and 11 actions to which it can contribute:



1. Energy Efficiency Plan - Reduce energy use, costs and greenhouse gas emissions



2. Renewable Energy Plan – Produce energy from renewable sources to reduce costs and greenhouse gas emissions



3. Gas Consumption Plan - Reduce energy use, costs and greenhouse gas emissions



4. Transport Energy Plan - Reduce fuel consumption and promote active transport (reduce Greenhouse Gases)



5. Sustainable Procurement Plan – Use procurement to support positive environmental, social and economic outcomes



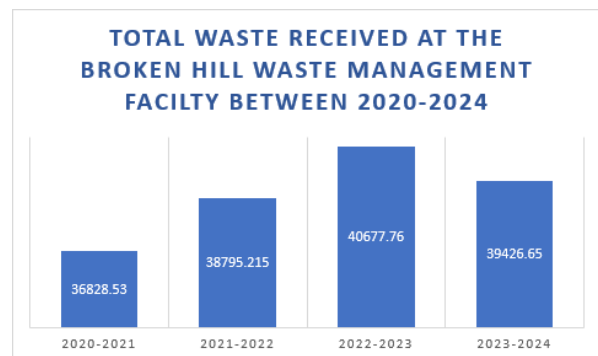
KEY ACHIEVEMENTS - OUR ENVIRONMENTAL FOOTPRINT IS MINIMISED**6. Carbon Emissions Plan** – Measure and reduce greenhouse gas emissions**7. Water Plan** - Reduce water use, costs and have a positive impact on liveability**8. Waste Plan** - Reduce waste to landfill, increase recycling and re-use of resources**9. Plan for Minimising the Environmental Impacts of Mining** - Improve the liveability of Broken Hill**10. Plan for Enhancing and Protecting the Natural Flora and Fauna** - Improve the liveability of Broken Hill**11. Built Environment Plan** - Increase the liveability of Broken Hill

Further information regarding the 11 Action Plans can be found within the Sustainability Strategy. This can be viewed online at: [Sustainability Strategy 2018-2023](#).

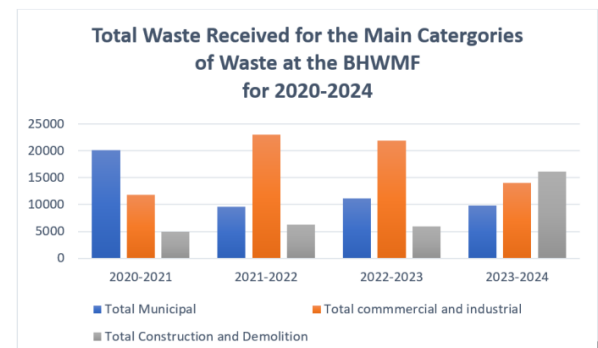
WASTE COLLECTED AT THE WASTE MANAGEMENT FACILITY

Total waste collected at the Waste Management Facility has remained steady during 2022-2024, averaging around 40,000 tonnes per year.

During the 2023/2024 period, the three primary materials transported to the facility were soil, mixed waste, and bricks/concrete. Soil volumes were higher in this period, partly due to a train crash that occurred 100 km from Broken Hill in January 2024.



Waste is divided into three main categories in Broken Hill - Municipal (households); Commercial and Industrial; and Construction and Demolition. Council services have also included Green Waste (both self-haulage and kerbside collection).



KEY ACHIEVEMENTS - OUR ENVIRONMENTAL FOOTPRINT IS MINIMISED

WASTE MANAGEMENT AND RESOURCE RECOVERY

– During the 2022 to 2024 term the Broken Hill Waste Management Facility received a total of 118,898.41 tonnes of waste. From this, 1,832.18 tonnes were recycled off-site, with the majority being steel as the primary material and 60,178.54 tonnes were repurposed on-site for cover material, reflecting Council's efforts to reduce landfill and optimise resource use.

Reduced landfill and increased recycling:

- **2021/22** saw **38,795 tonnes** of waste delivered, with **465.7 tonnes recycled off-site** and **20,370 tonnes repurposed on-site** for cover material.
- **2022/23** saw **40,676.76 tonnes** of waste delivered, with **804.76 tonnes recycled off-site** and **20,729 tonnes repurposed on-site** as cover material.
- **2023/24** saw **39,426.65 tonnes** of waste delivered, with **561.72 tonnes recycled off-site** and **19,079.54 tonnes repurposed on-site** for cover material.

Key waste reduction initiatives undertaken included:

- **Annual Household Chemical Cleanout**, aimed at reducing household hazardous waste.
- **Waste Reduction Media Campaign** in partnership with NetWaste, aimed at raising community awareness.
- **Waste2Art initiative**, encouraging reuse and transformation of waste material for art, raising awareness about the importance of recycling and waste reduction.
- **Keep Australia Beautiful Campaign** aimed at reinforcing ongoing community engagement and protection.
- **Illegal Dumping Campaign** to combat illegal waste disposal and gather baseline data for future monitoring.

Council made significant operational improvements to enhance waste management services. This includes upgrading the waste fleet during the period, with the acquisition of three new side-lifter garbage trucks and a new front-lift waste compactor, thus improving collection reliability and reducing emissions.

Emergency response capabilities at the Waste Management Facility were enhanced through the purchase of a water truck with fire suppression and firefighting capabilities, complemented by two 45,000-litre water tanks for improved fire management on-site.

Furthermore, improved infrastructure has been installed at the transfer station, including the construction of a sealed inlet and outlet road to improve safety and to assist the public to better utilise the facility.

Across the period, the Waste Management Facility has demonstrated steady progress in waste handling, recycling and on-site reuse. Fleet upgrades, community engagement campaigns and improved emergency response capabilities have contributed to more efficient and sustainable waste management operations, aligning with broader environmental goals and community expectations. The Waste Management Facility continues to work towards reducing landfill dependency while promoting recycling and resource recovery.

The **Community Recycling Centre** served as a crucial resource for residents during the 2022 to

2024 term, providing a dedicated drop-off facility for recycling various materials. Residents were encouraged to actively separate their waste into designated areas to facilitate more efficient recycling and waste management. The facility offers several specialised drop-off areas for scrap metal,



white goods, cardboard, metals, timber, batteries, oils/oil filters, hot ashes, green waste and general waste.

Through community effort, 2022 to 2024 saw the Community Recycling Centre significantly enhance the Waste Management Facility's recycling capabilities with **8,341 people** delivering a total of **1,326.22 tonnes of commingled recyclable materials** to the facility.

Commingled recyclables processed:

- 2021/22 - 3,832 people delivering 9.8 tonnes
- 2022/23 - 2,759 people delivering 10.42 tonnes
- 2023/24 - 2,200 people delivering 1,306 tonnes

This reflects the growing awareness and commitment of residents to responsible waste disposal and recycling efforts, along with the facility's ability to handle large volumes of recyclable materials with increased efficiency.

As recycling capabilities continue to improve, the Broken Hill Waste Management Facility remains an essential hub for responsible waste management and encouraging environmental sustainability in the Broken Hill community.

KEY ACHIEVEMENTS - OUR ENVIRONMENTAL FOOTPRINT IS MINIMISED

GREEN WASTE – Green waste is collected at the Waste Management Facility either through self-haul or via the Garden Organics Kerbside Collection. On-site, the waste is processed through contract shredding and is either used as cover around the facility or stockpiled for future use. However, when contamination levels are too high, some green waste is diverted to landfill.

WEIGHBRIDGE UPDATE – Since the installation and go-live of the new weighbridge software, 'Clearweigh', in April 2021, the system has been fully operational for three years. It has streamlined the tracking and reporting of waste streams, improving the accuracy of data and enabling more effective waste management practices.

This enhanced capability has made waste management processes more efficient and supports ongoing improvements in the Council's waste management strategies.

WASTE TRANSFER STATION UPDATE – Since its opening in February 2020, the Waste Transfer Station has been operating effectively for over three years. It has significantly improved recycling opportunities, reduced waste sent to landfill and helped minimise windblown litter.

Council continued to encourage residents to sort their waste before visiting the facility, which has maximised recycling efforts and further reduce landfill waste. The station has successfully promoted recycling and waste reduction, while also eliminating the indiscriminate dumping of waste.

With its user-friendly design, sealed roads for easy vehicle access and clean, organised space, the Waste Transfer Station continues to offer a convenient and efficient waste disposal option for the community.

ADVANCING RENEWABLE ENERGY AND EMERGING TECHNOLOGIES – Broken Hill City Council's Renewable Energy Action Plan (REAP) was adopted in 2021 to support its Sustainability Strategy and complements Council's Cities Power Partnership pledges – renewable energy, energy efficiency, sustainable transport and working together.

The REAP addresses Council's commitments to investigate opportunities for Council buildings and facilities to achieve 100% renewable status, ensure fleet purchases meet greenhouse gas emissions standards, support the uptake of electric vehicles and establish City-wide renewable energy and emissions reduction targets. The Plan presents renewable energy options for Council to achieve its pledge to reach 100% renewable status for Broken Hill by 2030.

Since its adoption, significant progress has been made toward these goals. All new Council projects are required to incorporate energy-efficient systems and lighting. Smart metering has been introduced in parks and gardens and Council is actively investigating the implementation of smart meters in other areas. Several Council-owned buildings now feature Building Management Systems (BMS) to improve energy monitoring and a Climate Change Risk Assessment has been completed.

The REAP outlines priority renewable energy options, including energy efficiency measures, smart metering, solar arrays, energy storage and other renewable technologies such as wind and bioenergy.

Following an initial review of the REAP in 2022, it was recommended to adopt the mid-scale array option alongside improved energy monitoring and control. This approach will provide an integrated energy management system, offering visibility into consumption patterns, optimizing energy use, and delivering cost savings. The mid-scale array, as a Council-owned and controlled asset, has the potential to generate energy for self-consumption and create a revenue stream to offset unavoidable costs, such as street lighting.

In early 2024, the REAP was reviewed in collaboration with Constructive Energy. During this review, amendments were made based on investigations into various options and a shift in focus to prioritise the most viable solutions. These updates reflect new insights into renewable energy technologies and better align the Plan with emerging opportunities for efficiency and sustainability.

Council remains committed to seeing all its buildings and operations powered by renewable energy, along with the broader City by 2030. The REAP continues to serve as a roadmap for achieving these goals and represents Broken Hill's vision of becoming an innovative, sustainable and adaptive city.

KEY ACHIEVEMENTS - OUR ENVIRONMENTAL FOOTPRINT IS MINIMISED**ADVOCACY AND STRATEGIC COLLABORATIONS**

– Council has actively incorporated advocacy for affordable and efficient utilities, renewable energy and smart technology investments into its revised Advocacy Strategy. This has been communicated to State and Federal Ministers to gather support and drive investment in renewable initiatives. During the reporting period, Council engaged in various collaborative efforts, including:

- Meeting with the **Minister for Environment and Water** to discuss renewable energy and environmental initiatives.
- Bi-monthly meetings with **Essential Water** to explore synergies in water and energy management.
- Regular discussions with **Hydrostor** and Council's consultant to advance the development of a virtual power plant network, as endorsed in the REAP.

These efforts align with the Council's long-term goal of making Broken Hill 100% powered by renewable energy by 2030.

Support for major renewable energy projects in the Far West area has also been a priority, with backing for initiatives such as the **Hydrostor** compressed air energy storage project and the **AGL Battery** project for solar power. These projects are pivotal in enhancing the region's renewable energy capabilities and ensuring reliable power supply.

ELECTRIC VEHICLE CHARGING STATION

– Broken Hill's first Electric Vehicle (EV) fast charging station was launched in February 2022, as a result of a partnership between NRMA and the NSW Government; making it the most westerly charger in NSW.

The EV charger is located in the Kintore Reserve carpark adjacent to the Lions Recreational Reserve, opposite the Visitor Information Centre.

With the State Government's NSW Electric Vehicle Strategy seeking to increase electric vehicle sales to 52% of all new car sales by 2030/31, this complemented Council's Sustainability Strategy and Cities Power Partnership Pledges; Sustainable Transport Action to support the uptake of electric vehicles.

2022-2024 ACHIEVEMENTS - OUR ENVIRONMENTAL FOOTPRINT IS MINIMISED**Implemented measures to reduce the City's carbon footprint by:**

- Working with not-for-profit groups to investigate recycling bins in public places.
- Liaising with stakeholders for the development of a new 5-year Sustainability Strategy.
- Liaising with stakeholders for development of new Climate Action Plan.

Educated on measures to avoid waste and reduce littering and waste to landfill by:

- Reducing landfill at Waste Management Facility by repurposing 60,178.54 tonnes on-site for cover material and recycling 1,832.18 tonnes off-site.
- Increasing community recycling through Community Recycling Centre reducing littering with 53.98 tonnes of commingled recyclable materials delivered to Waste Management Facility.
- Initiating waste reduction initiatives to raise community awareness including Annual Household Chemical Cleanout to reduce hazardous chemical waste, Waste Reduction Media Campaign in partnership with NetWaste, Keep Australia Beautiful Campaign and Illegal Dumping Campaign with installation of signage on the City boundary.
- Supporting Waste and Sustainability initiative Waste 2 Art and holding exhibition at GeoCentre.
- Partnering with Wambangalang Environmental Education Centre, with Council producing lesson plans for Kindergarten and Year 1 students (Burke Ward Public School) relating to waste and sustainability.
- Facilitated Tidy Towns volunteers to undertake clean up events.

Minimised environmental impacts of mining by:

- Facilitating and actively participating in Broken Hill Lead Reference Group meetings.
- Actively participating in Broken Hill Environmental Lead Response Group meetings.

Pursued opportunities for renewable energy by:

- Investigating installation of electric vehicle chargers in public places, resulting in the installation of an electric vehicle charging station at Kintore Reserve carpark by the NRMA, in partnership with Transport NSW.
- Continuing implementation of Renewable Energy Action Plan by completing specification working model, with array size and technological approach and Key component and performance modelling to inform a financial model.
- Pursuing opportunities to develop a virtual power plan community network and working to install solar panels on Council's facilities with storage to increase renewable energy in the City.
- Committing to long-term goal of the City being 100% powered by renewable energy by 2030.
- Supporting major renewable energy projects including Hydrostor for compressed air power and AGL Battery for solar power.

ACHIEVEMENTS IN OUR ENVIRONMENT

NATURAL ENVIRONMENTS AND FLORA AND FAUNA ARE ENHANCED AND PROTECTED

Key Achievements

LIVING DESERT CELEBRATING AND PRESERVING NATURAL HERITAGE

The Living Desert, managed by Council's dedicated Living Desert team, has continued to serve as a vibrant showcase of the unique flora and fauna of the arid environment. The Rangers efforts in maintaining the Living Desert Flora and Fauna Sanctuary, the Sculpture Symposium and the Starview Campsite have ensured that these natural and cultural assets remain a cornerstone of local and visitor engagement with the region's natural heritage.

Throughout 2022 to 2024, the Living Desert Rangers have played a pivotal role in promoting environmental education and appreciation. By hosting guided tours of the Living Desert, Flora and Fauna Sanctuary and Sculpture Symposium, they have provided locals and visitors with a deeper understanding of the area's unique ecosystem and cultural heritage. Educational tours have been extended to a wide range of audiences, including:

- **Local Schools:** Engaging students from Broken Hill, Tibooburra and School of the Air with hands-on learning experiences.
- **Interstate Schools:** Welcoming school groups from Adelaide, Melbourne, and Sydney, showcasing the region's natural wonders to a broader audience.
- **Indian Pacific Travelers:** Offering weekly tours to passengers, enhancing their journey with insights into the sanctuary's wildlife and sculptures.

These tours have not only enriched the knowledge of participants but also enabled a greater appreciation for the conservation efforts undertaken by Council.

The Living Desert continued to be a major attraction for visitors, with the Starview Campsite becoming increasingly popular among the Recreational Vehicle (RV) community.

During the 2023/24 period alone:

- **34,102-day visitors** explored the sculptures and walking trails within the John Simons Flora and Fauna Sanctuary.
- **2,190 coach passengers** experienced the captivating Sculptures Sunset, a highlight for many.
- **4,011 patrons** stayed at the Starview Campsite, enjoying the tranquil setting and star-filled skies.

The Campsite's reputation as a top destination among RV enthusiasts is a testament to the team's efforts in providing a high-quality, well-maintained facility that complements the natural beauty of the Living Desert.

The Living Desert's success is also due in part to the active involvement of the Friends of the Flora and Fauna of the Barrier Ranges Community Committee. During the period, committee members dedicated over 300 volunteer hours to the sanctuary.

Volunteer contributions included:

- **Site Management:** Performing general maintenance.
- **Supporting Large Groups:** Assisting with and coordinating large tour groups to ensure smooth operations.
- **Beautification and Maintenance Projects:** Participating in working bees to lay pavers, maintain paths and label native flora, enhancing the visitor experience and preserving the beauty of the site.

These volunteer efforts have been invaluable in supporting, protecting and promoting the natural beauty of the Living Desert.

The Living Desert has continued to thrive as a premier destination for both education and recreation. The dedicated work of the Living Desert team and the contributions of community volunteers have ensured the ongoing care and enhancement of this unique sanctuary.

As the Living Desert continues to draw visitors from near and far, it remains a testament to Council's commitment to preserving the region's natural heritage and fostering a greater understanding and appreciation of the arid environment's unique biodiversity.

KEY ACHIEVEMENTS - NATURAL ENVIRONMENTS AND FLORA AND FAUNA ARE ENHANCED AND PROTECTED

TIDY TOWNS WORKING GROUP COMMITMENT TO A CLEANER CITY – The Tidy Towns Working Group remained dedicated to enhancing the beauty and cleanliness of our City through a series of impactful clean-up activities throughout 2022 to 2024.

Despite the challenges posed by restrictions early in the term, the small but committed team of volunteers worked diligently to remove litter from parks, roadways and the cemetery, demonstrating their unwavering commitment to caring for the environment.

September 2022 saw the group resume full operations, focusing their efforts on cleaning up the City's historic sites. As the weather warmed, they organised a community clean-up event at the Picnic Train Ambush Site, which concluded with a well-deserved BBQ for participants.



In another effort to beautify the City, February 2023 saw the Tidy Towns Working Group hold a two-hour weekday clean-up at the Cemetery targeting rubbish, weeds and plastic flowers and a second clean-up event in March 2023, as part of the national Clean-Up Australia Day program targeting rubbish.

In April 2024, the group once again mobilised volunteers for successful clean-up efforts at the Cemetery. Blessed with beautiful weather, a strong turnout of community members came together to restore the grounds, removing weeds and debris and enhancing the area's appearance.

Through their ongoing efforts, the Tidy Towns Working Group has made a meaningful impact on the community, making the City a cleaner, more beautiful place for all; each event held concluded with a complimentary BBQ, celebrating the volunteers' hard work and community spirit.



2022-2024 ACHIEVEMENTS - NATURAL ENVIRONMENTS AND FLORA AND FAUNA ARE ENHANCED AND PROTECTED

Recognised and communicated the fragility, protection and respectful use of natural environments including access to the night sky by:

- Maintaining the Living Desert as per the Living Desert Management Plan including maintenance and care of native fauna and flora.
- Providing guided tours of the Living Desert and Flora and Fauna Sanctuary fostering a greater understanding and appreciation of the arid environment's unique biodiversity and ecosystem.
- Undertaking annual assessment of identified noxious weeds and pests and implementing control measures in Living Desert.
- Replacing damaged and vandalised fencing within Living Desert.
- Maintaining roads, culverts, walking paths and trails within Living Desert.
- Supporting volunteers to protect and enhance the natural environment within the Living Desert areas.
- Supporting Tidy Town Working Group volunteers in clean-up events.
- Supporting Riddiford Arboretum volunteers to maintain the Arboretum.
- Providing Starview Campsite including star viewing area for campers.
- Providing Sundown Nature Trail for hikers to enjoy and experience the unique flora and fauna of the arid environment.
- Supporting Landcare Broken Hill to plan for Imperial Lakes model as an environmental park including determining land requirements and LEP amendment process.

Protected regeneration and common areas and minimised the impact of feral animals and noxious weeds by:

- Undertaking annual assessment of identified noxious weeds and pests and implementing control measures in regeneration and common areas.
- Ensuring the effective management of the regeneration and common areas including feral animal and pest eradication.
- Replacing damaged and vandalised fencing within regeneration and common areas.
- Supporting volunteers to protect and enhance the natural environment within the Regeneration areas.

Advocated for river connectivity in the Murray Darling Basin System, maintaining water supply in the Menindee Lakes System and maintaining health of Darling Baaka River by:

- Lobbying and advocacy through State and Federal government regarding the health of the Darling Baaka River.
- Participating in regular meetings with the MBA Region 4, to advocate for river connectivity in the Murray Darling Basin system, to maintain water supply in the Menindee Lakes System and maintain the health of the Darling River Baaka River.
- Participating in Murray Darling Association Meetings.

ACHIEVEMENTS IN OUR ENVIRONMENT

PROACTIVE, INNOVATIVE AND RESPONSIBLE PLANNING PROTECTS THE COMMUNITY, THE ENVIRONMENT AND BEAUTIFICATION OF THE CITY

Key Achievements

SUPPORTING GROWTH AND PROGRESS:

DEVELOPMENT APPLICATIONS – During the 2022 to 2024 term Council has actively facilitated the development and growth of the community through the approval of numerous Development Applications.

During the period, Council determined 535 applications, representing a total value of over \$92.12 million. This included significant investments in:

- Commercial and Industrial developments (\$62.2M),
- Residential Dwellings, Additions/Alterations and Ancillary developments (\$25.92M) and
- Public/Office developments (\$11M).

Council's Planners also conducted over 510 inspections encompassing pre-application, initial site and completion/final inspections to ensure quality and compliance.

These efforts reflect Council's dedication to fostering sustainable development and enhancing the community's infrastructure and living standards.

BUILDING SURVEYING AND INSPECTIONS ENSURING SAFETY AND COMPLIANCE

– During the period, Council's Building Surveying team, along with private Building Surveyors, played a crucial role in ensuring the safety and compliance of construction projects across the City.

During 2022 to 2024 the Building Surveying team conducted 500 critical stage building inspections, covering various stages of building work from frames and concrete slabs to waterproofing in bathrooms, ensuring that building standards were met. During this period, Council's Building Surveyors also approved 134 Construction Certificates, while private Building Surveyors issued an additional 96 certificates.

The Building Surveying team also managed fire safety matters for several premises, assisting building owners in maintaining compliance with state legislation and ensuring the safety of occupants.

These efforts reflect Council's commitment to maintaining high standards in building safety and supporting sustainable development within the community.

DEVELOPMENT POTENTIAL INSIGHTS: PLANNING

CERTIFICATES – A Section 10.7 Planning Certificate provides essential information about the development potential and constraints of a property.

There are two types: Section 10.7(2), which details zoning, planning controls and property constraints like flooding or bushfire risk; and Section 10.7(2) and (5) combined, which includes additional advice and information from other authorities.

Most certificates issued by Broken Hill City Council are the combined type. During 2022 to 2024, Council issued over 1,422 planning certificates, reflecting a growing interest in property development and planning within the area.

HERITAGE ADVISORY SERVICE SUPPORTING HERITAGE

PRESEVATION – From 2022 to 2024, Council's Heritage Advisory Service handled 176 referrals to the Heritage Advisor, who offered expert guidance on heritage-related aspects of proposed developments. The Heritage Advisor played a key role in advising on significant projects, including the Pirie Building restoration and verandah project, proposed new hotel on Argent Street and new health services facility for the RFDS.

The Heritage Advisor also attended Broken Hill Heritage Committee meetings to provide expert input and offered free consultations to property owners and developers on both major and minor works, such as design solutions and heritage paint schemes, helping to preserve the City's unique heritage character.

HERITAGE AWARDS – Broken Hill City Council presented Heritage Awards on 10 April 2024 at an afternoon tea function at the Broken Hill City Art Gallery.

Four awards were presented; two for building enhancement awarded for restoration and/or enhancement of 1) the Sufi Corner and 2) the Duke of Cornwall Hotel and restoration and two for contribution to retaining the City's heritage awarded to 1) the Sulphide St Railway Museum Trust and 2) Christine Adams.

KEY ACHIEVEMENTS - PROACTIVE, INNOVATIVE AND RESPONSIBLE PLANNING PROTECTS THE COMMUNITY, THE ENVIRONMENT AND BEAUTIFICATION OF THE CITY

MUSEUM ADVISOR PROGRAM – 2022 to 2024 has seen the continuation of Council's commitment to the Museum Advisor program. This program provides support to the region's small/volunteer museums, to build their knowledge and skills in conserving, documenting, displaying and promoting their collections and museum facilities, applying for grant funding and strategic planning. The program is jointly funded by the NSW Government through Create NSW and Council but administered by Museums & Galleries of NSW. The Museum Advisor is funded to visit Broken Hill for 20 days a year.

A highlight of the work undertaken in 2022 by Dr Kate Gahan, Museum Advisor, was the successful funding application led by Kate, in association with the Broken Hill Historical Society, to renew the display at the Broken Hill Mosque. The renewed display has improved the care and interpretation of important objects held at the Mosque and the cameleering families to which they relate.

Another key facet of the work completed in 2022 was the conservation of a historic photographic portrait of Charles Rasp, taken by Melbourne photographers Johnstone O'Shannessy & Co studio in c. 1886. A full-scale digitised copy of the Rasp portrait was returned to permanent display at the Silverton Gaol Museum, following conservation works of the original and its digitisation by the Grimwade Centre at the University of Melbourne. The portrait's conservation and digitisation were funded through a grant from BHP, sourced by the Broken Hill Historical Society.



State of Our City Report 2022-2024

The 2023 program saw the continuation of the Mosque Museum display revamp. New signage and other information panels were drafted and designed and a grant to purchase interactive technology to display images and other information on the lives and culture of Broken Hill's cameleering families and the Mosque Museum, was also obtained by the Advisor for the Society for this work.



Image: Gary Cook, Dr Kate Gahan (Museum Advisor) and Bobby Shamroze discuss objects from the Mosque Museum collection in preparation for a new display.

In addition to this, 2023 saw the Advisor assist Broken Hill museums to apply to the National Library of Australia's Community Heritage Grants for a Significance Assessment and a Preservation Needs Assessment – these grants were successful.

2024 saw the completion of a Significance Assessment for the Royal Flying Doctor Service (RFDS) Collection, through a professional historian contracted to complete the work. The work was funded by the successful National Library of Australia grant previously applied for in partnership with the RFDS. Undertaking a Significance Assessment is the foundation stone for managing a museum collection – it highlights the most important items, the nub of the stories they represent and how best to care for these items into the future.

Following on from the successful grant, a day-long Significance Assessment Workshop was conducted in 2024 and attended by The Silverton Gaol, Outback Synagogue, Convention Centre and Sulphide Street Railway Museum and the Broken Hill Military Museum (RSL Collection). Council's Gallery and Museum Manager and Co-ordinator also attended the workshop. All workshop attendees gained foundation collection skills by applying the Significance Assessment methodology to items from their collections.

2024 also saw progress to construction and completion of new cases and outdoor interpretive signs for the Broken Hill Mosque, which were all designed by a professional design contractor and built by a museum fit-out contractor. The Museum Advisor has co-ordinated and overseen the design, construction and scheduling of this work in partnership with the Broken Hill Historical Society.

**2022-2024 ACHIEVEMENTS - PROACTIVE, INNOVATIVE AND RESPONSIBLE
PLANNING PROTECTS THE COMMUNITY, THE ENVIRONMENT AND
BEAUTIFICATION OF THE CITY****Improved landscaping and tree canopy cover by:**

- Planting over 150 trees throughout the City. New data collection software allows a controlled approach to remove and replace dead trees.
- Installing smart water irrigation technology in parks and ovals.
- Facilitating Mulga Creek Wetlands Working Group to ensure works associated with wetland rectification, maintenance and capital works projects.
- Engaging contractor to complete actions to achieve rectification design works.
- Undertaking regular maintenance to ensure unimpeded water flow through the wetlands.

Preserved the heritage and streetscapes by:

- Raising awareness and management of heritage related issues regarding major and minor developments through free advice and information from Heritage Advisor such as design solutions and heritage paint schemes.
- Facilitating media interviews with Heritage Advisor to discuss heritage related issues.
- Referring 161 matters to Heritage Advisor for specialist advice, relating to heritage implications with proposed developments.

Managed reuse and repurpose of existing built environment by:

- Managing the new Library/Archives project through Architects Neeson, Murcutt + Nellie and construction contractor North Building Construction.
- Finalising work in Administration Building for temporary Library and moving the Library service to the Administration Building.

KEY THEME 4 – OUR LEADERSHIP

4.1 Openness and transparency in decision making

4.2 Our leaders make smart decisions

4.3 We unite to succeed in Australia's First Heritage Listed City on the National Heritage List

4.4 Our Community is engaged and informed

We have strong civic and community leadership; We are inventive, inclusive and innovative; When we work together there is nothing we can't do and our achievements continue to write history.







KEY THEME 4 – OUR LEADERSHIP





Leadership Governance 2022-2024

# Ordinary Council Meetings	# Extraordinary Council Meetings	# Councillor Workshops/Briefings	# Working Groups/Committees
 36	 6	 90	 13


Audit, Risk and Improvement 2022-2024

# Audit, Risk & Improvement Committee Meetings	# Internal Audits undertaken	# of Incentive Payments for Injury Management	Value of Incentive Payments for Injury Management
 13	 12	 14	 \$146,626

Engagement 2022-2024

# Public Forums	Council Website Traffic	Social Media Reach	Tourism Website Traffic
 56	 309,000 users	 Impressions – 6,600,000 Engagements – 506,776	 57,000 users

Community Assistance Grants 2022-2024

# Community Assistance Grants	Value of Community Assistance Grants
 53	 \$256,899

OUR LEADERSHIP

The Annual Reports for 2022 to 2024, along with the State of Our City Report 2022-2024, reflect Council's proactive leadership in advancing the goals set out in the *Your Broken Hill 2040 Community Strategic Plan*. These reports emphasise strategic governance, transparent decision-making and community advocacy. Council has strengthened its leadership role by engaging with state and federal bodies, improving service delivery and ensuring that the voices of the community are heard and acted upon, thus reinforcing trust and accountability in local governance.

ACHIEVEMENTS IN OUR LEADERSHIP

OPENNESS AND TRANSPARENCY IN DECISION MAKING

Key Achievements

PUBLIC INTEREST DISCLOSURES ACT 2022

NEW POLICY IMPLEMENTATION – In response to the introduction of the NSW *Public Interest Disclosures Act 2022*, effective from 1 October 2023, Broken Hill City Council adopted a new Public Interest Disclosure (PID) Policy. This policy, developed from the NSW Ombudsman's Model Policy, supports public officials in reporting serious wrongdoing and outlines Council's procedures for handling such disclosures, whilst maintaining confidentiality, welfare support and assessing risk of detrimental action.

The PID Act expands the definition of a public official to include councillors, employees, contractors, sub-contractors and volunteers providing services on behalf of Council. It promotes a 'speak up' culture, encouraging public officials to report misconduct by offering protections against detrimental action and ensuring confidentiality.

The new policy provides multiple reporting options and designates a broader range of disclosure officers, ensuring accessibility for all public officials.

PUBLIC INTEREST DISCLOSURE STATISTICS 2022-2024	
REQUIREMENT	STATISTIC
The number of public officials who have made a public interest disclosure to the public authority	1
The number of public interest disclosures received by the public authority in total	Nil
The number of public interest disclosures received by the authority relating to the following:	
i) Corrupt conduct	1
ii) Maladministration	Nil
iii) Government information contravention	Nil
iv) Local government pecuniary interest contravention	Nil
v) Privacy contravention	Nil
vi) Serious and substantial waste of public money	Nil
The number of public interest disclosures finalised	1
Whether the public authority has a public interest disclosure policy in place – Council's Public Interest Disclosure Policy is available on its website Public Interest Disclosure Policy	

2021 LOCAL GOVERNMENT ELECTION – To ensure a fair and transparent process for the Broken Hill community, the NSW Electoral Commission was engaged by Council to manage the Local Government election held on 4 December 2021. The 2021 Local Government election saw Tom Kennedy (IND) announced as Mayor on 21 December 2021.

Nine councillors were elected from a pool of 18 candidates, with the elected body being in place for a 3-year term to September 2024.

Elected Councillors:

- Bob Algate (IND)
- Michael Boland (IND)
- Marion Browne (ALP)
- Alan Chandler (IND)
- Dave Gallagher (IND)
- Jim Hickey (IND)
- Hayley Jewitt (IND)
- Ronald Page (IND)
- Darriea Turley (ALP)

ENHANCING TRANSPARENCY AND ACCESSIBILITY:

COUNCIL MEETINGS – To promote open and transparent governance, Broken Hill City Council live-streamed its monthly Council Meetings, enabling residents to observe proceedings in real time from their computers or mobile devices. Following the live streams, audio-visual recordings of the meetings were made publicly available on Council's website, providing continued access for those who could not attend or view the sessions live.

To further ensure accessibility, Council provided short written summaries of each meeting, complementing the live streams and recordings. In addition, Council offered opportunities for public participation through online submissions on projects or documents via its website and OpenForms.

Each meeting summary included links to relevant documents and submission forms, making it easy for locals to find and comment on Council business.

This comprehensive approach has enhanced community engagement and makes Council operations more transparent and accessible.

OPENNESS AND TRANSPARENCY IN DECISION MAKING

COMMUNITY SATISFACTION SURVEY INSIGHTS

– Council conducted a Community Satisfaction Survey in collaboration with Taverner Research Group in June 2023, to gauge community sentiment.

Survey results indicated an overall improvement in satisfaction, with a performance rating of 3.1 out of 5, up from 2.9 in the previous 2018 survey. Confidence in the elected Council increased significantly, rising from 2.6 to 3.2, while confidence in Council's management (2.6 to 3.1) and financial handling (2.4 to 3.0) also showed notable gains.

However, the survey highlighted ongoing community concerns in areas such as footpath maintenance, stormwater drainage, weed control, cemetery upkeep and natural disaster management, which saw declines in satisfaction. Satisfaction downturn in these categories may be attributed to unseasonably wet weather and the severe storms of early 2022, causing significant infrastructure damage creating a backlog of repair work across the City.

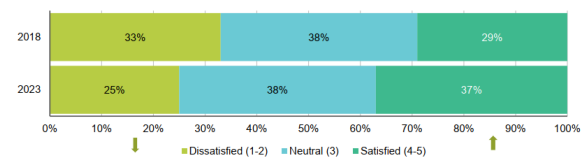
The survey, conducted via Computer Assisted Telephone Interviewing (CATI), involved 300 residents selected randomly from verified landline and mobile phone numbers across the Broken Hill LGA. The methodology ensured a 95% confidence rate with a $\pm 5.7\%$ sampling error, providing a reliable snapshot of community sentiment.

This survey helps guide Council in addressing community concerns and improving service delivery.

5.2. CHANGES OVER TIME

Figure 2 below compares the breakdown of 2023 satisfaction ratings with previous results from 2018. As shown by arrows, dissatisfied was significantly lower in 2023 than 2018, and satisfied was significantly higher.

Figure 2 Overall Satisfaction with Broken Hill City Council – Comparison to Previous Years



The 2023 overall satisfaction mean score (3.1) was significantly higher than the 2018 mean (2.9).

Table 19 Mean Council Management (Comparison to 2018)

	2018 mean	2023 mean	Significant difference
I have confidence in the elected Council	2.6	3.2	↑
I have confidence with Council's management	2.6	3.1	↑
There are enough opportunities to engage with Councilors	2.9	3.1	No
Council value community input to Council decision-making	2.5	3.0	↑
I am happy with Council's management of finances	2.4	3.0	↑
I believe Council has effective long term planning	2.6	3.0	↑

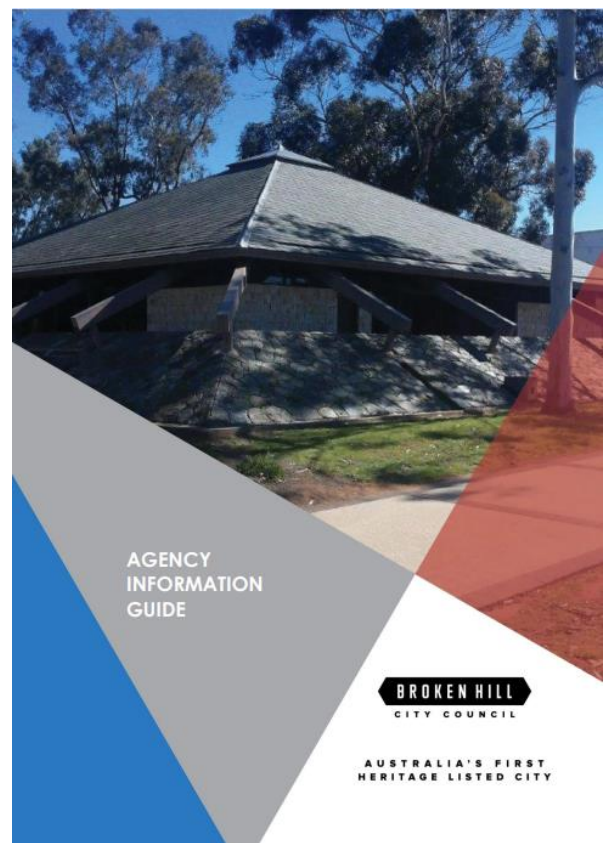
ENHANCING TRANSPARENCY: PROACTIVE RELEASE STRATEGY

– In January 2024, Council adopted its Agency Information Guide, including a comprehensive Proactive Release Strategy and Program, in line with the Government Information (Public Access) Act 2009.

This strategy ensures that Council proactively makes information available to the public without the need for formal access requests, promoting open and transparent governance.

The benefits of this approach are significant, including improved service delivery, increased community participation in government processes and decision making and a better-informed public. Additionally, it reduces costs and resources by decreasing the number of formal information access applications.

To support this initiative, the Council's Corporate Governance Team began coordinating an annual proactive release review in June 2024, working closely with various Council business units to ensure compliance and enhance public access to important information.



2022-2024 ACHIEVEMENTS - OPENNESS AND TRANSPARENCY IN DECISION MAKING

Built strong relationships with community by:

- Inviting community sector leaders from Health, Aged Care, Child Care, Disability, Education, Housing, Police and Transport to discuss major issues facing the City.
- Inviting community sector leaders to Civic events and functions including civic reception events, citizenship ceremonies and the Civic Ball.
- Facilitating public forum sessions at Council meetings.
- Facilitating Working Groups and Committees from identified issues and inviting stakeholders and community members to join and participate.

Increased confidence in decision making by:

- Facilitating public forums at each Council meeting.
- Adopting best practice principles for governance arrangements and culture including Code of Conduct Policy, Code of Meeting Practise Policy, Audit Risk & Improvement Committee, Election Conduct and Planning, Tendering and Procurement, Planning and Development, Disclosures of Interest.
- Reviewing and updating Section 355 Community Committee manuals and constitutions with stakeholders.
- Facilitating community consultation process for Alcohol-Free Zones.
- Developing and implementing new policy and processes for Public Interest Disclosures in line with the implementation of the new *Public Interest Disclosures Act 2022*.
- Developing and implementing Proactive Release Strategy to assist Council's approach to authorised proactive release and promotion of open government.

Ensured accountability through planning and reporting frameworks by:

- Reviewing and updating Delegations and Authorisations with the recruitment of new staff in accordance with legislated requirements.
- Completing Councillor and Designated Persons Disclosures of Interest Returns annually in accordance with legislated timeframes.
- Working with NSW Electoral Commission timeframes to plan for Local Government Elections.
- Reviewing suite of policies in line with legislation and updating current policies and developing new policies in line with statutory instruments.
- Preparing Budget in accordance with Long Term Financial Plan and expectation to return to surplus in 2024.
- Undertaking quarterly budget reviews and adopting efficiency improvements to ensure targets are achieved.
- Finalising implementation of Information Technology Strategy with a total of 77 projects completed.
- Implementing Cyber Security Framework including Multi-Factor Authentication, Mobile Device Management and Password Management.

ACHIEVEMENTS IN OUR LEADERSHIP

OUR LEADERS MAKE SMART DECISIONS

Key Achievements

ENHANCING EFFICIENCY: SERVICE REVIEWS

– Service Reviews are conducted to enhance the efficiency of resource allocation and ensure that Council services are effectively tailored to meet the evolving needs of the community.

During 2022/23 and 2023/24 the following Service Reviews were undertaken:

- Waste Services
- Events and Community Development
- Section 355 Asset Committees
- Living Desert
- Visitor Services

WASTE SERVICES – The Waste Services review identified that Council is providing these services at current industry standards, for both performance and productivity, however, it also identified some areas for improvement.

Most of the improvement areas identified were minor in nature and easily addressed, whilst some others were more complex and required Council to determine some baseline information, analysis and modelling and then consultation with Councillors and the community.

An action plan was developed to address the required improvements, which included reviewing the Waste and Resourcing Strategy.

EVENTS – The Events service, prior to the Service Review, included the operations of the Civic Centre and the delivery of Community Events.

The review identified the need for a more commercial approach to the operations of the Civic Centre. Therefore, a specialist in this area was engaged, who developed a business plan for the Civic Centre to provide the needed focus on the Civic Centre operations. The implementation of the Business Plan was commenced and continued during 2023/2024.

Additionally, the Community Events function was realigned to the Community Development Department.

SECTION 355 ASSET COMMITTEES – This review encompassed eight Section 355 Asset Committees:

- Alma Oval Community Committee
- BIU Band Hall Community Committee
- E.T. Lamb Memorial Oval Community Committee

- Friends of the Flora and Fauna of the Barrier Ranges Community Committee
- Memorial Oval Community Committee
- Norm Fox Sporting Complex Community Committee
- Picton Sportsground Community Committee
- Riddiford Arboretum Community Committee

The review identified a number of inconsistencies and some improvement opportunities across the operations of the eight committees and made a number of recommendations regarding the ongoing operations of the committees. These recommendations are currently being reviewed, with preparations underway for further consultation with impacted committees.

Volunteer committees continue to be an important part of Council's operations and the overall preferred outcome is for volunteers to continue to do the very important work that they do, in looking after their respective facilities.

LIVING DESERT – The Living Desert Service Review found that the service was operating well and meeting almost all objectives but could be further enhanced with the development of a masterplan, which is now under development.

Another key action was to increase communications and internet connectivity at the site to improve safety for both visitors and staff.

These actions, together with a number of operational improvements, are being further explored and implemented where appropriate.

VISITOR SERVICES – This review encompassed the physical services delivered from the Visitor Information Centre (VIC); along with digital services such as the Visit Broken Hill website and social media platforms.

The review identified a number of improvement opportunities, including reviewing the staff structure and the marketing and retail strategies.

It also identified some operational improvements to create some efficiencies in the face-to-face service.

OUR LEADERS MAKE SMART DECISIONS

STRENGTHENING COUNCIL OPERATIONS:

INTERNAL AUDITING – The Internal Auditing program has played a crucial role in enhancing the effectiveness of Council's operations. As an independent and objective assurance service, it has supported Council in achieving its objectives by systematically evaluating and improving risk management, control and governance processes.

During the 2022 to 2024 term, 12 comprehensive audits were conducted covering:

- 2021/22 - Event Management, Finance Health Check, Cemetery Compliance, Companion Animal Management; with a total of 31 improvement actions identified.
- 2022/23 - Cyber Security, Volunteer Management, Contract Management, Credit and Fuel Cards; with a total of 48 improvement actions identified.
- 2023/24 - Credit and Fuel Cards, Procurement, Records Management and Fraud and Corruption; with a total of 31 improvement actions identified.

Through these efforts, the Internal Audit program has provided valuable insights to the Audit, Risk & Improvement Committee, ensuring that Council's financial and operational controls operate efficiently, effectively and ethically.

Additionally, the program has assisted management in enhancing business performance, contributing to the ongoing improvement of Council's overall operations.

ENTERPRISE RISK MANAGEMENT: RISK MATURITY

ELEVATED – The *Local Government Act 1993* and the *Local Government (General) Regulation 2021* require each council in NSW to have a robust risk management framework that accurately identifies and mitigates the risks facing Council and its operations.

Building on Council's achievements in improved enterprise risk management in 2022/23, lead to Council achieving recognition in the same year at the NSW Statewide Mutual Excellence in Risk Management Awards for regional councils under 30,000 residents.

During 2023/24, Council undertook an extensive independent assessment of its culture and processes relating to enterprise risk management to gain a clear understanding of the level of maturity that existed in the organisation with enterprise risk and safety management and what improvements are required to reach a higher level.

Broken Hill City Council commissioned OCM to conduct an internal review of Council's Risk Management Maturity and an internal audit of its WHS processes.

These reviews encompassed an evaluation of Council's Risk Management framework and related policies and procedures, as well as an employee survey to gauge the present level of risk awareness of Council employees, to assess the overall level of Risk Maturity within Council.

Key findings included:

- Over a period of 5 years, Council has undergone a noteworthy cultural transformation regarding staff morale and risk management practices.
- Positive improvement has led to substantial expansion in proactive management activities, ultimately culminating in the adoption of a comprehensive organisational approach, which prioritises the identification and management of both existing and emerging strategic risks.
- Council is currently in the process of equipping service staff with new technology tablets, aimed at enhancing risk management capabilities and improving overall productivity, by identifying, capturing and managing risks in real time.



The OCM Collective Mindfulness Safety Perception Survey identified and analysed key drivers that impact organisational safety culture and performance, the survey of Council employees found that:

- **79%** of employees responded that they **believed "at Council safety is always the priority"**.
- **80%** of employees responded that they **believed "My leader cares about my views on safety"**.
- Over **60%** of employees responded that they **believed "We always share the learning from incidents"**.

Several recommendations for ways to continuously improve Council's level of risk maturity and culture were identified and Senior Management has committed to a two-year improvement plan to further raise Council's level of maturity in enterprise risk management and thus help to protect and add value to the organisation and the community it serves.

OUR LEADERS MAKE SMART DECISIONS

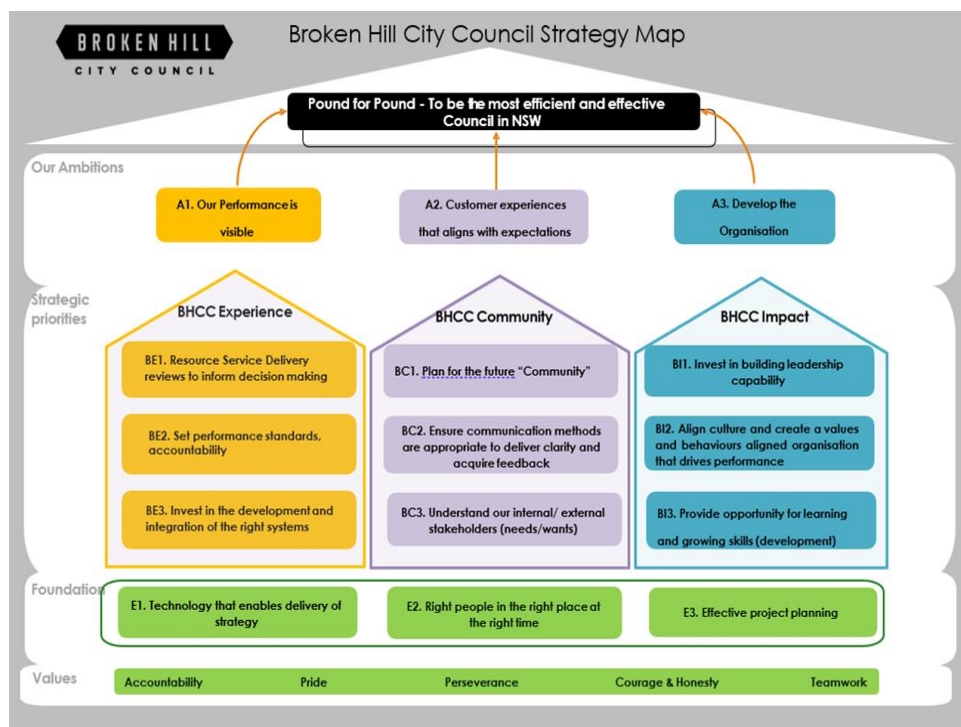
COUNCIL STRATEGY MAP – The Strategy Map summarises outcomes the organisation seeks to achieve and assists the workforce to understand their roles in service delivery to the community and improvement of performance.

Our vision is to be the most efficient and effective Council in NSW, relative to the resources at our disposal. We don't have the resources of other councils around the state, so we must continue to punch above our weight and do the best we can with what we have at our disposal.

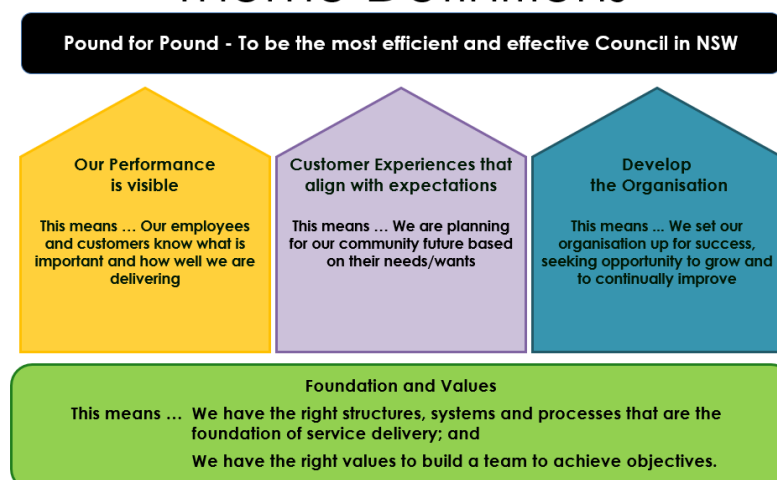
The Map was initially developed as an exercise by the Executive Leadership Team, to achieve a clear vision and mission for the organisation to be its best regardless of the service being provided.

The Strategy Map is being updated to include input from Council's Senior Leadership Team and to ensure its goals and actions remain current.

Each 'pillar' of the map has been workshoped by individual groups containing a mix of Executive Leadership Team and Senior Leadership Team members and a new document will be finalised for the new term of Council.



Theme Definitions



2022-2024 ACHIEVEMENTS - OUR LEADERS MAKE SMART DECISIONS**Supported leaders through the process of making difficult decisions by:**

- Reviewing suite of policies in line with legislation and updating current policies and developing new policies in line with statutory instruments.
- Imbedded a structure holistic approach to management of risk including Strategic Risk Register.
- Implementing Service Review Framework and undertaking five comprehensive service reviews, identifying improvement actions and completing prioritised actions.
- Undertaking twelve comprehensive internal audits, identifying 110 improvement actions and completing prioritised actions.

Ensured leaders are well informed and aware of emerging issues by:

- Developing working groups and committees for key projects and issues impacting Council and the City including Capital Works Projects, Cemetery Working Group, Companion Animal Working Group, Broken Hill Education Working Group, E.P. O'Neill Memorial Precinct Project Steering Group, Fruit Fly Control Awareness Working Group, Gateway Signage Advisory Committee, Library and Cultural Precinct Project Steering Committee, Project Steering Group for the Project Consultative Group, Broken Hill Lead Response Group and Housing Committee.
- Facilitating Councillor participation in identified Committees and Working Groups.
- Providing briefings for Councillors incorporating various workshops and site visits and matters relating to the City and Code of Conduct, Code of Meeting Practice, Audit Risk and Improvement Committee, Tendering and Procurement, Planning and Development.
- Facilitating Councillor participation in identified Conferences including National General Assembly of Local Government, Local Government NSW Conference, Australian Local Government Women's Association Conference, Country Mayor's Association Meetings, Mining Cities Alliance Meetings, Association of Mining and Energy Related Councils Meetings, Murray Darling Association Meetings, Regional Capitals Australia Meetings and Regional Cities NSW Meetings.

Increased Leadership capability and capacity by:

- Implementing learning and development plans for employees, including succession and career options.
- Investigating Local Government Capability Framework and implementing capabilities into annual employee performance reviews.
- Responding to various business interruptions through use of Business Continuity Plan.
- Prioritising and implementing actions from the Organisation Culture Inventory.
- Seeking employee feedback through Organisation Culture Inventory survey.
- Facilitating leadership and whole of staff survey debriefing sessions.
- Facilitating whole of organisation Shaping Our Future 3.0 full day session and developing 14 action items with Executive Leadership Team sponsorship for further investigation and implementation by responsible workforce teams.
- Facilitating Senior Leadership and Emerging Leader training and planning for Leadership Education and Development Program rollout to all staff.

ACHIEVEMENTS IN OUR LEADERSHIP

WE UNITE TO SUCCEED IN AUSTRALIA'S FIRST HERITAGE LISTED CITY

Key Achievements

ADVOCATING FOR OUR CITY'S FUTURE – The Broken Hill Advocacy Strategy 2022 - 2027 embraces investment in capital infrastructure, innovation and entrepreneurialism, to transform the economy of Australia's First Heritage Listed City - Broken Hill.

The strategy is a blueprint for advocating for our City's future. It embraces investment in capital infrastructure, innovation and entrepreneurship, to transform the economy of Australia's First Heritage Listed City, to an economy that creates a liveable City for future generations.

The 2022 refreshed strategy builds on the noticeable energy uplift in the City, created by the planning and delivery of major construction projects, the expansion of the mining industry into the critical minerals sector, events that are attracting national and international visitors, the success of major visitor marketing campaigns and the number of small businesses opening in the Central Business District.

Broken Hill is poised to undergo an impressive and explosive period of growth, one that we must be ready to receive.

There are an anticipated 2,200 new jobs in mining being created by 2027 and we are working towards building our population to 25,000 by 2027.

The Strategy guides the advocacy activities of Council for the achievement of new urban designed spaces, technology, art, events and enterprises and identifies interventions that will place the City in an optimal position to attract new visitors, residents, businesses and industries.

Advocacy for Broken Hill is about actively pursuing strategies that create an environment to give our community a voice, to influence decisions at a State and Federal level, to improve the liveability and economic sustainability of our City.

Council will use a variety of methods and techniques to pursue Broken Hill's advocacy priorities and influence the liveability and economic sustainability of the City.

This includes opportunistic and programmed activities such as membership of key influencing organisations and agencies, making submissions on behalf of the community, direct lobbying, delegations, face to face meetings,

correspondence, media activities, attendance at conferences and delivering public campaigns.

Council will also leverage the relationships it has with other councils in Far West NSW, Regional Development Australia, the business community, industry and service providers to demonstrate the collaborative approach our community has adopted to achieve social, cultural and economic prosperity.

The Broken Hill Advocacy Strategy 2022-2027 outlines Broken Hill City Council's vision for the town, encompassing all aspects from industry and economy; to healthcare, education and housing.

Recognising the sheer amount of growth

expected to come; housing and liveability has become a key priority – ensuring that we are able to attract new citizens, while giving current residents a town and identity they can be proud of.

The sense of growth and excitement permeates the entire town, leading to an increase in both external and internal investment and a curiosity as to what the future may hold.



KEY ACHIEVEMENTS - WE UNITE TO SUCCEED IN AUSTRALIA'S FIRST HERITAGE LISTED CITY**DRIVING PROGRESS THROUGH STRATEGIC**

ADVOCACY – Advocacy has been at the core of Broken Hill City Council's efforts to secure vital resources; address pressing community needs and drive strategic growth.

By fostering strong relationships with State and Federal governments, Council has positioned itself as a proactive leader, championing critical issues across multiple sectors. These efforts aligned with the broader goals of the Broken Hill 2040 Community Strategic Plan, ensuring the City's continued advancement and the well-being of its residents.

The following sections outline key areas of advocacy and their impact on the community.

ADVOCACY FOR COMMUNITY NEEDS – Council consistently participated in various interagency and sector meetings, advocating for improved resources and support for service providers, including Health, Aged Care, Childcare, Disability, Youth, Homelessness, Suicide and Alcohol and other Drugs.

Issues surrounding Childcare, Aged Care, Disability and the classification of Broken Hill under the Modified Monash Model were addressed through correspondence to relevant State and Federal members, advocating for changes to increase funding and address future growth of Broken Hill.

ADVOCACY FOR TRANSPORT AND INFRASTRUCTURE DEVELOPMENT – Ongoing advocacy led to significant progress in upgrading Broken Hill Airport and expanding its capacity. This includes securing grant funding of \$4.9 million from the NSW Government for airport upgrades and additional funding for a new business case supporting the implementation of the Airport Master Plan.

ADVOCACY AND COLLABORATION FOR INVESTMENT OPPORTUNITIES – Council supported key projects such as Hydrostor and AGL Battery and engaged in discussions with government and industry partners on potential investment opportunities for the City, including exploring involvement in AUKUS and improved infrastructure for regional mining developments.

ADVOCACY FOR WATER, UTILITIES AND RENEWABLE

ENERGY – Advocacy for water security and affordability and renewable energy technologies are included in the Broken Hill Advocacy Strategy forwarded to State and Federal Ministers.

Advocacy efforts included engaging with the Independent Pricing and Regulatory Tribunal (IPART) and participating in the Western Regional Water Strategy, meetings with the Minister for Environment and Water and bi-monthly meetings with Essential Water. Council also pursued the development of a virtual power plant community network and construction of a medium-scale solar array, with the goal of achieving 100% renewable energy by 2030.

NATIONAL HERITAGE ADVOCACY – A tri-partisan approach to the management of National Heritage assets has been emphasised in the Advocacy Strategy, ensuring it is referenced in grant funding applications. This strategic focus highlights the importance of heritage in planning and resource allocation.

COMMITMENT TO STRATEGIC PLANNING AND

FUNDING ACQUISITION – The Advocacy Strategy has been pivotal in securing resources for major city projects, aligning with the Community Strategic Plan to ensure cohesive development and leadership in addressing community needs and strategic growth. Council's proactive approach in engaging with government bodies has been essential in progressing infrastructure, as well as social and environmental initiatives for Broken Hill.

STRONG GOVERNMENT RELATIONS AND STRATEGIC

ADVOCACY – Council maintained strong relationships with State and Federal Members, advocating on numerous issues affecting the City, from infrastructure projects and healthcare needs to environmental sustainability and community services.

Regular meetings and correspondence ensured ongoing attention to key priorities, including the availability of Electric Vehicle charging stations, Broken Hill Lead Program, Mobile communications and advocacy for mining project support.

KEY ACHIEVEMENTS - WE UNITE TO SUCCEED IN AUSTRALIA'S FIRST HERITAGE LISTED CITY**SUPPORTING COMMUNITY CONNECTIONS AND GROWTH: COMMUNITY ASSISTANCE GRANTS**

– During the 2022 to 2024 term, the Community Assistance Grants program has granted approximately \$256,899 to 53 community groups.

Community groups are integral to strengthening the Broken Hill community, encouraging inclusion and participation, connecting people and enhancing facilities and skill development.

Broken Hill City Council's Community Assistance Grants program has supported the delivery of activities, events and programs aligning with the Community Strategic Plan and contributing positively to the community. By supporting these activities, Council works with the community to build a stronger, more inclusive and connected Broken Hill for all.

Through the Community Assistance Grants program, Council allocated funds equitably under Section 356 of the *Local Government Act 1993*, based on merit of each request for financial support.

A dedicated Panel reviewed all applications, carefully assessing each submission against set criteria to determine the merit and potential impact of proposed activities and projects in line with the Community Strategic Plan.

Council has undertaken a comprehensive review and update of its Community Assistance Grants Policy to ensure that the program continues to meet the evolving needs of local community groups and organisations.

The revised policy provides a clear framework for the allocation of funding, promoting transparency and fairness in the assessment process.

This systematic approach has enabled Council to distribute resources effectively, supporting a diverse range of activities that strengthen community engagement and development across Broken Hill.

ADVOCACY AND COMMUNITY SUPPORT:

GRANTS 2022-2024 – Council plays a strong advocacy role in supporting local projects to successfully apply for funding, recognising that projects aligning with the Community Strategic Plan, contribute to enhancing the liveability of the City.

The collaborative approach of the teams in Broken Hill City Council resulted in Council successfully procuring more than \$18M (2021/22), \$26M (2022/23) and \$10M (2023/24) in grant funding, for various infrastructure projects, programs and community events.

Throughout the past 3 years, Council has provided support and advice for community groups seeking funding through programs such as Stronger Country Communities, Regional Events Fund, NSW Women's Week Grant Program, Public Health and Chronic Disease Program and Local Sport Grant Program; writing letters of support for several projects for major event funding, such as the Perfect Light Film Festival, Mundi Mundi Bash (including sealing of the main road at Mundi Mundi) and Broken Hill Festival; as well as support for significant projects such as Alcohol and Other Drugs Treatment Centre, extensions to the Country Universities Centre and Higher Education facilities.

KEY ACHIEVEMENTS - WE UNITE TO SUCCEED IN AUSTRALIA'S FIRST HERITAGE LISTED CITY

GRANTS RECEIVED 2023/24 – The collaborative approach of the teams in Broken Hill City Council resulted in Council successfully procuring more than \$10M in grant funding for various infrastructure projects, programs and community events this year. The end result of a 62% decrease in funding from the previous year is largely due to the procurement of funding for large projects such as the Library redevelopment and the Airport Taxiway Upgrades in 2022/23.

Council also provided support and advice for community groups seeking funding through programs such as the Regional Events Fund, NSW Women's Week Grant Program, Public Health and Chronic Disease Program and Local Sport Grant Program. These funding applications supported projects that all aimed to enhance the liveability factors of Broken Hill and aligned with the Community Strategic Plan. Broken Hill City Council also expressed its support to the NSW government for the sealing of the main road at Mundi Mundi, which would enable the continued successful delivery of the Mundi Mundi Bash.

Council plays a strong advocacy role in supporting local projects to successfully apply for funding, recognising that projects that align with the Community Strategic Plan contribute to enhancing the liveability of the City.

Received from	Funding for	Amount
Building Better Regions Fund Infrastructure Projects Stream Round 5	CBD Revitalisation and Activation Project	\$148,220
Financial Assistance Grant	Annual Grant For Local Government Operations	\$6,345,956
Traffic Route Lighting Subsidy Scheme (TRLSS)	Street Lighting Maintenance	\$116,000
Public Library Funding 2023/24	Library Operations	\$92,378
Roads To Recovery 2023/24	Hebbard Street Upgrade	\$310,580
Fixing Local Roads Round 3	Thomas and O'Farrell St Intersection Upgrade	\$169,351
Regional Roads Block Grant	Gypsum St Upgrade	\$341,000
Regional Emergency Road Repaid Fund (RERF)	Local roads repair	\$651,756
Outback Letterbox Funding 2023/24	Library Outback Letterbox Operations	200,000
Floodplain Management Program	Broken Hill Flood Study	\$25,824
Program Funding Agreement	Art Gallery Programs	\$100,000
Country Passenger Transport Infrastructure Grant Scheme 2022/23	Upgrade to Broken Hill Bus Stops	\$30,600
Museum Advisor Program Agreement 2023/24	Museum and Heritage Consultation	\$14,000
Local Priority Grant 2023/24	Library Programs	\$25,000
Reconnecting Regional NSW - Community Events Program	New Year's Eve Celebrations	\$27,991
NSW Weeds Action Program	Local Weed Control Management Plan	\$20,500
Regional Youth - Winter and Spring Break Funding 23/24	Cinema Screening Sessions and Scooter Workshops	\$9,923
Regional Youth - Summer and Autumn Break Funding 23/24	Youth Events - Summer Cyclone and Where All The Cool Kids Are!	\$6,670
Small Business Month – October 2023	Small Business Month – October 2023	\$2,500
Youth Week 2024	Youth Week 2024	\$3,412
Regional NSW Infrastructure Grants – Round 1	Retrospective Funding For Airport Taxiway Lighting Upgrades	\$1,166,176
Strong Country Communities Fund (SCCF) 3	Retrospective Funding For Sturt Park Skatepark Project	\$186,000
TOTAL		\$10,083,928

2022-2024 ACHIEVEMENTS - WE UNITE TO SUCCEED IN AUSTRALIA'S FIRST HERITAGE LISTED CITY**Ensured collaborative approach to Community Strategic Plan implementation by:**

- Meeting regularly with key stakeholders from Health, Housing, Education, Police for ongoing alignment to Community Strategic Plan.

Developed and built strong relationships with State and Federal Governments and agencies by:

- Correspondence to State and Federal Government regarding NDIS funding opportunities impacted by Broken Hill's classification of Urban/Regional rather than Remote.
- Correspondence to State and Federal Government regarding the lack of Child Care facilities and staff.
- Correspondence to State and Federal Government regarding Broken Hill's classification and the changes to Aged Care requirements impacting the availability of Aged Care beds.
- Submission to State Government regarding Local Government Remuneration Tribunal – Annual Determination.
- Submission to IPART regarding Local Government Draft Terms of Reference of Council Financial model in NSW.
- Submission to State Government regarding Inquiry into Local Government Funding and Financial Sustainability.
- Submission to State Government for review of *Regional Development Act 2004*
- Submission to NSW Environment Protection Authority regarding review of Waste Levy Issues paper.
- Engaging regularly with State and Federal Members, Ministers and Minister for Local Government to discuss key issues including:
 1. Lack of Electric Vehicle charging stations
 2. Reinstatement of Spencer Gulf Nightly News
 3. Suspension of Regional Seniors Travel cards
 4. Broken Hill Lead Program
 5. Sealing of the Wilangee Road for the Broken Hill Mundi Mundi Bash
 6. Aged Care funding
 7. ClubGRANTS funding
 8. Resources for Regions funding
 9. Lack of Bariatric Ambulance
 10. Project support for CBH Resources and the prioritisation of mining projects including Cobalt Blue, Hydrostor, Hawsons and Compressed Air Energy Storage projects
 11. Freeing up of Crown lands
 12. Fruit Fly eradication
 13. Child Care
 14. Willyama High School closure and rebuild
 15. Far West Community Legal Centre
 16. Membership of the Audit Risk and Improvement Committee
 17. Closure of Allison House
 18. Cost Shifting
 19. Mobile communications
 20. Broken Hill's Classification for funding
 21. 60-day PBS
 22. Trades Hall World Heritage Listing
 23. Broken Hill's water quality
 24. Mandatory Cashless Gaming Cards
 25. Menindee Fish kill
 26. Valuer General's land valuations
 27. Upgrade of historical graves at Cemetery
 28. Continuation of funding for TROVE historical database

ACHIEVEMENTS IN OUR LEADERSHIP

OUR COMMUNITY IS ENGAGED AND INFORMED

Key Achievements

ENGAGING COMMUNITY: COMMUNITY STRATEGIC PLAN

PLAN – Your Broken Hill 2040 is a whole of community plan, in which levels of government, state agencies, business, educational institutions, community groups and individuals have an important role.

The Community Strategic Plan (CSP) outlines the community's main priorities and aspirations for the future and includes strategies for how we will achieve them.

While Council had a custodial role in initiating, preparing and maintaining the Community Strategic Plan on behalf of the Local Government Area, it is not wholly responsible for its implementation. Other partners, such as state agencies and community groups, may also be engaged in delivering the long-term objectives of the Community Strategic Plan.

Broken Hill City Council initiated and facilitated the development of this community plan and continued to have a custodial role during its implementation, monitoring, reporting and review.

Your Broken Hill 2040 was developed with extensive community input including representatives from community, government, business, health, education institutions, non-government organisations, First Nations people, community groups and Council staff.

Social justice principles of equity, access, participation and rights were central to the development of this plan under the theme headings of community, economic, environmental and civic leadership.

Results from a series of engagement activities informed the development of the Community Strategic Plan – Your Broken Hill 2040.

Key questions considered throughout the development of this Plan:

- Where are we now?
- Where do we want to be in ten years' time?
- How will we get there?

- How will we know when we have gotten there?

The community were also asked to describe what makes us a flourishing community.

To support the achievement of our community vision, collaborative efforts focus on four interconnected themes:

1. Our Community – We value lifestyle and wellbeing; a place that encourages safe, active, cultural and social opportunities
2. Our Economy – We value a diverse economy which is resilient and adaptable to change, making the best use of the unique advantages of our remoteness and lifestyle
3. Our Environment – We value our unique landscape; we are committed to conservation and preservation of the natural environment and greater reduction of the human impact to ensure a sustainable and healthy community
4. Our Leadership – We value collaboration and working together for the greater good – Broken Hill community continues shared responsibility for good governance



Consultation for the plan began with an analysis of Council plans, local strategic plans from business, industry and agencies and a background paper highlighted some megatrends, which informed the face-to-face engagement. The engagement activities targeted groups, industries, individuals and communities.

Community engagement included facilitated forums, pop up information booths in Argent Street and Westside Plaza, surveys, individual interviews and interviews with small groups with special interests.

People involved in engagement activities were generous and forthright and could both name what was great about Broken Hill and where our City's challenges lie.

OUR COMMUNITY IS ENGAGED AND INFORMED

INCLUSIVE CITY PLANNING: DISABILITY INCLUSION

ACTION PLAN – Broken Hill City Council's new Disability Inclusion Action Plan (DIAP) for 2022-2026 reaffirmed its commitment to creating a community where people of all abilities can fully participate.

Developed in line with the NSW *Disability Inclusion Act 2014*, the plan was shaped through extensive review of Council's 2017-2021 DIAP and consultations with people with disability, their families and supporters.

To address barriers to inclusion, it focuses on four key areas:

- Attitudes and Behaviour,
- Liveable Communities,
- Systems and Processes; and
- Employment.

The 2022-2026 Disability Inclusion Action Plan aligns with the broader Community Strategic Plan; along with Council's Delivery Program and Operational Plan, ensuring that its objectives and actions are integrated into Council's ongoing operations.

By embedding the DIAP into the Integrated Planning and Reporting Framework, Council provides regular updates on its progress, demonstrating its dedication to a more inclusive and accessible Broken Hill.

COMMUNITY ENGAGEMENT – Throughout the term, Council has used diverse strategies and techniques for engaging the public across multiple projects and initiatives, tailored to the necessary level of community involvement required.

These methods have involved a variety of approaches, including community engagement sessions at outdoor events and shopping centres, surveys, focus groups with staff and consultants at specific sites, media release, social media campaigns, radio interviews, interactive public events within Council facilities, pop-up activities in Town Square, targeted discussions, public displays and exhibitions, advertising and public notices.



2022-2024 ACHIEVEMENTS – OUR COMMUNITY IS ENGAGED AND INFORMED**Increased community involvement in decision making by:**

- Facilitating community engagement sessions for projects.
- Facilitating public forums at Council meetings.
- Implementing robust Section 355 Induction Program with face-to-face sessions and hard copy induction package.
- Facilitating community engagement in Budget

Increased knowledge and awareness of challenges and opportunities by:

- Inviting community participation on Working Groups and Committees to discuss issues and progress projects.
- Facilitating community engagement sessions including Community Strategic Plan, Disability Inclusion Action Plan, Economic Development Strategy, Liveability Strategy, Airport Master Plan, Town Square Redevelopment, Wayfinding project, new and reviewed policies and strategies.
- Facilitating public submission process for policies, strategies, projects.

DISABILITY INCLUSION ACTION PLAN 2022-2026

Our commitment is to 'improving opportunities for people with disability of all ages to access the full range of services and activities available in the local community'.



ACHIEVEMENTS IN OUR DISABILITY INCLUSION ACTION PLAN

A2.3.12 Ensure that any future refurbishment of the Council Administration Building includes provision for a lower information desk for people using wheelchairs; availability of hearing loop; and a meeting room enabling sound privacy.

ADMINISTRATIVE BUILDING GROUND FLOOR REFURBISHMENT – Council's Administration Building ground floor was refurbished and officially opened February 2024, providing both Library and Customer Relations services.

Accessibility improvements included new:

- Accessible toilet with wheelchair access and parent room
- Accessible desks with wheelchair access for Customer Relations and Library customers
- Acoustic panels to reduce noise in public areas and hearing loop in the Library section



2022-2024 KEY ACHIEVEMENTS – DISABILITY INCLUSION ACTION PLAN**PROJECT WORKS – ACCESSIBILITY IMPROVEMENTS**

ADMINISTRATIVE BUILDING CAR PARK – New accessible car parks were installed, with a shared zone and access ramp. The previous accessible car parks were not compliant.



QUEEN ELIZABETH PARK – Works were completed in December 2021 and the Park reopened in 2022, with new accessibility features including accessible public amenities, playground equipment, BBQ, tables with seating, pathways to connect all areas and a ramp for train access.

The West Darling Machinery Preservation Society also made modifications to a train carriage to enable accessibility.



2022-2024 KEY ACHIEVEMENTS – DISABILITY INCLUSION ACTION PLAN**PROJECT WORKS – ACCESSIBILITY IMPROVEMENTS**

BROKEN HILL SKATE PARK – The newly upgraded Skate Park was officially opened in June 2022. Concrete pathways and paved areas were included to ensure users could move freely between equipment and refuge areas.

Accessible tables, seating and drinking fountain were installed.

The Skate Park equipment was designed to be used by all abilities.



BROKEN HILL ART GALLERY BUILDING – The focus of works undertaken at the Art Gallery was replacing the roof, new air conditioning, new flooring, wall repair/render and painting.

During these works it was identified that an opportunity existed to include the installation of an accessible front door in the scope. This inclusion ensures visitors to the Gallery can now enter unassisted.



Another addition to the building was a lift to increase accessibility, providing an inclusive physical experience to the upper level.

Clear pathways and easy access to the Gallery workshop for those using wheelchairs or mobility supports was also ensured.

The workshop's close disability parking without any barriers to access the workshop increased accessibility for users.

These upgrades ensure the Art Gallery building is accessible to everyone.

2022-2024 KEY ACHIEVEMENTS – DISABILITY INCLUSION ACTION PLAN**ROADS AND FOOTPATHS – ACCESSIBILITY IMPROVEMENTS****A2.2.02 Increase the continuous accessible paths of travel to key places****ACTIVE TRANSPORT PLAN**

– Council continued significant footpath and kerb ramp improvement works on priority areas identified within the Active Transport Plan, to make movements for both pedestrians and road users safer and inclusive.

Improving
accessIncreasing
safetyConnecting
destinationsDesigning a
networkIncreasing
cyclingPromoting
physical
activity

The Active Transport Plan improvements included shared travel paths receiving new 2400-2500mm concrete paths with slip-rating surface finishes and installation of new kerb ramps compliant with the requirements of AS1428. This included Routes 1, 2, 4, 6 and 8 of the Active Transport Plan. 2023/24 alone saw improvement of over 1km of shared paths and installation of 12 kerb ramps. The routes connect residents to key amenities in the City including shopping centres, schools and government services.



Morgan Street



Route 1 – Blende Street



Route 4 -Talc Street



Route 6 – Uranium Street



Route 6 – Morgan Street

2022-2024 KEY ACHIEVEMENTS – DISABILITY INCLUSION ACTION PLAN**ROADS AND FOOTPATHS – ACCESSIBILITY IMPROVEMENTS****GYPSUM STREET PROJECT**

– More than eight kerb ramps were installed together with two refuge islands.

**GALENA/MERCURY/TALC INTERSECTION ROUNDABOUT PROJECT**

– Previously only had two kerb ramps. The upgrade now boasts eight kerb ramps and four refuge islands.

**IODIDE STREET PROJECT – UNION STREET TO CUMMINS STREET**

– Eight kerb ramps were installed at the intersection of Iodide and Cummins Streets. The existing kerbs were 800mm wide while the new kerbs are now 2.4 metres wide.



2022-2024 KEY ACHIEVEMENTS – DISABILITY INCLUSION ACTION PLAN**SCHOOL SAFETY ZONE PROJECT – ACCESSIBILITY IMPROVEMENTS****A2.2.01 Ensure ramps at school bus bay areas are included in the Active Transport Plan**

Significant upgrades to public footpaths, kerb ramps and general safety infrastructure were carried out around schools in the City in 2022 under a program funded by Transport for NSW. This included consultation with school administrators.



Alma Public School
Comstock Street



Burkeward Public School
Rakow Street



North Public School
Chapple Street



North Public School - McCulloch Street



Railwaytown Public School - Wills Street

2022-2024 KEY ACHIEVEMENTS – DISABILITY INCLUSION ACTION PLAN**COMMUNITY DEVELOPMENT – ACCESSIBILITY IMPROVEMENTS****A2.2.04 Provide quiet/sensory areas in Council buildings and at Council events**

NEW SENSORY ZONE – Council introduced a “Sensory Zone” at the Christmas Pageant and New Year’s Eve events for 2022. The zone was funded by the NSW State Government Community Events Program.

The Sensory Zone ran from the Oxide/Wolfram Street roundabout to the Oxide/Beryl Street roundabout with signage marking the area. All floats contributed ensuring there were no sirens, horns or music for the length of this block.



A large crowd gathered along this section and Social media comments were overwhelmingly positive regarding this introduction.



Thanks Broken Hill City Council for making this year's Christmas Pageant a more inclusive community event!



Equipment purchased has been introduced to Council events ongoing.

NEW YEAR'S EVE – Sensory Zone equipment included:

- Wheelchair accessible sensory tents
- Soft play equipment
- Sensory touch play
- Sand play
- Water play
- Lighting effects
- Music features
- Silent Disco



COMMUNITY EVENTS – The drop-off zone for events at Sturt Park continued to be utilised for Council events and encouraged for large community events.

Council Events also include the Sensory Zone for indoor events.



2022-2024 KEY ACHIEVEMENTS – DISABILITY INCLUSION ACTION PLAN**COMMUNITY DEVELOPMENT – ACCESSIBILITY IMPROVEMENTS****A2.3.02 Incorporate Access and Inclusion Plans into events**

ACCESSIBLE CHRISTMAS DISPLAY – In 2022 Council introduced an accessible Gift Box to the Town Square display for all community members to enjoy each Christmas.

DISABILITY INTERAGENCY – The need for a **Disability Interagency** was identified due to the nature of NDIS funding and the difficulties faced by providers in Broken Hill's thin market.



The interagency first met on Tuesday 26 April 2022 and has met monthly since. Initial meetings attracted 5-10 members. Recent meetings have included over 30 individuals from an array of services. There is benefit in enabling services to network and gather information in one place from local people.

In 2022 a partnership was formed with **Disability Sports Australia** to bring options for accessible sports to the Broken Hill community.



VARIETY ACTIVATE INCLUSION SPORTS DAY – Council was a partner of the Variety Activate Inclusion Sports Day facilitated by Disability Sports Australia in March 2023 at the PCYC. Council aided in the booking and use of A.J. Keast Park, as well as covering the hire fee for the PCYC Hall. Council's Community Development Officer was in attendance on the day.

The event was aimed at kids aged 5-18 with learning difficulties, intellectual, sensory and physical disabilities to come out and try a range of sports in a fun and inclusive environment.

There were approximately 30 young participants on the day, with accessible bus transfer to and from the event for the youth attending from local schools.



2022-2024 KEY ACHIEVEMENTS – DISABILITY INCLUSION ACTION PLAN**CULTURAL FACILITIES – ACCESSIBILITY IMPROVEMENTS****A2.3.09 Continue to design Library activities that provide adjustments enabling people with disability to attend**

BROKEN HILL CITY LIBRARY – The Library continued to offer an inclusive environment where participants feel comfortable to visit and participate. By providing programs and services with the opportunity and flexibility to adjust to differing abilities, ages and needs, the Library ensures inclusion with its program delivery. Adjustments are made when and where required for people with disability to attend.

KEY WORD SIGN – The Library made the addition of Keyword Sign to Baby Bounce and Rhyme Time to encourage awareness and use from a young age. This enables people to feel more comfortable using Keyword Sign in other situations.

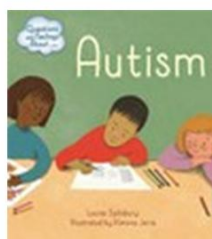
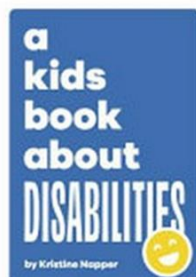
LIBRARY RESOURCES – Accessible public and gaming computers are available at the Library for use by the community.



The Library continued to purchase and provide access to books on disability inclusion and health and wellbeing, either in hardcopy or as an eBook through the 24/7 Digital Library.

The Library also has a wide selection of disability inclusion related material available in its eResources collection.

The Library also supplied books with suitable dyslexic font to provide access for people with dyslexia.

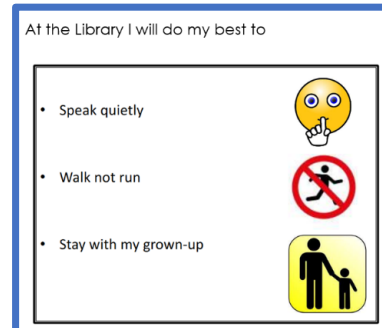


2022-2024 KEY ACHIEVEMENTS – DISABILITY INCLUSION ACTION PLAN**CULTURAL FACILITIES – ACCESSIBILITY IMPROVEMENTS****A1.1.05 Consult with inclusive communications experts to support inclusion and manage differing needs**

VISITING THE LIBRARY SOCIAL STORY – A social story uses photos and simple text to show children on the autism spectrum what to expect and how to act in unfamiliar settings. The social story "Visiting the Library" is made available in hard copy at the Library.

LIBRARY TRAINING AND COLLABORATION – Library staff met with Mission Australia in late 2023 to collaborate on improving programming and service delivery. The collaboration and awareness training included:

- Improving social inclusion, participation and relatedness in the community for children with sensory processing difficulties, developmental delay and disability.
- Increasing community capacity to support children (their families and carers) with sensory processing difficulties, developmental delay and disability.
- Improving community attitudes towards children (their families and carers) with sensory processing difficulties, developmental delay and disability.



ADULT LITERACY PROGRAM – READING WRITING HOTLINE – An adult literacy volunteer program was made available at the Library for persons in the community wishing to improve their reading, writing and maths skills.

EDUCATIONAL TOYS – A range of educational toys and new shelving has been placed in the Children's Library to house the toys, which can be played with in the Library or borrowed and taken home.

These toys encourage cognitive development, fine motor skills and problem-solving.



HOME LIBRARY SERVICE – This free home delivery service to eligible residents who are unable to visit the Library, was provided throughout the term.

Library staff select and package material according to individual needs and deliver direct to residents on a scheduled basis.

2022-2024 KEY ACHIEVEMENTS – DISABILITY INCLUSION ACTION PLAN**CULTURAL FACILITIES – ACCESSIBILITY IMPROVEMENTS****A2.3.11 Continue to offer Art Gallery activities with adjustments for people with disability**

BROKEN HILL CITY ART GALLERY – The Gallery remained accessible with participation open to everyone and continued to offer an inclusive environment where participants feel comfortable to visit.

Adjustments are made when and where required for people with disability to attend.

The Gallery continued to host inclusive events and programs. These included exhibition openings, Adult Skills workshops, ArtsCOOL after school education programs for different age groups, Art in Conversation evenings and Maari Ma Indigenous Art Awards.

The Gallery provides printed instructions as well as having verbal and physical demonstrations for those who are neurodiverse or interpret information differently. The number of participants in workshops are kept low to cater for those with hearing or sensory sensitivities.

**ACCESSIBILITY FEATURES**

– Building upgrades include an automatic opening front door and lift, ensuring attendance for everyone. The accessibility features for the Gallery are listed

online on the Gallery website, social media and Google business listings, as well as updated annually (or as changes occur) for tourism websites. These features are also listed on event specific marketing and general Gallery print marketing.

Access

The Broken Hill City Art Gallery welcomes everyone. We are committed to sharing the rich histories and stories of our collection and exhibitions, and supporting a memorable journey from beginning to end for all visitors to the gallery and all access needs. The Gallery has undergone upgrades to the building including an automatic opening front door and a lift to ensure that the building is accessible to everyone.



PROGRAMS/EVENTS – The Gallery conducted its regular after school art program ArtsCOOL, supporting students with disability to participate. The Teen program also supported an NDIS support worker for student participation. These programs were run alongside school workshops and tour groups.



2022-2024 KEY ACHIEVEMENTS – DISABILITY INCLUSION ACTION PLAN**TOURISM – ACCESSIBILITY IMPROVEMENTS****A2.3.13 Ensure the Visitors' Information Centre has a section of the information counter at a lowered height to accommodate visitors who use wheelchairs**

ACCESSIBLE COUNTER – Works were undertaken at the Visitor Information Centre to incorporate a section of the information counter to be at a lowered height, accommodating visitors who use wheelchairs or customers who require seating.

A1.2.02 Continue to support staff to develop web content and design compatible with Web Content Accessibility

NEW ACCESSIBLE TOURISM WEBSITE – www.visitbrokenhill.com launched officially April 2023 and has been built on the OpenCities platform (same as Council website). The website meets Web Content Accessibility Guidelines (WCAG) 2.0

accessibility standards. These are developed in cooperation with individuals and organisations around the world, with a goal of providing a single shared standard for web content accessibility.

IT'S *out* THERE...
BROKEN HILL, OUTBACK NSW

ACCOMMODATION GUIDE – The current accommodation guide template produced by the Visitor Information Centre (VIC) was reviewed and highlights properties that are wheelchair accessible and have a wheelchair accessible bathroom. This guide is available in hard copy at the VIC or digitally on Council's website.



Visitor Information Centre staff encourage the local tourism industry to keep their free listing on the Australian Tourism Data Warehouse up to date, including detailed information on their accessibility features. The information in this database can be accessed via all government tourism websites including visitsw.com.au.

FOCUS AREA 1: ATTITUDES AND BEHAVIOURS

ACHIEVEMENTS

Supported and promoted inclusion and inclusivity by:

- Increasing usage of infographics and simple English in publications and plans including Community Strategic Plan – Your Broken Hill 2040, Annual Report, Event posters, advertisements, education resources and community engagement activities, documents and public notices.
- Developing and implementing guidelines on adjusting environments and activities for events, programs and services and providing ongoing opportunity for inclusion and participation for all attendees.
- Participating in training to better understand neurodiversity and learning key word sign to make programming more inclusive.
- Supporting and promoting events such as International Day of People with Disability, RU OK? Day, Pink October, Blue November, World Diabetes Day, Lifeline How's Your Mate, Wear it Purple Day, International Women's Day, Youth Homelessness Matters Day.
- Purchasing magnifying glasses and large face clocks and displaying in Council facilities.
- Displaying SCOPE Communication Bill of Rights in Council facilities.
- Engaging with Broken Hill Regional Aquatic Centre to consider all aspects of inclusive access for all attendees.

Continued to support staff to communicate with people with disability respectfully, confidently and effectively by:

- Supporting staff to develop skills in drafting accessible documents.
- Ensuring staff develop web design and content compliant with Web Content Accessibility Guidelines 2.0.
- Supporting staff during Infrastructure team meetings to develop confidence and communication skills, to communicate and engage with people with disability.
- Including consultation with Capital Projects Working Groups and Disability Inclusion Action Plan Monitoring Group to identify high priorities for Active Transport Plan.
- Providing regular Active Transport Plan progress updates through media release, social media and on Council's website.

FOCUS AREA 2: LIVEABLE COMMUNITIES

ACHIEVEMENTS

Determined priorities for improving footpaths, crossings and kerb ramps by:

- Consulting with DIAP Monitoring Group and Capital Projects Team to determine Active Transport Plan priorities.
- Promoting progress of Active Transport Plan on social media and Council website.

Addressed issues to improve access by:

- Ensuring refurbishment of Council Administration Building ground floor area for temporary Library project included provision for lowered information desks for wheelchair access, availability of hearing loop and acoustic panelling.
- Lowering height of counter at Visitor Information Centre for wheelchair access.
- Undertaking community consumer satisfaction survey.
- Upgrading and installing new kerb ramps at school bus bay areas, focusing on accessibility and safety.
- Facilitating path modifications and new kerb ramp installations to improve accessibility around the City.
- Identifying parks for future bark chip replacement with alternative soft fall measures.
- Providing quiet sensory areas in the Library.
- Consulting with Project Steering Group and representatives of Disability Service users and providers for future development of playground areas suitable for physical and non-physical disabilities.
- Developing template to gather data on accessibility/inclusion features of Council Buildings, parks and playgrounds.

Increased accessibility and inclusion in Council hosted activities by:

- Incorporating access and inclusion plans into Council hosted event plans including small and large events.
- Implementing a quiet sensory zone in an area of the Christmas Pageant parade, allowing viewing without loud sounds such as sirens, music and horns.
- Implementing sensory play equipment with wheelchair access at New Year's Eve event, along with a silent disco.
- Assisting seat booking at Civic Centre to enable easy access to seating for people using wheelchairs. Planning in progress to allow for removal of seats for customers with mobility aids to ensure access to preferred seating.
- Consulting with key stakeholders to collect data and discuss communication with local businesses to participate in Access and Inclusion Information Collection Project.
- Ensuring programming and regular review for activities in Library, Gallery and Events enable adjustments to be made as needed to adapt requirements for inclusion and accessibility for all participants.
- Facilitating culturally safe and appropriate programs at Library, Events and Gallery for Aboriginal and/or Torres Strait Islander persons with disability.
- Investigating accessibility features of Council buildings and development of PDFs showing Council building access features and activities hosted within buildings.

Improved access to Council Facilities by:

- Including accessible toilet, desks allowing wheelchair access and hearing loop in newly renovated ground floor section of Council's Administrative Centre for Library and Customer Relations Services.
- Including a lowered section for wheelchair access at the Information Services counter in the Visitor Information Centre.
- Including an automatic opening door and lift access at the Broken Hill City Art Gallery.

FOCUS AREA 3: SYSTEMS AND PROCESSES

ACHIEVEMENTS

Supported accessibility of information produced by Council by:

- Accessing International Day of People with Disability Branding Guidelines 2018 and investigating development of guidelines for creating accessible documents.

Incorporated accessibility and inclusion considerations in procurement by:

- Reviewing procurement systems and contracts to ensure accessible and inclusive practices are used when awarding Tenders and contracts.

Assisted community engagement and consultation to be inclusive by:

- Reviewing procedures and work practices to ensure inclusion is built in when planning engagement and community consultation sessions.
- Including methods for engaging 'harder to reach' groups into Engagement Strategy, with all future reviews to maintain focus on this.

Improved systems and processes by:

- Continuing to support and provide opportunities to expand the DIAP Monitoring Group, with feedback to Council considered when improving systems and processes.
- Commencing development of database of key community contacts for collation of information on 'accessible Broken Hill'.
- Consulting with key stakeholders to discuss accessible tourism and commence database collation of photographs of tourism venues, places, routes, Council buildings and parks.

FOCUS AREA 4: EMPLOYMENT

ACHIEVEMENTS

Reviewed Council recruitment and employment processes to ensure they provide fair and barrier free opportunity to candidates who have a disability by:

- Ongoing membership to the Australian Network on Disability
- Investigating free resources available from the Australian Network on Disability
- Investigating guides to ensure best practice policy update
- Implementing a Recruitment Framework which addresses making reasonable adjustments for all applicants during employment processes
- Undertaking workshops to understand Information Technology Strategy requirements, ensuring a commitment to include consideration of reasonable adjustment and use of assisted technology
- Endorsing Information and Communication Technology Strategy 2019-2022 and Roadmap 2019-2022

DOING BUSINESS WITH COUNCIL

CUSTOMER RELATIONS

The Customer Relations team is Council's first contact point for the community and is available for face-to-face enquires from 9am to 5pm and telephone enquiries from 8.30am to 5pm, Monday to Friday.

Council's cashier closes at 4pm daily.

PUBLIC OFFICER

Council's Public Officer can provide information on Council's plans, policy documents and information under the *Government Information (Public Access) Act 2009*.

COUNCIL NOTICES

Council posts public notices regularly on its website, including information about proposed developments, draft policies, positions vacant and Council meeting dates and times. Council advertises in other publications when relevant and uses social media to keep the community informed of current news and updates.

COUNCIL WEBSITE

Council's website can be accessed at www.brokenhill.nsw.gov.au. The website includes information about Council services, media releases, positions vacant, booking information for Council facilities, forms and online payments. Public documents can also be accessed on the website and includes Business Papers, Integrated Planning and Reporting documents, Plans and Policies, Fees and Charges.

CORRESPONDENCE

All correspondence to Council should be addressed to the General Manager and forwarded to:

Broken Hill City Council
PO Box 448
BROKEN HILL NSW 2880
Email: council@brokenhill.nsw.gov.au

COUNCIL CONTACT DIRECTORY

CONTACT	CONTACT DETAILS
IN PERSON	9am to 5pm Council Administrative Centre 240 Blende Street Broken Hill NSW 2880
POST	Broken Hill City Council PO Box 448 Broken Hill NSW 2880
PHONE	08 8080 3300 – 8.30am to 5pm
FAX	08 8088 3424
EMAIL	council@brokenhill.nsw.gov.au
OPENING HOURS	9am to 5pm Monday to Friday Cashier closes at 4pm
EMERGENCY AFTER HOURS CONTACT NUMBERS	
ANIMAL CONTROL	02 8579 0325
WASTE SERVICES	0409 712 776
FALLEN TREES, FOOTPATHS, PROPERTIES AND AMENITIES	0408 858 493





www.brokenhill.nsw.gov.au

ORDINARY MEETING OF THE COUNCIL

October 14, 2024

BROKEN HILL CITY COUNCIL REPORT NO. 178/24

SUBJECT: PUBLIC PRESENTATION OF 2023/2024 FINANCIAL
 STATEMENTS D24/49703

Recommendation

1. That Broken Hill City Council Report No. 178/24 dated October 14, 2024, be received.
2. That Council adopt the financial statements and present the Annual Financial Statements inclusive of the Auditor's Reports for 2023/2024 to the public.

Executive Summary:

At the Ordinary Council Meeting held on 28 August 2024, Council authorised for the General Manager to set the date for the Financial Statements and Auditors Reports to be presented to the public. This date has been set for 27 November 2024.

The financial statements were presented to Council's Audit, Risk & Improvement Committee on 22 October 2024 with the NSW Audit Office in attendance for questions and comments to be asked of the auditors. All Councillors were invited to attend this meeting.

The full version of the Annual Financial Statements is attached with Auditors reports on the Conduct of the Audit and Engagement Closing report.

Report:

Council's auditor, The NSW Audit Office, has completed the audit of Council's financial statements for the year ended 30 June 2024. The draft financial statements were submitted to Council on 28 August 2024 for Councillors and Management to sign.

The financial statements were presented to Council's Audit, Risk & Improvement Committee on 22 October 2024 with the NSW Audit Office in attendance for questions and comments to be asked of the auditors. All Councillors were invited to attend this meeting.

Under Section 418 (1) of the *Local Government Act 1993*, Council is required to fix a date for the meeting at which it proposes to present its audited financial statements, including auditor's reports, to the public and give notice of the date of the meeting.

The date set for the public meeting is Wednesday, 27 November 2024, commencing at 6:30pm in the Council Chambers. Notification of this public meeting will be advertised in accordance with the requirements of Section 418 (1)(b) of the *Local Government Act 1993*. The public meeting will also be advertised on Council's website.

Public submissions are invited in relation to the 2023/2024 Annual Financial Statements, with the closing date of Wednesday 4 December 2024. Submissions made to Council will be reported to Council at the next available Council meeting.

Strategic Direction:

Key Direction 4: Our Leadership
Objective 4.1: Openness and Transparency in Decision Making
Action 4.1.1 Support the organisation to operate in its legal framework

Relevant Legislation:

Local Government Act 1993

Financial Implications:

The recommendation has no financial impact.

Attachments

1. [↓](#) Annual Financial Statements

SIMON BROWN
DIRECTOR FINANCE AND COMMERCIAL

JAY NANKIVELL
GENERAL MANAGER

Broken Hill City Council

ANNUAL FINANCIAL STATEMENTS
for the year ended 30 June 2024

*A vibrant, prosperous and culturally rich Heritage City
shared with visitors from around the world.*



Broken Hill City Council

GENERAL PURPOSE FINANCIAL STATEMENTS for the year ended 30 June 2024

*A vibrant, prosperous and culturally rich Heritage City
shared with visitors from around the world.*



Broken Hill City Council

General Purpose Financial Statements

for the year ended 30 June 2024

Contents	Page
Understanding Council's Financial Statements	3
Statement by Councillors and Management	4
Primary Financial Statements:	
Income Statement	5
Statement of Comprehensive Income	6
Statement of Financial Position	7
Statement of Changes in Equity	8
Statement of Cash Flows	9
Contents for the notes to the Financial Statements	10
Independent Auditor's Reports:	
On the Financial Statements (Sect 417 [2])	69
On the Financial Statements (Sect 417 [3])	72

Overview

Council of the City of Broken Hill is constituted under the Local Government Act 1993 (NSW) and has its principal place of business at:

240 Blende Street
Broken Hill NSW 2880

Council's guiding principles are detailed in Chapter 3 of the LGA and includes:

- principles applying to the exercise of functions generally by council,
- principles to be applied when making decisions,
- principles of community participation,
- principles of sound financial management, and
- principles for strategic planning relating to the development of an integrated planning and reporting framework.

A description of the nature of Council's operations and its principal activities are provided in Note B1-2.

Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: www.brokenhill.nsw.gov.au

Broken Hill City Council

General Purpose Financial Statements

for the year ended 30 June 2024

Understanding Council's Financial Statements

Introduction

Each year NSW local governments are required to present audited financial statements to their council and community.

What you will find in the Statements

The financial statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2024.

The format of the financial statements is standard across all NSW Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and requirements as set down by the Office of Local Government.

About the Councillor/Management Statement

The financial statements must be certified by senior staff as 'presenting fairly' the Council's financial results for the year and are required to be adopted by Council – ensuring both responsibility for and ownership of the financial statements.

About the Primary Financial Statements

The financial statements incorporate five "primary" financial statements:

1. The Income Statement

Summarises Council's financial performance for the year, listing all income and expenses. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

2. The Statement of Comprehensive Income

Primarily records changes in the fair value of Council's Infrastructure, property, plant and equipment.

3. The Statement of Financial Position

A 30 June snapshot of Council's financial position indicating its assets, liabilities and "net wealth".

4. The Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

5. The Statement of Cash Flows

Indicates where Council's cash came from and where it was spent. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the five primary financial statements.

About the Auditor's Reports

Council's financial statements are required to be audited by the NSW Audit Office.

In NSW the auditor provides 2 audit reports:

1. an opinion on whether the financial statements present fairly the Council's financial performance and position, and
2. their observations on the conduct of the audit, including commentary on the Council's financial performance and financial position.

Who uses the Financial Statements?

The financial statements are publicly available documents and must be presented at a Council meeting between seven days and five weeks after the date of the audit report.

The public can make submissions to Council up to seven days subsequent to the public presentation of the financial statements.

Council is required to forward an audited set of financial statements to the Office of Local Government.

Broken Hill City Council

General Purpose Financial Statements

for the year ended 30 June 2024

Statement by Councillors and Management

Statement by Councillors and Management made pursuant to Section 413 (2c) of the *Local Government Act 1993* (NSW)

The attached general purpose financial statements have been prepared in accordance with:

- the *Local Government Act 1993* and the regulations made thereunder,
- the Australian Accounting Standards and other pronouncements of the Australian Accounting Standards Board
- the Local Government Code of Accounting Practice and Financial Reporting.

To the best of our knowledge and belief, these statements:

- present fairly the Council's operating result and financial position for the year
- accord with Council's accounting and other records.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 28 August 2024.



Tom Kennedy
Mayor
28 August 2024



Jim Hickey
Councillor
28 August 2024



Jay Nankivell
General Manager
28 August 2024



Simon Brown
Responsible Accounting Officer
28 August 2024

Broken Hill City Council | Income Statement | for the year ended 30 June 2024

Broken Hill City Council

Income Statement

for the year ended 30 June 2024

Original unaudited budget 2024 \$ '000		Notes	Actual 2024 \$ '000	Actual 2023 \$ '000
	Income from continuing operations			
20,950	Rates and annual charges	B2-1	21,002	19,678
4,335	User charges and fees	B2-2	5,183	4,454
530	Other revenues	B2-3	1,389	4,873
7,077	Grants and contributions provided for operating purposes	B2-4	8,446	10,617
3,016	Grants and contributions provided for capital purposes	B2-4	5,604	3,134
1,383	Interest and investment income	B2-5	1,388	724
—	Other income	B2-6	570	579
37,291	Total income from continuing operations		43,582	44,059
	Expenses from continuing operations			
15,485	Employee benefits and on-costs	B3-1	15,847	15,492
10,369	Materials and services	B3-2	12,072	12,346
745	Borrowing costs	B3-3	812	842
6,700	Depreciation, amortisation and impairment of non-financial assets	B3-4	6,855	6,675
977	Other expenses	B3-5	1,249	1,032
—	Net loss from the disposal of assets	B4-1	136	395
34,276	Total expenses from continuing operations		36,971	36,782
3,015	Operating result from continuing operations		6,611	7,277
3,015	Net operating result for the year attributable to Council		6,611	7,277
—	Net operating result for the year before grants and contributions provided for capital purposes		1,007	4,143

The above Income Statement should be read in conjunction with the accompanying notes.

Broken Hill City Council | Statement of Comprehensive Income | for the year ended 30 June 2024

Broken Hill City Council

Statement of Comprehensive Income

for the year ended 30 June 2024

	Notes	2024 \$ '000	2023 \$ '000
Net operating result for the year – from Income Statement		6,611	7,277
Other comprehensive income:			
Amounts which will not be reclassified subsequently to the operating result			
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-6	14,089	41,273
Total items which will not be reclassified subsequently to the operating result		14,089	41,273
Total other comprehensive income for the year		14,089	41,273
Total comprehensive income for the year attributable to Council		20,700	48,550

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Broken Hill City Council | Statement of Financial Position | as at 30 June 2024

Broken Hill City Council

Statement of Financial Position

as at 30 June 2024

	Notes	2024 \$ '000	2023 \$ '000
ASSETS			
Current assets			
Cash and cash equivalents	C1-1	17,056	15,399
Investments	C1-2	16,093	22,328
Receivables	C1-4	5,540	3,911
Inventories	C1-5	90	134
Other		382	1,068
Total current assets		39,161	42,840
Non-current assets			
Infrastructure, property, plant and equipment (IPPE)	C1-6	353,467	332,915
Investments accounted for using the equity method	D1-1	803	866
Total non-current assets		354,270	333,781
Total assets		393,431	376,621
LIABILITIES			
Current liabilities			
Payables	C3-1	4,678	4,683
Contract liabilities	C3-2	7,670	10,264
Borrowings	C3-3	1,859	1,803
Employee benefit provisions	C3-4	5,121	4,768
Total current liabilities		19,328	21,518
Non-current liabilities			
Borrowings	C3-3	16,016	17,875
Employee benefit provisions	C3-4	260	268
Provisions	C3-5	9,879	9,712
Total non-current liabilities		26,155	27,855
Total liabilities		45,483	49,373
Net assets		347,948	327,248
EQUITY			
Accumulated surplus	C4-1	127,598	120,987
IPPE revaluation reserve	C4-1	220,350	206,261
Council equity interest		347,948	327,248
Total equity		347,948	327,248

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Broken Hill City Council

Statement of Changes in Equity

for the year ended 30 June 2024

Broken Hill City Council | Statement of Changes in Equity | for the year ended 30 June 2024

	Notes	2024			2023		
		Accumulated surplus \$ '000	IPPE revaluation reserve \$ '000	Total equity \$ '000	Accumulated surplus \$ '000	IPPE revaluation reserve \$ '000	Total equity \$ '000
Opening balance at 1 July		120,987	206,261	327,248	113,710	164,988	278,698
Net operating result for the year		6,611	–	6,611	7,277	–	7,277
Other comprehensive income							
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-6	–	14,089	14,089	–	41,273	41,273
Other comprehensive income		–	14,089	14,089	–	41,273	41,273
Total comprehensive income		6,611	14,089	20,700	7,277	41,273	48,550
Closing balance at 30 June		127,598	220,350	347,948	120,987	206,261	327,248

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Broken Hill City Council | Statement of Cash Flows | for the year ended 30 June 2024

Broken Hill City Council

Statement of Cash Flows

for the year ended 30 June 2024

Original unaudited budget 2024 \$ '000		Notes	Actual 2024 \$ '000	Actual 2023 \$ '000
Cash flows from operating activities				
<i>Receipts:</i>				
20,322	Rates and annual charges		20,641	20,453
4,205	User charges and fees		5,292	4,201
694	Interest received		1,502	874
10,093	Grants and contributions		10,829	21,987
—	Bonds, deposits and retentions received		4	339
514	Other		2,509	7,457
<i>Payments:</i>				
(15,020)	Payments to employees		(15,696)	(15,226)
(10,058)	Payments for materials and services		(11,980)	(14,386)
(745)	Borrowing costs		(650)	(677)
(948)	Other		(2,674)	(890)
9,057	Net cash flows from operating activities	G1-1	9,777	24,132
Cash flows from investing activities				
<i>Receipts:</i>				
5,000	Sale of investments		27,010	6,000
320	Proceeds from sale of IPPE		446	123
<i>Payments:</i>				
—	Acquisition of term deposits		(20,500)	(19,510)
(14,169)	Payments for IPPE		(13,273)	(9,966)
(8,849)	Net cash flows from investing activities		(6,317)	(23,353)
Cash flows from financing activities				
<i>Receipts:</i>				
—	Proceeds from borrowings		—	1,141
<i>Payments:</i>				
(1,264)	Repayment of borrowings		(1,803)	(1,686)
(1,264)	Net cash flows from financing activities		(1,803)	(545)
(1,056)	Net change in cash and cash equivalents		1,657	234
—	Cash and cash equivalents at beginning of year		15,399	15,165
(1,056)	Cash and cash equivalents at end of year	C1-1	17,056	15,399
—	plus: Investments on hand at end of year	C1-2	16,093	22,328
(1,056)	Total cash, cash equivalents and investments		33,149	37,727

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

Broken Hill City Council

Contents for the notes to the Financial Statements for the year ended 30 June 2024

A About Council and these financial statements	12
A1-1 Basis of preparation	12
B Financial Performance	14
B1 Functions or activities	14
B1-1 Functions or activities – income, expenses and assets	14
B1-2 Components of functions or activities	15
B2 Sources of income	16
B2-1 Rates and annual charges	16
B2-2 User charges and fees	17
B2-3 Other revenues	18
B2-4 Grants and contributions	19
B2-5 Interest and investment income	22
B2-6 Other income	22
B3 Costs of providing services	23
B3-1 Employee benefits and on-costs	23
B3-2 Materials and services	24
B3-3 Borrowing costs	24
B3-4 Depreciation, amortisation and impairment of non-financial assets	25
B3-5 Other expenses	26
B4 Gains or losses	27
B4-1 Gain or loss from the disposal, replacement and de-recognition of assets	27
B5 Performance against budget	28
B5-1 Material budget variations	28
C Financial position	30
C1 Assets we manage	30
C1-1 Cash and cash equivalents	30
C1-2 Financial investments	31
C1-3 Restricted and allocated cash, cash equivalents and investments	32
C1-4 Receivables	33
C1-5 Inventories	34
C1-6 Infrastructure, property, plant and equipment	35
C2 Leasing activities	38
C2-1 Council as a lessor	38
C3 Liabilities of Council	39
C3-1 Payables	39
C3-2 Contract Liabilities	40
C3-3 Borrowings	41
C3-4 Employee benefit provisions	42
C3-5 Provisions	43

Broken Hill City Council

Contents for the notes to the Financial Statements for the year ended 30 June 2024

C4 Reserves	44
C4-1 Nature and purpose of reserves	44
D Council structure	45
D1 Interests in other entities	45
D1-1 Interests in joint arrangements	45
E Risks and accounting uncertainties	47
E1-1 Risks relating to financial instruments held	47
E2-1 Fair value measurement	51
E3-1 Contingencies	58
F People and relationships	61
F1 Related party disclosures	61
F1-1 Key management personnel (KMP)	61
F1-2 Councillor and Mayoral fees and associated expenses	62
F2 Other relationships	62
F2-1 Audit fees	62
G Other matters	63
G1-1 Statement of Cash Flows information	63
G2-1 Commitments	64
G3-1 Events occurring after the reporting date	64
G4 Statement of performance measures	65
G4-1 Statement of performance measures – consolidated results	65
H Additional Council disclosures (unaudited)	66
H1-1 Statement of performance measures – consolidated results (graphs)	66
H1-2 Council information and contact details	68

A About Council and these financial statements

A1-1 Basis of preparation

These financial statements were authorised for issue by Council on 28 August 2024. Council has the power to amend and reissue these financial statements in cases where critical information is received from public submissions or where the OLG directs Council to amend the financial statements.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Australian Accounting Interpretations, the *Local Government Act 1993 (Act)* and *Local Government (General) Regulation 2021 (Regulation)*, and the Local Government Code of Accounting Practice and Financial Reporting. Council is a not for-profit entity. The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

Historical cost convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain infrastructure, property, plant and equipment and investment property.

Significant accounting estimates and judgements

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Council and that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

Council makes estimates and assumptions concerning the future.

The resulting accounting estimates will, by definition, seldom equal the related actual results.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

- (i) estimated fair values of infrastructure, property, plant and equipment
- (ii) estimated tip remediation provisions
- (iii) employee benefit provisions

Significant judgements in applying the Council's accounting policies

- (i) Impairment of receivables

Council has made a significant judgement about the impairment of a number of its receivables – refer Note C1-4.

Monies and other assets received by Council

The Consolidated Fund

In accordance with the provisions of Section 409(1) of the Local Government Act 1993 (NSW), all money and property received by Council is held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.

Cash and other assets of the following entities have been included as part of the Consolidated Fund:

- General purpose operations
- Waste management operations
- Civic centre operations
- Airport operations

A1-1 Basis of preparation (continued)

Volunteer services

Council is committed to providing work experience and training opportunities to members of the Community. However, Council is equally committed to maintaining the highest possible employment levels.

Volunteers are therefore, not substitutes for paid employees but an acknowledged and valued addition to Council's community infrastructure.

In Accordance with *AASB 1058 Income of Not-For-Profit Entities*, the fair value of volunteer services provided to council cannot reliably measured and therefore cannot be recognised as an expense or an asset.

New accounting standards and interpretations issued but not yet effective

New accounting standards and interpretations issued but not yet effective

Certain new accounting standards and interpretations (ie. pronouncements) have been published by the Australian Accounting Standards Board that are not mandatory for the 30 June 2024 reporting period.

Council has elected not to apply any of these pronouncements in these financial statements before their operative dates.

As at the date of authorisation of these financial statements Council does not consider that any of these new (and still to be applied) standards and interpretations are likely to have a material impact on the Council's future financial statements, financial position, financial performance or cash flows.

New accounting standards adopted during the year

During the year Council adopted all accounting standards and interpretations (as issued by the Australian Accounting Standards Board) which were mandatorily effective for the first time at 30 June 2024.

Those newly adopted standards had no material impact on Council's reported financial position, financial performance and/or associated financial statement disclosures.

B Financial Performance

B1 Functions or activities

B1-1 Functions or activities – income, expenses and assets

Income, expenses and assets have been directly attributed to the following functions or activities. Details of those functions or activities are provided in Note B1-2.

	Income		Expenses		Operating result		Grants and contributions		Carrying amount of assets	
	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Functions or activities										
Our Community	2,781	5,950	8,057	7,472	(5,276)	(1,522)	1,954	4,710	307,957	295,312
Our Economy	7,361	2,711	9,241	8,955	(1,880)	(6,244)	4,768	1,149	15,395	14,763
Our Environment	6,772	5,542	5,233	5,148	1,539	394	876	329	9,038	8,667
Our Leadership	26,668	29,856	14,440	15,207	12,228	14,649	6,451	7,563	60,358	57,879
Total functions and activities	43,582	44,059	36,971	36,782	6,611	7,277	14,050	13,751	393,431	376,621

B1-2 Components of functions or activities

Details relating to the Council's functions or activities as reported in B1-1 are as follows:

Our Community

Our Community is our people and how we can work together to ensure we position ourselves to retain our sense of identity, our health, wellbeing, social inclusion and connectedness.

Our Economy

In order to reduce our reliance on the mining industry, the community identified strategies that reflect a commitment and determination to expand our thinking and adapt to remain relevant in the world as it is today. This means building on existing economic platforms, like art, culture and tourism, and building on new opportunities such as technology, renewable energies and education.

Our Environment

Our environment relates to the conservation and preservation of the natural environment and the greater reduction of the human impact on the surrounding environment to ensure a sustainable and healthy community.

Our Leadership

Community leadership is essential to ensure the goal and objectives of the Broken Hill City Council's long term plan are achieved. Our leadership is a coordinated approach to add value and ownership of the Community Strategic Plan.

Broken Hill City Council | Notes to the Financial Statements 30 June 2024

B2 Sources of income**B2-1 Rates and annual charges**

	2024 \$ '000	2023 \$ '000
Ordinary rates		
Residential	11,134	10,394
Farmland	—	12
Mining	2,837	2,707
Business	3,741	3,570
Less: pensioner rebates (mandatory)	(379)	(397)
Less: pensioner rebates (Council policy)	(14)	(15)
Less: rates levied on council properties	(85)	(91)
Rates levied to ratepayers	17,234	16,180
Pensioner rate subsidies received	222	222
Total ordinary rates	17,456	16,402
Annual charges (pursuant to s496, 496A, 496B, 501 & 611)		
Domestic waste management services	3,620	3,354
Less: pensioner rebates (mandatory)	(139)	(147)
Annual charges levied	3,481	3,207
Pensioner annual charges subsidies received:		
– Domestic waste management	65	69
Total annual charges	3,546	3,276
Total rates and annual charges	21,002	19,678

Council has used 2022 year valuations provided by the NSW Valuer General in calculating its rates.

Material accounting policy information

Rates and annual charges are recognised as revenue at the beginning of the rating period to which they relate. Prepaid rates are recognised as a financial liability until the beginning of the rating period.

Pensioner rebates relate to reductions in rates and certain annual charges for eligible pensioners' place of residence in the local government council area.

Pensioner rate subsidies are received from the NSW Government to provide a contribution towards the pensioner rebates and are recognised within the underlying revenue item based on their substance.

Broken Hill City Council | Notes to the Financial Statements 30 June 2024

B2-2 User charges and fees

	Timing	2024 \$ '000	2023 \$ '000
Specific user charges (per s502 - specific 'actual use' charges)			
Waste management services (non-domestic)	2	975	900
Total specific user charges		975	900
Other user charges and fees			
(i) Fees and charges – statutory and regulatory functions (per s608)			
Inspection services	2	17	20
Private works – section 67	2	107	119
Regulatory/ statutory fees	2	146	165
Section 10.7 certificates (EP&A Act)	2	95	127
Section 603 certificates	2	51	59
Animal control	2	49	56
Total fees and charges – statutory/regulatory		465	546
(ii) Fees and charges – other (incl. general user charges (per s608))			
Parking fees	2	83	93
Transport for NSW works (state roads not controlled by Council)	2	643	–
Waste disposal tipping fees	2	978	579
Art gallery	2	83	56
Airport	2	855	824
Burial fees	2	232	230
Rental income	2	90	84
Living desert fees	2	349	318
Museum	2	3	3
Public halls	2	200	213
Royalties	2	40	125
Swimming centre / pool	2	–	294
Other	2	17	25
Tourism and area promotion	2	170	164
Total fees and charges – other		3,743	3,008
Total other user charges and fees		4,208	3,554
Total user charges and fees		5,183	4,454
Timing of revenue recognition for user charges and fees			
User charges and fees recognised over time (1)		–	–
User charges and fees recognised at a point in time (2)		5,183	4,454
Total user charges and fees		5,183	4,454

Material accounting policy information

Revenue arising from user charges and fees is recognised when or as the performance obligation is completed and the customer receives the benefit of the goods / services being provided.

The performance obligation relates to the specific services which are provided to the customers and generally the payment terms are within 30 days of the provision of the service or in some cases such as caravan parks, the customer is required to pay on arrival or a deposit in advance. There is no material obligation for Council in relation to refunds or returns.

Licences granted by Council are all either short-term or low value and all revenue from licences is recognised at the time that the licence is granted rather than over the term of the licence.

Broken Hill City Council | Notes to the Financial Statements 30 June 2024

B2-3 Other revenues

	Timing	2024 \$ '000	2023 \$ '000
Legal fees recovery – rates and charges (extra charges)	2	70	233
Legal fees recovery – other	2	282	1,893
Commissions and agency fees	2	40	19
Diesel rebate	2	64	51
Insurance claims recoveries	2	562	2,132
Sales – general	2	105	153
Bad and Doubtful Debt Provision movement		–	29
Apprentice Wage Subsidy	2	42	225
Sundry income	2	224	138
Total other revenue		1,389	4,873
Timing of revenue recognition for other revenue			
Other revenue recognised over time (1)		–	–
Other revenue recognised at a point in time (2)		1,389	4,873
Total other revenue		1,389	4,873

Material accounting policy information for other revenue

Where the revenue is earned for the provision of specified goods / services under an enforceable contract, revenue is recognised when or as the obligations are satisfied.

Statutory fees and fines are recognised as revenue when the service has been provided, the payment is received or when the penalty has been applied, whichever occurs first.

Other revenue is recorded when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

Broken Hill City Council | Notes to the Financial Statements 30 June 2024

B2-4 Grants and contributions

		Operating 2024 \$ '000	Operating 2023 \$ '000	Capital 2024 \$ '000	Capital 2023 \$ '000
	Timing				
General purpose grants and non-developer contributions (untied)					
General purpose (untied)					
Current year allocation					
Financial assistance – general component	2	436	1,070	–	–
Financial assistance – local roads component	2	29	601	–	–
Payment in advance - future year allocation					
Financial assistance	2	5,972	6,367	–	–
Amount recognised as income during current year		6,437	8,038	–	–
Special purpose grants and non-developer contributions (tied)					
Cash contributions					
Economic development	2	29	435	–	–
Heritage and cultural	2	40	132	700	57
Library	2	317	452	–	–
Art gallery	2	100	100	–	–
Parks and reserves and horticulture	2	–	21	851	505
Street lighting	2	119	114	–	–
Airport	1	–	–	1,628	305
Transport (roads to recovery)	2	311	311	–	–
Transport (other roads and bridges funding)	2	1,003	885	218	1,589
Other specific grants	1	–	–	1,580	678
Heritage/cultural	2	12	13	–	–
Recreation and culture	2	48	22	–	–
Tourism	2	13	19	–	–
Other	2	1	–	–	–
Total special purpose grants and non-developer contributions – cash		1,993	2,504	4,977	3,134
Non-cash contributions					
Acquisition of Police Station		–	–	627	–
Total other contributions – non-cash		–	–	627	–
Total special purpose grants and non-developer contributions (tied)		1,993	2,504	5,604	3,134
Total grants and non-developer contributions		8,430	10,542	5,604	3,134
Comprising:					
– Commonwealth funding		6,747	8,348	1,702	634
– State funding		1,604	2,147	3,275	2,500
– Other funding		79	47	627	–
		8,430	10,542	5,604	3,134

continued on next page

Page 19 of 77

B2-4 Grants and contributions (continued)

Developer contributions

	Timing	Operating 2024 \$ '000	Operating 2023 \$ '000	Capital 2024 \$ '000	Capital 2023 \$ '000
Developer contributions: (s7.4 & s7.11 - EP&A Act, s64 of the LGA):					
Cash contributions					
S 7.12 – fixed development consent levies	2	16	75	–	–
Total developer contributions – cash		16	75	–	–
Total developer contributions		16	75	–	–
Total contributions		16	75	–	–
Total grants and contributions		8,446	10,617	5,604	3,134
Timing of revenue recognition for grants and contributions					
Grants and contributions recognised over time (1)		4,736	1,830	–	–
Grants and contributions recognised at a point in time (2)		3,710	8,787	5,604	3,134
Total grants and contributions		8,446	10,617	5,604	3,134

B2-4 Grants and contributions (continued)**Unspent grants and contributions**

Certain grants and contributions are obtained by Council on the condition they be spent in a specified manner or in a future period but which are not yet spent in accordance with those conditions are as follows:

	Operating 2024 \$ '000	Operating 2023 \$ '000	Capital 2024 \$ '000	Capital 2023 \$ '000
Unspent grants and contributions				
Unspent funds at 1 July	2,101	1,364	10,264	2,028
Add: Funds recognised as revenue in the reporting year but not yet spent in accordance with the conditions	1,219	1,373	2,141	10,066
Less: Funds recognised as revenue in previous years that have been spent during the reporting year	(1,088)	(636)	(2,141)	(300)
Less: Funds received in prior year but revenue recognised and funds spent in current year	—	—	(2,594)	(1,530)
Unspent funds at 30 June	2,232	2,101	7,670	10,264

Material accounting policy information**Grants and contributions – enforceable agreement with sufficiently specific performance obligations**

Grant and contribution revenue from an agreement which is enforceable and contains sufficiently specific performance obligations is recognised as or when control of each performance obligations is transferred.

Performance obligations may be satisfied either at a point in time or over time and this is reflected in the revenue recognition pattern. Point in time recognition occurs when the beneficiary obtains control of the goods / services at a single time (e.g. completion of the project when a report / outcome is provided), whereas over time recognition is where the control of the services is ongoing throughout the project (e.g. provision of community health services through the year).

Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

Capital grants

Capital grants received by Council under an enforceable contract for the acquisition or construction of infrastructure, property, plant and equipment to identified specifications which will be under Council's control on completion are recognised as revenue as and when the obligation to construct or purchase is completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project.

For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the Council.

Developer contributions

Council has obligations to provide facilities from contribution revenues levied on developers under the provisions of sections 7.4, 7.11 and 7.12 of the *Environmental Planning and Assessment Act 1979* (EP&A Act).

While Council generally incorporates these amounts as part of a Development Consents Order, such developer contributions are only recognised as income upon receipt by Council, due to the possibility that individual development consents may not be acted upon by the applicant and, accordingly, would not be payable to Council.

Developer contributions may only be expended for the purposes for which the contributions were required, but Council may apply contributions according to the priorities established in work schedules for the contribution plan.

B2-4 Grants and contributions (continued)**Other grants and contributions**

Assets, including cash, received from other grants and contributions are recognised at fair value when the asset is received. Council considers whether there are any related liability or equity items associated with the asset which are recognised in accordance with the relevant accounting standard.

Once the assets and liabilities have been recognised then income is recognised for any remaining asset value at the time that the asset is received.

B2-5 Interest and investment income

	2024 \$ '000	2023 \$ '000
Interest on financial assets measured at amortised cost		
– Overdue rates and annual charges (incl. special purpose rates)	193	48
– Cash and investments	1,195	676
Total interest and investment income (losses)	1,388	724

B2-6 Other income

	Notes	2024 \$ '000	2023 \$ '000
Rental income			
Other lease income			
Rental income ¹		295	331
Total rental income	C2-1	295	331
Fair value increment on investments			
Fair Value Increment (Managed Funds)		275	248
Total Fair value increment on investments		275	248
Total other income		570	579

(1) Lease Income (excluding variable lease payments not dependent on an index or rate)

B3 Costs of providing services**B3-1 Employee benefits and on-costs**

	2024 \$ '000	2023 \$ '000
Salaries and wages	11,182	10,991
Employee termination costs (where material – other than vested leave paid)	–	165
Employee leave entitlements (ELE)	3,384	3,135
Superannuation	1,613	1,460
Workers' compensation insurance	647	630
Fringe benefit tax (FBT)	30	26
Total employee costs	16,856	16,407
Less: capitalised costs	(1,009)	(915)
Total employee costs expensed	15,847	15,492

Material accounting policy information

Employee benefit expenses are recorded when the service has been provided by the employee.

Retirement benefit obligations

All employees of the Council are entitled to benefits on retirement, disability or death. Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

Superannuation plans

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Council participates in a defined benefit plan under the Local Government Superannuation Scheme, however, sufficient information to account for the plan as a defined benefit is not available and therefore Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans, i.e. as an expense when it becomes payable – refer to Note E3-1 for more information.

B3-2 Materials and services

	Notes	2024 \$ '000	2023 \$ '000
Raw materials and consumables		2,706	2,543
Contractor costs		4,725	4,062
Audit Fees	F2-1	160	195
Previously other expenses:			
Councillor and Mayoral fees and associated expenses	F1-2	239	219
Advertising		113	111
Bank charges		95	89
Electricity and heating		668	641
Insurance		557	641
Postage		112	109
Printing and stationery		69	66
Street lighting		346	289
Subscriptions and publications		194	185
Telephone and communications		97	102
Travel expenses		100	143
Investment fees		11	10
Internet access		116	121
Licenses and permits		32	27
Motor vehicles		63	66
Promotion		33	64
Training costs (other than salaries and wages)		130	102
Other expenses		390	483
Water charges and consumption		735	541
Sale of Land For Unpaid Rates		–	96
Legal expenses:			
– Legal expenses: debt recovery		3	102
– Legal expenses: other		378	1,339
Total materials and services		12,072	12,346

B3-3 Borrowing costs

(i) Interest bearing liability costs

Interest on loans		645	677
Total interest bearing liability costs		645	677
Total interest bearing liability costs expensed		645	677

(ii) Other borrowing costs

Discount adjustments relating to movements in provisions (other than ELE)			
– Remediation liabilities	C3-5	167	165
Total other borrowing costs		167	165
Total borrowing costs expensed		812	842

B3-4 Depreciation, amortisation and impairment of non-financial assets

	Notes	2024 \$ '000	2023 \$ '000
Depreciation and amortisation			
Plant and equipment		911	822
Office equipment		172	132
Furniture and fittings		132	123
Infrastructure:			
– Buildings	C1-6	1,713	1,707
– Footpaths		216	169
– Other open space/recreational assets		280	362
– Other structures		862	859
– Roads		2,141	2,079
– Stormwater drainage		198	192
Reinstatement, rehabilitation and restoration assets:			
– Tip assets		230	230
Total depreciation, amortisation and impairment for non-financial assets		6,855	6,675

Material accounting policy information**Depreciation and amortisation**

Depreciation and amortisation are calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives. Useful lives are included in Note C1-6 for IPPE assets.

Impairment of non-financial assets

Council assets held at fair value that are not held primarily for their ability to generate net cash flow, and that are deemed to be specialised, are no longer required to be tested for impairment under AASB 136. This is because these assets are assessed on an annual basis to ensure that the carrying amount is not materially different from fair value and therefore an impairment loss would be captured during this assessment.

Other assets that do not meet the criteria above are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

Impairment losses for revalued assets are firstly offset against the amount in the revaluation surplus for the class of asset, with only the excess to be recognised in the Income Statement.

Broken Hill City Council | Notes to the Financial Statements 30 June 2024

B3-5 Other expenses

	Notes	2024 \$ '000	2023 \$ '000
Bad and Doubtful Debts		43	7
Total Other Expenses	C1-4	43	7
Net share of loss in joint ventures and associates using the equity method			
Joint arrangements		63	65
Total net share of loss in joint ventures and associates using the equity method	D1-1	63	65
Other			
Contributions/levies to other levels of government		802	659
Donations, contributions and assistance to other organisations (Section 356)		341	301
Total other		1,143	960
Total other expenses		1,249	1,032

B4 Gains or losses

B4-1 Gain or loss from the disposal, replacement and de-recognition of assets

	Notes	2024 \$ '000	2023 \$ '000
Gain (or loss) on disposal of property (excl. investment property)			
Proceeds from disposal – property (excl. investment property)		354	17
Less: carrying amount of property assets sold/written off		(388)	(18)
Gain (or loss) on disposal		(34)	(1)
Gain (or loss) on disposal of plant and equipment	C1-6		
Proceeds from disposal – plant and equipment		92	106
Less: carrying amount of plant and equipment assets sold/written off		(39)	(223)
Gain (or loss) on disposal		53	(117)
Gain (or loss) on disposal of infrastructure	C1-6		
Proceeds from disposal – infrastructure		–	–
Less: carrying amount of infrastructure assets sold/written off		(155)	(277)
Gain (or loss) on disposal		(155)	(277)
Net gain (or loss) from disposal of assets		(136)	(395)

B5 Performance against budget**B5-1 Material budget variations**

Council's original budget was adopted by the Council on 26 June 2023 and is not required to be audited. The original projections on which the budget was based have been affected by a number of factors. These include state and federal government decisions, including new grant programs, changing economic activity, environmental factors, and by decisions made by Council.

While these General Purpose Financial Statements include the original budget adopted by Council, the Act requires Council to review its financial budget on a quarterly basis, so it is able to manage the variation between actuals and budget that invariably occur during the year.

Material variations of more than 10% between original budget and actual results or where the variance is considered material by nature are explained below.

Variation Key: **F** = Favourable budget variation, **U** = Unfavourable budget variation.

\$ '000	2024 Budget	2024 Actual	2024 ----- Variance -----	
Revenues				
Rates and annual charges	20,950	21,002	52	0% F
User charges and fees	4,335	5,183	848	20% F
The increase in revenue is due to additional revenue from disposal of waste material from the a major rail crash and road projects contracted by Transport for NSW.				
Other revenues	530	1,389	859	162% F
Higher than budgeted revenue is due to further insurance and other cost recoveries related to the Civic Centre refurbishment and higher than usual sale of scrap metal.				
Operating grants and contributions	7,077	8,446	1,369	19% F
The favourable variance is due to an increase in the Commonwealth Financial Assistance Grant and an additional grant revenue under Rural and Regional Road Repair Fund that was not anticipated in the original budget.				
Capital grants and contributions	3,016	5,604	2,588	86% F
The variance is due to timing differences between when capital grants are budgeted and when grant funding is received.				
Interest and investment revenue	1,383	1,388	5	0% F
Other income	–	570	570	∞ F
Other Income was classified as Interest and Investment Income in the original budget. The favourable overall variance for Interest and Investment Income and Other Income is due to an increase in interest rates over the year.				

Broken Hill City Council | Notes to the Financial Statements 30 June 2024

B5-1 Material budget variations (continued)

\$ '000	2024 Budget	2024 Actual	2024 ----- Variance -----	
Expenses				
Employee benefits and on-costs	15,485	15,847	(362)	(2)% U
Materials and services	10,369	12,072	(1,703)	(16)% U
Budget variances are due to general increases in prices, expenditure on contracted works offset by revenue not included in the original budget, employment of contracted staff to fill vacancies in technical areas that were included in employee costs budget and additional legal expenses not included in the original budget.				
Borrowing costs	745	812	(67)	(9)% U
Depreciation, amortisation and impairment of non-financial assets	6,700	6,855	(155)	(2)% U
Other expenses	977	1,249	(272)	(28)% U
Higher than budgeted revenue is due to further insurance and other cost recoveries related to the Civic Centre refurbishment and higher than usual sale of scrap metal.				

Statement of cash flows

Cash flows from operating activities	9,057	9,777	720	8% F
The favourable variance is due to revenue from an increase in the Commonwealth Financial Assistance Grant and additional grant revenue under Rural and Regional Road Repair Fund that was not anticipated in the original budget. Higher than budgeted revenue from disposal of waste material from the a major rail crash, additional revenue from road projects contracted by Transport for NSW, scrap metal sales, and insurance recoveries related to the Civic Centre refurbishment.				
Cash flows from investing activities	(8,849)	(6,317)	2,532	(29)% F
The variance is due to higher than budgeted expenditure on IPPE which necessitated higher than budgeted redemption of term deposits.				
Cash flows from financing activities	(1,264)	(1,803)	(539)	43% U
The variance is due to a calculation error in the compilation of the original budget.				

Broken Hill City Council | Notes to the Financial Statements 30 June 2024

C Financial position**C1 Assets we manage****C1-1 Cash and cash equivalents**

	2024 \$ '000	2023 \$ '000
Cash assets		
Cash on hand and at bank	7,171	4,508
Cash equivalent assets		
– Short-term deposits	9,885	10,891
Total cash and cash equivalents	17,056	15,399
Reconciliation of cash and cash equivalents		
Total cash and cash equivalents per Statement of Financial Position	17,056	15,399
Balance as per the Statement of Cash Flows	17,056	15,399

Broken Hill City Council | Notes to the Financial Statements 30 June 2024

C1-2 Financial investments

	2024 Current \$ '000	2024 Non-current \$ '000	2023 Current \$ '000	2023 Non-current \$ '000
Financial assets at fair value through the profit and loss				
Managed funds	4,593	–	4,318	–
Total	4,593	–	4,318	–
Debt securities at amortised cost				
Long term deposits	11,500	–	18,010	–
Total	11,500	–	18,010	–
Total financial investments	16,093	–	22,328	–
Total cash assets, cash equivalents and investments	33,149	–	37,727	–

Material accounting policy information

Financial instruments are recognised initially on the date that the Council becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification

On initial recognition, Council classifies its financial assets into the following categories – those measured at:

- amortised cost
- fair value through profit and loss (FVTPL)
- fair value through other comprehensive income – equity instrument (FVOCI-equity)

Financial assets are not reclassified subsequent to their initial recognition.

Amortised cost

Council's financial assets measured at amortised cost comprise trade and other receivables, term deposits and cash and cash equivalents in the Statement of Financial Position. Term deposits with an initial term of more than 3 months are classified as investments rather than cash and cash equivalents.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, impairment and gains or loss on de-recognition are recognised in profit or loss.

Financial assets through profit or loss

All financial assets not classified as measured at amortised cost or fair value through other comprehensive income as described above are measured at fair value through profit or loss.

Net gains or losses, including any interest or dividend income, are recognised in profit or loss.

Broken Hill City Council | Notes to the Financial Statements 30 June 2024

C1-3 Restricted and allocated cash, cash equivalents and investments

	2024 \$ '000	2023 \$ '000
--	-----------------	-----------------

(a) Externally restricted cash,
cash equivalents and
investments

Total cash, cash equivalents and investments **33,149** **37,727**

Less: Externally restricted cash, cash equivalents and investments **(15,593)** **(16,948)**

Cash, cash equivalents and investments not subject to external restrictions **17,556** **20,779**

External restrictions**External restrictions – included in liabilities**

External restrictions included in cash, cash equivalents and investments above comprise:

Specific purpose unexpended grants – general fund **7,670** **10,264**

External restrictions – included in liabilities **7,670** **10,264**

External restrictions – other

External restrictions included in cash, cash equivalents and investments above comprise:

Specific purpose unexpended grants (recognised as revenue) – general fund **2,232** **2,101**

Domestic waste management **5,077** **3,980**

Royalties **614** **603**

External restrictions – other **7,923** **6,684**

Total external restrictions **15,593** **16,948**

Cash, cash equivalents and investments subject to external restrictions are those which are only available for specific use by Council due to a restriction placed by legislation or third-party contractual agreement.

	2024 \$ '000	2023 \$ '000
--	-----------------	-----------------

(b) Internal allocations

Cash, cash equivalents and investments not subject to external restrictions **17,556** **20,779**

Less: Internally restricted cash, cash equivalents and investments **(16,580)** **(16,883)**

Unrestricted and unallocated cash, cash equivalents and investments **976** **3,896**

Internal allocations

At 30 June, Council has internally allocated funds to the following:

Employees leave entitlement **1,076** **1,007**

Plant purchase reserve **701** **951**

Other **4,653** **3,264**

General Projects Reserve **6,000** **6,000**

TCorp Loan Reserve **4,150** **5,661**

Total internal allocations **16,580** **16,883**

Cash, cash equivalents and investments not subject to external restrictions may be internally allocated by resolution or policy of the elected Council.

Broken Hill City Council | Notes to the Financial Statements 30 June 2024

C1-4 Receivables

	2024 Current \$ '000	2024 Non-current \$ '000	2023 Current \$ '000	2023 Non-current \$ '000
Rates and annual charges	2,521	—	2,129	—
Interest and extra charges	578	—	562	—
User charges and fees	644	—	718	—
Accrued revenues				
– Interest on investments	61	—	191	—
– Other income accruals	1,444	—	252	—
GST receivable	473	—	202	—
Deferred debtors	10	—	10	—
Total	5,731	—	4,064	—
Less: provision for impairment				
Rates and annual charges	(56)	—	(53)	—
User charges and fees	(135)	—	(100)	—
Total provision for impairment – receivables	(191)	—	(153)	—
Total net receivables	5,540	—	3,911	—
Externally restricted receivables				
Domestic waste management	319	—	457	—
Total external restrictions	319	—	457	—
Unrestricted receivables	5,221	—	3,454	—
Total net receivables	5,540	—	3,911	—

	2024 \$ '000	2023 \$ '000
Movement in provision for impairment of receivables		
Balance at the beginning of the year	153	2,271
Less: Reductions to provisions recognised during the year	—	(2,118)
+ new provisions recognised during the year	38	—
Balance at the end of the year	191	153

continued on next page

Page 33 of 77

C1-4 Receivables (continued)**Material accounting policy information**

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

Impairment

Impairment of financial assets measured at amortised cost is recognised on an expected credit loss (ECL) basis.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition, and when estimating ECL, the Council considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on Council's historical experience and informed credit assessment, and including forward-looking information.

When considering the ECL for rates debtors, Council takes into account that unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold. For non-rates debtors, Council uses the presumption that an asset which is more than 30 days past due has seen a significant increase in credit risk.

The Council uses the presumption that a financial asset is in default when:

- the other party is unlikely to pay its credit obligations to the Council in full, without recourse by the Council to actions such as realising security (if any is held) or
- the financial assets (for non-rates debtors) are more than 90 days past due.

Credit losses are measured as the present value of the difference between the cash flows due to the entity in accordance with the contract, and the cash flows expected to be received. This is applied using a probability weighted approach.

On initial recognition of the asset, an estimate of the expected credit losses for the next 12 months is recognised. Where the asset has experienced significant increase in credit risk then the lifetime losses are estimated and recognised.

Council uses the simplified approach for trade receivables where the expected lifetime credit losses are recognised on day 1.

There has been no change in the estimation techniques or significant assumptions made during the current reporting period.

The Council writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings, or when the receivables are over 3 years past due, whichever occurs first.

Where the Council renegotiates the terms of receivables due from certain customers, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in profit or loss.

Rates and annual charges outstanding are secured against the property.

C1-5 Inventories

	2024 Current \$ '000	2024 Non-current \$ '000	2023 Current \$ '000	2023 Non-current \$ '000
Inventories at cost				
Trading stock	90	—	134	—
Total inventories at cost	90	—	134	—
Total inventories	90	—	134	—

Material accounting policy information**Raw materials and stores, work in progress and finished goods**

Raw materials and stores, work in progress and finished goods are stated at the lower of cost and net realisable value. Costs are assigned to individual items of inventory on the basis of weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

C1-6 Infrastructure, property, plant and equipment

	At 1 July 2023			Asset movements during the reporting period							At 30 June 2024		
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions renewals ¹	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Adjustments and transfers	Revaluation increments / (decrements) to equity (ARR)	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
By aggregated asset class	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Capital work in progress	10,339	–	10,339	7,710	40	–	–	(5,590)	(2)	–	12,497	–	12,497
Plant and equipment	14,643	(7,996)	6,647	1,079	5	(39)	(911)	503	(1)	–	15,927	(8,644)	7,283
Office equipment	2,519	(1,842)	677	29	–	–	(172)	–	–	–	2,548	(2,014)	534
Furniture and fittings	2,701	(1,843)	858	–	–	–	(132)	13	(1)	–	2,713	(1,975)	738
Land:													
– Operational land	5,339	–	5,339	–	–	(388)	–	–	(1)	–	4,950	–	4,950
– Community land	3,488	–	3,488	–	–	–	–	–	–	–	3,488	–	3,488
– Crown Land	1,585	–	1,585	–	219	–	–	–	–	–	1,804	–	1,804
Infrastructure:													
– Buildings	144,534	(56,428)	88,106	773	703	(133)	(1,713)	192	3	3,719	152,228	(60,578)	91,650
– Other structures	27,695	(9,222)	18,473	150	430	(22)	(862)	3,907	(324)	903	33,118	(10,463)	22,655
– Roads	234,121	(81,258)	152,863	1,859	–	–	(2,141)	975	1	8,298	249,888	(88,033)	161,855
– Footpaths	15,632	(6,223)	9,409	243	388	–	(216)	–	(2)	369	16,893	(6,702)	10,191
– Stormwater drainage	17,059	(6,789)	10,270	–	–	–	(198)	–	1	312	17,589	(7,204)	10,385
– Other open space/recreational assets	14,537	(4,920)	9,617	272	–	–	(280)	–	325	488	16,020	(5,598)	10,422
Other assets:													
– Library books	352	(352)	–	–	–	–	–	–	–	–	352	(352)	–
– Other	8,742	–	8,742	–	–	–	–	–	–	–	8,742	–	8,742
– Other	276	(225)	51	–	–	–	–	–	2	–	278	(225)	53
Reinstatement, rehabilitation and restoration assets (refer Note C3-5):													
– Tip assets	12,799	(6,348)	6,451	–	–	–	(230)	–	(1)	–	12,799	(6,579)	6,220
Total infrastructure, property, plant and equipment	516,361	(183,446)	332,915	12,115	1,785	(582)	(6,855)	–	–	14,089	551,834	(198,367)	353,467

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

continued on next page ...

Page 35 of 77

C1-6 Infrastructure, property, plant and equipment (continued)

	At 1 July 2022			Asset movements during the reporting period							At 30 June 2023		
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions renewals ¹	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Adjustments and transfers	Revaluation decrements to equity (ARR)	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
By aggregated asset class	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Capital work in progress	8,321	–	8,321	4,202	147	(158)	–	(2,173)	–	–	10,339	–	10,339
Plant and equipment	13,773	(7,692)	6,081	1,444	53	(223)	(822)	–	114	–	14,643	(7,996)	6,647
Office equipment	2,415	(1,710)	705	74	24	–	(132)	6	–	–	2,519	(1,842)	677
Furniture and fittings	2,581	(1,719)	862	93	26	–	(123)	–	–	–	2,701	(1,843)	858
Land:													
– Operational land	3,016	–	3,016	–	–	(18)	–	–	–	2,341	5,339	–	5,339
– Community land	1,820	–	1,820	–	35	–	–	–	–	1,633	3,488	–	3,488
– Crown Land	910	–	910	–	–	–	–	–	–	675	1,585	–	1,585
Infrastructure:													
– Buildings – non-specialised	121,003	(63,733)	57,270	184	–	(5)	(1,707)	177	–	32,187	144,534	(56,428)	88,106
– Other structures	29,906	(16,473)	13,433	138	43	–	(859)	32	1,087	4,599	27,695	(9,222)	18,473
– Roads	228,424	(81,065)	147,359	2,006	252	–	(2,079)	1,796	–	3,529	234,121	(81,258)	152,863
– Footpaths	14,785	(5,785)	9,000	1,184	–	(114)	(169)	162	–	(654)	15,632	(6,223)	9,409
– Stormwater drainage	13,033	(5,640)	7,393	–	–	–	(192)	–	–	3,069	17,059	(6,789)	10,270
– Other open space/recreational assets	24,917	(7,692)	17,225	61	–	–	(362)	–	(1,201)	(6,106)	14,537	(4,920)	9,617
Other assets:													
– Library books	352	(352)	–	–	–	–	–	–	–	–	352	(352)	–
– Other	8,742	–	8,742	–	–	–	–	–	–	–	8,742	–	8,742
– Art	276	(225)	51	–	–	–	–	–	–	–	276	(225)	51
Reinstatement, rehabilitation and restoration assets (refer Note C3-5):													
– Tip assets	12,799	(6,118)	6,681	–	–	–	(230)	–	–	–	12,799	(6,348)	6,451
Total infrastructure, property, plant and equipment	487,073	(198,204)	288,869	9,386	580	(518)	(6,675)	–	–	41,273	516,361	(183,446)	332,915

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

continued on next page ...

Page 36 of 77

C1-6 Infrastructure, property, plant and equipment (continued)**Material accounting policy information**

Infrastructure, property, plant and equipment are held at fair value. Independent comprehensive valuations are performed at least every five years, however the carrying amount of assets is assessed by Council at each reporting date to confirm that it is not materially different from current fair value.

Increases in the carrying amounts arising on revaluation are credited to the revaluation reserve. To the extent that the increase reverses a decrease previously recognised in profit or loss relating to that asset class, the increase is first recognised as profit or loss. Decreases that reverse previous increases of assets in the same class are first charged against revaluation reserves directly in equity to the extent of the remaining reserve attributable to the class; all other decreases are charged to the Income Statement.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the Income Statement during the financial period in which they are incurred.

When infrastructure, property, plant and equipment are acquired by Council for nil or nominal consideration, the assets are initially recognised at their fair value at acquisition date.

Land is not depreciated. Depreciation on other assets is calculated using the straight-line method to allocate their cost, net of their residual values, over their estimated useful lives as follows:

Plant and equipment	Years	Other equipment	Years
Office equipment	5 to 10	Playground equipment	40
Office furniture	10 to 20	Benches, seats etc.	30
Computer equipment	4		
Vehicles	5 to 8	Buildings	
Heavy plant/road making equipment	5 to 8	Buildings: masonry	20 to 265
Other plant and equipment	5 to 15	Buildings: other	20 to 265
Transportation assets		Other infrastructure assets	
Unsealed roads	25	Unsealed roads	25
Bridge: concrete	100	Other open space/recreational assets	15 to 30
Road pavements	25 to 170		
Kerb, gutter and footpaths	70 to 100		
Stormwater assets			
Drains	85 to 100		
Culverts	70 to 100		
Flood control structures	80 to 100		

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date.

Land under roads

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips.

Council has elected not to recognise land under roads acquired before 1 July 2008. Land under roads acquired after 1 July 2008 is recognised in accordance with the IPPE accounting policy.

Crown reserves

Crown reserves under Council's care and control are recognised as assets of the Council. While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated.

Improvements on Crown reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating to the reserves are recognised within Council's Income Statement.

Broken Hill City Council | Notes to the Financial Statements 30 June 2024

C2 Leasing activities

C2-1 Council as a lessor

Operating leases

	2024 \$ '000	2023 \$ '000
Operating lease expenses		
Lease maintenance expenses	37	13
Total expenses relating to operating leases	37	13
Lease income (excluding variable lease payments not dependent on an index or rate)	295	331
Total income relating to operating leases for Council assets	295	331

C3 Liabilities of Council

C3-1 Payables

	2024 Current \$ '000	2024 Non-current \$ '000	2023 Current \$ '000	2023 Non-current \$ '000
Goods and services – operating expenditure	1,445	–	1,397	–
Accrued expenses:				
– Borrowings	85	–	90	–
– Salaries and wages	395	–	589	–
– Other expenditure accruals	842	–	728	–
Security bonds, deposits and retentions	392	–	388	–
Prepaid rates	1,519	–	1,491	–
Total payables	4,678	–	4,683	–

Payables

Payables represent liabilities for goods and services provided to Council prior to the end of financial year that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

Broken Hill City Council | Notes to the Financial Statements 30 June 2024

C3-2 Contract Liabilities

		2024 Current \$ '000	2024 Non-current \$ '000	2023 Current \$ '000	2023 Non-current \$ '000
	Notes				
Grants and contributions received in advance:					
Unexpended capital grants (to construct Council controlled assets)	(i)	7,670	–	10,264	–
Total grants received in advance		7,670	–	10,264	–
Total contract liabilities		7,670	–	10,264	–

Notes

(i) Council has received funding to construct assets including sporting facilities, bridges, library and other infrastructure. The funds received are under an enforceable contract which require Council to construct an identified asset which will be under Council's control on completion. The revenue is recognised as Council constructs the asset and the contract liability reflects the funding received which cannot yet be recognised as revenue. The revenue is expected to be recognised in the next 12 months.

Contract liabilities relating to restricted assets

	2024 Current \$ '000	2024 Non-current \$ '000	2023 Current \$ '000	2023 Non-current \$ '000
Externally restricted assets				
Unspent grants held as contract liabilities	7,670	–	10,264	–
Contract liabilities relating to externally restricted assets	7,670	–	10,264	–
Total contract liabilities relating to restricted assets	7,670	–	10,264	–
Total contract liabilities	7,670	–	10,264	–

Revenue recognised that was included in the contract liability balance at the beginning of the period

	2024 \$ '000	2023 \$ '000
Grants and contributions received in advance:		
Capital grants (to construct Council controlled assets)	10,264	2,028
Total revenue recognised that was included in the contract liability balance at the beginning of the period	10,264	2,028

Broken Hill City Council | Notes to the Financial Statements 30 June 2024

C3-3 Borrowings

	2024 Current \$ '000	2024 Non-current \$ '000	2023 Current \$ '000	2023 Non-current \$ '000
Loans – secured ¹	1,859	16,016	1,803	17,875
Total borrowings	1,859	16,016	1,803	17,875

(1) Loans are secured over the general rating income of Council.

Disclosures on liability interest rate risk exposures, fair value disclosures and security can be found in Note E1-1.

(a) Changes in liabilities arising from financing activities

	2023		Non-cash movements				2024
	Opening Balance \$ '000	Cash flows \$ '000	Acquisition \$ '000	Fair value changes \$ '000	Acquisition due to change in accounting policy \$ '000	Other non-cash movement \$ '000	Closing balance \$ '000
Loans – secured	19,678	(1,803)	–	–	–	–	17,875
Total liabilities from financing activities	19,678	(1,803)	–	–	–	–	17,875

	2022		Non-cash movements				2023
	Opening Balance \$ '000	Cash flows \$ '000	Acquisition \$ '000	Fair value changes \$ '000	Acquisition due to change in accounting policy \$ '000	Other non-cash movement \$ '000	Closing balance \$ '000
Loans – secured	20,223	(1,686)	1,141	–	–	–	19,678
Total liabilities from financing activities	20,223	(1,686)	1,141	–	–	–	19,678

(b) Financing arrangements

	2024 \$ '000	2023 \$ '000
--	-----------------	-----------------

Total facilities

Total financing facilities available to Council at the reporting date are:

Credit cards/purchase cards	90	90
Loans – secured	17,875	19,678
Total financing arrangements	17,965	19,768

Drawn facilities

Financing facilities drawn down at the reporting date are:

– Credit cards/purchase cards	15	34
– Loans – secured	17,875	19,678
Total drawn financing arrangements	17,890	19,712

Undrawn facilities

Undrawn financing facilities available to Council at the reporting date are:

– Credit cards/purchase cards	75	56
Total undrawn financing arrangements	75	56

C3-4 Employee benefit provisions

	2024 Current \$ '000	2024 Non-current \$ '000	2023 Current \$ '000	2023 Non-current \$ '000
Annual leave	1,968	–	1,803	–
Sick leave	142	–	149	–
Long service leave	3,011	260	2,816	268
Total employee benefit provisions	5,121	260	4,768	268

Current employee benefit provisions not anticipated to be settled within the next twelve months

	2024 \$ '000	2023 \$ '000
The following provisions, even though classified as current, are not expected to be settled in the next 12 months.		
Provisions – employees benefits	3,465	3,209
	3,465	3,209

Material accounting policy information

Long-term employee benefit obligations

The liability for long-service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

Broken Hill City Council | Notes to the Financial Statements 30 June 2024

C3-5 Provisions

	2024 Current \$ '000	2024 Non-Current \$ '000	2023 Current \$ '000	2023 Non-Current \$ '000
Asset remediation/restoration:				
Asset remediation/restoration (future works)	–	9,879	–	9,712
Sub-total – asset remediation/restoration	–	9,879	–	9,712
Total provisions	–	9,879	–	9,712

Description of and movements in provisions

	Other provisions	
	Asset remediation \$ '000	Total \$ '000
2024		
At beginning of year	9,712	9,712
Unwinding of discount	167	167
Total other provisions at end of year	9,879	9,879
2023		
At beginning of year	9,547	9,547
Unwinding of discount	165	165
Total other provisions at end of year	9,712	9,712

Nature and purpose of provisions

Asset remediation

Council has a legal/public obligation to make, restore, rehabilitate and reinstate the council tip and quarry.

Material accounting policy information

Provisions are recognised when Council has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and the amount has been reliably estimated.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as a borrowing cost.

Asset remediation – tips and quarries**Restoration**

Close-down and restoration costs include the dismantling and demolition of infrastructure, and the removal of residual materials and remediation of disturbed areas. Estimated close-down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, whether this occurs during the development or during the operation phase, based on the net present value of estimated future costs.

Provisions for close-down and restoration costs do not include any additional obligations which are expected to arise from future disturbance. The costs are estimated on the basis of a closure plan. The cost estimates are calculated annually during the life of the operation to reflect known developments, e.g. updated cost estimates and revisions to the estimated lives of operations, and are subject to formal review at regular intervals.

Rehabilitation

Where rehabilitation is conducted systematically over the life of the operation, rather than at the time of closure, provision is made for the estimated outstanding continuous rehabilitation work at each reporting date, and the cost is charged to the Income Statement.

continued on next page

Page 43 of 77

C3-5 Provisions (continued)

Provision is made for the estimated present value of the costs of environmental clean-up obligations outstanding at the reporting date. These costs are charged to the Income Statement. Movements in the environmental clean-up provisions are presented as an operating cost, except for the unwinding of the discount which is shown as a borrowing cost.

Remediation procedures generally commence soon after the time the damage, remediation process, and estimated remediation costs become known, but may continue for many years depending on the nature of the disturbance and the remediation techniques.

As noted above, the ultimate cost of environmental remediation is uncertain and cost estimates can vary in response to many factors, including changes to the relevant legal requirements, the emergence of new restoration techniques, or experience at other locations. The expected timing of expenditure can also change, for example in response to changes in quarry reserves or production rates. As a result, there could be significant adjustments to the provision for close down and restoration and environmental clean-up, which would affect future financial results.

Other movements in the provisions for close-down and restoration costs, including those resulting from new disturbance, updated cost estimates, changes to the estimated lives of operations, and revisions to discount rates, are capitalised within property, plant and equipment. These costs are then depreciated over the lives of the assets to which they relate.

Close-down and restoration costs are a normal consequence of tip and quarry operations, and the majority of close-down and restoration expenditure is incurred at the end of the life of the operations. Although the ultimate cost to be incurred is uncertain, Council estimates the respective costs based on feasibility and engineering studies using current restoration standards and techniques.

C4 Reserves

C4-1 Nature and purpose of reserves

IPPE Revaluation reserve

The infrastructure, property, plant and equipment (IPPE) revaluation reserve is used to record increments and decrements in the revaluation of infrastructure, property, plant and equipment.

D Council structure**D1 Interests in other entities**

	Council's share of net assets	
	2024	2023
	\$ '000	\$ '000
Council's share of net assets		
Net share of interests in joint ventures and associates using the equity method – assets		
Joint arrangements	803	866
Total net share of interests in joint ventures and associates using the equity method – assets	803	866
Total Council's share of net assets	803	866

D1-1 Interests in joint arrangements**Net carrying amounts – Council's share**

	Interest in ownership		2024	2023
	2024	2023	\$ '000	\$ '000
Far South West Joint Organisation	25.0%	25.0%	803	866
Total carrying amounts – material joint ventures			803	866

Joint arrangements

The following information is provided for joint arrangements that are individually material to the Council. Included are the total amounts as per the joint venture financial statements, adjusted for fair-value adjustments at acquisition date and differences in accounting policies, rather than the Council's share.

Council is a member of the Far South West Joint Organisation (FSWJO) which includes Balranald Shire Council, Central Darling Shire Council, and Wentworth Shire Council. Details of Council's membership and participation are as follows:

Legal status of Joint Organisation

The Far South West Joint Organisation is a body corporate proclaimed under the Local Government Act 1993 (the Act) with the legal capacity and powers of an individual.

While the principal functions of the joint organisation are provided for in the Act and through this Charter, powers are also conferred on the joint organisation as a statutory corporation under section 50 of the Interpretation Act 1987. Other functions may be conferred on a joint organisation by legislation and may be delegated to a joint organisation by one or more member councils.

The FSWJO has the same year end date as the Council.

What the Joint Organisation does

The principal functions of Far South West Joint Organisation are to:

- Establish strategic regional priorities for the joint organisation area and develop strategies and plans for delivering these priorities
- Provide regional leadership for the joint organisation area and to be an advocate for strategic regional priorities
- Identify and take up opportunities for intergovernmental cooperation on matters relating to the joint organisation area.

Joint Organisation participants

The percentage ownership interest held is equivalent to the percentage voting rights for all associates as follows: FSWJO comprises the Councils of the Shires of Central Darling, Wentworth, Balranald and the City of Broken Hill. The Board of the FSWJO comprises 4 voting members being the Mayors of the four member Councils, and non voting members being the General Managers of four member councils, as well as 2 appointed members from the State Government and Cabinet (non-voting).

continued on next page

Page 45 of 77

D1-1 Interests in joint arrangements (continued)**Council's powers of control or influence over the Joint Organisation**

Broken Hill City Council, as a member of the FSWJO, has a one quarter voting right in respect to the decisions of the Board.

Council's financial obligations to the Joint Organisation

In accordance with the Charter of the FSWJO the annual financial contribution required to be made by each Associate Member is to be based on a methodology adopted by the Board. The contribution made by Broken Hill City Council in 2023/2024 was nil.

Council's liability obligations in relation to the Joint Organisation

Members of the FSWJO are indemnified from liability for functions and duties carried out or omitted honestly, in good faith and with due care and diligence.

Liability for operational losses or winding up of the FSWJO

There are no liability issues identified for Council in the short to medium term.

Summarised financial information for joint organisations

	Far Southwest Joint Organisation	
	2024	2023
	\$ '000	\$ '000
Statement of financial position		
Current assets		
Cash and cash equivalents	3,455	3,465
Other current assets	11	11
Current liabilities		
Other current liabilities	244	10
Net assets	3,222	3,466
Share of income – Council (%)	25.0%	25.0%
Profit/(loss) – Council (\$)	(63)	(65)
Total comprehensive income – Council (\$)	(63)	(65)
Summarised Statement of cash flows		
Cash flows from operating activities	(10)	(186)
Net increase (decrease) in cash and cash equivalents	(10)	(186)
Reconciliation of the carrying amount		
Opening net assets (1 July)	3,466	3,726
Profit/(loss) for the period	(244)	(260)
Closing net assets	3,222	3,466
Council's share of net assets (%)	25.0%	25.0%
Council's share of net assets (\$)	803	866

Material accounting policy information

The council has determined that it has only joint operations

Joint operations:

In relation to its joint operations, where the Council has the rights to the individual assets and obligations arising from the arrangement, the Council has recognised:

- its assets, including its share of any assets held jointly
- its liabilities, including its share of any liabilities incurred jointly
- its share of the revenue from the sale of the output by the joint operation
- its expenses, including its share of any expenses incurred jointly.

E1 Risks relating to financial instruments held**E Risks and accounting uncertainties****E1-1 Risks relating to financial instruments held**

Council's activities expose it to a variety of financial risks including (1) price risk, (2) credit risk, (3) liquidity risk and (4) interest rate risk.

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's finance section under policies approved by the Council.

A comparison by category of the carrying amounts and fair values of Council's financial assets and financial liabilities recognised in the financial statements is presented below.

	Carrying value 2024 \$ '000	Carrying value 2023 \$ '000	Fair value 2024 \$ '000	Fair value 2023 \$ '000
Financial assets				
Measured at amortised cost				
Cash and cash equivalents	17,056	15,399	17,056	15,399
Receivables	5,540	3,911	5,540	3,911
Investments				
– Debt securities at amortised cost	11,500	18,010	11,500	18,010
Fair value through profit and loss				
Investments				
T Corp	4,593	4,318	4,593	4,318
Total financial assets	38,689	41,638	38,689	41,638
Financial liabilities				
Payables	4,678	4,683	4,678	4,683
Loans/advances	17,875	19,678	17,875	19,678
Total financial liabilities	22,553	24,361	22,553	24,361

Council's objective is to maximise its return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital.

Council's finance area manages the cash and Investments portfolio with the assistance of independent advisors.

Council has an investment policy which complies with the Local Government Act 1993 and Minister's investment order 625. This policy is regularly reviewed by Council and its staff and an investment report is tabled before Council on a monthly basis setting out the portfolio breakup and its performance as required by Local Government regulations.

The risks associated with the instruments held are:

- **Price risk** – the risk that the capital value of Investments may fluctuate due to changes in market prices, whether these changes are caused by factors specific to individual financial instruments or their issuers or are caused by factors affecting similar instruments traded in a market.
- **Interest rate risk** – the risk that movements in interest rates could affect returns and income.
- **Liquidity risk** – the risk that Council will not be able to pay its debts as and when they fall due.
- **Credit risk** – the risk that the investment counterparty will not complete their obligations particular to a financial instrument, resulting in a financial loss to Council – be it of a capital or income nature.

Council manages these risks (amongst other measures) by diversifying its portfolio and only purchasing investments with high credit ratings or capital guarantees.

Council also seeks advice from independent advisers before placing any funds in cash equivalents and investments.

continued on next page

Page 47 of 77

Broken Hill City Council | Notes to the Financial Statements 30 June 2024

E1-1 Risks relating to financial instruments held (continued)

(a) Market risk – interest rate and price risk

	2024 \$ '000	2023 \$ '000
The impact on result for the year and equity of a reasonably possible movement in the price of investments held and interest rates is shown below. The reasonably possible movements were determined based on historical movements and economic conditions in place at the reporting date.		
Impact of a 1% movement in interest rates		
– Equity / Income Statement	331	377
Impact of a 10% movement in price of investments		
– Equity / Income Statement	459	432

continued on next page

Page 48 of 77

E1-1 Risks relating to financial instruments held (continued)

(b) Credit risk

Council's major receivables comprise (i) rates and annual charges and (ii) user charges and fees.

Council manages the credit risk associated with these receivables by monitoring outstanding debt and employing stringent debt recovery procedures. Council also encourages ratepayers to pay their rates by the due date through incentives.

The credit risk for liquid funds and other short-term financial assets is considered negligible, since the counterparties are reputable banks with high quality external credit ratings.

There are no significant concentrations of credit risk, whether through exposure to individual customers, specific industry sectors and/or regions.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

Council makes suitable provision for doubtful receivables as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

Credit risk profile

Receivables – rates and annual charges

Credit risk on rates and annual charges is minimised by the ability of Council to recover these debts as a secured charge over the land; that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue rates and annual charges at higher than market rates which further encourages payment.

	Not yet overdue \$ '000	overdue rates and annual charges < 5 years \$ '000	≥ 5 years \$ '000	Total \$ '000
2024				
Gross carrying amount	–	430	2,091	2,521
2023				
Gross carrying amount	–	671	1,458	2,129

Receivables - non-rates and annual charges

Council applies the simplified approach for non-rates and annual charges debtors and contract assets to provide for expected credit losses, which permits the use of the lifetime expected loss provision at inception. To measure the expected credit losses, non-rates and annual charges debtors have been grouped based on shared credit risk characteristics and the days past due.

The loss allowance provision is determined as follows. The expected credit losses incorporate forward-looking information

	Not yet overdue \$ '000	0 - 30 days \$ '000	Overdue debts 31 - 60 days \$ '000	61 - 90 days \$ '000	> 91 days \$ '000	Total \$ '000
2024						
Gross carrying amount	2,365	73	34	32	706	3,210
Expected loss rate (%)	0.00%	0.00%	0.00%	0.00%	19.12%	4.21%
ECL provision	–	–	–	–	135	135
2023						
Gross carrying amount	1,443	84	21	24	363	1,935
Expected loss rate (%)	0.00%	0.00%	0.00%	0.00%	27.61%	5.18%
ECL provision	–	–	–	–	100	100

continued on next page

Page 49 of 77

E1-1 Risks relating to financial instruments held (continued)

(c) Liquidity risk

Payables, lease liabilities and borrowings are both subject to liquidity risk; that is, the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels, and by maintaining an adequate cash buffer. Payment terms can be extended, and overdraft facilities drawn upon in extenuating circumstances.

Borrowings are also subject to interest rate risk: the risk that movements in interest rates could adversely affect funding costs. Council manages this risk through diversification of borrowing types, maturities and interest rate structures.

The finance team regularly reviews interest rate movements to determine if it would be advantageous to refinance or renegotiate part or all of the loan portfolio.

The timing of cash flows presented in the table below to settle financial liabilities reflects the earliest contractual settlement dates. The timing of expected outflows is not expected to be materially different from contracted cashflows.

The amounts disclosed in the table are the undiscounted contracted cash flows for non-lease liabilities (refer to Note C2-1(b) for lease liabilities) and therefore the balances in the table may not equal the balances in the Statement of Financial Position due to the effect of discounting.

	Weighted average interest rate %	Subject to no maturity \$ '000	payable in: ≤ 1 Year \$ '000	1 - 5 Years \$ '000	> 5 Years \$ '000	Total cash outflows \$ '000	Actual carrying values \$ '000
2024							
Payables	0.00%	392	4,285	—	—	4,677	4,678
Borrowings	3.44%	—	1,803	7,508	8,564	17,875	17,875
Total financial liabilities		392	6,088	7,508	8,564	22,552	22,553
2023							
Payables	0.00%	388	4,295	—	—	4,683	4,683
Borrowings	3.41%	—	1,686	7,574	10,418	19,678	19,678
Total financial liabilities		388	5,981	7,574	10,418	24,361	24,361

E2-1 Fair value measurement

The Council measures the following asset and liability classes at fair value on a recurring basis:

- Financial Assets
- Infrastructure, property, plant and equipment

The fair value of assets and liabilities must be estimated in accordance with various accounting standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a 'level' in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

E2-1 Fair value measurement (continued)

		Fair value measurement hierarchy									
\$ '000	Notes	Date of latest valuation		Level 1 Quoted prices in active mkts		Level 2 Significant observable inputs		Level 3 Significant unobservable inputs		Total	
		2024	2023	2024	2023	2024	2023	2024	2023	2024	2023
Financial assets	C1-2										
Managed Funds		30/06/24	30/06/23	4,593	4,318	—	—	—	—	4,593	4,318
Total financial assets				4,593	4,318	—	—	—	—	4,593	4,318
Infrastructure, property, plant and equipment	C1-6										
Operational land		01/07/22	01/07/22	—	—	1,245	1,245	3,705	4,094	4,950	5,339
Community land		30/06/23	30/06/23	—	—	—	—	3,488	3,488	3,488	3,488
Crown land		30/06/23	30/06/23	—	—	—	—	1,804	1,585	1,804	1,585
Buildings		01/07/22	01/07/22	—	—	—	—	91,650	88,106	91,650	88,106
Other structures		01/07/22	01/07/22	—	—	—	—	22,655	18,473	22,655	18,473
Roads		01/07/22	01/07/22	—	—	—	—	161,855	152,863	161,855	152,863
Footpaths		01/07/22	01/07/22	—	—	—	—	10,191	9,409	10,191	9,409
Stormwater drainage		01/07/22	01/07/22	—	—	—	—	10,385	10,270	10,385	10,270
Open spaces and other recreation		01/07/22	01/07/22	—	—	—	—	10,422	9,617	10,422	9,617
Art		30/06/21	30/06/21	—	—	8,742	8,742	—	—	8,742	8,742
Other		30/06/20	30/06/20	—	—	—	—	53	51	53	51
Tip remediation		30/06/20	30/06/20	—	—	—	—	6,220	6,451	6,220	6,451
Total infrastructure, property, plant and equipment				—	—	9,987	9,987	322,428	304,407	332,415	314,394

continued on next page ...

E2-1 Fair value measurement (continued)

Valuation techniques

Where Council is unable to derive fair valuations using quoted market prices of identical assets (ie. level 1 inputs) Council instead utilises a spread of both observable inputs (level 2 inputs) and unobservable inputs (level 3 inputs).

The fair valuation techniques Council has employed while utilising level 2 and level 3 inputs are as follows:

Financial assets

Council has invested in financial assets including term deposits.

Council values these assets at fair value based on valuations provided at the end of each month and year end that are prepared by external industry experts in the finance field.

Managed Funds have been classified as level 1 as they have unadjusted quoted prices in active markets.

Valuation techniques remained the same for the reporting period.

E2-1 Fair value measurement (continued)

Infrastructure, property, plant and equipment (IPPE)

Community land

Assets within the "Community Land" class are:

- Council owned land and
- "Care Control Management Land" [Crown] of which Council derives current and future economic benefits arising from the use of the land asset.

Council's community land is valued on the Unimproved Capital Value (UCV), provided by the Valuer General.

Currently all Council assets in this asset class are based on UCV, however, should Council have an asset in future for which an UCV is not provided, the replacement cost will be used. Replacement cost will be based on average unit rates for similar properties, land use, dimensions, land size and shape, which are not considered observable based on market evidence, therefore, placing the whole asset class in Level 3. Valuation techniques remained the same for this reporting period.

Operational land

Council's operational land includes all of Council's land classified as operational land under Local Government Act 1993. APV Valuers and Asset Management revalued all Operational Land as at 30 June 2023.

Council's operational land is valued using a modelled market based valuation process.

The majority of land is subject to directly observable comparable local market evidence, hence these assets are considered level 2. However there is land that is not subject to directly observable local market evidence as well as, if Council obtains an asset in the future for which this valuation process is not available, the replacement cost will be used. Replacement cost will be based on average unit rates for similar properties, land use, dimensions, land size and shape, which are not considered observable based on market evidence, therefore, placing these assets in in Level 3. Valuation techniques remained the same for this reporting period.

Stormwater drainage

The stormwater drainage asset class consists of Council's pits and Culverts. APV Valuers & Asset Management completed a comprehensive valuation on all roads and road related assets in 2023.

Replacement costs (unit rates) and useful lives for Stormwater Drainage assets were determined through professional judgement applied by APV, which incorporated standard unit rates to the dimensions of the asset and considered environmental factors based on asset location. Other significant inputs considered in the valuation of these assets are asset condition, remaining useful life, and residual value.

This asset class is categorised as Level 3 as some of the above-mentioned inputs used in the valuation of these assets require significant professional judgement and are therefore unobservable. Valuation techniques remained the same for this reporting period.

All stormwater assets were indexed 3.10% as at 30 June 2024 to reflect sharp inflation increases caused by economic pressures.

Other structure

Council's other structure assets comprise of fences, flagpoles, monuments and the like.

Council engaged APV Valuers and Asset Management to value all buildings, structures and shelters in 2023.

The valuation methodology adopted was based on current replacement cost of the asset.

Replacement costs (unit rate) and useful lives of Council's other structure assets were determined using technical knowledge from Council staff (engineers and asset management) and external valuers. Other significant inputs considered in the valuation of these assets are condition rating, remaining useful life, pattern of consumption, dimensions, components and residual value. This asset class is categorised as Level 3 as some of the above-mentioned inputs used in the valuation of these assets require significant professional judgement and are therefore unobservable. Valuation techniques remained the same for this reporting period.

All other structure assets were indexed 5.27% as at 30 June 2024 to reflect sharp inflation increases caused by economic pressures.

Buildings

Council engaged APV Asset and Management to value all buildings, structures and shelters in 2023. The valuation methodology adopted was based on current replacement cost of the asset.

The valuation aspects are generally, but not limited to the location, size, condition, style and utility of the asset. Replacement cost, asset condition, remaining useful life and building components are some of the inputs used in fair value determination. Since most of these inputs require judgement and are unobservable, the asset class has been classified as Level 3. Valuation techniques remained the same for this reporting period.

All building assets were indexed 4.75% as at 30 June 2024 to reflect sharp inflation increases caused by economic pressures.

Roads

Council's roads are componentised into pavement, surface and formation and further separated into segments for inspection and valuation.

APV Valuers and Asset Management completed a comprehensive valuation of roads and road related assets in 2023.

The current replacement cost approach was adopted to value Council roads. The replacement costs (based on unit rates), useful lives and conditions were determined by technical information provided by Council's asset planners and professional judgement applied by APV Assets and Management.

E2-1 Fair value measurement (continued)

Some of the other significant inputs considered in the valuation of these assets are remaining useful life, dimensions, components, residual value and type of road.

This asset class is categorised as Level 3 as some of the above-mentioned inputs used in the valuation of these assets require significant professional judgement and are therefore unobservable. Valuation techniques remained the same for this reporting period.

All road assets were indexed approx 5.38% as at 30 June 2024 to reflect sharp inflation increases caused by economic pressures.

Footpaths

Council's footpath register consists of all pedestrian walkways and cycleways within the Council area.

APV Valuers & Asset Management completed a comprehensive valuation of roads and road related assets in 2023.

Replacement costs (unit rates) and useful lives of Council's footpaths were determined using technical knowledge and professional judgement. Some of the other significant inputs considered in the valuation of these assets are remaining useful life, dimensions, components and residual value.

This asset class is categorised as Level 3 as some of the above-mentioned inputs used in the valuation of these assets require significant professional judgement and are therefore unobservable. Valuation techniques remained the same for this reporting period.

All footpath assets were indexed 4.10% as at 30 June 2024 to reflect sharp inflation increases caused by economic pressures.

Open space / recreational assets

Council's recreational facilities includes assets within our sports fields, aquatic centre and park locations. This includes but is not limited to, playing courts, playgrounds, and cricket nets. Replacement costs (unit rates) and useful lives of Council's recreational facilities were determined using technical knowledge from Council staff (engineers and asset management) and professional judgement. Some of the other significant inputs considered in the valuation of these assets are remaining useful life, pattern of consumption, dimensions, components and residual value.

This asset class is categorised as Level 3 as some of the above-mentioned inputs used in the valuation of these assets require significant professional judgement and are therefore unobservable. Valuation techniques remained the same for this reporting period.

All open space assets were indexed 5.27% as at 30 June 2024 to reflect sharp inflation increases caused by economic pressures.

Plant and equipment, office equipment, and furniture and fittings

This asset category includes:

Plant & Equipment – Motor vehicles, trucks, mowers, buses, earthmoving equipment

Office Equipment – Computer equipment

Furniture & Fittings – Chairs, desks, cabinets, display systems

These assets are valued at cost in Council's books and reported at fair value in the notes due to the nature of the items.

The cost of these assets are based on current invoices and contracts, which are based on observable inputs, however the remaining useful life and residual value is based on internal factors which are unobservable in the market therefore placing these assets in Level 3. Valuation techniques remained the same for this reporting period.

Library books and other assets

This asset category comprises of assets such as library books, journals, magazines, CD's and DVD's.

The library books are reported at Fair value in the notes however, due to the nature of these items they are valued at cost. There are no major variances between the fair value and carrying amount of these assets. The cost of these assets are based on current invoices and contracts, which are based on observable inputs, however the remaining useful life and residual value is based on internal factors which are unobservable in the market making it a Level 3 asset. Valuation techniques remain the same for this reporting period.

Artwork

Council engaged APV Valuers and Asset Management to value all artwork in 2021.

This information was updated into Council's asset register.

The valuation was completed using the replacement cost approach and market value in accordance with AASB 116.

The replacement value for artworks was determined by the price at which the items could be purchased from a reputable dealer, gallery or retail outlet.

Where the fair value of an asset could not be determined by sale on the open market, a depreciable replacement cost has been adopted. Other significant inputs considered in the valuation are the condition of the asset, pattern of consumption and remaining useful life. This asset class is categorised as Level 2 & 3 as some of the above mentioned inputs used in the valuation of these assets require significant professional judgement and are therefore unobservable. Valuation techniques remained the same for this reporting period.

Tip remediation

Council operates a landfilling operation as well as a range of waste services, including recycled and reclaimed products. It has been recognised that there will be significant costs associated with the closure and post closure management of the landfill site. Closure of the landfill will involve a wide range of activities including preparation of a Landfill Closure and Management Plan, final capping of the landfill waste and site re-vegetation, decommissioning and removing infrastructure and equipment that will not be required post-closure, and fencing sensitive infrastructure.

E2-1 Fair value measurement (continued)

The key unobservable inputs are the discount rate, cost escalation rate, actual timing of costs and future environmental management requirements. Geolyse Pty Ltd. were engaged in the 2018 financial year to perform a valuation of the estimated cost for the tip remediation based on current data and tip consumption as at 30 June 2018.

E2-1 Fair value measurement (continued)

Fair value measurements using significant unobservable inputs (level 3)

A reconciliation of the movements in recurring fair value measurements of infrastructure, property, plant and equipment allocated to Level 3 of the hierarchy is provided below:

	Crown Land		Operational Land		Community Land		Buildings non-specialised	
	2024	2023	2024	2023	2024	2023	2024	2023
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Opening balance	1,585	910	4,094	2,324	3,488	1,820	88,106	57,270
Total gains or losses for the period								
Recognised in other comprehensive income – revaluation surplus	–	675	–	1,788	–	1,633	3,719	32,187
Other movements								
Purchases (GBV)	219	–	–	–	–	35	1,668	361
Disposals (WDV)	–	–	(389)	(18)	–	–	(133)	(5)
Depreciation and impairment	–	–	–	–	–	–	(1,710)	(1,707)
Closing balance	1,804	1,585	3,705	4,094	3,488	3,488	91,650	88,106

	Other structures		Roads		Footpaths		Stormwater drainage	
	2024	2023	2024	2023	2024	2023	2024	2023
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Opening balance	18,473	13,433	152,863	147,359	9,409	9,000	10,270	7,393
Total gains or losses for the period								
Recognised in other comprehensive income – revaluation surplus	903	4,599	8,297	3,529	369	(654)	312	3,069
Other movements								
Transfers from/(to) another asset class	(325)	1,087	–	–	–	–	–	–
Purchases (GBV)	4,487	213	2,834	4,054	629	1,346	–	–
Disposals (WDV)	(22)	–	–	–	–	(114)	–	–
Depreciation and impairment	(861)	(859)	(2,139)	(2,079)	(216)	(169)	(197)	(192)
Closing balance	22,655	18,473	161,855	152,863	10,191	9,409	10,385	10,270

continued on next page

Page 57 of 77

Broken Hill City Council | Notes to the Financial Statements 30 June 2024

E2-1 Fair value measurement (continued)

	Open space/other recreational assets		Other		Tip remediation		Total	
	2024	2023	2024	2023	2024	2023	2024	2023
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Opening balance	9,617	17,225	51	51	6,451	6,681	304,407	263,466
Recognised in other comprehensive income – revaluation surplus	488	(6,106)	–	–	–	–	14,088	40,720
Transfers from/(to) another asset class	325	(1,201)	2	–	–	–	2	(114)
Purchases (GBV)	272	61	–	–	–	–	10,109	6,070
Disposals (WDV)	–	–	–	–	–	–	(544)	(137)
Depreciation and impairment	(280)	(362)	–	–	(231)	(230)	(5,634)	(5,598)
Closing balance	10,422	9,617	53	51	6,220	6,451	322,428	304,407

Highest and best use

All of Council's non-financial assets are considered as being utilised for their highest and best use.

E3-1 Contingencies

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but their knowledge and disclosure is considered relevant to the users of Council's financial report.

LIABILITIES NOT RECOGNISED

1. Guarantees

(i) Defined benefit superannuation contribution plans

Council is party to an Industry Defined Benefit Plan under the Local Government Superannuation Scheme, named The Local Government Superannuation Scheme – Pool B (the Scheme) which is a defined benefit plan that has been deemed to be a 'multi-employer fund' for purposes of AASB119 Employee Benefits for the following reasons:

- Assets are not segregated within the sub-group according to the employees of each sponsoring employer.
- The contribution rates have been the same for all sponsoring employers. That is, contribution rates have not varied for each sponsoring employer according to the experience relating to the employees of that sponsoring employer.
- Benefits for employees of all sponsoring employers are determined according to the same formulae and without regard to the sponsoring employer.
- The same actuarial assumptions are currently used in respect of the employees of each sponsoring employer.

Given the factors above, each sponsoring employer is exposed to the actuarial risks associated with current and former employees of other sponsoring employers, and hence shares in the associated gains and losses (to the extent that they are not borne by members).

Description of the funding arrangements.

Pooled Employers are required to pay future service employer contributions and past service employer contributions to the Fund.

The future service employer contributions were determined using the new entrant rate method under which a contribution rate sufficient to fund the total benefits over the working life-time of a typical new entrant is calculated. The current future service employer contribution rates are:

Division B	1.9 times member contributions for non-180 Point Members; Nil for 180 Point Members*
Division C	2.5% salaries
Division D	1.64 times member contributions

continued on next page

Page 58 of 77

E3-1 Contingencies (continued)

* For 180 Point Members, Employers are required to contribute 8% of salaries for the year ending 30 June 2024 (increasing to 8.5% in line with the increase in the Superannuation Guarantee) to these members' accumulation accounts, which are paid in addition to members' defined benefits.

The past service contribution for each Pooled Employer is a share of the total past service contributions of \$20.0 million per annum for 1 January 2022 to 31 December 2024, apportioned according to each employer's share of the accrued liabilities as at 30 June 2023. These past service contributions are used to maintain the adequacy of the funding position for the accrued liabilities.

The adequacy of contributions is assessed at each triennial actuarial investigation and monitored annually between triennials.

Description of the extent to which Council can be liable to the plan for other Council's obligations under the terms and conditions of the multi-employer plan

As stated above, each sponsoring employer (Council) is exposed to the actuarial risks associated with current and former employees of other sponsoring employers and hence shares in the associated gains and losses.

However, there is no relief under the Fund's trust deed for employers to walk away from their defined benefit obligations. Under limited circumstances, an employer may withdraw from the plan when there are no active members, on full payment of outstanding additional contributions. There is no provision for allocation of any surplus which may be present at the date of withdrawal of the Council.

There are no specific provisions under the Fund's trust deed dealing with deficits or surplus on wind-up.

There is no provision for allocation of any surplus which may be present at the date of withdrawal of an employer.

The amount of Council employer contributions to the defined benefit section of the Local Government Superannuation Scheme and recognised as an expense for the year ending 30 June 2024 was \$ 83,626.71. The last valuation of the Scheme was performed by the Fund Actuary, Richard Boyfield FIAA on 30 June 2023.

The estimated employer reserves financial position for the Pooled Employers at 30 June 2023 is:

Employer reserves only *	\$millions	Asset Coverage
Assets	2,237.5	
Past Service Liabilities	2,141.9	104.5%
Vested Benefits	2,159.8	103.6%

* excluding member accounts and reserves in both assets and liabilities.

The share of any funding surplus/ deficit that is broadly attributed to Council is estimated to be 0.34% at 30 June 2023.

Council's share of that deficiency cannot be accurately calculated as the Scheme is a mutual arrangement where assets and liabilities are pooled together for all member councils. For this reason, no liability for the deficiency has been recognised in Council's accounts. Council has a possible obligation that may arise should the Scheme require immediate payment to correct the deficiency.

The key economic long term assumptions used to calculate the present value of accrued benefits are:

Investment return	6.0% per annum
Salary inflation *	3.5% per annum
Increase in CPI	3.5% for FY 23/24 2.5% per annum thereafter

* Plus promotional increases

The contribution requirements may vary from the current rates if the overall sub-group experience is not in line with the actuarial assumptions in determining the funding program; however, any adjustment to the funding program would be the same for all sponsoring employers in the Pooled Employers group.

Please note that the estimated employer reserves financial position above is a preliminary calculation, and once all the relevant information has been received by the Funds Actuary, the final end of year review will be completed by December 2024.

E3-1 Contingencies (continued)

(ii) StateCover Limited

Council is a member of StateCover Mutual Limited and holds a partly paid share in the entity.

StateCover is a company providing workers compensation insurance cover to the NSW local government industry and specifically Council.

Council has a contingent liability to contribute further equity in the event of the erosion of the company's capital base as a result of the company's past performance and/or claims experience or as a result of any increased prudential requirements from APRA.

These future equity contributions would be required to maintain the company's minimum level of net assets in accordance with its licence requirements.

(iii) Other guarantees

Council has provided no other guarantees other than those listed above.

2. Other liabilities

(i) Third party claims

The Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services.

Council believes that it is appropriately covered for all claims through its insurance coverage and does not expect any material liabilities to eventuate.

(ii) Potential land acquisitions due to planning restrictions imposed by Council

Council has classified a number of privately owned land parcels as local open space or bushland.

As a result, where notified in writing by the various owners, Council will be required to purchase these land parcels.

At reporting date, reliable estimates as to the value of any potential liability (and subsequent land asset) from such potential acquisitions has not been possible.

ASSETS NOT RECOGNISED

(i) Infringement notices/fines

Fines and penalty income, the result of Council issuing infringement notices is followed up and collected by the Infringement Processing Bureau.

Council's revenue recognition policy for such income is to account for it as revenue on receipt.

Accordingly, at year end, there is a potential asset due to Council representing issued but unpaid infringement notices.

Due to the limited information available on the status, value and duration of outstanding notices, Council is unable to determine the value of outstanding income.

(ii) Refurbishment Project litigation

Litigation is ongoing for a compensation claim against the party (parties) involved with a refurbishment project. While the claim has been settled proceedings are still ongoing in relation to costs.

F People and relationships

F1 Related party disclosures

F1-1 Key management personnel (KMP)

Key management personnel (KMP) of the council are those persons having the authority and responsibility for planning, directing and controlling the activities of the council, directly or indirectly.

The aggregate amount of KMP compensation included in the Income Statement is:

	2024	2023
	\$ '000	\$ '000
Compensation:		
Short-term benefits	1,586	1,450
Post-employment benefits	119	118
Other long-term benefits	32	30
Total	1,737	1,598

Broken Hill City Council | Notes to the Financial Statements 30 June 2024

F1-2 Councillor and Mayoral fees and associated expenses

	2024	2023
	\$ '000	\$ '000

The aggregate amount of Councillor and Mayoral fees and associated expenses included in materials and services expenses in the Income Statement are:

Mayoral fee	39	39
Councillors' fees	180	180
Other Councillors' expenses (including Mayor)	20	—
Total	239	219

F2 Other relationships

F2-1 Audit fees

	2024	2023
	\$ '000	\$ '000

During the year, the following fees were incurred for services provided by the auditor of Council, related practices and non-related audit firms

Auditors of the Council

(i) Audit and other assurance services

Audit and review of financial statements

	85	74
Total Auditor-General remuneration	85	74

(i) Audit and other assurance services

Internal Audit

	75	121
Total audit fees	160	195

G Other matters**G1-1 Statement of Cash Flows information****Reconciliation of Operating Result**

	2024 \$ '000	2023 \$ '000
Net operating result from Income Statement	6,611	7,277
Add / (less) non-cash items:		
Depreciation and amortisation	6,855	6,675
(Gain) / loss on disposal of assets	136	395
Non-cash capital grants and contributions	(627)	–
Losses/(gains) recognised on fair value re-measurements through the P&L: – Investments classified as 'at fair value'	(275)	(248)
Unwinding of discount rates on reinstatement provisions	334	330
Share of net (profits)/losses of associates/joint ventures using the equity method	63	65
Movements in operating assets and liabilities and other cash items:		
(Increase) / decrease of receivables	(1,667)	2,879
Increase / (decrease) in provision for impairment of receivables	38	(2,118)
(Increase) / decrease of inventories	44	13
(Increase) / decrease of other current assets	686	1
Increase / (decrease) in payables	48	(23)
Increase / (decrease) in accrued interest payable	(5)	–
Increase / (decrease) in other accrued expenses payable	(80)	77
Increase / (decrease) in other liabilities	32	480
Increase / (decrease) in contract liabilities	(2,594)	8,236
Increase / (decrease) in employee benefit provision	345	258
Increase / (decrease) in other provisions	(167)	(165)
Net cash flows from operating activities	9,777	24,132

G2-1 Commitments

Capital commitments (exclusive of GST)

	2024	2023
	\$ '000	\$ '000

Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:

Property, plant and equipment

Buildings	12,902	17,656
Infrastructure	28,760	22,049
Plant and equipment	2,426	2,204
Total commitments	44,088	41,909

These expenditures are payable as follows:

Within the next year	17,535	7,661
Later than one year and not later than 5 years	26,553	34,248
Total payable	44,088	41,909

Sources for funding of capital commitments:

Unrestricted general funds	5,334	4,002
Future grants and contributions	16,925	21,919
Unexpended grants	10,978	9,376
Internally restricted reserves	6,701	951
Unexpended loans	4,150	5,661
Total sources of funding	44,088	41,909

G3-1 Events occurring after the reporting date

There are no other known events after the reporting period which would give rise to a material impact on the reported results or financial position.

Broken Hill City Council | Notes to the Financial Statements 30 June 2024

G4 Statement of performance measures

G4-1 Statement of performance measures – consolidated results

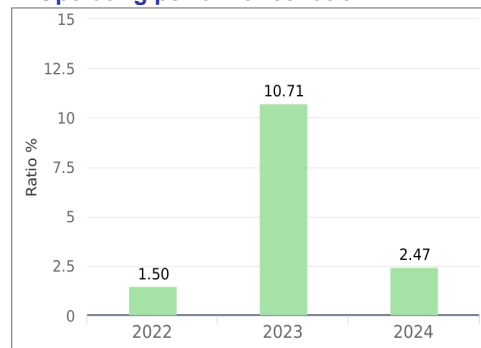
\$ '000	Amounts 2024	Indicator 2024	Indicators 2023 2022		Benchmark
1. Operating performance ratio					
Total continuing operating revenue excluding capital grants and contributions less operating expenses ^{1,2}	931	2.47%	10.71%	1.50%	> 0.00%
Total continuing operating revenue excluding capital grants and contributions ¹	37,703				
2. Own source operating revenue ratio					
Total continuing operating revenue excluding all grants and contributions ¹	29,257	67.56%	68.61%	64.64%	> 60.00%
Total continuing operating revenue ¹	43,307				
3. Unrestricted current ratio					
Current assets less all external restrictions	23,249	2.84x	3.16x	3.13x	> 1.50x
Current liabilities less specific purpose liabilities	8,193				
4. Debt service cover ratio					
Operating result before capital excluding interest and depreciation/impairment/amortisation ¹	8,598	3.29x	4.70x	3.87x	> 2.00x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)	2,615				
5. Rates and annual charges outstanding percentage					
Rates and annual charges outstanding	3,043	12.73%	11.20%	15.24%	< 10.00%
Rates and annual charges collectable	23,903				
6. Cash expense cover ratio					
Current year's cash and cash equivalents plus all term deposits	28,556	10.45 months	12.20 months	7.44 months	> 3.00 months
Monthly payments from cash flow of operating and financing activities	2,734				
(1) Excludes fair value increments on investment properties, reversal of revaluation decrements, reversal of impairment losses on receivables, net gain on sale of assets and net share of interests in joint ventures and associates using the equity method and includes pensioner rate subsidies					
(2) Excludes impairment/revaluation decrements of IPPE, fair value decrements on investment properties, net loss on disposal of assets and net loss on share of interests in joint ventures and associates using the equity method					

End of the audited financial statements

H Additional Council disclosures (unaudited)

H1-1 Statement of performance measures – consolidated results (graphs)

1. Operating performance ratio



Purpose of operating performance ratio

This ratio measures Council's achievement of containing operating expenditure within operating revenue.

Commentary on 2023/24 result

2023/24 ratio 2.47%

The reduction in the operating performance ratio is due to the large insurance recoveries received in 2022-23 financial year. This ratio will become more stable moving forward.

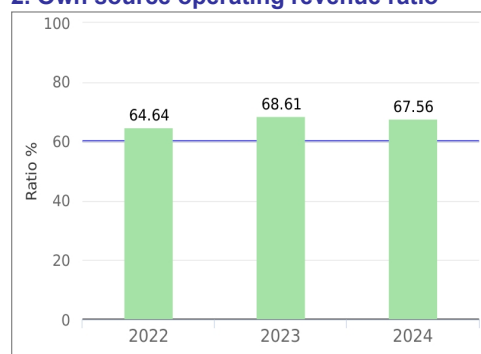
Benchmark: — > 0.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

2. Own source operating revenue ratio



Purpose of own source operating revenue ratio

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.

Commentary on 2023/24 result

2023/24 ratio 67.56%

Council's own source revenue has remained consistently above the industry benchmark. A focus to increase user fees and charges in future years will be required to maintain this benchmark over the long term.

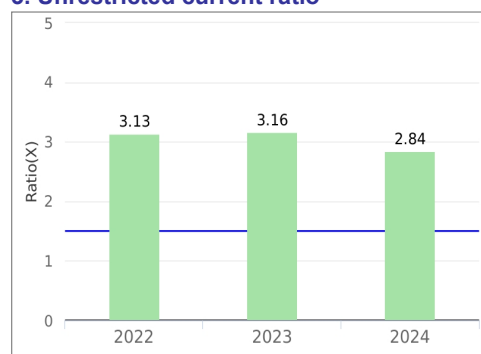
Benchmark: — > 60.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

3. Unrestricted current ratio



Purpose of unrestricted current ratio

To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.

Commentary on 2023/24 result

2023/24 ratio 2.84x

The unrestricted current ratio is above the industry benchmark and indicates Council's ability to repay its current obligations. A balanced approach to cash flows in future years will be required to ensure the ratio is maintained whilst increasing the quantity of capital expenditure.

Benchmark: — > 1.50x

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

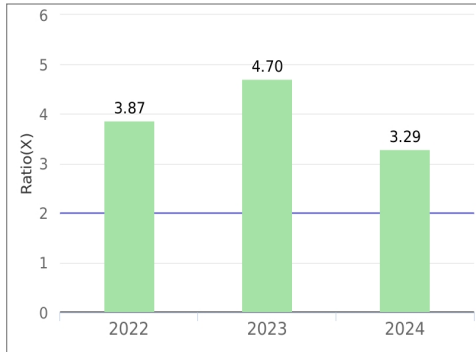
Ratio is outside benchmark

continued on next page

Page 66 of 77

H1-1 Statement of performance measures – consolidated results (graphs) (continued)

4. Debt service cover ratio



Purpose of debt service cover ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments

Commentary on 2023/24 result

2023/24 ratio 3.29x

Whilst the debt service ratio remained above the industry benchmark, Council experienced a slight decrease in the ratio due to the receipt of insurance recoveries in previous years.

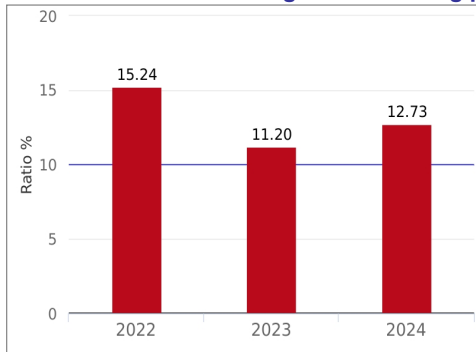
Benchmark: — > 2.00x

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

5. Rates and annual charges outstanding percentage



Purpose of rates and annual charges outstanding percentage

To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.

Commentary on 2023/24 result

2023/24 ratio 12.73%

The Rates outstanding percentage increased slightly as compared to the previous financial year due to the finalisation of sale of land for unpaid rates. Council will conduct a SOLFUR process in FY 2024-25 and concentrate on improved recovery strategies which will see this ratio reduce and become more in line with the industry benchmark.

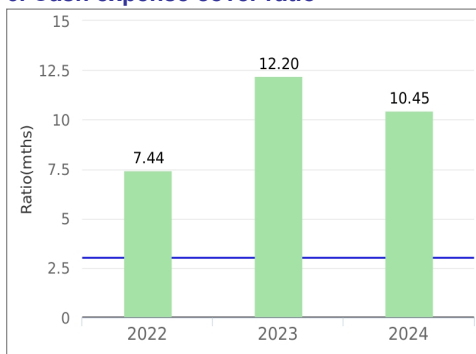
Benchmark: — < 10.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

6. Cash expense cover ratio



Purpose of cash expense cover ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

Commentary on 2023/24 result

2023/24 ratio 10.45 months

The cash ratio is above the industry benchmark and indicates Council's ability to repay immediate expenses.

Benchmark: — > 3.00months

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

H1-2 Council information and contact details

Principal place of business:

240 Blende st
Broken Hill
NSW 2880

Mailing Address:

PO Box 448
Broken Hill
NSW 2880

Telephone: 08 8080 3300

Facsimile: 08 8080 3424

Opening hours:

8:30am - 5:00pm
Monday to Friday

Internet: www.brokenhill.nsw.gv.au

Email: council@brokenhill.nsw.gv.au

Officers

General Manager

Jay Nankivell

Responsible Accounting Officer

Simon Brown

Public Officer

Razija Nu'Man

Auditors

Auditor General of NSW

Elected members

Mayor

Tom Kennedy

Councillors

Jim Hickey

Bob Algate

Michael Boland

Marion Browne

Alan Chandler

Dave Gallagher

Hayley Jewitt

Ron Page

Darriea Turley AM

Other information

ABN: 84 873 116 132



INDEPENDENT AUDITOR'S REPORT
Report on the general purpose financial statements
Broken Hill City Council

To the Councillors of Broken Hill City Council

Opinion

I have audited the accompanying financial statements of Broken Hill City Council (the Council), which comprise the Statement by Councillors and Management, the Income Statement and Statement of Comprehensive Income for the year ended 30 June 2024, the Statement of Financial Position as at 30 June 2024, the Statement of Changes in Equity and Statement of Cash Flows for the year then ended, and notes to the financial statements, including material accounting policy information and other explanatory information.

In my opinion:

- the Council's accounting records have been kept in accordance with the requirements of the *Local Government Act 1993*, Chapter 13, Part 3, Division 2 (the Division)
- the financial statements:
 - have been prepared, in all material respects, in accordance with the requirements of this Division
 - are consistent with the Council's accounting records
 - present fairly, in all material respects, the financial position of the Council as at 30 June 2024, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards
- all information relevant to the conduct of the audit has been obtained
- no material deficiencies in the accounting records or financial statements have come to light during the audit.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

OFFICIAL

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Other Information

The Council's annual report for the year ended 30 June 2024 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the special purpose financial statements and Special Schedules (the Schedules).

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the special purpose financial statements and Special Schedule - Permissible income for general rates.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Financial Statements

The Councillors are responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the *Local Government Act 1993* and for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

OFFICIAL

Page 70 of 77

OFFICIAL

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- on the Original Budget information included in the Income Statement, Statement of Cash Flows, and Note B5-1 'Material budget variations
- on the Special Schedules. A separate opinion has been provided on Special Schedule - Permissible income for general rates
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



Hong Wee Soh
Delegate of the Auditor-General for New South Wales

25 October 2024
SYDNEY

OFFICIAL

Page 71 of 77



Cr Tom Kennedy
Mayor
Broken Hill City Council
PO BOX 448
Broken Hill NSW 2880

Contact: Hong Wee Soh
Phone no: 02 9275 7397
Our ref: R008-2124742775-8008

25 October 2024

Dear Mayor

**Report on the Conduct of the Audit
for the year ended 30 June 2024
Broken Hill City Council**

I have audited the general purpose financial statements (GPFS) of the Broken Hill City Council (the Council) for the year ended 30 June 2024 as required by section 415 of the *Local Government Act 1993* (the Act).

I expressed an unmodified opinion on the Council's GPFS.

This Report on the Conduct of the Audit (the Report) for the Council for the year ended 30 June 2023 is issued in accordance with section 417 of the Act. This Report should be read in conjunction with my audit opinion on the GPFS issued under section 417(2) of the Act.

INCOME STATEMENT

Operating result

	2024 \$m	2023 \$m	Variance %
Rates and annual charges revenue	21.0	19.7	6.6
Grants and contributions revenue	14.1	13.8	2.2
Operating result from continuing operations	6.6	7.3	9.6
Net operating result before capital grants and contributions	1.0	4.1	75.6

Rates and annual charges revenue (\$21.0 million) increased by \$1.3 million (6.6 per cent) in 2023–2024 due to a rate peg increase of 3.7 percent and increased annual charges.

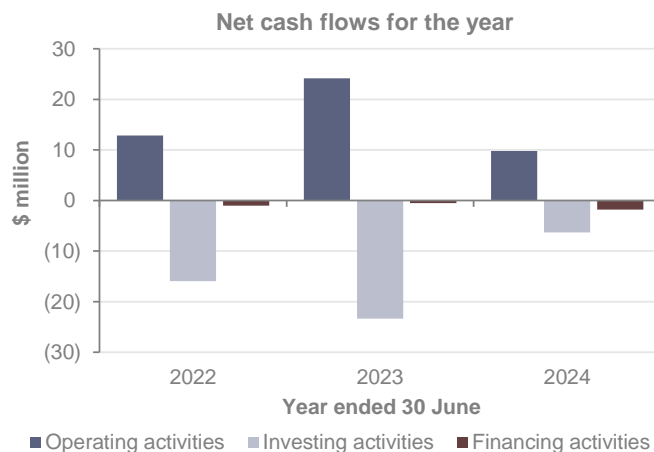
Grants and contributions revenue (\$14.1 million) increased by \$0.3 million (2.2 per cent) in 2024–2025 due to:

- an increase of \$1.2 million in the recognition of income for grant funded capital projects
- the recognition of a non-cash contribution of property assets of \$627,000
- receiving 85.0 per cent of the financial assistance grants for 2024-25 in advance (100 per cent in 2022-23).

Council's operating result from continuing operations (\$6.6 million including the effect of depreciation and amortisation expense of \$6.9 million) was \$0.7 million lower than the 2022–23 result. The net operating result before capital grants and contributions (\$1 million) was \$3.1 million lower than the 2022–23 result. This was mainly due to the receipt of legal fee and insurance recoveries in the prior year.

STATEMENT OF CASH FLOWS

- The Statement of Cash Flows illustrates the flow of cash and cash equivalents moving in and out of Council during the year and reveals that cash increased by \$1.7 million to \$17.1 million at the end of the financial year.



FINANCIAL POSITION

Cash and investments

Cash and investments	2024	2023	Commentary
	\$m	\$m	
Total cash, cash equivalents and investments	33.1	37.7	Externally restricted balances comprise mainly of specific purpose unexpended grants– general fund, domestic waste management charges and royalties.
Restricted cash and investments:			Internal allocations are determined by council policies or decisions, which are subject to change.
• External restrictions	15.6	16.9	
• Internal allocations	16.6	16.9	

Debt

After repaying principal and interest during the financial year, total debt as at 30 June 2024 was \$17.9 million (2023: \$19.7 million).

PERFORMANCE

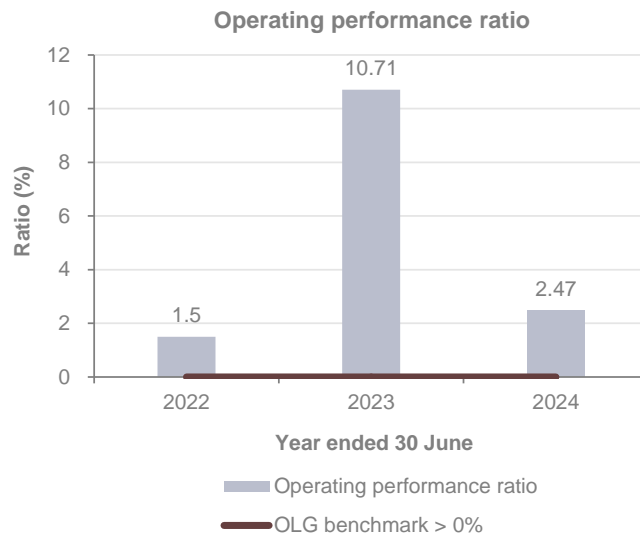
Performance measures

The following section provides an overview of the Council's performance against the performance measures and performance benchmarks set by the Office of Local Government (OLG) within the Department of Planning, Housing and Infrastructure.

Operating performance ratio

The Council met the OLG benchmark for the current reporting period.

The 'operating performance ratio' measures how well council contained operating expenditure within operating revenue (excluding capital grants and contributions, fair value adjustments, and reversal of revaluation decrements). The benchmark set by OLG is greater than zero per cent.



Own source operating revenue ratio

The Council met the OLG benchmark for the current reporting period.

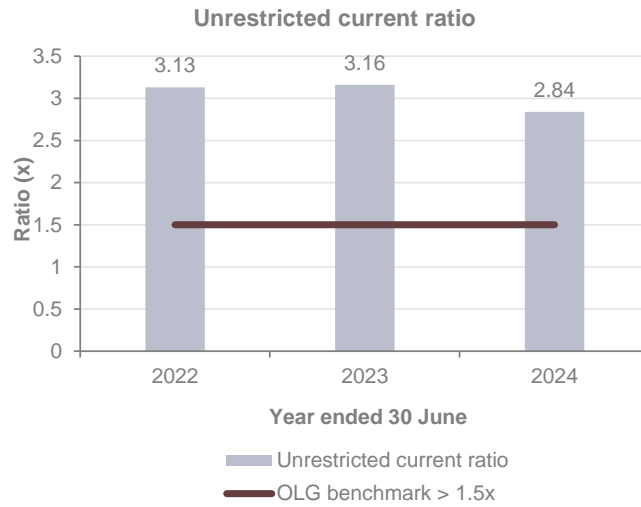
The 'own source operating revenue ratio' measures council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions. The benchmark set by OLG is greater than 60 per cent.



Unrestricted current ratio

The Council met the OLG benchmark for the current reporting period.

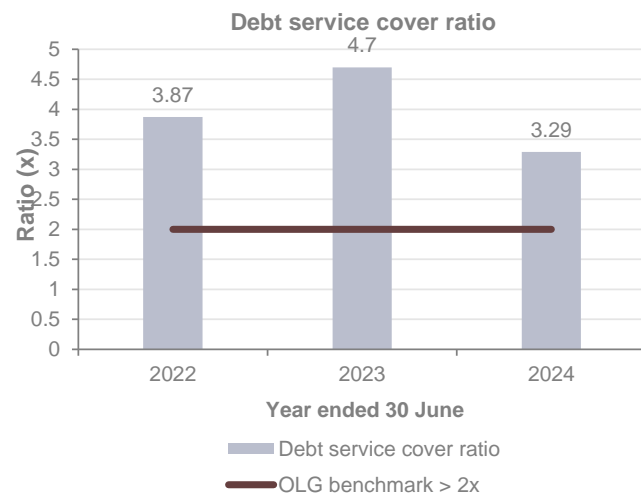
The 'unrestricted current ratio' is specific to local government and represents council's ability to meet its short-term obligations as they fall due. The benchmark set by OLG is greater than 1.5 times.



Debt service cover ratio

The Council met the OLG benchmark for the current reporting period.

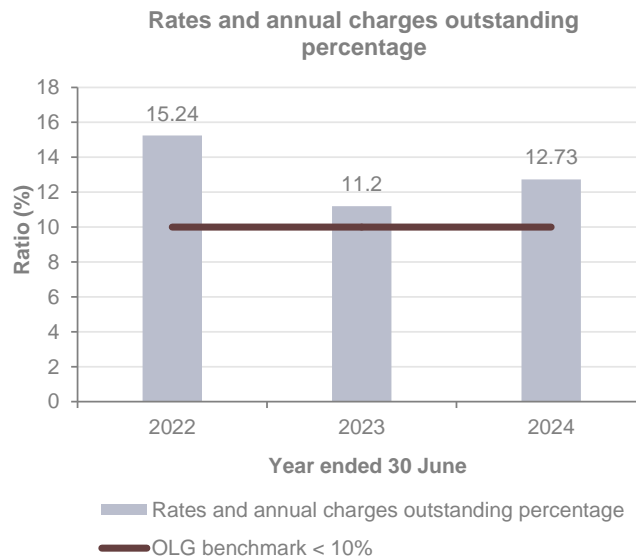
The 'debt service cover ratio' measures the operating cash to service debt including interest, principal and lease payments. The benchmark set by OLG is greater than two times.



Rates and annual charges outstanding percentage

The Council did not meet the OLG benchmark for the current reporting period.

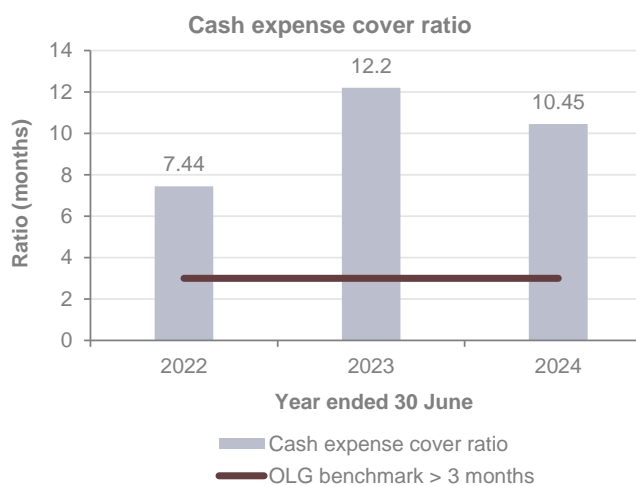
The 'rates and annual charges outstanding percentage' assesses the impact of uncollected rates and annual charges on council's liquidity and the adequacy of debt recovery efforts. The benchmark set by OLG is less than 10 per cent for regional councils.



Cash expense cover ratio

The Council met the OLG benchmark for the current reporting period.

This liquidity ratio indicates the number of months the council can continue paying for its immediate expenses without additional cash inflow. The benchmark set by OLG is greater than three months.



Infrastructure, property, plant and equipment renewals

- Council's asset renewal additions for the year were \$12.1 million compared \$9.4 million for the prior year
- The level of asset renewals during the year represented 177.0 percent of the total depreciation expense (\$6.9 million) for the year.

Legislative compliance

My audit procedures did not identify any instances of material non-compliance with the financial reporting requirements in Chapter 13, Part 3, Division 2 of the LG Act and the associated regulation or a material deficiency in the Council's accounting records or financial statements. The Council's:

- accounting records were maintained in a manner and form to allow the GPFS to be prepared and effectively audited
- staff provided all accounting records and information relevant to the audit.



Hong Wee Soh
Associate Director, Financial Audit

Delegate of the Auditor-General for New South Wales

Broken Hill City Council

SPECIAL PURPOSE FINANCIAL STATEMENTS for the year ended 30 June 2024

*A vibrant, prosperous and culturally rich Heritage City
shared with visitors from around the world.*



Broken Hill City Council

Special Purpose Financial Statements

for the year ended 30 June 2024

Contents	Page
Statement by Councillors and Management	3
Special Purpose Financial Statements:	
Income Statement of Airport	4
Income Statement of Civic Centre (Entertainment centre)	5
Income Statement of Commercial waste	6
Statement of Financial Position of Airport	7
Statement of Financial Position of Civic Centre (Entertainment centre)	8
Statement of Financial Position of Commercial waste	9
Note – Material accounting policy information	10
Auditor's Report on Special Purpose Financial Statements	13

Background

- i. These Special Purpose Financial Statements have been prepared for the use by both Council and the Office of Local Government in fulfilling their requirements under National Competition Policy.
- ii. The principle of competitive neutrality is based on the concept of a 'level playing field' between persons/entities competing in a market place, particularly between private and public sector competitors.

Essentially, the principle is that government businesses, whether Commonwealth, state or local, should operate without net competitive advantages over other businesses as a result of their public ownership.

- iii. For Council, the principle of competitive neutrality and public reporting applies only to declared business activities.

These include **(a)** those activities classified by the Australian Bureau of Statistics as business activities being water supply, sewerage services, abattoirs, gas production and reticulation, and **(b)** those activities with a turnover of more than \$2 million that Council has formally declared as a business activity (defined as Category 1 activities).

- iv. In preparing these financial statements for Council's self-classified Category 1 businesses and ABS-defined activities, councils must **(a)** adopt a corporatisation model and **(b)** apply full cost attribution including tax-equivalent regime payments and debt guarantee fees (where the business benefits from Council's borrowing position by comparison with commercial rates).

Broken Hill City Council

Special Purpose Financial Statements

for the year ended 30 June 2024

Statement by Councillors and Management

Statement by Councillors and Management made pursuant to the Local Government Code of Accounting Practice and Financial Reporting

The attached Special Purpose Financial Statements have been prepared in accordance with:

- NSW Government Policy Statement, *Application of National Competition Policy to Local Government*
- Division of Local Government Guidelines, *Pricing and Costing for Council Businesses: A Guide to Competitive Neutrality*
- The Local Government Code of Accounting Practice and Financial Reporting

To the best of our knowledge and belief, these statements:

- present fairly the operating result and financial position for each of Council's declared business activities for the year, and
- accord with Council's accounting and other records; and

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 28 August 2024.



Tom Kennedy
Mayor
28 August 2024



Jim Hickey
Councillor
28 August 2024



Jay Nankivell
General Manager
28 August 2024



Simon Brown
Responsible Accounting Officer
28 August 2024

Broken Hill City Council | Income Statement of Airport | for the year ended 30 June 2024

Broken Hill City Council

Income Statement of Airport for the year ended 30 June 2024

	2024 Category 2 \$ '000	2023 Category 2 \$ '000
Income from continuing operations		
User charges	929	911
Total income from continuing operations	929	911
Expenses from continuing operations		
Employee benefits and on-costs	344	342
Materials and services	296	320
Depreciation, amortisation and impairment	463	463
Total expenses from continuing operations	1,103	1,125
Surplus (deficit) from continuing operations before capital amounts	(174)	(214)
Surplus (deficit) from continuing operations after capital amounts	(174)	(214)
Surplus (deficit) from all operations before tax	(174)	(214)
Surplus (deficit) after tax	(174)	(214)
Plus accumulated surplus	(537)	(5,441)
Add:		
– Subsidy paid/contribution to operations	2,297	5,118
Closing accumulated surplus	1,586	(537)
Return on capital %	(0.7)%	(1.0)%
Subsidy from Council	1,240	1,064

Broken Hill City Council | Income Statement of Civic Centre (Entertainment centre) | for the year ended 30 June 2024

Broken Hill City Council

Income Statement of Civic Centre (Entertainment centre)

for the year ended 30 June 2024

	2024 Category 2 \$ '000	2023 Category 2 \$ '000
Income from continuing operations		
User charges	274	313
Total income from continuing operations	274	313
Expenses from continuing operations		
Employee benefits and on-costs	454	318
Materials and services	132	190
Depreciation, amortisation and impairment	416	405
Total expenses from continuing operations	1,002	913
Surplus (deficit) from continuing operations before capital amounts	(728)	(600)
Surplus (deficit) from continuing operations after capital amounts	(728)	(600)
Surplus (deficit) from all operations before tax	(728)	(600)
Surplus (deficit) after tax	(728)	(600)
Plus accumulated surplus	9,355	13,954
– Subsidy paid/contribution to operations	290	(3,999)
Closing accumulated surplus	8,917	9,355
Return on capital %	(4.4)%	(3.7)%
Subsidy from Council	1,446	1,253

Broken Hill City Council | Income Statement of Commercial waste | for the year ended 30 June 2024

Broken Hill City Council

Income Statement of Commercial waste

for the year ended 30 June 2024

	2024 Category 2 \$ '000	2023 Category 2 \$ '000
Income from continuing operations		
User charges	2,185	1,625
Total income from continuing operations	2,185	1,625
Expenses from continuing operations		
Employee benefits and on-costs	369	373
Materials and services	336	340
Depreciation, amortisation and impairment	161	150
Other expenses	109	75
Total expenses from continuing operations	975	938
Surplus (deficit) from continuing operations before capital amounts	1,210	687
Surplus (deficit) from continuing operations after capital amounts	1,210	687
Surplus (deficit) from all operations before tax	1,210	687
Less: corporate taxation equivalent (25%) [based on result before capital]	(303)	(172)
Surplus (deficit) after tax	907	515
Plus accumulated surplus	1,449	1,243
Plus adjustments for amounts unpaid:		
– Corporate taxation equivalent	303	172
– Subsidy paid/contribution to operations	(980)	(481)
Closing accumulated surplus	1,679	1,449
Return on capital %	38.6%	22.9%

Broken Hill City Council | Statement of Financial Position of Airport | as at 30 June 2024

Broken Hill City Council

Statement of Financial Position of Airport

as at 30 June 2024

	2024 Category 2 \$ '000	2023 Category 2 \$ '000
ASSETS		
Non-current assets		
Infrastructure, property, plant and equipment	24,784	21,136
Total non-current assets	24,784	21,136
Total assets	24,784	21,136
Net assets	24,784	21,136
EQUITY		
Accumulated surplus	1,586	(537)
Revaluation reserves	23,198	21,673
Total equity	24,784	21,136

Broken Hill City Council | Statement of Financial Position of Civic Centre (Entertainment centre) | as at 30 June 2024

Broken Hill City Council

Statement of Financial Position of Civic Centre (Entertainment centre)

as at 30 June 2024

	2024 Category 2 \$ '000	2023 Category 2 \$ '000
ASSETS		
Non-current assets		
Infrastructure, property, plant and equipment	16,691	16,253
Total non-current assets	16,691	16,253
Total assets	16,691	16,253
Net assets	16,691	16,253
EQUITY		
Accumulated surplus	8,917	9,355
Revaluation reserves	7,774	6,898
Total equity	16,691	16,253

Broken Hill City Council | Statement of Financial Position of Commercial waste | as at 30 June 2024

Broken Hill City Council

Statement of Financial Position of Commercial waste

as at 30 June 2024

	2024 Category 2 \$ '000	2023 Category 2 \$ '000
ASSETS		
Current assets		
Receivables	101	58
Total current assets	101	58
Non-current assets		
Infrastructure, property, plant and equipment	3,133	3,003
Total non-current assets	3,133	3,003
Total assets	3,234	3,061
LIABILITIES		
Current liabilities		
Provisions	1,555	1,612
Total current liabilities	1,555	1,612
Total liabilities	1,555	1,612
Net assets	1,679	1,449
EQUITY		
Accumulated surplus	1,679	1,449
Total equity	1,679	1,449

Note – Material accounting policy information

A statement summarising the supplemental accounting policies adopted in the preparation of the Special Purpose Financial Statements (SPFS) for National Competition Policy (NCP) reporting purposes follows.

These financial statements are SPFS prepared for use by Council and the Office of Local Government. For the purposes of these statements, the Council is a non-reporting not-for-profit entity.

The figures presented in these Special Purpose Financial Statements have been prepared in accordance with the recognition and measurement criteria of relevant Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB) and Australian Accounting Interpretations.

The disclosures in these Special Purpose Financial Statements have been prepared in accordance with the Local Government Act 1993 (NSW), the *Local Government (General) Regulation 2021*, and the Local Government Code of Accounting Practice and Financial Reporting.

The statements are prepared on an accruals basis. They are based on historic costs and do not take into account changing money values or, except where specifically stated, current values of non-current assets. Certain taxes and other costs, appropriately described, have been imputed for the purposes of the National Competition Policy.

The Statement of Financial Position includes notional assets/liabilities receivable from/payable to Council's general fund. These balances reflect a notional intra-entity funding arrangement with the declared business activities.

National Competition Policy

Council has adopted the principle of 'competitive neutrality' in its business activities as part of the National Competition Policy which is being applied throughout Australia at all levels of government. The framework for its application is set out in the June 1996 NSW Government Policy statement titled 'Application of National Competition Policy to Local Government'. *The Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality* issued by the Office of Local Government in July 1997 has also been adopted.

The pricing and costing guidelines outline the process for identifying and allocating costs to activities and provide a standard for disclosure requirements. These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents, Council subsidies, and returns on investments (rate of return and dividends paid).

Declared business activities

In accordance with Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality, Council has declared that the following are to be considered as business activities:

Category 1

(where gross operating turnover is over \$2 million)

Nil

Category 2

(where gross operating turnover is less than \$2 million)

a. Civic Centre (Entertainment Centre)

Venue for the conduct of shows, festivals, civic activities & significant events

b. Broken Hill Airport

Facility for aircraft arrivals & departures, aircraft accommodation, workshop & associated activities.

c. Commercial Garbage Service

Garbage collection & disposal service provided to the business & commercial sector.

Taxation equivalent charges

Council is liable to pay various taxes and financial duties. Where this is the case, they are disclosed as a cost of operations just like all other costs.

However, where Council does not pay some taxes which are generally paid by private sector businesses, such as income tax, these equivalent tax payments have been applied to all Council-nominated business activities and are reflected in Special Purpose Financial Statements.

Note – Material accounting policy information (continued)

For the purposes of disclosing comparative information relevant to the private sector equivalent, the following taxation equivalents have been applied to all Council-nominated business activities (this does not include Council's non-business activities):

Notional rate applied (%)

Corporate income tax rate – 25%

Land tax – the first \$692,000 of combined land values attracts 0%. For the combined land values in excess of \$692,001 up to \$4,231,000 the rate is 1.6% + \$100. For the remaining combined land value that exceeds \$4,231,000 a premium marginal rate of 2.0% applies.

Payroll tax – 4.85% on the value of taxable salaries and wages in excess of \$850,000.

Income tax

An income tax equivalent has been applied on the profits of the business activities.

Whilst income tax is not a specific cost for the purpose of pricing a good or service, it needs to be taken into account in terms of assessing the rate of return required on capital invested.

Accordingly, the return on capital invested is set at a pre-tax level - gain/(loss) from ordinary activities before capital amounts, as would be applied by a private sector competitor. That is, it should include a provision equivalent to the corporate income tax rate, currently 25%.

Income tax is only applied where a gain/ (loss) from ordinary activities before capital amounts has been achieved.

Since the taxation equivalent is notional – that is, it is payable to Council as the 'owner' of business operations - it represents an internal payment and has no effect on the operations of the Council. Accordingly, there is no need for disclosure of internal charges in the SPFS.

The rate applied of 25% is/ the equivalent company tax rate prevalent at reporting date. No adjustments have been made for variations that have occurred during the year.

Local government rates and charges

A calculation of the equivalent rates and charges for all Category 1 businesses has been applied to all assets owned, or exclusively used by the business activity.

Loan and debt guarantee fees

The debt guarantee fee is designed to ensure that Council business activities face 'true' commercial borrowing costs in line with private sector competitors. In order to calculate a debt guarantee fee, Council has determined what the differential borrowing rate would have been between the commercial rate and Council's borrowing rate for its business activities.

(i) Subsidies

Government policy requires that subsidies provided to customers, and the funding of those subsidies, must be explicitly disclosed. Subsidies occur where Council provides services on a less than cost recovery basis. This option is exercised on a range of services in order for Council to meet its community service obligations. The overall effect of subsidies is contained within the Income Statements of business activities.

(ii) Return on investments (rate of return)

The NCP policy statement requires that councils with Category 1 businesses 'would be expected to generate a return on capital funds employed that is comparable to rates of return for private businesses operating in a similar field'.

Funds are subsequently available for meeting commitments or financing future investment strategies. The rate of return is disclosed for each of Council's business activities on the Income Statement.

The rate of return is calculated as follows:

Operating result before capital income + interest expense

Written down value of I,PP&E as at 30 June

Note – Material accounting policy information (continued)

As a minimum, business activities should generate a return equal to the Commonwealth 10 year bond rate which is 4.30% at 30/6/24.

(iii) Dividends

Council is not required to pay dividends to either itself (as owner of a range of businesses) or to any external entities.



INDEPENDENT AUDITOR'S REPORT
Report on the special purpose financial statements
Broken Hill City Council

To the Councillors of Broken Hill City Council

Opinion

I have audited the accompanying special purpose financial statements (the financial statements) of Broken Hill City Council's (the Council) Declared Business Activities, which comprise the Statement by Councillors and Management, the Income Statement of each Declared Business Activity for the year ended 30 June 2024, the Statement of Financial Position of each Declared Business Activity as at 30 June 2024 and the Material accounting policy information note.

The Declared Business Activities of the Council are:

- Airport
- Civic Centre (Entertainment Centre)
- Commercial Waste.

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Council's declared Business Activities as at 30 June 2024, and their financial performance for the year then ended, in accordance with the Australian Accounting Standards described in the Material accounting policy information note and the Local Government Code of Accounting Practice and Financial Reporting 2023–24 (LG Code).

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as the auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

OFFICIAL

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Emphasis of Matter - Basis of Accounting

Without modifying my opinion, I draw attention to the Material accounting policy information note to the financial statements which describes the basis of accounting. The financial statements have been prepared for the purpose of fulfilling the Council's financial reporting responsibilities under the LG Code. As a result, the financial statements may not be suitable for another purpose.

Other Information

The Council's annual report for the year ended 30 June 2024 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements and Special Schedules (the Schedules).

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and Special Schedule 'Permissible income for general rates.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Financial Statements

The Councillors are responsible for the preparation and fair presentation of the financial statements and for determining that the accounting policies, described in the Material accounting policy information note to the financial statements, are appropriate to meet the requirements in the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

OFFICIAL

Page 14 of 15

OFFICIAL

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



Hong Wee Soh
Delegate of the Auditor-General for New South Wales

25 October 2024
SYDNEY

OFFICIAL

Broken Hill City Council

SPECIAL SCHEDULES
for the year ended 30 June 2024

*A vibrant, prosperous and culturally rich Heritage City
shared with visitors from around the world.*



Broken Hill City Council

Special Schedules

for the year ended 30 June 2024

Contents

Page

Special Schedules:

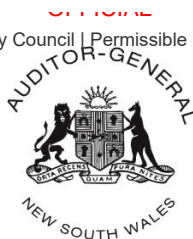
Permissible income for general rates

3

Report on infrastructure assets as at 30 June 2024

6

Broken Hill City Council | Permissible income for general rates | for the year ended 30 June 2024



INDEPENDENT AUDITOR'S REPORT

Special Schedule – Permissible income for general rates

Broken Hill City Council

To the Councillors of Broken Hill City Council

Opinion

I have audited the accompanying Special Schedule – Permissible income for general rates (the Schedule) of Broken Hill City Council (the Council) for the year ending 30 June 2025.

In my opinion, the Schedule is prepared, in all material respects in accordance with the requirements of the Local Government Code of Accounting Practice and Financial Reporting 2023–24 (LG Code) and is in accordance with the books and records of the Council.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Schedule' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Emphasis of Matter - Basis of Accounting

Without modifying my opinion, I draw attention to the special purpose framework used to prepare the Schedule. The Schedule has been prepared for the purpose of fulfilling the Council's reporting obligations under the LG Code. As a result, the Schedule may not be suitable for another purpose.

Other Information

The Council's annual report for the year ended 30 June 2024 includes other information in addition to the Schedule and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements, special purpose financial statements and Special Schedule 'Report on infrastructure assets as at 30 June 2024.

My opinion on the Schedule does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and the special purpose financial statements.

In connection with my audit of the Schedule, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Schedule or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Schedule

The Councillors are responsible for the preparation of the Schedule in accordance with the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation of the Schedule that is free from material misstatement, whether due to fraud or error.

In preparing the Schedule, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Schedule

My objectives are to:

- obtain reasonable assurance whether the Schedule as a whole is free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the Schedule.

A description of my responsibilities for the audit of the Schedule is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar8.pdf. The description forms part of my auditor's report.

Broken Hill City Council | Permissible income for general rates | for the year ended 30 June 2024

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited Schedule on any website where it may be presented
- about any other information which may have been hyperlinked to/from the Schedule.



Hong Wee Soh
Delegate of the Auditor-General for New South Wales

25 October 2024
SYDNEY

Broken Hill City Council

Report on infrastructure assets as at 30 June 2024

Broken Hill City Council | Report on infrastructure assets as at 30 June 2024

Asset Class	Asset Category	Estimated cost to bring assets to satisfactory standard	Estimated cost to bring to the agreed level of service set by Council	2023/24 Required maintenance ^a	2023/24 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	1	2	3	4	5
Buildings	Other	4,180	4,180	2,892	1,985	91,650	152,228	15.0%	33.0%	36.0%	15.0%	1.0%
	Sub-total	4,180	4,180	2,892	1,985	91,650	152,228	15.0%	33.0%	36.0%	15.0%	1.0%
Other structures	Other structures	396	396	871	175	22,655	33,118	17.6%	50.4%	25.5%	6.4%	0.1%
	Sub-total	396	396	871	175	22,655	33,118	17.6%	50.4%	25.5%	6.4%	0.1%
Roads	Roads	1,269	1,269	2,674	2,461	–	249,888	32.0%	24.0%	41.0%	3.0%	0.0%
	Footpaths	148	148	127	138	–	16,893	15.0%	40.0%	40.0%	5.0%	0.0%
	Sub-total	1,417	1,417	2,801	2,599	172,046	266,781	30.9%	25.0%	40.9%	3.1%	0.0%
Stormwater drainage	Other	86	86	106	59	10,385	17,589	15.0%	57.0%	25.0%	3.0%	0.0%
	Sub-total	86	86	106	59	10,385	17,589	15.0%	57.0%	25.0%	3.0%	0.0%
Open space / recreational assets	Swimming pool and other recreational assets	349	349	1,017	1,307	10,422	16,020	19.0%	56.9%	11.6%	12.0%	0.5%
	Sub-total	349	349	1,017	1,307	10,422	16,020	19.0%	56.9%	11.6%	12.0%	0.5%
Total – all assets		6,428	6,428	7,687	6,125	307,158	485,736	24.1%	31.5%	36.8%	7.4%	0.2%

(a) Required maintenance is the amount identified in Council's asset management plans.

Infrastructure asset condition assessment 'key'

#	Condition	Integrated planning and reporting (IP&R) description
1	Excellent/very good	No work required (normal maintenance)
2	Good	Only minor maintenance work required
3	Satisfactory	Maintenance work required
4	Poor	Renewal required
5	Very poor	Urgent renewal/upgrading required

Broken Hill City Council | Report on infrastructure assets as at 30 June 2024

Broken Hill City Council

Report on infrastructure assets as at 30 June 2024

Infrastructure asset performance indicators (consolidated) *

\$ '000	Amounts 2024	Indicator 2024	Indicators 2023	Indicators 2022	Benchmark
Buildings and infrastructure renewals ratio					
Asset renewals ¹	10,740	198.52%	144.84%	195.66%	> 100.00%
Depreciation, amortisation and impairment	5,410				
Infrastructure backlog ratio					
Estimated cost to bring assets to a satisfactory standard	6,428	2.01%	2.00%	4.42%	< 2.00%
Net carrying amount of infrastructure assets	319,655				
Asset maintenance ratio					
Actual asset maintenance	6,125	79.68%	71.34%	140.99%	> 100.00%
Required asset maintenance	7,687				
Cost to bring assets to agreed service level					
Estimated cost to bring assets to an agreed service level set by Council	6,428	1.32%	1.32%	2.66%	
Gross replacement cost	485,736				

(*) All asset performance indicators are calculated using classes identified in the previous table.

(1) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

ORDINARY MEETING OF THE COUNCIL

November 12, 2024

ITEM 5

BROKEN HILL CITY COUNCIL REPORT NO. 179/24

SUBJECT: QUARTERLY BUDGET REVIEW STATEMENT FOR THE PERIOD
ENDED 30 SEPTEMBER 2024 D24/54663

Recommendation

1. That Broken Hill City Council Report No. 179/24 dated November 12, 2024, be received.
2. That the 1st Quarterly Budget Review Statement and recommendations be adopted.
3. That Council note the projected 2024/25 operating surplus (before capital) of \$4,000.
4. That Council note the 2023/24 projected net capital budget expenditure of \$36,199,000.

Executive Summary:

The Quarterly Budget Review Statement (QBRs) presents a summary of Council's financial position at the end of the first quarter for the financial year ended 30 June 2025.

The quarterly budget review process is the mechanism through which Council and the community are informed of Council's progress against the Operational Plan (annual budget), together with recommendations for changes and reasons for budget variations.

In accordance with the adopted 2024/25 Operational Budget, Council is reviewing each quarter in fine detail to ensure the lingering financial impacts of the COVID-19 pandemic and global and national economic difficulties are being managed in a financially sustainable way. This includes continuing to make opportunities for refined operating models for continuous efficiency and improvement but also increase service delivery and resources where required.

The projected 2024/25 operating surplus (before capital items) has not been varied as a result of the September Quarterly Budget Review and remains as originally budgeted as a surplus of \$4,000.

Budgeted capital expenditure will increase by \$912,000 and projected capital revenue will increase by \$400,000, increasing expected net capital expenditure by \$512,000.

Report:

Budget Review:

In accordance with s203 of the *Local Government (General) Regulations 2005*:

- (1) Not later than 2 months after the end of each quarter, the responsible accounting officer of a Council must prepare and submit to the Council a budget review statement that shows, by reference to the estimate of income and expenditure set out in the Council's Revenue Policy included in the Operational Plan for the relevant year, a revised estimate of the income and expenditure for that year.

- (2) A budget review statement must include or be accompanied by:
- (a) A report as to whether or not the responsible accounting officer believes that the statement indicates that the financial position of the Council is satisfactory, having regard to the original estimate of income and expenditure; and
 - (b) If that position is unsatisfactory, recommendation for remedial action.

In accordance with s211 (*Authorisation of expenditure*) of the *Local Government (General) Regulations 2005*:

- (1) A council, or a person purporting to act on behalf of a council, must not incur a liability for the expenditure of money unless the council at the annual meeting held in accordance with subclause (2) or at a later ordinary meeting:
- (a) has approved the expenditure, and
 - (b) has voted the money necessary to meet the expenditure.

The QBRs appear as Attachment 1 and have been produced in accordance with the guidelines and standards issued by the Office of Local Government.

Operational Budget Result:

The projected 2024/25 operating surplus (before capital items) has not been varied as a result of the September Quarterly Budget Review and remains as originally budgeted as a surplus of \$4,000.

Capital Budget Result:

Budgeted capital expenditure will increase by \$912,000 and projected capital revenue will increase by \$400,000, increasing expected net capital expenditure by \$512,000.

This result reflects the following movements:

- Increase in grant income of \$489,729 and expenditure of \$720,124 for projects approved under the Local Roads and Community Infrastructure Program - Phase 4:
 - 1. Continuation of the Active Transport Plan works on Route 4 (Wolfram St - Gossan to Kaolin St) and Route 8 (Wills St - Galena to Graphite St), and
 - 2. Heavy patching and rehabilitation of road segments - Thomas St between Jones and O'Farrell St, Zebina St between Thomas and Morgan St, and Wills St between Graphite and Gypsum St.
- Additional \$173,000 to replace the Airport tractor that was written off due to a lightning strike. This purchase is partly funded by an insurance recovery of \$81,735.14 received in 2023-24.
- Additional \$22,400 to refurbish the tray on the Waste Facility tipper truck that requires safety upgrades.
- Additional \$15,000 to replace BBQs at the Living Desert Campground that cannot be repaired due to spare parts being no longer manufactured.
- Reduction of \$90,000 in budgeted grant income and \$53,000 reduction in cost for the construction of Queen Elizabeth Park train passenger shelters. \$110,000 was approved in the 2024-25 budget for this project subject to the West Darling

Machinery Preservation Society (WDMPS) making a successful grant application and contributing the grant towards Councils construction costs. The WDMPS has received a grant of \$20,000 and therefore the scope of the project has been revised to reduce costs to \$57,000 with Council contributing the shortfall in grant funding of \$37,000.

- Additional \$27,000 to survey and line mark the airport terminal apron to allow Q400 Qantaslink operations.
- Additional \$8,000 to replace a cold saw that has reached the end of its useful life.

Community Engagement:

Nil

Strategic Direction:

Key Direction:	4	Our Leadership
Objective:	4.1	Openness and transparency in decision making
Strategy:	4.1.1	Support the organization to operate its legal framework

Relevant Legislation:

Local Government Act 1993

Clause 203(1) of the Local Government (General) Regulations 2021.

Clause 211 of the Local Government (General) Regulations 2021.

Financial Implications:

The projected 2024/25 operating surplus (before capital items) has not been varied as a result of the September Quarterly Budget Review and remains as originally budgeted as a surplus of \$4,000.

The first quarter continues to be impacted by shortage of skilled workers and delays in delivery of equipment due to the inability of overseas manufacturers to supply goods in a timely fashion. The effect of price rises in materials and services have not impacted the budget in the first quarter due to fixed price supplier agreements that are in place with major suppliers, and contracts for major projects that were already in place prior to commencement of the quarter, however there is a risk prices tendered for future projects will be higher than originally estimates.

Projected cash availability as at end of year will be subject to change, as it assumes all capital projects will be expended in their entirety during the financial year. As you would reasonably expect, large capital projects will run over multiple years and therefore not all capital committed will be expended, resulting in a larger cash holding than is projected. As the projects are completed in subsequent financial years, projected cash holdings and actual cash holdings will begin to even out.

Full details of the financial implications of this quarter's Quarterly Budget Review Statement are contained within the attached report.

Attachments

1. [↓](#) LTFP Q1
2. [↓](#) QBRS Q1

SIMON BROWN
DIRECTOR FINANCE AND COMMERCIAL

JAY NANKIVELL
GENERAL MANAGER

LONG TERM FINANCIAL PLAN – 2025-2034 – BALANCED SCENARIO													
INCOME STATEMENT													
\$ '000	2023	2024	2025	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Actual	Actual	Original Budget	Revised Budget Q1	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Income from Continuing Operations													
Revenue:													
Rates & annual charges	19,678	21,002	21,814	21,814	22,359	22,918	23,491	24,079	24,681	25,298	25,930	26,578	27,243
User charges & fees	4,454	5,183	4,795	4,795	5,263	5,395	5,530	5,668	5,810	5,955	6,104	6,256	6,413
Interest & investment revenue	1,303	1,958	1,470	1,470	1,029	818	634	1,016	815	1,100	944	1,240	1,100
Other revenues	4,873	1,389	685	685	709	727	745	763	783	802	822	843	864
Grants & contributions for operating purposes	10,617	8,446	7,977	7,977	8,136	8,380	8,548	8,719	8,893	9,071	9,252	9,437	9,626
Grants & contributions for capital purposes	3,134	5,604	17,865	18,265	4,000	4,120	4,202	4,286	4,372	4,460	4,549	4,640	4,733
Other Income:													
Net gains from disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-	-
Net share of interests in joint ventures	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL INCOME FROM CONTINUING OPERATIONS	44,059	43,582	54,606	55,006	41,497	42,358	43,150	44,532	45,353	46,686	47,601	48,994	49,978
Expenses from Continuing Operations													
Employee benefits & costs	15,492	15,847	16,488	16,488	16,900	17,323	17,756	18,200	18,655	19,121	19,599	20,089	20,491
Borrowing costs	842	812	693	693	629	567	509	466	420	378	344	309	272
Materials & contracts	12,346	12,072	11,593	11,593	11,784	11,867	12,163	12,717	13,035	13,361	13,695	14,038	14,389
Depreciation & amortisation	6,675	6,855	6,809	6,809	6,908	6,987	7,018	7,049	7,080	7,111	7,142	7,174	7,205
Impairment	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenses	1,032	1,249	1,154	1,154	1,293	1,325	1,358	1,392	1,427	1,463	1,499	1,537	1,575
Net losses from disposal of assets	395	136	-	-	-	-	-	-	-	-	-	-	-
Net share of interests in joint ventures	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSES FROM CONTINUING OPERATIONS	36,782	36,971	36,737	36,737	37,514	38,069	38,805	39,824	40,617	41,434	42,280	43,146	43,932
OPERATING RESULT FOR THE YEAR	7,277	6,611	17,869	18,269	3,983	4,290	4,346	4,708	4,737	5,252	5,321	5,848	6,046
NET OPERATING RESULT FOR THE YEAR BEFORE GRANTS & CONTRIBUTIONS FOR CAPITAL PURPOSES	4,143	1,007	4	4	(17)	170	143	421	365	792	773	1,208	1,314
NET OPERATING RESULT FOR THE YEAR EXCLUDING EXTRAORDINARY ITEMS BEFORE GRANTS & CONTRIBUTIONS FOR CAPITAL PURPOSES	4,143	1,007	4	4	(17)	170	143	421	365	792	773	1,208	1,314
Assumptions													
Rate Reg	2.30%	3.70%	4.50%	4.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
General Index	2.50%	7.80%	4.10%	4.10%	3.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Employee Cost Index	4.00%	3.25%	3.25%	3.25%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.00%
Grant Index	2.00%	2.00%	2.00%	2.00%	2.00%	3.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Investment Interest rate	1.50%	5.00%	5.00%	5.00%	5.00%	3.00%	3.00%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%
Overdue rates interest rate	6.00%	9.00%	9.00%	9.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%
Efficiency gain on Materials & Contracts	-2.00%	-2.00%	-2.00%	-2.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

LONG TERM FINANCIAL PLAN – 2025-2034 – BALANCED SCENARIO													
STATEMENT OF FINANCIAL POSITION													
\$ '000	2023	2024	2025	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Actual	Actual	Original Budget	Revised Budget Q1	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Assets													
Current Assets:													
Cash & cash equivalents	15,399	17,056	6,279	1,013	9,347	3,170	11,293	5,505	13,610	9,094	17,502	13,474	22,039
Investments	22,328	16,093	10,328	16,093	16,093	16,093	16,093	16,093	16,093	16,093	16,093	16,093	16,093
Receivables	3,911	5,540	5,242	5,355	5,355	5,406	5,601	5,690	5,722	5,827	5,658	5,517	5,559
Inventories	134	90	139	94	97	99	102	104	107	110	112	115	118
Other	1,068	382	1,112	398	412	422	432	443	454	466	477	489	501
Non-current assets classified as 'held for sale'	-	-	-	-	608	-	-	-	-	-	-	-	-
TOTAL CURRENT ASSETS	42,840	39,161	23,101	22,953	31,912	25,190	33,521	27,836	35,986	31,589	39,843	35,689	44,311
Non-Current Assets:													
Investments	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, property, plant & equipment	332,915	353,467	344,851	380,095	366,338	367,037	367,739	368,443	369,152	369,863	370,577	371,294	372,015
Investments accounted for using the equity method	866	803	931	866	803	803	803	803	803	803	803	803	803
Investment property	-	-	-	-	-	-	-	-	-	-	-	-	-
Intangible assets	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL NON-CURRENT ASSETS	333,781	354,270	345,782	380,961	367,141	367,840	368,542	369,246	369,955	370,666	371,380	372,097	372,818
TOTAL ASSETS	376,621	393,431	368,883	403,914	399,053	393,030	402,062	397,082	405,941	402,255	411,223	407,786	417,129
Liabilities													
Current Liabilities:													
Payables	4,683	4,678	5,143	4,914	4,914	4,999	5,062	5,153	5,250	5,339	5,343	5,023	5,081
Income Received in Advance	-	-	-	-	-	-	-	-	-	-	-	-	-
Contract Liabilities	10,264	7,670	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,803	1,859	2,452	2,467	2,452	2,451	2,151	2,084	2,084	1,281	1,015	1,015	1,015
Provisions	4,768	5,121	4,576	4,813	4,813	4,810	4,826	4,852	4,917	5,001	5,031	5,010	4,899
TOTAL CURRENT LIABILITIES	21,518	19,328	12,171	12,194	12,179	12,260	12,039	12,089	12,251	11,622	11,389	11,048	10,995
Non-Current Liabilities:													
Payables	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	17,875	16,016	17,687	15,813	13,883	11,895	10,134	8,411	6,657	5,647	4,870	4,058	3,210
Provisions	9,980	10,139	14,252	12,312	12,312	12,794	13,230	13,558	13,706	13,656	13,442	13,359	13,072
TOTAL NON-CURRENT LIABILITIES	27,855	26,155	31,939	28,125	26,195	24,689	23,365	21,969	20,363	19,303	18,312	17,418	16,282
TOTAL LIABILITIES	49,373	45,483	44,110	40,320	38,375	36,949	35,404	34,058	32,614	30,925	29,701	28,466	27,276
NET ASSETS	327,248	347,948	324,773	363,594	360,678	356,081	366,659	363,024	373,327	371,330	381,521	379,320	389,853
Equity													
Retained earnings	120,987	127,598	118,512	157,333	140,328	135,731	146,309	142,674	152,977	150,980	161,171	158,970	169,503
Revaluation reserves	206,261	220,350	206,261	206,261	220,350	220,350	220,350	220,350	220,350	220,350	220,350	220,350	220,350
Council equity interest	327,248	347,948	324,773	363,594	360,678	356,081	366,659	363,024	373,327	371,330	381,521	379,320	389,853
Non-controlling interest	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL EQUITY	327,248	347,948	324,773	363,594	360,678	356,081	366,659	363,024	373,327	371,330	381,521	379,320	389,853
Assumptions													
General index	2.50%	7.80%	4.10%	4.10%	3.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
No impact from revaluation of assets													
No restricted cash													

LONG TERM FINANCIAL PLAN – 2025-2034 – BALANCED SCENARIO													
\$ '000	STATEMENT OF CASH FLOWS												
	2023	2024	2025	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Actual	Actual	Original Budget	Revised Budget Q1	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Cash Flows from Operating Activities													
Receipts:													
Rates & annual charges	20,453	20,641	21,160	21,160	21,689	22,231	22,787	23,356	23,940	24,539	25,152	25,781	26,426
User charges & fees	4,201	5,292	4,652	4,652	5,105	5,233	5,364	5,498	5,635	5,776	5,921	6,069	6,220
Investment & interest revenue received	874	1,502	1,942	1,942	1,707	1,324	631	1,013	812	1,097	940	1,236	1,097
Grants & contributions	21,987	10,829	25,842	19,903	14,511	12,500	12,750	13,005	13,265	13,531	13,801	14,077	14,359
Bonds, deposits & retention amounts received	339	4	-	-	-	-	-	-	-	-	-	-	-
Other	7,457	2,509	664	664	688	705	723	741	759	778	798	817	838
Payments:													
Employee benefits & costs	(15,226)	(15,696)	(15,994)	(15,994)	(16,393)	(16,803)	(17,223)	(17,654)	(18,095)	(18,548)	(19,011)	(19,487)	(19,876)
Materials & contracts	(14,386)	(11,980)	(11,245)	(11,245)	(11,431)	(11,511)	(11,798)	(12,336)	(12,644)	(12,960)	(13,284)	(13,616)	(13,957)
Borrowing costs	(677)	(650)	(693)	(693)	(629)	(567)	(509)	(466)	(420)	(378)	(344)	(309)	(272)
Bonds, deposits & retention amounts refunded	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(890)	(2,674)	(1,120)	(1,120)	(1,254)	(1,285)	(1,317)	(1,350)	(1,384)	(1,419)	(1,454)	(1,491)	(1,528)
NET CASH PROVIDED (OR USED IN) OPERATING ACTIVITIES	24,132	9,777	25,208	19,269	13,993	11,827	11,408	11,807	11,868	12,416	12,520	13,077	13,306
Cash Flows from Investing Activities													
Receipts:													
Sale of investment securities	6,000	27,010	-	-	-	-	-	-	-	-	-	-	-
Sale of infrastructure, property, plant & equipment	123	446	-	-	-	-	-	-	-	-	-	-	-
Deferred debtors receipts	-	-	-	-	-	-	-	-	-	-	-	-	-
Other investing activity receipts	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments:													
Purchase of investment securities	(19,510)	(20,500)	-	-	-	-	-	-	-	-	-	-	-
Purchase of infrastructure, property, plant & equipment	(9,966)	(13,273)	(18,745)	(33,437)	(19,779)	(7,686)	(7,720)	(7,754)	(7,788)	(7,822)	(7,857)	(7,891)	(7,926)
Deferred debtors & advances made	-	-	-	-	-	-	-	-	-	-	-	-	-
NET CASH PROVIDED (OR USED IN) INVESTING ACTIVITIES	(23,353)	(6,317)	(18,745)	(33,437)	(19,779)	(7,686)	(7,720)	(7,754)	(7,788)	(7,822)	(7,857)	(7,891)	(7,926)
Cash Flows from Financing Activities													
Receipts:													
Proceeds from borrowings & advances	1,141	-	-	-	-	-	-	-	-	-	-	-	-
Payments:													
Repayment of borrowings & advances	(1,686)	(1,803)	(1,874)	(1,874)	(1,924)	(1,984)	(1,742)	(1,719)	(1,763)	(1,004)	(771)	(806)	(843)
NET CASH PROVIDED (OR USED IN) FINANCING ACTIVITIES	(545)	(1,803)	(1,874)	(1,874)	(1,924)	(1,984)	(1,742)	(1,719)	(1,763)	(1,004)	(771)	(806)	(843)
NET INCREASE/(DECREASE) IN CASH & CASH EQUIVALENTS	234	1,657	4,588	(16,043)	(7,709)	2,157	1,946	2,335	2,317	3,589	3,892	4,380	4,538
plus: CASH & CASH EQUIVALENTS - beginning of year	15,165	15,399	1,691	17,056	17,056	1,013	9,347	3,170	11,293	5,505	13,610	9,094	17,502
CASH & CASH EQUIVALENTS - end of year	15,399	17,056	6,279	1,013	9,347	3,170	11,293	5,505	13,610	9,094	17,502	13,474	22,039
Additional Information													
plus: Investments on hand - end of year	22,328	16,093	10,328	16,093	16,093	16,093	16,093	16,093	16,093	16,093	16,093	16,093	16,093
TOTAL CASH, CASH EQUIVALENTS & INVESTMENTS - end of year	37,727	33,149	16,607	17,106	25,440	19,263	27,386	21,598	29,703	25,187	33,595	29,567	38,132
Assumptions													
Rates & charges recovery rate	97.00%	97.00%	97.00%	97.00%	97.00%	97.00%	97.00%	97.00%	97.00%	97.00%	97.00%	97.00%	97.00%
Debtor recovery rate	97.00%	97.00%	97.00%	97.00%	97.00%	97.00%	97.00%	97.00%	97.00%	97.00%	97.00%	97.00%	97.00%
General index	2.50%	7.80%	4.10%	4.10%	3.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Investment interest rate	1.50%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%
Overdue rates interest rate	6.00%	9.00%	9.00%	9.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%	8.00%
No restricted cash													

LONG TERM FINANCIAL PLAN – 2025-2034 – BALANCED SCENARIO													
	FINANCIAL RATIOS												
	2023 Actual	2024 Actual	2025 Original Budget	2025 Revised Budget Q1	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast
Operating Ratio													
<i>This ratio measures Council's ability to contain operating expenditure within operating revenue</i>	10.12%	2.65%	0.01%	0.01%	-0.05%	0.44%	0.37%	1.05%	0.89%	1.88%	1.79%	2.72%	2.90%
<i>Benchmark - Greater than 0% (operating revenue excl. capital grants and contributions - operating expenses) / operating revenue excluding capital grants and contributions</i>													
Cash Expense Cover Ratio													
<i>This ratio indicates the number of months Council can continue paying for its immediate expenses without additional cash inflow</i>	12.91	13.57	9.18	7.02	10.18	7.58	10.51	8.02	10.76	8.90	11.59	9.95	12.55
<i>Benchmark - Greater than 3.0 months (current year's cash and cash equivalents / (total expenses - depreciation - interest costs) * 12</i>													
Current Ratio													
<i>This ratio represents Council's ability to meet debt payments as they fall due. It should be noted that Council's externally restricted assets will not be available as operating funds and as such can significantly impact Council's ability to meet its liabilities.</i>	1.99	2.03	1.90	1.88	2.62	2.05	2.78	2.30	2.94	2.72	3.50	3.23	4.03
<i>Benchmark - Greater than 1.5 current assets / current liabilities</i>													
Unrestricted Current Ratio													
<i>To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.</i>	5.59	30.09	2.31	2.27	3.10	2.34	3.32	2.68	2.63	2.39	3.19	2.82	3.62
<i>Benchmark - Greater than 1.5 current assets less all external activities/ current liabilities, less specific purpose liabilities</i>													
Own Source Operating Revenue													
<i>This ratio measures the level of Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue</i>	68.79%	67.76%	52.68%	52.29%	70.75%	70.49%	70.45%	70.80%	70.75%	71.02%	71.01%	71.27%	71.27%
<i>Benchmark - Greater than 60% rates, utilities and charges / total operating revenue (inclusive of capital grants and contributions)</i>													
Debt Service Cover Ratio													
<i>This ratio measures the availability of cash to service debt including interest, principal, and lease payments</i>	4.77	3.37	2.92	2.92	2.95	3.03	3.41	3.63	3.60	5.99	7.40	7.79	7.88
<i>Benchmark - Greater than 2.0 operating result before interest and depreciation (EBITDA) / principal repayments +borrowing interest costs</i>													
Interest Cover Ratio													
<i>This ratio indicates the extent to which Council can service its interest bearing debt and take on additional borrowings. It measures the burden of the current interest expense upon Council's operating cash</i>	13.85	10.68	10.83	10.83	11.96	13.62	15.06	17.04	18.74	21.90	24.02	28.13	32.27
<i>Benchmark - Greater than 4.0 operating result before interest and depreciation (EBITDA) / interest expense</i>													
Capital Expenditure Ratio													
<i>This ratio indicates the extent to which Council is forecasting to expand its asset base with capital expenditure spent on both new assets and replacement and renewal of existing assets</i>	1.49	1.94	2.75	4.91	2.86	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10
<i>Benchmark - Greater than 1.1 annual capital expenditure / annual depreciation</i>													

Broken Hill City Council

Quarterly Budget Review Statement
for the period 01/07/24 to 30/09/24

Table of Contents	page
1. Responsible Accounting Officer's Statement	1
2. Income & Expenses Budget Review Statement's	
- Income & Expense by Type	2
- Income & Expense by Key Directions	3
- Income & Expense Variation Detail	4
3. Capital Budget Review Statement	
- Capital Budget	5
- Capital Budget Variation Detail	6
4. Cash & Investments Budget Review Statement	
- Cash & Investments Position	8
- Cash & Investments Variation Detail	9
5. Key Performance Indicator (KPI) Budget Review Statement	
KPI's	10
6. Contracts & Other Expenses Budget Review Statement	
- Contracts & Other Expenses Variation Detail	14
- Consultancy & Legal Costs	15
7. Additional Statements	

Broken Hill City Council

Quarterly Budget Review Statement
for the period 01/07/24 to 30/09/24

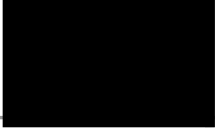
Report by Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

30 September 2024

It is my opinion that the Quarterly Budget Review Statement for Broken Hill City Council for the quarter ended 30/09/24 indicates that Council's projected financial position at 30/06/25 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Signed:



Simon Brown
Responsible Accounting Officer

date:

19/11/2024

Broken Hill City Council

Quarterly Budget Review Statement

for the period 01/07/24 to 30/09/24

Income & Expenses Budget Review Statement

Budget review for the quarter ended 30 September 2024

Income & Expenses - Council Consolidated

(\$000's)	Original Budget 2024/25	Approved Changes					Revised Budget 2024/25	Variations for this Sep Qtr	Notes	Projected Year End Result	Actual YTD figures
		Carry Forwards	Other than by QBRs	Sep QBRs	Dec QBRs	Mar QBRs					
Income											
Rates and Annual Charges	21,814			-			21,814	-		21,814	21,558
User Charges and Fees	4,795			-			4,795	-		4,795	1,284
Interest and Investment Revenues	1,470			-			1,470	-		1,470	462
Other Revenues	685			-			685	-		685	306
Grants & Contributions - Operating	7,977			-			7,977	-		7,977	508
Grants & Contributions - Capital	940	16,925		-			17,865	400	Capital Budget	18,265	-
Net gain from disposal of assets	-						-			-	
Total Income from Continuing Operations	37,681	16,925	-	-	-	-	54,606	400		55,006	24,118
Expenses											
Employee Costs	16,488			-	-		16,488	-		16,488	3,729
Borrowing Costs	693			-	-		693	-		693	184
Materials & Services	11,593			-	-		11,593	-		11,593	3,512
Depreciation	6,370			-	-		6,370	-		6,370	1,714
Legal Costs	375			-	-		375	-		375	65
Consultants	64			-	-		64	-		64	44
Other Expenses	1,154			-	-		1,154	-		1,154	354
Net Loss from disposal of assets				-	-		-	-		-	
Total Expenses from Continuing Operations	36,737	-	-	-	-	-	36,737	-		36,737	9,602
Net Operating Result from Continuing Operation	944	16,925	-	-	-	-	17,869	400		18,269	14,517
Discontinued Operations - Surplus/(Deficit)							-			-	
Net Operating Result from All Operations	944	16,925	-	-	-	-	17,869	400		18,269	14,517
Net Operating Result before Capital Items	4	-	-	-	-	-	4	-		4	14,517

Broken Hill City Council

Quarterly Budget Review Statement
for the period 01/07/24 to 30/09/24**Income & Expenses Budget Review Statement**

Budget review for the quarter ended 30 September 2024

Income & Expenses - Council Consolidated

(\$000's)	Original Budget 2024/25	Approved Changes					Revised Budget 2024/25	Variations for this Sep Qtr	Notes	Projected Year End Result	Actual YTD figures
		Carry Forwards	Other than by QBRs	Sep QBRs	Dec QBRs	Mar QBRs					
Income											
Our Leadership	26,411						26,411	-	1	26,411	19,316
Our Community	3,103	12,930					16,033	-	4,5,9	16,033	203
Our Economy	2,064	3,995					6,059	-		6,059	680
Our Environment	6,103						6,103	400	Capital Budget	6,503	4,529
Total Income from Continuing Operations	37,681	16,925	-	-	-	-	54,605	400		55,005	24,729
Expenses											
Our Leadership	21,094						21,094	-	2	-	6,275
Our Community	9,356						9,356	-	3,4,5,6,7, 8,9,10	9,356	2,174
Our Economy	2,911						2,911	-		2,911	701
Our Environment	3,375						3,375	-		3,375	1,062
Total Expenses from Continuing Operations	36,737	-	-	-	-	-	36,736	-		36,736	10,212
Net Operating Result from Continuing Operations	944	16,925	-	-	-	-	17,869	400		18,269	14,517
Net Operating Result before Capital Items	4	-	-	-	-	-	4	-		4	14,517

Broken Hill City Council

Quarterly Budget Review Statement
for the period 01/07/24 to 30/09/24**Capital Budget Review Statement**

Budget review for the quarter ended 30 September 2024

Capital Budget - Council Consolidated

(\$000's)	Original Budget 2024/25	Approved Changes					Revised Budget 2024/25	Variations for this Sep Qtr	Notes	Projected Year End Result	Actual YTD figures
		Carry Forwards	Other than by QBRs	Sep QBRs	Dec QBRs	Mar QBRs					
Capital Expenditure											
New Assets											
- Plant & Equipment		58					58	-		58	-
- Land & Buildings		1,476					1,476	-		1,476	-
- Roads, Bridges, Footpaths		-					-	-		-	-
- Other		136					136	-		136	-
Renewal Assets (Replacement)											
- Plant & Equipment	1,316	2,412					3,728	218	2,3,4,7	3,946	1,040
- Land & Buildings	733	17,487					18,220	-		18,220	1,762
- Roads, Bridges, Footpaths	4,400	12,687					17,087	747	1,6	17,834	683
- Other	1,458	11,389					12,847	(53)	5	12,794	1,993
Total Capital Expenditure	7,907	45,645	-	-	-	-	53,552	912		54,464	5,478
Capital Funding											
Capital Grants & Contributions	940	16,925					17,865	400	1,5	18,265	-
Total Capital Funding	940	16,925	-	-	-	-	17,865	400		18,265	-
Net Capital Funding - Surplus/(Deficit)	(6,967)	(28,720)	-	-	-	-	(35,687)	(512)		(36,199)	(5,478)

Broken Hill City Council

Quarterly Budget Review Statement
for the period 01/07/24 to 30/09/24

Capital Budget Review Statement
Recommended changes to revised budget

Budget Variations being recommended include the following material items:

Notes	Details
1	Increase in grant income of \$489,729 and expenditure of \$720,124 for projects approved under the Local Roads and Community Infrastructure Program - Phase 4: *Continuation of the Active Transport Plan works on Route 4 (Wolfram St - Gossan to Kaolin St) and Route 8 (Wills St - Galena to Graphite St), and *Heavy patching and rehabilitation of road segments - Thomas St between Jones and O'Farrell St, Zebina St between Thomas and Morgan St, and Wills St between Graphite and Gypsum St.
2	Additional \$173,000 to replace the Airport tractor that was written off due to a lightning strike. This purchase is partly funded by an insurance recovery of \$81,735.14 received in 2023-24.
3	Additional \$22,400 to refurbish the tray on the Waste Facility tipper truck that was tagged out due to safety issues.
4	Additional \$15,000 to replace BBQs at the Living Desert Campground that cannot be repaired repairable due to spare parts being no longer manufactured.
5	Reduction of \$90,000 in budgeted grant income and \$53,000 reduction in cost for the construction of Queen Elizabeth Park train passenger shelters. \$110,000 was approved in the 2024-25 budget for this project subject to the West Darling Machinery Preservation Society (WDMPS) making a successful grant application and contributing the grant towards Councils construction costs. The WDMPS has received a grant of \$20,000 and therefore the scope of the project has been revised to reduce costs to \$57,000 with Council contributing the shortfall in grant funding of \$37,000.
6	Additional \$27,000 to survey and line mark the airport terminal apron to allow Q400 Qantaslink operations.
7	Additional \$8,000 to replace a cold saw that has reached the end of its useful life.

Broken Hill City Council

Quarterly Budget Review Statement

for the period 01/07/24 to 30/09/24

Cash & Investments Budget Review Statement

Budget review for the quarter ended 30 September 2024

Cash & Investments - Council Consolidated

(\$000's)	Original Budget 2024/25	Approved Changes				Revised Budget 2024/25	Variations for this Sep Qtr	Notes	Projected Year End Result	Actual YTD figures
		Carry Forwards	Sep QBRS	Dec QBRS	Mar QBRS					
Externally Restricted ⁽¹⁾										
Developer Contributions - General	-	-				-			-	
Domestic Waste Management	1,700	5,076				6,776			6,776	5,254
Royalties	(100)	614				514			514	623
Specific Purpose Unexpended Grants		9,903				9,903			9,903	10,323
Total Externally Restricted	1,600	15,593	-	-	-	17,193	-		17,193	16,200
(1) Funds that must be spent for a specific purpose										
Internally Restricted ⁽²⁾										
Employee Leave Entitlements	-	1,076				1,076			1,076	1,076
Plant Purchase Reserve	299	701				1,000			1,000	806
T-CORP Loan	-	4,150				4,150			4,150	1,994
General Projects Reserve	-	6,000				6,000			6,000	6,000
Commercial Waste Management	1,200	4,444				5,644			5,644	4,981
Other	-	210				210			210	209
Total Internally Restricted	1,499	16,581	-	-	-	18,080	-		18,080	15,066
(2) Funds that Council has earmarked for a specific purpose										
Unrestricted (i.e. available after the above Restrictions)	14,007	(32,174)	-	-		(18,167)		1	(18,167)	178
Total Cash & Investments	17,106		-			17,106			17,106	31,444

Projected cash availability as at end of year will be subject to change, as it assumes all capital projects will be expended in their entirety during the financial year. As you would reasonably expect, large capital projects will run over multiple years and therefore not all capital committed will be expended, resulting in a larger cash holding than is projected. As the projects are completed in subsequent financial years, projected cash holdings and actual cash holdings will begin to even out

Broken Hill City Council

Quarterly Budget Review Statement
for the period 01/07/24 to 30/09/24

Cash & Investments Budget Review Statement

Comment on Cash & Investments Position

Not Applicable

Investments

Investments have been invested in accordance with Council's Investment Policy.

Cash

This Cash at Bank amount has been reconciled to Council's physical Bank Statements.
The date of completion of this bank reconciliation is 30/09/24

Reconciliation Status

The YTD Cash & Investment figure reconciles to the actual balances held as follows: **\$ 000's**

Cash at Bank (as per bank statements)	1,715
Investments on Hand	29,729

less: Unpresented Cheques	(Timing Difference)
add: Undeposited Funds	(Timing Difference)

less: Identified Deposits (not yet accounted in Ledger)	(Require Actioning)
add: Identified Outflows (not yet accounted in Ledger)	(Require Actioning)

less: Unidentified Deposits (not yet actioned)	(Require Investigation)
add: Unidentified Outflows (not yet actioned)	(Require Investigation)

Reconciled Cash at Bank & Investments	<u>31,444</u>
--	---------------

Balance as per Review Statement:	<u>31,444</u>
---	---------------

Difference: (0)

Recommended changes to revised budget

Budget Variations being recommended include the following material items:

Notes Details

Broken Hill City Council

Quarterly Budget Review Statement

for the period 01/07/24 to 30/09/24

Key Performance Indicators Budget Review Statement

Budget review for the quarter ended 30 September 2024

(\$000's)	Current Projection		Original Budget 24/25	Actuals Prior Periods 23/24 22/23
	Amounts	Indicator		
	24/25	24/25		

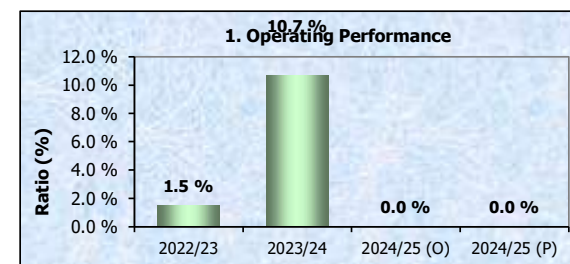
NSW Local Government Industry Key Performance Indicators (OLG):

1. Operating Performance

Operating Revenue (excl. Capital) - Operating Expenses	4	0.0 %	0.0 %	10.7 %	1.5 %
Operating Revenue (excl. Capital Grants & Contributions)	36,741				

Benchmark - Greater than 0%

This ratio measures Council's achievement of containing operating expenditure within operating revenue.

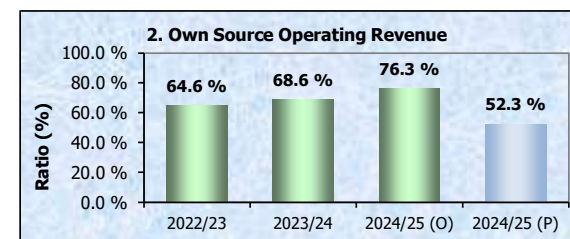


2. Own Source Operating Revenue

Operating Revenue (excl. ALL Grants & Contributions)	28,764	52.3 %	76.3 %	68.6 %	64.6 %
Total Operating Revenue (incl. Capital Grants & Cont)	55,006				

Benchmark - Greater than 60%

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants & contributions.

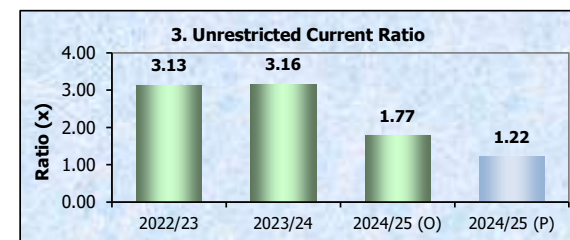


3. Unrestricted Current Ratio

Current Assets less all External Restrictions	5,712	1.22	1.77	3.16	3.13
Current Liabilities less current provisions as per Operations	4,683				

Benchmark - Greater than 1.5

To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.



Broken Hill City Council

Quarterly Budget Review Statement
for the period 01/07/24 to 30/09/24

Key Performance Indicators Budget Review Statement

Budget review for the quarter ended 30 September 2024

(\$000's)	Current Projection		Original Budget 24/25	Actuals Prior Periods 23/24 22/23
	Amounts	Indicator		
	24/25	24/25		

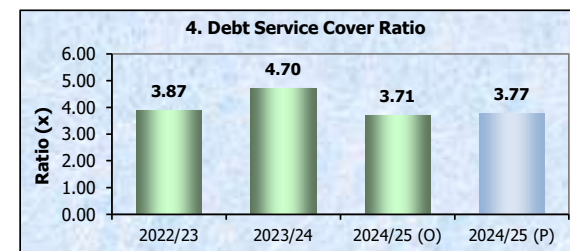
NSW Local Government Industry Key Performance Indicators (OLG):

4. Debt Service Cover Ratio

Operating Result before Interest & Dep. exp (EBITDA)	7,067	3.77	3.71	4.70	3.87
Principal Repayments + Borrowing Interest Costs	1,874				

Benchmark - Greater than 2.0

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.

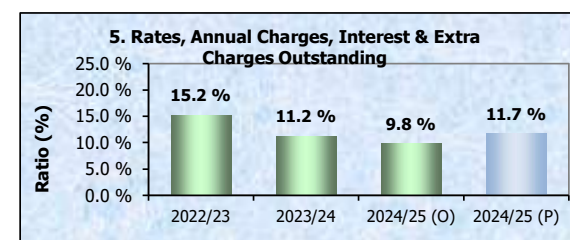


5. Rates, Annual Charges, Interest & Extra Charges Outstanding

Rates, Annual & Extra Charges Outstanding	2,521	11.7 %	9.8 %	11.2 %	15.2 %
Rates, Annual & Extra Charges Collectible	21,558				

Benchmark - Less than 10%

To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.

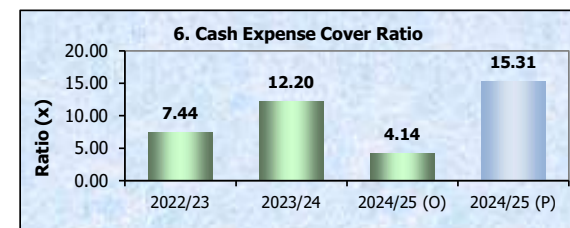


6. Cash Expense Cover Ratio

Current Year's Cash & Cash Equivalents (incl. Term Deposits)	31,444	15.31	4.14	12.20	7.44
Operating & financing activities Cash Flow payments	2,053				

Benchmark - Greater than 3 months

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.



Broken Hill City Council

Quarterly Budget Review Statement

for the period 01/07/24 to 30/09/24

Key Performance Indicators Budget Review Statement

Budget review for the quarter ended 30 September 2024

(\$000's)	Current Projection		Original Budget 24/25	Actuals Prior Periods	
	Amounts	Indicator		23/24	22/23
	24/25	24/25			

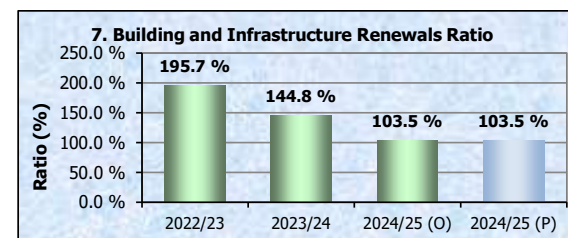
NSW Local Government Infrastructure Asset Performance Indicators (OLG):

7. Building and Infrastructure Renewals Ratio

Asset Renewals (Building, Infrastructure & Other Structures)	6,591	103.5 %	103.5 %	144.8 %	195.7 %
Depreciation, Amortisation & Impairment	6,370				

Benchmark - Greater than 100%

To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating.

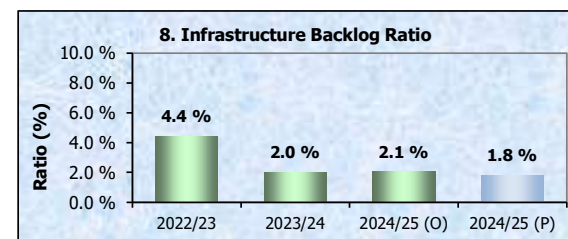


8. Infrastructure Backlog Ratio

Estimated cost to bring Assets to a satisfactory condition	5,972	1.8 %	2.1 %	2.0 %	4.4 %
Total value of Infrastructure, Building, Other Structures & depreciable Land Improvement Assets	326,259				

Benchmark - Less than 2.0%

This ratio shows what proportion the backlog is against the total value of a Council's infrastructure.

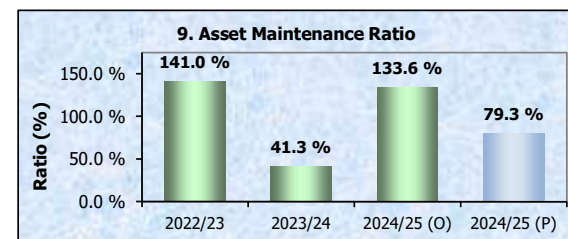


9. Asset Maintenance Ratio

Actual Asset Maintenance	6,098	79.3 %	134%	41.3 %	141.0 %
Required Asset Maintenance	7,687				

Benchmark - Greater than 1.0

Compares actual vs. required annual asset maintenance. A ratio above 1.0 indicates Council is investing enough funds to stop the Infrastructure Backlog growing.



Broken Hill City Council

Quarterly Budget Review Statement

for the period 01/07/24 to 30/09/24

Key Performance Indicators Budget Review Statement

Budget review for the quarter ended 30 September 2024

(\$000's)	Current Projection		Original Budget 24/25	Actuals Prior Periods 23/24 22/23
	Amounts	Indicator		
	24/25	24/25		

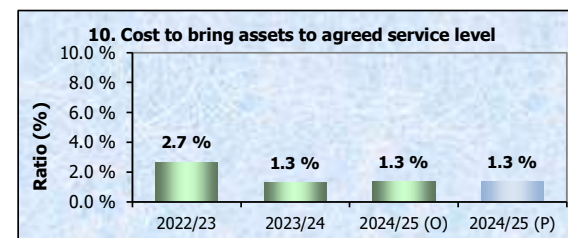
NSW Local Government Infrastructure Asset Performance Indicators (OLG):

10. Cost to bring assets to agreed service level

Estimated cost to bring assets to an agreed service level set by Council

	6,428	1.3 %	1.3 %	1.3 %	2.7 %
Gross replacement cost	485,736				

This ratio provides a snapshot of the proportion of outstanding renewal works compared to the total value of assets under Council's care and stewardship.



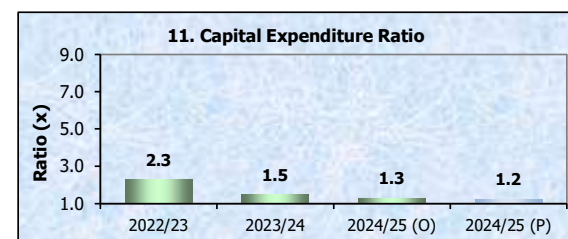
11. Capital Expenditure Ratio

Annual Capital Expenditure

	7,907	1.2	1.3	1.5	2.3
Annual Depreciation	6,370				

Benchmark - Greater than 1.1

To assess the extent to which a Council is expanding its asset base thru capital expenditure on both new assets and the replacement and renewal of existing assets.



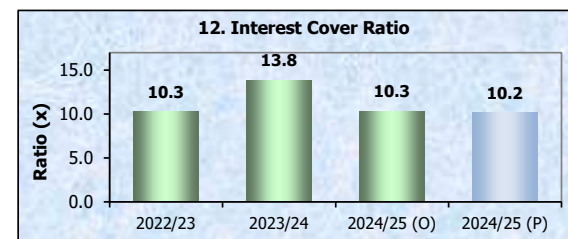
12. Interest Cover Ratio

Operating Results before Interest & Dep. exp (EBITDA)

	7,067	10.2	10.3	13.8	10.3
Borrowing Interest Costs (from the income statement)	693				

Benchmark - Greater than 4.0

This ratio indicates the extent to which a Council can service (through operating cash) its interest bearing debt & take on additional borrowings.



Broken Hill City Council

Quarterly Budget Review Statement
for the period 01/07/24 to 30/09/24**Contracts Budget Review Statement**

Budget review for the quarter ended 30 September 2024

Part A - Contracts Listing - contracts entered into during the quarter

Contractor	Contract detail & purpose	Contract Value	Start Date	Duration of Contract	Budgeted (Y/N)	Notes
Landscape Construction Services Pty Ltd	Town Square Redevelopment	1,337,832	09/07/24		Y	
Johnsons Truck and Coach Service Pty Ltd	Supply of 1 x Waste Facility Tipper	298,000	09/07/24		Y	
Jirgens Civil Pty Ltd	Variation 8 - E.P. O'Neill Memorial Park	86,343	09/07/24		Y	
Bridgestone Tyre Centre	Supply of 4 heavy vehicle tyres	69,520	09/07/24		Y	
JLW Services Pty Ltd	Tyre shredding	70,000	17/07/24		Y	
Granicus Australia Pty Ltd	Website subscription	54,268	06/08/24		Y	
Far West Auto Pty Ltd	Supply of 6 X Utility Vehicles.	320,142	06/08/24		Y	
Data#3 Limited	Microsoft 365 E3 12 Month Subscription	112,540	12/08/24		Y	
Robinson Plumbing - A & A Innovations	Installation of the Airport fire hydrant pipe.	847,221	28/08/24		Y	
GHD Pty Ltd	Warnock St Depot - Garage & Utilities Construction	57,838	12/09/24		Y	
Attekus Pty Ltd	Bookable software system development and first year	59,753	20/09/24		Y	

Broken Hill City Council

Quarterly Budget Review Statement
for the period 01/07/24 to 30/09/24

Contracts Budget Review Statement

Budget review for the quarter ended 30 September 2024
Part A - Contracts Listing - contracts entered into during the quarter

Contractor	Contract detail & purpose	Contract Value	Start Date	Duration of Contract	Budgeted (Y/N)	Notes
Central West Linemarking	Line Marking Works	115,054	23/09/24		Y	
Tonkin Consulting Pty Ltd	Design works Broken Hill Airport Airside Upgrades	81,914	23/09/24		Y	
ELMO Software Limited	Annual License Fee for ELMO software	63,904	23/09/24		Y	
JJ O'Connor & Sons Pty Ltd	Supply of 1 x Airport Tractor - CASE IH MAX	190,300	24/09/24		Y	

- 1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
- 2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
- 3. Contracts for employment are not required to be included.

Broken Hill City Council

Quarterly Budget Review Statement
for the period 01/07/24 to 30/09/24

Consultancy & Legal Expenses Budget Review Statement

Consultancy & Legal Expenses Overview

Expense	YTD Expenditure (Actual Dollars)	Budgeted (Y/N)
Consultancies	43,927	Y
Legal Fees	64,924	Y

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

Comments

Expenditure included in the above YTD figure but not budgeted includes:

Details

ORDINARY MEETING OF THE COUNCIL

November 12, 2024

ITEM 6**BROKEN HILL CITY COUNCIL REPORT NO. 180/24****SUBJECT:** **INVESTMENT REPORT FOR OCTOBER 2024** **D24/54697****Recommendation**

1. That Broken Hill City Council Report No. 180/24 dated November 12, 2024, be received.

Executive Summary:

The *Local Government (General) Regulation 2021* (Part 9, Division 5, Clause 212), effective from 1 September 2021, requires the Responsible Accounting Officer of a Council to provide a written report setting out details of all monies that have been invested under Section 625 (2) of the *Local Government Act 1993*, as per the Minister's Amended Investment Order gazetted 11 March 2011. The Responsible Accounting Officer must also include in the report, a certificate as to whether the investment has been made in accordance with the Act, the Regulations and the Council's Investment Policy.

As at 31 October 2024, Council's Investment Portfolio had a current market valuation of \$29,337,149 or principal value (face value) of \$29,038,412 and was compliant with policy and legislative requirements as per the below table.

Report:

Council's investments as at 31 October 2024 are detailed in Attachment 1.

Portfolio Summary		
Portfolio Performance vs. RBA Cash Rate	✓	Compliant with policy
Investment Policy Compliance		
Legislative Requirements	✓	Compliant with policy
Portfolio Credit Rating Limit	✓	Compliant with policy
Institutional Exposure Limits	✓	Compliant with policy
Term to Maturity Limits	✓	Compliant with policy

Market Review**Global issues:**

- In the US, gross domestic product (GDP) expanded at a 2.8% annual rate in the September quarter, coming close to the 3 percent growth rate in the June quarter and is the latest indication that the surprisingly resilient recovery from the pandemic recession remains on solid footing.
- US consumers are fuelling much of the momentum with spending that has outlasted even the most optimistic forecasts. Despite inflation, Americans have continued to shell out for a range of goods and services, including cars, dining out and travel.

- In Europe, economic growth remains sluggish. Economic output in the 20 countries that use the euro grew only 0.4% in the September quarter versus the June quarter. Compared with a year earlier, the eurozone grew 0.9%. A key reason is that Russia's war in Ukraine is still taking a toll. Stubbornly high energy prices have continued to hammer industries, especially in Germany, whose vaunted manufacturing sector has borne the brunt of the pain.
- The European Central Bank cut its key policy rates by another 0.25% taking its deposit rate to 3.25% and its main refinancing rate to 3.4% noting that "the disinflationary process is well on track".
- In China, September quarter data showed GDP growth slowed to a 4.6% annual rate and retail sales improved but is still weak at +3.2%. Property sales, investment and prices keep falling with the property sector remaining a key drag on growth. In response, China undertook further policy easing last month by cutting its one year and 5 year loan prime rates by 0.25%.
- Most global share markets slipped backward over the month on concerns about valuations being too frothy amidst rising bond yields. Long term bond yields rose as investors reduced expectations for how much central banks will cut rates. The Australian All Ords retreated by 1.3% but is still up over 25% for the past 12 months. European shares had the biggest drop, down over 3% for the month.

Domestic issues

- Annual headline inflation fell to 2.8% in the three months to September from 3.8% in the June quarter, but economists say prices are still rising too quickly for interest rates to fall before next year.
- The quarterly inflation figure is a 3½ year low as households received their first instalment of a temporary \$300 federal government energy rebate, as well as state-level grants, including a one-off \$1000 power bill discount in Queensland and a \$300 subsidy in Western Australia. The policies caused electricity prices to drop 17.3 per cent in the September quarter.
- Trimmed mean inflation, the RBA's preferred measure of underlying inflation, fell to 3.5% in September, a 2½ year low, but well above the central bank's 2% - 3% inflation target band.

Interest rates

- There was no RBA meeting in October. The central bank kept the official cash rate unchanged at 4.35% following its meeting in late-September.
- Despite the favourable September quarter inflation data, the RBA expects inflation to jump back to 3.7% late next year when the state and federal government energy rebates expire.
- The market has finally taken on board the RBA's hawkish comments that "it will be some time yet before inflation is sustainably in the target range" and has pushed out the first expected 25bp rate cut to May 2025 and now not another 25bp cut until late 2025:
- Short dated term deposit rates from 1 month to 8 months were little changed from last month, but average rates on deposits between 9 months and 5 years recovered their fall in September and jumped higher by an average of 35 basis points, reflective of the market's readjustment of the expected timing of RBA rate cuts:

Investment Portfolio Commentary

Council's investment portfolio returned 3.02%pa (0.25% actual) for the month on a marked-to-market basis versus the bank bill index benchmark's 4.50%pa (0.37% actual) return. Over the past 12 months, the investment portfolio has returned 5.16% versus the bank bill index benchmark's 4.45%.

The rise in domestic and overseas bond yields (and their corresponding drop in valuations) and modest falls in shares had a detrimental effect on the performance of the NSW TCorp Medium Term Growth Fund (-0.62% actual) during the month.

During October, Council had total maturities of \$1m between two term deposits with terms of 6 and 12 months that had been yielding an average of 5.20%pa. No new investments were made during the month.

Council has a well-diversified portfolio invested predominantly among a range of term deposits from highly rated Australian banks. Council also has exposure to a wide range of asset classes, including senior ranked fixed and floating rate notes, listed property and international and domestic shares via the NSW TCorp Medium Term Growth Fund. It is expected that Council's portfolio will achieve above benchmark returns over the medium/long term with prudent investment selection.

Council's Portfolio by Source of Funds – October 2024

As at 31 October 2024, Council's Investment Portfolio had a current market valuation of \$29,337,149 or principal value (face value) of \$29,038,412 and was compliant with policy and legislative requirements as per the table above.

	Source of Funds	Principal Amount
GENERAL Fund	Operating Capital & Internal Restrictions	\$13,070,846
	Royalties Reserve	\$621,890
	Domestic Waste Management Reserve	\$5,377,001
	Grants	\$9,968,675
	TOTAL PORTFOLIO	\$29,038,412

Certificate by Responsible Accounting Officer

All investments have been placed in accordance with Council's Investment Policy, Section 625 of the *Local Government Act 1993* (as amended), the Revised Ministerial Investment Order gazetted 11 February 2011, Clause 212 of the *Local Government (General) Regulations 2005* and Third-Party Investment requirements of the then Department Local Government Circular 06-70. Council continues to obtain independent financial advice on its investment portfolio in accordance with the then Department of Local Government Circular of 16 September 2008.

Community Engagement:

Nil

Strategic Direction:

- Key Direction 4: Our Leadership
- Objective 4.1: Openness and Transparency in Decision Making
- Action 4.1.5 Support the organisation to operate within its legal framework

Relevant Legislation:

This report is provided for Council's consideration in compliance with the requirements of *Part 9, Division 5, Clause 212 of the Local Government (General) Regulations 2021*.

Financial Implications:

The recommendation has no financial impact.

Attachments

1. [↓](#) Investment Report For October 2024

SIMON BROWN
DIRECTOR FINANCE AND COMMERCIAL

JAY NANKIVELL
GENERAL MANAGER



Investment Summary Report
October 2024

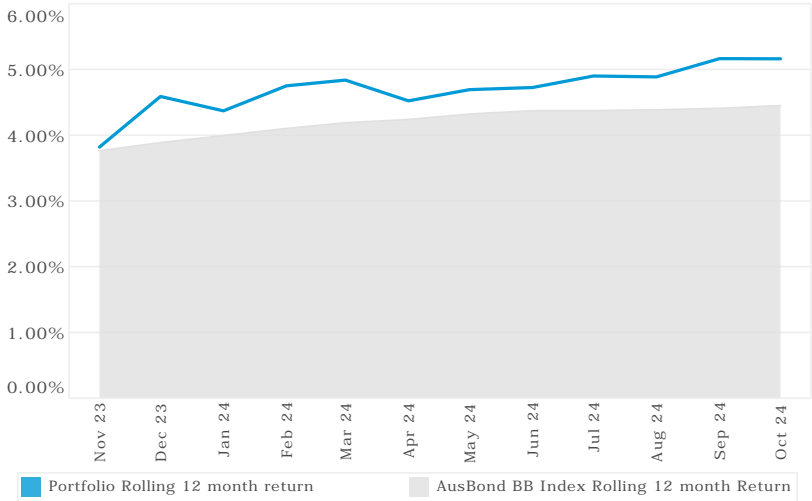


BROKEN HILL CITY COUNCIL
Executive Summary - October 2024



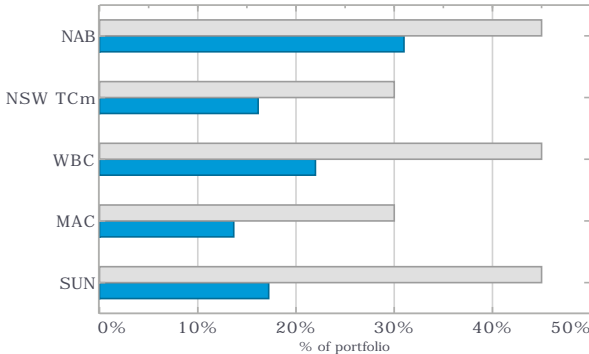
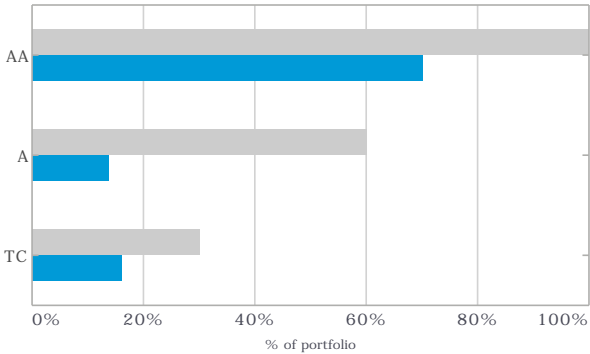
Investment HoldingsInvestment Performance

	Face Value (\$)	Current Value (\$)
Cash	10,349,404	10,349,404
Managed Funds	4,689,008	4,689,008
Term Deposit	14,000,000	14,298,736
	29,038,412	29,337,149



Investment Policy Compliance

Total Credit ExposureIndividual Institutional ExposuresTerm to Maturities



	Face Value (\$)	Policy Max
Between 0 and 1 years	29,038,412	100% 100% a
	29,038,412	

Specific Sub Limits			
Between 5 and 10 year:	0	0%	30% a

Portfolio ExposureInvestment Policy Limit



BROKEN HILL CITY COUNCIL
Investment Holdings Report - October 2024

Cash Accounts

Face Value (\$)	Current Rate (%)	Institution	Credit Rating	Current Value (\$)	Deal No.	Reference
296,133.09	0.0000%	Westpac Group	AA-	296,133.09	473409	Cheque
3,967,132.86	4.3910%	Macquarie Bank	A+	3,967,132.86	540354	Accelerator
6,086,138.19	5.3000%	Westpac Group	AA-	6,086,138.19	535442	90d Notice
10,349,404.14	4.7999%			10,349,404.14		

Managed Funds

Face Value (\$)	Monthly Return (%)	Institution	Credit Rating	Funds Name	Current Value (\$)	Deal No.	Reference
4,689,008.07	-0.6157%	NSW T-Corp (MT)	TCm	Medium Term Growth Fund	4,689,008.07	536441	
4,689,008.07	-0.6157%				4,689,008.07		

Term Deposits

Maturity Date	Face Value (\$)	Current Rate (%)	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Interest Date	Reference
6-Nov-24	1,500,000.00	5.2000%	Suncorp Bank	AA-	1,500,000.00	6-Mar-24	1,551,287.67	544909	51,287.67	At Maturity	
26-Nov-24	1,000,000.00	4.9500%	Suncorp Bank	AA-	1,000,000.00	28-Aug-24	1,008,815.07	545405	8,815.07	At Maturity	
26-Nov-24	1,000,000.00	5.2500%	National Australia Bank	AA-	1,000,000.00	9-Jul-24	1,016,541.10	545236	16,541.10	At Maturity	
18-Dec-24	1,000,000.00	5.0800%	National Australia Bank	AA-	1,000,000.00	16-Apr-24	1,027,696.44	545013	27,696.44	At Maturity	
14-Jan-25	1,500,000.00	5.0500%	National Australia Bank	AA-	1,500,000.00	9-Apr-24	1,542,752.05	544998	42,752.05	At Maturity	
28-Jan-25	1,000,000.00	5.0000%	National Australia Bank	AA-	1,000,000.00	24-Sep-24	1,005,205.48	545509	5,205.48	At Maturity	
4-Feb-25	500,000.00	5.3300%	Suncorp Bank	AA-	500,000.00	25-Jun-24	509,418.77	545205	9,418.77	At Maturity	
11-Feb-25	500,000.00	5.3700%	National Australia Bank	AA-	500,000.00	9-Jul-24	508,459.59	545237	8,459.59	At Maturity	
18-Feb-25	500,000.00	5.3700%	National Australia Bank	AA-	500,000.00	9-Jul-24	508,459.59	545238	8,459.59	At Maturity	
25-Feb-25	500,000.00	5.1000%	National Australia Bank	AA-	500,000.00	23-Apr-24	513,413.70	545034	13,413.70	At Maturity	
25-Feb-25	1,000,000.00	5.0800%	Suncorp Bank	AA-	1,000,000.00	28-Aug-24	1,009,046.58	545406	9,046.58	At Maturity	
5-Mar-25	1,000,000.00	5.1600%	Suncorp Bank	AA-	1,000,000.00	6-Mar-24	1,033,928.77	544918	33,928.77	At Maturity	
18-Mar-25	500,000.00	5.0500%	National Australia Bank	AA-	500,000.00	20-Mar-24	515,634.25	544952	15,634.25	At Maturity	
25-Mar-25	500,000.00	5.4000%	National Australia Bank	AA-	500,000.00	9-Jul-24	508,506.85	545239	8,506.85	At Maturity	

BROKEN HILL CITY COUNCIL
Investment Holdings Report - October 2024



Maturity Date	Face Value (\$)	Current Rate (%)	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Interest Date	Reference
8-Apr-25	500,000.00	5.2400%	National Australia Bank	AA-	500,000.00	14-May-24	512,274.52	545086	12,274.52	At Maturity	
22-Apr-25	500,000.00	5.4000%	National Australia Bank	AA-	500,000.00	1-Jul-24	509,098.63	545221	9,098.63	At Maturity	
29-Apr-25	1,000,000.00	5.4000%	National Australia Bank	AA-	1,000,000.00	1-Jul-24	1,018,197.26	545222	18,197.26	At Maturity	
14,000,000.00		5.1732%			14,000,000.00		14,298,736.32		298,736.32		



BROKEN HILL CITY COUNCIL
Accrued Interest Report - October 2024



Investment	Deal No.	Comments	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Accrued (\$)	Yield (% pa)
<u>Cash</u>									
Macquarie Bank	540354					14,739.88	0	14,739.88	4.39%
Westpac Group	473409					0.00	0	0.00	0.00%
Westpac Group	535442					27,273.19	0	27,273.19	5.30%
						42,013.07		42,013.07	4.80%
<u>Managed Funds</u>									
NSW T-Corp Medium Term Growth Fund	536441				2-Jun-25	0.00	0	-29,050.43	-7.01%
						0.00		-29,050.43	-7.01%
<u>Term Deposits</u>									
Bank of Queensland	544996		500,000.00	9-Apr-24	8-Oct-24	12,715.07	7	489.04	5.10%
National Australia Bank	544558		500,000.00	4-Oct-23	8-Oct-24	26,863.01	7	508.22	5.30%
Suncorp Bank	544909		1,500,000.00	6-Mar-24	6-Nov-24	0.00	31	6,624.66	5.20%
National Australia Bank	545236		1,000,000.00	9-Jul-24	26-Nov-24	0.00	31	4,458.91	5.25%
Suncorp Bank	545405		1,000,000.00	28-Aug-24	26-Nov-24	0.00	31	4,204.11	4.95%
National Australia Bank	545013		1,000,000.00	16-Apr-24	18-Dec-24	0.00	31	4,314.52	5.08%
National Australia Bank	544998		1,500,000.00	9-Apr-24	14-Jan-25	0.00	31	6,433.56	5.05%
National Australia Bank	545509		1,000,000.00	24-Sep-24	28-Jan-25	0.00	31	4,246.58	5.00%
Suncorp Bank	545205		500,000.00	25-Jun-24	4-Feb-25	0.00	31	2,263.43	5.33%
National Australia Bank	545237		500,000.00	9-Jul-24	11-Feb-25	0.00	31	2,280.41	5.37%
National Australia Bank	545238		500,000.00	9-Jul-24	18-Feb-25	0.00	31	2,280.41	5.37%
National Australia Bank	545034		500,000.00	23-Apr-24	25-Feb-25	0.00	31	2,165.75	5.10%
Suncorp Bank	545406		1,000,000.00	28-Aug-24	25-Feb-25	0.00	31	4,314.53	5.08%
Suncorp Bank	544918		1,000,000.00	6-Mar-24	5-Mar-25	0.00	31	4,382.47	5.16%
National Australia Bank	544952		500,000.00	20-Mar-24	18-Mar-25	0.00	31	2,144.52	5.05%
National Australia Bank	545239		500,000.00	9-Jul-24	25-Mar-25	0.00	31	2,293.15	5.40%
National Australia Bank	545086		500,000.00	14-May-24	8-Apr-25	0.00	31	2,225.20	5.24%
National Australia Bank	545221		500,000.00	1-Jul-24	22-Apr-25	0.00	31	2,293.15	5.40%

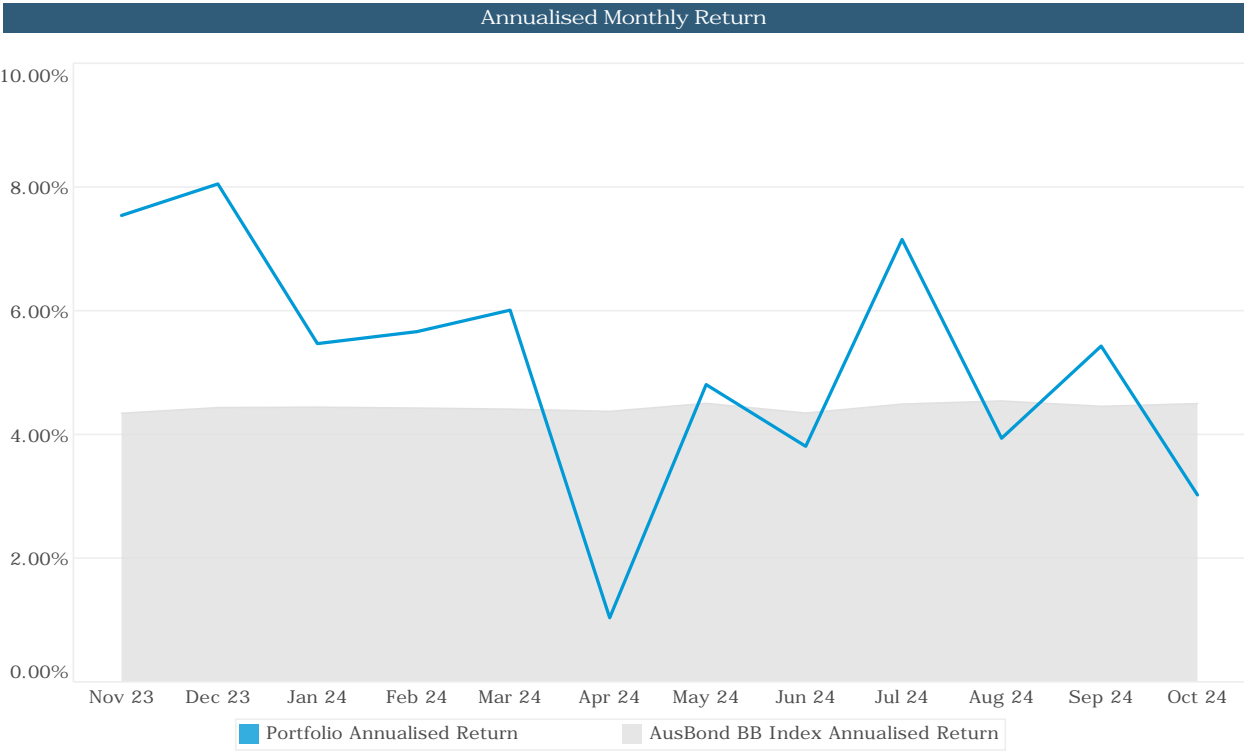
BROKEN HILL CITY COUNCIL
Accrued Interest Report - October 2024



Investment	Deal No.	Comments	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Accrued (\$)	Yield (% pa)
National Australia Bank	545222		1,000,000.00	1-Jul-24	29-Apr-25	0.00	31	4,586.30	5.40%
						39,578.08		62,508.92	5.17%
<u>Grand Totals</u>						<u>81,591.15</u>		<u>75,471.56</u>	<u>3.02%</u>

BROKEN HILL CITY COUNCIL

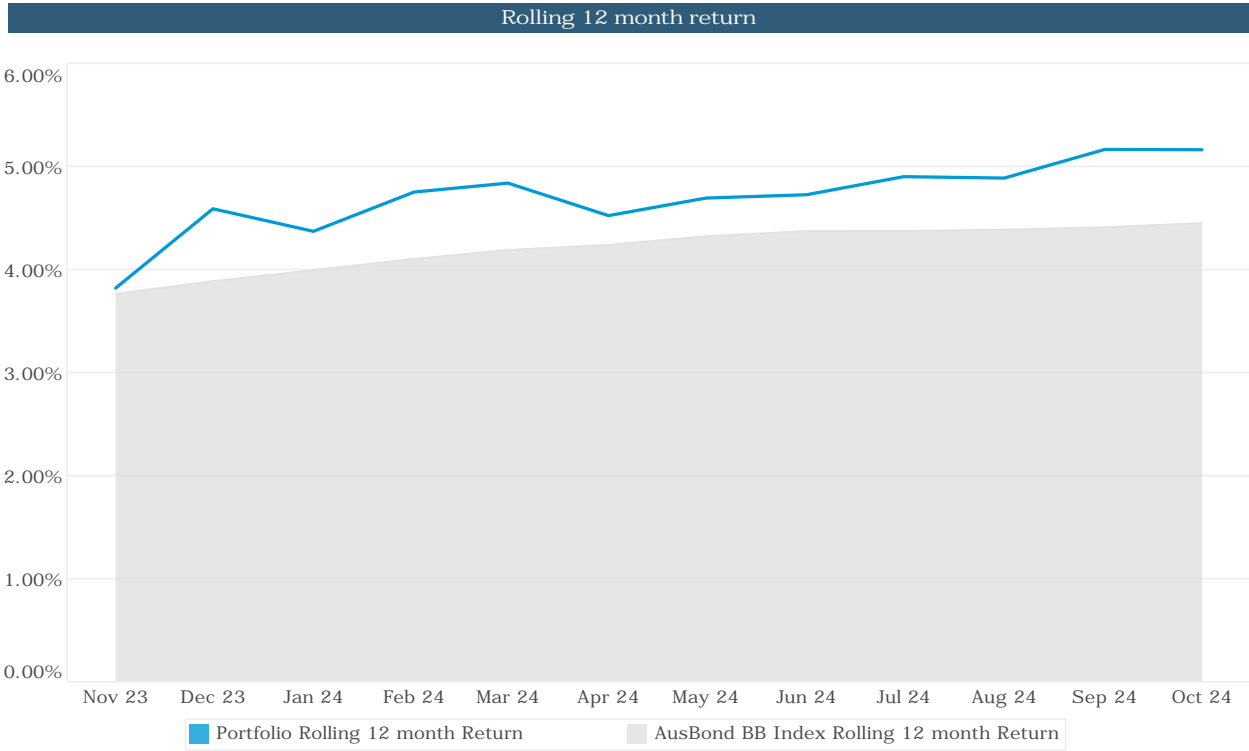
Investment Performance Report - October 2024



Historical Performance Summary (% pa)			
	Portfolio	Annualised BB Index	Outperformance
Oct 2024	3.02%	4.50%	-1.48%
Last 3 months	4.11%	4.50%	-0.39%
Last 6 months	4.68%	4.47%	0.21%
Financial Year to Date	4.87%	4.50%	0.37%
Last 12 months	5.16%	4.45%	0.71%



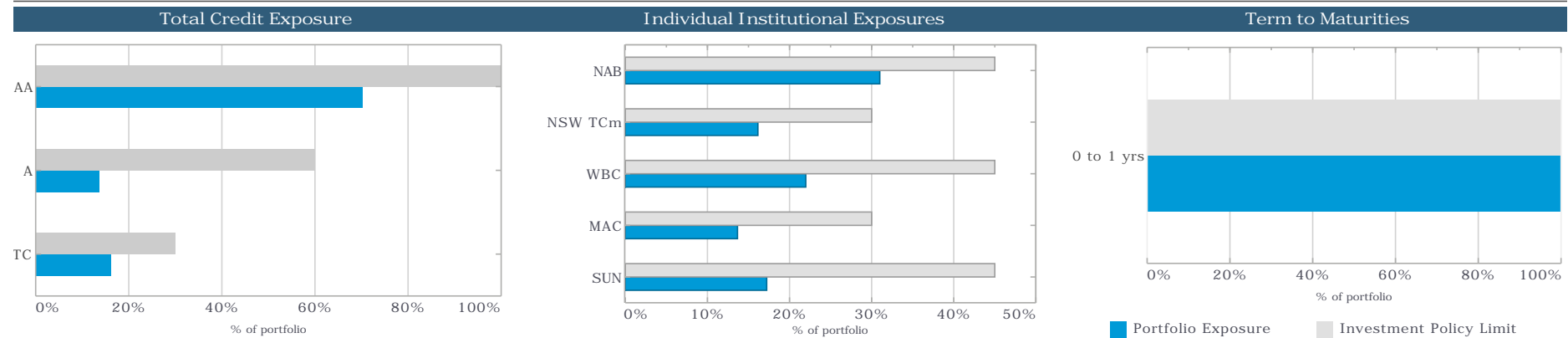
BROKEN HILL CITY COUNCIL
Investment Performance Report - October 2024



Historical Performance Summary (% actual)			
	Portfolio	Annualised BB Index	Outperformance
Oct 2024	0.25%	0.37%	-0.12%
Last 3 months	1.02%	1.12%	-0.10%
Last 6 months	2.33%	2.23%	0.10%
Financial Year to Date	1.61%	1.49%	0.12%
Last 12 months	5.16%	4.45%	0.71%



BROKEN HILL CITY COUNCIL
Investment Policy Compliance Report - October 2024



Credit Rating Group	Face Value (\$)	Policy Max
AA	20,382,271	70% 100% a
A	3,967,133	14% 60% a
TC	4,689,008	16% 30% a
	29,038,412	

Institution	% of portfolio	Investment Policy Limit
National Australia Bank (AA-)	31%	45% a
NSW T-Corp (TCm)	16%	30% a
Westpac Group (AA-)	22%	45% a
Macquarie Bank (A+)	14%	30% a
Suncorp Bank (AA-)	17%	45% a

	Face Value (\$)	Policy Max
Between 0 and 1 years	29,038,412	100% 100% a
	29,038,412	

Specific Sub Limits

Specific Sub Limits			
Between 5 and 10 years	0	0%	30% a

Credit Rating	Current Longest Maturity (years)	Policy Max
AA+, AA, AA-	0.49	5.00 a
A+, A, A-	0.00	3.00 a

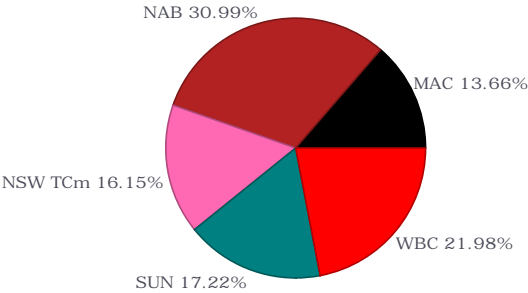
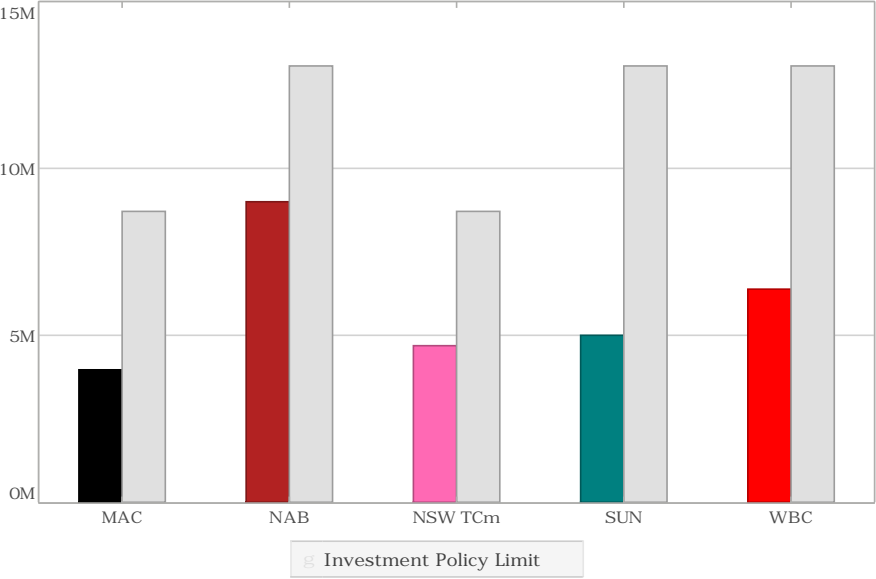
a = compliant
r = non-compliant

BROKEN HILL CITY COUNCIL
Individual Institutional Exposures Report - October 2024



Individual Institutional Exposures Individual Institutional Exposure Charts

	Current Exposures		Policy Limit		Capacity
Macquarie Bank (A+)	3,967,133	14%	8,711,524	30%	4,744,391
National Australia Bank (AA-)	9,000,000	31%	13,067,285	45%	4,067,285
NSW T-Corp (TCm)	4,689,008	16%	8,711,524	30%	4,022,516
Suncorp Bank (AA-)	5,000,000	17%	13,067,285	45%	8,067,285
Westpac Group (AA-)	6,382,271	22%	13,067,285	45%	6,685,014
	29,038,412				



BROKEN HILL CITY COUNCIL
Cashflows Report - October 2024

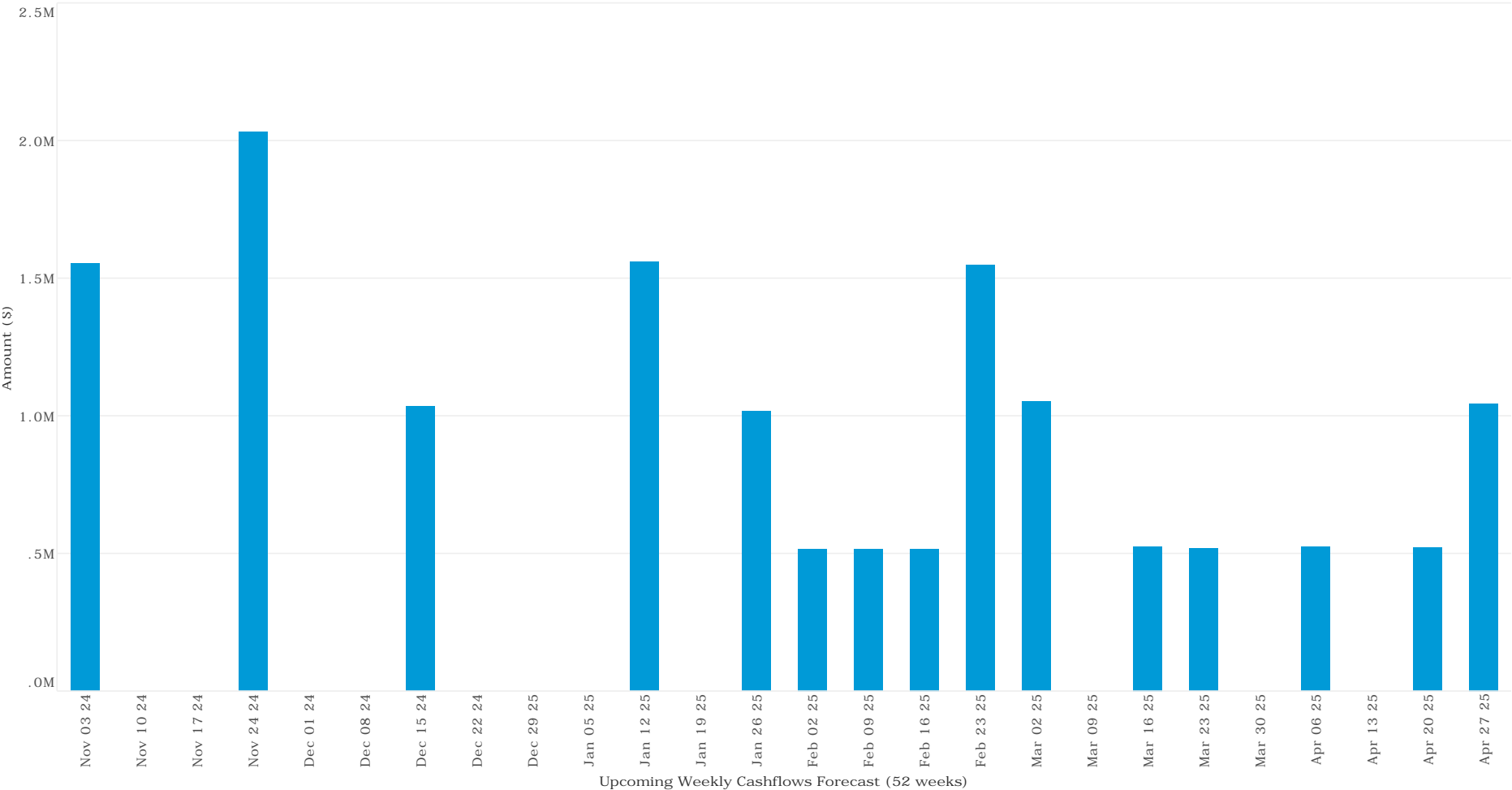
Actual Cashflows for October 2024

Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount
8-Oct-24	544558	National Australia Bank	Term Deposit	Maturity: Face Value	500,000.00
		National Australia Bank	Term Deposit	Maturity: Interest Received/Paid	26,863.01
				<u>Deal Total</u>	<u>526,863.01</u>
8-Oct-24	544996	Bank of Queensland	Term Deposit	Maturity: Face Value	500,000.00
		Bank of Queensland	Term Deposit	Maturity: Interest Received/Paid	12,715.07
				<u>Deal Total</u>	<u>512,715.07</u>
				Day Total	1,039,578.08
				<u>Total for Month</u>	<u>1,039,578.08</u>

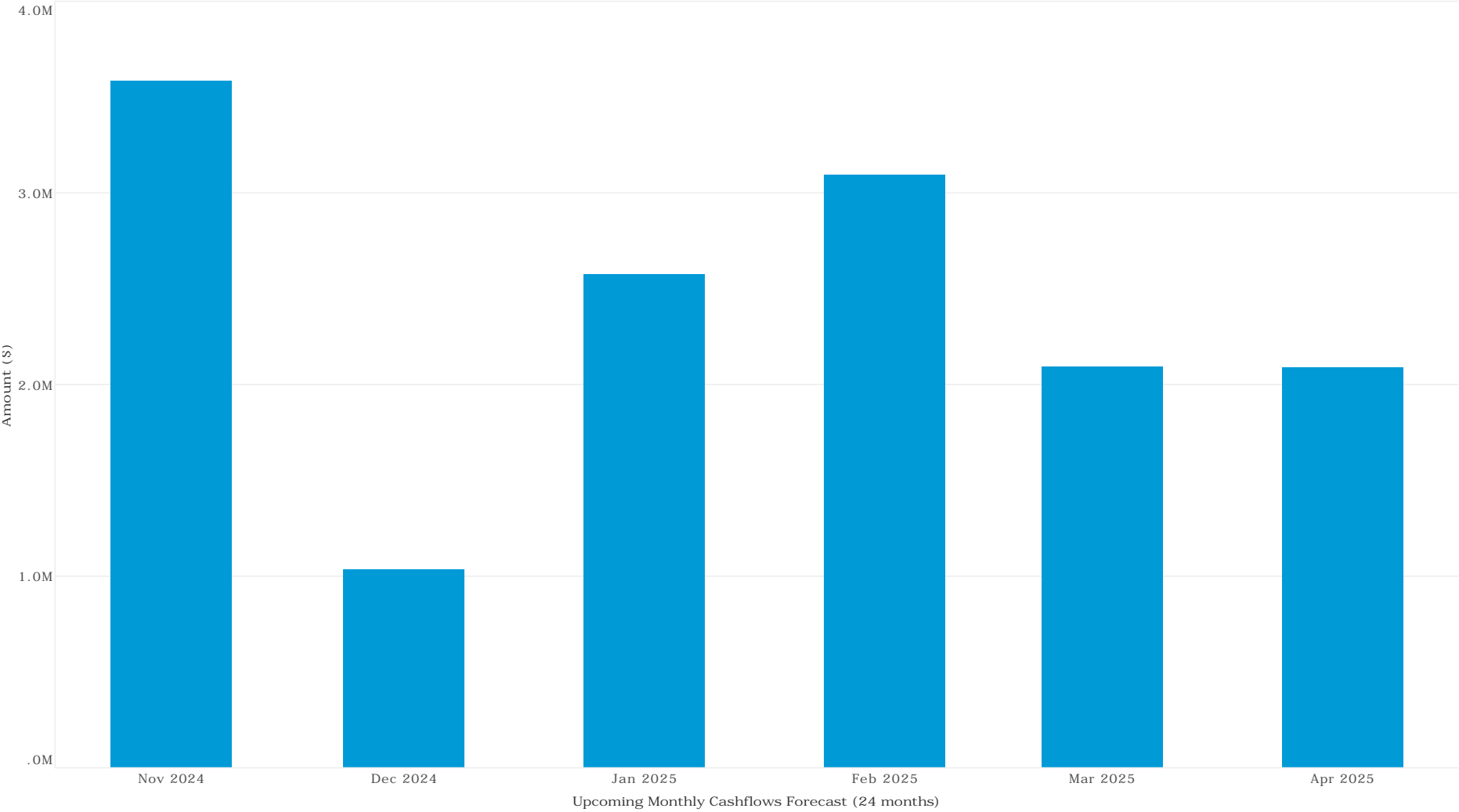
Forecast Cashflows for November 2024

Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount
6-Nov-24	544909	Suncorp Bank	Term Deposit	Maturity: Face Value	1,500,000.00
		Suncorp Bank	Term Deposit	Maturity: Interest Received/Paid	52,356.16
				<u>Deal Total</u>	<u>1,552,356.16</u>
				Day Total	1,552,356.16
26-Nov-24	545236	National Australia Bank	Term Deposit	Maturity: Face Value	1,000,000.00
		National Australia Bank	Term Deposit	Maturity: Interest Received/Paid	20,136.99
				<u>Deal Total</u>	<u>1,020,136.99</u>
26-Nov-24	545405	Suncorp Bank	Term Deposit	Maturity: Face Value	1,000,000.00
		Suncorp Bank	Term Deposit	Maturity: Interest Received/Paid	12,205.48
				<u>Deal Total</u>	<u>1,012,205.48</u>
				Day Total	2,032,342.47
				Total for Month	3,584,698.63

BROKEN HILL CITY COUNCIL
Cashflows Report - October 2024



BROKEN HILL CITY COUNCIL
Cashflows Report - October 2024



ORDINARY MEETING OF THE COUNCIL

October 23, 2024

ITEM 7BROKEN HILL CITY COUNCIL REPORT NO. 181/24

SUBJECT: DEVELOPMENT APPLICATION 54/2024 - CONSTRUCTION OF
NEW MULTI PURPOSE GARAGE/WORKSHOP - 1 WARNOCK
STREET (COUNCIL WORKS DEPOT) D24/51013

Recommendation

1. That Broken Hill City Council Report No. 181/24 dated October 23, 2024, be received.
2. That Development Application 54/2024, for demolition of existing structures and construction of a multi-purpose shed at 1 Warnock Street, Broken Hill be approved, subject to conditions of development consent (as attached to this report).
3. That Council waive payment of a section 7.12 Contribution Levy relating to the development. This levy payment is to be waived due to the nature of the proposal, and as the development is undertaken by or on behalf of Council, therefore no contributions or payment of the Levy would be warranted in this instance.

Executive Summary:

This report considers Development Application 54/2024 seeking consent for the demolition of existing structures and construction of a multi-purpose shed to continue the operations of the Council depot located at Lot 3, DP 100789, No. 1 Warnock Street, Broken Hill.

As the proposed works are Council-related development, the development assessment has been carried out by an independent town planner (Planning Ingenuity). The independent town planner has carried out the assessment in accordance with the provisions of the *Environmental Planning and Assessment Act 1979*. The assessment report is attached to this report.

Report:

The upgrades to the site are proposed to improve efficiency and functionality to ensure the continued provision of services to the local government area. The proposed elements of the multi-purpose shed include a general open space area, tyre store, oil store, fuel store, storage, amenities, workshop and office facilities. The development has been designed to accommodate eight (8) staff members.

The application was notified to neighbours between 22 August – 8 September 2024. As a result of the exhibition, no submissions have been received.

The proposed works are permissible with consent in the SP2 – Infrastructure zone as per the Broken Hill Local Environmental Plan (BHLEP) 2013.

The DA has been examined having regard to the matters for consideration in Section 4.15 of the *Environmental Planning and Assessment Act 1979* and the independent planner considers it to:

- Comply with the relevant State Environmental Planning Policies;
- Comply with the Broken Hill Local Environmental Plan 2013;
- Comply with the Broken Hill Development Control Plan 2016;
- Have minimal impact on the natural and built environment;
- Have minimal and positive social or economic impact;
- Be a suitable development for the site; and
- Not be prejudicial to the public interest.

The independent town planner has recommended approval of the Development Application, subject to conditions of consent.

Community Engagement:

The application was notified to neighbours between 22 August – 8 September 2024. As a result of the exhibition, no submissions have been received.

Strategic Direction:

Key Direction:	4	Our Leadership
Objective:	4.1	Openness and transparency in decision making
Strategy:	4.1.1	Support the organisation to operate within its legal framework

Relevant Legislation:

Environmental Planning and Assessment Act 1979

Financial Implications:

Nil

Attachments

1. [↓](#) DA assessment report
2. [↓](#) Draft conditions of consent

CODIE HOWARD
DIRECTOR INFRASTRUCTURE AND ENVIRONMENT

JAY NANKIVELL
GENERAL MANAGER



SECTION 4.15 ASSESSMENT REPORT

Broken Hill City Warnock Depot Redevelopment

1 Warnock Street, Broken Hill

DA2024/54 (PAN-444187)



EXECUTIVE SUMMARY

This report considers Development Application DA2024/54 seeking consent for the demolition of existing structures and construction of a multi-purpose shed to continue the operations of the Council depot located at Lot 3, DP 100789, No. 1 Warnock Street, Broken Hill. The subject development application is one part of a staged upgrade of Council facilities. Each stage will be subject to a separate development application. It is noted that this is not a stage development consent and considers the multi-purpose shed only.

The upgrades to the site are proposed to improve efficiency and functionality to ensure the continued provision of services to the local government area. The proposed elements of the multi-purpose shed include a general open space area, tyre store, oil store, fuel store, storage, amenities, workshop and office facilities. The development has been designed to accommodate eight (8) staff members.

The application was publicly exhibited between 22 August – 8 September 2024. As a result of the exhibition, no submissions have been received.

The proposed works are permissible with consent in the SP2 – Infrastructure zone as per the Broken Hill Local Environmental Plan (BHLEP) 2013.

DA2024/54 has been examined having regard to the matters for consideration in Section 4.15 of the *Environmental Planning and Assessment Act 1979* and is considered to:

- Comply with the relevant State Environmental Planning Policies;
- Comply with the Broken Hill Local Environmental Plan 2013;
- Comply with the Broken Hill Development Control Plan 2016;
- Have minimal impact on the natural and built environment;
- Have minimal and positive social or economic impact;
- Be a suitable development for the site; and
- Not be prejudicial to the public interest.

It is recommended that DA2024/54 be approved, subject to conditions of development consent.

SUBJECT SITE AND LOCALITY

The site is legally identified as Lot 3, DP 100789, No. 1 Warnock Street, Broken Hill. The site has a total site area of approximately 5.4 hectares. The site is bound by Gossan Street to the east, Talc Street to the south, and Warnock and Quarry Street to the north. The land adjoining the site is classified as Crown Land. The existing development surrounding the site includes employment, infrastructure, residential and commercial land uses.



Figure 1: Aerial photo of 1 Warnock Street, Broken Hill (Source: Nearmap)

Vehicular access to the site is maintained through Warnock Street, providing primary access to the depot for all service vehicles, and Gossan Street, which provides access to the large staff car parking area. The site currently services one staff car park with approximately 60 unmarked car spaces. Additionally, the depot site supports approximately 30 unmarked commercial vehicle spaces that cater for commercial vehicles utilised by staff.

The subject site is currently used as a Council Depot for Broken Hill City Council, which includes structures dating back to the 1950's. The site has undergone sporadic redevelopment over the years with several light structures built across the site. The Council Warnock Street Depot has been in operation since the 1950s and has been utilised for maintenance and storage of heavy vehicles, plant equipment, mechanical parts, trade buildings including carpentry, electrical, plumbing and masonry. The site is also used as a storage site by NSW Fisheries.

Prior to the site's development by Council, the southern part of the site had been used as a Mobil storage depot, possibly containing buried assets on the site that have not been previously recorded

and cannot be identified by Council. Historically, there may have been mining activities that occurred on or around the site, such as smelting, ore and rock waste management. Since a period of peak utilisation in the 1990s, operations have declined to a point where much of the land has become redundant.

The sites current functions include:

- Storage for heavy vehicles, equipment and mechanical parts
- Trades buildings for mechanical and electrical maintenance
- Administration office and staff facilities
- Storage for hazardous chemicals
- Fuel storage and vehicle refilling facilities
- Vehicle washdown facilities
- Paring areas

Existing Infrastructure

The site has a 3 phase power supply provided by a transformer in Warnock Street, which also provides power to the local residential area. Power supply is distributed through overhead powerlines into the depot via the entry gate on Warnock Street. Power is reticulated to the site buildings via a combination of overhead and inground conduits.

The site is serviced through both potable and raw water supplies from the water treatment plant located at Kaolin Street. A potable water connection currently serves the depot. Portable water is reticulated to the site buildings via an inground pipework system. A raw water connection currently serves the depot fire hydrants and quick fill points located within the depot.

The site is serviced through an inground sewer system, which connects the garage, office, workshop, paint and electric workshop into the main pipe for sewer disposal.

The subject site is not serviced through an inground stormwater system. Stormwater is drained into a common open stormwater easement which runs from the amenities building through the site, which discharged all stormwater above ground. This approach to stormwater drainage is considered to be a common approach in Broken Hill, with all stormwater drainage graded to the town streets.

PROPOSED DEVELOPMENT

The proposal consists of the demolition of existing structures and construction of a multi-purpose shed. The proposal will include specifically the following:

Demolition

The proposal includes the demolition of existing structures, specifically:

- Vehicle shelter
- Raw materials sheds
- Store
- Sign store

Multi-purpose shed

- Construction of multi-purpose shed with a dimension of 36.44m wide x 21.72m deep x approximately 12.04m high

- Internal configuration to include general open space, tyre store, oil store fuel store, store room, amenities, workshop and office facilities

Operations

The proposed multi-purpose shed is designed to accommodate for the following:

- 1 x coordinator in the main office
- 4 x workstations in the secondary office
- 3 x car bays with one mechanic each
- The maximum persons working in the new garage will be 8 persons.

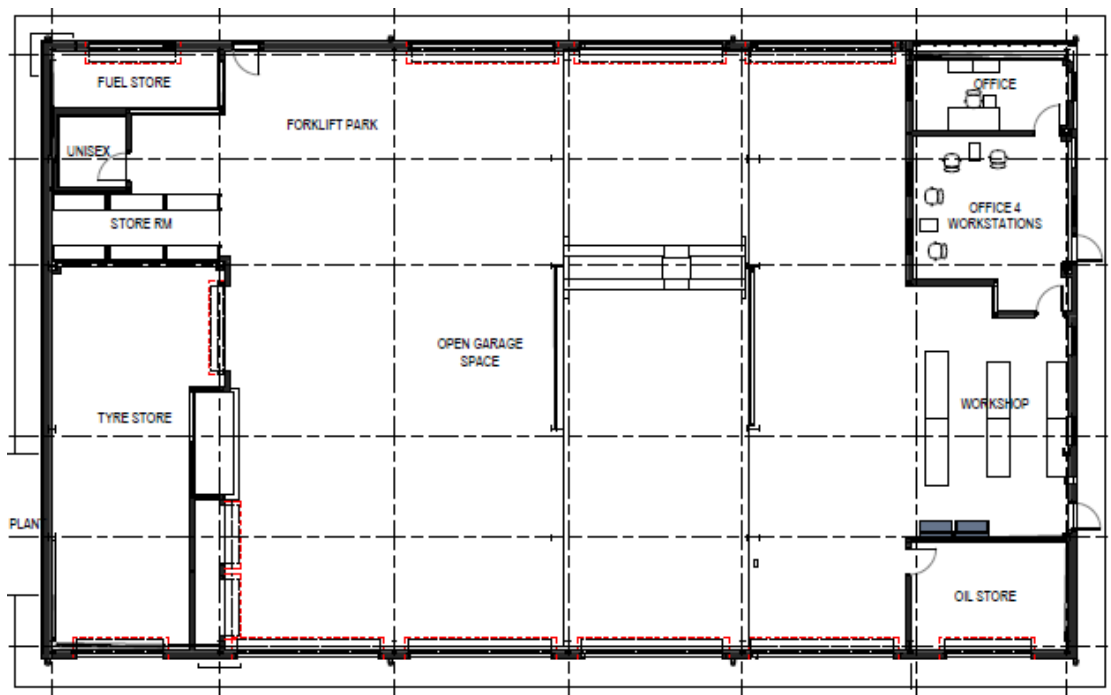


Figure 2: Proposed floor plan of multi-purpose shed

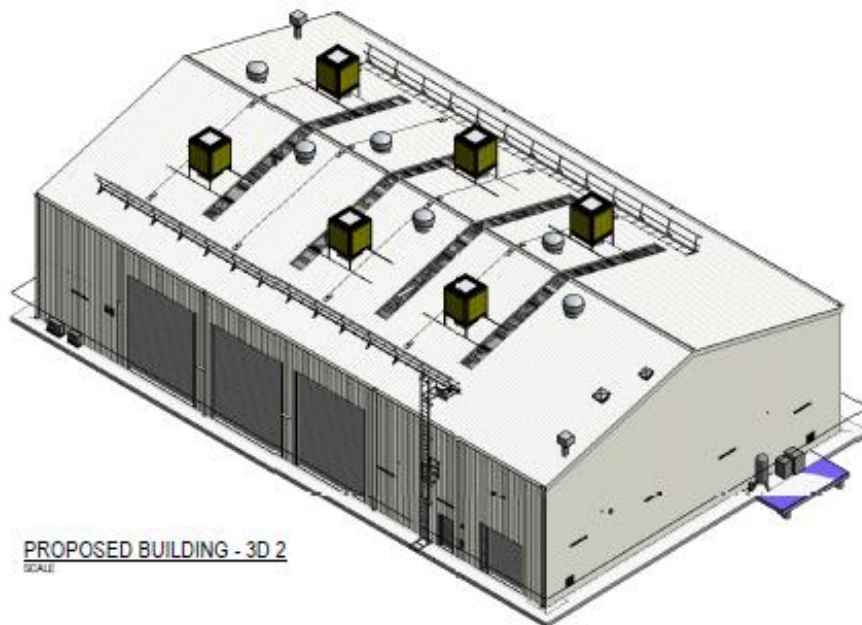


Figure 3: Proposed 3D image of multi-purpose shed

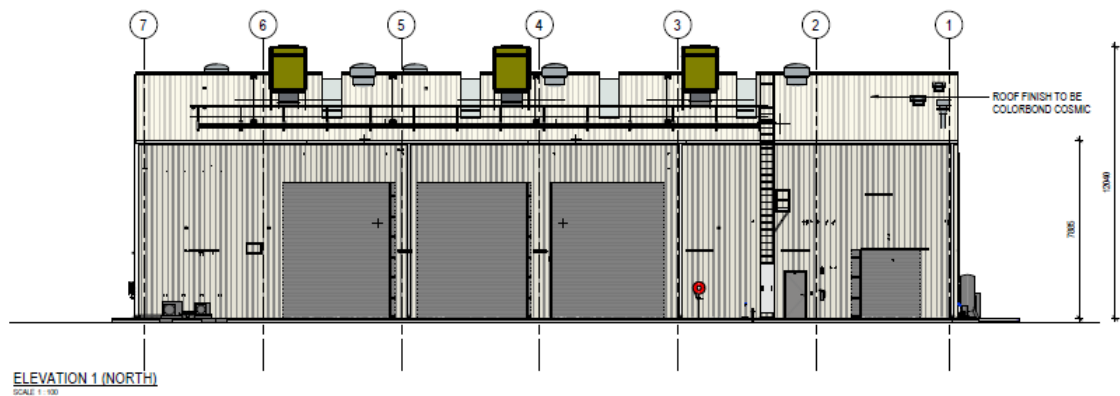


Figure 3: Proposed northern elevation

Note: the proposal does not require the removal of any trees or vegetation in order to accommodate the proposed development. The proposal includes an area around the perimeter of the proposed garage to be graded to match existing surface levels.

Environmental constraints/affections	
NSW Planning Portal – Spatial Viewer	
Zoning:	SP2 – Infrastructure
Acid Sulfate Soils:	No
Bushfire:	No
Biodiversity Values Map:	No
Heritage	No – the subject site is not mapped as containing a heritage item and is

	<p>not identified as being within a heritage conservation area. The site directly adjoins land mapped as being of heritage significance. The application was not required to be referred to Councils Heritage Officer due to the nature of the proposal, location of the proposal and the lack of impact of the proposed development on the heritage significance of the adjacent site.</p> <p>The proposal is sited on land which has been previously developed and disturbed. The proposal is not considered to create adverse impacts to adjoining heritage items and is considered acceptable in this instance.</p>
Environmental constraints/affectations	
Flood Prone Land:	The site is not mapped as being located on flood prone land.
Proximity to Waterfront Land	No
Contaminated Land:	<p>The application is supported by a Detailed Site Investigation prepared by: GHD, dated: 23 February 2023, which confirms potentially contaminating activities linked to the current and historic use of the site for storage and repackaging of chemicals. Contaminating activities are also identified due to the sites previous use as a transport depot, mechanics workshop and the importation of fill material of unknown origin. Additionally, elevated metal concentrations occurred predominantly within fill layers or layers that contained construction, demolition of industrial waste.</p> <p>A number of recommendations have been provided in the report to ensure the site becomes suitable for the proposed development.</p> <p>The application was internally referred to Councils Environmental Health Officer who has raised no objections to the proposal, subject to conditions of consent.</p>
Adjoining electricity transmission line easement?	Yes – Adjoins electricity substation
Proximity to amenity impacting adjoining land uses?	<p>Broken Hill Water Treatment Plant Broken Hill Correctional Centre</p> <p>Site is located adjacent to existing R1 – General Residential and E1 – Local Centre zoned land.</p>
Aboriginal heritage items:	No (Site adjoins crown land – a small portion of this land is part of a large scale Native Title determination whereby there is non-exclusive rights. The determination covers the whole city. This determination will not be impacted by this proposal). There are no known significant heritage items in the vicinity.
Access to services?	Yes
Groundwater present on site:	Yes
Broken Hill Local Environmental Plan	
Zoning:	SP2 Infrastructure – “Depot”
Permissibility of uses	depot means a building or place used for the storage (but not sale or hire) of plant, machinery or other goods (that support the operations of an existing undertaking) when not required for use, but does not include a farm building.

	Depot is a permissible form of development with consent.
Clause 4.1 – subdivision size	No subdivision proposed as part of application.
4.3 Height of buildings	No maximum permitted height.
4.4 Floor Space Ratio	No maximum permitted FSR.
4.6 Exceptions to development standards	No Clause 4.6 required.
5.1 – Relevant acquisition authority	Not applicable
5.10 Heritage items	<p>No – the subject site is not mapped as containing a heritage item and is not identified as being within a heritage conservation area. The site directly adjoins land mapped as being of heritage significance.</p> <p>The application was not required to be referred to Council's Heritage Officer due to the nature of the proposal, location of the proposal and the sites non-heritage affectation.</p> <p>The proposal is sited on land which has been previously been disturbed. The proposal is not considered to create adverse impacts to adjoining heritage items and is considered acceptable in this instance.</p>
5.21 Flood Planning	There is no flood prone land mapped in Council's LEP.
6.1 Earthworks	The proposal requires earthworks in order to accommodate the proposed development. GHD Pty Ltd is the principal design consultant on the project and the study was produced by the GHD engineering team. Council's Engineering Referral is not required due to specialist design by GHD.
6.2 Essential services	Essential services to the site available
6.3 Airspace operations	The proposal is not considered to create adverse impacts to the Broken Hill airport. No referral required to Broken Hill airport as the proposed height of the development does not trigger a referral response or consent.

Relevant Statutory Instruments	
SEPP (Planning Systems) 2021	DA to be determined by Council in accordance with the Delegations (local DA).
SEPP (Biodiversity & Conservation) 2021	This SEPP does not apply to City of Broken Hill as it is a rural LGA.
SEPP (Resilience and Hazards) 2021	<p><u>Chapter 3 – Hazardous and Offensive development</u> Depot is not defined as a potentially hazardous or offensive development</p> <p><u>Chapter 4 - Remediation of land</u> The application is supported by a Detailed Site Investigation prepared by: GHD, dated: 23 February 2023, which confirms potentially contaminating activities</p>

Relevant Statutory Instruments	
	<p>linked to the current and historic use of the site for storage and repackaging of chemicals. Contaminating activities are also identified due to the sites previous use as a transport depot, mechanics workshop and the importation of fill material of unknown origin. Additionally, elevated metal concentrations occurred predominantly within fill layers or layers that contained construction, demolition of industrial waste.</p> <p>A number of recommendations have been provided in the report to ensure the site becomes suitable for the proposed development.</p> <p>The application was internally referred to Councils Environmental Health Officer who has raised no objections to the proposal, subject to conditions of consent.</p>
SEPP (Transport and Infrastructure) 2021	<p><u>Division 5, Electricity transmission or distribution</u></p> <p>The application was referred to Essential Energy, who have raised no objections to the proposal.</p> <p><u>Traffic generating development.</u></p> <p>The proposed development is not considered to be traffic generating.</p>
SEPP (Sustainable Buildings) 2022	The requirements of this SEPP do not apply to this development.
SEPP (Industry and Employment)	No signage proposed as part of this application.

Internal and external referrals required

Internal and external referrals	
Environmental Health Officer	No objections, subject to conditions of consent.
Heritage Advisor	<p>The application was not required to be referred to Councils Heritage Officer due to the nature of the proposal, location of the proposal and the lack of impact of the proposed development on the heritage significance of the adjacent site</p> <p>The proposal is sited on land which has been previously developed and disturbed. The proposal is not considered to create adverse impacts to adjoining heritage items and is considered acceptable in this instance.</p>

Internal and external referrals	
Building Surveyor	Not required.
Vegetation Officer	Not required.
Traffic and Parking Officer	Not required.
Assets & Engineering	No objections.
Waste Officer	Not required.
Landscape Officer	Not required.
External agencies	
Broken Hill Airport - OLS	Not required.
Transport for NSW	Not required.
Energy Supplier	No objections.
Mine Subsidence Board	Not required.
NSW Police - CPTED	Not required.

Controlled Activity

Controlled activities refer to work or action done on waterfront land, as defined by the Water Management Act 2000. These activities must be designed in a way to protect our waterways and ensure minimal harm as a result of the work carried out on the land. A controlled activity approval is required before undertaking any work or development on waterfront land if an exemption does not apply.

Waterfront land includes the bed of rivers, lakes, or estuaries, as well as land on each side within 40 metres of a riverbank. The proposed development does not require a Controlled Activity approval as no watercourse, lake or wetland is present.

SECTION 4.15 (1) OF THE ENVIRONMENTAL PLANNING AND ASSESSMENT ACT 1979

Pursuant to Section 4.15 (1) of the *Environmental Planning and Assessment Act 1979*, the following matters are of relevance to the consideration of this Development Application.

Broken Hill LGA is on the National Heritage List since 2015, however, the proposed development does not trigger the requirements for consideration due to the nature of the proposal.

(a) The provisions of:

(i) Environmental Planning Instruments

State Environmental Planning Policies

The following SEPPs are relevant to the assessment of the proposed development.

- **State Environmental Planning Policy (Planning Systems) 2021** - The proposed

development does not meet the criterion for regionally significant development under Schedule 6 of the SEPP (formally Part 4 of State Environmental Planning Policy (State and Regional Development) 2011 which was repealed on the 1 March 2022) as the capital investment value does not exceed \$5 million. As Council is the owner and applicant, and the cost of works does not exceed \$5 million, the application is required to be determined by Council in accordance with the Delegations.

- **State Environmental Planning Policy (Resilience and Hazards) 2021** - Chapter 4 requires the consent authority to consider whether the land is contaminated and whether it is suitable in its contaminated state or requires remediation to be made suitable for the intended use (formally Clause 7 of State Environmental Planning Policy – Remediation of Land which has been repealed).

Section 4.6 of the SEPP requires:

(1) A consent authority must not consent to the carrying out of any development on land unless—

- (a) it has considered whether the land is contaminated, and*
- (b) if the land is contaminated, it is satisfied that the land is suitable in its contaminated state (or will be suitable, after remediation) for the purpose for which the development is proposed to be carried out, and*
- (c) if the land requires remediation to be made suitable for the purpose for which the development is proposed to be carried out, it is satisfied that the land will be remediated before the land is used for that purpose.*

The application was supported by a Detailed Site Investigation prepared by: GHD, dated: 23 February 2023, which confirms potentially contaminating activities linked to the current and historic use of the site for storage and repackaging of chemicals. Contaminating activities are also identified due to the sites previous use as a transport depot, mechanics workshop and the importation of fill material of unknown origin. Additionally, elevated metal concentrations occurred predominantly within fill layers or layers that contained construction, demolition of industrial waste.

A number of recommendations have been provided in the report, including a Construction Environmental Management Plan (CEMP) to be provided prior to the commencement of works. The detailed recommendations include:

- *At the time of completion of this report, information pertaining to the UST Fuel System Operation Plan was unavailable. If it is not in place, it is recommended that a Fuel System Operation Plan is developed and implemented at the site as per NSW EPA requirements.*
- *If the UST is intended to be used in the future; consideration should be given to installing groundwater monitoring wells around this infrastructure. This would confirm the contamination status of soil and groundwater in this area and provide ongoing loss monitoring infrastructure during future use.*
- *As the southern portion of the site has historically been used as Mobil storage depot, it is possible that there are buried assets (e.g. unknown UPSS infrastructure) within this portion of the site that have not been previously recorded and cannot be identified by Council. Hence, if future development is proposed for this portion of the site, further targeted investigation will need to be made. It is also possible that there may be other buried materials, refuse, asbestos containing materials. etc on the site from historical land use and practices, however this would require further investigation.*
- *Waste stockpiles situated in the south-eastern portion of the site are classified as general solid waste (CT1) in accordance with the NSW EPA guidelines. Disposal of the stockpiles off-site is recommended to a suitably licenced facility as the stockpiles are not aesthetically suitable to*

remain on-site.

- *Soils from the provided cut/fill areas in the northern portion of the site have been assessed statistically and are chemically suitable for re-use onsite in a commercial/industrial setting. However, the suitability of the soils from a geotechnical perspective will need to be considered.*
- *Removal/remediation of the impacted soils around the disused leaking tar tank in the southern portion of the site is recommended. Following this, soil validation testing is also recommended in accordance with the NSW EPA guidance.*
- *It is recommended that a Construction Environmental Management Plan is developed for the planned development area prior to any demolition or construction commencing at the site and should consider the following:*
 - *Stockpile management in accordance with applicable guidelines*
 - *Waste soil disposal at a suitably licenced facility*
 - *Unexpected finds UPSS infrastructure, asbestos*
 - *Management of soil dust and PPE for construction workers*
 - *Management of soil dust during construction for surrounding commercial and residential properties.*

However, the application is supported by a Technical Memorandum prepared by GHD Pty Ltd, dated: 15 July 2024, which solely considers the Stage 01 works associated with this application, which are located to the north-west of the subject site.

The samples collected within the northern portion of the site include:

- Three borehole locations reported exceedances of the adopted HILs for industrial/commercial land use for lead, with concentrations ranging between 1,800 mg/kg (BH03) and 3,100 mg/kg (BH04). Of the test pit locations, two reported elevated concentrations of 3,100 mg/kg (TP16) and 8,000 mg/kg (TP09).
- Two borehole locations reported exceedances of the adopted EILs for industrial/commercial land use for lead, reporting elevated concentrations of 2,300 mg/kg (BH03) and 3,100 mg/kg (BH04). Elevated concentrations for copper were also reported at 140 mg/kg (BH03) and 160 mg/kg (BH04) and for zinc at concentrations ranging between 180 mg/kg (BH11) and 4,600 mg/kg (BH04).
- The concentrations of all other tested organic analytes, including polychlorinated biphenyls (PCB), pesticides, chlorinated hydrocarbons, halogenated hydrocarbons and VOC, were either below the limit of reporting (LOR) or below the assessment criteria.

Adjacent fuel storage tank and bowser

A 11,000 L capacity diesel underground storage tank (UST) with bowser is situated in the central portion of the site, GHD understands that the UST is not operational but that the bowser was recently replaced. Fuel Bowser mentioned is outside of, and directly adjacent Stage 01 site area. It is excluded from Stage 01 works and is therefore excluded from DSI considerations in this stage.

GHD recommend that stage 01 works contractor is to confirm location of adjacent underground tank prior to any trenching works and confirm exclusion zone with GHD Civil Engineers prior to any excavation.

Asbestos Reporting

The proposal includes the demolition of existing redundant facilities. The application is supported by an Asbestos Register which states that no known asbestos is present in the buildings proposed for demolition.

Summary of Findings

Based on the results of the DSI, the following conclusions have been made:

- The identified potentially contaminating activities at the site are understood to be the current and historical site use for the storage and repackaging of chemicals as well as the historical site uses as transport depot, mechanics workshop and the importation of fill material of unknown origin.
- Elevated metal concentrations occurred predominantly within fill layers or layers that contained construction, demolition or industrial waste (road base, bitumen, asphalt, glass, plastic, ash and slag). Elevated hydrocarbons were predominantly observed in areas where heavy vehicles are commonly This Technical Memorandum is to be read alongside original DSI report under our agreement with BHCC. It is provided to foster discussion in relation to technical matters associated with the Stage 01 project scope. Refer original sitewide DSI report for complete findings and recommendations. 12635913 4 parked (e.g. bitumen heavy vehicle parking in north-western portion of site and parking bays on the western side of the garage), the open drain near the western site boundary and the areas near the ASTs in the southern portion of site (e.g. disused leaking tar tank).
- Considering the nature of the Broken Hill township as a mining city, it is important to note the contribution of prehistoric mining activities and the ongoing lead deposition within the town in relation to the elevated metal concentrations reported. As evidenced by previous studies, background heavy metal concentrations have always

The application was internally referred to Councils Environmental Health Officer who has raised no objections to the proposal, subject to conditions of consent.

Given the above, the proposed development, with consideration to the recommendations outlined in the Detailed Site Investigation Report, is considered to be suitable for the site.

- **State Environmental Planning Policy (Transport and Infrastructure) 2021**

- Section 2.47 Development likely to affect an electricity transmission or distribution network

- There are no aspects of the proposed modification which would impact on electricity supply services under this section. The application was referred to Essential Energy, who have raised no objections to the proposal.

- Section 2.122 Traffic generating development

- The proposed development is not Traffic generating development.

- **State Environmental Planning Policy (Industry and Employment) 2021**

- Chapter 3 Advertising and Signage

- The proposal does not include advertising or signage works as part of the application.

Local Environmental Planning Policies

- (ii) ***Draft Environmental Planning Instruments***

- There are no draft LEPs or draft SEPPs, that apply to the subject development.

(iii) **Development Control Plans**

• **Broken Hill Local Environmental Plan 2013**

The proposed development is best defined as a “depot”, which is defined as:

“Depot means a building or place used for the storage (but not sale or hire) of plant, machinery or other goods (that support the operations of an existing undertaking) when not required for use, but does not include a farm building.”

The proposed works are a permissible form of development in the SP2 – Depot zone. The extent to which the proposed works comply with the relevant provisions of the Broken Hill LEP 2013 are discussed in the **Table 4.**

Table 4. Broken Hill Local Environmental Plan 2013 Compliance Table

Broken Hill LEP 2013 Compliance Table			
Clause / Control	Requirement	Proposal	Compliance
2.3 - Zone Objectives	<ul style="list-style-type: none"> To provide for infrastructure and related uses. To prevent development that is not compatible with or that may detract from the provision of infrastructure. 	The proposal is considered to be reflective of the SP2 zone objectives in that the works will provide for the relevant uses of the council depot and will include a development which will not detract from the provision of infrastructure.	Yes
2.6 - Subdivision	Subdivision is permissible with development consent	No subdivision works are proposed as part of this application.	N/A
2.7 Demolition	Demolition is permissible with consent	Demolition of existing structures proposed. Relevant conditions of consent to be imposed.	Yes
4.1 Minimum subdivision size	Minimum allotment size of 230m ² .	No subdivision works proposed as part of application.	N/A
5.10 Heritage Conservation	Requires development consent for alterations to heritage items	<p>No – the subject site is not mapped as containing a heritage item and is not identified as being within a heritage conservation area. The site directly adjoins land mapped as being of heritage significance.</p> <p>The application was not required to be referred to Councils Heritage Officer due to the nature of the proposal, location of the proposal and the lack of impact of the proposed development on the heritage significance of the adjacent site</p> <p>The proposal is sited on land which has been previously</p>	Yes

Broken Hill LEP 2013 Compliance Table			
Clause / Control	Requirement	Proposal	Compliance
		developed and disturbed. The proposal is not considered to create adverse impacts to adjoining heritage items and is considered acceptable in this instance.	
5.21 Flood Planning	Requires development consent for development within flood planning area.	The subject site is not mapped as being affected by flood prone land. All stormwater on the site is proposed to be direct through overland flow to a channel on the site. The finished floor level of the proposal is higher than the current ground level and will ensure any overland flow is directed to the existing drainage point.	Yes
6.1 Earthworks	Requires development consent for earthworks and no detrimental impact on adjoining properties, environmental functions and processes and heritage items	The proposal requires earthworks in order to accommodate the proposed development. GHD Pty Ltd is the principal design consultant on the project and the study was produced by the GHD engineering team. Council's Engineering Referral will not be needed due to specialist design by GHD.	Yes
6.2 Essential services	Requires the consent authority to be satisfied as to the connection of essential services	No additional impacts on the provision of or existence of essential services as part of the proposal.	Yes
6.3 Airspace operations	Requires the consent authority to be satisfied that the proposed development would not penetrate the Obstacle Limitation Surface or Procedures for Air Navigation Service Operations Surface of Broken Hill Airport	The proposed development is 12.04m in height. The proposal is below the Broken Hill Airport OLS. The proposed development is not considered to create adverse impacts or hinder the effective and ongoing operation of the airport. No referral to Broken Hill airport is required in this instance.	Yes

(iia) Any planning agreements or draft planning agreements

No Planning Agreements or Draft Planning Agreements relate to this modification.

Broken Hills Section 7.12 Contributions Plan

The proposed modification seeks approval from Council for demolition works and the construction of a multi-purpose shed.

Section 7.12(1) of the Environmental Planning and Assessment Act 1979 states:

“7.12 Fixed development consent levies

- (1) A consent authority **may** impose, as a condition of development consent, a requirement that the applicant pay a levy of the percentage, authorised by a contributions plan, of the proposed cost of carrying out the development”.

This clause states that it is the Council’ discretion to impose, or not, a condition of consent requiring the payment of a contribution in accordance with its adopted Contribution Plan.

The **Broken Hill Council Section 7.12 Contributions Plan** does not specifically specify a depot from being exempt from the payment of Section 7.12 Contributions and allows a fixed rate levy, based on the proposed cost of development, to be imposed when a development consent or complying development certificate is issued. The levy is paid to Council and is to be applied towards provision of public amenities, and maintenance of public amenities.

The imposition of the levy is calculated as a flat percentage of the project development cost.

The maximum rate of 1% can be imposed where the construction cost exceeds \$200,000.

Due to the nature of the proposal, the proposed development is not considered to create adverse impacts on adjoining properties and the various surrounding land uses. As the development is undertaken by or on behalf of Council, no contributions or the payment of the Levy would be warranted in this instance.

There is to be a resolution from the elected Council that the Levy payment can be waived in this instance.

Broken Hill Development Control Plan 2016

Broken Hill DCP 2016 applies to the land. The provisions of the development control plan which are triggered by the proposed modifications are discussed below

Broken Hill DCP 2016 Compliance Table			
Clause / Control	Requirement	Proposal	Compliance
3.1 General Provisions – All Zones	<ul style="list-style-type: none"> A surveyors report is to be submitted with a development application for any permanent structure that requires the consent of Council that is located within 500mm of an adjoining property boundary (other than to a Council lane or footpath reserve), or in any case where in the opinion of Council that the boundary of the site is uncertain. 	The application is supported by a detailed Site Plan which includes contour details and existing site conditions.	Yes

Broken Hill DCP 2016 Compliance Table			
Clause / Control	Requirement	Proposal	Compliance
	<ul style="list-style-type: none"> • <i>Stormwater management</i> 		
	<ul style="list-style-type: none"> - <i>New development and associated works must not adversely affect the level of floodwaters on adjoining properties.</i> 	<p>The subject site is not mapped as being affected by flood prone land. Due to nature, scale and location of the development, the proposal is not considered to adversely affect potential floodwater on adjoining properties.</p>	
	<ul style="list-style-type: none"> - <i>A building floor level must be determined for the site to minimise the risk and hazard of inundation.</i> 		
	<ul style="list-style-type: none"> - <i>Where the proposed development site is not located in close proximity to a major overland flow path or creek, floor levels must be a minimum of 300mm above the adjacent top of kerb level.</i> 		
	<ul style="list-style-type: none"> - <i>Where the proposed development site is adjacent to a major overland flow path or creek as defined by this report, floor levels must be a minimum of 300 mm above the 100 year ARI flood level.</i> 		
	<ul style="list-style-type: none"> - <i>New development must include Water Sensitive Urban Design (WSUD) features allowing for the retention and re-use of stormwater, and in particular the collection, storage and reuse of runoff from rooves, and treatment of runoff from paved and carpark areas using swales or other appropriate devices.</i> 		
	<ul style="list-style-type: none"> - <i>Where new development will result in an increase in impervious site coverage, on-site stormwater detention structures/techniques must be provided to limit the post-development peak discharge rate of stormwater from the site (including roof and ground surface runoff) to the predevelopment peak flow</i> 		

Broken Hill DCP 2016 Compliance Table			
Clause / Control	Requirement	Proposal	Compliance
	<p>rate during both the 5 year and 100 year ARI events.</p> <p>- New development should ensure that all roof areas are directly connected to the street water table, and where practicable should not contribute ground surface runoff to adjoining properties.</p> <p>- New development should, where possible, minimise impervious ground surfaces and direct runoff to landscaped areas, soakage trenches, or possible aquifer recharge.</p>		
4.1 Car parking requirements	<p>Design and safety</p> <ul style="list-style-type: none"> Car parking areas shall be constructed to an all-weather hard stand surface and be graded and drained to Council's stormwater system. Motorists shall easily be able to locate the car parking area. Parking spaces shall be clearly marked and signposted where appropriate. Vehicles shall be able to enter and leave the site in a forward direction. All car parking and manoeuvring areas are to be located on the development site and clear of the footpath and verge. <p>Parking Spaces</p> <ul style="list-style-type: none"> The number of parking spaces required for different land uses shall be provided on-site in accordance with Table 5.1 below. Parking spaces shall be designed in accordance with 	<p>The depot site supports approximately 30 unmarked commercial vehicles spaces that cater to the range of commercial vehicles utilised by staff.</p> <p>The proposal will utilise the existing staff car parking on site. The proposal will result in a maximum of 8 staff at any one time. The existing car parking arrangement is considered adequate to accommodate the proposed maximum numbers of staff.</p>	Yes

Broken Hill DCP 2016 Compliance Table			
Clause / Control	Requirement	Proposal	Compliance
	<p><i>Australian Standard 2890.1 Parking Facilities. Part 1: Off-street Car Parking and AS 2890.2 Off-street Parking. Part 2: Commercial Vehicle Facilities. Alternative layouts are shown in AS 2890.1.</i></p> <p>• Car parking for disabled persons shall be provided for developments where disabled access to the building is required. Parking spaces for disabled persons shall have a minimum dimension as per AS 2890.6-2009 <i>Off-street Parking for People with Disabilities</i> and located as close as practicable to the main entrance of the building.</p> <p>Landscaping</p> <p>• Development applications for parking areas shall be accompanied by a landscape plan demonstrating the means to provide shade and soften the visual impact of any parking structure or parking area.</p>		
6. Land Contamination	<p>This section establishes and outlines development guidelines relating to development on land which is known to be or is potentially contaminated (other than with lead) within the definitions of <i>State Environmental Planning Policy 55 – Remediation of Land</i> and associated <i>Managing Contaminated Land Planning Guidelines</i> and the <i>Contaminated Land Management Act 1997</i>.</p>	<p>The application is supported by a Detailed Site Investigation prepared by: GHD, dated: 23 February 2023, which confirms potentially contaminating activities linked to the current and historic use of the site for storage and repackaging of chemicals. Contaminating activities are also identified due to the sites previous use as a transport depot, mechanics workshop and the importation of fill material of unknown origin. Additionally, elevated metal concentrations occurred predominantly within fill layers or layers that contained construction, demolition of industrial waste.</p>	Yes

Broken Hill DCP 2016 Compliance Table			
Clause / Control	Requirement	Proposal	Compliance
		<p>A number of recommendations have been provided in the report.</p> <p>The application was internally referred to Councils Environmental Health Officer who has raised no objections to the proposal, subject to conditions of consent.</p>	
7.2 Trees on private land	<ul style="list-style-type: none"> Development consent must be obtained to remove, prune or lop branches from any living or dead native plant that is equal to or greater than 5 metres in height or has a trunk diameter greater than 50 centimetres measured at 1.4 metres above ground level, unless the removal, pruning or lopping is permitted by legislation or the plant is within 3 metres of an existing dwelling or the footprint of an approved dwelling 	No removal or pruning works proposed as part of this application.	N/A
8. Heritage Conservation	This section applies to properties that are listed as items of environmental heritage or located within a heritage conservation area listed in Schedule 5 of Broken Hill LEP 2013. It does not apply to the Broken Hill Mining Zone.	<p>The subject site is not mapped as containing a heritage item and is not identified as being within a heritage conservation area. The site directly adjoins land mapped as being of heritage significance. The application was not required to be referred to Councils Heritage Officer due to the nature of the proposal, location of the proposal and the lack of impact of the proposed development on the heritage significance of the adjacent site</p> <p>The proposal is sited on land which has been previously developed and disturbed. The proposal is not considered to create adverse impacts to adjoining heritage items and is considered acceptable in this instance.</p>	N/A

(iv) ***The Regulations (to the extent that they prescribe matters for the purpose of this paragraph)***

The only relevant prescribed matter under Clause 61 of the *Environmental Planning and Assessment Regulation 2021* (and the repealed EP& Regulation 2000) is the consideration of *Australian Standard AS2601-2001: The Demolition of Structures*.

Relevant conditions of consent will ensure compliance with the Australian Standard in terms of the management of potential asbestos during demolition.

24. The likely impacts of that development, including environmental impacts on both the natural and built environments, and social and economic impacts in the locality

- **Interface with surrounding development** – The proposed development is located within proximity and adjoining R1 – General Residential, E1 – Local Centre, SP2 – Water Supply and RE1 – Public Recreation zoned land. The development area adjoins E1 – Local Centre zoned land to the south-west of the site, which is currently used as a tyre service centre identified as Bridgestone. The adjoining residential zoned land to Quarry Street, Wright Street and Talc Street are considered to be sufficiently setback to ensure that residential amenity is maintained. The proposed multi-purpose shed is designed to accommodate the various components of its use within the confines of the built form. The proposed hours of operation of the new multi-purpose shed will be between 6am – 6pm, Monday to Friday, with Saturdays, Sundays and public holidays operation as required with an on-call roster(s). The proposed development is not considered to create conflicting or adverse amenity impacts to adjoining and nearby properties.
- **Site works** – earthworks are proposed in order to accommodate the proposed development. The proposal requires grading of the land to match the existing surface levels and to ensure that water runoff can discharge efficiently. The application has been referred to Councils Development Engineer who has raised no objections to the proposal, subject to conditions of consent.
- **Waste Management** – Waste at the site is currently serviced through an existing contractor service. A condition of consent is imposed requiring the applicant to submit a Waste Management Plan prior to the issue of a Construction Certificate detailing the waste management operations for the site, including during construction and ongoing operations.
- **Noise** – The proposal is expected to generate noise during the demolition and construction phases of the development. The application was referred to Councils Environmental Health Officer who has raised no objections to the proposal, subject to conditions of consent. Appropriate noise mitigation measures to form part of conditions.
- **Temporary disruption during construction** - Whilst there may be some temporary disruption during the construction of the development, the benefits resulting from the completion of this development are considered to outweigh the inconveniences created during construction works.
- **Natural Environment** – The proposed works are located in an area of the site where previous disturbance of the ground and surrounding area has been undertaken. The proposal does not include the removal of any trees or vegetation and is considered to have minimal impacts on the natural environment.

- **Built Environment** – The proposal includes the demolition of structures and the construction of a multi-purpose shed. The proposed development has been designed to ensure compatibility with the existing built structures on the site. The proposal is not considered to adversely impact upon adjoining land uses. The proposal is of a contemporary built form, without the creation of adverse bulk and scale impacts.
- **Social and Economic Impacts** – The proposed development is considered to have positive impacts to the existing Council depot operations at the subject site. The proposed development will utilise existing infrastructure including electricity, sewer, water and telecommunication services.

Undertaking of the demolition and construction works will have some short-term positive economic impacts through employment generation, both direct employment and multiplier effects. It is considered that the proposed development is likely to have only positive social and economic impacts in the locality.

25. Suitability of the site for the development

The site accommodates the existing Council depot and carrying out of various operations and services. The site has the capacity to support the proposed shed construction without creating adverse impacts on the existing operations of the site and adjoining land uses.

The subject site provides for adequate car parking to cater for the proposed development and commercial vehicles utilised by staff.

Although the submitted Detailed Site Investigation confirms that potentially contaminating activities are linked to the current and historic use of the site, a number of recommendations have been provided to ensure that potential contamination is mitigated. The application was referred to Councils Environmental Health Officer who has raised no objections to the proposal, subject to conditions of consent.

26. Submissions made in accordance with this Act or the regulations

The application was publicly exhibited between 22 August – 8 September. No submissions were received during the neighbour notification or advertisement period.

27. Public Interest

The proposal is considered to be compatible with the existing operations of the site and will have minimal adverse impacts to adjoining land uses, primarily adjoining residential development. The proposal complies with the relevant development standards and objectives contained within the Broken Hill LEP 2013 and relevant provisions of Broken Hill DCP 2016.

The proposal is considered to ensure that ongoing Council depot works are carried out on the site, maintaining the existing operations of the subject site and community works, whilst creating minimal natural and environmental impacts. Accordingly, the proposed development is considered to be in the public interest.

Subject to implementation of recommended conditions of consent no circumstances have been identified to indicate that the proposal would be contrary to the public interest. Rather it is considered that the proposal is in the public interest for the following reasons:

- The proposal is consistent with the zone objectives and controls within the LEP;

- The proposal is consistent with relevant DCP provisions;
- The proposal will not create any significant amenity impacts with regard to overshadowing, privacy, noise or view loss;
- The proposal will not result in a significant and unreasonable impact on the environment.
- The proposal is sympathetic to the heritage significance of adjoining sites; and
- The proposal will ensure the ongoing operations of the Council depot and will improve the functionality and provision of services to the local government area.

CONCLUSION

The application has been assessed relative to Section 4.15 of the Environmental Planning and Assessment Act 1979, taking into consideration all relevant state and local planning controls. The proposal has demonstrated a satisfactory response to the objectives and controls of the applicable planning framework.

The proposed development is considered to be appropriately located.

Having regard to the assessment of the proposal from a merit perspective, it is considered that the development has been responsibly designed and provides for acceptable levels of earthworks associated with accommodating the proposal. Due to the site's location and siting of the development, the proposal is not considered to create any adverse amenity impacts to adjoining residential properties. Hence the development is consistent with the intentions of the relevant planning controls and represents a form of development contemplated by the relevant statutory and non-statutory controls applying to the land.

The application is recommended for approval subject to the imposition of appropriate conditions.

Recommendation

That Broken Hill City Council, as the determining authority, grant consent to Development Application DA2024/54 for the demolition of existing structures and construction of a multi-purpose shed to continue the operations of the Council depot located at Lot 3, DP 100789, No. 1 Warnock Street, Broken Hill for a period of five (5) years from the date on the Notice of Determination for physical commencement to occur, subject to the conditions contained within **Attachment B**.



DRAFT CONDITIONS OF CONSENT

Development Application	DA2024/54
Property Address	1 Warnock Street, Broken Hill Lot 3, DP 100789
Development Proposal	Demolition of existing structures and construction of multi-purpose shed

PART A – GENERAL CONDITIONS

Approved Plans

1. The development is to be carried out in accordance with the following plans endorsed with Council's Stamp as well as the documentation listed below, except where amended by other conditions of this consent and/or any plan annotations:

Plans	Prepared By:	Reference	Sheet	Revision	Dated
Overall Site Plan	GHD Woodhead	-	PL01	0	13.05.24
Detailed Site Plan	GHD Woodhead	-	PL02	0	13.05.24
Street Views	GHD Woodhead	-	PL03	0	13.05.24
Plan and 3D	GHD Woodhead	-	PL04	0	13.05.24
Elevations	GHD Woodhead	-	PL05	0	13.05.24

Reports

Report Title	Prepared By:	Reference	Revision	Dated
Statement of Environmental Effects	GHD	12590640	0	13 June 2024
Detailed Site Investigation – Contamination Assessment	GHD	12590640	0	14 July 2024
Stormwater Management Plan	GHD	12590640	0	13th August 2024

Tree Retention

2. No trees are to be removed.

External Lighting

3. All external lights shall be operated and maintained in accordance with AS4282: 1997 Control of the Obtrusive Effects of Outdoor Lighting so as not to cause a nuisance or adverse impact on the amenity of residents of the surrounding area or to motorists on nearby roads.

Hours of Operation

4. The hours of operation of the new multi-purpose shed are restricted to the times listed below:
 - a) Monday to Friday 6am to 6pm
 - b) Saturday, Sundays and Public Holidays as required with on-call roster(s)

Demolition Works

5. Any clearing of land, building works, earthworks involving the use of electric or pneumatic tools or other noisy operations shall be carried out only between 7.00am and 6.00pm Monday to Saturday and between 8.00am and 6.00pm on Sundays and Public Holidays.
6. Demolition activities at the development site shall be carried out only between 7.00am and 6.00pm Monday to Saturday. No work on Sundays and Public Holidays is permitted.
7. Construction activities at the development site shall be carried out only between 7.00am to 6.00pm Monday to Saturday. No work on Sundays and Public Holidays is permitted.
8. Demolition works are restricted as follows:
 - a) Monday to Saturday inclusive - 7.00am to 6.00pm (non-daylight savings time).
 - b) Monday to Saturday inclusive - 7.00am to 7.00pm (daylight savings time).
 - c) Sundays and Public Holidays - No work permitted.
9. Construction works are restricted as follows:
 - a) Monday to Saturday inclusive - 7:00am to 6:00pm (non-daylight savings time).
 - b) Monday to Saturday inclusive - 7:00am to 7:00pm (daylight savings time).
 - c) Sundays and Public Holidays - No work permitted.

Noise Mitigation

10. Noise from the swimming pool pump shall be controlled such that offensive noise is not emitted as defined under the Protection of the Environment Operations Act 1997. In this regard, the pump shall be located in a position where it least affects neighbouring properties and only used between 7.00am to 8.00pm.
11. At no time shall the use of the multi-purpose shed give rise to offensive noise as defined under the *Protection of the Environment Operations Act 1997*.

12. The emission of intrusive noise from the premises shall be controlled at all times in accordance with the *NSW Industrial Noise Policy* so as to not unreasonably impact nearby residential receivers.

Dust Mitigation

13. All trucks leaving the development site shall be covered to prevent dust and to stop material from falling upon the road.

Odour Mitigation

14. The multi-purpose shed must not cause or permit the emission of offensive odour beyond the boundary of the premises as defined under the Protection of the Environment Operations Act 1997.

Blasting Mitigation

15. Explosive blasting is prohibited on the site.

Site Management

16. The area of disturbance shall be in accordance with the approved plan and comply with the following:
- a) All works associated with construction shall be confined to the approved construction area and approved access corridor.
 - b) No works are permitted outside of the construction area and the approved access corridor unless associated with rehabilitation.
 - c) All materials, stockpiles, vehicles, machinery and the like shall be confined to the approved construction area and the approved access corridor.
17. Existing vegetation and trees shall be left undisturbed except where construction, access or utility works are proposed.
18. Waste oil and chemicals shall be stored and managed in accordance with the WorkSafe Code of Practice Storage and Handling of Dangerous Goods 2005 and the Work Health and Safety Regulation 2011.
19. Provision shall be made for the disposal of and containment of garbage and waste generated by the multi-purpose shed. Receptacles shall ensure garbage and waste cannot escape by wind or water and must be cleaned regularly.
20. All raw materials, manufactured goods and machinery utilised in the operation of the multi-purpose shed must be stored wholly within the Warnock Street depot site and not in adjacent forecourts, landscaped areas, access ways, car parking areas or on Council's footpath or roadway reserve.
21. The premises shall be kept in a clean and well-maintained condition at all times by the owner. Any evidence of vandalism, such as graffiti, must be repaired immediately by the owner.
22. There is to be no storage of materials, stockpiling of excavated material or parking of plant / machinery within the drip line of the crown of any retained trees.

23. Any contaminated spoil shall be disposed of at an authorised waste facility.

Building Design

24. The sheet metal cladding proposed to be used on the external surfaces of the roof of the building must be of factory prefinished, non-glare materials. Details demonstrating compliance must be submitted to the Certifying Authority prior to issue of a Construction Certificate.
25. The applicant shall ensure the following fire safety and Building Code of Australia (BCA) upgrade works are undertaken as part of the development:
- a) All new works shall comply with the BCA.
 - b) All structural elements within the building shall have fire-resistance levels in accordance with the BCA.
 - c) Construction separating buildings shall have fire-resistance levels in accordance with the BCA.
 - d) Fire hydrants shall be provided in accordance with Section E of the BCA.
 - e) Fire hose reels shall be provided in the workshop in accordance with section E of the BCA.
 - f) Portable fire extinguishers shall be provided in accordance with section E of the BCA.

Details demonstrating compliance shall be provided to the certifying authority prior to the issue of a Construction Certificate.

26. The owner / operator shall submit to Broken Hill City Council an Annual Fire Safety Statement, each 12 months after the Final Fire Safety Certificate was issued. An electronic copy of the Annual Fire Safety Statement shall also be forwarded to the Fire Commissioner via the following dedicated email address: afss@fire.nsw.gov.au
27. The owner of the building must maintain each essential fire safety measure in the building premises to a standard no less than that specified in the Fire Safety Schedule.

Plumbing and Drainage

28. No contaminated waste water or liquid waste is to be discharged onto adjoining lands.
29. No contaminated waste water or liquid waste is to be discharged into Broken Hill City Council's stormwater system without a prior Trade Waste Agreement being entered into with Council and the Applicant.
30. No contaminated waste water or liquid waste is to be discharged into the Essential Water sewerage system without a prior Trade Waste Agreement being entered into with Essential Water and the Applicant.
31. All stormwater from roofed or paved/hardstand areas to be collected in pipes and culverts and directed to the stormwater easement. Stormwater discharge is not to create a nuisance to the adjoining properties.

Roads and Traffic

32. All traffic movements in and out of the development site are to be in a forward direction.

33. Trucks entering and leaving the premises that are carrying loads must be covered at all times, except during loading and unloading.

Contamination

34. The proposal is required to ensure compliance with the recommendations provided in Appendix E – DSI Addendum, dated: July 15, 2024 of the approved Statement of Environmental Effects prepared by: GHD, Project No: 12590640, dated: 24/07/24.

PART B – PRIOR TO THE ISSUE OF A CONSTRUCTION CERTIFICATE

Waste Management Plan

35. A Waste Management Plan outlining waste management during construction and through ongoing operations is to be provided to the satisfaction of Broken Hill City Council's Waste and Sustainability Manager.

Disability Access

36. The parts of the building affected by the new building work shall be upgraded as required by the Disability Discrimination Access to Premises Standard 2010. Details demonstrating compliance are to be submitted to the Certifying Authority prior to the issue of a Construction Certificate.

PART C – PRIOR TO COMMENCEMENT OF WORK

PCA Requirements

37. Prior to the commencement of any work on the site, a Construction Certificate is to be obtained from either Council or an Accredited Certifier, certifying that the proposed works are in accordance with this consent and the applicable standards.
38. Prior to the commencement of any work on the site, the person having the benefit of this consent:
- a) shall appoint a Principal Certifying Authority (PCA).
 - b) shall ensure a Construction Certificate is issued by the PCA.
 - c) shall notify Council of their intention to commence the site works, at least 2 days prior to commencement of work.

Site Management

39. Prior to the commencement of any work involving asbestos, a plan shall be prepared by a suitable qualified person in accordance with the following standards:
- a) *AS 2601-2001 The Demolition of Structures.*
 - b) *Safe Work Australia Code of Practice How to Manage and Control Asbestos in the Workplace.*
 - c) *Work Health and Safety Act 2011.*

Details demonstrating compliance shall be submitted with the Construction Certificate application.

40. Prior to the commencement of any work on the site, an erosion and sedimentation control plan shall be prepared by a suitably qualified person and submitted to Broken Hill City Council.

Erosion and sediment controls must be in place before the disturbance of any soils on the site and are to be maintained during the works and for as long as necessary after completion to prevent sediment and dirty water leaving the site and / or entering the surface water system outside of the site. Details demonstrating compliance shall be submitted with the Construction Certificate application.

Plumbing and Drainage

41. Prior to the commencement of any work on the site, the applicant is to obtain all relevant approvals to carry out sewerage work, to carry out stormwater drainage work and to carry out water supply work from Broken Hill City Council and comply with any conditions of those approvals. All work shall be carried out by a licensed plumber and drainer and to the requirements of the Plumbing Code of Australia.

PART D – DURING CONSTRUCTION

Site Management

42. During construction, erosion and sediment controls are to be maintained on the site during construction and for as long as necessary to achieve the following:
- a) Stockpiling of topsoil so that no sediment, excavated material, construction and landscaping supplies and debris within the site.
 - b) Diversion of uncontaminated run-off around cleared or disturbed areas.
 - c) Capture of silt and debris on site to prevent earthen material escaping into drainage systems or waterways.
 - d) Prevention of tracking of sediment by vehicles on roads.
 - e) Rehabilitation / revegetation to achieve stabilised ground surface conditions.
43. During construction, only Virgin Excavated Natural Material (VENM) shall be imported on the development site. Dry builder's waste, such as concrete, bricks, plaster, timber or putrescible materials, shall not be deposited on site. Any imported fill material must be certified as VENM on the EPA Standard Form and submitted to Council prior to importation of fill material onto the site.
44. During construction, dust control measures are to be implemented during earthworks to reduce any impact on local air quality and reduce dust emissions. This will include but not be limited to regularly wetting down of the site during the course of works being carried out in order to control wind-blown dust.
45. During construction and prior to the placement of any fill on the site, all topsoil and vegetation must be removed down to a suitable sub-grade material. The topsoil is to be stockpiled for use in revegetation of the site. Details of excavation earthworks, stockpiling and filling are to be shown on soil erosion and sediment control plan to be submitted with the Construction Certificate application.
46. During construction, any cutting and filling on the site shall be either battered at a maximum slope of one vertical to two horizontal (1V:2H) and revegetated or suitably retained by a retaining structure, designed and constructed to appropriate engineering standards and to comply with the Building Code of Australia. A retaining wall that does

not comply with State Environmental Planning Policy (Exempt & Complying Development Codes) 2008 will require the prior consent of Council. The erection of retaining walls may require the approval and certification of a suitably qualified structural engineer. All works are to be carried out within the boundaries of the property and without affecting the structural integrity of boundary fencing or neighbouring structures.

- 47. During construction, all street trees shall be retained and protected.
- 48. During construction, all trees on the site shall be retained and protected in accordance with AS 4970-2009 Protection of Trees on Development Sites.
- 49. During construction, Broken Hill City Council must be notified a minimum of 24 hours prior to the removal of any branches from existing trees which are to be retained.

Waste Management

- 50. During construction, all building rubbish and debris, including that which can be windblown, shall be contained on site in a suitable container for disposal at an authorised Waste Landfill Depot at regular periods. The container shall be erected on the building site prior to construction work commencing and shall be maintained for the term of the construction to the completion of the project. The waste container shall be regularly cleaned to ensure proper containment of the building wastes generated on the construction site.
- 51. During construction, all non-recyclable building waste materials are to be disposed of at an authorised Waste Landfill Depot at regular periods.
- 52. During construction, all waste on the site must be stored, handled and disposed of in such a manner so as to not create air pollution as defined by the Protection of the Environment Operations Act 1997.
- 53. During construction, all putrescible waste materials are to be stored in enclosed containers and deposited in an authorised Waste Landfill Depot at regular periods.
- 54. During construction, all excavated material should be removed from the site in the approved manner and be disposed of lawfully to an authorised Waste Landfill Depot, that;s not being reused or recycled.
- 55. During construction, any waste materials stored on site must be stored out of view or in such a manner so as not to cause unsightliness when viewed from nearby lands or roadways.
- 56. During construction, building operations such as brick cutting, washing down of concrete trucks, washing tools or paint brushes, and mixing mortar shall not be performed on the roadway or public footway or any other locations which could lead to the discharge of materials into the stormwater drainage system.

Construction Standards

- 57. During construction, all works associated with the development must be carried out entirely within the allotment boundaries.
- 58. During construction, all works are to be carried out so as not to cause damage to adjacent and adjoining properties. Any damage arising from demolition is to be made good and any necessary repairs and renovations carried out within three months.

59. During construction, works are to be carried out so as not to cause damage to nearby public infrastructure, services and utilities, including Council's kerb and gutter, footpaths, water mains, sewer mains and roadways. All damage arising from demolition is to be made good and any necessary repairs and renovations carried out immediately at no cost to Council.
60. During construction, and where development involves an excavation that extends below the level of the base of the footings of a building on adjoining land not owned by the person having the benefit of this consent, the person having the benefit of the consent must at the person's own expense:
- a. protect and support the adjoining premises from possible damage from the excavation, and
 - b. where necessary, underpin the adjoining premises to prevent any such damage.
61. During construction, the demolition works shall comply with the provisions of Australian Standard AS 2601-2001 - The Demolition of Structures, the Safe Work Australia Code of Practice – How to Manage and Control Asbestos in the Workplace, and the Work Health and Safety Act 2011.
62. During construction, all of the following shall be satisfied / complied with:
- a. No burning of waste material is to be carried out at any time during construction.
 - b. No damage to adjoining fences / buildings during excavation / construction.
 - c. A single entrance is permitted to service the site for construction. The footway and nature strip at the service entrance must be constructed of blue metal road base or planked-out with close boarded hardwood timber. Adjoining owner property rights and the need for owner's permission must be observed at all times, including the entering onto land for the purpose of undertaking works.
 - d. Construction waste materials are to be recycled wherever practicable.
 - e. Construction waste materials are to be disposed at an authorised Waste Landfill Depot.
63. During construction, all storage of goods and building materials and the carrying out of building operations related to the development proposal shall be carried out within the confines of the property. All vehicles must be parked legally and no vehicles are permitted to be parked over the public footpath. The unloading of building materials over any part of a public road by means of a lift, hoist or tackle projecting over the footway will require separate approval under Section 68 of the Local Government Act 1993.
64. During construction, there is to be no storage of materials, stockpiling of excavated material or parking of plant / machinery within the drip line of the crown of any retained trees.
65. During construction, all utility services shall be protected.
66. During construction, the site shall be maintained in a clean and orderly condition during demolition and construction works.
67. During construction, all works involving the removal and disposal of asbestos cement and other products containing asbestos must only be undertaken by contractors who hold a

current WorkCover licence (either a Friable (Class A) or a Non-Friable (Class B) Asbestos Removal Licence) appropriate to the work being undertaken. Removal of asbestos by a person who does not hold a Class A or Class B asbestos removal license is permitted if the asbestos being removed is 10m² or less of non-friable asbestos.

Roads and Traffic

68. During construction, all roads adjoining the site must be kept clean and free of all materials.
69. During construction, trucks transporting cut and fill must have their loads covered and wash-down areas for trucks leaving the site are to be made available. All details are to be shown on the soil erosion and sediment control plan to be submitted with the Construction Certificate application.
70. During construction, all removal, transport and disposal of asbestos or other contaminated waste material shall be controlled in accordance with the Work Health and Safety Act 2011, the Safe Work Australia Code of Practice – How to Manage and Control Asbestos in the Workplace and the Protection of the Environment Operations Act 1997.
71. During construction, public footways and roadways adjacent to the site must be cleared of obstructions unless separate written approval from Broken Hill City Council is obtained to occupy the public road reserve.

PART E – PRIOR TO ISSUE OF AN OCCUPATION CERTIFICATE

Plumbing and Drainage

72. The premises is to be connected to the Essential Water reticulated water supply system by lodging a 'Water and/or Sewer Connection Application Form' with Essential Water and making arrangements with Essential Water for connection of the water meter. All works must be completed prior to occupation of the development.
73. All works, fees and charges required in connection with the provision of water supply to the development shall be paid prior to the issue of an Occupation Certificate.
74. All works, fees and charges required in connection with the provision of sewerage to the development shall be paid prior to the issue of an Occupation Certificate.

ORDINARY MEETING OF THE COUNCIL

November 13, 2024

ITEM 8BROKEN HILL CITY COUNCIL REPORT NO. 182/24

SUBJECT: COMMUNITY ASSISTANCE GRANTS AWARDED FOR ROUND 2
OF 2024/2025 D24/55069

Recommendation

1. That Broken Hill City Council Report No. 182/24 dated November 13, 2024, be received.
2. That Council notes the Community Assistance Grants awarded for Round Two of 2024/2025 which were recommended by the Panel on 13 November 2024, and approved by the General Manager under delegation on 13 November 2024.
3. That Council notes that the Community Assistance Grants budget for Round Two is not fully expended with \$8,705.00 remaining unspent which will be returned to Council's operating budget for 2024/2025.

Executive Summary:

Council is committed to assisting local community not-for-profit organisations in the delivery of services/activities/programs that align with the objectives of Broken Hill's Community Strategic Plan. To facilitate this Council holds two rounds of Community Assistance Grant (CAG) funding each year to provide "one-off" financial grants. The grants program complies with Section 356 of the *Local Government Act 1993*.

Applications for Community Assistance Grants for Round Two of 2024/2025 closed on 31 October 2024 at which time Council received eight (8) applications.

From those eight (8) applications, the CAG Panel recommended full support of five (5) applications, part support of one (1) application and two (2) applications were declined, (one as they did not meet the eligibility criteria of the Community Assistance Grants Policy and the second because the services proposed are already available to the Community). The panel voted unanimously that unspent grant monies of \$7,000.00 be used to purchase additional Christmas decorations for the Council's Christmas display at the Civic Centre Plaza this year and \$8,705.00 be returned to Council's 2024/2025 operating budget. The Panel's recommendations gained approval from the General Manager on 13 November 2024. (see minutes attached)

Report:

Council's Community Assistance Grants Policy provides a framework for Council to provide grants for community events, projects, services or activities known as Community Assistance Grants that align with the objectives of Broken Hill's Community Strategic Plan.

The framework aims to ensure that the allocation of Council's limited resources is undertaken in a fair, transparent, accountable and ethical manner. Council recognises that there can be difficulties in meeting community expectations with the increasingly limited financial resources available. Council also recognises that it is accountable to the community for the management and disbursement of its funds and that it must be done in a manner that maximises the benefits to the community and is seen as fair and equitable.

The Community Assistance Grants Panel met on 13 November 2024 and conducted a robust evaluation of the applications received for Round Two of 2024/2025 and presented its recommendations to the General Manager for the awarding of grants. From the eight (8) applications received, the General Manager approved the Panel's recommendations on 13 November 2024 to provide grants/part-grants to the following six (6) organisations and for Council to purchase Christmas decorations for Council's Christmas Display with a portion of unspent funds and the remaining unspent funds to be returned to Council's operating budget.

Total of budget available for Round Two			\$53,250.00
Applicant	Project/Activity	Amount Requested Ex GST	Amount Granted Ex GST
Golf Broken Hill	Grant quarantined COUNCIL RESOLUTION Minute No. 46356 for rates rebate	\$6,000.00	\$6,000.00
Broken Hill Toy Library	towards operating costs of the Centre	\$5,000.00	\$5,000.00
Broken Hill Philharmonic Society	towards hire fees of the Aged Persons Rest Centre	\$4,500.00	\$4,500.00
RSPCA NSW	Fee subsidy programs for people who can't afford vet care for their pets	\$10,000.00	\$10,000.00
Broken Hill Art Exchange	Waste 2 Art Program	\$6,545.00	\$6,545.00
Almiraj Sufi and Islamic Study Centre (Sufi Books)	3 day Sufi Conference	\$10,051.83	\$5,500.00
People First (Australia) Ltd	Hope Hub for distribution of meals, and a venue for job training for disadvantaged member of the community	\$10,000.00	\$0
Broken Hill Soccer Association	towards a Soccer Hub at the O'Neil Soccer Grounds	\$20,000.00	\$0
	Donation to be made towards Council's Christmas display		\$7,000.00
Total of grants requested		\$72,096.83	
Total of grants awarded			\$44,545.00
Balance Remaining from Round Two			\$8,705.00

* **Broken Hill Soccer Association** application was declined for the following reasons:

- The Association have not approached Council (as landowner) regarding structures at the former junior oval.
- Council does not have a capital works budget to cover the costs of foundation work and construction of the structures as requested in the application.
- Development Application has not been applied for and fees are statutory fees and cannot be waived.
- The former junior oval site is the location for new changerooms in the Sporting Complex Redevelopment project.
- Grant money must be used in the 6-month period for which it is awarded.

For these reasons the application was declined by the panel, and a recommendation made that the Association contacts Council to discuss their proposal.

***People First (Australia)** application was declined as the services they are proposing to offer are already available in Broken Hill and are being utilised by the community.

Eligibility Criteria of the Community Assistance Grants Policy

All recipients of Grants must enter into an agreement with Council and provide Council with full acquittal information following the conduct of their activity/program/event. If an organisation fails to adequately acquit their grant, they will be ineligible for grants in the future and may be required to repay the grant funds to Council (depending on the circumstances).

The Community Assistance Grants Panel's recommendations for the approval of grants were presented to the General Manager who approved the grants under his delegation on 13 November 2024. All applicants will be advised of the outcome of their applications, and the grants will be awarded.

Surplus Funds

There are surplus of funds after awarding of the grants for Round Two 2024/2025 of \$8,705.00 which will be returned to Council's operating budget.

Community Engagement:

Each Round of Community Assistance Grants Funding is open two months prior to the closing date. Council advertised on its website and Council's Facebook page during this period.

Strategic Direction:

Key Direction:	4	Our Leadership
Objective:	4.1	Openness and transparency in decision making
Strategy:	4.1.5	Support the organisation to operate within its legal framework

Relevant Legislation:

Local Government Act 1993, Section 356

Council's adopted Community Assistance Grant Policy.

Financial Implications:

The budget for Round Two 2024/2025 was not fully expended with \$8,705.00 remaining unspent which will be returned Council's operating budget.

Attachments

1. [!\[\]\(49aa2e1da5fe39294864e9598c593810_img.jpg\)](#) Signed minutes - meeting held 13 November 2024

LEISA BARTLETT
EXECUTIVE OFFICER

JAY NANKIVELL
GENERAL MANAGER

COMMUNITY ASSISTANCE GRANTS PANEL MEETING
FOR ROUND 2 OF 2023/2024
HELD TUESDAY 13 NOVEMBER 2024 AT 10:00AM

1. ATTENDANCE

Present: Cr Gallagher (Chair), Councillor Algate, Julua Hamel, Sandra Haring , Tracy Harman, Leisa Bartlett, Emily Guerin and Jessica Murray.

Apologies: Mayor Kennedy, Rod Garner

Moved / Seconded That the apologies be accepted.

Cr Gallagher (Chair), Councillor Algate, carried Unanimously

Acknowledgement of Country The Chairperson delivered the Acknowledgment of Country

2. DISCLOSURE OF INTEREST NIL

NAME	DISCLOSURE	ACTION

3. REPORTS

b) Update Report

Moved / Seconded

That the Panel notes the update provided regarding Round 1 of 2024/2025 Community Assistance Grants.

That the Community Assistance Grants Panel determines the Assessment Score needed to be reached , at this Panel meeting, for applicants to be recommended for approval taking into consideration the number of applications received; the total amount requested; and the budget available (this score will be different for each Panel Meeting).

That the Community Assistance Grants Panel assesses applications received and completes the Assessment Weighting Matrix for each application and the Meeting Evaluation Form

recommending approval, or otherwise, of applications.

That the Panel's recommendations be presented to the General Manager for approval with a report to be prepared to the next available Council Meeting for information only.

b) Applications for Round 2 2024/2025

Available Budget for Round 2 2024/2025 \$ 53,250.00

Organisation	Activity/Project	Meets Eligibility & Assessment Criteria	Assessment Score	Rank	Grant Amount Requested	Grant Amount Approved by Panel	Panel Comment/Notes
Golf Broken Hill	Grant quarantined COUNCIL RESOLUTION Minute No. 46356 for rates rebate	yes	38		\$6,000.00	\$ 6,000.00	
Broken Hill Toy Library	towards operating costs of the Centre	yes	35		\$ 5,000.00	\$ 5,000.00	
Broken Hill Philharmonic Society	towards hire fees of the Aged Persons Rest Centre	yes	35		\$4,500.00	\$ 4,500.00	
RSPCA NSW	Fee subsidy programs for people who can't afford vet care for their pets	yes	33		\$10,000.00	\$ 10,000.00	
Broken Hill Art Exchange	Waste 2 Art Program	yes	32		\$6,545.00	\$ 6,545.00	
Almiraj Sufi and Islamic Study Centre (Sufi Books)	3 day Sufi Conference	yes	32		\$10,051.83	\$ 5,500.00	To cover the hire of the Civic Centre. Conditional upon receipt of new Public Liability Insurance certificate.
People First (Australia) Ltd	Hope Hub for distribution of meals, and a venue for job training for disadvantaged member of the community	yes	30		\$10,000.00	\$ -	Declined application as these services are already available in town.
Broken Hill Soccer Association	towards a Soccer Hub at the O'Neil Soccer Grounds	yes	0		\$20,000.00	\$ -	Committee unanimously agreed to decline application - Recommended to decline application - see note
						\$ 7,000.00	Donation to be made towards Council's Christmas decoration display
Totals					\$ 72,096.83	\$ 44,545.00	
unspent grant money remaining:						\$ 8,705.00	

Note: Broken Hill Soccer Association have not approached Council (as land owner) regarding a structures at the junior oval.
Council does not have a capital works budget to cover the cost of foundation and construction of the structures. DA fees are statutory and cannot be
waived. The junior oval site is the site for new changerooms in the Sporting Complex Redevelopment. Grant money must be used in the 6 month
period for which it is awarded. For these reasons it is recommended that the application be declined and the Association be requested to contact Council
to discuss their proposal.

4. General Business

Meeting concluded:

10:41am

Chairperson:

General Manager's Approval:

Round 2 - 2024/2024 Community Assistance Grants Meeting held 13/11/2024
Assessment Weighting

	Broken Hill Toy Library	Broken Hill Philharmonic Society	Golf Broken Hill	Broken Hill Art Exchange	People First Ltd	RSPCA NSW	Almiraj Sufi and Islamic Study Centre	Broken Hill Soccer Association		
A) SOCIAL BENEFITS										
activity available to wider community	4	4	4	3	3	3	3			
participants gain skills/knowledge	4	4	4	4	3	3	4			
social benefits to community	3	4	4	3	3	4	3			
SUB-TOTAL	11	12	12	10	9	10	10	0	0	
B) CSP DELIVERABLES										
aligns with CSP & Delivery Program	4	3	4	3	3	3	4			
fills an identified need in community	3	3	4	3	3	3	3			
rate overall impact on community	4	3	4	3	3	4	3			
SUB-TOTAL	11	9	12	9	9	10	10	0	0	
FINANCIAL ASSESSMENT										
Total score from report	13	14	14	13	12	13	12	12		
TOTALS	35	35	38	32	30	33	32	12	0	

NOTE:

Almiraj Sufi and Islamic Study Centre -if successful grant will be conditional upon receipt of new Insurances Certificate of Currency

ORDINARY MEETING OF THE COUNCIL

November 20, 2024

ITEM 9BROKEN HILL CITY COUNCIL REPORT NO. 183/24

SUBJECT: MINUTES OF THE LOCAL TRAFFIC COMMITTEE - MEETING
NO.452, HELD ON TUESDAY, 12 NOVEMBER 2024 D24/56181

Recommendation

1. That Broken Hill City Council Report No. 183/24 dated November 20, 2024, be received.
2. That the minutes of the Local Traffic Committee – Meeting No.452, held on Tuesday, 12 November 2024 be endorsed.
3. That Item No.452.10.1 recommendation be received:
 - That Council investigate amending parking on Oxide Street, between Argent Street and Gawler Place, adjacent to the ANZ Bank, to two 2-hour parking spaces, two 15-minute spaces and designated parking spaces for Uber/Ride Share and taxi use.
4. That Item No.449.10.1 recommendation be received:
 - That Council Rangers and NSW Police be asked to monitor parking on Mica Street near Oxide Street, and that correspondence be sent to Domino's requesting they utilise rear parking instead of parking on the nature strip.
5. That Item No.452.8.1 recommendations be received:
 - That the 'Loading Zone' remain unchanged.
 - That Council consult with the management of the Palace Hotel, advising they are to arrange matting to be placed on the pavers during beer keg deliveries, to prevent damage.
6. That Item No.452.8.2 recommendation be received:
 - That NSW Police and Council Rangers be asked to increase patrol of the area to ensure compliance and enforce infringement notices.
7. That Item No.452.8.4 recommendations be received:
 - That Council note that the Local Traffic Committee endorse the concept plans prepared by Council for installation of line marking of parking spaces, adjacent to the Alma Public School on Comstock Street and a section of Boughtman Street.
 - That Council makes arrangements for the installation of line marking for the parking spaces.
 - That Council invoice Alma Public School for the cost of the line marking.
8. That Item No.452.8.5 recommendation be received:
 - That Council note that the Local Traffic Committee endorse the Traffic Control Plan for the 2024 Christmas Pageant being held on Saturday, 7 December 2024.

Executive Summary:

Under Guidelines published in March 2009 by the Roads and Traffic Authority (now known as Transport for NSW), entitled 'A guide to the delegation to councils for the regulation of traffic states':

'The Local Traffic Committee (LTC) has no decision-making powers and is primarily a technical review committee. It only advises the Council on matters for which the Council has delegated authority, being certain prescribed traffic control devices and traffic control facilities.

The Council must refer all traffic related matters to the LTC prior to exercising its delegated functions. Matters related to State Roads or functions that have not been delegated to the elected Council must be referred directly to Transport for NSW or relevant organisation. Such matters must not be referred to the LTC.

Council is not bound by the advice given by its LTC. However, if Council does wish to act contrary to the unanimous advice of the LTC or when the advice is not unanimous, it must notify Transport for NSW and the NSW Police and wait 14 days before proceeding.'

Report:

This report is to provide Council with the minutes and action list of the Local Traffic Committee meeting, held on Tuesday, 12 November 2024 which details recommendations to Council for consideration or endorsement.

Strategic Direction:

Key Direction:	4.	Our Leadership
Objective:	4.1	Openness and transparency in decision making
Strategy:	4.1.5	Support the organisation to operate within its legal framework

Relevant Legislation:

- *Road Transport (Safety and Traffic Management) Regulation 1999*, and
- Road Rules 2008
- A guide to the delegation to councils for the regulation of traffic (guidelines)

Financial Implications:

Financial implications for any of the recommendations to Council will be detailed in the LTC minutes, if relevant.

Attachments

1. Minutes of the Local Traffic Committee - Meeting No.452, held on Tuesday, 12 November 2024

CODIE HOWARD
DIRECTOR INFRASTRUCTURE AND ENVIRONMENT

JAY NANKIVELL
GENERAL MANAGER

LOCAL TRAFFIC COMMITTEE

MINUTES OF MEETING No.452

Meeting held on Tuesday, 12 November 2024

Meeting commenced at 2.03pm

Location: Second Floor Meeting Room, Council Administrative Centre

452.1 Acknowledgment of Country

Council's Manager Infrastructure Operations, Troy chaired the meeting and welcomed all representatives present and recited the 'Acknowledgement of Country.'

'We acknowledge the traditional owners of the land upon which we meet today, the land of the Wilyakali people, and pay our respects to their elders; past, present and emerging.'

452.2 Present

Troy Johnson	Manager Infrastructure Operations
David Vant	Road Safety and Traffic Management, Transport for NSW (TfNSW) (Representative)
Chris Wallace	Inspector, NSW Police (Representative)
Rob Algate	Councilor Observer
Tanya Ralph	Administrative Officer (Council - Secretariat)

452.3 Apologies

Codie Howard	Director Infrastructure and Environment (Council Representative – Chairperson)
Jenene House	Associate Community and Safety Partner – Far West Precinct, Transport for NSW (TfNSW) (Representative)

452.4 Absent

Peter Beven	Local Member Delegated Representative
-------------	---------------------------------------

452.5 Disclosure of Interest - Nil

452.6 Adoption of Previous Minutes

Minutes from the meeting held on **Tuesday, 1 October 2024** confirmed and approved.

All in favour Moved: David Vant Seconded: Troy Johnson

452.7 Council Resolutions

The following Committee recommendations were adopted by Council at its meeting held on
Wednesday, 30 October 2024.

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
OCTOBER 30, 2024

**ITEM 23 - BROKEN HILL CITY COUNCIL REPORT NO. 169/24 - DATED OCTOBER 11, 2024 -
MINUTES OF THE LOCAL TRAFFIC COMMITTEE - MEETINGS NO.450 AND NO.451 D24/49596**

RESOLUTION	Resolved
Minute No. 47684 Councillor R Algate moved) Councillor A Chandler seconded)	<ol style="list-style-type: none">1. That Broken Hill City Council Report No. 169/24 dated October 11, 2024, be received.2. That the minutes of the Local Traffic Committee – Meeting No.450, held on Tuesday, 3 September 2024 be endorsed.3. That the minutes of the Local Traffic Committee – Meeting No.451, held on Tuesday, 1 October 2024 be endorsed.4. That Item No.450.10.1 recommendation be received:<ul style="list-style-type: none">• The Committee recommends denying the request to install a pedestrian crossing on Oxide Street at the Chapple Street intersection. Oxide Street is a high traffic road with multiple lanes in the area, making it unsafe for such a measure.5. That Item No.450.10.2 recommendation be received:<ul style="list-style-type: none">• The Committee recommends denying the request to install permanent directional signage from Brookfield Avenue to the Silver City Highway.6. That Item No.450.10.4 recommendation be received:<ul style="list-style-type: none">• The Committee recommends denying the request for a pedestrian crossing at the Thomas Street entrance to the hospital. The existing safety measures, including a pedestrian refuge, are deemed sufficient. <p>CARRIED UNANIMOUSLY</p>

452.8 Correspondence In

Item No.	EDRMS No.	Details
452.8.1	D24/49913	Request to relocate the Loading Zone on Argent Street to Sulphide Street, adjacent to the Palace Hotel
452.8.2	D24/49509	Illegal parking in 'Loading Zone' on Gawler Place
452.8.3	D24/49439	'Feel Good Run Club' Fundraiser
452.8.4	D24/50560	Request for parking space line marking – Alma Public School
452.8.5	D24/53132	Road Closure Application – Annual Road Closures for the 2024 Christmas Pageant being held on Saturday, 7 December 2024

452.9 Correspondence

Item No.	EDRMS No.	Details
448.8.1	D24/49451	Council Resolution – Request for a 15-minute parking bay on Oxide Street, between Wolfram Lane and Mica Street

452.10 General Business

Item No.	EDRMS No.	
452.10.1	D24/54474	Request to change the 'No Parking' or 1/2-hour parking on Oxide Street, between Argent Street and Gawler Place, adjacent to the ANZ Bank
		<p>Late business was submitted to the Local Traffic Committee by the owner of Hair'n'Flow Hair Salon, at 31 Oxide Street. The owner requested that the 'No Parking' or 1/2-hour parking spaces adjacent to the ANZ Bank, be changed to 2-hour parking to accommodate elderly clients.</p> <p>The Committee agreed further investigation was required prior to making a determination.</p> <p>The Committee proposed the parking in the area be changed to allow for two 2-hour parking spaces, two 15-minute parking spaces and two designated for Uber/Ride Share and taxi use.</p> <p>The Committee suggested that Council review the proposed change and provide feedback to the Committee prior to the December 2024 meeting, to enable a prompt determination.</p> <p>Recommendation:</p> <p><i>That Council investigate amending parking on Oxide Street, between Argent Street and Gawler Place, adjacent to the ANZ Bank, to two 2-hour parking spaces, two 15-minute spaces and designated parking spaces for Uber/Ride Share and taxi use.</i></p> <p>Moved: Chris Wallace</p> <p>Second: Troy Johnson and David Vant</p> <p>All in favour</p>


452.10.2	Parking on Nature Strips
	<p>Chris Wallace informed the Committee of a complaint received, regarding vehicles being parked on nature strips.</p> <p>The complaint has been forwarded to Codie Howard, to coordinate investigation by Council Rangers</p> <p>This matter will be further discussed at the December 2024 meeting.</p>

452.11 Action Item List



Date	Item Details
May 2024	Request to review parking issues on Mica Street at the Oxide Street intersection
Item No.	449.10.1
EDRMS No.	D24/39960
CRM No.	N/A
Responsible Officer	Director Infrastructure and Environment
Current Status	Complete
Date	Committee Recommendation/s
November 2024	<i>That Council Rangers and NSW Police be asked to monitor parking on Mica Street, near Oxide Street, and that correspondence be sent to Domino's requesting they utilise rear parking instead of parking on the nature strip.</i>
August 2024	<i>That Council have further consultation with the resident to seek clarity of the concern raised and that this matter be carried over for determination at the September 2024 meeting.</i>
Action Date	Running Actions
November 2024	<p>Feedback received from the resident included changing the parking on Mica Street near Domino's, to angle parking, to increase available parking for everyone. The resident also proposed modifying or reducing the nature strip at the Domino's corner, to create designated parking for Domino's delivery vehicles and patrons.</p> <p>The Committee noted that increased traffic from the Oxide Street shopping complex has exacerbated parking congestion in this area. Council previously reviewed this area, finding that businesses had designated access and parking.</p> <p>Recommendation:</p> <p><i>That Council Rangers and NSW Police be asked to monitor parking on Mica Street near Oxide Street, and that correspondence be sent to Domino's requesting they utilise rear parking instead of parking on the nature strip.</i></p>

	<p><i>Moved: Chris Wallace</i></p> <p><i>Second: Troy Johnson</i></p> <p><i>All in favour</i></p>
October 2024	<p>No response has been received from the resident regarding parking concerns on Mica Street between Chloride and Oxide Streets.</p> <p>The Committee agreed to send a follow-up email, advising the resident that if no response is received before the next scheduled meeting, the matter will be closed and no action will be taken by the Local Traffic Committee.</p>
September 2024	<p>The Committee Email correspondence sent to the resident requesting clarification on the issues they are experiencing, to enable Council to investigate further before the Committee makes a recommendation. No response was received prior to the meeting. Further attempts will be made to contact the resident, and the matter will be discussed at the October 2024 meeting.</p>
August 2024	<p>A resident from Mica Street, between Oxide and Chloride Streets, has expressed concerns about the lack of parking in the area for resident's vehicles, as a result of patrons and staff from the Oxide Street business occupying the parking spaces.</p> <p>The Committee have been requested to review the parking arrangements in the Mica and Oxide Street area in question.</p> <p>The Committee determined that there is usually a lot of cars parking on Mica Street, as this is around the corner from a shopping complex.</p> <div data-bbox="485 996 911 1249" data-label="Image"> </div> <div data-bbox="922 996 1356 1249" data-label="Image"> </div> <p>The Committee decided further consultation is required with the resident to seek clarity of their concerns raised before the Committee can recommend an action. This will ensure the Committee has all necessary details to make an informed decision.</p> <p>Recommendation:</p> <p><i>That Council have further consultation with the resident to seek clarity of the concern raised and that this matter be carried over for determination at the September 2024 meeting.</i></p> <p><i>Moved: Codie Howard</i></p> <p><i>Second: David Vant</i></p> <p><i>All in favour</i></p>

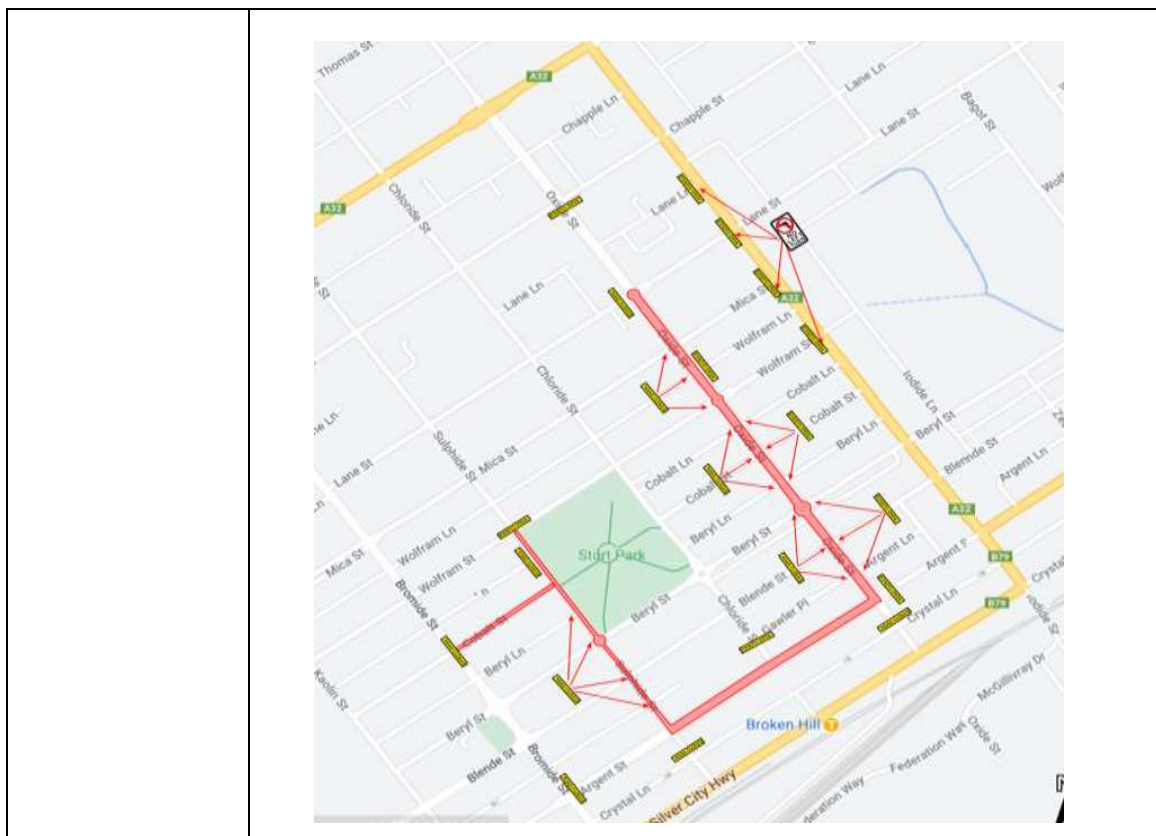
Date	Item Details
November 2024	Request to relocate the Loading Zone on Argent Street to Sulphide Street, adjacent to the Palace Hotel
Item No.	452.8.1
EDRMS No.	D24/49913
CRM No.	N/A
Responsible Officer	Director Infrastructure and Environment
Current Status	Complete
Date	Committee Recommendation/s
November 2024	<ul style="list-style-type: none"> That the 'Loading Zone' remain unchanged. That Council consult with the management of the Palace Hotel, advising they are to arrange matting to be placed on the pavers during beer keg deliveries, to prevent damage.
Action Date	Running Actions
November 2024	<p>The Committee was asked to consider relocating the 'Loading Zone' on Argent Street, adjacent to the Palace Hotel, to the Sulphide Street side of the hotel. This would help prevent damage to the newly laid pavers caused by beer keg deliveries.</p> <p>David Vant noted that the statutory distance for a 'Loading Zone' from a kerb is 10 meters, and the presence of a gully pit for drainage must also be considered. These factors would require the 'Loading Zone' to be installed further down the block, reducing the number of angle parking spaces. The zone is to serve all businesses, not just the Palace Hotel.</p> <p>Chris Wallace suggested the 'Loading Zone' remain in its current location and that Council speak with the Palace Hotel, advising they are to arrange matting to be placed on the pavers for the delivery of beer kegs to prevent damage to the pavers.</p> <p>It was noted that it is not Council's responsibility to ensure the pavers do not get damaged during deliveries to businesses.</p> <p>Recommendations:</p> <ul style="list-style-type: none"> That the 'Loading Zone' remain unchanged. That Council consult with the management of the Palace Hotel, advising they are to arrange matting to be placed on the pavers during beer keg deliveries, to prevent damage. <p>Moved: Troy Johnson Second: David Vant All in favour</p>

Date	Item Details
November 2024	Request for review of illegal parking in Loading Zones – Gawler Place
Item No.	452.8.2
EDRMS No.	D24/49509
CRM No.	N/A
Responsible Officer	Director Infrastructure and Environment
Current Status	Complete
Date	Committee Recommendation/s
November 2024	<i>That NSW Police and Council Rangers be asked to increase patrol of the area to ensure compliance and enforce infringement notices.</i>
Action Date	Running Actions
November 2024	<p>The Committee received a complaint regarding vehicles illegally parking in the 'Loading Zone,' blocking rear access to the Life Without Barriers office on Gawler Place. Vehicles frequently use the 'Loading Zone' to access shops on Argent Street.</p> <p>This illegal parking creates difficulties in manoeuvring the van onto Gawler Place, particularly at the Chloride Street end.</p>  <p>Recommendation:</p> <p><i>That NSW Police and Council Rangers be asked to increase patrol of the area to ensure compliance and enforce infringement notices.</i></p> <p>Moved: Troy Johnson</p> <p>Second: David Vant</p> <p>All in favour</p>

Date	Item Details
November 2024	Feel Good Run Club
Item No.	452.8.3
EDRMS No.	D24/49439
CRM No.	N/A
Responsible Officer	Director Infrastructure and Environment
Current Status	Complete
Date	Committee Recommendation/s
Action Date	Running Actions
November 2024	<p>The exact details of this event were not clear, therefore the Committee decided to carry this request over to the December 2024 meeting for determination.</p> <p>Following this meeting the event organiser advised Council that the event has been postponed.</p> <p>No further action required by the Local Traffic Committee.</p>
Date	Item Details
November 2024	Request for parking line spacing – Alma Public School
Item No.	452.8.4
EDRMS No.	D24/50560
CRM No.	N/A
Responsible Officer	Director Infrastructure and Environment
Current Status	Complete
Date	Committee Recommendation/s
November 2024	<ul style="list-style-type: none"> That Council note that the Local Traffic Committee endorse the concept plans prepared by Council for installation of line marking of parking spaces, adjacent to the Alma Public School on Comstock Street and a section of Boughtman Street. That Council makes arrangements for the installation of line marking for the

	<p><i>parking spaces.</i></p> <ul style="list-style-type: none"> • <i>That Council invoice Alma Public School for the cost of the line marking.</i>
Action Date	Running Actions
November 2024	<p>The Principal of the Alma Public School has requested the parking spaces, adjacent to the school be line marked, to ensure vehicles park correctly during drop-off and pick-up times.</p> <p>Council's engineer developed a concept plan to identify the correct number of parking spaces to be line marked on Comstock Street, between Wilson and Boughtman Streets and on Boughtman Street, to the end of the Alma Public School boundary.</p> <p>Transport for NSW and NSW Police have no issues with the concept plan.</p> <p>Line marking the standard parallel parking spaces will provide 30 parking spaces on Comstock Street and 12 parking spaces on Boughtman Street for the school.</p> <p>Alma Public School are aware that the cost for the line marking of the parking spaces will be their responsibility. Council will make arrangements for the line marking to be installed, with Alma Public School to be invoiced for the cost.</p>  

	<p>Recommendations:</p> <ul style="list-style-type: none"> That Council note that the Local Traffic Committee endorse the concept plans prepared by Council for installation of line marking of parking spaces, adjacent to the Alma Public School on Comstock Street and a section of Boughtman Street. That Council make arrangements for the installation of line marking for the parking spaces. That Council invoice Alma Public School for the cost of the line marking. <p>Moved : Chris Wallace Second: David Vant All in favour</p>
Date	Item Details
November 2024	Christmas Pageant
Item No.	452.8.5
EDRMS No.	D24/53132
CRM No.	N/A
Responsible Officer	Director Infrastructure and Environment
Current Status	Complete
Date	Committee Recommendation/s
November 2024	That Council note that the Local Traffic Committee endorse the Traffic Control Plan for the 2024 Christmas Pageant being held on Saturday, 7 December 2024.
Action Date	Running Actions
November 2024	<p>The Local Traffic Committee were asked to review the Traffic Control Plan for the 2024 Christmas Pageant.</p> <p>The Committee determined the Traffic Control Plan (TCP) has not changed from the previous event and resolved to endorse the TCP for the 2024 Christmas Pageant.</p> <p>Recommendation:</p> <p>That Council note that the Local Traffic Committee endorse the Traffic Control Plan for the 2024 Christmas Pageant being held on Saturday, 7 December 2024.</p> <p>Moved: Chris Wallace Second: Troy Johnson All in favour</p>



452.12 Next Meeting Date: Tuesday, 3 December 2024

452.13 Meeting Closed: 2.36pm

ORDINARY MEETING OF THE COUNCIL

November 11, 2024

ITEM 10BROKEN HILL CITY COUNCIL REPORT NO. 184/24SUBJECT: ACTION LIST REPORTD24/54533**Recommendation**

1. That Broken Hill City Council Report No. 184/24 dated November 11, 2024, be received.

Executive Summary:

The purpose of this report is to ensure that Council and the community are informed on the status of actions required by previous Council resolutions.

Report:

A new format Action List was presented to the June 2017 Council Meeting to provide Councillors with a clearer way of reporting on the progress of outstanding Council resolutions. As per Minute No. 45570, the Action List has been produced in the new colour coded format and shows the progress of Council' outstanding decisions (Green – completed, Yellow – in progress and Red – not yet commenced).

The Action List attached to this report covers decisions at Ordinary Council Meetings, is for information only and will be provided to Council on a monthly basis.

Discussions have been held with staff regarding the long outstanding items on the Action List, most of which are leasing/licencing matters. Staff will be working to finalise these items as a priority and/or request Council to rescind resolutions where circumstances have changed.

Community Engagement:

Nil.

Strategic Direction:

Key Direction:	4	Our Leadership
Objective:	4.1	Openness and transparency in decision making
Strategy:	4.1.5	Support the organisation to operate within its legal framework

Relevant Legislation:

Local Government Act 1993

Financial Implications:

Nil

Attachments

1. [↓](#) Action List - November 2024

LEISA BARTLETT
EXECUTIVE OFFICER

JAY NANKIVELL
GENERAL MANAGER

For Action	Division:	Ordinary Council	Date From:	30/06/2020
	Committee:		Date To:	20/11/2024
Action Sheets Report	Officer:		Printed: Wednesday, 20 November 2024	
	Further Report Required:	Including Further Reports	9:33:32 AM	

Meeting	Officer/Director	Section	Subject
Ordinary Council 29/07/2020	Howard, Codie Nankivell, Jay	Confidential Matters	WILLYAMA COMMON TRUST LICENCE OF PART LOT 7315 DP 1183447 TO BROKEN HILL SPEEDWAY CLUB
Resolved			
1. That Broken Hill City Council Report No. 105/20 dated July 1, 2020, be received.			
2. That Council (as Trust Manager for the Willyama Common Trust) lease Part Lot 7315 in Deposited Plan 1183447 to the Broken Hill Speedway Club for the purpose of a motocross track extension and associated access.			
3. That the lease term be 25 years and the annual rental be the minimum Crown Lands rental.			
4. That the Mayor and General Manager be authorised to sign and execute any documents under the Common Seal of Council, the absence of a Trust Seal.			
CARRIED UNANIMOUSLY			
12 Aug 2020 10:00am Bartlett, Leisa Solicitors are drawing up the licence agreement.			
17 Sep 2020 3:09pm Bartlett, Leisa Draft lease being finalised.			
16 Oct 2020 9:20am Bartlett, Leisa Draft lease with Solicitors.			
10 Nov 2020 4:26pm Bartlett, Leisa Licence is with the Broken Hill Speedway Club for signature.			
30 Nov 2020 2:11pm Bartlett, Leisa Licence with Speedway Club for signature.			
12 Feb 2021 10:04am Bartlett, Leisa Licence signed by all parties and is now with the Minister for approval.			
18 Mar 2021 4:40pm Bartlett, Leisa In progress.			
16 Apr 2021 10:42am Bartlett, Leisa In progress.			
12 May 2021 12:14pm Bartlett, Leisa In progress.			
17 Jun 2021 4:55pm Bartlett, Leisa Waiting on response from Local Aboriginal Land Council.			
15 Jul 2021 12:15pm Bartlett, Leisa Solicitor is awaiting a response from the Local Aboriginal Land Council.			
12 Aug 2021 3:04pm Bartlett, Leisa Council's Solicitor is awaiting a response from the Local Aboriginal Land Council.			

For Action	Division: Committee: Ordinary Council Officer: Further Report Required: Including Further Reports	Date From: 30/06/2020 Date To: 20/11/2024 Printed: Wednesday, 20 November 2024 9:33:32 AM
<div><div>15 Sep 2021 9:06am Bartlett, Leisa Council staff following up with Local Aboriginal Land Council.</div><div>14 Oct 2021 4:12pm Bartlett, Leisa Awaiting response from Local Aboriginal Land Council.</div><div>11 Nov 2021 9:02am Bartlett, Leisa Awaiting response from the Local Aboriginal Land Council.</div><div>16 Dec 2021 11:51am Bartlett, Leisa Awaiting response from Local Aboriginal Land Council.</div><div>18 Jan 2022 2:55pm Butcher, Lacey Awaiting response from Aboriginal Land Council</div><div>15 Feb 2022 10:58am Bartlett, Leisa Awaiting response from Aboriginal Land Council.</div><div>23 Mar 2022 2:42pm Bartlett, Leisa No change in status.</div><div>19 May 2022 11:23am Bartlett, Leisa No change in status.</div><div>22 Jun 2022 11:04am Guerin, Emily No change in status</div><div>18 Jul 2022 3:07pm Guerin, Emily No change in status</div><div>24 Aug 2022 3:28pm Bartlett, Leisa No change in status.</div><div>07 Sep 2022 3:24pm Guerin, Emily - Reallocation Action reassigned to Mason, Michael by Guerin, Emily</div><div>20 Sep 2022 12:16pm Guerin, Emily No change in status.</div><div>18 Oct 2022 9:36am Guerin, Emily Still awaiting response from Aboriginal Land Council. Further follow up with LALC to again occur.</div><div>16 Nov 2022 8:25am Guerin, Emily No change in status</div><div>13 Dec 2022 8:56am Guerin, Emily No change in status</div><div>17 Jan 2023 11:16am Guerin, Emily No change in status</div><div>13 Feb 2023 11:43am Guerin, Emily No change in status</div><div>21 Mar 2023 1:29pm Guerin, Emily No change in status</div><div>18 Apr 2023 11:20am Guerin, Emily No change in status</div><div>23 May 2023 8:48am Butcher, Lacey No change in status</div><div>14 Jun 2023 11:34am Guerin, Emily - Reallocation Action reassigned to Howard, Codie by Guerin, Emily</div></div>		

For Action	Division:	Ordinary Council	Date From:	30/06/2020
	Committee:		Date To:	20/11/2024
Action Sheets Report	Officer:		Printed: Wednesday, 20 November 2024	
	Further Report Required:	Including Further Reports	9:33:32 AM	

20 Jun 2023 8:49am Butcher, Lacey No change in status
22 Aug 2023 10:50am Falkner, Georgina No change in status
20 Sep 2023 10:31am Howard, Codie No change in status.
11 Oct 2023 1:14pm Falkner, Georgina No change in status.
21 Nov 2023 2:24pm Falkner, Georgina No change in status.
07 Dec 2023 10:40am Falkner, Georgina No change in status.
19 Jan 2024 1:44pm Falkner, Georgina No change in status. Follow up correspondence sent.
21 Feb 2024 9:19am Butcher, Lacey No change in status
20 Mar 2024 10:04am Falkner, Georgina No chnage in status
17 Apr 2024 10:22am Butcher, Lacey No change in status
21 May 2024 3:16pm Falkner, Georgina No change in status.
18 Jun 2024 3:13pm Falkner, Georgina No change in status. Further follow up correspondence sent.
22 Jul 2024 1:13pm Murray, Jessica No change in status
21 Aug 2024 10:02am Falkner, Georgina No change in status.
17 Oct 2024 12:08pm Murray, Jessica No change in status
19 Nov 2024 2:02pm Guerin, Emily No change in status

Meeting	Officer/Director	Section	Subject
Ordinary Council 23/02/2022	Nankivell, Jay Nankivell, Jay	Confidential Matters	LEGAL EXPENDITURE - CIVIC CENTRE OMBUDSMAN'S REPORT
<u>Resolved</u>			
1. That Broken Hill City Council Report No. 54/22 dated February 15, 2022, be received.			

For Action	Division:	Ordinary Council	Date From:	30/06/2020
	Committee:		Date To:	20/11/2024
Action Sheets Report	Officer:		Printed: Wednesday, 20 November 2024	
	Further Report Required:	Including Further Reports	9:33:32 AM	

<p>2. That the General Manager be invited to contact the Auditor General to investigate the legality of the expenditure to defend the Ombudsman's report in the absence of Council's approval to do so.</p>	
	CARRIED UNANIMOUSLY
<p>24 Mar 2022 5:35pm Bartlett, Leisa Communication initiated with the Audit Office to commence the investigation and the best course of action.</p> <p>19 May 2022 11:47am Bartlett, Leisa No change in status.</p> <p>20 Jul 2022 4:05pm Guerin, Emily No change in status</p> <p>24 Aug 2022 4:05pm Butcher, Lacey Awaiting advice from Audit Office</p> <p>19 Sep 2022 11:32am Guerin, Emily No change in status</p> <p>21 Nov 2022 2:29pm Guerin, Emily No change in status</p> <p>07 Dec 2022 9:37am Guerin, Emily Ongoing</p> <p>17 Jan 2023 11:22am Guerin, Emily Nothing further</p> <p>14 Feb 2023 1:43pm Guerin, Emily Ongoing</p> <p>21 Mar 2023 1:50pm Guerin, Emily Ongoing</p> <p>18 Apr 2023 2:09pm Guerin, Emily Ongoing</p> <p>23 May 2023 3:19pm Butcher, Lacey Ongoing</p> <p>21 Jun 2023 4:39pm Butcher, Lacey Ongoing</p> <p>19 Jul 2023 9:24am Guerin, Emily No change in status</p> <p>22 Aug 2023 3:45pm Butcher, Lacey Ongoing</p> <p>18 Jan 2024 8:41am Butcher, Lacey Ongoing</p> <p>08 Feb 2024 4:45pm Butcher, Lacey Ongoing</p> <p>11 Mar 2024 11:49am Butcher, Lacey Ongoing</p>	

For Action	Division: Committee: Ordinary Council Officer: Further Report Required: Including Further Reports	Date From: 30/06/2020 Date To: 20/11/2024 Printed: Wednesday, 20 November 2024 9:33:32 AM
Action Sheets Report		

16 Apr 2024 1:56pm Butcher, Lacey Ongoing
20 May 2024 4:08pm Butcher, Lacey Ongoing
18 Jun 2024 3:05pm Murray, Jessica Ongoing
23 Jul 2024 1:00pm Murray, Jessica Ongoing
21 Aug 2024 9:32am Murray, Jessica Ongoing
17 Oct 2024 12:08pm Murray, Jessica Ongoing
19 Nov 2024 12:11pm Murray, Jessica Ongoing

Meeting	Officer/Director	Section	Subject
Ordinary Council 27/07/2022	Howard, Codie Nankivell, Jay	Confidential Matters	WILLYAMA COMMON TRUST LEASE TO SILVER CITY ARCHERS
Resolved			
1. That Broken Hill City Council Report No. 167/22 dated June 22, 2022, be received.			
2. That Council (as the Willyama Common Trust) enter into a new 20 year lease agreement with Silver City Archers, for lease of their existing site on the Willyama Common (Part Lot 7388 Deposited Plan 1200953).			
3. That the rent remain \$250 per annum.			
4. That in the absence of a Trust Seal, the lease documents be executed by the Mayor and General Manager under the Common Seal of Council.			
CARRIED UNANIMOUSLY			
25 Aug 2022 1:02pm Butcher, Lacey Council's solicitors are preparing the draft lease			
20 Sep 2022 11:29am Guerin, Emily Continuing use as currently arranged while new template is being reviewed.			
18 Oct 2022 9:35am Guerin, Emily Template being reviewed. Current lease ongoing			
16 Nov 2022 8:26am Guerin, Emily Lease under review			
13 Dec 2022 8:56am Guerin, Emily			

For Action	Division:	Ordinary Council	Date From:	30/06/2020
	Committee:		Date To:	20/11/2024
Action Sheets Report	Officer:		Printed: Wednesday, 20 November 2024	
	Further Report Required:	Including Further Reports	9:33:32 AM	

Draft lease sent to Silver City Archers for review
17 Jan 2023 11:17am Guerin, Emily
No change in status
13 Feb 2023 11:44am Guerin, Emily
No change in status
21 Mar 2023 1:30pm Guerin, Emily
Solicitors are making minor amendments to lease document
18 Apr 2023 11:23am Guerin, Emily
Amendments made and lease to be sent to Silver City Archers for review and signing
22 May 2023 3:50pm Butcher, Lacey
lease is now with Council for signing
14 Jun 2023 11:33am Guerin, Emily - Reallocation
Action reassigned to Howard, Codie by Guerin, Emily
20 Jun 2023 8:48am Butcher, Lacey
lease with Silver City Archers for signing
22 Aug 2023 10:52am Falkner, Georgina
Lease signed by Council and Silver City Archers. Lease has been sent to Crown Lands for Ministerial consent.
20 Sep 2023 10:40am Howard, Codie
No change in status.
11 Oct 2023 1:19pm Falkner, Georgina
Awaiting Ministerial consent.
21 Nov 2023 2:25pm Falkner, Georgina
Discussions ongoing with Crown Lands.
07 Dec 2023 10:41am Falkner, Georgina
Discussions ongoing.
19 Jan 2024 1:45pm Falkner, Georgina
No change in status.
21 Feb 2024 9:25am Butcher, Lacey
No change in status
20 Mar 2024 10:05am Falkner, Georgina
Potential amendments being discussed with Crown Lands
17 Apr 2024 10:23am Butcher, Lacey
No change in status
21 May 2024 3:19pm Falkner, Georgina
No change in status
18 Jun 2024 3:18pm Falkner, Georgina
Crown Lands have since advised that a licence would be preferable as opposed to a lease due to Native Title. Potential amendments being discussed.
22 Jul 2024 1:14pm Murray, Jessica
No change in status
21 Aug 2024 10:02am Falkner, Georgina
Working through details of proposed changes.
17 Oct 2024 12:11pm Murray, Jessica
No change in status
19 Nov 2024 2:02pm Guerin, Emily

For Action	Division:	Ordinary Council	Date From:	30/06/2020
Action Sheets Report	Committee:		Date To:	20/11/2024
	Officer:		Printed:	Wednesday, 20 November 2024
	Further Report Required:	Including Further Reports		9:33:32 AM

No change in status

Meeting	Officer/Director	Section	Subject
Ordinary Council 28/09/2022	Howard, Codie Nankivell, Jay	Works Committee Reports	UPDATE FOR THE ESTABLISHMENT OF A COMMUNITY GARDEN AT THE FORMER ALMA POOL SITE
<u>Resolved</u>			
1. That Broken Hill City Council Report No. 202/22 dated September 9, 2022, be received.			
2. That Council formulate a Community Gardens Policy with associated Guidelines for presentation to the community for input and consultation.			
CARRIED UNANIMOUSLY			
18 Oct 2022 9:31am Guerin, Emily No change in status			
21 Nov 2022 2:51pm Guerin, Emily No change in status			
13 Dec 2022 11:52am Guerin, Emily Policy currently being created.			
16 Jan 2023 2:24pm Guerin, Emily No change in status			
13 Feb 2023 2:08pm Guerin, Emily No change in status			
23 Mar 2023 9:50am Guerin, Emily No change in status			
19 Apr 2023 11:25am Guerin, Emily No change in status			
23 May 2023 3:24pm Butcher, Lacey No change in status			
21 Jun 2023 3:46pm Butcher, Lacey No change in status			
23 Aug 2023 11:52am Howard, Codie No change in status			
20 Sep 2023 10:40am Howard, Codie No change in status.			
18 Oct 2023 8:43am Howard, Codie Draft Policy currently being prepared.			
21 Nov 2023 12:04pm Howard, Codie Draft Policy preparation is on-going			
12 Dec 2023 2:29pm Howard, Codie			

For Action	Division: Committee: Ordinary Council Officer: Further Report Required: Including Further Reports	Date From: 30/06/2020 Date To: 20/11/2024 Printed: Wednesday, 20 November 2024 9:33:32 AM
Action Sheets Report		

No change in Status
23 Jan 2024 2:05pm Howard, Codie
No change in status.
20 Feb 2024 12:04pm Butcher, Lacey
No change in status
20 Mar 2024 11:41am Butcher, Lacey
No change in status
17 Apr 2024 10:23am Butcher, Lacey
No change in status
06 May 2024 10:26am Butcher, Lacey
No change in status
18 Jun 2024 11:51am Howard, Codie
No change in status
24 Jul 2024 10:31am Murray, Jessica
No change in status
21 Aug 2024 10:41am Murray, Jessica
No change in status
17 Oct 2024 12:13pm Murray, Jessica
No change in status
19 Nov 2024 2:02pm Guerin, Emily
No change in status

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/11/2022	Howard, Codie Nankivell, Jay	Notice of Motion	BUSY KIDS CHILDCARE CENTRE
Resolved			
1. That Motions of Which Notice has been Given No. 3/22 dated November 14, 2022, be received.			
2. That the General Manager be invited to correspond with Crown Lands to urgently seek a solution to expedite the process of extinguishing Native Title on the 4048m ² allotment at Lot 4444/DP757298, being 123 Bagot Street; and for the allotment to be made freehold with a change of land use to enable a purchaser to establish a childcare centre on the allotment.			
CARRIED UNANIMOUSLY			
13 Dec 2022 8:53am Guerin, Emily			
Letter to Crown Lands being drafted			
17 Jan 2023 11:17am Guerin, Emily			
Letter to Crown Lands has been sent			
13 Feb 2023 11:44am Guerin, Emily			
No change in status			

For Action	Division:	Ordinary Council	Date From:	30/06/2020
	Committee:		Date To:	20/11/2024
Action Sheets Report	Officer:		Printed: Wednesday, 20 November 2024	
	Further Report Required:	Including Further Reports	9:33:32 AM	

21 Mar 2023 1:31pm Guerin, Emily No change in status
18 Apr 2023 11:23am Guerin, Emily Crown Lands seeing alternate avenues.
23 May 2023 8:50am Butcher, Lacey No change in status
14 Jun 2023 11:34am Guerin, Emily - Reallocation Action reassigned to Howard, Codie by Guerin, Emily
23 Aug 2023 11:52am Howard, Codie Still awaiting response from Crown Lands.
20 Sep 2023 10:52am Howard, Codie No change in status.
18 Oct 2023 8:44am Howard, Codie No change in status
23 Jan 2024 2:05pm Howard, Codie Ongoing negotiations with Crown Lands has resulted in the recommendation to proceed with compulsory acquisitions of the lot. These plans and surveys are now being planned for Council's endorsement.
21 Feb 2024 9:25am Butcher, Lacey No change in status
20 Mar 2024 10:05am Falkner, Georgina No change in status
17 Apr 2024 10:22am Butcher, Lacey Advice and recommendations received from Council's Solicitors for formalisation to Council and the Minister. Still awaiting surveys to be completed.
14 May 2024 4:16pm Butcher, Lacey No change in status
21 May 2024 3:19pm Falkner, Georgina Surveys in progress
18 Jun 2024 3:19pm Falkner, Georgina No change in status.
24 Jul 2024 11:14am Murray, Jessica Follow up meeting occurring with Crown Lands
21 Aug 2024 10:21am Falkner, Georgina In progress, awaiting finalised survey
17 Oct 2024 12:17pm Murray, Jessica Council to apply to the Minister and Governor to compulsory acquire the land, to be resolved at the October Council meeting.
19 Nov 2024 2:02pm Guerin, Emily Action to be closed - refer updates to 'Proposed compulsory acquisition of lot 4444 in DP 757298 (123 Bagot Street)

Meeting	Officer/Director	Section	Subject
Ordinary Council 29/03/2023	Nankivell, Jay Nankivell, Jay	Policy And General Reports	ESTABLISHMENT BROKEN HILL TOURISM ORGANISATION
Resolved			

For Action	Division:	Ordinary Council	Date From:	30/06/2020
	Committee:		Date To:	20/11/2024
Action Sheets Report	Officer:		Printed: Wednesday, 20 November 2024	
	Further Report Required:	Including Further Reports	9:33:32 AM	

<p>1. That Broken Hill City Council Report No. 49/23 dated February 16, 2023, be received.</p> <p>2. That the General Manager develop a proposal and business case to establish a member based not-for-profit company limited by guarantee for the purposes of a tourism organisation.</p> <p>3. That the proposal, including associated documentation required by the Office of Local Government, deliverables, and proposed budget, be presented to Council for consideration prior to being submitted to the Minister via the Office for Local Government as required under Section 358 of the <i>Local Government Act 1993</i>.</p> <p style="text-align: right;">CARRIED UNANIMOUSLY</p> <p>19 Apr 2023 9:49am Guerin, Emily Proposal being drafted</p> <p>23 May 2023 3:08pm Butcher, Lacey No change in status</p> <p>23 May 2023 3:09pm Butcher, Lacey - Reallocation Action reassigned to Nankivell, Jay by Butcher, Lacey</p> <p>21 Jun 2023 4:47pm Butcher, Lacey ongoing</p> <p>19 Jul 2023 9:20am Guerin, Emily No change in status</p> <p>22 Aug 2023 3:46pm Butcher, Lacey No change in status</p> <p>12 Dec 2023 2:50pm Butcher, Lacey No change in status</p> <p>18 Jan 2024 8:42am Butcher, Lacey No change in status</p> <p>07 Feb 2024 10:10am Butcher, Lacey No change in status</p> <p>11 Mar 2024 11:50am Butcher, Lacey No change in status</p> <p>16 Apr 2024 1:56pm Butcher, Lacey No change in status</p> <p>20 May 2024 4:09pm Butcher, Lacey No change in status</p> <p>18 Jun 2024 3:33pm Murray, Jessica No change in status</p> <p>22 Jul 2024 11:33am Murray, Jessica Ongoing</p> <p>22 Aug 2024 10:35am Murray, Jessica Incorporated into Council's VIC Service Review, letter to Minister being drafted.</p> <p>18 Oct 2024 2:13pm Murray, Jessica</p>

For Action	Division:	Ordinary Council	Date From:	30/06/2020
	Committee:		Date To:	20/11/2024
Action Sheets Report	Officer:		Printed:	Wednesday, 20 November 2024
	Further Report Required:	Including Further Reports		9:33:32 AM

No change in status
19 Nov 2024 12:11pm Murray, Jessica
No change in status

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/08/2023	Howard, Codie Nankivell, Jay	Further Reports	MINUTES OF THE LOCAL TRAFFIC COMMITTEE - MEETING NO.438, HELD ON THURSDAY, 10 AUGUST 2023
<u>Resolved</u>			
1. That Broken Hill City Council Report No. 166/23 dated August 11, 2023, be received.			
2. That the minutes of the Local Traffic Committee – Meeting No.438, held on Thursday, 10 August 2023 be endorsed.			
3. That Item No. 427.6.1 recommendations be endorsed:			
<ul style="list-style-type: none"> That the Local Traffic Committee supports relocation of the ‘Bus Stop’ on Blende Street, adjacent to the Con Crowley Retirement Village. 			
4. That Item No. 427.9.1 recommendation be endorsed:			
<ul style="list-style-type: none"> That Council continue to liaise with KFC Management regarding traffic matters and that no further action be required by the Local Traffic Committee. 			
5. That Item No. 436.8.1 recommendation be endorsed:			
<ul style="list-style-type: none"> That Council’s Community Safety Officer-Ranger’s continue to monitor the 15-minute timed parking, adjacent to Aruma Lodge – Southern Cross Care. 			
6. That Item No. 437.8.2 recommendation be endorsed:			
<ul style="list-style-type: none"> That the Local Traffic Committee endorse the Traffic Control/Management Plans provided for the Broken Heel Festival in principle, dependent on supply of additional details to be included on the Traffic Control/Management Plans. 			
7. That Item No. 438.8.1 recommendations be endorsed:			
<ul style="list-style-type: none"> That the Local Traffic Committee supports the request from Damascus College, Ballarat Victoria’s Sustainable Race Team to access Broken Hill’s local roads for the fundraiser in principle, dependent on Transport for NSW comments following review. 			
CARRIED UNANIMOUSLY			

For Action	Division:	Ordinary Council	Date From:	30/06/2020
	Committee:		Date To:	20/11/2024
Action Sheets Report	Officer:		Printed: Wednesday, 20 November 2024	
	Further Report Required:	Including Further Reports	9:33:32 AM	

20 Sep 2023 11:01am Howard, Codie
Item No. 427.6.1 - with operational team for completion., Item No. 427.9.1 - COMPLETED., Item No. 436.8.1 - COMPLETED., Item No. 437.8.2 - COMPLETED., Item No. 438.8.1 - COMPLETED - Action with TfNSW & NSW Police for approval - No Further Action.
18 Oct 2023 8:45am Howard, Codie
No change in status
21 Nov 2023 12:05pm Howard, Codie
No change in status
12 Dec 2023 2:31pm Howard, Codie
No change in status
20 Feb 2024 12:03pm Butcher, Lacey
Item No. 427.6.1 - with operational team for completion
20 Mar 2024 11:43am Butcher, Lacey
No change in status
17 Apr 2024 10:16am Butcher, Lacey
No change in status
14 May 2024 4:04pm Butcher, Lacey
No change in status
18 Jun 2024 11:52am Howard, Codie
No Change in Status
24 Jul 2024 10:36am Murray, Jessica
No change in status
21 Aug 2024 10:14am Murray, Jessica
No Change in Status
17 Oct 2024 12:46pm Murray, Jessica
No change in status
19 Nov 2024 2:05pm Guerin, Emily
Action to be closed - Changes to plan ongoing conversations with CDC Broken Hill

Meeting	Officer/Director	Section	Subject
Ordinary Council 27/09/2023	Nu'man, Razija Nankivell, Jay	Further Reports	RE-ESTABLISHMENT OF ALCOHOL-FREE ZONES
<u>Resolved</u>			
1. That Broken Hill City Council Report No. 190/23 dated September 8, 2023, be received.			
2. That Council endorse the proposal (as attached) to re-establish the Alcohol-Free Zone known as Creedon Street, including public roads and laneways, public car parks and footpath area of Creedon Street bounded by Rakow and Wills Streets.			
3. That Council endorse the proposal (as attached) to re-establish the Alcohol-Free Zone known as Shell Memorial including all public roads and laneways, public car parks and footpaths in an area bounded by Iodide, Thomas, Bromide and Mica Streets including Oxide Street from Thomas Street through to Morgan Street.			

For Action	Division:	Ordinary Council	Date From:	30/06/2020
	Committee:		Date To:	20/11/2024
Action Sheets Report	Officer:		Printed: Wednesday, 20 November 2024	
	Further Report Required:	Including Further Reports	9:33:32 AM	

4. That Council endorse the proposal (as attached) to re-establish the Alcohol-Free Zone surrounding the E.T. Lamb Memorial Oval, including public roads and laneways, public car parks and footpath area surrounding the oval bounded by South, Boughtman, Comstock and Jamieson Streets.
5. That Council endorse the proposal (as attached) to re-establish the Alcohol-Free Zone known as South Broken Hill including all public roads and laneways, public car parks and footpaths in an area bounded by Bonanza, Patton, Central and Hebbard Streets including South Street from Piper Street through to Wilson Street; with extension from Bonanza Street to Morish Street and off Bonanza Street from Wilson Street to Picton Street.
6. That Council refer the Proposals for comment in accordance with the provisions of the *Local Government Act 1993* and Ministerial Guidelines (2009) to any known organisation representing or able to speak on behalf of an identifiable Aboriginal or culturally and linguistically diverse group within the local area and all affected licensed premises and registered clubs that border on, adjoin or are adjacent to the proposed alcohol free zone, for response within thirty days of public notice.
7. That Council invite public comment on the proposal through an advertisement in local newspaper with time for response within thirty days.
8. That a further report be submitted to Council upon completion of the consultative process.
9. That a report be prepared to a future Council meeting regarding a possible exemption to the prohibition of alcohol from the Norm Fox Sporting Grounds changeroom

CARRIED UNANIMOUSLY

03 Oct 2023 12:08pm Brealey, Jodie

Item 6 - Proposals forwarded to all stakeholders - COMPLETE, Item 7 - Proposals advertised in Barrier Truth - COMPLETE, Item 8 - Public exhibition underway consultation outcome report to Council to go to October Ordinary meeting - COMPLETE, Item 9 - Possible exemption for Norm Fox Sporting Grounds changeroom prohibition from alcohol prohibited area under investigation - Progressing

16 Oct 2023 5:10pm Brealey, Jodie

Item 9 - Possible exemption to the prohibition of alcohol consumption at the Norm Fox Sporting Grounds changeroom under investigation - Norm Fox Sporting Complex Alcohol Prohibited Area research underway to gather background information for discussion with Police. Dir Corporate and Community visited Norm Fox changeroom and met with Peter Johnston to discuss area to be considered during discussions with Police. Meeting with Police to be arranged to determine best outcome.

17 Nov 2023 4:26pm Brealey, Jodie

Investigation still in progress

13 Dec 2023 9:24am Butcher, Lacey

No change in status

18 Jan 2024 3:31pm Butcher, Lacey

In progress - discussions held with Licensing Sergeant in December 2023, with face to face meeting to be arranged to discuss options in 2024

21 Feb 2024 10:58am Brealey, Jodie

Face to face meeting to be scheduled with Licensing Sergeant

19 Mar 2024 11:03am Brealey, Jodie

No change in status

11 Apr 2024 9:27am Brealey, Jodie

No change in status

13 May 2024 1:47pm Brealey, Jodie

No change in status

For Action	Division:	Ordinary Council	Date From:	30/06/2020
	Committee:		Date To:	20/11/2024
Action Sheets Report	Officer:		Printed:	Wednesday, 20 November 2024
	Further Report Required:	Including Further Reports		9:33:32 AM

<p>18 Jun 2024 4:52pm Murray, Jessica Meeting to be followed up and rescheduled.</p> <p>16 Jul 2024 11:22am Brealey, Jodie Contact made with Barrier Police District - Awaiting response from Licencing Officer</p> <p>20 Aug 2024 2:53pm Brealey, Jodie Contact made with Barrier Police District - Awaiting response from Licencing Officer</p> <p>17 Oct 2024 1:53pm Brealey, Jodie Mapping and background information forwarded to Barrier Police District with request for feedback and preferred meeting dates/time - Awaiting response</p> <p>19 Nov 2024 9:25am Brealey, Jodie Awaiting response to additional request forwarded to police for meeting to discuss</p>
--

Meeting	Officer/Director	Section	Subject
Ordinary Council 29/11/2023	Howard, Codie Nankivell, Jay	Further Reports	MINUTES OF THE LOCAL TRAFFIC COMMITTEE - MEETING NO. 441, HELD ON WEDNESDAY, 8 NOVEMBER 2023
Resolved			
<p>1. That Broken Hill City Council Report No. 229/23 dated November 14, 2023, be received.</p> <p>2. That the minutes of the Local Traffic Committee – Meeting No.441, held on Wednesday, 8 November 2023 be endorsed.</p> <p>3. That Item No.423.8.3 recommendations be endorsed:</p> <ul style="list-style-type: none"> That the eight disability parking spaces at the Broken Hill Regional Aquatic Centre carpark remain unchanged, based on the number of current disability parking spaces, being 2% of the total parking spaces in the area, which indicates the total number of available disability parking spaces surpasses the mandated standards. That a pedestrian crossing not to be installed, due to the data collected from the traffic counters, does not meet Transport for NSW requirements to warrant a pedestrian crossing, due to the low volume of traffic in this area; and that installation of a pedestrian crossing would also reduce the number of parking spaces. That the current disability parking spaces adjacent to the amenities block at the North Family Play Centre remain unchanged and the request for relocation be denied, due to safety concerns. That correspondence be forwarded to the complainant, advising of the Committee's determination. <p>4. That Item No.441.11.1 recommendation be endorsed:</p> <ul style="list-style-type: none"> That the organiser of the 16 Days of Activism event and protest march be requested to complete Council's application for a full road closure for the event, including a Traffic Control Plan for the closure of Chloride Street, between Cobalt Street and Argent Street, at the Town Square for the event. <p>5. That Item No.441.11.2 recommendation be endorsed:</p>			

For Action	Division: Ordinary Council	Date From: 30/06/2020
	Committee:	Date To: 20/11/2024
Action Sheets Report	Officer:	Printed: Wednesday, 20 November 2024
	Further Report Required: Including Further Reports	9:33:32 AM

- That the Local Traffic Committee endorse the Traffic Control Plans for the Christmas Pageant, including closure of associated drop-off areas.
 - That additional 'Road Closed' signs be placed at the Beryl and Chloride Streets and the Blende and Chloride Streets intersection and the Traffic Control Plans be updated.
6. That Item No.441.11.3 recommendation be endorsed:
- That the Local Traffic Committee endorse the Traffic Control Plan prepared for the temporary closure of Federation Way for the New Year's Eve Fireworks display on Sunday, 31 December 2023.
7. That Item No.441.11.5 recommendations be endorsed:
- That 'No Stopping' signs be installed 20 meters on the approach to the pedestrian crossing on Comstock Street and Boughtman Streets, adjacent to the Alma Public School.
 - That the 45-degree angle parking on Cobalt Street, adjacent the YMCA Wellness Centre be changed to 60-degree angle parking, bringing the rear of parked vehicles closer to the kerb, to reduce the impact on the carriage way.
 - That the 'No Stopping' area between the angle parking and the disability parking spaces on Cobalt Street, be changed to 'No Parking' to allow a drop-off and pick-up area.
8. That Item No.439.8.2 recommendation be endorsed:
- That correspondence be forwarded to the complainant advising of the Committee decision to change the angle parking spaces to two parallel parking spaces, adjacent to Hungry Jacks at 445 Argent Street.
9. That Item No.441.9.1 recommendation be endorsed:
- That the unrestricted parking space on Gawler Place adjacent to the RFDS Wellbeing Place gates, be removed and the businesses in the vicinity be notified of the Local Traffic Committee's determination.

CARRIED UNANIMOUSLY

12 Dec 2023 2:35pm Howard, Codie

Item No.423.8.3 - Response has been sent to complainant, no further action. COMPLETED., Item No.441.11.1 - Event location has now been changed with traffic control plan, no longer needed. No further action - COMPLETED., Item No.441.11.2 - Event was successfully held. No further action - COMPLETED., Item No.441.11.3 - Event to be held 31 December., Item No.441.11.5 - With operational team for completion., Item No.439.8.2 - Response has been sent to business owner., Item No.441.9.1 - Currently in consultation period with neighbouring businesses.

23 Jan 2024 2:13pm Howard, Codie

Item No.423.8.3 - COMPLETED., Item No.441.11.1 - COMPLETED., Item No.441.11.2 - COMPLETED., Item No.441.11.3 - COMPLETED., Item No.441.11.5 - No change in status., Item No.439.8.2 - COMPLETED., Item No.441.9.1 - No change in status.

29 Jan 2024 2:20pm Butcher, Lacey - Completion

Completed by Butcher, Lacey on behalf of Howard, Codie (action officer) on 29 January 2024 at 2:20:56 PM

For Action	Division:	Ordinary Council	Date From:	30/06/2020
	Committee:		Date To:	20/11/2024
Action Sheets Report	Officer:		Printed: Wednesday, 20 November 2024	
	Further Report Required:	Including Further Reports	9:33:32 AM	

<p>29 Jan 2024 2:39pm Butcher, Lacey - Completion Uncompleted by Butcher, Lacey</p> <p>20 Feb 2024 12:00pm Butcher, Lacey Item No.441.11.5 - No change in status, Item No.441.9.1 - No change in status</p> <p>20 Mar 2024 11:43am Butcher, Lacey No change in status</p> <p>17 Apr 2024 10:14am Butcher, Lacey No change in status</p> <p>14 May 2024 4:05pm Butcher, Lacey Item No 441.11.5 - Complete</p> <p>18 Jun 2024 11:53am Howard, Codie Item No. 441.9.1 - No change in status</p> <p>24 Jul 2024 11:27am Murray, Jessica No change in status</p> <p>21 Aug 2024 10:16am Murray, Jessica Line marking to commence soon</p> <p>18 Oct 2024 2:04pm Murray, Jessica Line marking in progress</p> <p>04 Nov 2024 9:46am Murray, Jessica COMPLETE - All line marking completed</p>

Meeting	Officer/Director	Section	Subject
Ordinary Council 27/03/2024	Howard, Codie Nankivell, Jay	Further Reports	MINUTES OF THE LOCAL TRAFFIC COMMITTEE - MEETING NO.444, HELD ON TUESDAY, 5 MARCH 2024
<u>Resolved</u>			
<p>1. That Broken Hill City Council Report No. 43/24 dated March 13, 2024, be received.</p> <p>2. That the minutes of the Local Traffic Committee – Meeting No.444, held on Tuesday, 5 March 2024 be endorsed.</p> <p>3. That Item No.444.10.2 recommendation be received:</p> <ul style="list-style-type: none"> That Council change two of the four parking spaces at the 'Taxi Zone', located on the left side of the Airport Terminal, to designated parking spaces for Ride Share/Uber services. <p>4. That Item No.440.10.1 recommendations be received:</p> <ul style="list-style-type: none"> That correspondence be forwarded to the appropriate Council Department requesting a Risk Assessment of the Heritage Walk Tour route be completed and that a Traffic Control Plan be developed. 			

For Action	Division:	Ordinary Council	Date From:	30/06/2020
	Committee:		Date To:	20/11/2024
Action Sheets Report	Officer:		Printed: Wednesday, 20 November 2024	
	Further Report Required:	Including Further Reports	9:33:32 AM	

<ul style="list-style-type: none"> That results of the Risk Assessment and a Traffic Control Plan be provided to the Local Traffic Committee for review and feedback. That this matter be removed from the Local Traffic Committee's Agenda and be readdressed once Council has a solution, which can be reviewed and considered by the Local Traffic Committee at a future meeting.
<p>5. That Item No.442.8.3 recommendations be received:</p> <ul style="list-style-type: none"> That Council install a 'No Right Turn' sign on Cobalt Lane, at the intersection of Gossan Street. That the complainant received correspondence advising of the Committee decision to install a 'No Right Turn' sign and advise other matters raised were noted by the Committee.
<p>6. That Item No.444.8.1 recommendation be declined. That Council does not approve to change the parking space next to the hatched area, adjacent to Outback Whips and Leather at 350 Argent Street, to an 'Emergency Services Vehicles Only' parking space, to allow parking of Emergency Services vehicles.</p>
<p>7. That the Traffic Committee investigates reducing the taxi rank parking spaces in Oxide Street adjacent to the ANZ building and provides a recommendation to Council on the outcome of the investigation.</p>
<p style="text-align: right;">CARRIED UNANIMOUSLY</p>
<p>17 Apr 2024 10:16am Butcher, Lacey Currently with the operations team for action</p>
<p>14 May 2024 4:15pm Butcher, Lacey No change in status</p>
<p>18 Jun 2024 4:02pm Howard, Codie No change in status</p>
<p>24 Jul 2024 11:35am Murray, Jessica No change in status</p>
<p>21 Aug 2024 10:09am Murray, Jessica Line marking to be scheduled - In progress</p>
<p>18 Oct 2024 2:05pm Murray, Jessica Line marking in progress</p>
<p>04 Nov 2024 9:47am Murray, Jessica COMPLETE - All line marking done</p>

Meeting	Officer/Director	Section	Subject
Ordinary Council 27/03/2024	Falkner, Georgina Nankivell, Jay	Confidential Matters	PROPOSED LEASE OF SUITE 2 / 23-27 BROMIDE STREET
Resolved			
1. That Broken Hill City Council Report No. 39/24 dated February 28, 2024, be received.			

For Action	Division: Committee: Ordinary Council Officer: Further Report Required: Including Further Reports	Date From: 30/06/2020 Date To: 20/11/2024 Printed: Wednesday, 20 November 2024 9:33:32 AM
Action Sheets Report		

<p>2. That Council grant a new lease to the existing tenant (Muhammad Ilyas Dexter) at Suite 2 / 23-27 Bromide Street for a period of 12 months with an option to renew for a further two years, with the new lease to reflect the terms and conditions of the previous lease.</p> <p>3. That the Mayor and General Manager sign the new lease under the Common Seal of Council.</p> <p>CARRIED UNANIMOUSLY</p>		
<p>17 Apr 2024 10:24am Butcher, Lacey Lease being drafted</p> <p>21 May 2024 3:21pm Falkner, Georgina No change in status</p> <p>18 Jun 2024 3:12pm Falkner, Georgina No change in status</p> <p>22 Jul 2024 1:16pm Murray, Jessica No change in status</p> <p>21 Aug 2024 10:21am Falkner, Georgina Lease with tenant for review and signing</p> <p>17 Oct 2024 1:29pm Murray, Jessica No change in status</p> <p>20 Nov 2024 9:29am Murray, Jessica COMPLETE - Lease signed by tenant by all parties.</p>		

Meeting	Officer/Director	Section	Subject
Ordinary Council 29/05/2024	Howard, Codie Nankivell, Jay	Health and Building Committee Reports	PLANNING PORTAL WORKSHOP
Resolved			
<p>1. That Motions of Which Notice has been Given No. 1/24 dated May 16, 2024, be received.</p> <p>2. That the Health & Building Committee invite the General Manager to arrange a series of workshop evenings with local builders and other interested parties to discuss the lodgement of Development Applications (DA) and Construction Certificates (CC).</p> <p>CARRIED UNANIMOUSLY</p>			
<p>18 Jun 2024 4:39pm Murray, Jessica In Progress</p> <p>22 Jul 2024 1:16pm Murray, Jessica Draft EOI in progress and staff preparing workshop content.</p>			

For Action	Division: Ordinary Council	Date From: 30/06/2020
	Committee:	Date To: 20/11/2024
Action Sheets Report	Officer:	Printed: Wednesday, 20 November 2024
	Further Report Required: Including Further Reports	9:33:32 AM

21 Aug 2024 11:24am Murray, Jessica Consultations sessions with stakeholders underway
17 Oct 2024 1:33pm Murray, Jessica In progress
19 Nov 2024 2:05pm Guerin, Emily No change in status

Meeting	Officer/Director	Section	Subject
Ordinary Council 31/07/2024	Brown, Simon Nankivell, Jay	Confidential Matters	SALE OF LAND FOR UNPAID RATES
<u>Resolved</u>			
<ol style="list-style-type: none"> That Broken Hill City Council Report No. 120/24 dated June 17, 2024, be received. That Council proceed with the sale of land for unpaid rates for eligible properties as attached to this report. That Council call for expressions of interest for services to undertake the process for sale of the listed properties. That Council delegate authority to the General Manager to take the following actions pertaining to the properties specified in the report: <ol style="list-style-type: none"> To withdraw from sale of any property that, prior to commencement of the auction, has had all rates and charges payable (including overdue rates and charges) paid in full; or a suitable payment arrange has been agreed to and entered into including a suitable upfront payment being made. To withdraw any property from sale for technical or legal reasons; To set reserve prices for sale of the properties at auction; To negotiate by private treaty and accept offers for sale of any property that fails to sell at auction To execute sale and purchase contracts, and property transfer documents, under Council's Common Seal To write off residual rates outstanding due to shortfall in sale for individual properties Be authorised to appoint a Council Officer to bid on Council's behalf for selected properties at auction. 			
CARRIED UNANIMOUSLY			

For Action	Division: Committee: Ordinary Council Officer: Further Report Required: Including Further Reports	Date From: 30/06/2020 Date To: 20/11/2024 Printed: Wednesday, 20 November 2024 9:33:32 AM
Action Sheets Report		

21 Aug 2024 9:47am Murray, Jessica In Progress - Auction to occur in February
17 Oct 2024 1:37pm Murray, Jessica In progress
11 Nov 2024 12:33pm Murray, Jessica List of Land for sale uploaded to Council's website

Meeting	Officer/Director	Section	Subject
Ordinary Council 31/07/2024	Howard, Codie Nankivell, Jay	Confidential Matters	T23/34 - TENDER - WARNOCK STREET DEPOT - GARAGE WORKSHOP CONSTRUCTION
Resolved			
1. That Broken Hill City Council Tender Report No. 4/24 dated July 18, 2024, be received.			
2. That Council award the contract for T23/34 – Request for Tender – Warnock Street Depot – Garage Workshop Construction to Structen Pty Ltd for a total price of \$4,893,660.00 (excluding GST).			
3. That Council approve a revised total budget for this project at \$6,110,761 excluding GST.			
4. That the General Manager and/or Mayor be authorised to sign the Tender contract and affix the Seal of Council if required.			
CARRIED UNANIMOUSLY			
21 Aug 2024 10:57am Murray, Jessica In progress			
17 Oct 2024 1:42pm Murray, Jessica In progress			
19 Nov 2024 2:08pm Guerin, Emily Contracts in the process of being signed			

Meeting	Officer/Director	Section	Subject
Ordinary Council 28/08/2024	Nu'man, Razija Nankivell, Jay	Policy And General Reports	BROKEN HILL POPULATION FORECAST AS PER MINUTE NUMBER FROM ORDINARY COUNCIL MEETING HELD 29/5/2024
Resolved			
1. That Broken Hill City Council Report No. 124/24 dated June 28, 2024, be received and noted.			

For Action	Division: Committee: Ordinary Council Officer: Further Report Required: Including Further Reports	Date From: 30/06/2020 Date To: 20/11/2024 Printed: Wednesday, 20 November 2024 9:33:32 AM
------------	--	---

2. That a report be provided to Council regarding occupancy rates at the Broken Hill Base Hospital over the past five (5) years and that these figures include influenza seasons; periods where the beds were unavailable in various wards; and the number of beds occupied by patients waiting for aged care facility placement.

CARRIED UNANIMOUSLY

21 Oct 2024 1:11pm Murray, Jessica

Report currently being drafted (Awaiting response from FWLHS)

18 Nov 2024 12:26pm Howse, Alison

No information provided from Far West Local Health Service to date

Meeting	Officer/Director	Section	Subject
Ordinary Council 28/08/2024	Howard, Codie Nankivell, Jay	Further Reports	MINUTES OF THE LOCAL TRAFFIC COMMITTEE - MEETING NO.449, HELD ON TUESDAY, 6 AUGUST 2024
<u>Resolved</u>			
<ol style="list-style-type: none">1. That Broken Hill City Council Report No. 135/24 dated August 19, 2024, be received.2. That Item No.449.10.1 recommendation be received:<ul style="list-style-type: none">• That Council have further consultation with the resident to seek clarity of the concern raised and that this matter be carried over for determination at the September 2024 meeting.3. That Item No.446.8.3 recommendation be received:<ul style="list-style-type: none">• The Local Traffic Committee endorses the Traffic Control Plan for the Road Closure Application, which includes closing Sulphide Street between Argent and Crystal Lane, Argent Street between Oxide and Chloride Street and a section of Chloride Street for the street parade during the Broken Heel Festival.4. That Item No.445.10.1 recommendations be received:<ul style="list-style-type: none">• That the Local Traffic Committee endorse the Traffic Management Plan developed by Council and the actions below to address traffic and pedestrian safety around the Broken Hill High School and Willyama High School site.<ul style="list-style-type: none">○ Install four new refuge islands on Garnet, Wolfram and Kaolin Streets.○ Upgrade all school signage (29 signs).○ Organise line marking, with costs for car parks covered by Public Education and other line marking by Council.			

For Action	Division: Committee: Ordinary Council Officer: Further Report Required: Including Further Reports	Date From: 30/06/2020 Date To: 20/11/2024 Printed: Wednesday, 20 November 2024 9:33:32 AM
Action Sheets Report		

- That the Principals of Broken Hill High School and Willyama High School be advised of the Local Traffic Committee decision.

5. That Item No.445.10.2 recommendation be received:

- That two of the Taxi bays be changed to Uber and Ride Share bays and signs be installed for a trial period of six months.
- Following the trial period, the Committee then review to determine if a permanent change is warranted.

6. That Item No.446.8.1 recommendation be received:

- That line marking be painted on the road to narrow the width of Wyman Street at the Oxide Street intersection and the Police be provided the traffic data to undertake inspection of the area at the identified high traffic periods.

7. That Item No.446.8.2 recommendation be received:

- That this matter be referred to the Police to observe the area and that no further action be required by the Local Traffic Committee.

8. That Item No.448.8.1 recommendation be received:

- That the last parking space on Oxide Street, between Wolfram Lane and Mica Street at the Wolfram Lane end, be changed to a 15-minute parking space for a six month trial period.
- Following the trial period, the Committee then to review to determine if the 15-minute parking space will be made permanent.

CARRIED UNANIMOUSLY

17 Oct 2024 1:25pm Murray, Jessica

449.10.1 - Pending, 450.10.1 - Complete, 450.10.2 - Complete, 450.10.3 - Complete, 450.10.4 - Complete

19 Nov 2024 2:06pm Guerin, Emily

449.10.1 - completed - action to be closed

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/10/2024	Bartlett, Leisa Nankivell, Jay	Mayoral Minute	LOSS OF POWER TO THE CITY DUE TO STORM EVENT ON 16 OCTOBER 2024
<u>Resolved</u>			
1. That Mayoral Minute No. 17/24 dated October 25, 2024, be received.			

For Action	Division:	Ordinary Council	Date From:	30/06/2020
	Committee:		Date To:	20/11/2024
Action Sheets Report	Officer:		Printed: Wednesday, 20 November 2024	
	Further Report Required:	Including Further Reports	9:33:32 AM	

2. That Council thanks the Premier, Deputy Opposition Leader and the Member for Barwon for visiting Broken Hill on 24 October 2024 and for their support to the City with an Inquiry into Transgrid and also thanks the Minister for Energy Climate Change The Hon Penny Sharpe and Federal Minister for Emergencies The Hon Jenny McAlister for their support to the city.
3. That Council thanks Essential Energy and their workers for their ongoing and around the clock support along with Transgrid workers, Perilya workers and contractors, volunteers of the Rural Fire Service and the State Emergency Service.
4. That Council thanks the Regional Emergency Management Committee and Local Emergency Management Committee for their ongoing emergency planning for the City.
5. That Council welcomes the financial relief packages, but more needs to be given to ensure that it covers the real loss to residents and small businesses as well as the ongoing outages that we are experiencing.
6. That Council requests Transgrid make a public apology for letting the Far West Community and City of Broken Hill down.
7. That Council requests Transgrid compensate all businesses and employees as a result of the outages and their failure to maintain appropriate backup equipment.
8. That priority is given to ensure suitable backup generators and/or renewable storage is fast tracked to ensure that this is not repeated in the future.
9. That Council write to the Federal Minister for Infrastructure and Minister for Emergency Services, State Minister for Infrastructure and Minister for Emergency Services and our Local Member on the importance of upgrading the Broken Hill Airport to support larger aircraft in times of emergency to cater for the delivery of heavy equipment and support services.

CARRIED UNANIMOUSLY

11 Nov 2024 12:34pm Murray, Jessica
COMPLETE - All actions complete as per the resolution

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/10/2024	Bartlett, Leisa Nankivell, Jay	Further Reports	OFFICE OF LOCAL GOVERNMENT COUNCILLOR CONDUCT AND MEETING PRACTICE REVIEW
<u>Resolved</u>			
1. That Broken Hill City Council Report No. 153/24 dated September 6, 2024, be received.			
2. That the Office of Local Government Discussion Paper – Councillor Conduct Framework, be received.			

For Action	Division:	Ordinary Council	Date From:	30/06/2020
	Committee:		Date To:	20/11/2024
Action Sheets Report	Officer:		Printed:	Wednesday, 20 November 2024
	Further Report Required:	Including Further Reports		9:33:32 AM

<p>3. That it be noted that a Councillor Workshop was held on Wednesday 23 October 2024 for Councillors to consider the Office of Local Government Discussion Paper – Councillor Conduct and Meeting Practices.</p> <p>4. That Council endorses the draft submission to the Office of Local Government (attached to the report), and that Council forwards its submission prior to the deadline of 15 November 2024.</p> <p>5. That Council sends correspondence to the Minister for Local Government thanking him for honouring his pledge to make amendments to improve the Model Code of Conduct and the Model Code of Meeting Practice for Local Government in NSW.</p> <p style="text-align: right;">CARRIED UNANIMOUSLY</p> <p>11 Nov 2024 12:41pm Murray, Jessica COMPLETE - All items actioned as per the resolution</p>
--

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/10/2024	Nu'man, Razija Nankivell, Jay	Further Reports	CODE OF CONDUCT COMPLAINT STATISTICS ANNUAL REPORT 2023/24
Resolved			
<p>1. That Broken Hill City Council Report No. 154/24 dated October 3, 2024, be received.</p> <p>2. That the Code of Conduct Complaints Statistics Annual Report for the Broken Hill City Council for the period of 1 September 2023 – 31 August 2024 be forwarded to the Office of Local Government.</p> <p style="text-align: right;">CARRIED UNANIMOUSLY</p> <p>19 Nov 2024 9:46am Brealey, Jodie COMPLETE - Code of Conduct Complaints Statistics Annual Report forwarded to OLG on 01/11/2024</p>			

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/10/2024	Bartlett, Leisa Nankivell, Jay	Further Reports	APPOINTMENT OF DELEGATES TO COMMITTEES - OCTOBER 2024 TO SEPTEMBER 2025
Resolved			
<p>1. That Broken Hill City Council Report No. 155/24 dated October 17, 2024, be received.</p>			

For Action	Division:	Ordinary Council	Date From:	30/06/2020
	Committee:		Date To:	20/11/2024
Action Sheets Report	Officer:		Printed: Wednesday, 20 November 2024	
	Further Report Required:	Including Further Reports	9:33:32 AM	

2. That Council notes the Councillors appointed to S355 Committees and other Committees and Working Group at the Extraordinary Council Meeting held 9 October 2024, in the schedule attached to the report.
3. That the Library Consultative Precinct Project Steering Group be removed from the schedule as it was previously merged with the Project Steering Group for the Project Consultative Group to receive updates on all of Council's major projects including the Library Development and Cultural Precinct Project.
4. That the Code of Meeting Practice Policy be amended to increase the number of Councillor Delegates on the Infrastructure and Environment Committee to be five Councillors.
5. That Councillor Chandler be appointed to the Infrastructure and Environment Committee.
6. That Councillor Boland replaces Councillor Chandler as a member of the Community Development Committee.
7. That Council appoints:
 - a) Deputy Mayor Hickey as Chairperson of the Infrastructure and Environment Committee.
 - b) Councillor Boland as Chairperson of the Community Development Committee.
 - c) Councillor Algate as Chairperson of the Finance and Governance Committee.
8. That Council appoints:
 - a) Councillor Turley as a member of the Finance and Governance Standing Committee; and a member of the Youth Advisory Committee.
 - b) Councillor Boland as a member of the Australia Day Advisory Group; and a member of the Broken Hill Lead Reference Group.

For Action	Division:	Ordinary Council	Date From:	30/06/2020
	Committee:		Date To:	20/11/2024
Action Sheets Report	Officer:		Printed:	Wednesday, 20 November 2024
	Further Report Required:	Including Further Reports		9:33:32 AM

c) Councillor Chandler as a member of the Tidy Towns Working Group.			
9. That Councillor Turley's request for membership of further Committees/Working Groups be declined as they have all reached full membership.			
CARRIED UNANIMOUSLY			
18 Nov 2024 1:10pm Murray, Jessica			
COMPLETE - All items actioned as per the Council Resolution			

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/10/2024	Brown, Simon Nankivell, Jay	Further Reports	AUDIT, RISK AND IMPROVEMENT COMMITTEE - INDEPENDENT MEMBERS APPOINTMENT
Resolved			
1. That Broken Hill City Council Report No. 156/24 dated October 23, 2024, be received.			
2. That Council resolves to appoint three (3) independent members on the Broken Hill City Council Audit, Risk and Improvement Committee.			
3. That Council appoints (Mr Charbel Abouraad) as independent member and Chair of the Broken Hill City Council Audit, Risk and Improvement Committee.			
4. That Council reappoints (James Mathers) as an independent member on the Broken Hill City Council Audit, Risk and Improvement Committee.			
5. That Council reappoints (Mr Nunzio De Lisio) as an independent member on the Broken Hill City Council Audit, Risk and Improvement Committee.			
CARRIED UNANIMOUSLY			
11 Nov 2024 12:42pm Murray, Jessica			
COMPLETE - All items complete as per the resolution			

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/10/2024	Bartlett, Leisa Nankivell, Jay	Further Reports	ADOPTION OF THE DRAFT VOLUNTEER MANAGEMENT POLICY
Resolved			
1. That Broken Hill City Council Report No. 157/24 dated August 5, 2024, be received.			

For Action	Division: Committee: Ordinary Council Officer: Further Report Required: Including Further Reports	Date From: 30/06/2020 Date To: 20/11/2024 Printed: Wednesday, 20 November 2024 9:33:32 AM
Action Sheets Report		

2. That Council notes that nil submissions were received during the public exhibition of the Draft Volunteer Management Policy.
3. That Council adopts the Draft Volunteer Management Policy and notes that its adoption will render the current Volunteers Policy obsolete.
CARRIED UNANIMOUSLY
11 Nov 2024 12:43pm Murray, Jessica COMPLETE - All actions complete as per the resolution

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/10/2024	Bartlett, Leisa Nankivell, Jay	Further Reports	DRAFT DEVELOPMENT CONFLICT OF INTEREST POLICY FOR PUBLIC EXHIBITION
Resolved			
1. That Broken Hill City Council Report No. 158/24 dated October 16, 2024, be received.			
2. That Council endorse the Draft Development Conflict of Interest Policy for the purpose of public exhibition.			
3. That the Draft Development Conflict of Interest Policy be exhibited for public comment for a period of 28 days.			
4. That a report be presented to Council at the conclusion of the public exhibition period, detailing submissions and any recommended amendments arising, with a view to adopting the Draft Development Conflict of Interest Policy.			
CARRIED UNANIMOUSLY			
11 Nov 2024 12:44pm Murray, Jessica COMPLETE - All actions completed as per the resolution			

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/10/2024	Nu'man, Razija Nankivell, Jay	Further Reports	SECTION 355 ADVISORY AND ASSET COMMITTEE FRAMEWORK
Resolved			
1. That Broken Hill City Council Report No. 159/24 dated October 2, 2024, be received.			
2. That Council adopt the Section 355 Asset Committee Manual.			

For Action	Division: Committee: Ordinary Council Officer: Further Report Required: Including Further Reports	Date From: 30/06/2020 Date To: 20/11/2024 Printed: Wednesday, 20 November 2024 9:33:32 AM
Action Sheets Report		
<p>3. That Council adopt the Section 355 Advisory Committee Manual.</p> <p>4. That Council adopt the Constitutions for the following Section 355 Committees – Ageing Well Advisory Committee, Broken Hill City Art Gallery Advisory Committee, E.T. Lamb Memorial Oval Community Committee, Memorial Oval Community Committee, Norm Fox Sporting Complex Community Committee, Picton Sports Ground Community Committee and Youth Advisory Committee.</p> <p>5. That Council invite nominations for committee membership on the inactive Alma Oval Community Committee, from the following user groups: AFL Broken Hill, South Broken Hill Football Club, Barrier District Cricket League, South Broken Hill Cricket Club, and Alma Public School, in order to consider reestablishment in accordance with the draft S355 Asset Manual and draft Constitution of the Alma Oval Community.</p> <p>6. That the Section 355 Alma Oval Community Committee be re-established subject to meeting committee management requirements as outlined in the Committee Constitution and that a Councillor representative be nominated.</p> <p>7. That should insufficient nominations be received for committee management of the Alma Oval Community Committee, then the Committee be formally disbanded and the care, maintenance and management remain under the control of Council operations.</p> <p>8. That the draft Constitution of the Alma Oval Community Committee be adopted for use, in the event that a management committee can be formed.</p> <p>9. That as per Council's Extraordinary Meeting held 09 October 2024 Minute No. 1 the Constitution of Section 355 Broken Hill Heritage Committee remain under review, with recommendations to be provided to Council at a later date.</p> <p>10. That all previous Frameworks and Constitutions become obsolete and removed from Council's website.</p> <p>11. That all adopted S355 Manuals and Constitutions be uploaded to Council's website.</p> <p>12. That Council invite applications for Committee membership in accordance with all adopted Constitutions.</p> <p>13. That Council write and express its gratitude to all existing Committee members for their contributions to Council and the community over the previous term and invite them to re-nominate for the new term of Council.</p> <p style="text-align: right;">CARRIED UNANIMOUSLY</p> <p>18 Nov 2024 9:29am Blunden, Lauren Item 5 – Letter to Alma Oval regular users currently being drafted. , Item 10 and 11 – Complete - S355 manuals, constitutions and terms of reference all updated on Council's website to the new versions. , Item 12 – Complete – Nominations form updated and live on Council's website, advertising for nominations has commenced. , Item 13 – Complete – Correspondence sent to all Committee members from the previous term.</p>		

For Action	Division:	Ordinary Council	Date From:	30/06/2020
	Committee:		Date To:	20/11/2024
Action Sheets Report	Officer:		Printed: Wednesday, 20 November 2024	
	Further Report Required:	Including Further Reports	9:33:32 AM	

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/10/2024	Bartlett, Leisa Nankivell, Jay	Further Reports	EXHIBITION OF DRAFT VOLUNTARY PLANNING AGREEMENT WITH A-CAES AUSTRALIA NSW PTY LTD
<u>Resolved</u>			
1. That Broken Hill City Council Report No. 160/24 dated October 16, 2024, be received.			
2. That the attached draft Voluntary Planning Agreement (VPA) with A-CAES NSW Pty Ltd be publicly exhibited for a period of not less than 28 days.			
3. That following the exhibition period a further report be provided to Council, outlining any of the submissions received with the view to either amend or adopt the VPA.			
CARRIED UNANIMOUSLY			
11 Nov 2024 12:45pm Murray, Jessica COMPLETE - All processes complete as per the resolution			

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/10/2024	Brown, Simon Nankivell, Jay	Further Reports	BUDGET CARRYOVER'S 2023/24
<u>Resolved</u>			
1. That Broken Hill City Council Broken Hill City Council Report No. 161/24 dated September 17, 2024, be received.			
2. That Council revote the budget items as listed below in <i>Table 1</i> for the amount of \$206,705.			
3. That Council note the carryover budget items as listed below in Table 2 for the amount of \$45,435,050.			
CARRIED UNANIMOUSLY			
15 Nov 2024 12:46pm Murray, Jessica COMPLETED - All actions complete as per the resolution.			

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/10/2024	Howard, Codie Nankivell, Jay	Further Reports	PROPOSED EXPANSION OF PLAYTIME PRESCHOOL AND RELOCATION OF CWA TO ALMA INSTITUTE
<u>Resolved</u>			

For Action	Division:	Ordinary Council	Date From:	30/06/2020
	Committee:		Date To:	20/11/2024
Action Sheets Report	Officer:		Printed: Wednesday, 20 November 2024	
	Further Report Required:	Including Further Reports	9:33:32 AM	

<ol style="list-style-type: none">1. That Broken Hill City Council Report No. 164/24 dated October 23, 2024, be received.2. That Council approve, for the purposes of public exhibition, the granting of a 12-month license for the Alma Institute to the Broken Hill CWA with the view to obtaining ministerial consent for a longer-term lease.3. That the proposed license of the Alma institute be placed on public exhibition for a period of 28 days for public comment.4. That Council approve Playtime Preschool occupying the whole of the Fred Jobson Community Centre site5. That the General Manager be authorised to negotiate Lease arrangements with Playtime Preschool.			
CARRIED UNANIMOUSLY			
19 Nov 2024 11:12am Murray, Jessica			
Licence placed on Public Exhibition for 28 days, finishing on 18 December 2024			

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/10/2024	Howard, Codie Nankivell, Jay	Further Reports	DEVELOPMENT APPLICATION 56/2024 - PROPOSED TRANSITIONAL GROUP HOMES - 79 WYMAN STREET AND 80 CUMMINS LANE, BROKEN HILL
<u>Resolved</u>			
<ol style="list-style-type: none">1. That Broken Hill City Council Report No. 165/24 dated October 14, 2024, be received.2. That Development Application 56/2024, for the construction of a transitional group home (consisting of 6 units), core/administration building, staff carpark and a communal outdoor area with children's playground and barbeque, at 79 Wyman Street and 80 Cummins Lane, Broken Hill, be approved subject to conditions (outlined in Attachment to this report).			
CARRIED UNANIMOUSLY			
19 Nov 2024 2:11pm Guerin, Emily			
Approval issued - item to be closed			

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/10/2024	Howard, Codie Nankivell, Jay	Further Reports	PROPOSED COMPULSORY ACQUISITION OF LOT 4444 IN DEPOSITED PLAN 757298 (123 BAGOT STREET)

For Action	Division: Committee: Ordinary Council Officer: Further Report Required: Including Further Reports	Date From: 30/06/2020 Date To: 20/11/2024 Printed: Wednesday, 20 November 2024 9:33:32 AM
Action Sheets Report		

Resolved			
<ol style="list-style-type: none">1. That Broken Hill City Council Report No. 166/24 dated October 16, 2024, be received.2. That Council approve the compulsory acquisition of approximately 4048 square metres being Lot 4444 on DP 757298, known as 123 Bagot Street, Broken Hill, pursuant to the <i>Local Government Act 1993</i>, and upon acquisition, classify the land as operational land.3. That Council register acquisition plans against Lot 4444 DP 757298.4. That Council approve the making of an application to the Minister for Local Government to issue a Proposed Acquisition Notice under the Land Acquisition (Just Terms Compensation) Act 1991 (NSW) for Council to compulsorily acquire Lot 4444 DP 757298.5. That Council approve the making of an application to the Governor of NSW for the publication of an Acquisition Notice in the NSW Government Gazette under the Land Acquisition (Just Terms Compensation) Act 1991 (NSW) for Council to compulsorily acquire Lot 4444 DP 757298.6. That Council delegate to the General Manager the power to negotiate, finalise and execute any applications, notices, documents and compensation claims required to be executed as part of the process for Council to compulsorily acquire Lot 4444 DP 757298.7. That any documents which may not be executed by the General Manager under delegation be executed under the Common Seal of Council.8. That all documentation in relation to this matter remain confidential to Council.			
CARRIED UNANIMOUSLY			
19 Nov 2024 2:09pm Guerin, Emily Written to the Minister			

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/10/2024	Howard, Codie Nankivell, Jay	Further Reports	HISTORIC TRAM CARRIAGE
Resolved			
<ol style="list-style-type: none">1. That Broken Hill City Council Report No. 167/24 dated October 11, 2024, be received.2. That the General Manager be authorised to undertake negotiations with relevant local parties for the transfer/loan of agreed components for the purpose of public exhibition.			

For Action	Division:	Ordinary Council	Date From:	30/06/2020
Action Sheets Report	Committee:		Date To:	20/11/2024
	Officer:		Printed:	Wednesday, 20 November 2024
	Further Report Required:	Including Further Reports		9:33:32 AM

	CARRIED UNANIMOUSLY
20 Nov 2024 9:33am Murray, Jessica In progress	

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/10/2024	Nu'man, Razija Nankivell, Jay	Further Reports	MINUTES OF THE S355 AGEING WELL ADVISORY COMMITTEE MEETING HELD 7 AUGUST 2024
Resolved			
1. That Broken Hill City Council Report No. 171/24 dated August 30, 2024, be received.			
2. That the minutes of the S355 Ageing Well Advisory Committee meeting held 7 August 2024 be received.			
3. That Council send correspondence former CEO of Southern Cross Care, Mr Bernard Nankivell, thanking him for his work and advocacy for aged care in the City and congratulating him on his retirement.			
4. That Council continues to advocate for a review of Broken Hill's categorisation under the Modified Monash Model for aged care to truly reflect Broken Hill's characteristics of remoteness and distance to capital cities.			
CARRIED UNANIMOUSLY			
18 Nov 2024 9:30am Blunden, Lauren			
Item 3 – Currently being drafted , Item 4 – The Department of Health and Aged Care is conducting a review of the Modified Monash Model (MMM) and are meeting with Council on 18 November 2024. Service Agencies across Broken Hill will also be engaged throughout the review. This will help to identify how the MMM system is currently used as well as advantages and disadvantages associated with the system for aged care.			

QUESTIONS TAKEN ON NOTICE FROM PREVIOUS COUNCIL MEETINGS

1. QUESTIONS ON NOTICE NO. 12/24 - DATED NOVEMBER 01, 2024 - COUNCILLOR
QUESTIONS ON NOTICE TAKEN AT THE OCTOBER COUNCIL MEETING
(D24/53119)651

ORDINARY MEETING OF THE COUNCIL

November 1, 2024

ITEM 1QUESTIONS ON NOTICE NO. 12/24

SUBJECT: COUNCILLOR QUESTIONS ON NOTICE TAKEN AT THE
OCTOBER COUNCIL MEETING D24/53119

Summary

This report provides responses to questions raised by Councillors during the Council Meeting held 30 October 2024 which were taken on notice.

Recommendation

1. That Questions On Notice No. 12/24 dated November 1, 2024, be received.

Background

Following are the responses to questions raised by Councillors which the Mayor or General Manager took on notice at the Council Meeting held 30 October 2024.

Ordinary Council Meeting held 31 July 2024	
Question:	<u>Patton Street Shopping Village Signage</u> <i>Councillor Byrne requested that Council installs directional signage to direct tourists to the Patton Street Shopping Village.</i> The Mayor indicated that this would be completed.
Response:	Planning is underway with costing currently being investigated.

Attachments

There are no attachments for this report

LEISA BARTLETT
EXECUTIVE OFFICER

JAY NANKIVELL
GENERAL MANAGER



www.brokenhill.nsw.gov.au