



BUSINESS PAPER

Ordinary Meeting of Council

Council Chambers
21 December 2022

6.30pm

BROKEN HILL

CITY COUNCIL

**AUSTRALIA'S FIRST
HERITAGE LISTED CITY**

Notice is hereby given, in accordance with the provisions of the *Local Government Act 1993*, that an Ordinary Meeting of the Broken Hill City Council will be held in the Council Chambers on **Wednesday, 21 December 2022** commencing at **6:30pm** to consider the following business:

AGENDA

1	Opening the Meeting
2	Apologies
3	Leave of Absence Applications
4	Prayer
5	Acknowledgement of Country
6	Acknowledgement of Broken Hill's Mining History
7	Public Forum Session
8	Minutes for Confirmation
9	Disclosure of Interest
10	Mayoral Minute(s)
11	Notice of Motion
12	Notices of Rescission
13	Reports from Delegates
14	Committee Reports a) Recommendations of Works Committee meeting held Monday, 12 December, 2022 b) Recommendations of the Health and Building Committee meeting held Tuesday, 13 December 2022 c) Recommendations of the Policy and General Committee meeting held Wednesday, 14 December, 2022
15	Further Reports
16	Questions Taken on Notice from Previous Council Meeting
17	Questions for Next Meeting Arising from Items on this
18	Public Forum Session
19	Confidential Matters
20	Conclusion of the Meeting

STATEMENT OF ETHICAL OBLIGATIONS

All Councillors undertook an Oath or Affirmation at the beginning of their term of office and declared to undertake the duties of the office of Councillor in the best interests of the people of the Broken Hill Local Government Area and the City of Broken Hill; and that they will faithfully and impartially carry out the functions, powers, authorities and discretions vested in them under the *Local Government Act 1993* or any other Act to the best of their ability and judgment.

LIVE STREAMING OF COUNCIL MEETINGS

This Council meeting is being streamed live, recorded, and broadcast online via Facebook. To those present in the gallery today, by attending or participating in this public meeting you are consenting to your image, voice and comments being recorded and published. The Mayor and/or General Manager have the authority to pause or terminate the stream if comments or debate are considered defamatory or otherwise inappropriate for publishing. Attendees are advised that they may be subject to legal action if they engage in unlawful behaviour or commentary.

JAY NANKIVELL
GENERAL MANAGER

MINUTES FOR CONFIRMATION

Minutes of the Ordinary Meeting of the Council held Wednesday, November 30, 2022.

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
NOVEMBER 30, 2022

Meeting commenced at 6:30p.m.

PRESENT:

Councillor T. Kennedy (Mayor) Councillor J. Hickey (Deputy Mayor),
Councillors B. Algate, M. Boland, M. Browne, A. Chandler, D. Gallagher,
H. Jewitt and D. Turley.

General Manager, Chief Assets and Projects Officer, Chief Corporate and
Community Officer, Manager Communications and Marketing, Executive
Manager Growth and Investment, Executive Officer and Executive
Assistant.

Media (3), Members of the Public (8)

APOLOGIES:

Councillor R. Page.

RESOLUTION

Minute No. 47030

Councillor D Gallagher moved
Councillor D Turley seconded

)
)

Resolved

That the apology submitted on behalf of
Councillor Page be accepted.

CARRIED UNANIMOUSLY

LEAVE OF ABSENCE

APPLICATIONS:

Nil.

PRAYER

Councillor Boland delivered the prayer.

ACKNOWLEDGEMENT OF COUNTRY

Councillor Gallagher delivered the Acknowledgment of Country.

ACKNOWLEDGEMENT OF BROKEN HILL'S MINING HISTORY

Councillor Algate delivered the Acknowledgment of Country.

**ADDRESS BY MS ANNETTE TURNER, NSW STATE ELECTION CANDIDATE
FOR BARWON**

*Ms Annette Turner forwarded an apology for tonight's meeting and advised that she will attend a
Council Meeting prior to the 2023 State Elections.*

PUBLIC FORUM

Broken Hill City Art Gallery

Ms Gigi Barbe referred to the Art Gallery exhibitions opening held on Friday 25 November 2022 and that she was surprised that the artists were not allowed to address the audience regarding their exhibitions, and asked why this was the case. Ms Barbe also referred to a social media post by former Art Gallery Manager, Blake Griffiths, advising that he was relinquishing his position at Council and advised that his vision for the Art Gallery will be missed. Ms Barbe requested that Council outlines the artistic program for the next two years.

Ms Barbe referred to the Art Gallery Advisory Committee and whether the Committee had met? And asked how the public can access the minutes of the Committee?

The Mayor responded to Ms Barbe's questions advising:

- The decision for artists not to speak at the Art Gallery exhibition during the official opening of the event was a result of a scaling back of the official opening. People still had the opportunity to speak to the various artists whilst appreciating the exhibition art works at the Gallery.
- The former Manager of the Art Gallery resigned from his position, which was his decision.
- Council will set the program for the Art Gallery with a focus on showcasing local art and rotating Council's extensive art collection, this will be accompanied by the occasional visiting exhibition. The Mayor referred to the recent visit of the Governor of NSW who was impressed with Council's art collection and that it was equivalent to collections of major regional centres, and in particular that Council owned an 8ft x 6ft John Holmes artwork valued at approximately \$1M.
- The minutes of the Art Gallery Advisory Committee are presented to Council in the Business Papers following a meeting being held. The Mayor advised that Ms Barbe would be provided with the meeting references where Council had recently considered minutes of the Committee.

Gateway Entrance Signs

Ms Maureen Clarke referred to the minutes of the Gateway Signage Project Steering Group which was formed to oversee the replacement of one of the Gateway Signs and asked when the public consultation to select the new sign design will commence and what the form of the consultation will take given consideration to Broken Hill's ageing population?

Ms Clarke asked whether Council had consulted with all local artists who entered the competition to provide their designs for the community's consideration?

Ms Clarke referred to the minutes of the Project Steering Group and sought clarification regarding what will happen to the existing signs once removed?

The Mayor responded to Ms Clarke's questions advising:

- Replacement of the existing gateway signs with new signs designed by Ms Deanna Spicer formed part of the Mayor's campaign in the last Local Government Election. An election is the best way to determine the communities preference and given the results of the election (The Mayor' team gaining 54% of the vote and 5 Councillors as opposed to Labor receiving 22% of the vote and 2 Councillors) the Broken Hill community had made it very clear that the gateway signs should be replaced by signs designed by Ms Deanna Spicer. There is no need to go out to community consultation.
- At this stage, one sign is being replaced this being the sign on the Wentworth Road and eventually all signs on the highway entrances to the City will be replaced.

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- The conditions of entry of the Gateway Signage Competition allowed for Council to gain all rights to the sign design and the sign itself once manufactured, therefore the Melbourne artist has relinquished all rights to Council.
- A decision has not yet been made as to what will happen to all existing signs once they have been removed, this process will occur as per Council's policy for the disposal of assets.

MINUTES FOR CONFIRMATION

RESOLUTION

Minute No. 47031

Councillor R Algate moved
Deputy Mayor J Hickey seconded

Resolved

) That the Minutes of the Ordinary Meeting of the
) Council of the City of Broken Hill held October
26, 2022 be confirmed.

CARRIED UNANIMOUSLY

DISCLOSURE OF INTEREST

Nil.

MAYORAL MINUTES

ITEM 1 - MAYORAL MINUTE NO. 16/22 - DATED NOVEMBER 04, 2022 - NDIS CLASSIFICATION
OF FUNDING D22/58373

RESOLUTION

Minute No. 47032

Mayor T Kennedy moved
Councillor D Turley seconded

Resolved

1. That Mayoral Minute No. 16/22 dated November 4, 2022, be received.
2. That Council write to the relevant Federal and State Ministers and the State and Federal Members. The correspondence to include:
 - an invitation to visit Broken Hill to meet with Council and key stakeholders to understand the challenges being experienced when seeking NDIS services in a remote community.
 - a request for the government's urgent assistance with the ongoing issue of financial equity for the community of Broken Hill, Far West NSW in relation to grant funding for the social and welfare sectors. Of particular and urgent concern is the classification of Broken Hill as an Urban/Regional centre (for funding purposes) when it is surrounded by townships and properties categorised as remote;

- a request for the government's urgent action to address the issue of a lack of affordable social housing for residents requiring NDIS services in Broken Hill who are living in unacceptable conditions.

CARRIED UNANIMOUSLY

NOTICES OF MOTION

ITEM 2 - MOTIONS OF WHICH NOTICE HAS BEEN GIVEN NO. 3/22 - DATED NOVEMBER 14, 2022 - BUSY KIDS CHILDCARE CENTRE D22/60305

RESOLUTION

Minute No. 47033

Deputy Mayor J Hickey moved)
Councillor D Gallagher seconded)

Resolved

1. That Motions of Which Notice has been Given No. 3/22 dated November 14, 2022, be received.
2. That the General Manager be invited to correspond with Crown Lands to urgently seek a solution to expedite the process of extinguishing Native Title on the 4048m² allotment at Lot 4444/DP757298, being 123 Bagot Street; and for the allotment to be made freehold with a change of land use to enable a purchaser to establish a childcare centre on the allotment.

CARRIED UNANIMOUSLY

REPORTS FROM DELEGATES

ITEM 3 - REPORTS FROM DELEGATES NO. 2/22 - DATED NOVEMBER 04, 2022 - ATTENDANCE AT THE LGNSW ANNUAL CONFERENCE D22/58368

RESOLUTION

Minute No. 47034

Deputy Mayor J Hickey moved)
Councillor R Algate seconded)

Resolved

1. That Reports from Delegates No. 2/22 dated November 4, 2022, be received.

CARRIED UNANIMOUSLY

COMMITTEE REPORTS

WORKS COMMITTEE

ITEM 4 - BROKEN HILL CITY COUNCIL REPORT NO. 246/22 - DATED NOVEMBER 11, 2022 - RENEWABLE ENERGY ACTION PLAN STAGE 2 D22/59944

RESOLUTION

Minute No. 47035

Councillor M Boland moved)

Resolved

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
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Councillor M Browne seconded

)

1. That Broken Hill City Council Report No. 246/22 dated November 11, 2022, be received.
2. That Council adopt and proceed with Stage II of the Renewable Energy Action Plan incorporating the pre-feasibility stage of a Mid-Scale Solar Array.
3. That subject to recommendation two, Council notes the General Manager will identify budgetary adjustments and impacts in the September Quarterly Budget Review.
4. That subject to recommendation two, Council commence the process with Crown Lands to either lease or acquire the land and obtain Ministerial Consent dependent on the most financially feasible and time appropriate process.

CARRIED UNANIMOUSLY

ITEM 5 - BROKEN HILL CITY COUNCIL REPORT NO. 247/22 - DATED NOVEMBER 03, 2022 - MINUTES OF THE E.P. O'NEILL MEMORIAL PARK REDEVELOPMENT PROJECT STEERING GROUP MEETING HELD 28 OCTOBER 2022 D22/58155

RESOLUTION

Minute No. 47036

Councillor H Jewitt moved

Councillor A Chandler seconded

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Resolved

1. That Broken Hill City Council Report No. 247/22 dated November 3, 2022, be received.
2. That the minutes of the E.P. O'Neill Memorial Park Project Steering Group meeting held on 28 October 2022 be noted

CARRIED UNANIMOUSLY

ITEM 6 - BROKEN HILL CITY COUNCIL REPORT NO. 248/22 - DATED OCTOBER 31, 2022 - MINUTES OF THE PICTON OVAL SPORTSGROUND COMMUNITY COMMITTEE MEETINGS HELD 12 SEPTEMBER 2022 AND 17 OCTOBER 2022 D22/57343

RESOLUTION

Minute No. 47037

Councillor D Gallagher moved

Councillor D Turley seconded

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Resolved

1. That Broken Hill City Council Report No. 248/22 dated October 31, 2022, be received.
2. That minutes of the Picton Oval Sportsground Community Committee meeting held 12 September 2022 be received.

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
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3. That minutes of the Picton Oval Sportsground Community Committee meeting held 17 October 2022 be received.

CARRIED UNANIMOUSLY

ITEM 7 - BROKEN HILL CITY COUNCIL REPORT NO. 249/22 - DATED NOVEMBER 03, 2022 - MINUTES OF THE GATEWAY SIGNAGE ADVISORY GROUP PROJECT STEERING GROUP MEETING HELD 20 OCTOBER 2022 D22/58341

RESOLUTION

Minute No. 47038

Councillor R Algate moved)
Deputy Mayor J Hickey seconded)

Resolved

1. That Broken Hill City Council Report No. 249/22 dated November 3, 2022, be received.
2. That minutes of the Gateway Signage Advisory Group Project Steering Group meeting held on 29 August 2022 be noted.
3. That minutes of the Gateway Signage Advisory Group Project Steering Group meeting held on 20 October 2022 be noted.

CARRIED UNANIMOUSLY

ITEM 8 - BROKEN HILL CITY COUNCIL REPORT NO. 250/22 - DATED NOVEMBER 03, 2022 - MINUTES OF THE PROJECT CONSULTATIVE GROUP PROJECT STEERING GROUP MEETING HELD 29 SEPTEMBER 2022 D22/58319

RESOLUTION

Minute No. 47039

Councillor H Jewitt moved)
Councillor R Algate seconded)

Resolved

1. That Broken Hill City Council Report No. 250/22 dated November 3, 2022, be received.
2. That the minutes of the Project Consultative Group Project Steering Group from 29 September 2022 be noted

CARRIED UNANIMOUSLY

POLICY AND GENERAL COMMITTEE

ITEM 9 - BROKEN HILL CITY COUNCIL REPORT NO. 258/22 - DATED NOVEMBER 01, 2022 - CODE OF CONDUCT COMPLAINT STATISTICS ANNUAL REPORT 2021/22 D22/56678

RESOLUTION

Minute No. 47040

Councillor R Algate moved)
Councillor M Boland seconded)

Resolved

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
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1. That Broken Hill City Council Report No. 258/22 dated November 1, 2022, be received.
2. That That the Code of Conduct Complaints Statistics Annual Report for the Broken Hill City Council for the period of 1 September 2021 – 31 August 2022 be forwarded to the Office of Local Government.
3. That Council sends correspondence to the Minister for Local Government and the Shadow Minister for Local Government advising of Council's concerns regarding the costs of implementing the Model Code of Conduct Policy in relation to complaints and the negative impact this has on Council as a whole.

CARRIED UNANIMOUSLY

ITEM 10 - BROKEN HILL CITY COUNCIL REPORT NO. 259/22 - DATED NOVEMBER 04, 2022 -
DRAFT ANNUAL REPORT 2021/2022 D22/54912

RESOLUTION

Minute No. 47041

Councillor M Boland moved)

Councillor D Gallagher seconded)

Resolved

1. That Broken Hill City Council Report No. 259/22 dated November 4, 2022, be received.
2. That the Draft Annual Report 2021/2022, inclusive of Delivery Program Achievements, Disability Inclusion Action Plan Achievements and audited Annual Financial Statements for the reporting period 1 July 2021 to 30 June 2022, be endorsed.
3. That the Annual Report 2021/2022, inclusive of Delivery Program Achievements, Disability Inclusion Action Plan Achievements, audited Annual Financial Statements for the reporting period 1 July 2021 to 30 June 2022, be posted on Council's website.
4. That Council's web link for the Annual Report 2021/2022, inclusive of Delivery Program Achievements, Disability Inclusion Action Achievements, audited Annual Financial Statements for the reporting period 1 July 2021 to 30 June 2022, be provided to the Minister via the Office of Local Government and Minister for Disability Services.

CARRIED UNANIMOUSLY

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**ITEM 11 - BROKEN HILL CITY COUNCIL REPORT NO. 260/22 - DATED OCTOBER 11, 2022 -
DRAFT RECORDS MANAGEMENT POLICY** D22/53873

RESOLUTION

Minute No. 47042

Councillor M Browne moved)
Councillor R Algate seconded)

Resolved

1. That Broken Hill City Council Report No. 260/22 dated October 11, 2022, be received.
2. That Council adopts the Draft Records Management Policy as a Policy of Council.

CARRIED UNANIMOUSLY

**ITEM 12 - BROKEN HILL CITY COUNCIL REPORT NO. 261/22 - DATED NOVEMBER 04, 2022 -
INVESTMENT REPORT FOR OCTOBER 2022** D22/58372

RESOLUTION

Minute No. 47043

Councillor M Boland moved)
Councillor A Chandler seconded)

Resolved

1. That Broken Hill City Council Report No. 261/22 dated November 4, 2022, be received.

CARRIED UNANIMOUSLY

**ITEM 13 - BROKEN HILL CITY COUNCIL REPORT NO. 262/22 - DATED NOVEMBER 15, 2022 -
COMMUNITY ASSISTANCE GRANTS AWARDED FOR ROUND 2 OF 2022/2023** D22/60509

RESOLUTION

Minute No. 47044

Councillor D Gallagher moved)
Councillor R Algate seconded)

Resolved

1. That Broken Hill City Council Report No. 262/22 dated November 15, 2022, be received.
2. That Council notes the Community Assistance Grants awarded for Round Two of 2022/2023 which were recommended by the Panel on 15 November 2022 and approved by the Acting General Manager under delegation.
3. That Council notes that the Community Assistance Grants budget for Round two is fully expended.

CARRIED UNANIMOUSLY

**ITEM 14 - BROKEN HILL CITY COUNCIL REPORT NO. 263/22 - DATED NOVEMBER 03, 2022 -
SECTION 355 ANNUAL AND FINANCIAL REPORTS 2021/2022** D22/58108

RESOLUTION

Minute No. 47045

Councillor M Browne moved)

Resolved

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Councillor D Gallagher seconded

)

1. That Broken Hill City Council Report No. 263/22 dated November 3, 2022, be received.
2. That the 2021/2022 Riddiford Arboretum Community Committee Annual Report be received and noted.

CARRIED UNANIMOUSLY

**ITEM 15 - BROKEN HILL CITY COUNCIL REPORT NO. 264/22 - DATED NOVEMBER 03, 2022 -
NOMINATION FOR THE APPOINTMENT OF COMMUNITY REPRESENTATIVES TO SECTION
355 COMMUNITY COMMITTEES** D22/58159

RESOLUTION

Minute No. 47046

Councillor D Turley moved

Councillor D Gallagher seconded

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Resolved

1. That Broken Hill City Council Report No. 264/22 dated November 3, 2022, be received.
2. That Council appoint Mr Ken Kennedy as a community representative on the E.T. Lamb Memorial Oval Community Committee.
3. That Council appoint Stephen Podnar as a community representative on the BIU Band Hall Community Committee.
4. That the community representatives be advised of their appointment and advice also be sent to the corresponding Committee Secretary/Chairperson.

CARRIED UNANIMOUSLY

FURTHER REPORTS

**ITEM 16 - BROKEN HILL CITY COUNCIL REPORT NO. 244/22 - DATED NOVEMBER 15, 2022 -
CORRESPONDENCE REPORT - LEAD PREVENTION PROGRAMS AND BLOOD LEAD LEVEL
TESTING IN BROKEN HILL** D22/60431

RESOLUTION

Minute No. 47047

Councillor M Browne moved

Deputy Mayor J Hickey seconded

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Resolved

1. That Broken Hill City Council Report No. 244/22 dated November 15, 2022, be received.
2. That Council notes further correspondence was sent to the Minister and Shadow Minister for Health, and the Minister and Shadow Minister for Environment and Heritage and following the October Council Meeting and Council is awaiting a reply.
3. That Council liaises with the Broken Hill Lead Reference Group to formulate correspondence to be sent to the Minister

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and Shadow Minister for Health and the Minister and Shadow Minister for Environment and Heritage seeking an ongoing commitment for funding for lead remediation programs in Broken Hill; and that the correspondence includes an invitation to visit Broken Hill to meet with key stakeholders and Council to discuss the matter further.

CARRIED UNANIMOUSLY

**ITEM 17 - BROKEN HILL CITY COUNCIL REPORT NO. 265/22 - DATED NOVEMBER 14, 2022 -
ADMINISTRATION OF THE 2024 BROKEN HILL LOCAL GOVERNMENT ELECTION** D22/60319

RESOLUTION

Minute No. 47048

Councillor R Algate moved)
Councillor M Browne seconded)

Resolved

1. That Broken Hill City Council Report No. 265/22 dated November 14, 2022, be received.
2. That Council notes the advice received from the Office of Local Government regarding the administration of the 2024 Local Government elections and that Council must make a decision by 13 March 2023 on how their ordinary elections in September 2024 are to be administered.
3. That Council conducts a Request for Tender process for the administration of the Broken Hill 2024 Local Government election and advertises for suitably qualified companies/agencies to submit a tender.
4. That following the tender evaluation process, a further report be presented to Council for Council to make a determination on the successful tenderer for the administration of the 2024 Broken Hill Local Government election prior to the deadline of 13 March 2023.

CARRIED UNANIMOUSLY

**ITEM 18 - BROKEN HILL CITY COUNCIL REPORT NO. 266/22 - DATED NOVEMBER 11, 2022 -
QUARTERLY BUDGET REVIEW STATEMENT FOR PERIOD ENDED SEPTEMBER 2022** D22/60053

RESOLUTION

Minute No. 47049

Councillor M Boland moved)
Councillor H Jewitt seconded)

Resolved

1. That Broken Hill City Council Report No. 266/22 dated November 11, 2022, be received.
2. That the 1st Quarterly Budget Review Statement and recommendations be adopted.

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3. That Council note the projected 2022/23 operating deficit (before capital) of \$1,863,000.
4. That Council note the 2021/22 projected net capital budget expenditure of \$22,748,000.

CARRIED UNANIMOUSLY

ITEM 19 - BROKEN HILL CITY COUNCIL REPORT NO. 267/22 - DATED NOVEMBER 18, 2022 - MINUTES OF THE AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING HELD 20 OCTOBER 2022 D22/61038

RESOLUTION

Minute No. 47050

Deputy Mayor J Hickey moved)
Councillor D Gallagher seconded)

Resolved

1. That Broken Hill City Council Report No. 267/22 dated November 18, 2022, be received.
2. That minutes of the Audit, Risk and Improvement Committee meeting held 20 October 2022 be received and noted.

CARRIED UNANIMOUSLY

ITEM 20 - BROKEN HILL CITY COUNCIL REPORT NO. 251/22 - DATED OCTOBER 19, 2022 - UPDATE - BROKEN HILL ALCOHOL AND OTHER DRUG DETOXIFICATION AND REHABILITATION CENTRE D22/55522

RESOLUTION

Minute No. 47051

Councillor M Boland moved)
Councillor D Turley seconded)

Resolved

1. That Broken Hill City Council Report No. 251/22 dated October 19, 2022, be received.
2. That Council supports the efforts of the Broken Hill Alcohol and other Drugs Steering Committee.
3. That Council assists the advocacy efforts to State and Federal Governments for the funding required to establish and manage an Alcohol and other Drugs Detoxification and Rehabilitation Centre in Broken Hill.
4. That Council meets with representatives of the Broken Hill Primary Health Network and representatives of the Far West Local Health Service and the relevant Local Health Service Committee to discuss opportunities to work collaboratively with Council to further reduce the impacts of drugs in the community in addition to the AoD Centre.

CARRIED UNANIMOUSLY

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**ITEM 21 - BROKEN HILL CITY COUNCIL REPORT NO. 252/22 - DATED OCTOBER 26, 2022 -
ENOUGH SPACE FOR ALL SHAPES - EPHEMERAL YOUTH MURAL** D22/56597

RESOLUTION

Minute No. 47052

Councillor A Chandler moved)
Councillor D Gallagher seconded)

Resolved

1. That Broken Hill City Council Report No. 252/22 dated October 26, 2022, be received.
2. That consideration of the report be deferred to the December Health and Building Committee to allow for the project budget figures contained in the Artist's proposal to be reviewed for accuracy.

CARRIED UNANIMOUSLY

**ITEM 22 - BROKEN HILL CITY COUNCIL REPORT NO. 253/22 - DATED OCTOBER 31, 2022 -
MOU - WILLYAMA ART SOCIETY OF BROKEN HILL** D22/57283

RESOLUTION

Minute No. 47053

Councillor D Turley moved)
Deputy Mayor J Hickey seconded)

Resolved

1. That Broken Hill City Council Report No. 253/22 dated October 31, 2022, be received.
2. That Council enter an MOU with Willyama Arts Society Broken Hill.

CARRIED UNANIMOUSLY

**ITEM 23 - BROKEN HILL CITY COUNCIL REPORT NO. 254/22 - DATED OCTOBER 14, 2022 -
MINUTES OF THE BROKEN HILL LEAD REFERENCE GROUP MEETING HELD 25 AUGUST 2022** D22/54655

RESOLUTION

Minute No. 47054

Councillor M Browne moved)
Councillor M Boland seconded)

Resolved

1. That Broken Hill City Council Report No. 254/22 dated October 14, 2022, be received.
2. That minutes of the Broken Hill Lead Reference Group Meeting held 25 August 2022 be endorsed

CARRIED UNANIMOUSLY

**ITEM 24 - BROKEN HILL CITY COUNCIL REPORT NO. 268/22 - DATED NOVEMBER 11, 2022 -
MINUTES OF THE LOCAL TRAFFIC COMMITTEE - MEETING NO. 430, HELD ON WEDNESDAY, 2
NOVEMBER 2022** D22/60105

RESOLUTION

Minute No. 47055

Councillor M Browne moved)
Councillor H Jewitt seconded)

Resolved

1. That Broken Hill City Council Report No. 268/22 dated November 11, 2022, be received.
2. That the Minutes of the Local Traffic Committee Meeting No.430, held on

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
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Wednesday,
2 November 2022 be endorsed.

3. That Council reviews the Local Traffic Committee's Terms of Reference in consultation with the Local Traffic Committee to ensure best practices with Transport NSW guidelines and appropriate membership and delegations.

CARRIED UNANIMOUSLY

**ITEM 25 - BROKEN HILL CITY COUNCIL REPORT NO. 269/22 - DATED OCTOBER 17, 2022 -
MINUTES OF THE BROKEN HILL HERITAGE COMMITTEE MEETING HELD 27 SEPTEMBER 2022**
D22/54996

RESOLUTION

Minute No. 47056

Councillor D Turley moved)
Councillor R Algate seconded)

Resolved

1. That Broken Hill City Council Report No. 269/22 dated October 17, 2022, be received.
2. That minutes of the Broken Hill Heritage Committee Meeting held 27 September 2022 be received.
3. That the Heritage Committee in conjunction with Councils Event Team develop an event/s to celebrate the 140th Anniversary celebration to be held on/near September 5, 2023.
4. That, subject to recommendation three, the scope of the event be developed and costed for inclusion in the 2023/24 budget.

CARRIED UNANIMOUSLY

**ITEM 26 - BROKEN HILL CITY COUNCIL REPORT NO. 255/22 - DATED OCTOBER 19, 2022 -
MINUTES OF THE S355 AGEING WELL ADVISORY COMMITTEE MEETING HELD 21
SEPTEMBER 2022**
D22/55539

RESOLUTION

Minute No. 47057

Councillor R Algate moved)
Councillor D Gallagher seconded)

Resolved

1. That Broken Hill City Council Report No. 255/22 dated October 19, 2022, be received.
2. That the minutes of the S355 Ageing Well Advisory Committee meeting held on 21 September 2022 be received.
3. That the next meeting of the Ageing Well Advisory Committee that was scheduled to be held 18 January 2023, be postponed by two weeks to be held on 1 February 2023.

CARRIED UNANIMOUSLY

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**ITEM 27 - BROKEN HILL CITY COUNCIL REPORT NO. 257/22 - DATED OCTOBER 12, 2022 -
MINUTES OF THE S355 YOUTH ADVISORY COMMITTEE MEETING HELD 23 SEPTEMBER 2022**
D22/53971

RESOLUTION

Minute No. 47058

Councillor D Turley moved)
Councillor M Boland seconded)

Resolved

1. That Broken Hill City Council Report No. 257/22 dated October 12, 2022, be received.
2. That the minutes of the S355 Youth Advisory Committee meeting held on 23 September 2022 be received

CARRIED UNANIMOUSLY

**ITEM 28 - BROKEN HILL CITY COUNCIL REPORT NO. 256/22 - DATED OCTOBER 26, 2022 -
MEETING NOTES OF THE FRIENDS OF THE FLORA AND FAUNA OF THE BARRIER RANGES
COMMUNITY COMMITTEE MEETING HELD 11 OCTOBER 2022**
D22/56682

RESOLUTION

Minute No. 47059

Councillor M Browne moved)
Deputy Mayor J Hickey seconded)

Resolved

1. That Broken Hill City Council Report No. 256/22 dated October 26, 2022, be received.
2. That the meeting notes of the Friends of the Flora and Fauna of the Barrier Ranges Community Committee Meeting held 11 October be received, please note quorum was not reached for this meeting.

CARRIED UNANIMOUSLY

**ITEM 29 - BROKEN HILL CITY COUNCIL REPORT NO. 270/22 - DATED NOVEMBER 22, 2022 -
ACTION LIST REPORT**
D22/62159

RESOLUTION

Minute No. 47060

Councillor D Gallagher moved)
Councillor M Browne seconded)

Resolved

1. That Broken Hill City Council Report No. 270/22 dated November 22, 2022, be received.

CARRIED UNANIMOUSLY

QUESTIONS TAKEN ON NOTICE FROM PREVIOUS COUNCIL MEETING

**ITEM 30 - QUESTIONS ON NOTICE NO. 13/22 - DATED NOVEMBER 11, 2022 - COUNCILLOR
QUESTIONS TAKEN ON NOTICE AT THE OCTOBER 2022 ORDINARY COUNCIL MEETING**
D22/59948

RESOLUTION

Minute No. 47061

Deputy Mayor J Hickey moved)
Councillor R Algate seconded)

Resolved

1. That Questions On Notice No. 13/22 dated November 11, 2022, be received.
2. That the response to the question regarding the current going commercial rent value for a commercial space equivalent to the cafe

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
NOVEMBER 30, 2022

space at the Tourist and Travellers' Centre
be emailed to Councillors.

CARRIED UNANIMOUSLY

QUESTIONS FOR NEXT MEETING ARISING FROM ITEMS ON THIS AGENDA

Picton Oval (from Item 6)

The General Manager took a question on notice raised by Councillor Turley regarding an update on whether the irrigation system at the Picton Oval has been fixed ? Councillor Turley requested that the response be emailed to Councillors.

Annual Report (from Item 10)

The General Manager took a question on notice raised by Councillor Browne regarding Councillors being provided with hard copies of the Annual Report to give to members of the public if requested.

The Mayor asked for the Councillor Attendance section of next year's Annual Report to include Standing Committees and for a draft of this section to be provided to the Policy and General Committee prior to the final draft Annual Report being presented to Council.

Reminder to the Community regarding testing children's blood lead levels to be included in the next edition of the Community Newsletter (from Item 23)

The General Manager took a question on notice raised by Councillor Browne regarding adding an article to the next Community Newsletter on the importance of blood lead level testing for children.

Government opportunities for student medical practitioners to work in rural communities

The Mayor took a question on notice regarding advocating for Broken Hill to be included in the government program whereby third year medical practitioner students undertake placement in rural areas, and due to the situation whereby residents are waiting up to three months for an appointment with a local General Practitioner, this program would greatly benefit the community if Broken Hill was included.

Missing Stop Sign in Williams Lane

The General Manager took a question on notice raised by Councillor Boland regarding the reinstatement of the stop sign in Williams Lane near the Shell Memorial Service Station.

NSW Urgent Care Medical Centres

The General Manager took a question on notice raised by Councillor Boland for Council to investigate Broken Hill being included on the list of locations for the government funding for bulk-billing of urgent care medical centre in NSW, the EOI of which closes on Friday 2 December 2022.

Fruit Fly information to be included in the next edition of the community newsletter

The Mayor advised that Council is seeking to have Broken Hill reinstated into the fruit fly exclusion

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
NOVEMBER 30, 2022

zone for the Western/Far West NSW region, and advised that Council will publish information in the next edition of the Community Newsletter regarding what residents can do at home to combat the spread of fruit fly during the summer months.

PUBLIC FORUM SESSION

Gateway Signs

Mr Peter Beven spoke about the need for the new gateway signs to be installed in an elevated position and for the placement to have an appropriate backdrop for best visibility and added aesthetics; and advised that it is logical for the gateway sign on the Wentworth Road to be the first sign replaced as it is in the perfect location, but requested that Council considers relocating the other gateway signs to a more appropriate location on the respective entrance highways to the City.

Solar Power

Mr Peter Beven referred to Council's proposed project to construct its own mini-solar array and the minimal return gained in the current feed-in tariff rates that residential customers with solar panels receive given the outlay cost to install a solar unit. Mr Beven enquired if Council will gain much benefit from a mini-solar array?

The Mayor advised that Council will be constructing a standalone mini-solar array with the unused power generated each day will be stored by Hydrostor for later use. The Mayor advised of the expected reduction in power costs to Council.

Inland City

Mr Peter Bullock (recently moved to Broken Hill from Victoria) wanted to dispel the notion that Broken Hill is a ghost town, and stated that in-fact Broken Hill is well placed for expansion to become a major inland city with rail and road links to support new mining activity in the region which will drive Broken Hill's population growth. Mr Bullock referred to the employment opportunities expected in the City.

RESOLUTION

Minute No. 47062

Deputy Mayor J Hickey moved
Councillor M Browne seconded

Resolved

) That the meeting be closed to the public in
) accordance with Section 10A(2) of the Local

CARRIED

The livestream of the meeting ceased and members of the media and public left the Council Chambers at 8:31p.m.

CONFIDENTIAL MATTERS

ITEM 31 - BROKEN HILL CITY COUNCIL REPORT NO. 271/22 - DATED NOVEMBER 24, 2022 -
CIVIC CENTRE LEGAL MATTER UPDATE REPORT - CONFIDENTIAL D22/62667

(General Manager's Note: This report considers a current legal matter and is deemed confidential under Section 10A(2) (e) (g) of the Local Government Act, 1993 which provides for information that would, if disclosed, prejudice the maintenance of law; AND which contains advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege).

RESOLUTION

Minute No. 47063

Deputy Mayor J Hickey moved

Resolved

)

MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD
NOVEMBER 30, 2022

Councillor D Gallagher seconded

)

1. That Broken Hill City Council Report No. 271/22 dated November 24, 2022, be received.
2. That Council note the update regarding the cost assessment process for the Civic Centre Redevelopment Process
3. That Council continues proceeding to recover legal costs through all available avenues as outlined in the below report.
4. That Council releases a public report on the finalisation of the Civic Centre legal matter, which includes all available details and costs, once the matter has reached completion.

CARRIED UNANIMOUSLY

RESOLUTION

Minute No. 47064

Councillor D Gallagher moved

Deputy Mayor J Hickey seconded

)

)

Resolved

That the meeting resumes in open session.

CARRIED

The livestream recommenced and members of the media and public returned to the Council Chambers at 8:38pm.

At the Mayor's invitation, the General Manager reported on the resolution of Council which was made in closed session.

There being no further business to consider, the Mayor closed the meeting at 8:40p.m.

THE FOREGOING MINUTES WERE READ
AND CONFIRMED AT THE ORDINARY
MEETING OF THE BROKEN HILL CITY
COUNCIL HELD ON 21 DECEMBER 2022.

)

)

)

)

CHAIRPERSON

REPORTS FROM DELEGATES

1. REPORTS FROM DELEGATES NO. 4/22 - DATED DECEMBER 12, 2022
- ATTENDANCE AT THE AUSTRALIAN CITIES MINING ALLIANCES
CONFERENCE HELD IN KARRATHA 21-26 NOVEMBER 2022
(D22/66090)22

ORDINARY MEETING OF THE COUNCIL

December 12, 2022

ITEM 1

REPORTS FROM DELEGATES NO. 4/22

SUBJECT: ATTENDANCE AT THE AUSTRALIAN CITIES MINING ALLIANCES
CONFERENCE HELD IN KARRATHA 21-26 NOVEMBER 2022
D22/66090

Summary

Deputy Mayor Hickey has submitted a Delegates Report following his attendance at the Australian Cities Mining Alliance Conference held in Karratha 21-26 November 2022.

Deputy Mayor Hickey's Delegates Report is attached along with monthly internal update, The Prospector.

Recommendation

1. That Reports from Delegates No. 4/22 dated December 12, 2022, be received.
2. That Council approve the Deputy Mayor's attendance in Canberra during February 2023 as part of the Australian Cities Mining Alliance's Federal Advocacy efforts.

Attachments

1. [↓](#) Delegates Report - ACMA Conference
2. [↓](#) Delegates Report - The Prospector ACMA internal monthly update

J HICKEY
DEPUTY MAYOR

COUNCILLORS REPORT

DEPUTY MAYOR HICKEY

AMCA MEETING KARRATHA

Mayor Kennedy Fellow Councillors, General Manager Jay

Firstly, thank you for the opportunity for the General manager and myself to represent Broken Hill at the recent AMCA meeting and tour of Karratha.

Again a very worthwhile trip with a good meeting and very interesting and informative tour of the district.

AMCA has issued a newsletter which will be distributed to all councillors.

Number 1 on the agenda was the further promotion to Government to have Nil FBT on housing loans and rent in selected remote mining cities and areas.

The motion has now been progressed to the Budget Estimates committee for assessment.

AMCA meeting moved that a delegation meet with the Budget committee in Canberra when they meet in February 2023. This is extremely important to Broken Hill

The power of this AMCA Board is very formidable and we are finding that Ministers throughout Australia are now mentioning us in reports and meetings and therefore we are being recognised amongst State and Federal Governments, Each achievement will just make it stronger and get more credence where it is needed,

This was a two fold trip for the General Manager and myself as we inspected numerous types of dwellings and Dongas situated within the City of Karratha and learnt a lot of the Do's and Don't's when looking for mine worker temporary housing.

We also had the opportunity to view to Multi storey medium density residential housing projects which is used to house mostly government service staff being Teachers, Nurses, Police etc which helps to alleviate the general local rentals within the City and exactly what Broken Hill requires now as there are currently positions for and additional 17 Police here however no available accommodation in addition the FWAHS have advised they have 80 position unfilled with quite a few could be filled if there was suitable accommodation and another 34 if there was available child care.

All in all I believe it was a very important board which can help Broken Hill grow and achieve and give us the best contact with all sections of State and Federal Governments.

Also I request approval to attend the meeting in Canberra in mid February once the meeting has been arranged

Thank you



■ ADVOCACY WRAP-UP

AUSTRALIAN MINING CITIES ALLIANCE

MORE THAN MINING

The Board was provided with an update briefing by the Hon Brendon Grylls at its recent meeting.

ENERGY TRANSITION AUTHORITY BILL

The Chair wrote to Senator the Hon Penny Allman-Payne (who created the Bill) and the Executive Officer has met with the Senator's Policy and Parliamentary Advisor.

AMCA's submission to the Inquiry emphasises the need for engagement with affected communities and offers itself as a potential facilitator this into the future.

Visit https://www.aph.gov.au/Parliamentary_Business/

Committees/Senate/Economics/NETABill for bill details.

CRITICAL MINERALS STRATEGY

The Chair has written to the Minister for Resources and Northern Australia the Hon Madeleine King MP seeking a meeting and emphasising AMCA's potential role in developing the strategy.

CLIMATE CHANGE ACT

The Chair has again written to the Minister for Climate Change and Energy the Hon Chris Bowen MP seeking to meet and discuss the need for engagement and planning for transitioning communities.

The Executive Officer has also written again to the CEO of the Climate



Change Authority similarly seeking engagement.

NATIONAL HOUSING INFRASTRUCTURE FUND

Following the Government's October Budget announcement that the remit of this fund may change (one of AMCA's adopted policy platforms), the Executive Officer has met with the Director - Infrastructure of the National Housing Finance and Investment Commission to discuss the possible changes and the role of local

governments. He also emphasised the unique housing issues confronting mining cities.

POWERING THE REGIONS FUND

Also announced in the October Budget this fund will support regions transitioning from fossil fuel mining and energy production.

The Board has approved engagement by the Executive Officer with the Department of Climate Change, Energy the Environment and Water to participate in the development of the program.

MERRY CHRISTMAS AND A HAPPY NEW YEAR



On behalf of the AMCA team, we would like to thank you for your continued support

this year. As a team, we will continue to reach those heights as long as we work together.

Christmas is a time for family and loved ones, we might not be blood-related but we should consider

ourselves a mining cities family by choice.

Merry Christmas.

THE PROSPECTOR

CRITICAL MINERALS AND HIGH-TECH METALS BOOST



The NSW Government is investing \$130 million in mining projects to help position the State as a major global supplier and processor of critical minerals and high-tech metals.

Deputy Premier and Minister responsible for Resources Paul Toole was in the State's Far West during November to announce 19 organisations would share in more than \$8.6 million under Stream 1 of the \$130 million

Critical Minerals and High-Tech Metals Activation Fund.

"Critical minerals and high-tech metals are going to be crucial to future technologies like advanced manufacturing, aerospace, ag-tech and renewables, and this fund will progress projects and support feasibility studies right across the State," Mr Toole said.

"Our \$8.6 million investment is being backed in

by industry co-contributions and together will drive \$30 million of investment into growing the critical minerals sector in NSW.

"We've already made it easier for exploration companies to search for critical minerals and produce high-tech metals projects by removing the Mineral Allocation Areas as a key part of the NSW Government's Critical Minerals and High-Tech Metals Strategy.

"Now, we're turbocharging the industry by driving investment to deliver feasibility studies, field trials, and environmental studies to get more projects off the ground.

"Our vision is to make NSW the number one investment destination for mining, exploration and advanced manufacturing, and we will continue to drive initiatives to achieve that."

PICTURED LEFT TO RIGHT: Gary Stevenson PSM (Executive Officer AMCA), Mike Minogue (Harbour Master PPA), Charles Kretzmann (General Manager Engineering and Infrastructure PPA), Mayor Peter Long (City of Karratha), Jay Nankivell (General Manager Broken Hill City Council), Virginia Milltrup (CEO City of Karratha), Andrew Brien (CEO City of Kalgoorlie-Boulder) and Deputy Mayor Jim Hickey (Broken Hill City Council)



BOARD MEETING IN THE PILBARA

The Board met in Karratha on Thursday, 24 October 2022 with several Directors and the Executive Officer travelling to the region.

In addition to conducting the Board meeting, Directors were fully briefed on the development of Karratha, its many successes and its future plans and inspected key

facilities. The group also visited Dampier on the Burrup Peninsula and met with Pilbara Ports Authority Harbour Master and Director Engineering.

Directors also visited to the Northwest Shelf Gas Processing plant and other industrial developments. Inspection of the Ngarli indigenous rock art was also a highlight.

PROSPECTOR

TRANSITION FUND OPENS TO ATTRACT NEW INDUSTRIES TO WA REGION



Companies are now invited to submit their expression of interest to establish operations in Collie, as part of the WA Government's \$200 million Collie Industrial Transition Fund.

The EOI targets projects in priority sectors, which includes:

Green manufacturing or minerals processing

Clean energy
Energy-intensive industries
Proposals from other sectors may also be considered if they meet the objectives of the EOI.

The EOI attracts investment from new and emerging industries to expand the region's economy, as it transitions away from reliance on the coal sector. This supports the highly

skilled energy sector workers impacted by the staged retirement of State-owned coal power stations by 2029.

Large-scale industrial projects will continue to attract new job opportunities, diversifying Collie's economy to build a brighter and more sustainable future.

The \$200 million Fund forms

part of the WA Government's \$547.4 million Collie Transition Package announced in June 2022.

Want to learn more and submit an expression of interest for your company? Find out which sectors are invited to apply and view the project requirements for the Collie Industrial Transition Fund.



PICTURED LEFT TO RIGHT Deputy Mayor Phil Butler (Mount Isa City Council and Chair of AMCA), The Hon Madeleine King MP (Minister for Resources and Minister for Northern Australia) and Mayor Peter Long (City of Karratha)

2023 GOVERNMENT BUDGET ADVOCACY CAMPAIGN

The Board adopted a detailed Advocacy Campaign Plan for the next six months with a focus on affordable housing and support for Climate Change energy transitioning regions.

The Board will appoint a delegation to visit Canberra

In February as a key element of the campaign.

It strongly links to relevant aspects of the October 2022 Budget Measures and plans to influence the development and implementation of some of those critical initiatives.

THE **PROSPECTOR**

ISAAC REGION

THE YEAR THAT
WAS WITH
ISAAC REGIONAL
COUNCIL MAYOR
ANNE BAKER



Whether it is the impacts created by end of mine life or changing community needs, our goal is to secure a prosperous future for all towns across the Isaac.

Through partnerships with community, business, industry and all levels of government, Isaac Regional Council is working hard to preserve the Isaac way of life.

Through meticulous and bold planning for community-centric investment, we saw incredibly positive signs emerging of the recovery in the events and tourism space.

We know that steel producing coal has a huge role in the global economy, however it is important that

we plan early for the end of mine life and the global climate change response.

A statutory authority would assist coal mining regions by energising existing community capability, leading collaboration, supporting innovation, and ensuring the global benefits of decarbonisation are not achieved at the expense of mining communities.

Our coal mining regions face a transformational change that will be beyond the economic capability of local councils to manage alone.

Council received support from our

local government counterparts at the LGAQ Annual Conference in Cairns in October to lobby the government about the need for a regional transformational authority plus another four motions including regional university program funding.

What happens now is that the LGAQ will lobby on our behalf to the Queensland and Australian Governments. We will be there every step of the way as it's futureproofing our communities at the coal face of this major change.

Council is committed to asserting its place in the

new economy to ensure that its future enjoys both social and economic prosperity. We are focusing on making strategic social investments, promoting public policies that support social sustainability and partnering with other businesses and levels of government to improve the lives of our community members.

There is unprecedented increasing demand for Council services and resources, yet there is not a corresponding increase in our rate base to support the cost of services, nor increases in funding from the state or federal governments.

In the recent Federal Budget we have received commitments of \$2.8 million for the Nebo Showgrounds Master Plan Stage 1 and \$2 million towards enabling the

LEADS THE WAY



Isaac Resource Excellence Hub. We also received \$400 million as part of a collective partnership with six other Councils with Queensland Beef Corridors. A massive win for connectivity in our beef roads.

The Queensland Government announced the following for our region through

its budget announcements: a new Moranbah hospital which is set to begin in 2023, \$8 million towards the Moranbah Community Centre Revitalisation Project, \$8 million towards the Isaac Affordable Housing Scheme's 16-unit project and \$2.9 million for the Pioneer Road upgrade.

We value our partnerships with the Australian and Queensland Governments and we will continue to build on these relationships, so our Isaac gets its fair share. Money generated by coal mining communities' benefit all of Queensland.

We continue to

punch well above our weight and have done so for years, in terms of economic contribution by way of royalties.

Our region should not be left wanting for its fair share when it comes to critical infrastructure like hospitals, roads, and education.

MIGRATION NEEDED TO FILL SKILLS GAP

Both skilled and unskilled migration into Australia would play a part in breaching the massive skills gap facing Australia, Resources Minister Madeleine King said on Thursday.

Speaking on the sidelines of the International Mining and Resources Conference (IMARC) in Sydney, King noted that there was a definite need for migration to help breach the gap.

"There are skills and worker gaps in every industry, whether it's mining and the indirect services that support mining. Skilled migration, even unskilled migration, will be part of that. But the important thing is that it is managed well and that migrants have a path to citizenship because that's the right thing to do," King said. During her presentation at



IMARC, King noted that the resources sector currently employs around 280 000 people across Australia making up nearly 2% of total employment, and was the second-largest employer in Western Australia, behind the public sector.

"While what is under the ground and off of our extensive shores is a product of millenia of geological activity, it takes people and their ingenuity and determination and commitment to create an industry

that has become the backbone of Australia's economy.

"And the resources sector will continue to need more and more people driven to ensure its continuing contribution to this nation," King said.

The federal government earlier this year held a Jobs and Skills summit, at the end of which it agreed to 36 immediate initiatives to counteract the skills shortage, including modernising Australia's

workplace relation laws, amending the Fair Work Act, improving access to jobs for women and First Nations people, increasing the permanent migration programme ceiling to 195 000 in 2022/23 to ease critical workforce shortages, and extending visas and relacing work restrictions for international students.

Article from Creamer Media's Mining Weekly.

CALLS TO CAP DIESEL REBATE

Hitting producers with higher fossil-fuel taxes and scrapping the diesel fuel rebate enjoyed by mining and agriculture could free up revenue for Australians stung by rising power prices.

That's the call from independent think-tank Climate Energy Finance as fossil-fuel producers benefit from surging oil, gas and coal profits.

"No other industry has caused such

significant economic hardship for 21 million Australians, all the while banking unprecedented profits," energy analyst Tim Buckley said.

Calls are growing for federal and state governments to cap surging electricity and gas prices to protect Australians from further bill shock, with the question of who would pay compensation to power generators or fossil fuel producers

still unanswered.

But Treasurer Jim Chalmers said the government would prefer to avoid slapping a windfall tax on large energy companies.

"We would prefer, where possible, a regulatory response here, but we said we are prepared to consider other options as well, including if there's a case for some responsible contribution from the Commonwealth,"

he told reporters. The treasurer said price caps for coal and gas were a potential way to ease soaring bills, and the response would be "temporary and meaningful" to take the sting out of next year's bill shock. Treasury has projected tariffs will rise by 56 per cent for electricity and 44 per cent for gas by 2024 without government intervention.

AAP NewsWire

THE PROSPECTOR

LAB TO SUPPORT NEW ERA OF EARTH SCIENCES

Geoscience Australia has officially opened its new modern laboratory facilities, further strengthening the Government's long-standing commitment to the sustainable development of Australia's resources and a low emissions future.

Minister for Resources and Northern Australia Madeleine King opened the new laboratory today, marking a new era for Australia's Earth sciences.

"It's really inspiring to see where the science that is supporting Australia's future begins," Minister King said.

"This new modern laboratory will ensure decisions by government, industry and the community regarding the sustainable development of Australia's resources, including supporting our



transition to a low emissions future, will be underpinned by high quality geoscience.

"Global demand for resources like critical minerals needed for electric vehicles and battery technologies is increasing as the world moves to decarbonise, and Australia has remarkable potential to meet this demand."

The laboratory will have the capability to analyse organic samples to explain more about natural gases like hydrogen and helium deep below the Earth, which are essential ingredients in the journey to net zero.

"Our world-class mining industry is leading the way in finding the next big discovery – and the data and expertise of Geoscience Australia is helping guide their efforts," Minister King said.

The new investment brings Geoscience Australia's labs up to modern standards and replaces those which have been in use since 1998. The old laboratory analysed tens of thousands of samples from across the country, which helped build a foundational understanding of Australia's geology. This work will be further enhanced in the new facility, building on its

reputation as an essential provider of high-quality geoscience data and information.

"Data from the Geoscience Australia laboratory is the foundation for evidence-based decision making across government, industry and the community on how to best leverage Australia's abundant available resources," Minister King said.

In addition to the new laboratory, Geoscience Australia will also establish a mobile laboratory under the \$225 million Exploring for the Future program to support the search for minerals, energy and groundwater.

Data analysed by Geoscience Australia's laboratories is made publicly available online through the Exploring for the Future portal >>

<https://portal.ga.gov.au/persona/eftf>

THE **PROSPECTOR**

RECOMMENDATIONS OF THE WORKS COMMITTEE MEETING HELD MONDAY, 12 DECEMBER 2022

1. BROKEN HILL CITY COUNCIL REPORT NO. 280/22 - DATED
DECEMBER 06, 2022 - GYPSUM STREET TREE HEALTH ARBORIST
REPORT (D22/64997)32

Recommendation

1. That Broken Hill City Council Report No. 280/22 dated December 6, 2022, be received.
2. That Council approve the removal and replacement of five (5) street trees located in Gypsum Street due to tree health concerns.

WORKS COMMITTEE

December 6, 2022

ITEM 1BROKEN HILL CITY COUNCIL REPORT NO. 280/22SUBJECT: GYPSUM STREET TREE HEALTH ARBORIST REPORT D22/64997**Recommendation**

1. That Broken Hill City Council Report No. 280/22 dated December 6, 2022, be received.
2. That Council approve the removal and replacement of five (5) street trees located in Gypsum Street due to tree health concerns.

Executive Summary:

In April 2022, while completing road reconstructive works in Gypsum Street from Mercury Street to Pell Lane, which included replacing the kerb and guttering, it was identified that the health of the trees in the work area and their respective roots were in such a high-risk state that immediate removal was required.

Following the removal, new trees were then planted as part of Council's spring tree planting program for 2022.

To ensure due diligence, Council engaged the services of Tertiary Tree Consulting Pty Ltd, a level eight qualified Arborist to risk assess and evaluate the remaining trees in Gypsum Street from Mercury Street to Ryan Street, being a total of fifty (50) trees.

Tertiary Tree Consulting Pty Ltd have completed their report of the requested trees and presented to Council staff the findings that have identified five (5) trees that should be removed/ replaced due to poor or declining health. Additional to these trees thirteen (13) trees were identified as needing immediate pruning work and assessment annually, twenty-three (23) require minor pruning, and nine (9) require no action.

This report seeks the approval of Council to remove five (5) trees of poor or declining health and replace with new suitable street trees as per Council's preferred tree species identified in Council's Tree Management Plan.

Report:

In April 2022, while completing road reconstructive works in Gypsum Street from Mercury Street to Pell Lane, which included replacing the kerb and guttering, it was identified that the health of the trees in the work area and their respective roots were in such a high-risk state that immediate removal was required.

New dwarf *Corymbia ficifolia* (dwarf red gum) trees were then planted as part of Council's spring tree planting program for 2022.

To ensure due diligence, Council engaged the services of Tertiary Tree Consulting Pty Ltd, a level eight qualified Arborist to risk assess and evaluate the remaining trees in Gypsum Street from Mercury Street to Ryan Street, to a total of fifty (50) trees.

The trees were assessed noting the species, size, and general condition as well as the trees positions in relation to areas frequented by people, structures, and hardscapes.

Tertiary Tree Consulting Pty Ltd used the following methodology to complete their audit report.

1. The trees were assessed from the ground for this report using the standard Visual Tree Assessment technique (VTA)
2. The health of the trees was assessed and rated either good, average, below average, poor or dead
3. The structure of the trees was assessed and rated good, average, below average or poor
4. All audited trees were given a number-tag
5. The height and spread of the trees were estimated
6. The age of the trees was rated as juvenile, young, semi mature, mature, and over mature
7. The risk the trees pose is quantified using Quantified Tree Risk Assessment (QTRA) Advanced

Quantified Tree Risk Assessment (QTRA) is a tree safety management that entails limiting the risk of harm from tree failure while maintaining the benefits that trees provide. QTRA does not classify trees as safe or unsafe, it instead quantifies the risk of significant harm from tree failure in a way that enables tree managers to balance safety with tree values and operate to predetermined limits of tolerable or acceptable risk. Using the QTRA method, the risk of the inspected trees ranges from 1:5000 to < 1:1,000,000, with the lower the number determining a higher risk.

Tertiary Tree Consulting Pty Ltd have completed their report of the requested trees and presented to Council staff the findings that have identified five (5) trees that should be removed/ replaced due to poor or declining health. Additional to these trees thirteen (13) trees were identified as needing immediate pruning work and assessment annually, twenty-three (23) require minor pruning, and nine (9) require no action.

Trees identified for removal:

119 Gypsum Street:

Tree: *Eucalyptus camaldulensis*

Height (m)/ Spread (m)/ Age: 14/ 8/ Semi-mature

Health/ Structure: Below Average

QTRA Risk: 1:100,000 (Medium Risk – remove due to vicinity to infrastructure, including kerb and guttering, footpath and root damaging sewer pipes)



113 Gypsum Street:

Tree: *Eucalyptus amplifolia*

Height (m)/ Spread (m)/ Age: 15/ 11/ Semi-mature

Health/ Structure: Below Average

QTRA Risk: 1:100,000 (Medium Risk – remove due to health of crown and prior poor pruning habits)



64 Gypsum Street:

Tree 1: *Callistemon viminalis*

Height (m)/ Spread (m)/ Age: 5/ 4/ Mature

Health/ Structure: Poor

QTRA Risk: 1:100,000,000 (Low Risk – remove and replace due to poor health, proximity to power pole and disability parking space.)



55 - 59 Gypsum Street (three trees):

Tree 1: *Eucalyptus camaldulensis*

Height (m)/ Spread (m)/ Age: 16/ 13/ Mature

Health/ Structure: Below Average

QTRA Risk: 1:5,000 (High Risk – remove due to poor health of tree and prior poor pruning habits)

Tree 2: *Eucalyptus amplifolia*

Height (m)/ Spread (m)/ Age: 13/ 9/ Mature

Health/ Structure: Below Average

QTRA Risk: 1:10,000 (High Risk – remove due to poor health of tree and prior poor pruning habits)

Tree 3: *Eucalyptus amplifolia*

Height (m)/ Spread (m)/ Age: 11/ 10/ Mature

Health/ Structure: Below Average

QTRA Risk: 1:5,000 (High Risk – remove due to poor health of tree and prior poor pruning habits)



Trees to be replaced:

All trees that are suggested for removal, will be replanted with new *Corymbia ficifolia* (dwarf red gum) trees in line with the trees that have been re-planted in Gypsum Street from Mercury Street to Pell Lane.

As per Council's Tree Management Policy, each tree removed will be replaced with two (2) new trees to be planted within the city during the Autumn 2023 tree planting program.

Community Engagement:

Council has communicated directly with residents in Gypsum Street between Cornish Street and Pell Lane prior, during and after road reconstruction works have taken place. Council has been liaising with Essential Energy and their vegetation control officer, in identifying problem trees causing maintenance issues with the electricity network.

Strategic Direction:

Key Direction:	1	Our Community
Objective:	1.5	Our built environment supports our quality of life
Strategy:	1.5.3	Ensure service levels and asset conditions are commensurate with community expectations

Relevant Legislation:

Local Government Act 1993

Environment Protection and Biodiversity Conservation Act 1999

Biodiversity Conservation Act 2016 No 63

Biodiversity Conservation Regulation 2017

WHS Act 2017

NSW Work Health and Safety Act 2011

Financial Implications:

Cost of removal and replanting will be a part of the Parks and Open Spaces, routine maintenance budget for tree management.

Estimated costs of removal and replanting will be \$4,851 for labour and fleet use and \$1,470 for new trees and planting. Total cost being: \$6,321

There is currently no data available for Council to ascertain the financial value of these individual trees to allow for the true cost impact of tree (asset) removal. That being said, in any event the condition of the tree, high risk nature and impact to infrastructure in the vicinity must also be taken into account when making a decision.

In this case, because the trees are in poor health and any additional preventative measures to enhance their health or reduce the impact to infrastructure could not be guaranteed, it would be reasonable to determine that it is more economical for Council to remove these trees and replace with a more suitable species for future longevity and reduction in liability and/or infrastructure damage.

Attachments

There are no attachments for this report.

CODIE HOWARD

CHIEF ASSETS AND PROJECTS OFFICER

JAY NANKIVELL

GENERAL MANAGER

RECOMMENDATIONS OF THE HEALTH AND BUILDING COMMITTEE MEETING HELD TUESDAY, 13 DECEMBER 2022

1. BROKEN HILL CITY COUNCIL REPORT NO. 275/22 - DATED DECEMBER 05, 2022 - GAARA ARTS INC - MEMORANDUM OF UNDERSTANDING (D22/64643)
..... 38

Recommendation

- 1.. That Broken Hill City Council Report No. 275/22 dated December 5, 2022, be received.
2. That the General Manager in consultation with the Art Gallery Advisory Committee, drafts a Memorandum of Understanding (MOU) for discussion with Gaara Arts Inc., and provides a report back to Council for feedback on entering an MOU.
3. That the general terms and conditions of the MOU will include current general arrangements which are; that the gallery staff resource and install the artworks in appropriate gallery space; promote the exhibition through standard channels; that the Artist Gallery Agreement is signed and that the term of the MOU conclude December 2027 for further negotiation (permitting exhibitions in 2024 and 2026).

HEALTH AND BUILDING COMMITTEE

December 5, 2022

ITEM 1BROKEN HILL CITY COUNCIL REPORT NO. 275/22

SUBJECT: GAARA ARTS INC - MEMORANDUM OF UNDERSTANDING
D22/64643

1. Recommendation

2. That Broken Hill City Council Report No. 275/22 dated December 5, 2022, be received.
3. That the General Manager in consultation with the Art Gallery Advisory Committee, drafts a Memorandum of Understanding (MOU) for discussion with Gaara Arts Inc., and provides a report back to Council for feedback on entering an MOU.
4. That the general terms and conditions of the MOU will include current general arrangements which are; that the gallery staff resource and install the artworks in appropriate gallery space; promote the exhibition through standard channels; that the Artist Gallery Agreement is signed and that the term of the MOU conclude December 2027 for further negotiation (permitting exhibitions in 2024 and 2026).

Executive Summary:

Gaara Arts Inc has a lengthy history in Broken Hill supported by the foresight of the Art Gallery Director of the day, Jacquie Hemsley recognizing and supporting the commitment of the Gallery to promoting the practice of women artists based in the Far West of the State.

The attachment from the group, '*Who or What is GAARA ARTS?*' outlines the exhibitions held within several Council facilities, including the Gallery since 2004 through to 2022.

Gaara Arts Inc. has had an informal agreement with Broken Hill City Council to hold an exhibition in the Broken Hill City Art Gallery every two years, with participation in the next Exhibition in 2024 and now seeks formalization of the arrangement within an MOU.

Report:

Council received written correspondence from the President of Gaara Arts Inc., Ms Maureen Clark in August 2022, requesting a formal agreement by way of a Memorandum of Understanding confirming an exhibition in 2024 and for the provision of an exhibition every two years in the Broken Hill City Art Gallery. Unfortunately, with the resignation of the Gallery and Museum Manager, attention to this matter was delayed and had not been placed on the Agenda of the Advisory Committee for discussion and recommendation to Council.

It is recommended to Council that the General Manager draft an MOU for consultation with Gaara Arts Inc. and Gallery Advisory Committee and that the general terms and conditions will include that the term of the MOU conclude December 2027 for further negotiation (permitting exhibitions in 2024 and 2026); will include current general arrangements which are that the gallery staff resource and install the artworks in appropriate gallery space;

promote the exhibition through standard channels and that the Artist Gallery Agreement is signed by Gaara Arts Inc.
The MOU drafted in such a way will permit reassessment by Council of any cultural changes of direction.

Community Engagement:

Consultation will be undertaken with Gaara Arts Inc and Gallery Advisory Committee

Strategic Direction:

Key Direction:	1	Our Community
Objective:	1.4	Our history, culture and diversity is embraced and celebrated
Strategy:	1.4.5	Support events that celebrate history, culture and diversity

Relevant Legislation:

Nil.

Financial Implications:

Staff resources and Gallery budget will be utilised to undertake exhibition installation.

The Gallery will where possible, follow the schedule of fees for artists as outlined by the National Association for the Visual Arts. Artist fees relevant to the exhibition are additional costs to installation costs.

Attachments

1. [↓](#) Correspondence - Request for MOU - Gaara Arts
2. [↓](#) Who or What is Gaara Arts
3. [↓](#) Broken Hill City Art Gallery - Artist Gallery Agreement

RAZIJA NU'MAN
CHIEF CORPORATE AND COMMUNITY OFFICER

JAY NANKIVELL
GENERAL MANAGER

[REDACTED]
Broken Hill
NSW 2808
[REDACTED]

August 11, 2022

The General Manager,
Broken Hill City Council
240 Blende St
Broken Hill
NSW 2880

Dear Mr Nankivell /Jay,

As a well respected group of women artists, incorporated in 2008, Gaara Arts Inc has had an informal agreement with the Broken Hill Art Gallery to hold an exhibition in the Gallery every two years. Prior to 2017, for many years Gaara celebrated International Women's Day on March 8 with an exhibition at the Broken Hill Art Gallery showcasing women's issues around the world. An exhibition in the main gallery was supported with an installation reflecting and reinforcing the theme. Resourcing and scheduling changes have obviously altered this position and that is understandable.

Our application for an exhibition in November 2022 has been approved and another is anticipated to be held in 2024 under our informal agreement. At a meeting of Gaara on August 6, 2022, it was unanimously decided to approach the Broken Hill City Council with a request to formalise this agreement in a Memorandum of Understanding between our organisations.

Gaara is now seeking Council support for our application to continue to have an exhibition in the Broken Hill Gallery every two years formalised and consolidated in a Memorandum of Understanding.

Kind regards,
Maureen Clark
President,
Gaara Arts Inc.

WHO OR WHAT IS GAARA ARTS?



In the beginning, there was The Women's Exhibition.

Back in 2003, the then Broken Hill Regional Art Gallery Director, Jacquié Hemsley, recognised and supported the commitment of the Gallery to promoting the practice of women artists based in the Far West of the state. She invited a number of women to enter an annual exhibition, held around International Women's Day in March, with themes variously reflecting their lives in Broken Hill and wider issues such as breast cancer.

Their first exhibition in 2004 was called Strut, with the promotional leaflet featuring both a building structural feature and a woman's shoe, a contrast that encouraged the artists to stretch their imagination. The last exhibition in 2008 featured 25 women artists. Included were Deirdre Edwards, Annette Minchin and Bronwen Standley Woodroffe who went on to form an incorporated women's art group which aimed to continue developing the practice and promoting the work of their members.*

*And so Gaara**Arts Inc. was born.*

Members were active participants, often producing works for a number of exhibitions in the same year in the Town Hall Façade, the Town Square and the Geo Centre as well as in the Art Gallery which continued to support and promote the women artists. Some exhibitions included:

- 2009 *Parallel Lives 1930*
- 2011 *One Barrow, One Shovel - The Great Barrow Push*
- 2012 *Plastic Lives - A Woman's Tale*
- 2012 *Water - One Drop at a Time*
- 2014 *Stronger Lives, Stronger Nations*
- 2014 *The Broken Hill Archies - Gaara and Friends*
- 2016 *Looking Forward, Looking Back - A Woman's View*
- 2018 *Words And Pictures - an exhibition with ekphrastic poetry*
- 2019 *It's A Drag - supporting the Drag Festival*
- 2020 *Through The Window*
- 2022 *Still Life With A Hat (November)*

** Fay Attard, Glenda Beeston, Tarryn Bow, Jenny Cattonar, Joyce Condon, Karin Donaldson, Deirdre Edwards, Cathy Farry, Angela Fitzpatrick, Jana Hlavica, Amanda Johnson, Virginia Kaiser, Eve-lyn Kennedy, Karrie Lannstrom, Wendy Martin, Annette Minchin, Sue Reynolds, Muriel Riley, Amanda Simmons, Michelle Simmons, Bronwen Standley Woodroffe, Susan Thomas, Bianca Voss, and Katrina Weston*

*.** Gaara is neither Aboriginal nor Japanese. It is an acronym for Girls And Art In Regional Australia*



[Artist Name]
[Artist Address]
[ARTIST ADDRESS]

Dear [Artist Name]

Artist Gallery Agreement

This letter sets out the terms on which **You** agree to provide and loan Your Works to the Broken Hill City Council (ABN 84 873 116 132) (**Us, We, Our**) for the Exhibition at the Venue. Any capitalised terms used in this agreement have the meaning given in Schedule 1.

What is the term of this agreement?

1. This agreement commences on the day the last party signs it and continues until the date that all Works have been collected by You or a purchaser (as applicable) or otherwise disposed of under clause 17, unless terminated earlier in accordance with this agreement.

What are the Artist obligations?

The Works

2. You must supply us with the Works by delivering them to the Venue on the Delivery Dates. You must collect any unsold Works on the Collection Date. You acknowledge and agree that You are responsible for all transport of the Works to and from the Venue, unless otherwise stated in Schedule 1.
3. You must supply and perform (as applicable) the Artist Deliverables on the Deliverables Date and comply with all applicable laws in performing this agreement.
4. You must comply with Our reasonable policies and procedures in respect of the Venue and Exhibition, as notified to You from time to time.
5. You acknowledge that You carry all risk in the Works prior to delivery. Risk in the Works passes to Us upon delivery in accordance with clause 2 and remains with us until the earlier of the date the Works are returned to or collected by You or a purchaser (as applicable) or the Collection Date, at which time You resume all risk in the Works.

What are the Gallery obligations?

Installation and Exhibition

6. We will, and You grant us permission to, display the Works at the Venue as part of the Exhibition.
7. Upon delivery of the Works, We will prepare a condition report setting out the condition of the Works on delivery, and provide You with a copy of the report within five days. If You disagree with the report, You must notify us within two days.

8. We will install the Works at the Venue during the Installation Dates. We will give reasonable consideration to Your suggestions regarding the layout of the Works in the Exhibition, but the layout of the Exhibition at the Venue remains at Our discretion.
9. We must supply and perform (as applicable) the Gallery Deliverables on the Deliverables Date (if any) and comply with all applicable laws in performing this agreement.

Insurance and protection of Works

10. We will take reasonable care and use all reasonable endeavours to keep the Works secure and protected against any loss, damage, deterioration (other than ordinary deterioration due to the passing of time) theft or destruction at all times while in Our possession, up to the Collection Date.
11. We will hold and maintain with a reputable insurer the Insurance Policies in respect of the Works for the period commencing on the Delivery Date and continuing until the Collection Date. We will provide You with a copy of the certificate of currency for the Insurance Policies on request.

Sale of Works**Sale during Exhibition**

12. If a Work is Available For Sale, We may and You authorise us to, at any time during the Exhibition Term, sell the Work for no less than the Sale Price. Subject to clause 17, We will not sell a Work for less than the Sale Price without Your prior consent
13. You must pay us the Commission in respect of any Work which We sell under clause 12. The Commission is payable by way of deduction from the Sale Price, or as otherwise agreed by us.
14. If We sell a Work on Your behalf, We will:
 - (a) notify You that the Work has been sold by no later than the end of the Exhibition Term;
 - (b) retain the Work on display for the remainder of the Exhibition Term;
 - (c) not release the Work to the purchaser until We receive full payment in cleared funds; and
 - (d) pay the Sale Price to You, less the Commission, within 10 days of receipt from the purchaser or 30 days of the end of the Exhibition (whichever is later).
15. You acknowledge and agree that, in respect of a Work that is Available For Sale:
 - (a) you must not sell or agree to sell or authorise any third party to sell or agree to sell the Work during the Exhibition Period, except with our prior written consent;
 - (b) you may withdraw a Work from being Available For Sale at any time prior to it being sold or agreed to be sold by us, by given us 5 days written notice.
16. If we sell a Work that is Available for Sale, we may do so on such terms as we consider reasonable (but subject to clause 12), provided they include an acknowledgement from the purchaser that they will only acquire the physical Work and all copyright and moral rights in the Work remain vested in You.

Failure to collect

17. If You fail to accept or collect a Work by the Collection Date, We will send You a reminder notice to the address or email set out in Schedule 1. If You fail to accept or collect the Work within 30 days of that notice, then We may at Our discretion:
- (a) sell the Work (including at a price below the Sale Price) and retain the proceeds;
 - (b) hold the Work in storage, at Your cost and risk; or
 - (c) if We reasonably consider the Work unsaleable, destroy or otherwise dispose of the Work.

Intellectual property rights

18. Nothing in this agreement operates to transfer or give us any ownership rights in the Works. Title to and ownership in the Works remains with You at all times, subject to sale under clause 12 or 17.
19. You warrant that the Works are Your original Work and that the use and display of those Works in accordance with this agreement will not infringe the copyright, moral rights, intellectual property or other rights of any third party.
20. You grant Us a non-exclusive, worldwide, irrevocable, sub-licensable, transferable, royalty free licence to display the Works in the Venue for the purpose of the Exhibition and to reproduce (in full) the Works in material form and to publish and communicate the Works for the following purposes and any incidental purposes: marketing, publicity, educational, publication and archival uses in relation to the Exhibition and/or the Venue. We will attribute You when exhibiting, reproducing or publishing the Works.

Liability and indemnity

21. You indemnify Us in respect of any loss, cost or damage suffered or incurred by Us in connection with a breach of clause 19 or any wilful, negligent or unlawful act or omission by You in connection with this agreement.
22. We indemnify You in respect of any loss, cost or damage suffered or incurred by You in connection with a breach of clause 10 or 11 or any wilful, negligent or unlawful act or omission by Us in connection with this agreement.
23. A party's liability will be reduced proportionately to the extent that other party contributed to the loss, cost or damage suffered or incurred.
24. No party will be liable to another for any loss of profits, loss of revenue, loss of goodwill, loss of customers, loss of use of data or loss of or damage to reputation and any indirect, special or consequential loss or damage, or damages that could not have been reasonably supposed to have been in the contemplation of the parties at the date of this agreement, in connection with this agreement.
25. No party will be liable to the other for non-performance or delays caused by an external event beyond the parties' reasonable control. In such event, both parties will use reasonable endeavours to minimise delays or interruptions. You acknowledge and agree that where such an event occurs which prevents or materially hinders Our ability to convene the Exhibition, We may postpone the Exhibition, to a time agreed by You and Us in writing or cancel the Exhibition, in which case We will provide You with written notice and may, at Our discretion, terminate this agreement.

What if there is a dispute?

26. If a dispute arises in respect of this agreement, before a party commences proceedings, the party raising the dispute must give written notice of the dispute (including reasonable details) to the other party. You and We must meet to resolve the dispute within 14 days of receipt of notice. The parties must use reasonable endeavours to resolve the dispute within 10 days of the meeting. If the dispute is unable to be resolved in this time, then the dispute will be referred for mediation by the Arts Law Centre to be conducted in Sydney in accordance with the Arts Law Centre of Australia's Mediation Guidelines. This clause does not apply where a party seeks urgent interlocutory relief.

Privacy

27. You acknowledge and agree that We may collect, use, disclose and store Your personal information, such as Your name, image, contact information and other personal information contained in Your curriculum vitae for the purpose of attributing the Works to You, promoting the Exhibition or Venue and performing this agreement. In dealing with Your personal information, We will comply with the Privacy Statement available on Our website and applicable Privacy Laws.

How does this agreement end?

28. This agreement will terminate:
- (a) by agreement between You and Us;
 - (b) by a party giving notice of termination to the other parties where a party is in material breach of this agreement (**defaulting party**) and the defaulting party has been given notice of such breach by the other party (**default notice**) but has failed to remedy the breach within 10 days of receipt of the default notice;
 - (c) if, on delivery of the Works under clause 2, We reasonably determine that the Works are materially different from the descriptions provided; or
 - (d) where terminated by us under clause 25.
29. On termination of this agreement:
- (a) You must collect any unsold Works within 10 days, and that date will be deemed the Collection Date for the purpose of clauses 5 and 17; and
 - (b) We may release any sold Works to the purchaser in accordance with clause 14.

General

30. This agreement and any documents incorporated into it by reference constitute the entire agreement between the parties regarding the matters set out in it and supersedes any prior representations, understandings or arrangements made between the parties, whether orally or in writing. It must not be varied except by a later written document executed by all parties. If any provision of this agreement is inconsistent with any provision of Schedule 1, the provision in Schedule 1 will prevail to the extent of the inconsistency.
31. The laws applicable in New South Wales govern this agreement. The parties submit to the non-exclusive jurisdiction of the courts of New South Wales and any courts competent to hear appeals from those courts.

32. Nothing in this agreement creates a joint venture, partnership, or the relationship of principal and agent, or employee and employer between the parties and no party has the authority to bind any other party by any representation, declaration or admission, or to make any contract or commitment on behalf of any other party or to pledge any other party's credit.
33. A party may not at any time use or disclose to any third party for any reason any confidential information belonging to another party, including but not limited to any information or material regarding this agreement, any and all information about operations, finances or contracts of the other party and any other information that a party treats as confidential. The exception is if a party is required to use or disclose such information to perform its obligations under this agreement, if required by law or to obtain professional advice, if the information becomes public (other than a result of a breach of this agreement) or with the prior written consent of the other party.
34. The parties acknowledge and agree that they have entered into this agreement for valuable consideration and warrant to each other party that this agreement creates legal, valid and binding obligations, enforceable against the relevant party in accordance with its terms.
35. This agreement is personal to each party and no party may assign the rights or benefits of this agreement to any person.
36. Each party must promptly execute all documents and do everything necessary or desirable to give full effect to the arrangements contained in this agreement.
37. Words used in this clause that are defined in the *A New Tax System (Goods and Services Tax) Act 1999* (Cth) have the meaning given in that legislation. All amounts payable under this agreement are exclusive of GST. If a supply made under this agreement is a taxable supply, the recipient of that taxable supply (**Recipient**) must, in addition to any other consideration, pay to the party making the taxable supply (**Supplier**) the amount of GST in respect of the supply.
38. This agreement may be executed in any number of counterparts. All counterparts taken together constitute one instrument. Delivery of this agreement by email constitutes an effective mode of delivery.
39. Clauses 21, 22, 23, 24, 26 and each "General" clause survive termination of this agreement.

Thank you for your participation in our exhibition program.

Executed as an agreement

To accept this agreement, please sign, date and return a copy to Us.

Us

Executed for and on behalf of Broken Hill City Council by their authorised representative, who hereby declares that it/he/she has been duly authorised to do so, in the presence of:

.....
Signature of witness

.....
Signature of authorised representative

.....
Print Name

.....
Print Name of authorised representative

.....
Date

You

Signed by [insert name of artist] in the presence of:

.....
Signature of Witness

.....
Signature

.....
Name of Witness

.....
Date

Schedule 1 Key Details

Item		Detail			
Item 1	Parties	Name	Broken Hill City Council (Us, We, Our)		
		ABN	84 873 116 132		
		Address	240 Blende St, Broken Hill NSW 2880		
		Email	patrick.kreitner@brokenhill.nsw.gov.au		
		Name	(You)		
		ABN			
		Address			
		Email			
Item 2	Term	The term means the period commencing on the day the last party signs this agreement and continuing until the later of: <ul style="list-style-type: none">the end of the Exhibition; orthe date that all Works have been collected by you or a purchaser; unless terminated earlier in accordance with the agreement.			
Item 3	Venue(s)	Broken Hill Regional Art Gallery, 7 - 9 Chloride St (Town Square), Broken Hill NSW 2880. Open Hours: Tuesday - Sunday 10am - 4pm (subject to variation or closure on public holidays)			
Item 4	Works	Description	Size	Agreed Value	Available For Sale
		Work 1			[Y/N]
		Work 2			[Y/N]
		Work 3			[Y/N]
		or, if not specified here, in specified in the Artist Deliverables			
Item 5	Sale Price	In respect of a Work that is Available for Sale, means the Agreed Value plus Commission.			
Item 6	Exhibition	[insert Exhibition title]			
Item 7	Exhibition Term	The exhibition will commence on [insert] and close on [insert].			
Item 8	Delivery Dates	[insert]			
Item 9	Installation Dates	The [insert] weeks before the Exhibition Term commences.			
Item 10	Collection Date	Within 10 Business Days (being the Venue opening hours) after the end of Exhibition Term.			
Item 11	Commission	33%			
Item 12	Deliverables	Artist Deliverables		Deliverables Date	
		A digital image of each Work (max 5MB)		[insert]	

Item	Detail	
	A short description of each Work including the following details (digital):	
	<ul style="list-style-type: none"> Title Year Medium 	
	A curriculum vitae (digital)	
	Name and curriculum vitae of Exhibitor (digital). Note: At Council's discretion, exhibitors may be invited to speak during events, subject to the event type and scheduling requirements.	
	Transport of the Works to the Venue	Delivery Date
	Transport of the Works from the Venue	Collection Date
	Attendance at the Exhibition opening	
	Provide reasonable assistance to us in connection with the installation of the Works	Installation Dates
	[Details of the Works, if not specified in Item 4]	
	Gallery Deliverables	Deliverables Date
	Installation of the Works at the Venue	Installation Dates
	Marketing and promotion of the Exhibition	As reasonably determined by Us
	Reframing or remounting of Works	As reasonably determined by Us and at our cost
	Maintain records of all Works forming part of the Exhibition, and any sales	During the Exhibition Term and for two years after, to be made available to You on reasonable request
	Pay \$0.00 to you, as an artist fee	

Item 13	Insurance Policies	Policy	Value
		Public Liability Insurance	(insert value, which should be no less than the aggregated Agreed Value of the Works(
Item 14	Special Conditions		

RECOMMENDATIONS OF THE POLICY AND GENERAL COMMITTEE MEETING HELD WEDNESDAY, 14 DECEMBER 2022

1. BROKEN HILL CITY COUNCIL REPORT NO. 277/22 - DATED NOVEMBER 04, 2022
- ADOPTION OF DRAFT BROKEN HILL ECONOMIC DEVELOPMENT STRATEGY
(D22/51968)53

Recommendation

1. That Broken Hill City Council Report No. 277/22 dated November 4, 2022, be received.
 2. That Council notes that the Draft Broken Hill Economic Development Strategy 2022-2027 was placed on public exhibition closing 28 October 2022, during which time Council received three submissions from the public and the draft strategy amended accordingly.
 3. That the Draft Broken Hill Economic Development Strategy be adopted as a Strategy of Council.
2. BROKEN HILL CITY COUNCIL REPORT NO. 278/22 - DATED DECEMBER 02, 2022
- BROKEN HILL ADVOCACY STRATEGY - REFRESHED (D22/64345)98

Recommendation

1. That Broken Hill City Council Report No. 278/22 dated December 2, 2022, be received.
2. That prior to adoption the Advocacy Strategy be amended to:
 - a) remove reference to advocacy for the sealing of the Tibooburra Road (as sealing is complete).

- b) include advocacy for the road sealing and regular maintenance of popular tourist regional routes and roads as well as key transport links interstate.
 - c) include advocacy for an increase in funding for lead remediation programs.
 - d) include advocacy to secure an affordable water supply for Broken Hill (government to fully subsidise the cost of the Wentworth to Broken Hill pipeline).
 - 3. That Council adopt the refreshed Advocacy Strategy and that it become the centre piece of Broken Hill City Council’s advocacy initiatives for the 2023 calendar year
 - 4. That a further revision occur after the March 2023 State election to ensure priorities are aligned to any changes in State government direction and opportunities are maximised.
3. BROKEN HILL CITY COUNCIL REPORT NO. 279/22 - DATED DECEMBER 02, 2022 - DRAFT AGENCY INFORMATION GUIDE (D22/64389)..... 128

Recommendation

- 1. That Broken Hill City Council Report No. 279/22 dated December 2, 2022, be received.
- 2. That Council endorse the reviewed Draft Agency Information Guide for release to the Information Commissioner for its review and comment.

POLICY AND GENERAL COMMITTEE

November 4, 2022

ITEM 1**BROKEN HILL CITY COUNCIL REPORT NO. 277/22**

SUBJECT: **ADOPTION OF DRAFT BROKEN HILL ECONOMIC DEVELOPMENT STRATEGY** **D22/51968**

Recommendation

1. That Broken Hill City Council Report No. 277/22 dated November 4, 2022, be received.
2. That Council notes that the Draft Broken Hill Economic Development Strategy 2022-2027 was placed on public exhibition closing 28 October 2022, during which time Council received three submissions from the public and the draft strategy amended accordingly.
3. That the Draft Broken Hill Economic Development Strategy be adopted as a Strategy of Council.

Executive Summary:

The Draft Broken Hill Economic Development Strategy was presented to the September 2022 Council Meeting where Council subsequently resolved to place the draft strategy on public exhibition for a period of 28 days (Minute Number 46989).

The Draft Broken Hill Economic Development Strategy was placed on public exhibition closing 28 October 2022.

At the commencement of the public exhibition period, along with the standard public exhibition processes, all businesses and stakeholders on Council's Economic Development database were advised that the draft strategy was on public exhibition and provided with a link to the document on Council's website.

During this period Council received three submissions from the public. The below table provides the key points of each submission with a summary of any amendments made to the draft strategy as a direct result of the submissions received:

Summary of key points of submission received	Summary of amendments made to the Broken Hill Draft Economic Development Strategy 2-22 - 2027
Respondent 1	
The arts seem to be missing from the document, and it plays an important role in the community, and in tourism. Instead of events/tourism, I would broaden that category to the arts/tourism, events would then be covered, and it would feel more inclusive for those many members of the community who work in the arts, and it would reflect the proud artistic heritage of the town.	<p>The Arts is noted in Pillar 4 – Grow the Visitor Economy with the key themes of tourism, film and creative arts. Events added to the key theme.</p> <p>Amendment page 22/23 to include:</p> <p>Inclusion of the promotion of the city as an icon of the Australian art scene in marketing activities.</p>

	<p>A focus on education and training in the Arts has also been included in the amendment to Objective 2.2 to include STEAM (Science, Technology, Engineering, Arts and Mathematics).</p> <p>“Increased investment by State and Federal Government to expand locally provided training and educational opportunities including traineeships and apprenticeships <i>and access to STEAM opportunities.</i>”</p> <p>The measure for this has been amended to include:</p> <p>Data collated from marketing and media campaigns (P23).</p>
Respondent 2	
<p>All good strategies start with a clear, and preferably short, vision. Council cannot be all things to all people. I urge council to mostly focus on core business – roads, rates and rubbish!</p>	<p>No change required. The vision is on page 6. “Broken Hill will be a national powerhouse of sustainable and technological innovation that values and shares the region’s unique natural and built environment with regional, national and international visitors and is home to an active, vibrant residential population with services and facilities to support population growth to 25,000 by 2027”.</p> <p>The targets are:</p> <ul style="list-style-type: none"> • Broken Hill to be recognised as a global leader in the Critical Minerals Economy • Destination of choice for people to live and work • 25,000 residential population • Increase GRP to \$ 1.1 billion • 3,000 new jobs (amended) • 80% workforce residential • 700 new or renovated dwellings <p>The strategy is a city strategy, inclusive of priorities and projects identified by the community during public consultation for the Community Strategic Plan and other plans and strategies. It is designed to provide a centralised document to identify economic development priorities, opportunities and projects and to inform the Annual State of the Economy report.</p>
<p>Currently, the vision lacks clarity about what the town is supposed to be or look like. It also leaves council open to much criticism, e.g., what is a “powerhouse of sustainable and technological innovation”?</p>	<p>The strategy has identified opportunities for Council and the community to advocate for growth and investment in Australia’s growth industries in the region.</p>

<p>Throw out false claims like on Page 8 where it says Broken Hill is “advancing into becoming an Australian renewable energy hub”. If this is truly so, where are the people in Broken Hill responsible for the design/build of these renewable energy plants?</p> <p>The reality is we fully rely upon external resources to invest in renewable plant; the IP, engineering and construction crews come out of Sydney and other places, and after construction, they go back home. There is no mention in this economic development strategy of how we are building up our skills in design and building of these plants.</p>	<p>Amendment P14 to include in challenges: Reliance on external resources to invest in renewable plant, intellectual property and major engineering and construction projects.</p> <p>The skill alignment/development opportunities are addressed on page 19 Objective 2.2: “Our private and public educational entities are provided with the resources required to deliver quality learning outcomes” and Objective 2.3: “Identify future skills required to encourage development of local workforce”.</p>
<p>The document ... fails to mention or encourage STEM studies (Science, Technology, Engineering, Mathematics) as an educational base for youth which will underpin future advances to improve Broken Hill’s liveability.</p>	<p>Amendment to 2.2 to include STEAM.</p> <p>“Increased investment by State and Federal Government to expand locally provided training and educational opportunities including traineeships and apprenticeships <i>and access to STEAM opportunities.</i>”</p> <p>Council has chosen STEAM to include advocacy for the Arts (Science, Technology, Engineering, Arts and Mathematics), recognising the importance of arts to the Broken Hill economy, as noted by Respondent 1. Collaboration with education, industry and government will identify the skills and training required for the workforce, including STEAM.</p>
<p>One of the biggest faults I find .. is it fails to say how anything is going to happen. A good example of saying “how” concerns the dark sky policy, which I am glad is included, along with the other items against 4.3 on page 23.</p>	<p>No change required. There are 48 outcomes listed in the document that will contribute to the delivery of the strategy (Pp: 17, 19, 21, 23).</p> <p>Respondent 2 also provided feedback on the Community Strategic Plan 2040 which was referred to the Growth and Investment team to address the Dark Sky Policy. This has been included in the Economic Development Strategy.</p>
<p>There are signs of Council showing interest in involvement in numerous risky things – EV chargers, real estate, rail services, and more. Specifically, what of the operational and financial risks that council has failed to provide assurances for while noting it wishes to become an energy retailer. Does council really, fully understand these risks?</p>	<p>No change required: Success of the strategy is based on all tiers of government and private industry collaborating on outcomes as noted on page 16.</p> <p>Council’s role in supporting these projects is one of advocacy and leadership – supporting all tiers of government and industry to successfully deliver projects, services and infrastructure.</p>

	<p>The delivery of EV Chargers aligns with the State Government vision for installation and Council will continue to advocate for the roll out.</p> <p>Real Estate is aligned with the Housing and Liveability Strategy to ensure that the city has a strategic direction regarding housing investment and development.</p> <p>The energy retailer project is included in the endorsed Broken Hill Renewable Energy Action Plan which aims to increase the use and availability of sustainable energy, reduce and measure its environmental footprint, and reduce fuel consumption.</p> <p>The project aims to construct a medium scale solar array to increase renewable energy in the city and commit to a long-term goal of the city being 100% powered by renewable energy by 2030. The goal is to take Council's entire operation off the grid and investigating supplying cheap energy to local businesses and households to offer some financial relief from utility costs.</p> <p>Council is continuing to work alongside Constructive Energy consultants to identify and mitigate potential risks associated with becoming an energy provider should this option eventuate as well as other aspects of the project. The implementation of Stage 2 of the Renewable Energy Action Plan involves risk assessment associated tasks including but not limited to commercial agreements and contract establishment as well as further community engagement during the business development stage.</p>
There is no prudence in considering the external environment and outlook. This document clearly exposes how council is clinging to the mining industry for future growth, and that reality is well understood by all residents. It is a boom-bust sector and current times will be highly challenging to everyone, including mining.	No change required. The strategy focuses on wide range of industries to address diversification as well as the opportunities offered by mining.
The external environment has already started to impact at least one of the local mining projects.	Amendment to employment forecast: Council has noted that changing environment and has adjusted the job forecast to 3,000.
Council has no right to claim credit for future benefits that may be delivered by other government departments or businesses. An interesting feature of this document is the inclusion of many actions	No change required: The strategy captures a number of projects and plans that are being delivered by different stakeholders. It is through the collaborative effort that economic growth will occur. The Broken Hill

that are the responsibilities of other parties; they are beyond the control and responsibility of council.	State of the Economy Annual Report will showcase and give credit to the outcomes of government, industry and business projects contributing to economic growth in the city, celebrate the successes and acknowledge the challenges of achieving the outcomes identified in the strategy.
Phantom plan referenced. Council references numerous other plans. I was very interested in finding out more about the Regional Transport Strategy.	Amendment P4: The FSWJO Regional Transport Strategy is in draft. It has been included in the strategy to ensure that the transport drivers that impact on economic outcomes are recognised and actioned when the strategy is finalised. The word draft has been included.
While on the website for the Far West Joint Organisation, I noted there is a 2025 Regional Waste Strategy also under development. I think this document, when finalised, should also be guiding council in its economic development strategy since council seeks to invest in the circular economy as stated on page 12.	No change required: At the two-year review actions from new strategies can be considered for inclusion. Council is also currently reviewing and updating the Broken Hill Waste and Resource Recovery Strategy to ensure it reflects State and Federal waste targets as well as aligning with the Economic Development Strategy. Additionally, Council continues to maintain close association with NetWaste, providing input to a regional waste strategy and using this to inform the accuracy and effectiveness of our own strategy.
Put a plan in place to urge telecommunications providers and event organisers to improve communications infrastructure in the city, noting that mobile broadband, phone and text messaging services fail when the city is full of visitors.	<p>This is addressed in 1.4: Advocate for improved digital connectivity in and around the city to support community and business needs.</p> <p>Amendment P17: What success looks like has been amended to:</p> <p>Digital Infrastructure enables advanced technology and high-speed connectivity to support and attract innovative businesses and growth industries and improved infrastructure for residents and visitors to minimise interruptions to connectivity.</p> <p>The success measure has been amended to include:</p> <p>Investment from telecommunications companies on infrastructure to minimise interrupted services and improve mobile broadband, internet, phone and text messaging services.</p>
Respondent 3	
With the recent announcements from one emerging mining company on the review of their project and what could be an anticipated delayed timeframe, we believe it	Amendment P4: Mining job forecast amended to an estimated 2,200 new mining jobs being created by 2026. (pp:4 and 13).

is opportune to review forecast workforce numbers and the impact this may have on Council's analysis of housing requirements and other flow on aspects.	Amendment to total employment forecast Pp:4,6: Council has noted shift in project delivery timeframes and has adjusted the job forecast to 3,000.
We have a concern about the forecast workforce numbers ... the strategy refers to 3,000 jobs from five mining projects in the Far West NSW region, but as of the five projects only two are in the Broken Hill region, and those two projects equate to 2,310 jobs, based on the high-level numbers in the Minerals Council report and supporting information from the emerging mining companies.	Amendment page 5; Noting that two of the projects are on the Broken Hill LGA boundary. Council determined to take the higher end aspirational forecast to ensure that the city can plan for the potential increase in population.
To assume a flat forecast construction workforce number, for a major project located outside Broken Hill, will reside in the city for the duration of a project is not necessarily a correct assumption.	No change. Council determined to take the higher end aspirational forecast to ensure that the city can plan for the potential increase in population.
The population forecast from Council of 25,000 by 2027 is commendable and all business, industry and the community should work towards achieving this number. Council's own <i>Population.ID</i> analysis forecasts a net increase of 1,326 people from today to 2026.	No change. The population forecast of 1,326 is based on maintaining the status quo and not implementing any of the actions in the strategy.
Throughout the strategy document there is mention of an identified need for 700 new or renovated dwellings. Elsewhere there is commentary on the need for up to 1,000 dwellings.	Amendment p18 - 700 dwellings.
Vision of 5,000 new jobs.	Amended: This has been adjusted to 3,000 recognising shifts in recent announcement adjusting timeframes for some projects.
Additional edits:	P4: Addition to note that some of the targets are aspirational: "Some of these targets are aspirational but demonstrate the commitment of the Council and community to growing the economy." P24: Reports provided on the impact of tourism marketing campaigns amended to: Reports provided on the impact of marketing campaigns.

The amended Draft Broken Hill Economic Development Strategy 2022 – 2027 is attached to this report and is now presented to Council for consideration of adoption as a Strategy of Council.

Report:

The Draft Economic Development Strategy 2022 – 2027 provides a road map for the next five years to harness opportunities available to Broken Hill to support and grow business and industry, facilitate population growth, minimise the risk of a fly-in-fly-out workforce and embrace growth projects including those in the critical minerals and renewable energy sectors and the visitor economy.

The strategy is divided into four key priority areas including:

- A Vibrant Community (Leadership, collaboration and advocacy).
- Population Growth (Housing, land management, education and training).
- Business and Industry (Strategic land planning, industry investment in existing and new industries).
- Visitor Economy (Tourism, film, events, creative arts).

Each priority contains a number of objectives that with a collaborative approach will support the community to meet Key Direction Two in the Community Strategic Plan – Our Economy, grow Broken Hill's economic reputation as an industrial powerhouse and contribute to the city's sustainability.

The inaugural Broken Hill Economic Development Strategy 2022 – 2027 provides Council and the community with a plan to embrace opportunities to grow the city's economy and nurture new opportunities for growth and investment in the city.

The strategy is centered on the aspirational vision: *"Broken Hill will be a national powerhouse of sustainable and technological innovation that values and shares the region's unique natural and built environment with regional, national and international visitors and is home to an active, vibrant residential population with services and facilities to support population growth to 25,000 by 2027."*

For many years, the focus of the community and Council was to transition the economy away from a dependency on mining and to broaden the economic structure with a particular focus on the visitor economy and promote Broken Hill as a liveable city that offers an immersive cultural visitor experience and enviable lifestyle.

More recently, there has been resurgence of interest in mining opportunities in Far West NSW and Broken Hill has been confirmed as a major player in the nation's critical minerals and renewable energy industries as well as being a significant destination for festivals and events.

To take advantage of these opportunities, planning for population growth and a strong economy continues to have a sharp focus to ensure that the city grows its resident population.

The strategy consolidates the future economic opportunities identified by the community during consultation for a number of key Council strategies during the past two years. It also recognises the opportunities highlighted in strategies and plans of other Government agencies and links specific local projects and opportunities to the outcomes.

The consultation undertaken at community meetings, including business and industry network meetings and briefings, has resulted in a strategy with a focus on four key pillars:

- A Vibrant Community (leadership, collaboration and advocacy).
- Population Growth (housing, land management, education and training).
- Business and Industry (strategic land planning, industry investment in existing and new industries).
- Visitor Economy (tourism, film, events and creative arts).

This strategy identifies a wide range of opportunities that can be collectively pursued by all tiers of Government, agencies and business and industry to achieve maximum impact. There are 17 objectives, 48 anticipated outcomes and seven success targets across the life

of the strategy. Council will implement these actions by leading on delivery, collaborating with others, and advocating for investment.

These seven targets to be achieved by 2027 include:

1. Broken Hill to be recognised as a global leader in the Critical Minerals Economy
2. Destination of choice for people to live and work
3. 25,000 residential population
4. Increase GRP to \$ 1.1 billion
5. 3,000 new jobs
6. 80% workforce residential
7. 700 new or renovated dwellings

The outcomes of this strategy will be reported to Council and the community annually in August in the form of a State of the Economy Report.

Community Engagement:

The Economic Development Strategy 2022 – 2027 has been informed through a series of public consultations and ongoing briefings and meetings to develop key community strategies to plan the approach to Broken Hill's future. This includes:

- Broken Hill Community Strategic Plan 2020-2040
- Broken Hill Central Business District Master Plan
- Broken Hill Wayfinding Strategy
- Broken Hill Smart City Strategy
- Broken Hill Renewable Energy Action Plan
- Broken Hill Cultural Plan
- Broken Hill Cultural Plan Background Report
- Broken Hill Cultural Framework and Synopsis Report
- Destination Country and Outback Destination Management Plan
- Far South-West Joint Organisation Destination Management Plan
- Draft Regional Transport Strategy

The strategy also reflects the objectives and direction of regional, State and Federal strategies and identifies actions that can be pursued at a local level to align Broken Hill's economic progress with State and National priorities.

- Far West Regional Plan 2036
- Far West Regional Economic Development Strategy 2018 - 2022
- Regionalisation Ambition 2032 – a Framework to Rebalance the Nation
- A 20-Year Economic Vision for Regional NSW
- NSW Visitor Economy Strategy 2030

During the two-year community consultation process for the Broken Hill Community Strategic Plan 2040, the community identified that economic success looks like an economy that is innovative, sustainable, diverse, resilient, adaptable to change and that it makes the best use of the unique advantages of our remoteness and lifestyle. (CSP 2040).

During this time the community was also actively engaged in the development of the CBD Masterplan, Broken Hill Cultural Strategy, Destination Country and Outback Destination Management Plan and the Renewable Energy Action Plan – all of which pose real economic opportunities for the city and region and have been captured in the Economic Development Strategy.

The key identified priorities for economic growth were that the local economy embraced traditional (e.g., mining, art, and tourism) and new industries (e.g., technology and renewable energies), that these industries are supported. It was also strongly advocated that local career, training and education opportunities are created and if existing, expanded –

especially for young people to ensure more stay in Broken Hill and that our opportunities attract more people in all forms, visitors, investors, and new residents to our city.

Councillors also attended a briefing session in July and a workshop in August to develop and analyse the draft strategy and set their vision for future outcomes.

The draft strategy was presented to the September 2022 Council Meeting and subsequently placed on public exhibition for a period of 28 days closing 28 October 2022.

At the commencement of the public exhibition period, along with the standard public exhibition processes, all businesses and stakeholders on Council's Economic Development database were advised that the draft strategy was on public exhibition and provided with a link to the document on Council's website.

The draft strategy is now presented to Council for consideration of adoption.

Strategic Direction:

Key Direction:	2	Our Economy
Objective:	2.1	Our businesses are well connected and thrive in an environment that supports innovation and economic growth.
	2.2	Our economy provides opportunities that match the skills and needs of the population and enhances population growth.
	2.3	Our city attracts a diverse range of businesses and visitors providing opportunities for work, education, leisure and social life.
	2.4	We are a destination of choice and provide a unique experience that encourages increased visitation.
Strategy:	2.1.4	Ensure strategic planning addresses the capacity to increase economic activity for the retention of residents

Relevant Legislation:

Local Government Act 1993, Local Government (General) Regulations 2021

Financial Implications:

The Economic Development Strategy 2022 – 2027 provides a roadmap to deliver the Community Strategic Plan Key Direction Our Economy and activities will be budgeted in Council's annual budget as required.

Attachments

1. [↓](#) Economic Development Strategy Response - Respondent One
2. [↓](#) Economic Development Strategy Response - Respondent Two
3. [↓](#) Economic Development Strategy Response - Respondent Three
4. [↓](#) Draft Economic Development Strategy 2022 - 2027

ANNE ANDREWS
EXECUTIVE MANAGER GROWTH AND INVESTMENT

JAY NANKIVELL
GENERAL MANAGER

Public Submission

BROKEN HILL
CITY COUNCIL

Submission date: 29 October 2022, 2:28PM

Receipt number: PS-35

Related form version: 3

Please enter your email address if you would like to receive a
copy of your submission:

Name of document


Draft Broken Hill Economic Development Strategy

Details of submission

Excellent work, it feels like an exciting time for Broken Hill.
Could I make one suggestion? Instead of events/tourism as
a fourth pillar, I would make it broader, and call it
arts/tourism. It would be more inclusive for those many
members of the community who work in the arts, and it
would reflect Broken Hill's proud heritage of work in the arts

Supporting documents/files if relevant

Signed:



28 October 2022

General Manager
Broken Hill City Council
council@brokenhill.nsw.gov.au



Feedback – Broken Hill Draft Economic Development Strategy 2022-2027

Thank you for the opportunity to offer comment.

I hope this feedback is considered as I noted my feedback for the Community Strategic Plan Broken Hill to 2040 was ignored (my feedback was dated 28 May 2022). Unfortunately the economic section in that document, where comment was directed, was poorly presented and senseless. That feedback remains relevant for this document.

I've kept this feedback as short as possible as I suspect community consultation is being reluctantly pursued.

Also, I've been blunt, hoping I can raise the attention of someone this time.

1. It is positive council has taken the initiative to create its first economic development strategy, however, the document that I read is not an economic development strategy.

It is instead a well-intentioned, feel-good read about Broken Hill's past and present, with a wish list of things that may or may not happen in the future, under headings "what does success look like?" and "how will success be managed?".

This document is not a blueprint to methodically encourage or guide change in Broken Hill. It will be a happy accident if, in future, desired activity eventuates.

There is otherwise no planned approach outlined to achieve anything.

The objectives are poorly worded and unclear with insufficient explanation.



2. All good strategies start with a clear, and preferably short, vision. Council cannot be all things to all people. I urge council to mostly focus on core business – roads, rates and rubbish!

Currently, the vision lacks clarity about what the town is supposed to be or look like. It also leaves council open to much criticism, eg what is a “powerhouse of sustainable and technological innovation”?

I’d be happy with a vision that said “Broken Hill – a wonderful place to live”.

3. The document is misleading and hard to read, fails to mention or encourage STEM studies (science, technology, engineering, mathematics) as an educational base for youth which will underpin future advances to improve Broken Hill’s liveability.

I suggest understate rather than overstate.

Throw out false claims like on page 8 where it says Broken Hill is “advancing into becoming an Australian renewable energy hub”.

If this is truly so, where are the people in Broken Hill responsible for the design/build of these renewable energy plants?

The reality is we fully rely upon external resources to invest in renewable plant; the IP, engineering and construction crews come out of Sydney and other places, and after construction, they go back home. There is no mention in this economic development strategy of how we are building up our skills in design and building of these plants.

It is highly misleading to claim to be a “renewable energy hub” without any skills, knowledge or patents resident in Broken Hill. Where is the mention of STEM and plans to support STEM-based growth strategies to underpin such a claim?

4. Where is the real strategy?

One of the biggest faults I find with this document is it fails to say **how** anything is going to happen.

This is a core requirement of a strategy document. It’s got nothing to do with sharing information which may breach confidentiality (if this was a concern). A good example of

saying “how” concerns the dark sky policy, which I am glad is included, along with the other items against 4.3 on page 23.

5. Why should we trust council?

The document also fails to give confidence that council will live within its means, apply its resources efficiently, won't invest in risky ventures and will avoid financial waste.

But throughout the document, there are signs of council showing interest in involvement in numerous risky things – EV chargers, real estate, rail services, and more.

Specifically, what of the operational and financial risks that council has failed to provide assurances for while noting it wishes to become an energy retailer, <https://reneweconomy.com.au/fifth-small-energy-retailer-fails-in-wake-of-ongoing-market-struggles/>. Does council really, fully understand these risks?

The last five years were disastrous for council, exposing the town to great risk and financial problems. It is imperative the document addresses these sorts of risks.

6. There is no prudence in considering the external environment and future outlook.

This document clearly exposes how council is clinging to the mining industry for future growth, and that reality is well understood by all residents. It is a boom-bust sector and current times will be highly challenging to everyone, including mining.

The external environment has already started to impact at least one of the local mining projects, <https://hawsons.com.au/bankable-feasibility-study-activity-slowed/>.

This document must be far more transparent and clear about risks of the next five years.

7. Council has no right to claim credit for future benefits that **may** be delivered by other government departments or businesses.

An interesting feature of this document is the inclusion of many actions that are the responsibilities of other parties; they are beyond the control and responsibility of council.

This no doubt partly explains why council is not saying how it will grow the town, as most of the actions are the plans of other parties, not council.

Examples:

Objective	What does success look like?	How will success be measured?
Vibrant Region Objective 1.2 Advocate for improved affordable and accessible transport and connectivity	Installation of electric vehicle network across the region to mitigate range anxiety	Electric vehicle chargers are installed every 100 km on major road networks
Population Growth Objective 2.2 Our private and public educational entities are provided with the resources required to deliver quality learning outcomes	The Country University Centre (CUC) continues to be funded and provided with the resources to expand	There is an annual increase in the number of students accessing the CUC
Business and Industry Objective 3.4 Advocate for incentives and initiatives that support business and industry to expand and encourage innovation in business and industry	There is a reduction in leakage of expenditure	Analyse data from Spendmapp - reduction in online spending and leakage

The items above beg answers to the following questions:

- How is council paying for the EV chargers? On whose land are they installed? Is council going to resurface all its bumpy roads to be usable by EVs?
- How much funding is council giving to the CUC?
- How is council planning to stop online shopping as ratepayers search for more variety, improved quality and competitive pricing?

Since most of things are clearly beyond council's control, why not be transparent with ratepayers and give credit for success or otherwise to those responsible. Write the truth and be clear when matters are within or beyond council's control.

8. Phantom plan referenced.

Council references numerous other plans. I was very interested in finding out more about the Regional Transport Strategy.

It turns out, in fact, there is no such strategy available to read as it says on this website when I accessed it on 26/10/22, <https://fwjo.nsw.gov.au/projects/2050-regional-transport-strategy/>.

I question how something not in existence informs council's document.

While on the website for the Far West Joint Organisation, I noted there is a 2025 Regional Waste Strategy also under development. I think this document, when finalised, should also be guiding council in its economic development strategy since council seeks to invest in the circular economy as stated on page 12. I hope council's circular economy investment is a rhetorical investment or at least planned, justified, affordable and budgeted. To be clear, since the circular economy addresses council's core business of rubbish, it would be good to reference any waste strategy.

9. Council must fix the document's errors and improve content.

I hope significant edits and content improvements progress before publication.

Council has paid staff to produce this document using ratepayer funds. Can someone please advise them it's unprofessional to release an official document of this nature with so many errors. Errors are present in facts, outlandish claims, inconsistent numbers (especially about jobs), plus typographical, formatting and grammatical errors. The number of these is eye-watering – we can all accept a few typos, but not this many. Does no one proof read documents anymore? Despite the word "draft" in the title, the document should be free of basic mistakes, and not provide an excuse for laziness. The word "draft" in fact should reference content changes are pending for the current version.

10. Critical content is missing.

Here is one example of content for inclusion, from my Community Strategic Plan feedback – put a plan in place to urge telecommunications providers and event organisers to improve communications infrastructure in the city, noting that mobile broadband, phone and text messaging services fail when the city is full of visitors. One clear advantage that

council has is its ability to collaborate with business and government stakeholders and to speak on the behalf of the ratepayers about matters which affect liveability. Telecommunications (broadband, phone services in particular) are below capacity required in the town and do not meet customer needs.

Finally, please don't rush to publish before making substantial edits. Contrary to the claim that the pandemic and drought were root causes of economic impact (page 13), it is truthful to say that the economy of Broken Hill suffered mostly due to many years of economic inaction, council-led project stuff-ups and squandered opportunities.

Self-serving local politics and ineptitude are responsible.

When the pandemic hit, Broken Hill was already suffering.

Fed up, Broken Hill's residents overwhelmingly backed a solid change in direction late last year.

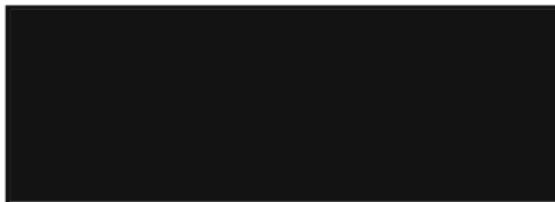
I urge council to take advantage of the opportunity you have been given by ratepayers and take time to ensure this document is rewritten to produce an effective strategy that can have a fighting chance to grow the population.

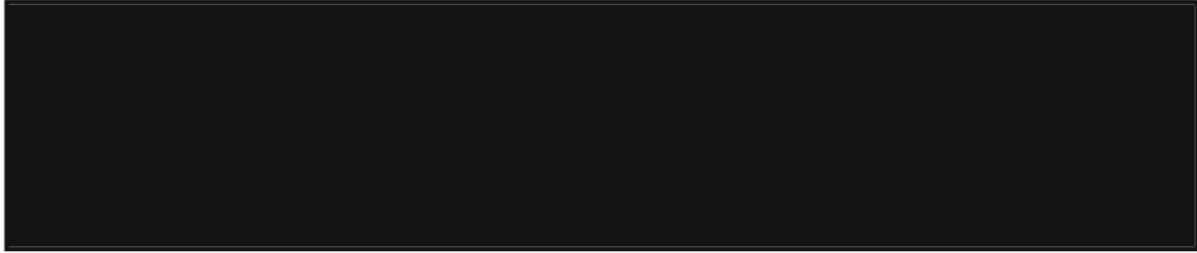
It is time to step up, lean in and transform Broken Hill.

This document is supposed to say how it will happen but it doesn't.

May I suggest council's staff perform a simple online search for a recent version of another local government level economic development strategy to see how high the benchmark has already been set by other communities.

To be clear, I mean no offence or disrespect to the authors of this document, which I assume there are many, as it has such a huge disjointedness about it. It is good to start the process but this document falls far too short of a high standard and the situation for Broken Hill may be dire, given the coming years of difficulty we've been primed to expect by the federal government.





Jay Nankivell
General Manager
Broken Hill City Council
240 Blende Street
Broken Hill, NSW, 2880

28-10-2022

Dear Jay,

DRAFT BROKEN HILL ECONOMIC DEVELOPMENT STRATEGY 2022-2027

Congratulations on Council's initiative to create this document and thank you for the opportunity to provide comment on the *Draft Broken Hill Economic Development Strategy 2022-2027* (the "Strategy").

The Strategy document covers many areas that impact the Broken Hill community and should be applauded for its wide-ranging approach.

We have limited our comments on aspects of the Strategy document that we believe has a particular focus and alignment with our own current work and strategic views for Broken Hill.

With the recent announcements from one emerging mining company on the review of their project and what could be an anticipated delayed timeframe, we believe it is opportune to review forecast workforce numbers and the impact this may have on Council's analysis of housing requirements and other flow on aspects.

We have a concern about the forecast workforce numbers referred to in the NSW Minerals Council report and how they may have been interpreted and how this may have impacted Council's analysis of housing requirements and population forecast.

The Strategy document refers to 3,000 jobs from five mining projects in the Far West NSW region, but this, we believe, is misleading as of the five projects only two are in the Broken Hill region, and those two projects equate to 2,310 jobs, based on the high-level numbers in the Minerals Council report and supporting information from the emerging mining companies.



There is more detail in these numbers than just taking them at face-value and using these figures for analysis of expected workforce numbers, housing requirements and population growth.

The numbers quoted combine construction and ongoing operational workforce numbers.

Construction workforces and operational workforces are very separate scenarios for analysis.

Construction numbers quoted by emerging companies are usually equivalent FTE numbers and should not be assumed to be the full construction number continuous for the duration of construction.

Most constructions of the proposed size have different project stages and the workforce required will vary at different times. For example, depending on the construction company's program they may utilise their own employees, bringing them in and out of the project as required, or may also involve existing local contractors as well as employing locally. How they reside at different stages of the project, such as at onsite construction camps or local accommodation, will vary.

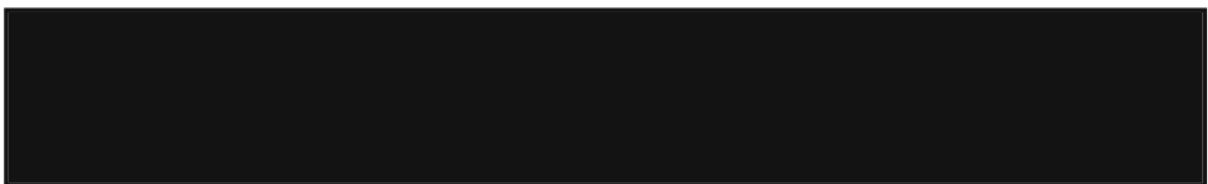
To assume a flat forecast construction workforce number, for a major project located outside Broken Hill, will reside in the City for the duration of a project is not necessarily a correct assumption.

Looking at the longer-term operational workforce, based on these two emerging mining projects (irrespective of recent announcements), the workforce that hopefully will primarily be residential in Broken Hill, is in our view around 900. Depending on how you calculate any employment multiplier effect of additional workforce numbers, and if you include potential renewable energy projects ongoing workforce numbers, you may head towards a number around 2,000 for a new residential workforce. As noted above, this excludes any construction workforce numbers.

Council have indicated in the Strategy document a vision of 5,000 new jobs.

For this to maintain validity we believe the Strategy document from Council needs to provide some supporting information of the basis of this number and how they see this potential new number developing as part of their vision. If Council has information of further major developments outside of known mining and renewable energy projects that supports this jobs number, we believe that information should be detailed in the Strategy document.

The population forecast from Council of 25,000 by 2027 is commendable and all business, industry and the community should work towards achieving this number.



We therefore suggest Council needs to provide some detail around their assumptions and vision of how they came to forecast this number and whether it is based on analysis or is aspirational.

Council's own *Population.ID* analysis forecasts a net increase of 1,326 people from today to 2026.

Again, If Council has additional information how the population forecast number of 25,000 is to be achieved, it would be beneficial to all for this to be shared.

By providing this supporting information it will go a long way in helping the broader community understand and better support this vision and assist in making it happen.

Throughout the Strategy document there is mention of an identified need for 700 new or renovated dwellings. Elsewhere there is commentary on the need for up to 1,000 dwellings. If this can be clarified and made consistent this will assist the community to understand the requirements. This dwelling forecast needs to consider construction versus ongoing operational numbers as well as the timing of possible mining project changes, and if it does already take these factors into account, provide some detail in the Strategy, so again the community has clarity and can support the vision.

We welcome being able to discuss any of this further with Council to be able to support Council in creating a Strategy that underpins the future prosperity of Broken Hill.





NATIONAL HERITAGE PLACE

**Draft Broken Hill
Economic
Development
Strategy
2022-2027**

BROKEN HILL
CITY COUNCIL

**AUSTRALIA'S FIRST
HERITAGE LISTED CITY**

QUALITY CONTROL		
KEY DIRECTION	2. Our Economy	
OBJECTIVE	<p>2.1 Our businesses are well connected and thrive in an environment that supports innovation and economic growth</p> <p>2.2 Our economy provides opportunities that match the skills and needs of the population and enhances population growth</p> <p>2.3 Our City attracts a diverse range of businesses and visitors providing opportunities for work, education, leisure, and social life</p> <p>2.4 We are a destination of choice and provide a unique experience that encourages increased visitation</p>	
STRATEGY	2.1.4 Ensure strategic planning addresses the capacity to increase economic activity for the retention of residents	
FILE REFERENCE No	11/407	EDRMS No. D22/51532
RESPONSIBLE OFFICER	Executive Manager Growth & Investment	
REVIEW DATE	June 2024	
DATE	ACTION	MINUTE No
28/09/2022	Public Exhibition	46989
NOTES	For more information contact: council@brokenhill.nsw.gov.au	
ASSOCIATED DOCUMENTS	Broken Hill Community Strategic Plan 2040	

ACKNOWLEDGEMENT

We pay respect to the Traditional Owners of the Broken Hill area - the Wilyakali People - on whose land we live and work upon. We acknowledge, pay respect, and celebrate the ongoing cultural traditions and contributions to Broken Hill and the surrounding region by Aboriginal people. We acknowledge the Elders past, present and emerging.

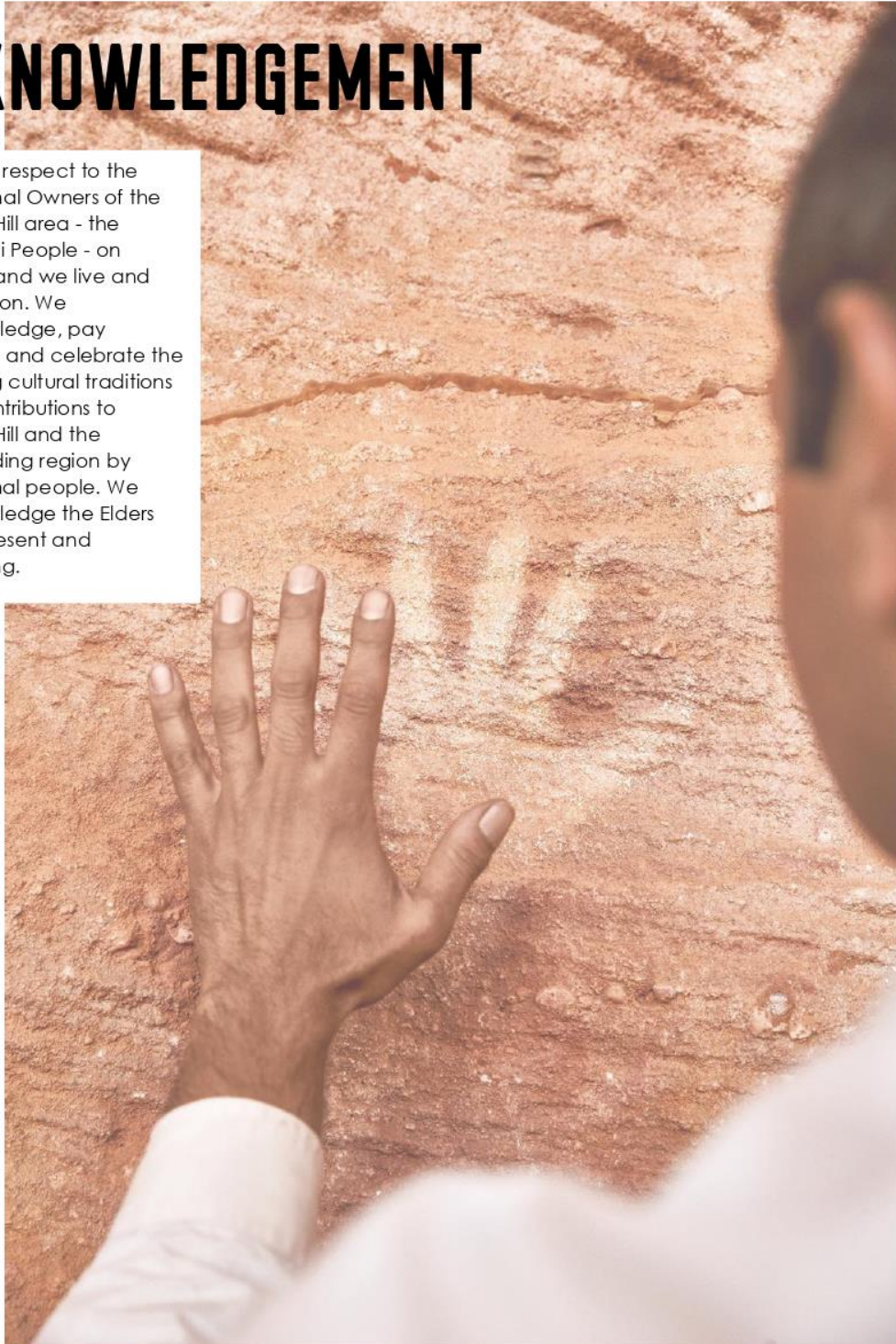


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MAYORAL WELCOME

Welcome to Broken Hill's inaugural Economic Development Strategy – a strategy designed to embrace the vision and aspirations of our community and build on our economic strengths.

The strategy is a road map for the city to reach its potential to be an international powerhouse of sustainable and technological innovation – with services and facilities to grow an active, vibrant residential population and one that values and shares the region's unique natural and built environment with regional, national, and international visitors.

Broken Hill is entering an exciting new era of growth and we are planning for an anticipated surge in population. With an estimated 2,200 new mining jobs being created by 2026 and a commitment from mining companies to promote a residential workforce, we have committed to an ambitious vision of growing our population to 25,000 by 2027.

Our Economic Development Strategy outlines a five-year plan to strengthen the foundations of our economy by investing in infrastructure, services, and programs to promote economic, social, and cultural growth as we emerge from the impact of COVID-19 and embrace the opening of new mines and investment in the renewable energy industry.

There is a sense of vibrancy and renewal in the air, generated by the resurgence of mining and the support by State and Federal Governments to endorse local mining projects as projects of national significance.

There is also a noticeable energy uplift created by events that are attracting national and international visitors, the success of major visitor marketing campaigns, and the number of small businesses opening in the Central Business District.

The planned multi-million-dollar revitalisation of the Central Business District, sporting grounds, and other recreational facilities also underpin the expansion of the City's twilight economy and social experience.

As a community, we are culturally rich and diverse and a significantly important Australian regional centre that supports a successful agricultural community.

As the strategic centre for Far West NSW supporting communities in the neighbouring Central Darling Shire and Unincorporated NSW, it's importance as a centre of regional significance underpins the commitment of Council to collaborate with its neighbouring Councils and all sectors of Government and the private sector to deliver quality services to the people of Western NSW.

The Strategy provides direction for achieving success and promotes a collaborative approach to growth initiatives to ensure success. It defines the opportunities presented across four key pillars which will create the conditions for a strong, adaptive, sustainable, and thriving future City economy. These priority areas include:

- A Vibrant Community: Leadership, collaboration, and advocacy.
- Population Growth: Housing, land management, education, and training.
- Business and Industry: Strategic land planning, industry investment in existing and new industries.
- Visitor Economy: Tourism, film, creative arts.

From these four pillars, there are 17 objectives and 48 outcomes across the life of the Strategy. We will implement these actions by leading on delivery, collaborating with others, and advocating for investment.

By delivering and supporting actions in the four pillars, Council has set targets for the Broken Hill economy for 2027. Some of these targets are aspirational but demonstrate the commitment of the Council and community to growing the economy.

These targets are:

- Broken Hill to be recognised as a global leader in the Critical Minerals Economy
- Destination of choice for people to live and work
- 25,000 residential population
- Increase GRP to \$ 1.1 billion
- 3,000 new jobs
- 80% workforce residential
- 700 new or renovated dwellings

This strategy will result in Council placing a greater focus on measures that will place us in good stead for the future and foster economic growth and development for the years ahead.

EXECUTIVE SUMMARY

Broken Hill is a culturally rich and diverse city with its foundation in mining and the arts. It is a regionally significant service centre that supports a successful agricultural community and is the strategic centre for Far West NSW supporting communities in the neighbouring Central Darling Shire and Unincorporated NSW. The city is on the cusp of significant growth and population change with projects of significance in the critical resources and renewable energy sectors.

Broken Hill is Australia's longest-living mining city. It is where it began for BHP in 1885, when it started mining an ore body of silver, lead, and zinc. That same ore body became the world's largest single source of silver, lead and zinc ever discovered on earth, generating over \$100 billion in wealth and continues to be mined today.

The city's economic focus for the past 20 years has been to broaden the economic structure and to focus on the visitor economy and promote Broken Hill as a liveable city that offers an immersive cultural visitor experience and enviable lifestyle.

More recently, there has been a resurgence of interest in mining opportunities in Far West NSW. In 2022, the New South Wales Minerals Council has assessed the economic growth potential of the State's mining projects pipeline, with 32 projects underway between impact statement and final approval.

Five of these projects are in Far West NSW, which represents a potential \$2.7bn injection into the economy with the potential of 3,000 jobs. * Broken Hill is confirmed as a major player in the Nation's

critical minerals map with two of these projects on the Local Government boundary and planning for population growth and a strong economy continues to have a sharp focus to ensure that the city grows its resident population.

The city is also home to advances in Australia's renewable energy sector which includes the Broken Hill Solar Plant and the Silverton Wind Farm and is the regional centre for agriculture, health, education, law and order, government services, industry, and business in Far West NSW.

A number of new opportunities including those related to air and rail have also presented themselves, generating interest from all tiers of Government and private investors, elevating the city's leverage of being a significant Australian regional centre.

These opportunities provide Broken Hill an opportunity to play a significant role in rebuilding the NSW economy in the years ahead, and with the right policies in place to support population growth this should reverse population leakage from Broken Hill.

This strategy identifies a wide range of opportunities that can be pursued by working together to achieve maximum impact coordinated around four main pillars:

- **A Vibrant Community**
- **Population Growth**
- **Business and Industry**
- **Visitor Economy**

*NSW Minerals Council chief executive officer Stephen Galilee, ABC Broken Hill, 2 September 2021).

BROKEN HILL ECONOMIC VISION

Broken Hill will be a national powerhouse of sustainable and technological innovation that values and shares the region's unique natural and built environment with regional, national, and international visitors and is home to an active, vibrant residential population with services and facilities to support population growth to 25,000 by 2027.

WHAT SUCCESS LOOKS LIKE 2027



OUR ECONOMIC STORY

Broken Hill is the only city in Far West NSW and is the regional service centre for a number of surrounding communities situated in Central Darling Shire and Unincorporated NSW.

The abundant natural resources of the Far West; land, water, and environment, were utilised by the first non-Indigenous settlers for the economic gain of the new colony. The region continues to play an important role in the economic landscape of the State and nation.

Broken Hill is Australia's longest-living mining city and will continue to be an economic powerhouse of national significance as it moves to embrace these new opportunities and becomes a hub of sustainable and technological innovation.

The nation's explorers opened the Australian interior, including the Far West NSW region for pastoral activities in the 1800's and the discovery of the ore body by Charles Rasp in 1883 later formed the basis of the world's two largest mining companies, BHP, and Rio Tinto. Broken Hill is where it began for BHP in 1885 when it started mining the ore body that became the world's largest single source of silver, lead, and zinc ore source, generating over \$100 billion in wealth.

After 135 years of mining, the 7.5km-long, 1.6km-deep, 300-million-tonne mineral system - the Line of Lode - is still being mined by Perilya Limited and CBH Resources making Broken Hill one of the longest continual mining towns in the world and one of the oldest contributors to the nation's taxation and mining royalties scheme.

It has been a boom-and-bust economy – not just impacted by global commodity markets but also because of the sense of justice embraced by the community, determined to secure a fair economy for all. There were significant periods of economic disruption, particularly during the late 1800's and 1900's, caused by striking workers who fought for better conditions and pay which impacted on the local economy for months on end.

During this period, the location's harsh environment also drove the advocacy work for a better standard of living by the City's five pillars of leadership namely: The City Council, the Mining Industry, the Barrier Industrial Council, the Broken Hill Chamber of Commerce and, the Pastoralist's Association of the West Darling. This lobbying for improved services that supported the sustainability of the region's economy and focused on areas such as industry investment and development, law and order, water and power supply, direct railway routes (with uniform gauges) between the capital cities and regular postal services. Without these enablers and significant investment in city infrastructure and services by the mining companies and individual entrepreneurs who invested significantly in the business and retail precincts, the prediction that the city would not last beyond mining was a real assumption.

While intrinsically linked to mining, Broken Hill's economic story is not just about the people's relationship with the ore body.

Long before the mineral wealth was unlocked, the Wilyakali people had a presence in the region dating back over 50,000 years, which was recognised in 2015 when the Barkindji people were recognised as the traditional owners of the land in a court ruling on the State's largest Native Title claim.

Any commentary on the economic story of Broken Hill also cannot ignore that the City's longevity lays in an international workforce who found their way to Broken Hill - and who built a life and community. Immigrants to the city not only worked on the mines but built businesses around transport, manufacturing, construction, agriculture, and retail.

OUR ECONOMIC STORY...CONTINUED

As the city grew into the 20th Century, Broken Hill contributed to world ranking innovative mining and metallurgical practices, which were to benefit mining and associated industries in Australia and overseas.

In the latter part of the 20th Century, the lure of Broken Hill's perfect light inspired the development of the outback art movement and Broken Hill's artists were recognised globally, creating a new industry.

The city started to attract artists, actors, writers, poets, and filmmakers. Broken Hill's modern movie-making career began with 1971's *Wake In Fright* and one of Broken Hill's greatest exports – the *Brushmen of the Bush* was formed in 1973. It was this creative economy that laid the foundation for the visitor economy to grow – as the artists started to sell Broken Hill as a bucket list destination through visual imagery and words.

In 2015, the City's contribution to the nation was recognised when Broken Hill was listed as the first city in Australia to be included on the National Heritage List, adding to its credential as a destination of choice for the world's traveller.

Post 2000, the City's economic focus has been on broadening the economic structure to diversify away from commodity driven industries and promoting Broken Hill as a liveable city that offers an immersive cultural visitor experience and enviable lifestyle. Industry focus has been on renewable energy, manufacturing, film, tourism, the arts and events and festivals.

Most recently, the focus has reverted to mining – with mining again being the major employer in the city in 2022. There has been a significant resurgence of interest in mining opportunities in Far West NSW. In 2021, The NSW Minerals Council assessed the economic growth potential of the State's mining projects pipeline, with 32 projects underway between impact statement and final approval. Five of these projects are in Far West

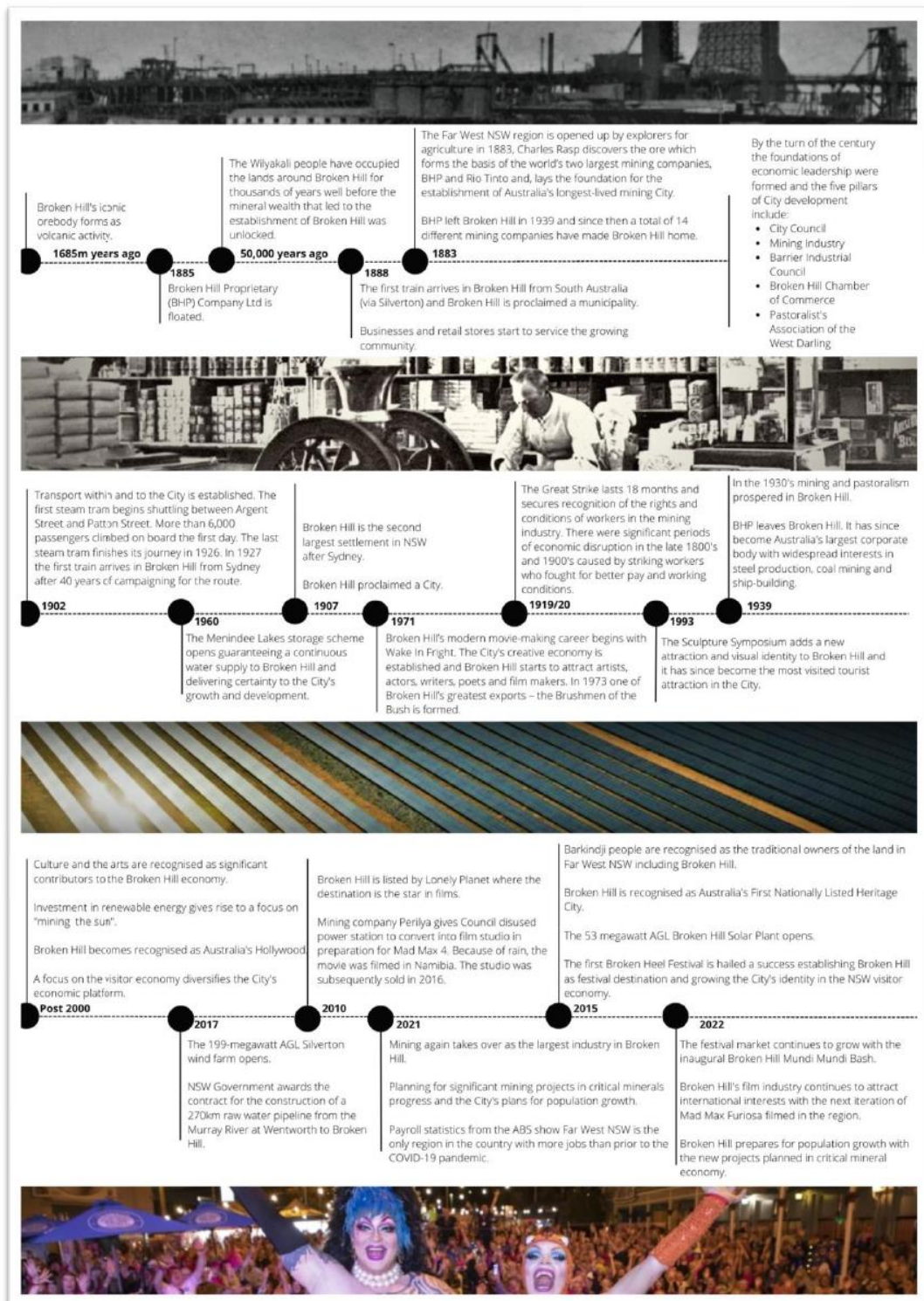
NSW which represents a potential \$2.7bn injection into the economy with the potential of 3,000 jobs. Two of these projects are on the Local Government boundary of Broken Hill.

The city is also confirmed as a major player in the Nation's critical minerals map and has a sharp focus on planning for population growth and industrial expansion. It is also advancing into becoming an Australian renewable energy hub.

Broken Hill once had a thriving population of 35,000 people. It is well-equipped with capacity in terms of infrastructure to handle the requirements of a large mining city – airport, rail, civic buildings, hotels, CBD and more but to embrace these new opportunities the focus during this economic expansion will be enabling industries – those that support our engine industries of mining and agriculture (e.g., engineering and manufacturing) and population serving industries (e.g., education and training and health care and social assistance).

All these opportunities provide Broken Hill and the surrounding region an opportunity to play a significant role in building the NSW economy in the years ahead and, with the right policies and investment in place, this should reverse the population leakage from Broken Hill and grow a sustainable economy.

*www.nswmining.com.au/news/2021/8/32-mining-projects-in-planning-pipeline-can-drive-economic-recovery-for-nsw



OUR ECONOMIC REGION



Functional Economic Region

Source: FAR WEST | Regional Economic Development Strategy | 2018 – 2022

Broken Hill is a part of the Far West Functional Economic Region which consists of two local Government Areas, Broken Hill City and Central Darling Shire and the Unincorporated Area of NSW. It covers approximately 146,000 km² of NSW.

The region accommodates the Barwon–Darling River system, Menindee Lakes, Mungo National Park and the Willandra Lakes World Heritage Area as well as large pastoral lease holdings and small settlements such as Wilcannia, Silverton, Tibooburra, and Milparinka.

Broken Hill is the strategic centre of the Far West economy servicing several smaller towns, remote communities, farms, mines, and other remote businesses. The city is located approximately 1,100 kilometres west of Sydney and 500 kilometres east of Adelaide. As the major administrative hub, it provides health, aged care, social services, education, policing, retail, business, and other essential services for the Far West Region.

Broken Hill has a strong cross-regional relationship with South Australia and Victoria, and residents

access higher-order health, education, retail, commercial and transport services in Adelaide and Mildura.

The remoteness and sheer size of the Far West Region poses some of the biggest challenges for regional residents. Access to higher levels of services continue to cause some disadvantage for locals. Fortunately, Broken Hill has relatively good access to the capital cities of Sydney, Adelaide, and Melbourne via daily air passenger services as well as daily bus services connecting to the Sydney XPT, weekly Indian Pacific passenger train services and good road linkages.

<p>BROKEN HILL</p> <h2>At a Glance 2022</h2>	<p>Broken Hill</p> 
<h3>Our Community</h3>  <p>GRP: \$0.86 Billion Local Jobs 7,576 Local Businesses: 933</p> <p>Largest Industries: Mining 2020/21 (\$450M) Healthcare and Social Assistance 2020/21 (\$173M) Retail Trade 2020/21 (\$84M)</p> <p>Employed Residents: 7,370 Unemployment Rate: 4.9% (March 2022)</p>	<h3>Our Economy</h3>  <p>Population: 17,588 Population Forecast 2025: 19,591 Population Forecast 2046: 18,340 Median Age: 44 Couples with children: 17.5% Older couples without children: 10.9% One Parent Family: 13% Other Family: 1.1% Median Weekly Household Income: \$1,173 Lone person households: 33.8% 10% of our population identify as Aboriginal or Torres Strait Islander SEIFA index of disadvantage: 901</p>
<h3>Our Housing</h3>  <p>Total Dwellings: 9,551 Occupied Private Dwellings: 8,021 Non-Private Dwellings: 36 Average Persons Per Dwelling: 2.2 Medium Density Housing: 580 Median Monthly Mortgage Repayment: \$867 Median Weekly Rent: \$220 Household Renting: 1,859 Households With A Mortgage: 2,219</p>	<h3>Our Tourism</h3>  <p>Domestic overnight visitors spent an estimated 535,000 nights in the Broken Hill Local Government Area in the Y/E December 2021.</p> <p>In 2019/20, the total tourism and hospitality sales in Broken Hill City was \$65.2m. The total value add was \$34.1M.</p>
<h3>Our Education</h3>  <p>University Qualification 25% Certificate 1 to 4: 30.1% Certificate Level, NFD (Not Further Defined) 2.4% Inadequately described or not stated 3.4% No Qualifications: 39.1%</p>	<h3>Our Land</h3>  <p>Land Area: 170.4 square km Business: 11.69% Residential: 72.26% Business Industry: 5.55% Mining: 10.5%</p>

ECONOMIC OUTLOOK

While the city's population has experienced a steady decline since 2010, new opportunities presented by the investment of the mining companies and the multiplier effect across other industries from the investment, offers Broken Hill a diversity of economic opportunity. Broken Hill's traditional strength is in mining and the future growth of this industry puts it in a strong position to attract more value-adding industries to leverage off the abundance of natural resources.

With the expected increase in mining positions and associated migration to the city there will be the requirement for an estimated 700 dwellings. From this direct expansion into the economy, it is anticipated that there would be flow-on effects into other related intermediate industries as well as increased new employee consumption expenditure.

These combined flow-on effects are estimated to support another 286 indirect local jobs per year, in addition to the 3000 new jobs. These jobs are expected to be in the industry sectors of manufacturing, construction, professional, technical, and scientific services, accommodation and food services and rental, hiring and real estate services. (Profile ID). This aligns with the key industries to promote future economic growth in the Far West Regional Economic Development Strategy (2018-2022) which include:

- Engines of growth – industries well-linked to external markets and bring money into the region (e.g., mining and agriculture).
- Enabling industries – industries that support engine industries (e.g., engineering and manufacturing).
- Population serving industries – industries that support people in the Region (e.g., education and training and health care and social assistance).

There are a number of emerging and significant opportunities for Broken Hill including:

- The expansion of the Broken Hill Regional Airport to include an industrial and commercial precinct.

- The opportunity for a rail line from Broken Hill to Melbourne, investment in new housing.
- Initiatives and collaborative approaches to economic growth with key stakeholders such as health, education, and police.
- Investment in the Circular Economy, which seeks to reduce total waste creation associated with all industries and increase the quantity of materials recycled, upcycled, and reused is also on the City's radar. By diverting most of the waste away from landfill and towards manufacturing, it is possible to reduce costs associated with waste management and create additional revenue streams. This will create greater job security within the region and promote the manufacturing industry within Broken Hill.
- With the construction of the 53MW AGL solar farm, 199MW Wind Farm at Silverton and potential establishment of Broken Hill City Council as an energy retailer, Broken Hill is also positioned as an international leader in sustainable innovations. By continuing this momentum and advocating for further private investment into these industries, Broken Hill is poised to become the national centre for energy generation and storage, as well as it's associated manufacturing requirements.

A further emerging opportunity for investigation includes expanding sustainable innovation. By recognising that the traditional economic method of extracting and exporting natural resources has a limited lifespan and can be disrupted by economic fluctuations, investing in sustainable innovation will create opportunities to adapt more readily to changing circumstances. This is achieved by advocating for an increase in local manufacturing of end-use products, such as batteries and microelectronics. By producing these goods close to the refining site of their base materials, it is possible to reduce costs associated with transporting as their production methods are weight reducing. This has the potential to turn Broken Hill into a hub of sustainable innovation, which will result in economic diversification more capable of withstanding global supply chain interruptions.

THE CHALLENGES

There is no doubt that the economy of Broken Hill has been impacted by several years of drought and the impact of COVID-19.

Broken Hill City's Gross Regional Product was \$0.86 billion in the year ending June 2021, decreasing by 5.6% since the previous year. *

While Broken Hill is fortunate to have many of the fundamental elements for lifestyle, sustainability and social cohesion in place, the significant challenge is catering for new mining investments and attracting industries to grow the region's economy presents several challenges. These include:

- A significant focus on attracting new workers and families to the city to cater for the new mining workforce.
- Minimising "Brain Drain" as younger residents move away for education and upskilling.
- Skill shortage – mismatch between future employment opportunities.
- Reliance on external resources to invest in renewable plant, intellectual property and major engineering and construction projects.
- Minimising FIFO workforce.
- Costs for industry based on transportation and travel costs.
- The city is landlocked creating difficulty in expansion for industrial and housing developments.
- Quality Housing Stock.
- Increased pressure on future services including Local Government facilities, medical, education and childcare with population growth.
- Government to invest in infrastructure and services will also influence the City's capacity to encourage new residents to live and work in Broken Hill.

Note at the time of developing this strategy, an initial release of the 2021 Census Data had been made available. Where possible, 2021 data is presented, however where data is not released, then 2016 information is presented.

**National Institute of Economic and Industry Research (NIEIR)
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(informed decisions)*

THE ENABLERS

Despite recent population decline, global demand for iron ore, cobalt and other critical minerals is expected to provide the impetus for positive population growth.

There are a number of strengths that the city has that provide the foundation for economic growth and prosperity including:

- Strong potential for drivers of economic growth
- Highly skilled labour force
- Abundant natural resources
- Australia's First Heritage City listing and heritage architecture
- History of technological innovation and a population that readily adopts and accepts innovation
- Multiple new mining operations, increasing local investment
- Strong tourism, festival and events sector and film industry
- Agreeable geography for easy development and transportation
- International attention, especially in the areas of mining, technological manufacturing, and renewable energy.

Since 2016, the number of jobs in mining has doubled. In addition to this recent growth, recently announced major projects are expected to create up to 2,200 jobs over the forecast period. It is expected that many of these workers will live in Broken Hill City. In 2016, approximately 80% of mine industry workers were also residents. If this proportion continues, Broken Hill will face demand for over 700 dwellings to accommodate the influx of workers at its peak.

Any future levels of population growth and change will largely depend on the city's capacity to accommodate workers. This will, in part, determine the size of the workforce to be housed in temporary worker accommodation.

With no significant housing developments recently completed, under construction or planned, it has been assumed that the forecast increase in mining sector workers will primarily be accommodated in the existing unoccupied housing stock. In 2021, unoccupied dwellings accounted for 20 percent of the city's dwelling stock.

OUR APPROACH

The Economic Development Strategy 2022 – 2027 has been informed through a series of public consultations and ongoing briefings and meetings to develop a series of strategies to plan for Broken Hill's future. This includes:

- Broken Hill Community Strategic Plan 2020-2040
- Broken Hill Central Business District Master Plan
- Broken Hill Smart City Strategy
- Broken Hill Renewable Energy Action Plan
- Broken Hill Cultural Plan
- Broken Hill Cultural Plan Background Report
- Broken Hill Cultural Framework and Synopsis Report
- Destination Country and Outback Destination Management Plan
- Far South-West Joint Organisation Destination Management Plan
- Draft Regional Transport Strategy

The strategy also reflects the objectives and direction of regional, State and Federal strategies and identifies actions that can be pursued at a local level to align Broken Hill's economic progress with State and National priorities including:

- Far West Regional Plan 2036
- Far West Regional Economic Development Strategy 2018 - 2022
- Regionalisation Ambition 2032 - a Framework to Rebalance the Nation
- A 20-Year Economic Vision for Regional NSW
- NSW Visitor Economy Strategy 2030

During the two-year community consultation process for the Broken Hill Community Strategic Plan 2040, the community identified that economic success looks like an economy that is innovative, sustainable, diverse, resilient, adaptable to change and that it makes the best use of the unique advantages of our remoteness and lifestyle. (CSP 2040).

During this time the community was also actively engaged in the development of the CBD Masterplan, Broken Hill Cultural Strategy, Destination Country and Outback Destination Management Plan and the Renewable Energy Action Plan – all of which pose real economic opportunities for the city and region.

The key identified priorities for economic growth were that the local economy embraced traditional industries (e.g., mining, art, and tourism) and new industries (e.g., technology and renewable energies), that these industries are supported. It was also strongly advocated that local career, training and education opportunities are created and if existing, expanded - especially for young people to ensure more stay in Broken Hill and that our opportunities attract more people in all forms, visitors, investors, and new residents.

The analysis of the consultation and resulting plans and strategies revealed the following four economic priorities:

- **A Vibrant Community**
- **Population Growth**
- **Business and Industry**
- **Visitor Economy**

Each of these themes host a number of objectives and actions which are inter-related – no one activity will create a sustainable economic future for Broken Hill. The inter-relationship between activities and the agencies working towards the delivery of outcomes will have a collective impact on the city's future economic success.

OUR GLOBAL COMMITMENT

UN GOALS



The United Nations Sustainable Development Goals underpin our work.

In September 2015, Australia was one of 193 countries to commit to the United Nations Sustainable Development Goals (the SDGs). The City of Broken Hill has been proactive in the strategic implementation and action on the SDGs since this commitment. Central to this has been the implementation of the SDGs in our core strategy documents.

The Economic Development Strategy aligns with:

- SDG 4 Quality Education: Ensure inclusive and equitable high-quality education and promote lifelong learning opportunities for all.
- SDG 8 Decent Work and Economic Growth: Promote sustained, inclusive, and sustainable economic growth, full and productive employment, and decent work for all.
- SDG 9 Industry, innovation, and infrastructure: Build resilient infrastructure, promote inclusive

and sustainable industrialisation and foster innovation.

- SDG 11 Sustainable Cities and Communities: Make cities and human settlements inclusive, safe, resilient, and sustainable.
- SDG 12 Responsible Consumption and Production: Ensure sustainable consumption and production patterns.
- SDG 13 Climate Change: Take urgent action to combat climate change and its impacts.

The Economic Development Strategy will provide vision and delivery programs for the Broken Hill economy over the next 10 years. Consequently, the global language of the SDGs has been applied, not just at a goal level but embedded as targets and indicators throughout this strategy.

STRATEGY – PILLAR ONE A VIBRANT REGION

Key Themes: Leadership, collaboration, and advocacy.



Broken Hill's economic growth does not exist in a vacuum, it is dependent on successfully working collaboratively with stakeholders, partners, and all tiers of Government. The city is the strategic centre for many industries based on the region's rich resources and endowments and the city's economic health is intrinsically linked with the health of the regional economy. This theme provides the foundation for activities that create a liveable city including investment attraction and facilitation. It investigates opportunities at a regional level to attract new business and development, invest in major projects such as sporting and cultural precincts, open spaces, and improved transport options. It provides a platform for regional leadership through collaboration and advocacy.

Sustainable Development Goals: SDG 8 Decent Work and Economic Growth, SDG 9 Industry, innovation and infrastructure, SDG 11 Sustainable Cities and Communities.		
Vibrant Region Objective	What does success look like?	How will success be measured?
1.1 Collaborate with surrounding LGAs, government and industry to identify economic opportunities	A unified approach has resulted in an increased number of registered businesses and industry expansion in Broken Hill and region	Annual business registrations (increase or decrease) Increasing employment in new/expanding industries year on year
1.2 Advocate for improved affordable and accessible transport and connectivity	Delivery of improved passenger and freight services to the region including air, rail, and road The region is competitively positioned to secure funding for upgrade and maintenance of its transport network through the implementation of the Regional Transport Plan Installation of electric vehicle network across the region to mitigate range anxiety	Initiatives from Regional Transport Plan are implemented Second rail service to Sydney The Broken Hill to Melbourne Rail Corridor is officially recognised by State and Federal Governments as a priority rail line Electric vehicle chargers are installed every 100km on major road networks
1.4 Advocate for improved digital connectivity in and around the city to support community and business needs	Digital Infrastructure enables advanced technology and high-speed connectivity to support and attract innovative businesses and growth industries and improved infrastructure for residents and visitors to minimise interruptions to connectivity	Connectivity Maps – reduction in Black Spots Number of businesses engaged in E-Commerce Investment from telecommunications companies on infrastructure to minimise interrupted services and improve mobile broadband, internet, phone, and text messaging services
1.5 Fair access to affordable utilities such as water and electricity	Recognition is received from Commonwealth and State Government and services providers of the unique geographical challenges faced by industry in Far West NSW and appropriate subsidies and incentives are available to expand identified economic opportunities	Appropriate subsidies and incentives are provided for business and industry to grow in Broken Hill and region
Reporting Methodology:	Annual State of the Economy Report, Broken Hill City Council Annual Report	

STRATEGY – PILLAR TWO

POPULATION GROWTH



Key Themes: Housing, land management, education, and training.

This pillar is the foundation for creating opportunities to invest in people and create a liveable city that encourages future population growth.

With no significant housing developments recently completed, under construction or planned, it is assumed new residents will primarily be accommodated in the existing unoccupied housing stock. In 2021, unoccupied dwellings accounted for 20 percent of the city's stock and innovative strategies to unlock these properties will be required. With the Broken Hill population forecast to grow there is a requirement for up to 700 new dwellings. It is also essential that Broken Hill focuses on maintaining and developing a skilled labour force for current and future needs of business and industry.

Helping people reskill, upskill, and reinvent careers is essential for regional workforces to exploit future opportunities. This includes investing in research and development for jobs for the future. Our economy must provide opportunities that match the skills and needs of the population and enhances population growth.

This pillar also addresses the importance of a focus on early childcare and attracting investment in early childcare services to ensure families have access to appropriate care services.

Relevant Sustainable Development Goals: SDG 4 Quality Education, SDG 8 Decent work and economic growth.		
Population Growth Objective	What does success look like?	How will success be measured?
2.1 Strategic planning addresses the capacity to increase economic activity for the retention of residents	Broken Hill Liveability and Housing Strategy delivered	Housing Strategy recommendations implemented
	Population decline is reversed	Population increases to 25,000 by 2027
	Workers live in Broken Hill – FIFO is minimised	Growth in working age demographic year on year
	Partner to support new residents, including migrants by providing timely information	Growth in the number of families living in Broken Hill year on year
2.2 Our private and public educational entities are provided with the resources required to deliver quality learning outcomes	Childcare is available for all families seeking places	Maintain 80% resident status for all workers
		<12 month waiting list for childcare
	Increased investment by State and Federal Government to expand locally provided training and educational opportunities including traineeships and apprenticeships and access to STEAM opportunities	Yearly enrolments at primary and secondary school
	The Country University Centre (CUC) continues to be funded and provided with the resources to expand	Annual increase in the number of students accessing the CUC
2.3 Identify future skills required to encourage development of local workforce	Secondary and tertiary education, distance education and placement experience are locally accessible to minimise brain drain	Annual increase in number of apprenticeships and traineeships in Broken Hill
	Business and local leaders are supported grow apprenticeship and traineeship opportunities	Delivery of gap and skills audit
	There is a collaborative approach from Government, tertiary institutions, and industry foster partnerships to bring identified skills to the city	Reduction in dependency on external workforce
	There is a local skilled labour force for current and future needs of business and industry	Reduction in emigration of working aged residents
Reporting Methodology	Annual State of the Economy Report, Broken Hill City Council Annual Report	

STRATEGY – PILLAR THREE

BUSINESS AND INDUSTRY

Key Themes: Strategic land planning, industry investment in existing and new industries.



Broken Hill has historically been a leader in technological innovation. This accomplishment was achieved by fostering a spirit of entrepreneurship and collaboration and we seek to leverage these qualities to ensure Broken Hill maintains its position as a pioneer by refocusing our view to align with global progress and endeavors. This will be achieved by making Broken Hill the central hub for sustainable technological innovation.

Moving to the future cannot be sustainably achieved without a secure foundation, and this foundation can be found in the diverse range of industries already present in Broken Hill. By securing investment in these existing historic industries, we will reinforce the identity of Australia's First Heritage Listed City.

By using growth-oriented strategic land planning, we will ensure that future generations are not crowded out or suffer from alienation that can be a result of poor town management. Mixed use zoning, adequate land for industrial expansion, accommodation services suited to the seasonal nature of the Broken Hill tourism industry, and sufficient high-quality housing to attract permanent residents are all methods that can be employed to protect and fortify Broken Hill as an industrial hub, not only on a national level but also an international level.

Sustainable Development Goals: SDG 8 Decent Work and Economic Growth, SDG 9 Industry, innovation, and infrastructure		
Business and Industry Objective	What does success look like?	How will success be measured?
3.1 Strategic planning addresses the capacity to identify and release land for industrial development	Deliver Airport Masterplan and create sub-division at the airport for commercial opportunity and industrial expansion	Sub-division at airport completed
	Government investment in Broken Hill Airport is secured	Increase in approved industry related development applications
	There is a plan of engagement to identify and acquire Crown Land if required for expansion	Total footprint of industrial zoned lots meets demand
	There is an expansion of industry such as advanced manufacturing as a result of suitable land being available	Plan for city LGA boundary expansion is finalised
	Availability of enabling infrastructure to expanded industrial development areas	
3.2 Attract new renewable industries to Broken Hill	Alternate sustainable energy options investigated and endorsed for implementation	Council is established as an energy retailer in conjunction with third party energy storage facilities to meet base consumption requirements with the possibility of supplementing local community groups and not-for-profits with the excess produce
	Opportunities for scale renewable energy, back up battery capability and new technologies are investigated as they emerge allowing financial savings to be reinvested in community infrastructure and services	75% of city-wide energy sourced from renewable resources
	Measures implemented to reduce the City's carbon footprint and enhance the circular economy by educating and demonstrating the use of renewable resources	
3.3 Advocate for incentives and initiatives that support Broken Hill's creative industries through targeted educational programs to inspire employment in the sector and promote the region as a film location	Creative industries are recognised as a significant contributor to the economic landscape	Number of film activities year on year
	Major festivals and events continue to attract government support	Value of film activities and the multiplier effect on economy
	Continue the collegiate and collaborative approach to business development in the city with open communication and regular information sharing	Number of cultural shows/ events/ performances per annum
	Share information about the positive and long-term benefits of the City's economic landscape	
3.4 Advocate for incentives and initiatives that support business and industry to expand and encourage innovation in business and industry	There is a reduction in leakage of expenditure	Analyse data from Spendmapp - reduction in online spending and leakage
	Advocate for and respond to Government inquiries into business support	
3.5 Support entrepreneurial endeavours and small to medium businesses	Employment opportunities are created in private industry	Number of individuals employed by small to medium enterprises
Reporting Methodology:	Annual State of the Economy Report, Broken Hill City Council Annual Report	

STRATEGY – PILLAR FOUR

GROW THE VISITOR ECONOMY

Key Themes: tourism, events, film, creative arts.



The Visitor Economy is recognised globally as an opportunity for communities to diversify economic activity and showcase the liveability of the community to potential residents and investors.

Broken Hill's visitor economy has continued to grow during the past decade with an increase in domestic visitor numbers, the introduction of two new nationally recognised festivals and an increased interest in the city and region as a film and television destination.

Community consultation has highlighted the desire for Broken Hill to be a destination of choice and provide a unique experience that encourages increased visitation. Regional cultural tourism is on the rise globally and represents a significant growth and economic development opportunity for Broken Hill, with a need to strategically promote our existing and unique offering, improve the visitor experience and explore new avenues, such as self-determined Aboriginal cultural tourism, participatory creative learning, promotion of the city as an icon of the Australian heritage and modern art scene and outback nature-based experiences.

Relevant Sustainable Development Goals: SDG 8 - Decent work and economic growth		
Visitor Economy Objective	What does success look like?	How will success be measured?
4.1 A unified regional approach to growing the visitor economy	Government, business, and community stakeholders are engaged in the establishment of a Visitor Economy Governing Body	Governing body is established with representation from all stakeholders and a sustainable funding model
	Activate recommendations of the FSWJO and the Destination Country and Outback Destination Management Plans	Investment in new accommodation options by private sector
	Advocate for investment in expanded accommodation facilities	Second rail services to Sydney established
	Continue to work with transport services (airlines, rail, road) to ensure services meet demand	Daily flights to Sydney, Adelaide, Melbourne, and Mildura are maintained
4.2 Broken Hill and region is a destination of choice for holiday, event, festival, and conference coordinators.	Continued support and develop major destination events and festivals	Major events continue to attract sponsorship from State Government
	Advocacy to support expansion of events including arts and cultural events encourage the growth of the twilight economy	Economic impact of events and festivals Number of tickets sold to major events
	Inclusion of the promotion of the city as an icon of the Australian art scene in marketing activities	Increased length of stay from 3.6 average nights to 4.6 Data collated from marketing and media campaigns
4.3 The industry is encouraged and supported to deliver new authentic visitor products, experiences, and events	Deliver outcomes from Destination Management Plans to support growth of First Nations businesses and tourism projects	New First Nation products and experiences are available
	Funding is sourced to implement the Active Transport Plan so that visitors are encouraged to explore the city in a healthy/sustainable way by using shared paths between attractions	Silver to Sea Way is completed from Port Pirie to Broken Hill Number of actions from Active Transport Plan delivered
	Silver to Sea Way Stage 2 attracts Government investment to extends trail from Peterborough to Broken Hill	Conversion of Imperial Lake to Sustainability and Nature Park
	Government and community support for Landcare on the development of the Imperial Lake Sustainability and Nature Park	Dark Sky Policy is developed and adopted
	Develop a City Dark Sky Policy to protect night sky tourism	Active community collaboration to achieve World Heritage Listing for Trades Hall
	Support World Heritage Listing of Trades Hall	Broken Hill Wayfinding Project is completed
		Trades Hall is World Heritage Listed
4.4 Collaborative marketing campaigns to encourage visitors to the region	Re-establish Council managed visitor information website	Broken Hill Visitor Website established
	Collaborative marketing campaigns are refreshed to attract new visitors	Increase in visitor numbers annually Financial impact of visitor economy increases year on year
4.5 Deliver service excellence in the tourism, hospitality, and retail sectors to enhance visitor experience and maximise yield from tourism	Regular opportunities for industry to collaborate, network and exchange ideas and receive feedback on industry developments	Quarterly Industry Meetings
Reporting Methodology:	Annual State of the Economy Report, Broken Hill City Council Annual Report	

MONITORING AND REPORTING

The strategy is designed to be a living document – continually monitored given the fluidity of the economy and noting that new projects, actions, and priorities will manifest themselves during the life of this strategy. Broken Hill City Council will coordinate the implementation of the strategy and it will be monitored and reported on annually through a State of the Economy report presented to Council in July of each year. The Strategy identifies a series of actions to deliver economic resilience and growth and Council will work with a board range of stakeholders to monitor and deliver outcomes.

Economic Stakeholders include:

- Broken Hill City Council
- Federal Government and associated agencies
- Regional Development Australia Far West
- State Government and associated agencies
- NSW Department of Industry
- Department of Regional NSW
- Department Planning, Industry and Environment
- Department of Heritage
- Destination NSW
- Destination Country and Outback
- Far South-West Joint Organisation
- First Nations Agencies and Representatives
- Foundation Broken Hill
- Business Far West
- Education/TAFE
- Investors
- Local business, industry, and employers
- Mining Companies
- Film and Television Industry
- Businesses, residents, ratepayers

Analyses will also refer to a number of data sources (see table).

Australian Bureau of Statistics	Australia's National statistical agency.
Data NSW	NSW Government open datasets that can be used to understand social and economic trends in NSW
Profile Id Our Community	Demographic analysis based on results from the Census.
Profile Id Our Economy	Economic profile derived from official sources, includes economic modelling and analysis.
Profile Id Population Forecast	Analysis of what is driving population change in specific communities, and forecasts how the population, age structure and household types will change between now and the future.
Profile Id Housing Monitor	Online evidence-based website created for Broken Hill to advocate for housing needs and monitor progress toward strategic planning goals. Combines demographic, economic, housing and population forecast data.
Spendmapp from Geografia	De-identified bank transaction data to expenditure trends and the potential for growing economy.
Tourism Research Australia	Statistics and research to assist the government, tourism industry and Australian businesses.
Destination NSW	Statistics and research on the tourism, conferencing, festival, and events industry.
Analysis Marketing Campaigns	Reports provided on the impact of marketing campaigns.
Number of Film and Television Projects	Broken Hill City Council approvals process.
Number of residential and commercial development	Broken Hill City Council approvals process.
Industry reports	Analysis of reports and data released by business and industry groups.



www.brokenhill.nsw.gov.au

POLICY AND GENERAL COMMITTEE

December 2, 2022

ITEM 2BROKEN HILL CITY COUNCIL REPORT NO. 278/22SUBJECT: BROKEN HILL ADVOCACY STRATEGY - REFRESHED D22/64345**Recommendation**

1. That Broken Hill City Council Report No. 278/22 dated December 2, 2022, be received.
2. That Council adopt the refreshed Advocacy Strategy and that it become the centre piece of Broken Hill City Council's advocacy initiatives for the 2023 calendar year.
3. That a further revision occur after the March 2023 State election to ensure priorities are aligned to any changes in State government direction and opportunities are maximised.

Executive Summary:

Setting the strategic direction of Council and being able to clearly articulate the vision for the city to government, investors and other key stakeholders is a priority for Council and the Advocacy Strategy is designed to provide a succinct document to clearly define the city's strategic priorities to ministers, members of parliament and key decision-makers.

The Advocacy Strategy crystallises the 'big picture' initiatives that will future proof the city and enhance liveability. The underpinning focus is sustainable population growth.

The first Advocacy Strategy was released in September 2018 and refreshed in May 2020. This third iteration reflects the priorities of the Council elected in December 2021 and those identified by the community in the development of the Community Strategic Plan 2040 and the Draft Economic Development Strategy 2022 -2027.

The Advocacy Strategy is designed to be a document that the Mayor, Councillors, staff and proactive community groups can use to 'talk up' the city and advocate for its success. Since 2018, it is a document that has been presented to visiting Government Ministers and members of Parliament at both the State of Federal level and equally to those in opposition.

Achieving these initiatives will see a transformational change in Broken Hill that will secure its future, but it cannot be left to one group alone. Broken Hill is at a crossroads, and it is essential the vision and priorities are clearly articulated.

Report:

The Advocacy Strategy is a key priority document that embraces investment in capital infrastructure, innovation and entrepreneurialism to grow the economy of Australia's First Heritage Listed City - Broken Hill.

It is a blueprint designed to guide the advocacy activities of Council for the achievement of new urban designed spaces, technology, art, events and enterprises and identifies interventions that will place the City in an optimal position to attract new visitors, residents, businesses and industries.

Advocacy for Broken Hill

Broken Hill City Council regularly advocates to the NSW and Australian Governments for funding for important programs and projects that will benefit the Broken Hill community and residents of Far West NSW.

Our advocacy is ongoing with a particular emphasis placed on lobbying since 2018, when the first Advocacy Strategy was endorsed by Council.

What does advocacy involve?

Our advocacy effort is focused on engaging with all tiers of government and key organisations in our community to gain support for Council and community priorities. It includes regular meetings and representations to ministers, members of parliament and key decision-makers as well as membership of advocacy agencies such as the Australian Mining Cities Alliance, the Regional Cities NSW, Regional Capitals Australia, and the Regional Australia Institute. Council takes an apolitical view to advocacy – it is important to speak to all side of politics to ensure our priorities are understood by current and potential decision makers.

Advocacy success for Broken Hill

During the current election cycle - since the State and Federal elections in 2019 - Broken Hill City Council has been successful in advocating for more than \$25m from both the State and Federal Governments to support infrastructure and community development projects and events. Major projects funded projects include:

- Major Road repair and reconstruction \$4m
- Lighting of Alma Oval and Norm Fox Soccer Ovals \$1m
- CBD Masterplan, Cultural Strategy and Wayfinding Project \$1m
- Queen Elizabeth Park Redevelopment \$796,950.00
- Patton Park Upgrade \$645,000
- Redevelopment Broken Hill Skate Park \$310,000

Part Funded projects included in ongoing advocacy include:

- Broken Hill CBD Revitalisation Project including Library and Archives Stage 1 \$11.7m
- EP O'Neill Park Memorial Upgrade Stage One \$1.9m
- Upgrade Broken Hill Regional Airport - lighting and security upgrade funded \$2.4m

Why is advocacy important?

Council and other leading agencies in Broken Hill and Far West NSW work together to ensure greater impact to achieve maximum investment in the city and region. By working together, we can leverage the outcome and deliver priority projects, programs, and infrastructure Broken Hill.

Our priority projects

The Broken Hill community has identified a range of priority projects which we are directly advocating for to the NSW and Australian Governments. Projects include:

- Broken Hill Regional Airport Redevelopment
- CBD Revitalisation – including new Library and Archives
- Stage Two E.P. O'Neill Memorial Park Upgrade
- Opening of Imperial Lake Sustainability and Nature Park
- Land availability for industrial and residential expansion
- Rail link from Broken Hill to Melbourne and second service from Broken Hill to Sydney
- Achieve 100% renewable status for the City of Broken Hill by 2030 while reducing the cost of electricity to our residents and increasing service delivery ability.

The Strategy strengthens Council's overall advocacy capability, beyond the projects and priorities identified to be actioned through our advocacy activities.

It is underpinned by a multi-million integrated infrastructure development focus that includes strategic transport and housing, connectivity, Heritage City promotion and a cultural precinct development program that connects various sites in the city and fosters creativity, inclusion and innovation.

The strategy moves Broken Hill's economic and psychological attachment to a resource-based economy and providing actionable projects and activities through capital investment in a staged intervention and laying the foundation for communication with government and investors.

To achieve the vision, Council will interact strongly with other spheres of government, business, industry and service providers to identify emerging opportunities and achieve practical support to achieve those opportunities.

Community Engagement:

The Advocacy Strategy 2023–2024 has been informed through a series of public consultations and ongoing Councillor briefings during 2022 and meetings to develop key community strategies to plan the approach to Broken Hill's future including the Broken Hill Community Strategic Plan 2020-2040 and Draft Broken Hill Economic Development Strategy 2022-2027.

Strategic Direction:

Key Direction:	4	Our Leadership
Objective:	4.2 4.3	Our leaders make smart decisions We unite to succeed in Australia's First City Listed on the National Heritage List
Strategy:	4.2.2	Our leaders seek information, are well informed and aware of emerging issues and new information in order to advocate and respond appropriately
	4.3.3	Develop and build strong, productive relationships with State and Federal Governments and their agencies

Relevant Legislation:

Local Government Act 1993,
Local Government (General) Regulations 2021

Financial Implications:

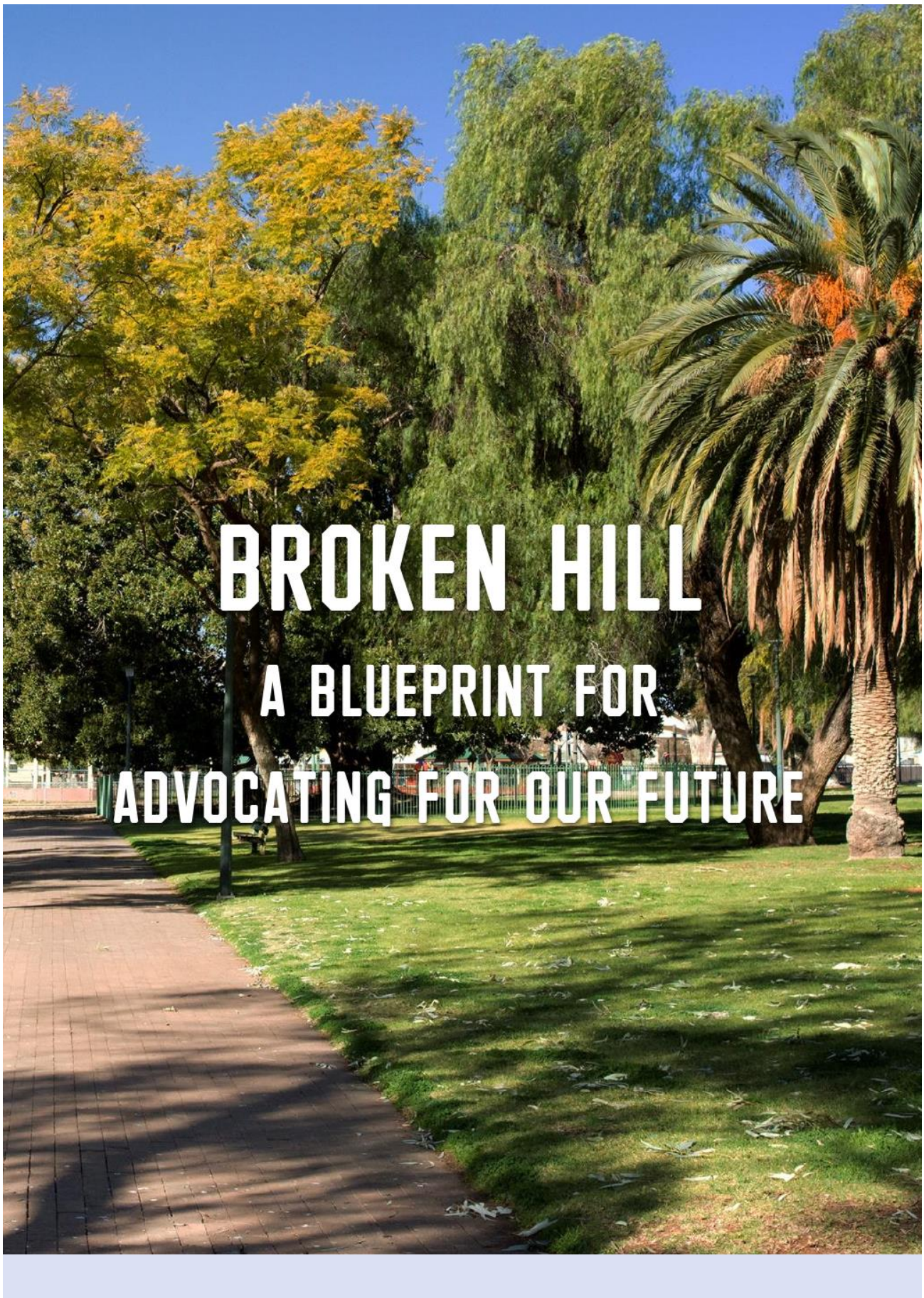
The Advocacy Strategy provides a succinct document to advocate and lobby for funding and investment in Broken Hill. Activities will be budgeted in Council's annual budget as required.

Attachments

1. [↓](#) Draft Advocacy Strategy

ANNE ANDREWS
EXECUTIVE MANAGER GROWTH AND INVESTMENT

JAY NANKIVELL
GENERAL MANAGER



“Broken Hill will be a national powerhouse of sustainable and technological innovation that values and shares the region’s unique natural and built environment with regional, national, and international visitors and is home to an active, vibrant residential population with services and facilities to support population growth to 25,000 by 2027.”



For further information visit Broken Hill City Council website www.brokenhill.nsw.gov.au.
To receive this document in an alternative format please contact Council
(08) 8080 3300.

First Published September 2018
Revised May 2020
Revised October 2022

2 Broken Hill Advocacy Strategy

MAYOR'S FOREWORD

Welcome to Broken Hill's Advocacy Strategy – a blueprint for advocating for our city's future. The strategy embraces investment in capital infrastructure, innovation, and entrepreneurship to transform the economy of Australia's First Heritage Listed City to an economy that creates a liveable city for future generations.

The refreshed strategy builds on the noticeable energy uplift in the city created by the planning and delivery of major construction projects, the expansion of the mining industry into the critical minerals sector, events that are attracting national and international visitors, the success of major visitor marketing campaigns, and the number of small businesses opening in the Central Business District.

Broken Hill is poised to undergo an impressive and explosive period of growth, one that we must be ready to receive. There are an anticipated 2,200 new jobs in mining being created by 2027, and we are working towards building our population to 2025 by 2027.

This document guides the advocacy activities of Council for the achievement of new urban designed spaces, technology, art, events, and enterprises and identifies interventions that will place the city in an optimal position to attract new visitors, residents, businesses, and industries.

Advocacy for Broken Hill is about actively pursuing strategies that create an environment to give our community a voice to influence decisions at a State and Federal level to improve the liveability and economic sustainability of our city.

Council will use a variety of methods and techniques to pursue Broken Hill's advocacy priorities and influence the liveability and economic sustainability of the city. This includes opportunistic and programmed activities such as membership of key influencing organisations and agencies, making submissions on behalf of the community, direct lobbying, delegations, face to face meetings, correspondence, media activities, attendance at conferences and delivering public campaigns.

Council will also leverage the relationships it has with other councils in Far West NSW, Regional Development Australia, the business community, industry, and service providers to demonstrate the collaborative approach our community has adopted to achieve social, cultural, and economic prosperity.

This document outlines Broken Hill City Council's vision for the town, encompassing all aspects from industry and economy to healthcare, education, and housing. Recognising the sheer amount of growth expected to come, housing and liveability has become a key priority – ensuring that we are able to attract new citizens, while giving current residents a town and identity they can be proud of. The sense of growth and excitement permeates the entire town, leading to an increase in both external and internal investment, and a curiosity as to what the future may hold.



ADVOCACY FOR BROKEN HILL

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Part Funded - Ongoing Advocacy

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- Achieve 100% renewable status for the City of Broken Hill by 2030 while reducing the cost of electricity to our residents and increasing service delivery ability.

BROKEN HILL

The City of Broken Hill is the largest regional centre in the western half of New South Wales and the strategic centre of Far West NSW. It lies close to the South Australian border and midway between the Queensland and Victorian borders. The nearest population base is Mildura in Victoria, 300 kilometres to the south on the Murray River. The nearest capital city is Adelaide, approximately 500 kilometres to the southwest.

Connected by air, rail, and road and with all the facilities that one would expect of a regional city, the Far West NSW region relies heavily on Broken Hill for essential services and connectivity.

Although located within NSW, Broken Hill has strong cultural and historic connections with South Australia and operates on Central Australian Time, half an hour behind Eastern Standard Time.

Broken Hill is Australia's longest-lived mining city, where some of the world's major mining companies were founded on the richest mineral deposits and where safe working practices and workers legislation were first developed.

Each day lives are lived out in dwellings built atop a mineralogical rainforest containing 300 confirmed mineral species and representing 2,300 million years of geological history. Many of the City's streets take their names from the wealth of metals, minerals and compounds found in the City's Ore Deposit (its Line of Lode).

The total wealth extracted from these mines is worth over \$100 billion and continues to produce, allowing Australia to stand strong in the international community as a contributor of critical minerals. This identity continues to grow with the exploration of technological minerals such as cobalt, and industrial metals such as magnetite. These are critical to industries such as renewable energy and construction and allow Broken Hill to secure its future on the world stage.

Broken Hill is not known only for its mining history, but also its rich culture and diversity, unique among comparable cities. The city is renowned for its perfect light – by day the sun and by night the stars, the desert moon, and the city lights – which attracts artists, photographers, and filmmakers. The community also gathers for several annual events to celebrate this identity, drawing visitors from around the world.

The city sits beneath a vast sky (now being mined for renewable energy), atop a landscape famed for its natural, cultural, and industrial heritage. Receiving some of the largest quantities of solar radiation in the world, Broken Hill is uniquely positioned to achieve receiving 100% of its energy demand from renewable sources, and this opportunity is being taken advantage of with the exploration and installation of solar farms and energy storage facilities.

The impact of COVID-19 has demonstrated the feasibility of remote work and living outside of major cities, an effect Broken Hill can adopt and build upon.

In January 2015, Broken Hill was recognised as Australia's First National Heritage Listed City. International findings show that heritage listing 'sells' and can stimulate growth through the visitor economy and the attraction of investment and entrepreneurial opportunity. As part of a very elite club, there is potential to heighten the brand of Broken Hill to world status.

FACT FILE

POPULATION	
2021	17,661
2019	17,479
2014	18,627

TOTAL WORKFORCE	
2021	7,575
2019	7,852
2014	7,315

INDUSTRY 2020/2021	\$M	Jobs
Mining, Construction, Manufacturing	441	2,211
Household Services*	106	2,924
Tourism**	99	317
Public Administration and Safety	52	490
Retail Trades	16	797

Between 2015/16 and 2020/21, the mining sector increased by 791 positions to 1,676. 50.8% (all industries) of workers were male and 49.2% female. As of the 2021 census, the unemployment rate was 5.5%. Mining has the largest total exports by industry, generating \$412m in 2020/21.

STRATEGIC PROJECTS

- o Broken Hill Regional Airport Redevelopment
- o CBD Revitalisation – including new Library and Archives
- o Stage Two E.P. O'Neill Memorial Park Upgrade
- o Opening of Imperial Lake Sustainability and Nature Park
- o Land availability for industrial and residential expansion
- o Rail link from Broken Hill to Melbourne and second service from Broken Hill to Sydney
- o Achieve 100% renewable status for the City of Broken Hill by 2030 while reducing the cost of electricity to our residents and increasing service delivery ability.
- o Tax reform for residents of mining communities
- o Heritage City Promotion

LIVEABILITY STRENGTHS

- o Skilled labour force
- o Strong potential for drivers of economic growth
- o International attention, especially in the areas of mining, technological manufacturing, and renewable energy
- o Access via road, rail, and air
- o Numerous sport and recreational facilities
- o New investment in key industries
- o Highly skilled workforce
- o Strong tourism, film arts and events sectors
- o Affordable housing – median house price - at Oct 2022, \$175,000*
- o Abundant natural resources
- o History of technological innovation
- o Australia's First Heritage-listed city and heritage architecture

CHALLENGES

- o Insufficient quality housing stock
- o Land locked - limited by the Native Title, Unincorporated Area, Western Land and mining and exploration leases impacting on industrial and residential development
- o Skill mismatch for key industries
- o Reliance on external expertise for major projects
- o Fluctuating commodity prices
- o Loss of young adults to employment and education opportunities elsewhere
- o Speed of connectivity
- o Ageing infrastructure
- o Risk of increasing FIFO workforce
- o Material costs for industry due to global uncertainty and transport costs
- o Increased pressure on future services including Local Government facilities, medical, education and childcare with population growth

*realestate.com.au

*Household Services refers to Accommodation and Food Services, Education and Training, Health Care and Social Assistance, Arts and Recreation Services and Other Services. In 2021, the Household services sector accounted for 38.6% of employment. The importance of this sector has decreased slightly over the last 10 years (39.3% in 2011).

**In 2020/21, the total tourism and hospitality sales in Broken Hill City was \$99.4m, the total value added was \$32.4 million.

OPPORTUNITIES	
Tourism	<p>Australia's First Heritage Listed city branding</p> <p>Tourism governing body is established with representation from all stakeholders and a sustainable funding model</p> <p>Nature-based, eco and adventure tourism</p> <p>Silver to Sea Way Stage 2</p> <p>Opening of Imperial Lake Sustainability and Nature Park</p> <p>World Heritage Listing Broken Hill Trades Hall</p> <p>Events and conferences – we are viewed as a “bucket list” destination</p> <p>Cultural and Indigenous tourism</p>
Road	Completion of sealing of Cobb and Silver City Highways
Rail	<p>Increasing number of services from Sydney to Broken Hill and interstate services to South Australia for both passenger and freight</p> <p>Connection of line from Broken Hill to Melbourne</p>
Connectivity	Improve telecommunications and access speed, opportunity for expansion of NBN to include fibre to the premises (FTTP) connection
Industry	<p>Renewable energy (wind, solar)</p> <p>Council operating as an energy retailer</p> <p>Carpentaria Resources Hawson's Iron Ore Project</p> <p>Cobalt Blue Thackaringa Cobalt Project</p> <p>Lodestone Mines magnetite project</p> <p>Aerospace opportunities</p> <p>Hydrostor compressed gas energy storage facility</p>
Land Development	Crown land available to be unlocked for industrial and residential development
CBD Activation	<p>CBD revitalisation incorporating new library and archives centre</p> <p>Smart City technology – free Wi-Fi, CCTV, and lighting</p> <p>Line of Lode redevelopment</p> <p>E.P O'Neill Memorial Park sporting precinct development</p>
Airport Redevelopment	<p>Strengthen runway to future-proof opportunities for larger aircraft to land</p> <p>Improvements to taxiways and aprons</p> <p>Expand terminal to include improved security</p> <p>Sub-division to increase city's industrial land</p> <p>Grow commercial opportunities and capacity to attract carriers and aerospace industry</p> <p>Expand hangar access</p>

KEY PRIORITY AREAS

During the development of our Community Strategic Plan 2040 our community told us how they see themselves and importantly how they would like Council to respond to their concerns. These directions set the foundation for change and influence our advocacy strategy for economic development and social change. The key priority areas are:



Our Community

We are a connected and unique community and enjoy our safety and wellbeing. We aspire to create welcoming, accessible, and safe private and public places that foster good health and social interaction. We maintain an inclusive lifestyle as we come together to get things done.



Our Economy

We focus on our population as a key element in preserving and growing our economy and our future. By diversifying our economic interests, we will be resilient, agile and ensure our economic prosperity.



Our Environment

We value our wide streetscapes, quality of life and stunning vistas; we are committed to conservation and preservation of the natural environment and greater reduction of human impact and climate change to ensure a sustainable healthy community.



Our Leadership

We have strong civic and community leadership. We are inventive, inclusive and innovative; when we work together there is nothing we can't do and our achievements continue to write history.



We are a connected and unique community and enjoy our safety and wellbeing. We aspire to create welcoming, accessible, and safe private and public places that foster good health and social interaction. We maintain an inclusive lifestyle as we come together to get things done.

ADVOCACY FOCUS

- Promote the benefits of the Broken Hill lifestyle
- Promote Broken Hill as the centre of social, community and cultural services and facilities in Far West NSW including regional arts, libraries, and tertiary education facilities
- Access to facilities, services and information based on community needs including housing availability and service growth (education, health, childcare)
- Grow arts and culture and preserve the importance of our social capital, built heritage and history.

PROJECT FOCUS

- Residential land and housing and services to support growing population
- Central Business District revitalisation incorporating new library & archives centre

OUR COMMUNITY PRIORITY - RESIDENTIAL LAND AND HOUSING**PROJECT FOCUS**

One of pillars of sustainable development is access to adequate housing and land. While Broken Hill has a long history of, and continues to offer affordable housing, the future success of industry growth requires the availability of quality residential housing stock to attract families to move to the city.

Of note, are the mining investments in cobalt and iron ore which will create its own challenges in the housing and accommodation market and transport space. It is anticipated that 2,200 new workers will be required for the two major mining projects by 2027 and there will be a requirement for 700 new dwellings.

BENEFITS

- Increase in availability of attractive housing stock will attract families to live in the city
- Opportunity to attract investment in residential housing market
- Housing available for new workers and their families attracted to new ventures such as mining
- Increased economic activity with new building projects
- Increased employment and training opportunities in construction industry.

ADVOCACY FOCUS

- Collaborate with State Government to release land, including Crown land if required for housing development
- Collaborate with local commercial housing industry representatives to identify current available housing and land stock
- Liaise with industry and research the future need for housing and type of housing required
- Ensure that appropriate community facilities are available to meet future growth needs.

OUR COMMUNITY PRIORITY – UPGRADE TO E.P O'NEILL MEMORIAL PARK SPORTING COMPLEX**PROJECT FOCUS**

Council will continue to advocate for the funding for Stage Two of the E.P. O'Neill Memorial Park Sporting Complex upgrade with the vision to provide the residents and visitors to Broken Hill as state-of-the-art multi-use sporting precinct.

Starting in 2023, the \$3.2 million first stage of the redevelopment of the O'Neill Sporting Complex will involve the resurfacing of netball courts, installation of lighting at the netball courts and Norm Fox Oval, installation of accessible paths to link the various sporting facilities in the precinct, and improved roads and parking.

The project will be completed in two stages, with the first stage targeting playing surfaces, lighting, and walkways. Stage Two includes further upgrades to the cricket and soccer fields and facilities.

BENEFITS

- Uplift of community spirit with users enjoying similar facilities to those provided in urban and city areas
- Complex can attract State and National competition
- Support and encouragement for an active community
- The precinct will be a multi-functional hub providing for a diversity of uses
- across the week and through the seasons
- The project provides Council with an understanding of how facilities and uses can interact optimising efficiency through shared use facilities.
- Lighting upgrades support the survival of summer sport and community events in an extremely hot and arid environment

ADVOCACY FOCUS

- Continue to work with the State and Federal Government to secure the funding for Stage Two – estimated \$7m - \$10m.

OUR COMMUNITY PRIORITY - BROKEN HILL CENTRAL BUSINESS DISTRICT AND REVITALISATION AND LIBRARY & OUTBACK ARCHIVES CENTRE**PROJECT FOCUS**

The vision for Broken Hill Central Business District and Revitalisation Project includes the construction of a new library and archives and aligns with the focus of reinvigorating the city's main street (Argent Street) as the city's number one urban precinct and meeting place.

Funded by Federal and State governments and Council, the \$12m, library and archives project forms the centrepiece of the revitalisation project and will provide a gateway to the Council's arts, leisure, recreation, information, administration, and education services.

Centred on the historic Town Hall Facade site, the building will maintain the existing façade as its entrance and will house the new library and archives, meeting and creative spaces and consolidate the potential of the co-location of Council services into a hub for visitor and customer services.

BENEFITS

- Main street activation that will create a place that runs from day to night with innovative and original experiences
- A central hub to provide a place of creativity, collaboration, connection, learning and culture
- A multi-purpose facility for residents and visitors
- Integrated technology throughout the facility
- A strong connection to our history and heritage
- Public art that will have a significant contribution to the facility's presence as a community hub.

ADVOCACY FOCUS

- Promote the importance of the precinct as a major tourism drawcard to increase overnight visitation the Broken Hill
- Enhance the city's cultural offering including in creative arts and film by capitalising on the region's heritage, cultural, seasonal, and natural endowments
- Advocate for investment in the ongoing revitalisation of the CBD to all tiers of Government and private investors.

OUR COMMUNITY PRIORITY – DELIVERY OF THE BROKEN HILL ACTIVE TRANSPORT PLAN**PROJECT FOCUS**

Improve the level and priority of pedestrian access and cycle networks, particularly in areas where the community congregates such as the Central Business District, shopping centres, schools, and health care facilities.

BENEFIT

- Reduce pedestrian access and enhance safe and convenient crossing opportunities on major roads
- Improved opportunities on level of movement and safety with a focus on mobility impairments and the elderly
- Pedestrian facilities that are consistent and appropriate in New South Wales that ensure cycling facilities comply with relevant technical standards,
- Development and provision of safe and accessible amenities for the community via pedestrian and cycling network
- Fulfil Council's obligations under the Disability Inclusion Act 2014 in providing Disability Discrimination Act (DDA) compliant infrastructure
- Facilitate improvement in cycling safety, particularly in cycling to work and school
- Delivery of a 'bicycle network' as opposed to 'bicycle routes'
- Provision of a safe, coherent, and connected cycling network for use by all members of the community.

ADVOCACY FOCUS

- Collaborate with State and Federal Government and key stakeholders to deliver appropriate infrastructure to promote a safe and active lifestyle and reduce the percentage of Broken Hill residents living a sedentary lifestyle
- Collaborate with State and Federal Government and business and industry to deliver the infrastructure to meet the vision of the Active Transport Plan – estimated cost \$45m.

SECTION 2 - OUR ECONOMY



We focus on our population as a key element in preserving and growing our economy and our future. By diversifying our economic interests, we will be resilient, agile and ensure our economic prosperity.

ADVOCACY FOCUS

- Investment in public infrastructure, creative industries, tourism marketing, renewable energy, and technology related projects to enhance economic opportunity
- Improved accessible transport including air and rail services
- Improved regional road infrastructure
- Improved access to education and training services for human resource growth and improved workforce skills.

PROJECT FOCUS

- Broken Hill Regional Airport Upgrade
- Central Business District Activation
- Industrial land development
- Encourage the expansion of or attraction of new childcare centres
- Promotion of Australia's First Heritage City and listing of the Broken Hill Trades Hall on the World Heritage List
- Connectivity.

OUR ECONOMY PRIORITY - BROKEN HILL REGIONAL AIRPORT UPGRADE**PROJECT FOCUS**

Broken Hill Regional Airport is the gateway for the provision of most of the Local, State and Federal Government services provided to the Far West community.

It provides important air transport links to South Australia, New South Wales and Victoria and is the strategic entry point for a number of Far West NSW communities.

It supports Regular Public Transport (RPT) services, Royal Flying Doctor Service (RFDS), air charter operations and General Aviation (GA).

Council also receives regular requests for access to terminal space at the airport from the space industry.

Council is seeking to upgrade current airport infrastructure to grow regional flight capacity and overcome constraints presently preventing use of the airport by larger budget carriers and private charters, particularly related to the mining, space, and event industries. With an expected increase in demand for passenger services with the growth in the mining industry, the airport also requires capacity to link with major gateway airports.

Council was successful in attracting \$2.4m from the NSW Government to secure the safety of the airport with fencing and lighting improvements and continues to seek support for infrastructure upgrades to the aprons, taxiways, runways, and potentially, security and terminal upgrades. With the requirement for more industrial land, Council is also renewing its masterplan for development to include the potential for industrial land sites at the airport.

BENEFITS

- Long-term sustainability of the Airport secured to meet the needs of existing users and future demand
- Cater for and service of larger jet aircraft typically used by major budget carriers
- Drive tourism because of affordable and competitive transport and increase tourist passenger traffic at the airport
- Facilitate the continued presence of a Royal Flying Doctor Service Base
- Facilitate additional business and commercial (including non-aviation) development
- Potential for sub-division to expand the city's industrial footprint.

ADVOCACY FOCUS

- Broken Hill Airport is a regional airport servicing Broken Hill, Central Darling Shire, and Unincorporated NSW
- Air transport underpins the growth of industry and development in Far West NSW
- Remove barriers that prevent larger carriers from Broken Hill
- Provide infrastructure for emerging industries such as space to locate in Far West NSW
- Support growth in agriculture, mining, space, and tourism by developing regional connectivity and transport logistics to better access markets.

OUR ECONOMY PRIORITY - INDUSTRIAL LAND DEVELOPMENT PROJECT FOCUS**PROJECT FOCUS**

Broken Hill is surrounded entirely by Unincorporated New South Wales which means expansion beyond the city boundaries is limited without intervention by State Government to free up Crown land.

It is landlocked and to capture the potential economic benefits from the growth in mining, manufacturing, agriculture and renewable energy industries, suitable industrial land needs to be unlocked.

The expansion of available industrial land will provide increased opportunities for industry to grow and investors to consider Broken Hill as a viable location for establishment. It sets the foundation for the city being able to embrace the advantages of new technology, production methods, new lifestyle preferences, and business and investor location decisions.

BENEFITS

- Ensure an adequate supply of industrial land with the capacity to enable development of specialised industry clusters and encourage co-location of related industries to decrease supply chain costs.
- Increased capacity to promote Broken Hill to industry and investment as a location for establishing new business

ADVOCACY FOCUS

- Advocate for the State Government to identify suitable Crown Land for industrial development
- Advocate for a collaborative approach to work with traditional owners to identify potential parcels of land for industrial development
- Facilitate industry growth through development of industrial land to grow economies of scale and sustainable energy generation and storage
- Monitor requests for industrial land to inform planning for water, wastewater, electricity, gas, and telecommunications infrastructure to inform decisions about the requirements of industry.

OUR ECONOMY PRIORITY - CENTRAL BUSINESS DISTRICT ACTIVATION**PROJECT FOCUS**

Linked to the development of the Central Business District Revitalisation project, the City Masterplan and the Interpretive Wayfinding Strategy, the focus includes several projects to activate key priorities previously identified as spin off strategies in the Broken Hill Cultural Framework and Synopsis Report. Priorities include a focus on revitalising the city centre to stimulate economic activity and encourage residents and visitors to spend more time in the CBD and heritage and cultural precincts. It also includes the activation of the Sturt, Patton, and Queen Elizabeth Park Precincts.

The spin-off strategies in the Broken Hill Cultural Framework and Synopsis Report include:

- The softening and greening of Argent Street and the broader CBD through tree plantings, seating, shading.
- An inviting space that will encourage people when finished visiting the cultural precinct, to spill out onto Argent Street, be able to shop, sit, relax in an environment that espouses liveability.
- The opportunity for pop up businesses, shops, or eateries to operate.
- Integrated lighting and banner poles that will encourage advertising / marketing of upcoming events and complement the projection and lighting project.
- An environment that will actively support the growth of a twilight economy.
- Interpretive wayfinding and signage.

BENEFITS

- The key priority is a focus on revitalising the city centre to stimulate economic activity and encourage residents and visitors to spend more time in the CBD and identified heritage and cultural precincts such as Patton Park Precinct in South Broken Hill and Queen Elizabeth Park in North Broken Hill. It should include (but is not limited to) spin off strategies identified in the Broken Hill Cultural Framework and Synopsis Report.

ADVOCACY FOCUS

- Incorporate Masterplan with advocacy for the CBD and Library & Archives Development to advocate for an holistic approach to city development.

OUR ECONOMY PRIORITY – EXPANSION OF CHILDCARE FACILITIES**PROJECT FOCUS**

Broken Hill's access to 0-5 years childcare is impacting on the city's ability to attract essential workers and grow the economy and population. With more than 80 families on the one-two year waiting lists and evidence that potential workers have turned down an opportunity to move to Broken Hill to work once they discovered that Broken Hill is a "childcare desert", attracting investment in new facilities and supporting the expansion of existing facilities is a foundational piece in the city's ability to prepare for the potential new mining families being employed in the next three to five years and attract new residents and workers.

BENEFITS

- Available childcare will support the city to attract and retain workers
- Increased access to childcare supports residents to engage in the workforce and/or opportunities to further education – contributing to 'growing our own' and minimising the impact of worker shortages in the city

ADVOCACY FOCUS

- Collaborate with childcare providers and investors to attract or expand childcare facilities
- Work with the State Government to transfer Crown Land to freehold if identified as a suitable block for a childcare facility

OUR ECONOMY PRIORITY – EXPANDED TRANSPORT OPTIONS – RAIL LINKS FROM BROKEN HILL TO SYDNEY AND MELBOURNE**PROJECT FOCUS**

In recent years, several new opportunities including those related to air and rail have presented themselves, generating interest from all tiers of Government and private investors, elevating the city's leverage of being a significant Australian regional centre.

The renewed contract with REX Airlines, introduction of QANTAS and interest from other air carriers in servicing Broken Hill has reinforced the importance of the expansion and redevelopment of the Broken Hill Regional Airport.

The increasing number of visitors to Far West NSW in recent years has also reinforced the previous advocacy work to introduce a second direct weekly rail service from Broken Hill to Sydney and the elevated the need for a rail link between Broken Hill and Melbourne to support passenger and freight services.

BENEFITS

- Alternate and affordable transport options for residents and visitors between Broken Hill and Melbourne
- Improved rail freight options for Far West NSW producers
- Opportunity for a transport mode shift - to reduce carbon footprint by reducing number of road trains
- Opportunity for development of new Australian rail tourism experience

ADVOCACY FOCUS

- State (NSW and Victorian) Governments and the Federal Government fund the construction of rail line from Broken Hill to Melbourne
- Second direct weekly rail service from Broken Hill to Sydney

OUR ECONOMY PRIORITY - PROMOTION OF AUSTRALIA'S FIRST HERITAGE LISTED CITY AND LISTING OF THE BROKEN HILL TRADES HALL ON THE WORLD HERITAGE LIST**PROJECT FOCUS**

New South Wales has the unique opportunity to develop a global marketing package based on heritage and cultural tourism through the promotion of the nation's only Nationally Heritage Listed City.

The City of Broken Hill was recognised as 103rd place on the National Heritage list on 20 January 2015 and deemed to have outstanding heritage value to the nation.

A transnational serial nomination of workers' assembly halls is being prepared for the UNESCO World Heritage List, through an international effort led by Denmark. The city is currently working with the Broken Hill Trades Hall Trust to list the Hall on the World Heritage List.

BENEFITS

- Increased national and global awareness of Australia's Only National Heritage Listed City
- Increase visitation to Broken Hill and New South Wales
- Growth in visitor experiences, product, and visitation.

ADVOCACY FOCUS

- Promote the importance of collaborative asset management and marketing to Federal and State Governments, industry, and private benefactors.
- Attract State and Commonwealth support for the Trades Hall Trust to ensure the nomination for World Listing is successful.
- Promote Broken Hill as an essential Australian experience and as an asset of outstanding heritage value to the nation.



We value our wide streetscapes, quality of life and stunning vistas; we are committed to conservation and preservation of the natural environment and greater reduction of human impact and climate change to ensure a sustainable healthy community.

ADVOCACY FOCUS

- Pursue economic development strategies focused on the sustainable economy, including renewable energies such as wind and solar, energy storage facilities such as Hydrostor and battery systems to offset night-time consumption, and eco-tourism
- Future-proof Broken Hill against the impacts of climate change including more extreme weather events through the advocacy of an extended green belt and dust cleaning initiatives
- Create partnerships and alliances with government and industry to create projects that promote and preserve the environment
- Create awareness and investigate opportunities to create sustainable economic growth for the city and region
- Advocate for the establishment of Council as an energy retailer

PROJECT FOCUS

- Renewable Energy Action Plan (REAP) – Council to be energy independent
- Meet commitments in the City Power Partnership
- Renewable Energy Industry Project Investment
-

OUR ENVIRONMENT PRIORITY - RENEWABLE ENERGY ACTION PLAN**PROJECT FOCUS**

As the Local Government Authority, Council has a leadership role to ensure that the city remains vibrant and healthy for future generations. We have an obligation to treat the natural environment with care and minimise the impact we have today. Many of the environmental challenges our community faces are similar to those experienced around the world and as such sustainability must be given a greater focus to ensure our region's future for generations following us. The Renewable Energy Action Plan includes a number of priorities which are also linked to the Cities Power Partnership which include:

- Investment in renewable energy facilities
- Investigating opportunities for Council buildings and facilities to achieve 100% renewable status through carbon offsets by 2030
- Rolling out a city-wide energy efficient lighting and LED street lighting with smart controls, including hoods to reduce light pollution
- Renewing and improving cycling, walking and mobility connections to reduce carbon emissions and increase our city's liveability
- Ensuring Council fleet purchases meet greenhouse gas emission requirements and support the uptake of electric vehicles and supporting infrastructure
- Introduction of hybrid or electric vehicles to Council's fleet as part of fleet replacement
- Establishing city-level renewable energy or emissions reduction targets and sustainable energy policies to provide a common goal and shared expectation for residents and businesses.

BENEFITS

- Increased annual uptake of renewables by the community and businesses
- Council and the community work in collaboration with other Councils and stakeholders to investigate best practice, share opportunities and knowledge and ensure that a national asset is protected for generations to come.

ADVOCACY FOCUS

- Achieve 100% renewable status for the City of Broken Hill by 2030 while reducing the cost of electricity to our residents and increasing service delivery ability.

OUR ENVIRONMENT PRIORITY - RENEWABLE ENERGY INDUSTRY**PROJECT FOCUS**

Broken Hill and the surrounding region is a leader in the renewable energy sector in Australia – home to one of Australia's larger solar plants that feeds enough energy into the grid each year to power the city's residential power needs more than two and a half times over.

The Silverton Wind Farm has also bolstered the region's renewable industry by generating up to six times the amount of electricity that the Broken Hill Solar Plant produces.

Council is keen to work with multiple partners to grow knowledge and demonstrate the region's suitability for renewable energy projects that will reduce the impact of the human footprint including a reduction in greenhouse gas emissions through the development of energy efficient infrastructure projects, the continued minimisation of waste, the reuse and recycling of resources and through educational programs to bring residents with us on the journey.

BENEFITS

- Consolidate Broken Hill's reputation as a renewable energy leader
- Construct a council owned solar farm
- Enhance economic development to create more and better jobs, increase regional output and foster innovation and prosperity
- Enable the responsible and efficient use of natural, human, and economic resources
- Diversify exiting industry base
- Grow skilled workforce

ADVOCACY FOCUS

- Act as a regional advocate to secure government and industry investment to grow the region's renewable energy industry
- Lobby for industry incentives to support renewable energy project investment
- Increase the capacity of transmission grids to extend the renewable opportunities for Broken Hill
- Work with multiple partners to create an Australian Centre for renewable energy through the development of energy efficient infrastructure projects and the promotion of circular economy principles.



We have strong civic and community leadership. We are inventive, inclusive, and innovative; when we work together there is nothing we can't do, and our achievements continue to write history.

ADVOCACY FOCUS

- Ensure economic development strategies are responsive to local issues, such as population fluctuations due to mining and seasonal work
- Advocate for infrastructure, skills, and resources for local economic development to drive economic performance
- Advocate for incentives to encourage people to live and do business in Broken Hill, including taxation policies such as remote living allowances
- Advocate on behalf of the broader region for improved transport services including road connections, and information and communication technologies
- Generate interest in Broken Hill as a city to invest.

PROJECT FOCUS

- Tax reform for residents of mining communities
- Smart and Sustainable Community
- Monitoring, evaluation, and review.

OUR LEADERSHIP PRIORITY- INVESTMENT IN COLLABORATIVE RELATIONSHIPS AT A STATE AND NATIONAL LEVEL TO LEVERAGE THE IMPACT OF A UNIFIED VOICE FROM REGIONAL AUSTRALIA

PROJECT FOCUS

Our Leadership actively pursues opportunities to work collaboratively at a regional, State and National level to promote the benefits of living in Broken Hill. Membership of, and collaboration with significant peak representative groups, increases Broken Hill's visibility with Government Ministers, regional leaders and change makers. Investment in collaborative relationships such as the Australian Mining Cities Alliance, the Regional Cities NSW, Regional Capitals Australia, and the Regional Australia Institute provide Broken Hill leaders with the opportunity to join delegations and meetings with Government, industry and other key stakeholders and participate in campaigns and marketing activity such as More Than Mining and Move To More.

BENEFITS

- Access to State and Federal Governments and other significant change makers
- A platform to showcase Broken Hill in significant advocacy and marketing campaigns

ADVOCACY FOCUS

- Broken Hill is a liveable regional city
- Tax incentives for residents living in mining communities
- Worker retention and attraction
- Address affordability and accessibility

SPECIAL PROJECT

MORE THAN MINING

NORMALISING LIVING COSTS IN REGIONAL MINING CITIES AND TOWNS



Broken Hill City Council as is committed to being playing a leadership role in improving the liveability of mining communities across Australia and is part of an alliance of national Councils seeking to make life in regional mining communities more attractive and affordable.

The "More Than Mining" initiative promotes policy reform to offer 100% exemption from Fringe Benefits Tax for people seeking housing in regional and remote mining communities. The exemption would apply to rent, owner occupier housing purchase cost, and mortgage interest. The proposed policy reform will enable all regional and remote Australian residents to access the same allowances as mining employees.

Members of the alliance are united in the campaign to receive fair compensation for their contribution to the country's wealth and is actively pursuing representations to ministers, members of parliament and key decision-makers as well funding a major marketing campaign raise the profile of the issues facing mining communities.

The focus includes raising awareness that mining regions deliver a significant portion of country's wealth in GDP, but often suffer due to fluctuating commodity prices and other variables. A tax reduction in living expenses would make it more affordable to live in mining communities, attract prospective new buyers and renters, and help stabilise the housing market over time.

The More Than Mining partners comprise Broken Hill, City of Karratha, City of Kalgoorlie Boulder, Isaac Regional Council, and Mount Isa City Council with additional support from partnering remote mining LGAs including Shire of East Pilbara, Town of Port Hedland, Shire of Ashburton, Shire of Coolgardie, Shire of Leonora.

www.morethanmining.com.au

OUR LEADERSHIP PRIORITY- SUSTAINABLE AND SMART BROKEN HILL**PROJECT FOCUS**

Seen as a key competitive advantage for our region, enabling Broken Hill to become a smarter community by using smart, integrated technologies will promote synergies and growth across the region, with the aim of making Broken Hill an even more attractive place to grow a business, expand skills, raise a family, and lead a productive, fulfilling life.

Council, in partnership with the NSW and Federal Governments has invested in smart technology projects during 2017-22 and is committed to working with State and Federal Governments to continue to grow a smart community.

Future projects include expanding the city's smarter city lighting, CCTV, projection and lighting on city buildings, smart bins, and parking projects.

BENEFITS

- Build community resilience to population and demographic change
- Improve economic and social resilience by delivering telecommunications infrastructure to empower businesses and residents through improved connectivity in the digital economy
- Increasing quality of life and wellbeing through access to a healthy, safe, engaged, and clean lifestyle
- Enhancing economic development to create more and better jobs, increase regional output, and foster innovation and prosperity
- Enabling the responsible and efficient use of natural, human, and economic resources

ADVOCACY FOCUS

- Address gaps in infrastructure, transport connections and communications technologies that restrict economic development
- Minimise the impact of population fluctuation due to seasonal work through diversification.

OUR LEADERSHIP PRIORITY - MONITORING, EVALUATION AND REVIEW

The activities in this strategy will be measured against the Integrated Planning and Reporting Framework and reported in Council's Annual Report. Progressive reports will be made to the community through Council's Community Engagement processes and at the Monthly Meeting of Council as required.

In 2009, the NSW Government introduced new legislation in the form of the Local Government Amendment (Planning and reporting) Act 2009 to improve strategic planning in NSW councils.

The Integrated Planning and Reporting Framework requires councils to develop a Community Strategic Plan, which outlines the Vision, Goals and Strategies. The plan is not limited to the responsibilities of any one government or organisation.

Under the Framework, Broken Hill City Council uses the Community Strategic Plan to determine which goals and strategies can be implemented at a local government level. These goals and strategies are included in a four-year Council Delivery Program. To ensure that Council has the required resources to achieve the goals and strategies set out in the Delivery Program, a Resourcing Strategy is prepared to address long term asset management, financial management and workforce planning. The Operational Plan is a plan which focuses on the short term. It provides a one-year detailed plan of which activities and projects from the Delivery Program will be implemented.

Each year, our success in achieving the goals and strategies set out in these plans will be reported through Council's Annual Report. Although considered long term, our Community Strategic Plan and Delivery Program will remain current through a four-yearly review in line with Local Government Elections. The first Community Strategic Plan for Broken Hill was endorsed in 2010 and the most recent Community Strategic Plan was released in 2022, planning for the future to 2040.

POLICY AND GENERAL COMMITTEE

December 2, 2022

ITEM 3BROKEN HILL CITY COUNCIL REPORT NO. 279/22SUBJECT: DRAFT AGENCY INFORMATION GUIDED22/64389**Recommendation**

1. That Broken Hill City Council Report No. 279/22 dated December 2, 2022, be received.
2. That Council endorse the reviewed Draft Agency Information Guide for release to the Information Commissioner for its review and comment.

Executive Summary:

Council must have in place an Agency Information Guide in accordance with Section 20 of the *Government Information (Public Access) Act 2009* (the Act). The Act states:

- (1) *An agency (other than a Minister) must have a guide (its **agency information guide**) that—*
 - (a) *describes the structure and functions of the agency, and*
 - (b) *describes the ways in which the functions (including, in particular, the decision-making functions) of the agency affect members of the public, and*
 - (c) *specifies any arrangements that exist to enable members of the public to participate in the formulation of the agency's policy and the exercise of the agency's functions, and*
 - (d) *identifies the various kinds of government information held by the agency, and*
 - (e) *identifies the kinds of government information held by the agency that the agency makes (or will make) publicly available, and*
 - (f) *specifies the manner in which the agency makes (or will make) government information publicly available, and*
 - (g) *identifies the kinds of information that are (or will be) made publicly available free of charge and those kinds for which a charge is (or will be) imposed.*
- (2) *An agency must make government information publicly available as provided by its agency information guide.*
- (3) *The Chief Executive of the Office of Local Government may, in consultation with the Information Commissioner, adopt mandatory provisions for inclusion in the agency information guide of local authorities. The agency information guide of a local authority must include any such mandatory provision unless the Chief Executive otherwise approves in a particular case*

Report:

In accordance with Section 21 of the *Government Information (Public Access) Act 2009* (the Act), *an agency must adopt its first agency information guide within 6 months after the commencement of this section and must review its agency information guide and adopt a new agency information guide at intervals of **not more than 12 months**. An agency may update and amend its agency information guide at any time.'*

Council's current Agency Information Guide was last reviewed and adopted by Council at its ordinary Council Meeting held on 23 February 2022.

In accordance with Section 22 of the Act Council is required, prior to adopting a new or amending a current Agency Information Guide, to notify the Information Commissioner.

Role of Information Commissioner

- (1) *An agency must notify the Information Commissioner before adopting or amending an agency information guide and must, if requested to do so by the Information Commissioner, consult with the Information Commissioner on the proposed agency information guide or amendment.*
- (2) *The Information Commissioner can issue guidelines and model agency information guides for the assistance of agencies in connection with agency information guides.*

The Agency Information Guide has been reviewed and the following changes have been made to the Draft Agency Information Guide:

Section	Changes as a result of the review
Section 2. - About the City	Information updated to make current - sourced from profile.id.com.au, Australian Bureau of Statistics (ABS) and National Institute of Economic and Industry (NIER)
Section 4. - Council Organisation Structure	Structure updated in format with executive photographs.
Section 8. – Information Held at Council	URL links checked for currency and new URL links created for informal and formal requests for information.

Community Engagement:

Council Business Paper – Council Meeting 21 December 2022.

Strategic Direction:

Key Direction:	4	Our Leadership
Objective:	4.1	Openness and transparency in decision making.
Strategy:	4.1.5	Support the organisation to operate its legal framework.

Relevant Legislation:

Government Information (Public Access) Act 2009

Financial Implications:

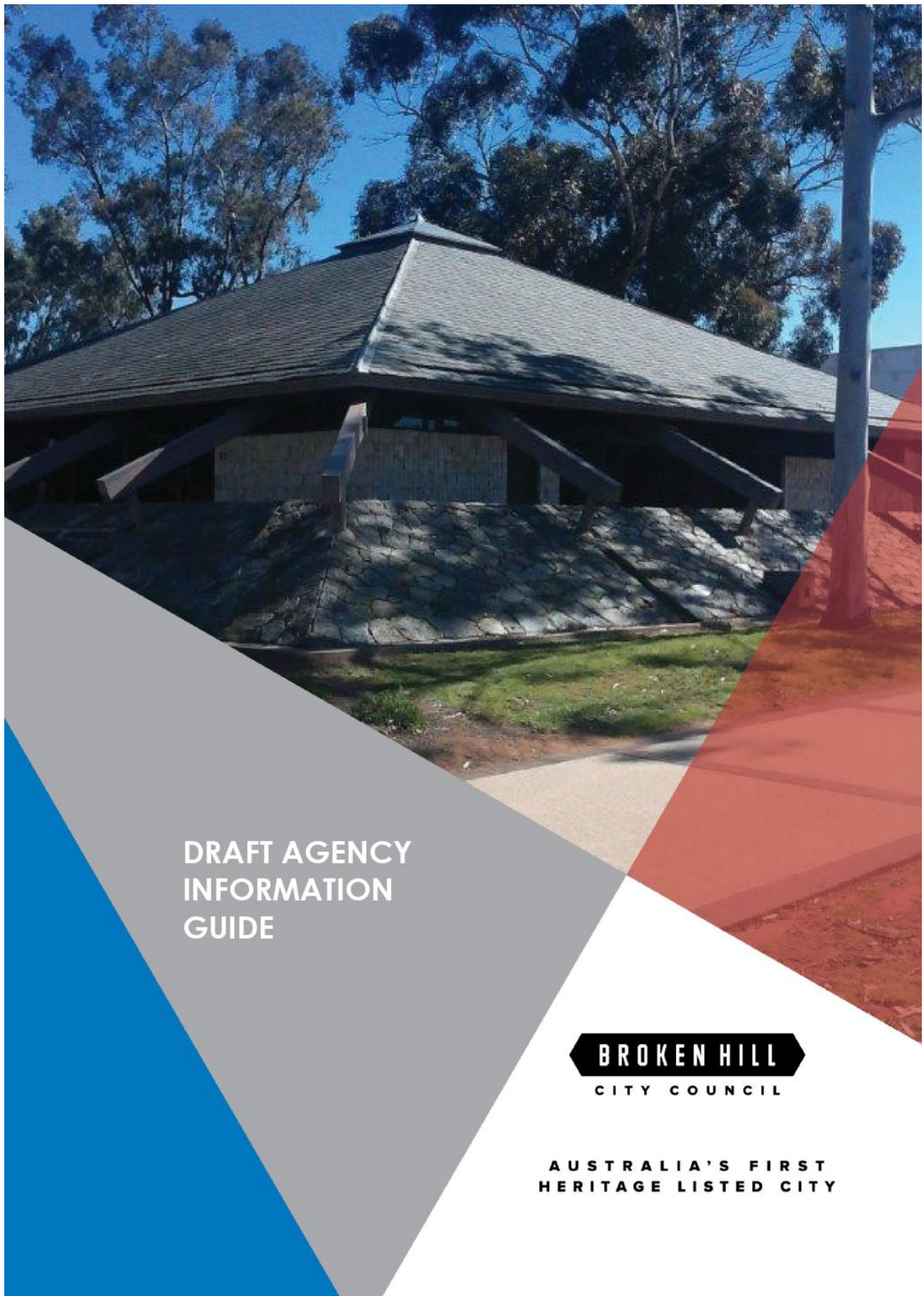
Operational costs only, no additional expenditure required.

Attachments

1. [↓](#) Draft Agency Information Guide

RAZIJA NU'MAN
CHIEF CORPORATE AND COMMUNITY OFFICER

JAY NANKIVELL
GENERAL MANAGER



**DRAFT AGENCY
INFORMATION
GUIDE**

BROKEN HILL
CITY COUNCIL

**AUSTRALIA'S FIRST
HERITAGE LISTED CITY**

QUALITY CONTROL			
KEY DIRECTION	4 Our Leadership		
OBJECTIVE	4.1 Openness and Transparency in Decision Making		
FUNCTION	Corporate Support		
STRATEGY	4.1.5 Support the organisation to operate its legal framework		
FILE REFERENCE No	11/118	EDRMS No	D16/1194
RESPONSIBLE OFFICER	Public Officer		
REVIEW DATE	November 2023		
DATE	ACTION		MINUTE No
27 November 2019	Endorsed for release to Information Commissioner		46130
26 February 2020	Adopted		46181
November 2020	Document reviewed and amended		N/A
27 November 2020	Endorsed for release to Information Commissioner		46413
24 February 2021	Adopted		46442
November 2021	Document reviewed and amended		N/A
24 November 2021	Endorsed for release to Information Commissioner		
23 February 2022	Adopted		46750
30 November 2022	Document reviewed and amended		N/A
NOTES	Front cover image: Council Chamber		
ASSOCIATED DOCUMENTS	Broken Hill 2033 Community Strategic Plan, Long Term Financial Plan 2018-2027 Delivery Program 2019-2021 incorporating Operational Plan 2019/2020 Schedule of Fees and Charges 2019/2020, Privacy Management Plan Records Management Policy		

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1. INTRODUCTION

1.1 What is an Agency Information Guide?

An Agency Information Guide is a guide developed in accordance with Section 20 of the *Government Information (Public Access) Act 2009* (GIPA Act).

The section of the Act clearly outlines what information must be included in an Agency Information Guide.

1.2 Why does Council need to have an Agency Information Guide?

In accordance with Section 20 of the Act, Council must have an Agency Information Guide.

Council has a strong commitment to assisting those who wish to view or obtain information under GIPA Act and encourages people who request information to contact the Public Officer.

1.3 What does the Agency Information Guide include?

In accordance with Section 20 of the Act, Council (referred to as the agency in the Act) must have an Agency Information Guide that:

- a) describes the structure and functions of the agency; and
- b) describes the ways in which the functions (including, in particular, the decision-making functions) of the agency affect members of the public; and
- c) specifies any arrangements that exist to enable members of the public to participate in the formulation of the agency's policy and the exercise of the agency's functions; and
- d) identifies the various kinds of government information held by the agency; and
- e) identifies the kinds of government information held by the agency that the agency makes (or will make) publicly available; and
- f) specifies the manner in which the agency makes (or will make) government information publicly available; and
- g) identifies the kinds of information that are (or will be) made publicly available free of charge and those kinds for which a charge is (or will be) imposed.

2. ABOUT THE CITY

"When you think of regional Australia, when you think of mining, when you think of the ethos of Australia, you think of Broken Hill"

The City of Broken Hill is the largest regional centre in the western half of New South Wales. It lies in the centre of the sparsely settled New South Wales Outback, close to the South Australian border and midway between the Queensland and Victorian borders.

POPULATION	
2021	**17,661
2016	*18,114
Female population	*51.3%
Male population	*48.7%
2012	19,151

** 2021 ABS Estimated Resident Population

* 2016 ABS Estimated Resident Population

WORKFORCE	
Local Jobs	*7,575
Local Businesses	*933

* National Institute of Economic and Industry Research (NIEIR) @ 30/06/2021

INDUSTRY	\$(M)	JOBS
Mining, Construction, Manufacturing	\$233.3	2,211
Household Services*	\$216.5	2,924
Public Administration and Safety	\$51.6	490
Retail Trade	\$50.9	797
Tourism	\$99.4	516
Gross Regional Product	\$858M	

*Household Services refers to Accommodation and Food Services, Education and Training, Health Care and Social Assistance, Arts and Recreation Services and Other Services

Source: www.profile.id.com.au

3. ABOUT COUNCIL

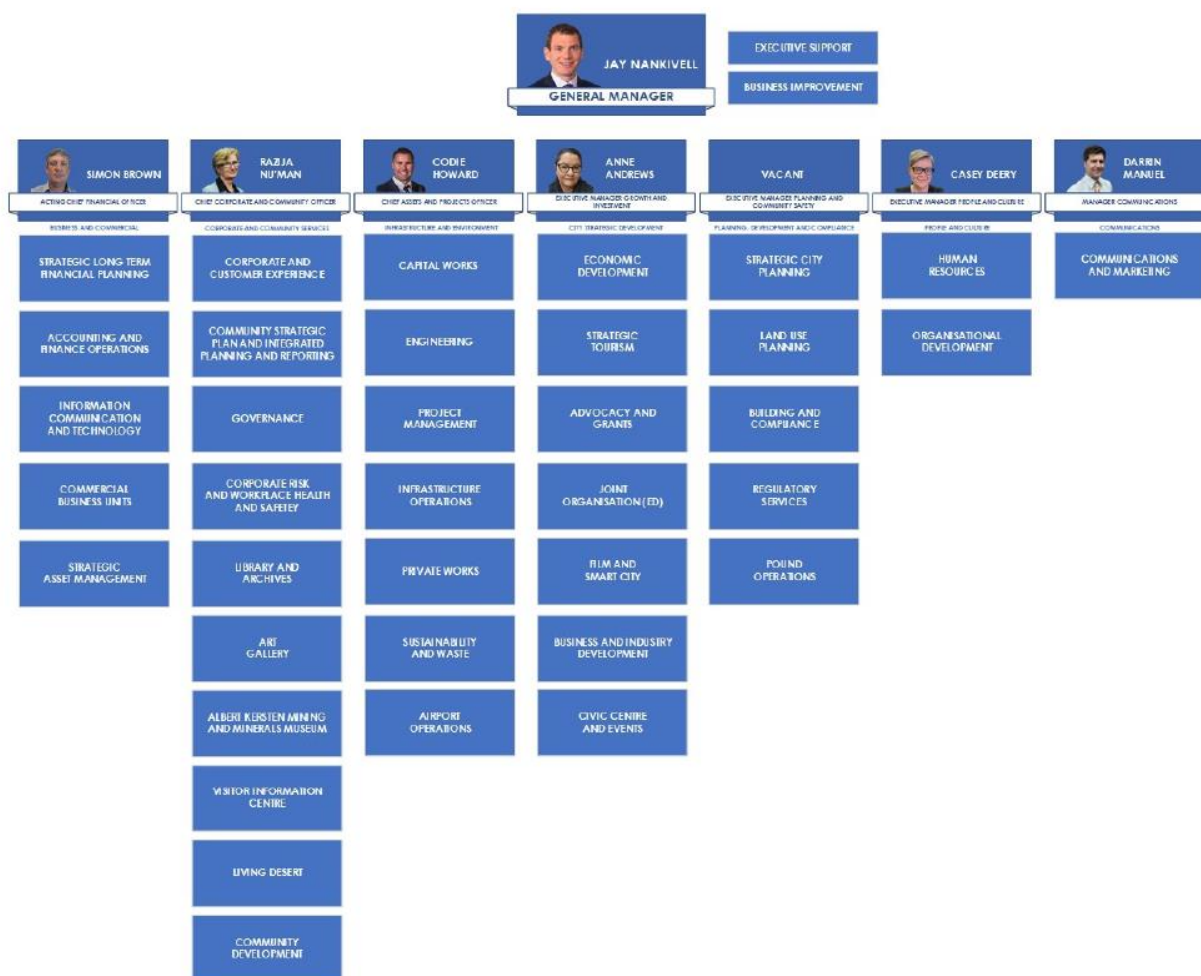
The Mayor and Councillors of Broken Hill have many responsibilities to the Council and the community. All Councillors, in accordance with the *Local Government Act 1993*, must "represent the collective interests of residents, ratepayers and the local community"; "facilitate communication between the local community and the governing body"; and "is accountable to the local community for the performance of the council".



4. COUNCIL ORGANISATION STRUCTURE

The Executive Leadership Team (ELT) provides clear and consistent leadership and decision making, which supports the delivery of the strategic priorities and direction of the operational business for the City.

This team is led by the General Manager and includes Chief Financial Officer, Chief Corporate and Community Officer, Chief Assets and Projects Officer, Executive Manager Growth and Investment, Executive Manager Planning and Community Safety, Executive Manager People and Culture and Manager Communications.



4.1 Roles and Responsibilities of Council in Decision Making

Council is made up of a body of ten Councillors whose role is to ensure Council's vision is articulated and fulfilled, to govern the Broken Hill local government area and to:

- Set the direction of the affairs of the Council in accordance with the *Local Government Act 1993*
- Play a key role in the creation and review of Council's policies, objectives and plans relating to the exercise of Council's regulatory functions
- Participate in the optimum allocation of Council's resources for the benefit of the City
- Represent the interest of the residents and ratepayers and facilitate communication between the community and the Council
- Review organisational performance.

The General Manager's role is to:

- Ensure the effective and efficient operation of the Council's organisation
- Ensure the implementation without undue delay, of decisions of the Council
- Provide the day-to-day management of the Council
- Appoint staff in an organisational structure and resources approved by the Council
- Implement the Council's Equal Opportunity Management Plan
- Carry out other functions as may be conferred or imposed by the *Local Government Act 1993*.

5. FUNCTIONS OF COUNCIL

KEY DIRECTION 1 – OUR COMMUNITY	KEY DIRECTION 3 – OUR ENVIRONMENT
Arts & Culture Charles Rasp Memorial Library Broken Hill Regional Art Gallery Albert Kersten Mining & Minerals Museum Broken Hill Archives Community Development Community Assistance Community Facilities Cemetery Broken Hill Regional Aquatic Centre Halls and Community Centres Public Amenities Local Transport Bus Shelters Footpaths and Bike Tracks Road Furniture Local Roads Car Parks Traffic Control Open Spaces Parks and Reserves Sportsgrounds Public Health Health Administration and Inspections Public Order Sustainability and Environmental Management Parking and Other Ranger Services Animal Control Public Safety Street Lighting Emergency Services	Waste Management Waste Management Operations Garbage Collection Street Cleaning Sustainability After Mining Willyama Common Regeneration Area Natural Environment Noxious Weeds Living Desert Environmental Footprint Water Energy Built Environment Historic Buildings Preservation Town Planning Stormwater Management Stormwater Drainage Kerb and Gutter
KEY DIRECTION 2 – OUR ECONOMY	KEY DIRECTION 4 – OUR LEADERSHIP
Economic Development Economic Development Civic Centre Area Promotion and Events Property Development Land Development and Sales Strategic Transport Regional Roads State Roads Airport Tourism Development Tourism Film Film Promotion Film Activities	Leadership & Governance Elected Members General Manager Financial Management Corporate Services Management Financial Control Revenue Payroll Procurement and Payables Corporate Support Risk Management and Insurance Information Technology Services Records Management Human Resources Governance Organisation Culture Customer Relations Media and Communications Customer Relations Asset Management Infrastructure Engineering Management Infrastructure Administration Asset Management and Technical Services Operations Management Mechanics Workshop Plant and Vehicle Maintenance Warnock Street Works Depot Private Works Billable Works Buildings & Property Buildings - Structures Maintenance and Operations Buildings - Property Commercial

6. HOW COUNCIL FUNCTIONS AFFECT MEMBERS OF THE PUBLIC

All Council's functions effect the community, whether directly or indirectly. Council is conscious of accountability to the public for its actions and strives for open communication and community consultation to ensure maximum customer satisfaction.

Council's functions, as depicted on the previous pages, affect the public as follows:

6.1 Service Functions

The provision and maintenance of library services, community health, waste removal and disposal, recreational facilities, environmental protection, industry and tourism and development assistance.

6.2 Regulatory Functions

Approval of all building and development in the City and ensuring that all approvals and certificates are issued in accordance with the relevant Acts. Developments are made in the best interest of the public and are made in accordance with all Council's ecologically sustainable development codes and policies.

6.3 Ancillary Functions

These functions affect only a minority of Council's residents and involve matters such as the resumption of land, powers of entry and inspection over land, all of which is dealt with in the best interest of Council's residents.

6.4 Revenue Functions

Revenue functions affect the community directly as it is a function which affects the financing of services and facilities provided to residents. Revenue is obtained from rates, charges, fees, borrowings, and investments.

6.5 Administrative Functions

The administrative functions of the Council do not directly affect residents. However, functions such as employment of staff and compliance with Council's statutory obligations including management plans, financial reporting and annual reporting all have an impact on the community.

6.6 Enforcement Functions

Under the *Local Government Act 1993* and other related legislation Council has a statutory responsibility to enforce local by-laws such as alcohol-free zones and regulations delegated by other levels of government, eg food safety inspections. These are applied in the best interest of the community.

7. PUBLIC PARTICIPATION

Council wants to understand and consider community concerns about the impact of services and decisions.

In a changing local government environment, councils must ensure that services are in keeping with future opportunities and the existing needs and expectations of its community.

To achieve this aim, to increase accountability and transparency of operations, Council is committed to keeping the community informed and engaged through ongoing and quality communication.

7.1 Participation at Council Meetings

Council welcomes the public to attend Council meetings which are held on the last Wednesday of each month, commencing at 6.30pm. At this meeting, Reports of the General Manager, Mayoral Minutes, Planning Matters, Public Access and Matters Referred from Previous Council Meetings, Notices of Motions and Matters for Information are presented. Council may also consider confidential matters in Closed Session with the resolutions from these meetings announced in public prior to the close of the meeting.

Members of the public attending Council meetings have an opportunity to address Council at the meeting. For information on how to register to speak, contact Council or refer to current procedures on Council's website.

7.2 Written Submissions to Council and Councillors

Residents and ratepayers are encouraged to make written submissions, or personal representations through their elected local representative.

Written submissions to Council or to individual local Councillors may be made in writing and addressed to:

Broken Hill City Council
PO Box 448
Broken Hill NSW 2880

7.3 Council Business Papers

Council agendas are made publicly available and are usually uploaded on to Council's website the Friday prior to the Ordinary Monthly Council meeting.

Agendas can also be viewed at the Charles Rasp Memorial Library or at Council's Administrative Centre.

Minutes from previous Council meetings are also made publicly available on Council's website as soon as possible after they have been endorsed.

7.4 Community Consultation – Having Your Say

Council invites the community to have their say on the formation of Council's policy and service delivery. Council communicates with the community and encourages communication and feedback through various channels such as Council's website, Council's official Social Media channels, surveys, advertising in the local newspaper, radio stations and media releases.

7.5 Documents on Public Display

All significant plans, strategies and policies of Council are placed on exhibition in draft form so that interested members of the public may view them and make comments should they wish to.

Exhibition documents are available on Council's website, at the Charles Rasp Memorial Library or at Council's Administrative Centre and submissions should be addressed to the General Manager.

7.6 Section 355 Committees

Council also co-ordinates a range of Section 355 Asset and Advisory Committees.

A Section 355 Committee is a committee established under Section 355 of the *Local Government Act 1993*, to assist Council with the operation and maintenance of various Council facilities and services.

Managing community assets is an essential part of Council activities and the community of Broken Hill has strong representation on a number of Council committees to help manage the City's interests and public assets.

There are eight Asset Committees and three Advisory Committees. They include:

Asset Committees

1. Alma Oval Community Committee
2. BIU Band Hall Community Committee
3. ET Lamb Memorial Oval Community Committee
4. Friends of the Flora and Fauna of the Barrier Ranges Community Committee
5. Memorial Oval Community Committee
6. Norm Fox Sporting Complex Community Committee
7. Picton Sportsground Community Committee
8. Riddiford Arboretum Community Committee

Advisory Committees

1. Broken Hill Heritage Committee
2. Broken Hill Regional Art Gallery Advisory Group
3. Community Strategic Plan Round Table Committee

Members of the public are encouraged to nominate for a position on Section 355 Committees.

8. INFORMATION HELD AT COUNCIL AND HOW TO ACCESS

Council holds information in various formats in respect of the wide range of functions undertaken by it as well as information which is pertinent to different issues relating to the Broken Hill City Council Local Government Area.

There are 4 main ways in which Council provides access to information:

1. **Mandatory Proactive Release**
2. **Authorised Proactive Release**
3. **Informal Release**
4. **Formal Access Applications**

Under the *Government Information (Public Access) Act 2009*, (*GIPA Act*), there is a right of access to certain information held by Council, unless there is an overriding public interest against its disclosure. Any applications made under the *GIPA Act* will be processed in accordance with the requirements of the *GIPA Act*.

8.1 Mandatory Proactive Release - Open Access Information

Under Schedule 1 of the *Government Information (Public Access) Regulation 2018*, Council must make the following information, classified as 'open access information', publicly available unless there is an overriding public interest against disclosure.

Where possible, open access information will be made available on Council's website (www.brokenhill.nsw.gov.au). Where open access information is not made available on Council's website, it will be made available for viewing at Council's Administrative Building during normal business hours.

Fees: A fee may apply for the release of information. Fees are detailed in Council's Schedule of Fees and Charges, updated each financial year and available on Council's website. An example of when a fee may be applied includes staff searches of building/development records, copy of building plans, a bound copy of the Local Environmental Plan, or Local Environmental Plan maps.

8.1.1 Information about Council		
Document/Record Type	Description	How to Access
Agency Information Guide	This document sets out the functions of Broken Hill City Council and the type of information held by Council and how it can be accessed.	Council's website www.brokenhill.nsw.gov.au or alternatively click here https://bit.ly/3ivY6Ju
Council Policies	Documents used to exercise Council functions.	Council's website www.brokenhill.nsw.gov.au or alternatively click here https://bit.ly/3qt8R19
Register of Government Contracts.	A register of contracts awarded by Broken Hill City Council valued at \$150,000 or more.	Council's website www.brokenhill.nsw.gov.au – or alternatively click here https://bit.ly/3qw8YsW

8.1.1 Information about Council		
Document/Record Type	Description	How to Access
Disclosure Log of Formal (Access) Applications for Information	The <i>GIPA Act</i> requires Council to publish a Disclosure Log that records details of formal requests for information (access applications) where Council considers that the information requested may be of interest to other members of the public.	Council's website www.brokenhill.nsw.gov.au – or alternatively click here https://bit.ly/3wC7uON
The Model Code of Conduct prescribed under Section 440(1) of the <i>Local Government Act 1993</i>	Outlines the conduct obligations of Council officials.	Council's website www.brokenhill.nsw.gov.au or alternatively click here https://bit.ly/3qrDSCB
Code of Meeting Practice	Summarises the procedures for all Council and Council Committee Meetings.	Council's website www.brokenhill.nsw.gov.au or alternatively click here https://bit.ly/3qrDSCB
Annual Report inclusive of Annual Financial Statements	Outlines Council's performance and achievements against its key strategies and objectives.	Council's website www.brokenhill.nsw.gov.au or alternatively click here https://bit.ly/3n7cGHa
Auditor's Reports	Outlines the financial position of Council and is included in the Annual Financial Statements.	Auditor's Reports – see Financial Statements or alternatively click here https://bit.ly/3gVNFyn
Equal Employment Opportunity Management Plan	Policy that outlines the equal employment opportunities within Council.	Informal request for information https://bit.ly/3QW1p8R
Policy concerning the Payment of Expenses incurred by and the Provision of Facilities to Councillors	A policy to ensure that Councillors receive adequate and reasonable expenses and facilities to enable them to carry out their civic duties.	Council's website www.brokenhill.nsw.gov.au – Councillor Support Policy, alternatively click here https://bit.ly/2YF6j15
Annual Reports of bodies Exercising Functions Delegated by Council	\$355 Community Committees provide Annual Reports and are reported to Council and the community.	Council's website www.brokenhill.nsw.gov.au – Council Meeting Business Papers – click here https://bit.ly/3qsPW6r
Any Codes referred to in the <i>Local Government Act 1993</i>	The codes are referenced in Council's Code of Conduct Policy and Code of Meeting Practice Policy	Council's website www.brokenhill.nsw.gov.au – Policies or alternatively click here https://bit.ly/2YDzgh8

8.1.1 Information about Council		
Document/Record Type	Description	How to Access
Returns of Interests of Councillors, Designated Persons and Delegates	Returns of interest are reported to Council each September.	Council's website www.brokenhill.nsw.gov.au – Access to Information – click here https://bit.ly/30qKINX Council Meeting Business Papers – click here https://bit.ly/3qsPW6r
Agendas and Business papers from any meeting of Council or any Committee of Council	Monthly reports to Council Ordinary Meeting including Extraordinary Meetings.	Council's website www.brokenhill.nsw.gov.au – Meetings – click here https://bit.ly/3qsPW6r
Minutes of any meeting of Council or any Committee of Council	Minutes recording the records of any meeting of Council or any Committee of Council, inclusive of adopted recommendations by Council.	Council's website www.brokenhill.nsw.gov.au – Meetings – click here https://bit.ly/3qsPW6r
Land Register	A register of all lands vested in Council, or under its control.	Informal request for information https://bit.ly/3OW1p8R
Register of Investments	A written report setting out details of all monies that have been invested under Section 625 (2) of the <i>Local Government Act 1993</i> , and reported to Council monthly.	Council's website www.brokenhill.nsw.gov.au Council - "Meetings", "Minutes and Agendas". Click here https://bit.ly/3qsPW6r
Register of Delegations	A register of the functions delegated to the Mayor, General Manager, and to Council staff, which is adopted each term of Council.	Council's website www.brokenhill.nsw.gov.au Access to Information – Click here https://bit.ly/30qKINX
Register of Graffiti Removal Works	A register containing records of graffiti removal works that are maintained in a database.	Informal request for information https://bit.ly/3OW1p8R
Register of current Declarations of Disclosures of Political Donations	A register containing information regarding disclosures of political donations.	Informal request for information https://bit.ly/3OW1p8R
Register of Voting on Planning Matters	Documents containing information of voting on planning matters available for viewing by members of the public – Council Business Paper (Resolution of Council) or NSW Regional Planning Panel.	Council's website www.brokenhill.nsw.gov.au or alternatively Council Business Paper https://bit.ly/3qsPW6r Or NSW planning portal www.planningportal.nsw.gov.au

8.1.2 Plans and Policies		
Document/Record Type	Description	How to Access
Local Policies adopted by Council concerning approvals and orders	Provide guidance for those participating in the local approvals process and specify criteria which Council will take into consideration in determining applications for approval under the <i>Local Government Act 1993</i> . Criteria to be considered before issuing certain order under section 124 of the <i>Local Government Act</i> .	Council's website www.brokenhill.nsw.gov.au Policies - Local Approvals Policy and Local Orders Policy – Click here https://bit.ly/3F7afdR
Plans of Management for Community Land	Outlines the plans in the management of Broken Hill City Council.	Informal request for information https://bit.ly/3OW1p8R
Environmental Planning Instruments, Development Control Plans and Contribution Plans	The principal legal documents for controlling all development within Broken Hill City Council.	Council's website www.brokenhill.nsw.gov.au or click here https://bit.ly/3ol6CKr

8.1.3 Information about Development Applications		
Document/Record Type	Description	How to Access
Register of Development Applications Lodged and Determined	A register listing the full details of Development Applications lodged and determined.	Informal request for information – Development Applications after 1 July 2010 https://bit.ly/3OW1p8R Formal request for information – Development Applications prior to 1 July 2010 https://bit.ly/3ixFrNv Or Council's website www.brokenhill.nsw.gov.au - DA Tracker – Click here https://bit.ly/3F8exBF
Environmental Planning Instruments, Development Control Plans and Contribution Plans	The legal documents and frameworks for controlling all development within Broken Hill City Council municipality.	Council's website www.brokenhill.nsw.gov.au – Click here https://bit.ly/3D4ujql

8.1.3 Information about Development Applications		
Document/Record Type	Description	How to Access
Development Applications and associated documents including, but not limited to: Application Form, Determination and Conditions, Officer's Delegated Authority report, Statement of Environmental Effects, Plans (excluding floor plans), Construction and Occupation Certificates, Home Warranty Insurance documents, Acoustic Consultants' reports, Structural Certification documents, Heritage Consultants' reports, Land Contamination reports, Tree Inspection Consultants' reports	Development and Construction application files and associated documents.	<p>Informal request for information – Development Applications after 1 July 2010 https://bit.ly/3OW1p8R</p> <p>Formal request for information – Development Applications prior to 1 July 2010 https://bit.ly/3ixFrNv</p> <p>Or</p> <p>Council's website: DA Tracker - Click here https://bit.ly/3F8exBF</p>
Submissions received on Development Applications	Responses by individuals providing their comments in relation to the Development Application.	<p>Informal request for information – Development Applications after 1 July 2010 https://bit.ly/3OW1p8R</p> <p>Formal request for information – Development Applications prior to 1 July 2010 https://bit.ly/3ixFrNv</p> <p>Council's website: www.brokenhill.nsw.gov.au - DA Tracker - Click here https://bit.ly/3F8exBF</p> <p>Note: Council considers the balance test for public interest in protecting the personal information of submitters.</p>
Records of decisions on Development Applications including decisions on appeals	A record of all development applications received and determined by Council.	<p>Informal request for information – Development Applications after 1 July 2010 https://bit.ly/3OW1p8R</p> <p>Formal request for information – Development Applications prior to 1 July 2010 https://bit.ly/3ixFrNv</p> <p>Council's website: www.brokenhill.nsw.gov.au - DA Tracker - Click here https://bit.ly/3F8exBF</p>

8.1.4 Approvals, Orders and Other Documents		
Document/Record Type	Description	How to Access
Applications for approvals under section 68 of the LG Act	Applications and associated documents received for approval under Section 68 of the <i>Local Government Act</i> .	Informal request for information https://bit.ly/3OW1p8R
Applications for approvals under any other Act and any associated document	Application regarding approval other than Development Application.	Informal request for information https://bit.ly/3OW1p8R
Records of approvals granted or refused, any variation from Council Policies reasons for the variation and decisions made on appeals concerning approvals	A record of approvals granted or refused for specific approvals other than development applications.	Informal request for information https://bit.ly/3OW1p8R
Orders given under Part 2 of Chapter 7 of the <i>Local Government Act 1993</i> and any reasons given under Section 136 of the <i>Local Government Act 1993</i>	Order issued and complied with under section 124 of the <i>Local Government Act</i> .	Informal request for information https://bit.ly/3OW1p8R
Orders given under the Authority of any other Act	Order issued and complied with under the authority of other Acts.	Informal request for information https://bit.ly/3OW1p8R
Records of Building Information Certificates (Building Certificates) under the <i>Environmental Planning and Assessment Act 1979</i>	Record of Building Information Certificates (Building Certificates) issued under the <i>Environmental Planning & Assessment Act 1979</i> .	Informal request for information https://bit.ly/3OW1p8R Copies of Building Certificates are subject to a fee as per Council's Schedule of Fees and Charges
Plans of land proposed to be compulsorily acquired by Council	A plan on authority that is exercised by Council in Compulsory acquiring land.	Informal request for information https://bit.ly/3OW1p8R
Compulsory Acquisition Notices	A notice relating to a specific site which is to be compulsorily acquired.	Informal request for information https://bit.ly/3OW1p8R
Leases and Licenses for use of Public Land classified as Community Land.	Leases and Licenses for use of Public Land classified as Community Land.	Informal request for information https://bit.ly/3OW1p8R

8.2 Authorised Proactive Release Information

The *GIPA Act* encourages Council to go beyond the minimum mandatory disclosure requirement, unless there is an overriding public interest against disclosure. This is a discretionary power to release information in any manner considered appropriate, free of charge or at the lowest reasonable cost.

Council will make the following information of public interest available on the website where possible, as part of authorised proactive release.

8.2.1 Administration and Governance		
Document/Record Type	Description	How to Access
Community Strategic Plan (CSP)	Plan outlines the community's aspirations and main priorities for the future.	Council's website: www.brokenhill.nsw.gov.au or alternatively click here https://bit.ly/3H99Fy9
Delivery Program inclusive of Operational Plan	Details the principal activities to be undertaken by Council to implement the strategies in the Community Strategic Plan.	Council's website: www.brokenhill.nsw.gov.au or alternatively click here https://bit.ly/3Dd58Zc
Progress reports on Delivery Program	Reports on progress of the activities and actions detailed in the Delivery Program.	Council's website: www.brokenhill.nsw.gov.au or alternatively click here https://bit.ly/3F70uMK
Long Term Financial Plan	Inclusion in Resourcing Strategy for the provision of resources required to implement the CSP.	Council's website: www.brokenhill.nsw.gov.au or alternatively click here https://bit.ly/3DlAhu
Workforce Management Plan	Inclusion in Resourcing Strategy for the provision of resources required to implement the CSP.	Council's website: www.brokenhill.nsw.gov.au or alternatively click here https://bit.ly/3n9EFGm
Approved Council strategies and plans	Plans/documents used in connection with the functions.	Council's website: www.brokenhill.nsw.gov.au or alternatively click here https://bit.ly/3wRMvYt
Disability Inclusion Action Plan (DIAP)	Outlines Council's commitment to improving opportunities for people with a disability of all ages to access the full range of services and activities available in the community.	Council's website: www.brokenhill.nsw.gov.au or alternatively click here https://bit.ly/3oswAfo
Progress report on Disability Inclusion Action Plan	Reports on progress of the activities and actions detailed in the Disability Inclusion Action Plan.	Council's website: www.brokenhill.nsw.gov.au or alternatively click here https://bit.ly/3oswAfo

8.2.1 Administration and Governance		
Document/Record Type	Description	How to Access
Reconciliation Action Plan (RAP)	Council looks to have a greater relationship with Aboriginal and Torres Strait Islander people, enhance our connections and encourage influence within the scope of the RAP.	Council's website: www.brokenhill.nsw.gov.au or alternatively click here https://bit.ly/3wDJYAQ
State of the Environment Reports (SOE)	Report on environmental activities and indicators undertaken to enhance and protect the local environment.	Council's website: www.brokenhill.nsw.gov.au or alternatively click here https://bit.ly/3oogH9G
End of Term Report	Report on Council's achievements in implementing the CSP over the term of the Council (4 years).	Council's website: www.brokenhill.nsw.gov.au or alternatively click here https://bit.ly/3CcrDfg
Community Management Committees	Delegated authority to manage some of Council facilities and functions.	Council's website: www.brokenhill.nsw.gov.au – Section 355 Community Committees – or alternatively click here https://bit.ly/3F71kJo
Schedule of Fees and Charges	Pricing policy – fees and charges for the current financial year.	Council's website: www.brokenhill.nsw.gov.au or alternatively click here https://bit.ly/3op1OUq

8.3 Informal Release

Access to information that is not available as mandatory or authorised proactive release may be provided through discretionary release.

Council is authorised to release information unless there is an overriding public interest against disclosure. Informal release can enable the release of as much information as possible, however Council is also authorised to redact content from information released, if its inclusion would otherwise result in an overriding public interest against disclosure.

Applications can be made to Council by submitting an Informal Request for Information. The *GIPA Act* does not set a limit for the processing of informal requests for information, therefore these requests are balanced against the other duties for which the Governance team is responsible and can take up to 20 working days to finalise.

8.4 Formal Access Applications

A formal access application is required to be submitted if the information being sought:

- Is not available via proactive or informal release;
- Is of a sensitive nature that requires careful weighing of the considerations in favour of, and against, disclosure;
- Contains personal or confidential information about a third party that may require consultation; or
- Would involve an unreasonable amount of time and resources to produce.

Applications must be made to Council by:

- Submitting the Formal Request for Information Form, together with the application fee (\$30). Additional processing charges may be applicable at a rate of \$30 per hour;
- Specify clearly that it is made under the *GIPA Act*;
- Provide sufficient detail to enable Council to identify the information requested; and
- Include an Australian postal address

Note: An application will be invalid if it seeks access to excluded information of Council or does not meet the formal requirements for an access application.

Council will advise the applicant within 20 working days of receipt of the request of its decision to provide information and in cases where the applicant is aggrieved by Council's determination, an appeal may be lodged. Information on how this may be done will be included with Council's determination notice.

9. OTHER GOVERNMENT OPEN DATA

In Australia, there are many other open data initiatives. Open data are large datasets available to anyone with an internet connection.

The **federal government** open data portal can be accessed via data.gov.au

Data.gov.au is a centralised source of Australian open government data. In addition to government data, publicly funded research data and datasets from private institutions that are of public interest can also be found here.

The **NSW government** portal can be accessed via data.nsw.gov.au

Data. NSW aims to increase the safe use of data across NSW government, to support better customer service, policy development, responsiveness, and innovation.

10. HOW DO I CONTACT COUNCIL

HOW?	CONTACT DETAILS
IN PERSON	Council Administrative Centre 240 Blende Street Broken Hill NSW 2880
POST	Broken Hill City Council PO Box 448 Broken Hill NSW 2880
PHONE	08 8080 3300
FAX	08 8088 3424
EMAIL	council@brokenhill.nsw.gov.au
OPENING HOURS	9.00 am to 4pm Monday to Friday

10.1 Contact

For specific information or enquiries regarding access to information at Broken Hill City Council, please contact:

The Public Officer
PO Box 448
Broken Hill NSW 2880
Phone: 08 8080 3300
Email: council@brokenhill.nsw.gov.au

If you wish to learn more about your right to information, please contact the Information and Privacy Commission at www.ipc.nsw.gov.au



www.brokenhill.nsw.gov.au

FURTHER REPORTS

1. BROKEN HILL CITY COUNCIL REPORT NO. 282/22 - DATED DECEMBER 15, 2022 - COUNCIL'S DELEGATES TO THE LGNSW RURAL AND REGIONAL SUMMIT ON 20 FEBRUARY 2023 AND THE COUNTRY MAYOR'S ASSOCIATION MEET THE LEADERS FORUM ON 21 FEBRUARY 2023 (D22/66850)..... 154
2. BROKEN HILL CITY COUNCIL REPORT NO. 273/22 - DATED DECEMBER 01, 2022 - ENOUGH SPACE FOR ALL SHAPES - EPHEMERAL YOUTH MURAL (D22/63801) 162
3. BROKEN HILL CITY COUNCIL REPORT NO. 283/22 - DATED DECEMBER 07, 2022 - INVESTMENT REPORT FOR NOVEMBER 2022 (D22/65384) 219
4. BROKEN HILL CITY COUNCIL REPORT NO. 284/22 - DATED DECEMBER 14, 2022 - ACTION LIST REPORT (D22/66562)..... 234

ORDINARY MEETING OF THE COUNCIL

December 15, 2022

ITEM 1

BROKEN HILL CITY COUNCIL REPORT NO. 282/22

SUBJECT: COUNCIL'S DELEGATES TO THE LGNSW RURAL AND REGIONAL SUMMIT ON 20 FEBRUARY 2023 AND THE COUNTRY MAYOR'S ASSOCIATION MEET THE LEADERS FORUM ON 21 FEBRUARY 2023 D22/66850

Recommendation

1. That Broken Hill City Council Report No. 282/22 dated December 15, 2022, be received.
2. That attendance at the LGNSW Rural and Regional Summit in Sydney on 20 February 2023 and the Country Mayor's Association - Meet the Leaders Forum also held in Sydney on 21 February 2023 be open to the Mayor, Deputy Mayor and all Councillors.
3. That Council resolves at this meeting, its Councillor attendance at the LGNSW Rural and Regional Summit and the Country Mayor's Association Meet the Leaders events and any further interest be advised to the Executive Support Team by Monday 16 January 2023.

Executive Summary:

Council has received an invitation from Local Government NSW to attend a Rural and Regional Summit in Sydney on 20 February 2023 in order that NSW Mayors, Councillors and Council Executive Team Members can discuss matters pertaining to rural and regional Councils in NSW.

Council has also received an invitation from the Country Mayor's Association of NSW to attend a Meet the Leaders Forum in Sydney on 21 February 2023 in order that NSW Mayors, Councillors and Council Executive Team Members can hear from the leaders of all political parties contesting the March 2023 State Election.

Report:

Local Government NSW is hosting a Rural and Regional Summit to be held at the Sofitel Sydney Wentworth on 20 February 2023. This is a new event being launched by LGNSW specifically dedicated to rural and regional Council and will focus on areas of issue that relate to rural and regional areas, with the housing crisis impacting communities across the state being a key topic on the agenda.

Topics to be discussed include:

- Housing supply and affordability as the housing crisis continues
- NSW Reconstruction Authority update
- Building Back Better – Roads and Infrastructure
- Rural Health, Mental Health and Resilience
- Rural and regional NSW – what do our communities really need?

The Country Mayor's Association of NSW is hosting a Meet the Leaders Forum to be held at the York Club in Sydney on 21 February 2023.

The Meet the Leaders Forum is a chance for all Local Government Mayors, Councillors and Council Executive staff to meet the leaders of each political party that will be contesting the State Election and to hear their election pledges, the leaders will also participate in panel sessions and question and answer sessions during the Forum.

Leaders from The Greens; Shooters Fishers and Farmers; Nationals; Liberal; Labor; Pauline Hanson's One Nation; and the Animal Justice Party will be participating in the Meet the Leaders Forum.

The two events held on 20-21 February 2023 are a unique opportunity for Mayors, Councillors, General Managers and Executive staff to come together to discuss key issues affecting rural and regional communities, and to hear from the political leaders of parties prior to the State Election. It is also a networking opportunity for the Mayor and Councillors to meet other rural and regional Mayors and Councillors and to make connections with political leaders to build relationships and start conversations that will assist when advocating for the City come post-election.

Community Engagement:

Not applicable.

Strategic Direction:

Key Direction:	4	Our Leadership
Objective:	4.2	Our leaders make smart decisions
Strategy:	4.2.2	Our leaders seek information, are well informed and aware of emerging issues and new information in order to advocate and respond appropriately
	4.3.3	Develop and build strong, productive relationships with State and Federal Governments and their agencies

Relevant Legislation:

Nil.

Financial Implications:

LGNSW Rural and Regional Summit

– Early bird registration (prior to 27 January 2023) per person	\$440.00
- Standard registration (from 28 January – 15 February 2023) per person	\$550.00

Country Mayor's Association – Meet the Leaders Forum

- Included in Council's annual membership contribution.

Return Flights to Sydney /person approx.	\$840.00
Accommodation in Sydney /person/night Councillor Support Policy limit	\$300.00
Out of pocket expenses as per Councillor Support Policy	

Depending on number of Councillors, travel will be via vehicle at approximately \$1,725.00
(Divided by number of attendees)

Attachments

1. [↓](#) LGNSW Rural and Regional Summit information
2. [↓](#) LGNSW Rural and Regional Summit - Draft Program
3. [↓](#) Country Mayor's Association - Meet the Leaders Forum information

LEISA BARTLETT
EXECUTIVE OFFICER

JAY NANKIVELL
GENERAL MANAGER



LOCAL GOVERNMENT NSW

RURAL & REGIONAL SUMMIT

MONDAY 20 FEBRUARY 2023

SAVE THE DATE

RELEVANT FOR
MAYORS • COUNCILLORS • GENERAL MANAGERS • SENIOR COUNCIL STAFF

SOFITEL SYDNEY WENTWORTH
61/101 PHILLIP STREET
SYDNEY

9AM – 7PM

12/15/22, 11:28 AM

Rural-Regional Summit home - Draft Program | LGNSW

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[Home](#) » [Calendar](#) » [Events and Conferences](#) » [Regional and Rural Summit 2023](#)

LGNSW Council Summits

EVENT DETAILS

When: Monday 20 February 2023

Time: 9am-7pm

Venue: Sofitel Sydney Wentworth

Address: 61/101 Phillip Street, Sydney ([see Google map](#))

Share this page

Overview
Draft Program
Register
Accommodation
Summit Partners
Contact Us

Draft Program

8.00am	Registration Desk opens
8.00am	Coffee and Tea Station on arrival
9.00am	Conference starts
9.05am	MC introduction and Welcome/Acknowledgement to Country
9.10am	President's Welcome
9.15am	Speakers to be announced

<https://www.lgnsw.org.au/Public/Rural-Regional-Summit/Rural-Regional-Summit-home.aspx?WebsiteKey=bcab1257-cbc9-4447-bab4-a1399a95e...> 1/3

12/15/22, 11:28 AM

Rural-Regional Summit home - Draft Program | LGNSW

9.15am	Speaker to be announced
9.25am	Address by Chris Minns MP, Leader of the Opposition
9.35am	The Housing Crisis – in focus (panel session and Q&A)
10.35am	Morning Refreshments + Networking
11.15am	Success stories and learning - Local Government Housing (case studies)
11.45am	NSW Reconstruction Authority update
12.00pm	Speaker to be announced
12.20pm	Working Lunch break and networking
1.10pm	Greg Warren MP, Shadow Minister for Local Government, Veterans and Western Sydney
1.20pm	Rural Health, Mental Health and Resilience (panel session and Q&A)
2.15pm	Building Back Better - Roads and Infrastructure (panel session and Q&A)
3.15pm	Afternoon refreshments
3.45pm	Rural and Regional NSW – What do our communities really need? (Panel session including Q&A)
4.30pm	Recap and communique
5.00pm	Networking and Cocktail Reception
7.00pm	Conference close

* This program is correct at time of publication (1 December 2022) and is subject to change.

Events and Learning

Calendar

Learning and Development

Annual Conference

Local Government Week

Awards

Events and Conferences

Regional and Rural Summit 2023

Human Resources Summit

<https://www.lgnsw.org.au/Public/Rural-Regional-Summit/Rural-Regional-Summit-home.aspx?WebsiteKey=bcab1257-cbc9-4447-bab4-a1399a95e...> 2/3

12/15/22, 11:28 AM

Rural-Regional Summit home - Draft Program | LGNSW

Destination and Visitor Economy Conference

Water Management Conference

EA and PA Conference

International Women's Day Lunch

Employment Law Seminar

Forums

2022 Special Conference

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MEET THE LEADERS

21st February 2023

9:00am to 1:00pm

Mayors

Councillors

Executive Team Members

*Country Mayors Association of NSW invites you to hear from the leaders
of all political parties contesting the March 2023 State Election*

Venue - The York Club, Auditorium, 95 York Street, Sydney

RSVP to Allan Burgess alkanat@bigpond.com

Highlights:

Leaders Speech

Panel Session

Q&A

All political leaders have been invited to attend this event (to be confirmed)

ORDINARY MEETING OF THE COUNCIL

December 1, 2022

ITEM 2

BROKEN HILL CITY COUNCIL REPORT NO. 273/22

SUBJECT: ENOUGH SPACE FOR ALL SHAPES - EPHEMERAL YOUTH
MURAL D22/63801

Recommendation

1. That Broken Hill City Council Report No. 273/22 dated December 1, 2022, be received.
2. That Broken Hill City Council adopt and support the mural design for placement on large transportable boards to be displayed on the exterior of the Broken Hill Regional Art Gallery workshop
3. That Council note the corrected project costings
4. That Council note Broken Hill Aquatic Stingrays' interest in placing a mural on their clubrooms in Sturt Park in the future.

Executive Summary:

An ephemeral mural previously proposed for the Broken Hill Aquatic Stingrays (BHAS) swimming clubroom wall in Sturt Park will is recommended to now be placed on large transportable boards to be displayed on the exterior of the Broken Hill Regional Art Gallery Workshop.

The mural has been moved to a new location after the Broken Hill Aquatic Stingrays swimming club expressed an interest in potentially placing their own mural on the wall of the clubrooms in future which did not align with the current proposed design.

A Development Application will not be required as the artwork is temporary and able to be removed at any time.

The revised budget for the Enough Space for All Shapes mural is attached. The total cost of \$14, 900 ex gst will be paid from funding supplied by the NSW Government, Office of Regional Youth program, Summer Holiday Fun.

Report:

Broken Hill City Council's Public Art Policy supports Council's broader strategic priorities of creating a vibrant community that expresses our distinctive character and identity.

The scope of the policy allows for the development of an ephemeral mural artwork to be created by young people under the guidance of artist James Price from a design workshop led by the artist in October 2022.

This project is the result of engagement and activities undertaken with young people during 2022, culminating in a mural design workshop which took place in October 2022 under the guidance of the Broken Hill Art Gallery staff and artist James Price.

Young people have advised that visibility of youth culture is a much-needed next stepped activity. In preparation for this, a mural design workshop was held in the September/October 2022 school holidays, funded in full by the NSW Government Office for Regional Youth Spring Holiday Break program.

The Regional Youth Summer Break 2022-2023 program funding of \$15 000 has been secured by Council for a mural painting program to be conducted between December 2022 and February 2023. A youth informed suggestion was accepted to reproduce the design created in Mural Design Workshop on a highly prominent wall in Sturt Park in January 2023.

Following the Public Art Policy, an internal working group of two staff from the Culture and Community Team reviewed the application and proposal and this report is submitted for the consideration of Councillors.

A report was provided to the Ordinary Council meeting of 30 November 2022, which included an error in the budget provided by the artist. A further query by Councillors about the opportunity to employ a local assistant was explored. The artist was able to rectify the original error, and will work with Council staff to find a suitable local assistant to work on the project.

The revised budget for the Enough Space for All Shapes mural is attached. The total cost of \$14 900 ex gst will be paid from funding supplied by the NSW Government, Office of Regional Youth program, Summer Holiday Fun.

The artwork proposal, design and colour representation and how key conversations during the workshop translated into the final design are included in the attached proposal. All aspects of the public art policy are addressed in the proposal.

The revised budget is also attached.

Change of location

After the original mural report (D22/56597) was deferred at the November Meeting of Council, correspondence was received from Broken Hill Aquatic Stingrays (BHAS) swimming club expressing concern around the plan to place the mural on their clubroom.

The BHAS were concerned that their members had not participated in the mural workshop to provide input into the design and expressed an interest in potentially having their own mural on the clubroom wall in the future, which did not align with the proposed design.

The BHAS were willing to have an engagement session with the artist and alter the existing design to incorporate input from members, however the artist was hesitant to make significant changes to the artwork given the level of input already gathered from the city's young people, which loomed as a likely outcome after initial conversations with the BHAS.

As a compromise, the artist suggested the mural be placed on large boards that can be displayed on the exterior of the gallery workshop. A similar process was undertaken previously and proved popular when the space at the front of the workshop was converted into a pop-up green space in October 2020.

The proposed new location would add some welcome decoration to the exterior of the workshop, have no additional budgetary impacts on the project, and would keep the BHAS clubroom wall free for any future mural the club wished to pursue.

The artist has also offered to hold a free consultation workshop with BHAS members in January to workshop a new design for the clubroom wall. The workshop will be non-binding, and BHAS will be free to proceed with any resulting design from the consultation process, or source an entirely new design.

Should BHAS wish to proceed with a mural on their clubroom a new funding stream will be required to finance the project, with the Community Assistance Grants program shaping as a potential option.

Note - Attachments have not been modified to reflect change of mural location.

Assessment

The ephemeral mural will be maintained where necessary by Council. All measures will be taken to limit impact on the painted surface.

The project has been assessed on its merit and meets the policy assessment criteria:

1. The proposal reflects excellence in contemporary art practice and standards of high quality.
2. The proposal presents creative, original and innovative ideas.
3. The proposal is appropriate to its brief, site and community, and is the product of extensive youth engagement. The mural will reflect and engage with community aspirations, create discussion, interest and awareness, and foster relationships between people and place.
4. The proposal has been considered in the context of the National Heritage values of the City and the existing mural.
5. The artist displays the ability to successfully realise the proposal/work. It is technically feasible to create.
6. Consideration has been made of public safety and the public's access to and use of the public domain.
7. This project has relevance to the strategic objectives and actions of Council.
8. Consistency with current Council plans and procedures (heritage; environmental policies; and plans of management).
9. Maintenance and durability requirements have been considered.
10. Value for money. There is no additional cost to Council for this program. All costs will be covered by the funding that has already been secured.

Youth

The NSW Government identifies Youth as aged between 12-24 years. 2383 young people in this age range live in Broken Hill (Census 2021).

Since January 2022, Council has attracted funding in each school holiday period, for Youth Week activities and for a Youth Radio Podcast workshop. Council also attracted funding to conduct an Active Fest intergenerational sport and activity event during the period. This event attracted over 1600 participants. Private funding provided by FRRR for the Heywire program was executed in the last month.

The total grant funding attracted during the 2022 calendar year for youth and intergenerational activities currently stands at \$70,229. Matched funding was required only for Youth Week activities, and this contribution totalled \$2,513. Youth activities have been executed by existing Council staff in the cultural and community departments in partnership with community agencies and entities.

Funding over the period has allowed for many interesting and exciting events for young people in Broken Hill, including park and pool based open days, art workshops, sport and recreation days and a podcast workshop.

Council's activities have been deliberate and clearly built on what young people have said during engagement. Young people have asked for a clear way to be represented in the city, including physical visibility of youth culture and an opportunity to communicate clearly with

the community from their unique position as young people from Broken Hill. They have also identified a need for more youth and intergenerational events, and a youth space.

Community Engagement:

Youth Week 2022- Pop up listening post

Autumn School Holiday period- Pop up listening post and arts workshop

Spring School Holiday period- Youth Mural Design Workshop

Strategic Direction:

Key Direction:		Our Community
Objective:	1.1	Our community spirit is our strength
Strategy:	1.1.6	Young people are provided the opportunities required to learn, connect and grow

Relevant Legislation:

Environmental Planning and Assessment Act 1979

Local Government Act 1993

Graffiti Control Act 2008

Environment Protection & Biodiversity Conservation Act 1999 (Commonwealth)

Regulations associated with above legislation

Relevant State Environmental Planning Policies

Broken Hill Local Environmental Plan 2013; and

Broken Hill Development Control Plan 2016

Financial Implications:

NIL

Attachments

1. [↓](#) James Price Broken Hill Mural Proposal 2022 2023
2. [↓](#) James Price Revised Budget

RAZIJA NU'MAN

CHIEF CORPORATE AND COMMUNITY OFFICER

JAY NANKIVELL

GENERAL MANAGER



James Price
ENOUGH SPACE FOR ALL SHAPES

BROKEN HILL
CITY COUNCIL
STURT PARK MURAL
AND COMMUNITY
WORKSHOPS

What the design represents



The mural design picks up on many of the key conversations from the workshop.

- Building your own community/ finding your tribe
- The resilience of local people
- The need to represent different emotional states, and reflect the diversity of mental health
- Keeping an eye out for each other
- The beauty of the stars in the sky
- The space available in Broken Hill compared to life in a city or bigger community

- Beautiful sunset pinks and oranges
- The need for diverse representation, while acknowledging no one form or identity should be idealised at the expense of others.
- And, a rather hilarious, 'why does everything have to be about the red dirt?'

The design reflects many of these conversations. No body forms are represented at all. Instead the work focuses on how the shapes are each given their own space to grow and become their own thing.

Eyes are seen in the work to represent the idea of looking out for your community.

Stacks of forms represent network building.

A coiled spring highlights the communities resilience.

Abstract stars and plants represent the unique environment.

Pattern is used to show diversity and the uniqueness of each shape.

Colours reflect the workshop participants favourite environmental elements - pink and orange sunsets, and blue skies.

Finally the forms, like the community, all fit together in a playful pattern.

The mural design reflects a core desire of the young community to not impose 'a way of being'. Instead the work shows the communities adaptable ability to fit together, and the space afforded by the community to allow each individual to grow into their own unique form.

The work has been designed, with bold use of flat shape and strong colour block contrast, so that it is easy to paint with the young community. The intention is to give the workshop participants, and other local people interested in the mural making process, hands on experience with mural painting, and all it's necessary processes.



A mock up of the finished
mural that will be painted
with the community.

Process & Timeline

The wall will be primed using a roller, followed by 2 coats of the background colour, with the design then painted on top using brushes and rollers. The surface has some texture so rolling will give the most efficient and visually clean result.

I'll use Resene exterior paints for their long lasting durability, high pigment load, and colour matching capabilities.

I'm allocating 6 days painting as the building is a considerable size, and I'll be working with the community and will need to take time to explain the process to each participant. After such a meaningful engagement the community needs a mural that has been lovingly painted with craft and care.

The process of painting will be documented for appropriate social media channels.

Timeline:

December
Approval of project.
First 50% Invoiced

Week of the Jan 23rd
Travel to Broken Hill and begin painting the mural.

Conduct daily workshops where people can learn how to paint murals first hand.

Engage with the community on the works themes, and the stories of the young people it represents.

Week of Jan 30
Handover project to council

February
Provide Maintenance Manual
Final 50% Invoiced



Broken Hill Sturt Park Mural Budget

Materials

Exterior Paint in various colours	\$2,000
Brushes & Rollers	\$500
Trays & Cups	\$100
Drop-clothes	\$100
Work Cart Hire	\$100
Umbrellas and Tarps	\$100
Extensions Ladder Hire x 2	\$400
Protective Equipment (Hats, Sunscreen)	\$100
Work Esky	\$50

Artist Fees

Lead Artist Painting Days - 6 Days @ \$700	\$8,400
Assistant - 6 Days @ \$500	\$3,000
Council Meetings and Site Consultation - 2 Days @ \$500	\$1,000

Contingency & Travel

Van Hire to transport all equipment to site	\$1,000
Accommodation (\$200 a night x 7 Nights x 2 people)	\$2,800
Per Diem (\$100 a day x 7 days x 2 people)	\$1,400
Contingency - (Inc. of admin, extra accommodation, materials and overages for weather)	\$1,200

Total: -----
\$22,250 ex. gst

Artist Bio



James Price is an internationally acclaimed artist and maker. An unapologetically skilled storyteller James' practice employs a distinct, vibrant graphic language that condenses the complexities and contradictions of our times.

James has won lots of awards all over the world for his works. His moving image works, paintings, installations, murals, drawings and sculptures mix elements of Folk art and contemporary Abstraction to help connect the dots between our history, our identity and our inner 'primal' self.

As an accomplished public artist Price has created Moving Image commissions, projections, murals and site specific installations, for communities across Australia.

In 2018-19 James worked on a large scale installation project with the Broken Hill Gallery supported by Arts NSW. The project involved drawing 800 people from the history of Broken Hill onto an unused house in the outback town. The project involved extensive collaboration with community groups - including historical societies, schools, sporting clubs, museums and community groups.

James often works in collaboration with community to create work. In 2019 he completed a people centred residency project working with the South Melbourne market community. The resulting work highlighted the market's culture, and celebrated it as a unique place in contemporary society to still see labour.

Price has painted murals for communities across Australia, including recent commissions for Boorondara council, Hurstbridge council, and City of Newcastle.

In 2022 James was awarded the highly competitive 'Summer Commission' for the brand new,

state of the art 360° MAP mima projection space in Lake Macquarie. The winning commission will explore digital environments constructed from our mental states, in order to examine how we manifest our own 'world of emotions'.

James is also currently a participant in the City of Melbourne's highly regarded 'Testing Sites' program, where he's developing a range of projects that examine art in the public context.

James has collaborated across the globe telling stories with such dynamic cultural curators as TED, The Washington Post, MTV, Netflix, Sony and The BBC. He has creatively overseen projects ranging in scale from \$5,000 to \$1.7 Million.

Following stints living and traveling all over the globe - including a decade working from his own highly successful studio in New York, James currently resides in Melbourne. He considers himself a citizen of the world (which is rubbish, because both his passport and his accent say he's Australian).

Learn all about James and see more of his work at:

theartofjamesprice.com

JAMES PRICE:

Recent Public Projects

MOVING IMAGE /
PUBLIC ART / MURALS /
INSTALLATION /
COMMUNITY PROJECTS

RELEVANT PROJECT:

Plunge

Public Moving
Image Commission

COMMISSIONING
PARTNER:





RELEVANT PROJECT:
Plunge

Plunge is a bespoke animated mural commissioned by the City Of Adelaide's Public Arts Grant program.

The project charismatically explores the collapsed 108 year history of the Adelaide City Baths - from their creation in 1861 to their closure, to make way for the Festival Centre, in 1969.

The film celebrates the memories made during that time - a time when the city was developing rapidly and the Baths were a place people would come together, relax and escape the worries of city life.

The project is designed to engage with the ongoing, evolving history of the site as a community space. The work, created specifically

for the Adelaide Festival Centre, plays across 24 metres of digital screens in the heart of Adelaide's cultural precinct.

To view the work:
theartofjamesprice.com/projects/plunge





RELEVANT PROJECT:
Plunge



Documentation of the project,
including the moving image work,
can be seen at:

[theartofjamesprice.com/projects/
plunge](https://theartofjamesprice.com/projects/plunge)

RELEVANT PROJECT:

**Dog
Days
Mural**

Public Art/
Mural

COMMISSIONING
PARTNER:



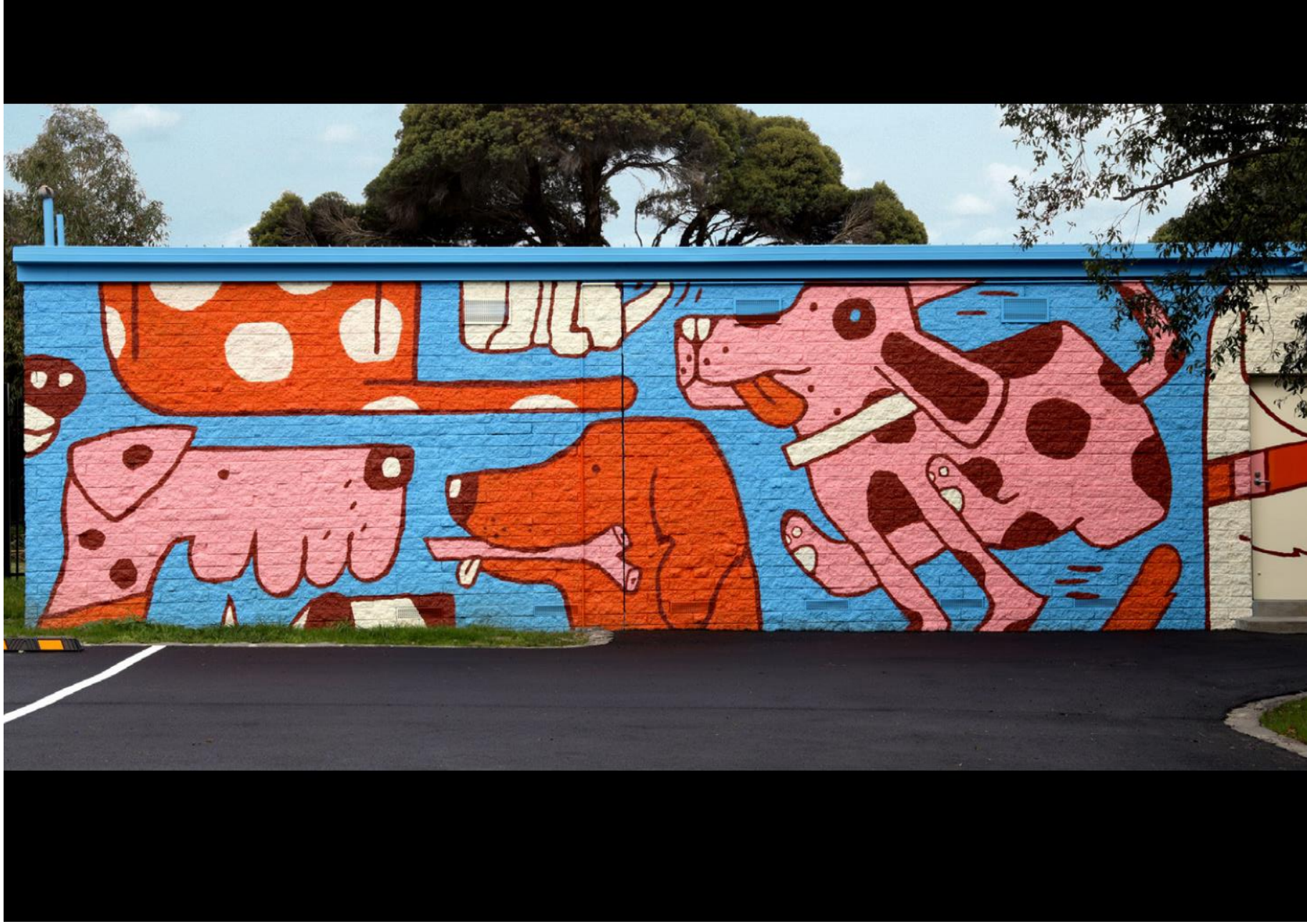
Dog Days Mural

In the winter of 2021 I was commissioned by the City of Boroondara to paint a dog themed mural on a building adjacent to a new dog park being built in the area.

Painting in Melbourne in winter is always a gamble but after 15 days of rain delays, and 2 different covid lockdowns, the work was finally finished.

In designing the work I really focused on making the work be a welcome sign of sorts for all the dogs, and their humans, about to enjoy the dog park.









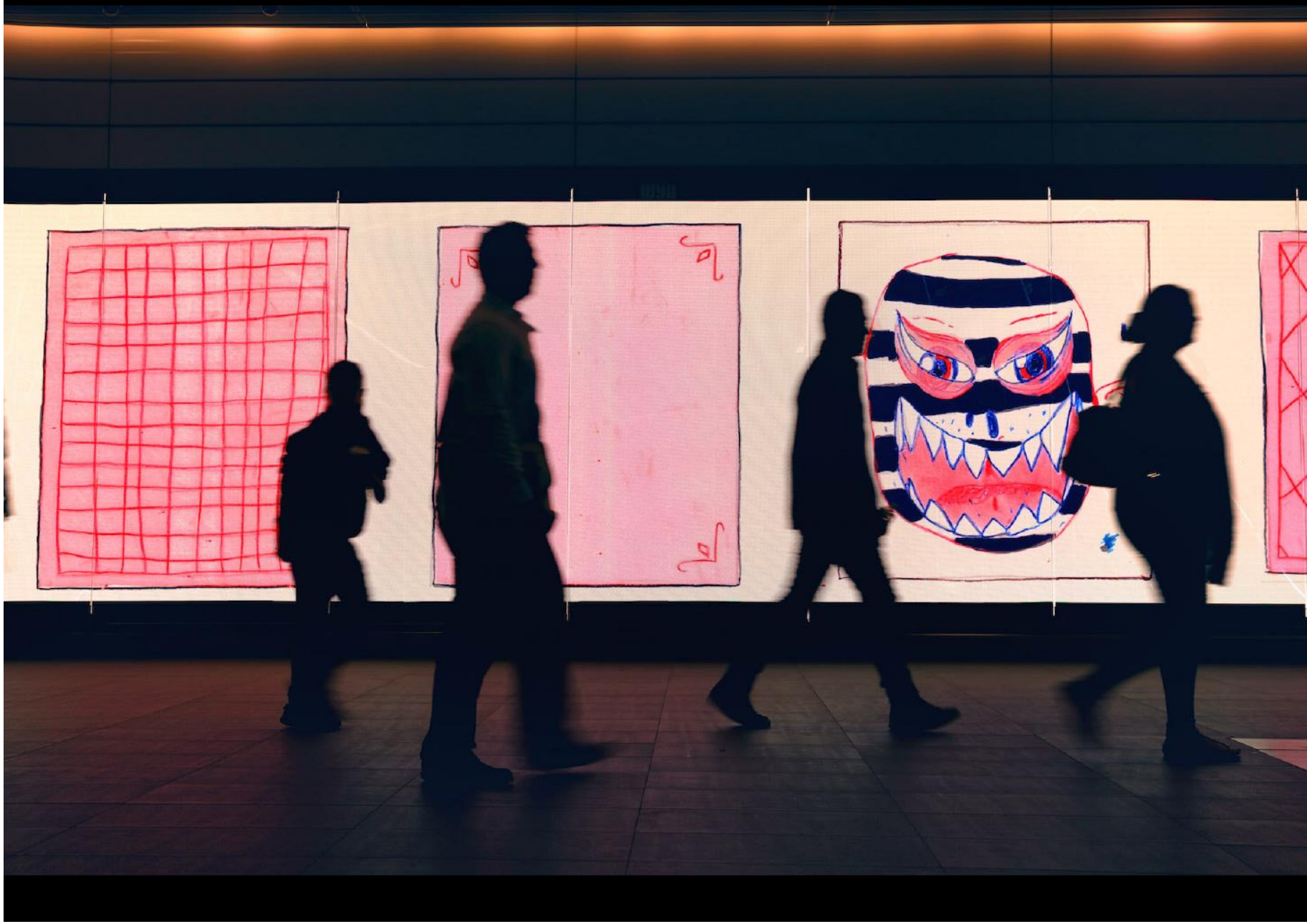
RELEVANT PROJECT:

History's Page

Public Moving
Image Commission

COMMISSIONING
PARTNERS:







RELEVANT PROJECT:

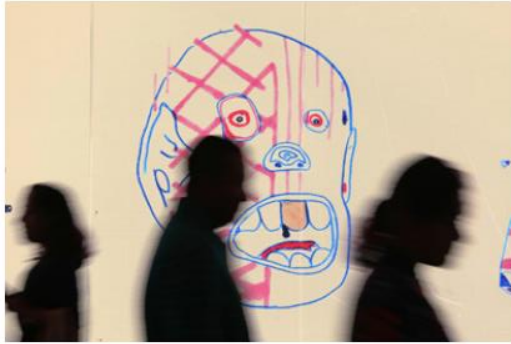
History's Page

In 2017 I was commissioned by Transport NSW to make a public video art work as part of the redevelopment of Wynyard Station. Played on an awe inspiring 23 metre by 3 metre screen the work re-illustrates 1920's era

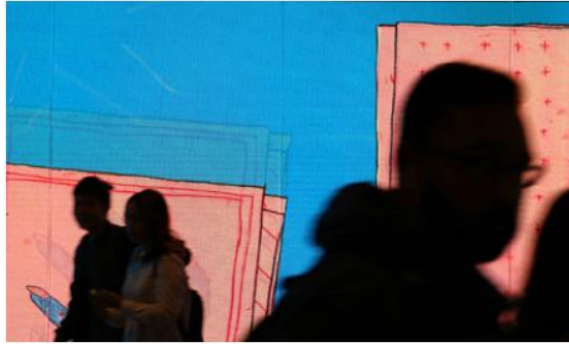
mugshots from the Sydney Living Museum as monsters, ghosts and spirits. The project intends to ask questions about Australia's deifying of our criminal passed for 30,000 commuters a day.

Further information about the project can be seen here:

theartofjamesprice.com/projects/history



History's Page



Images of the screen during
peak hour at Wynyard
Station in Sydney's CBD





RELEVANT PROJECT:

**800
Souls**

Installation/
Artist Residency/
Community Engagement

COMMISSIONING
PARTNERS:





RELEVANT PROJECT:

800 Souls

The project, installed in April 2019 after an 18 month gestation and consultation process, was commissioned by Create NSW, and the Broken Hill Gallery.

Created in extensive collaboration with community groups - including historical societies, schools, sporting clubs, museums and community groups, the project involves drawing 800 people from the history of Broken Hill onto the walls of an unused house in the outback town.

The title of the work references the Miner's Memorial that overlooks the town, which

speaks of the 'over 800 souls' who've lost their lives in the town's mines. The work engaged with the community to understand the impact the stories we tell ourselves have on our identities, and our sense of place.

Alongside this the project engaged with the community at grassroots level to look at how we use space. Broken Hill has Australia's highest amount of abandoned, and foreclosed homes. The installation celebrates the towns past to explore ideas about how we can use space to redefine identity.



Community engagement and workshops were an integral part of the projects success.



RELEVANT PROJECT:

**800
Souls**



Images of the space featuring
the 800 portraits of community
members past and present





RELEVANT PROJECT:
**800
Souls**



The installation opened with a
community celebration event,
complete with DJ's and Food Vans

RELEVANT PROJECT:

Awaba House Mural

Public Art/
Mural

COMMISSIONING
PARTNER:





RELEVANT PROJECT

Awaba House Mural

In 2019 I was awarded a commission by Lake Macquarie City Council to create a 10 metre by 2 metre mural. The mural is installed at Awaba House, a local community centre adjacent to the local gallery that's being rebuilt following a tragic fire.

The mural shows a gathering of some of the unique creatures that live in the surroundings around Awaba House. The work optimistically emphasises our ability to experience this place together.

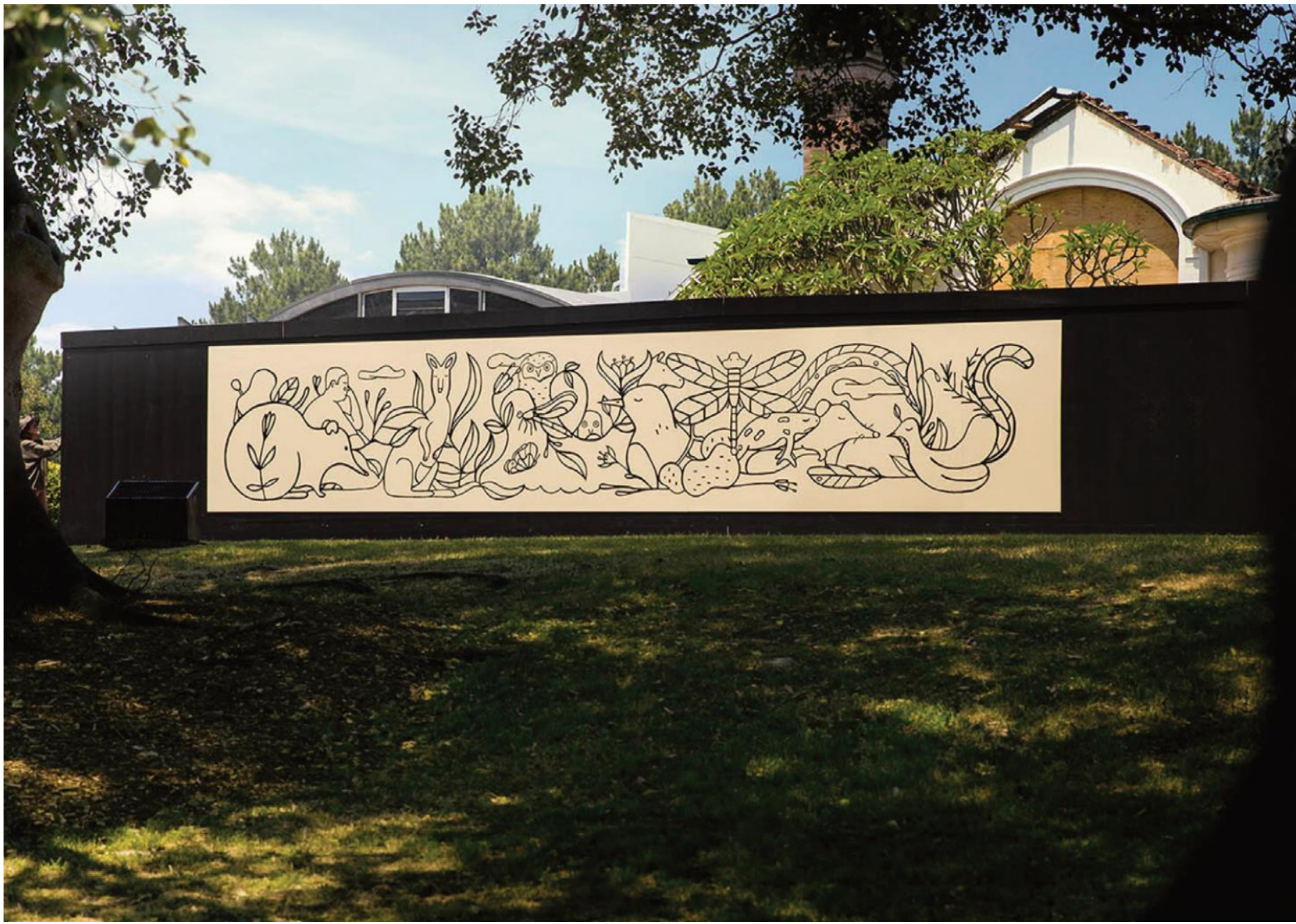
The mural is made up of illustrations of various creatures that are unique to the local environment. We see Grey Kangaroos, Lyrebirds, Dragonflies, Bandicoots, Owls,

Snakes, Tree Frogs and People. There is a harmony in the composition to reflect the calm balance of the natural world.

The work is painted in a creamy white and black palette. This simplification of colour is designed to juxtapose against the vivid depth of the surrounding environment.

The mural can never capture the beauty, depth and physicality of Awaba houses environment - but what it can do is offer the audience a new lens through which to understand their surroundings, and the complexities within it.





RELEVANT PROJECT:

South Melbourne Market Residency

Public Art/
Residency

COMMISSIONING
PARTNER:



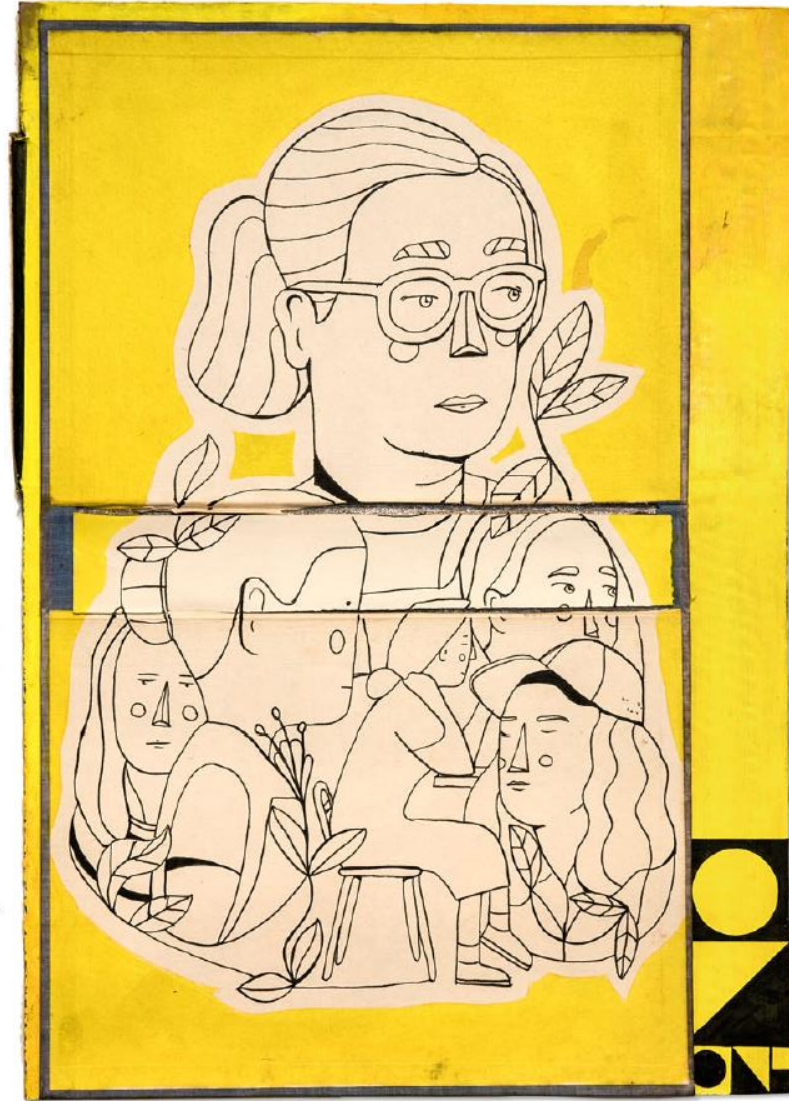
RELEVANT PROJECT:

South Melbourne Market Residency

In September 2019 I completed an Artist Residency at The South Melbourne Market - sponsored by The City of Port Phillip's Cultural Development Fund.

The work celebrated the market as a 'gathering' place for the community. Each day I would document the market's people from a market stall - turning the act of art making into a performance of sorts, and eliminating the line between studio and gallery.

All of the finished work was created on salvaged material from the market itself - used cardboard, recovered paper and broken books.











The residency involved a lot of public engagement to talk about the projects intentions, and the market's place in the community.

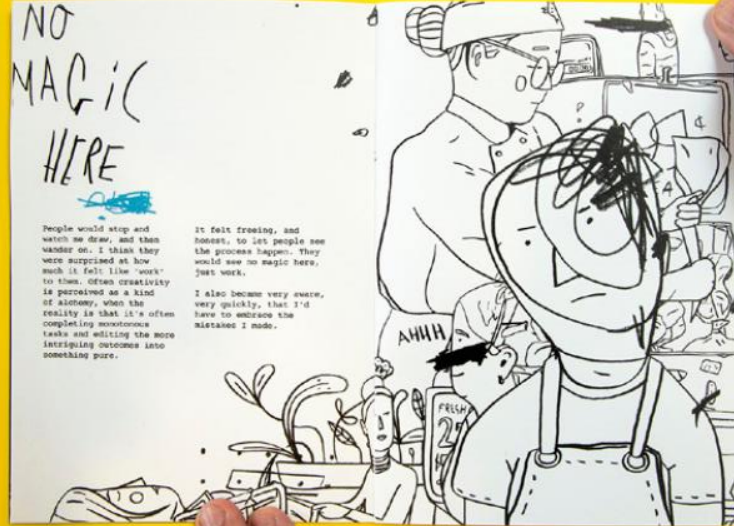
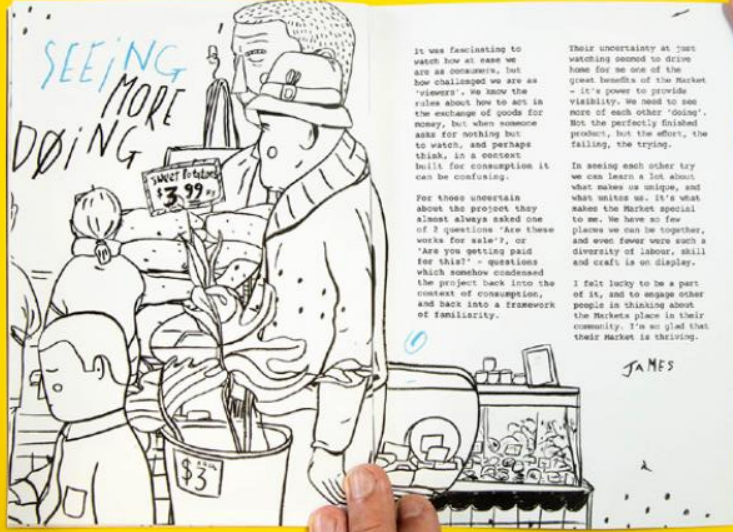
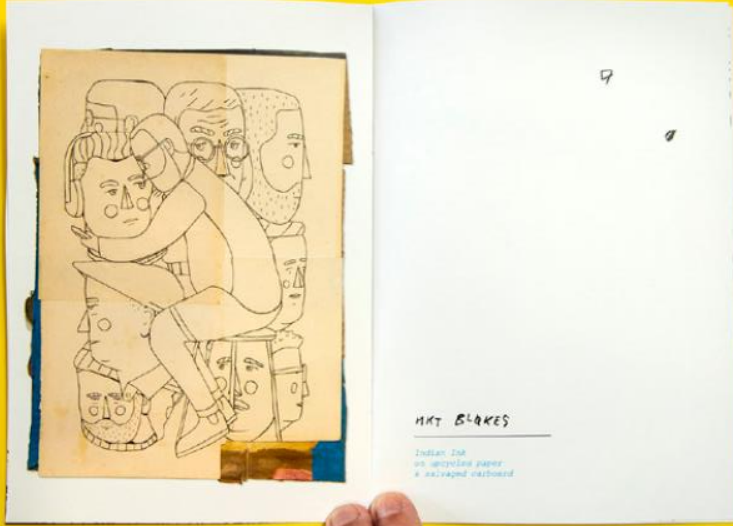
RELEVANT PROJECT:

South Melbourne Market Booklet

At the completion of the residency I produced a limited edition booklet on recycled paper, which was then freely distributed among the market community. In the booklet I wrote about my experiences of working in public, and what I learnt from being a part of a community of visible labour and production.

In the booklet I wrote about the need to see more of each other 'doing'. Not the perfectly finished product, but the effort, the failing, the trying. In seeing each other try we can learn a lot about what makes us unique, and what unites us.





JAMES PRICE:

Studio Practice

ARTWORKS MADE
FOR GALLERY
EXHIBITION

STUDIO ART:

Recent Gallery Work

My studio practice is constantly evolving. It includes painting, wooden wall sculpture, ceramics, 3D sculpture, and sound installations.

Over the last 3 years I've had 3 solo shows, and been invited to exhibit in multiple group exhibitions across Australia.

My work is held in private collections in Australia, Asia, Europe and North America.

Shown here are recent images of paintings exhibited at Boom Gallery.





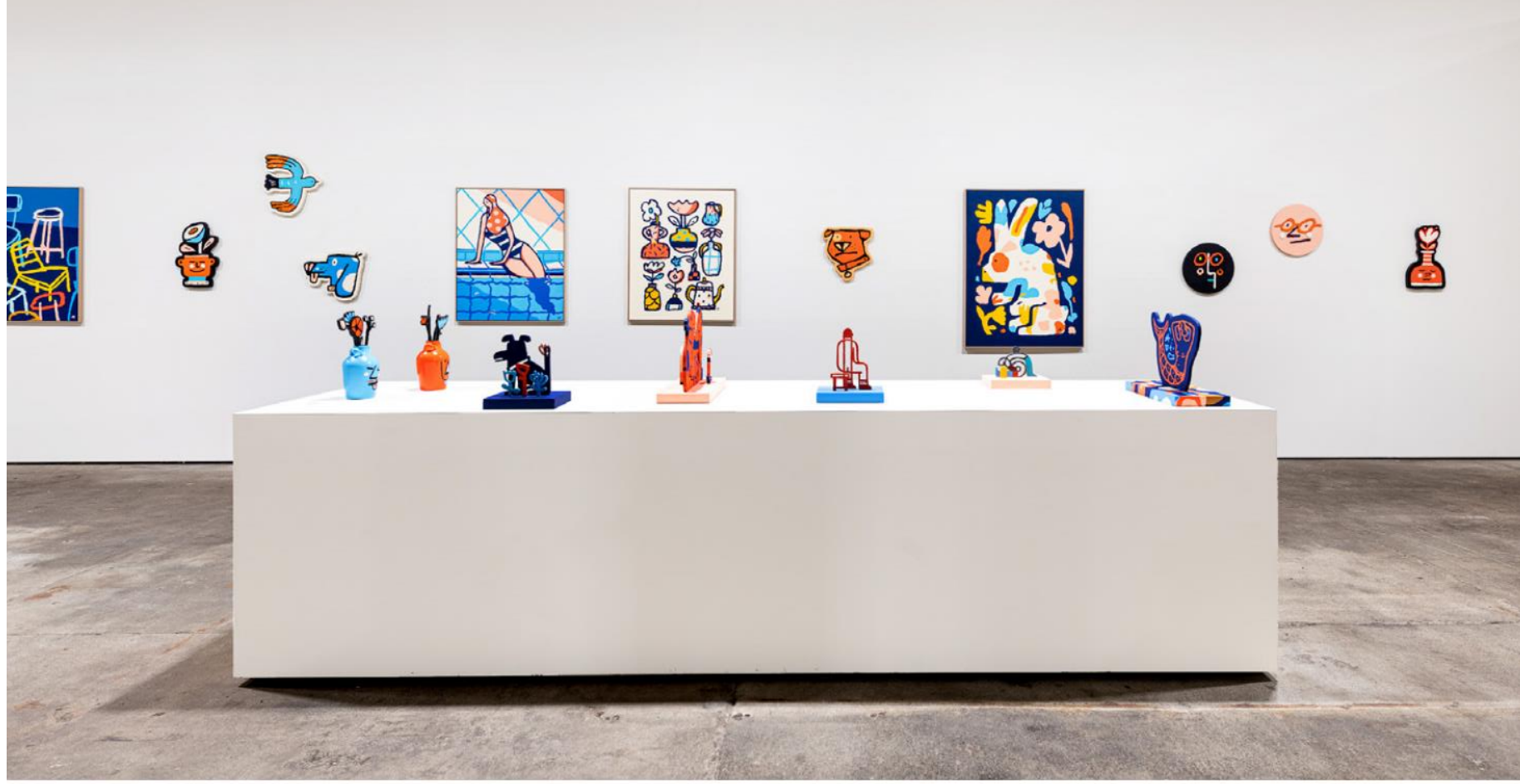
STUDIO ART:
**Recent
Paintings**



STUDIO ART:

Recent Ceramics



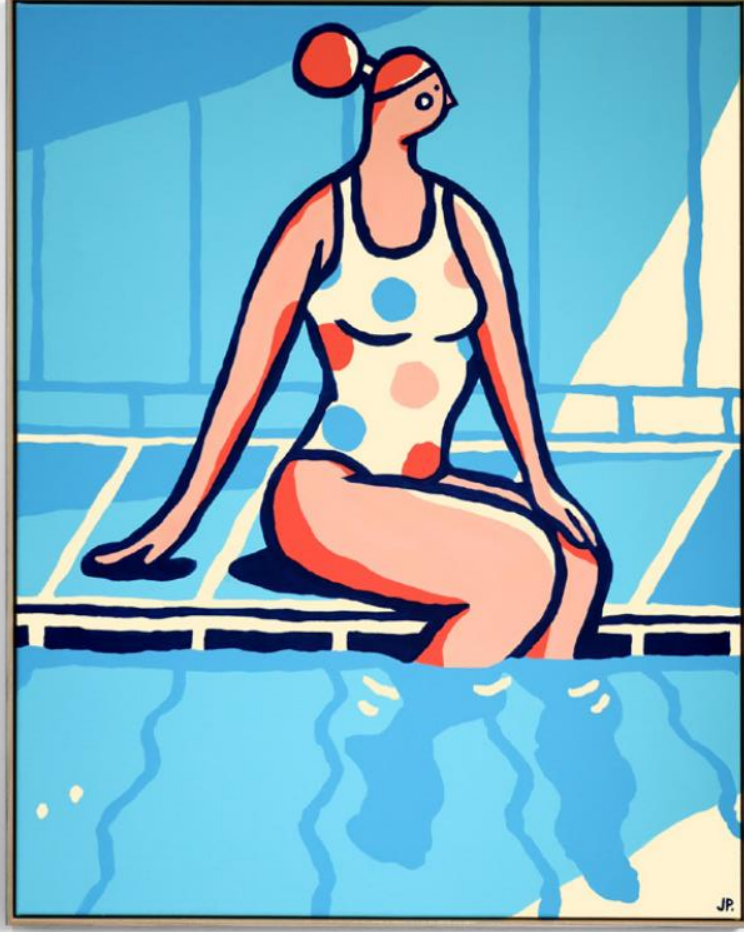


STUDIO ART:
**Gallery
Installation**

STUDIO ART:

Recent Wall Sculptures





STUDIO ART:
**Recent
Paintings**

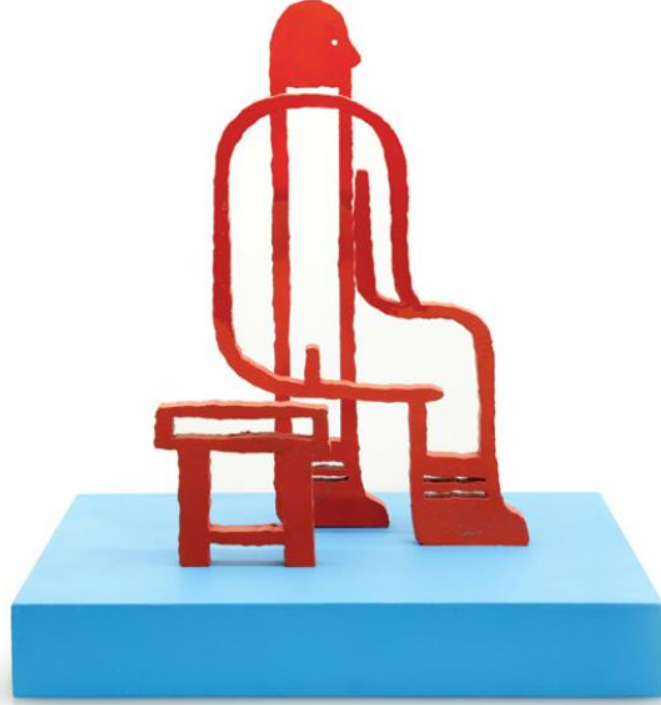


STUDIO ART:

Recent Sculptures



STUDIO ART:
**Recent
Sculptures**





Thanks.

Thanks for taking the time to get to know some more about me, what I do, and how much potential I see in creating this mural with and for the Broken Hill community.

Please reach out with any questions. I'm very excited to create a mural that shows how much possibility local young people see in the place they call home.

James Price

0400 514 210

james@theartofjamesprice.com

theartofjamesprice.com

Broken Hill Sturt Park Mural Budget

Materials

Exterior Paint in various colours	\$2,000
Brushes & Rollers	\$500
Trays & Cups	\$100
Drop-clothes	\$100
Work Cart Hire	\$100
Umbrellas and Tarps	\$100
Extensions Ladder Hire x 2	\$400
Protective Equipment (Hats, Sunscreen)	\$100

Artist Fees

Lead Artist Painting Days - 6 Days @ \$700	\$4,200
Local Assistant - 6 Days @ \$500	\$3,000
Council Meetings and Site Consultation - 1 Days @ \$500	\$500

Contingency & Travel

Van Hire to transport all equipment to site	\$1,000
Accommodation (\$200 a night x 7 Nights)	\$1,400
Per Diem (\$100 a day x 7 days)	\$700
Contingency - (Inc. of admin, extra accommodation, materials and overages for weather)	\$700

Total:

\$14,900 ex. gst

ORDINARY MEETING OF THE COUNCIL

December 7, 2022

ITEM 3**BROKEN HILL CITY COUNCIL REPORT NO. 283/22****SUBJECT:** **INVESTMENT REPORT FOR NOVEMBER 2022** **D22/65384****Recommendation**

1. That Broken Hill City Council Report No. 283/22 dated December 7, 2022, be received.

Executive Summary:

The *Local Government (General) Regulation 2021* (Part 9, Division 5, Clause 212), effective from 1 September 2021, requires the Responsible Accounting Officer of a Council to provide a written report setting out details of all monies that have been invested under Section 625 (2) of the *Local Government Act 1993*, as per the Minister's Amended Investment Order gazetted 11 March 2011. The Responsible Accounting Officer must also include in the report, a certificate as to whether the investment has been made in accordance with the Act, the Regulations and the Council's Investment Policy.

As at 30 November 2022, Council's Investment Portfolio had a current market valuation of \$25,141,499 or principal value (face value) of \$25,098,973 and was compliant with policy and legislative requirements as per the below table.

Report:

Council's investments as at 30 November 2022 are detailed in Attachment 1.

Portfolio Summary		
Portfolio Performance vs. RBA Cash Rate	✓	Council's investment performance did exceed benchmark.
Investment Policy Compliance		
Legislative Requirements	✓	Compliant with policy
Portfolio Credit Rating Limit	✓	Compliant with policy
Institutional Exposure Limits	✓	Compliant with policy
Term to Maturity Limits	✓	Compliant with policy

Market Review**Global issues**

- Global inflation for the major advanced economies continues to mostly surprise on the upside – particularly for Europe, where higher prices for food and energy has boosted headline inflation. Core inflation remains high in the United States as well with services prices increasing strongly.

- The outlook for economic growth has deteriorated for most countries, driven by the effects of inflation and higher interest rates on household budgets. In China, economic activity is being adversely affected by further Covid related lockdowns.
- Despite the high inflation environment, financial markets are anticipating central banks will begin tapering their interest rate hikes in an effort to avoid deep recessions. This has helped give share markets a boost over the past couple of months.
- Global share markets had another strong month of returns in November as signs continued to point to central banks slowing down the aggressiveness of their rate hike actions. While inflation is still a concern, actions taken by the central banks to date appear to be on the right track. The US S&P 500 index gained 5.8% for the month after an 8% gain last month, European shares were up over 7% and Australia's All Ords index recorded a gain of 6.4%, led by Utilities up over 20%.

Domestic issues

- Latest employment data was better than expected with a net increase in jobs double expectations and the unemployment rate dropping to 3.40%. Wage growth spiked above 3%pa with a gain of 1% over the latest three month period, the biggest jump in over 10 years.
- Despite the increase wages growth, they remain below half the rate of inflation leading to deteriorating consumer confidence levels. The latest reading of Westpac-Melbourne Institute Consumer Sentiment index was at levels in line with the GFC and early pandemic periods.
- The RBA continues to see risks around the future trajectory of inflation expectations. The rise in the cost of living has pushed up consumers' short-term inflation expectations. Hence the decline in consumer confidence is occurring in parallel with, and partly being driven by, rising inflation expectations.
- The impact of higher energy prices on domestic electricity and gas prices is now expected to be greater than envisaged earlier in the year and further increases in prices are now expected into 2023. Domestic inflation has also been boosted by flooding and other bad weather which has led to higher food prices. And there are signs of broadening domestic price pressures in service industries and rents.

Interest rates

- The RBA hiked the official cash rate another 25 basis points, from 2.60% to 2.85% at its November meeting and gave clear indication that interest rate increases will continue over the coming months.
- The market's peak cash rate expectation dropped by 25bps over the past month, with projections falling from a 4%pa peak rate to 3.75%pa over the coming cycle

Investment Portfolio Commentary

Council's investment portfolio returned 5.64%pa (0.45% actual) for the month versus the bank bill index benchmark return of 3.07%pa. For the past 12 months, the investment portfolio has returned 0.22% versus the bank bill index benchmark's 1.01%pa.

During November, Council had a \$500k 12month term deposit mature which had a rate of 0.70% pa. Council reinvested the \$500k proceeds in a 10 month BOQ TD paying 4.40%pa reflecting the sharp increase in term deposits rates over the year.

Another month of solid performance in shares and bonds alike flowed through to the performance of the NSW TCorpIM Medium Term Growth Fund with a return of 1.65% (actual).

Council has a well-diversified portfolio invested predominantly among a range of term deposits from highly rated Australian banks. Council also has exposure to a wide range of asset classes, including senior ranked fixed and floating rate notes, listed property and international and domestic shares via the NSW TCorp Medium Term Growth Fund. It is expected that Council's portfolio will achieve above benchmark returns over the medium/long term with prudent investment selection.

Council's Portfolio by Source of Funds – November 2022

As at 30 November 2022, Council's Investment Portfolio had a current market valuation of \$25,141,499 or principal value (face value) of \$25,098,973 and was compliant with policy and legislative requirements as per the table above.

	Source of Funds	Principal Amount
GENERAL Fund	Operating Capital & Internal Restrictions	\$16,257,973
	Royalties Reserve	\$794,000
	Domestic Waste Management Reserve	\$3,003,000
	Grants	\$5,017,000
	TOTAL PORTFOLIO	\$25,098,973

Certificate by Responsible Accounting Officer

All investments have been placed in accordance with Council's Investment Policy, Section 625 of the *Local Government Act 1993* (as amended), the Revised Ministerial Investment Order gazetted 11 February 2011, Clause 212 of the *Local Government (General) Regulations 2005* and Third-Party Investment requirements of the then Department Local Government Circular 06-70. Council continues to obtain independent financial advice on its investment portfolio in accordance with the then Department of Local Government Circular of 16 September 2008.

Community Engagement:

Nil

Strategic Direction:

- Key Direction 4: Our Leadership
- Objective 4.1: Openness and Transparency in Decision Making
- Action 4.1.1 Maintain good governance and best practice methods and ensure compliance with various guidelines and legislation.

Relevant Legislation:

This report is provided for Council's consideration in compliance with the requirements of *Part 9, Division 5, Clause 212 of the Local Government (General) Regulations 2005*.

Financial Implications:

The recommendation has no financial impact.

Attachments

1. [↓](#) November 2022 Investment Report

SIMON BROWN
CHIEF FINANCIAL OFFICER

JAY NANKIVELL
GENERAL MANAGER



Investment Summary Report November 2022



Broken Hill City Council

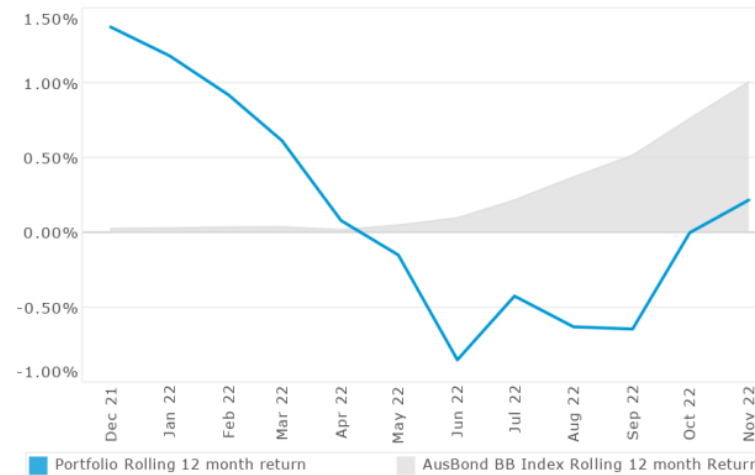
Executive Summary - November 2022



Investment Holdings

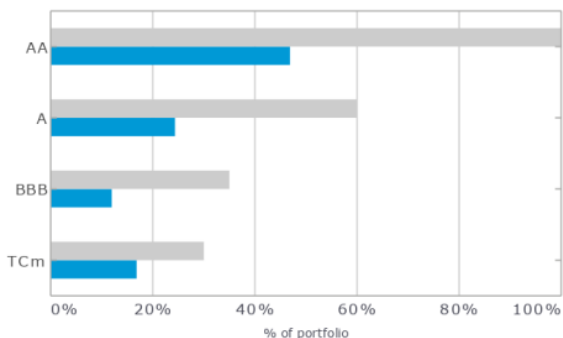
	Face Value (\$)	Current Value (\$)
Cash	15,874,610	15,874,610
Managed Funds	4,224,362	4,224,362
Term Deposit	5,000,000	5,042,526
	25,098,973	25,141,499

Investment Performance

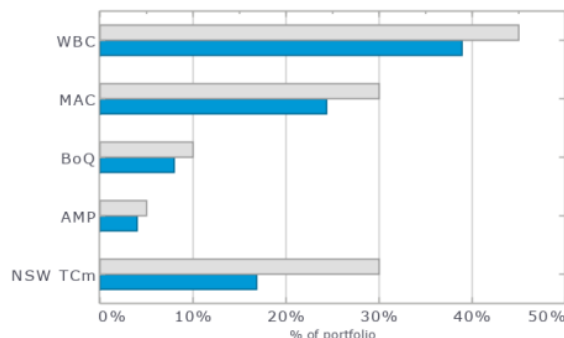


Investment Policy Compliance

Total Credit Exposure



Individual Institutional Exposures



Term to Maturities

	Face Value (\$)	Policy Max
Between 0 and 1 years	25,098,973	100% 100%
	25,098,973	

Specific Sub Limits

Between 5 and 10 year:	0	0%	30%
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Portfolio Exposure Investment Policy Limit

Broken Hill City Council

Investment Holdings Report - November 2022



Cash Accounts							
Face Value (\$)	Current Rate (%)	Institution	Credit Rating	Current Value (\$)	Deal No.	Reference	
4,237,405.02	0.0000%	Westpac Group	AA-	4,237,405.02	473409	Cheque	
5,526,335.34	4.3000%	Westpac Group	AA-	5,526,335.34	535442	90d Notice	
6,110,870.10	2.8266%	Macquarie Bank	A+	6,110,870.10	540354	Accelerator	
15,874,610.46	2.5850%			15,874,610.46			

Managed Funds							
Face Value (\$)	Monthly Return (%)	Institution	Credit Rating	Funds Name	Current Value (\$)	Deal No.	Reference
4,224,362.28	1.6473%	NSW T-Corp (MT)	TCm	Medium Term Growth Fund	4,224,362.28	536441	
4,224,362.28	1.6473%				4,224,362.28		

Term Deposits										
Maturity Date	Face Value (\$)	Current Rate (%)	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Interest Date
5-Dec-22	500,000.00	2.8000%	ME Bank	BBB+	500,000.00	8-Jun-22	506,750.68	542853	6,750.68	At Maturity
15-Feb-23	500,000.00	3.5500%	National Australia Bank	AA-	500,000.00	12-Oct-22	502,431.51	543465	2,431.51	At Maturity
22-Mar-23	500,000.00	4.1000%	AMP Bank	BBB	500,000.00	23-Sep-22	503,875.34	543322	3,875.34	At Maturity
27-Apr-23	500,000.00	2.1500%	National Australia Bank	AA-	500,000.00	27-Apr-22	506,420.55	542701	6,420.55	At Maturity
4-Jul-23	1,000,000.00	3.9000%	ME Bank	BBB+	1,000,000.00	30-Jun-22	1,016,454.79	542914	16,454.79	At Maturity
16-Aug-23	500,000.00	0.6200%	National Australia Bank	AA-	500,000.00	18-Aug-21	500,891.78	541757	891.78	Annually
19-Sep-23	500,000.00	4.4000%	Bank of Queensland	BBB+	500,000.00	16-Nov-22	500,904.11	543561	904.11	At Maturity
25-Sep-23	500,000.00	4.5000%	AMP Bank	BBB	500,000.00	23-Sep-22	504,253.42	543323	4,253.42	At Maturity
27-Sep-23	500,000.00	0.6300%	National Australia Bank	AA-	500,000.00	29-Sep-21	500,543.70	541935	543.70	Annually
	5,000,000.00	3.0550%			5,000,000.00		5,042,525.88		42,525.88	

Broken Hill City Council

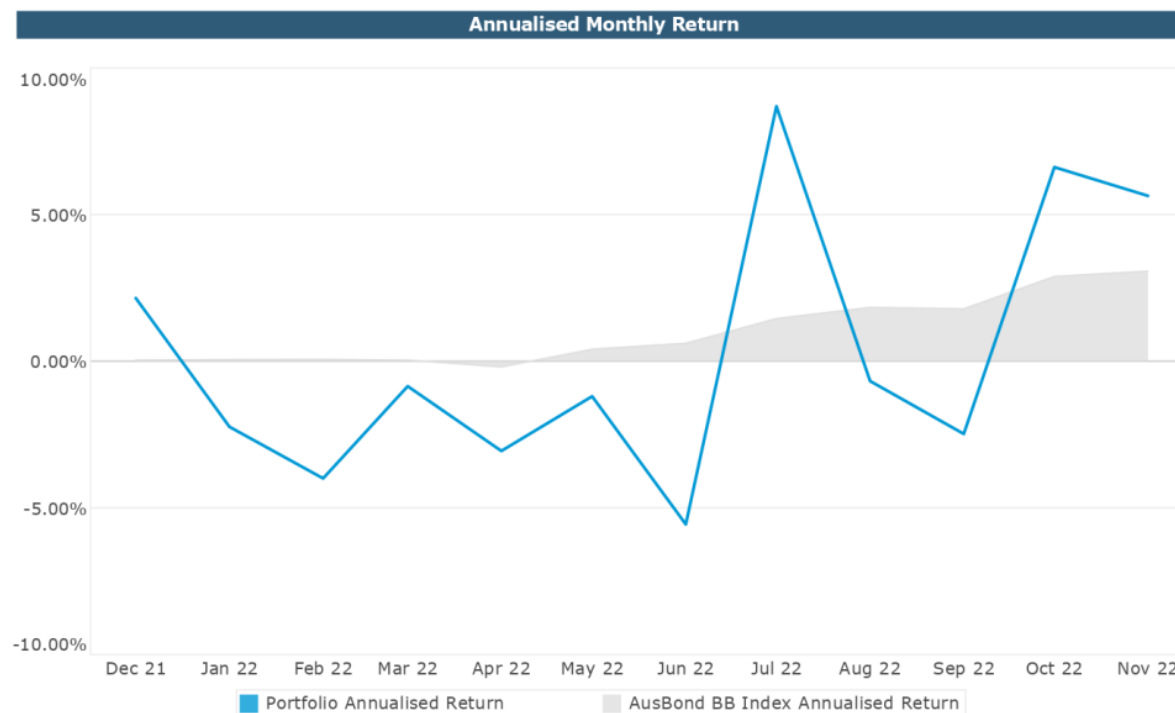
Accrued Interest Report - November 2022



Investment	Deal No.	Comments	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Yield Accrued (\$)	(% pa)
Cash									
Macquarie Bank	540354					13,984.20	0	13,984.20	2.83%
Westpac Group	473409					0.00	0	0.00	0.00%
Westpac Group	535442					19,124.35	0	19,124.35	4.30%
						33,108.55		33,108.55	2.57%
Managed Funds									
NSW T-Corp Defensive Cash Funds	535329				1-Jul-22	0.00	0	0.00	
NSW T-Corp Medium Term Growth Fund	536441				1-Aug-23	0.00	0	68,459.55	21.99%
						0.00		68,459.55	21.99%
Term Deposits									
ME Bank	542099		500,000.00	17-Nov-21	16-Nov-22	3,490.41	15	143.83	0.70%
ME Bank	542853		500,000.00	8-Jun-22	5-Dec-22	0.00	30	1,150.68	2.80%
National Australia Bank	543465		500,000.00	12-Oct-22	15-Feb-23	0.00	30	1,458.91	3.55%
AMP Bank	543322		500,000.00	23-Sep-22	22-Mar-23	0.00	30	1,684.93	4.10%
National Australia Bank	542701		500,000.00	27-Apr-22	27-Apr-23	0.00	30	883.56	2.15%
ME Bank	542914		1,000,000.00	30-Jun-22	4-Jul-23	0.00	30	3,205.47	3.90%
National Australia Bank	541757		500,000.00	18-Aug-21	16-Aug-23	0.00	30	254.79	0.62%
AMP Bank	543323		500,000.00	23-Sep-22	25-Sep-23	0.00	30	1,849.31	4.50%
Bank of Queensland	543561		500,000.00	16-Nov-22	19-Sep-23	0.00	15	904.11	4.40%
National Australia Bank	541935		500,000.00	29-Sep-21	27-Sep-23	0.00	30	258.91	0.63%
						3,490.41		11,794.50	2.87%
Grand Totals						36,598.96		113,362.60	5.64%

Broken Hill City Council

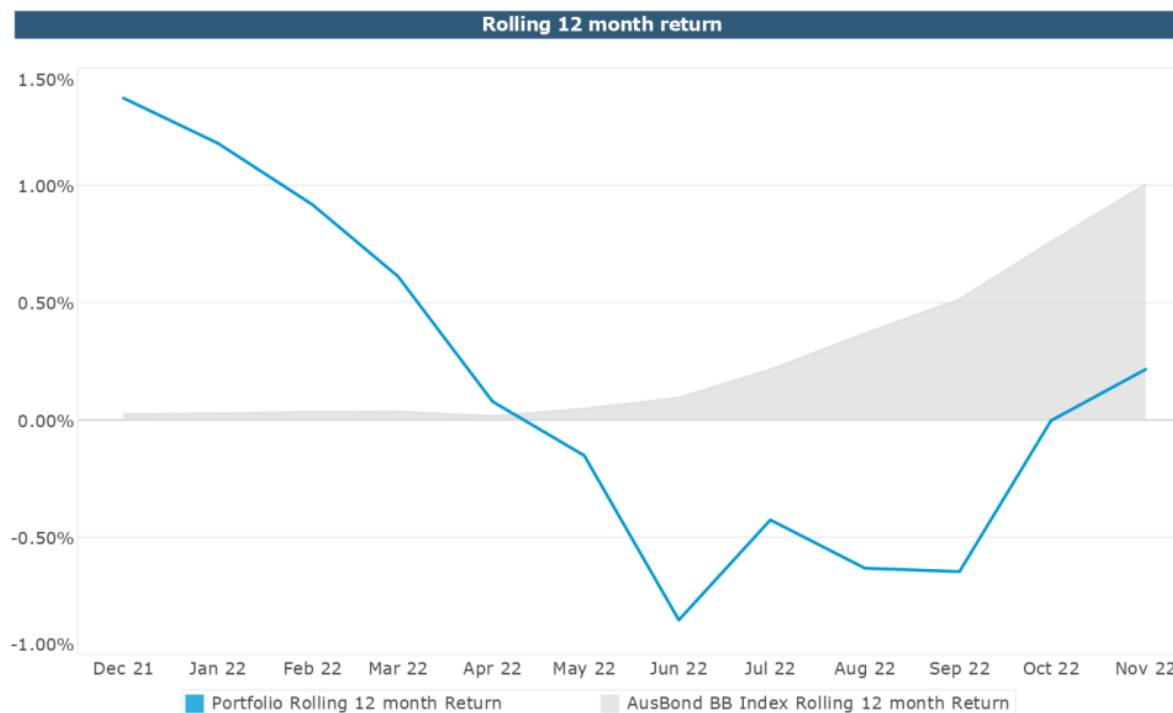
Investment Performance Report - November 2022



Historical Performance Summary (%pa)			
	Portfolio	Annualised BB Index	Outperformance
Nov 2022	5.64%	3.07%	2.57%
Last 3 months	3.22%	2.59%	0.63%
Last 6 months	1.95%	1.94%	0.01%
Financial Year to Date	3.49%	2.20%	1.29%
Last 12 months	0.22%	1.01%	-0.79%

Broken Hill City Council

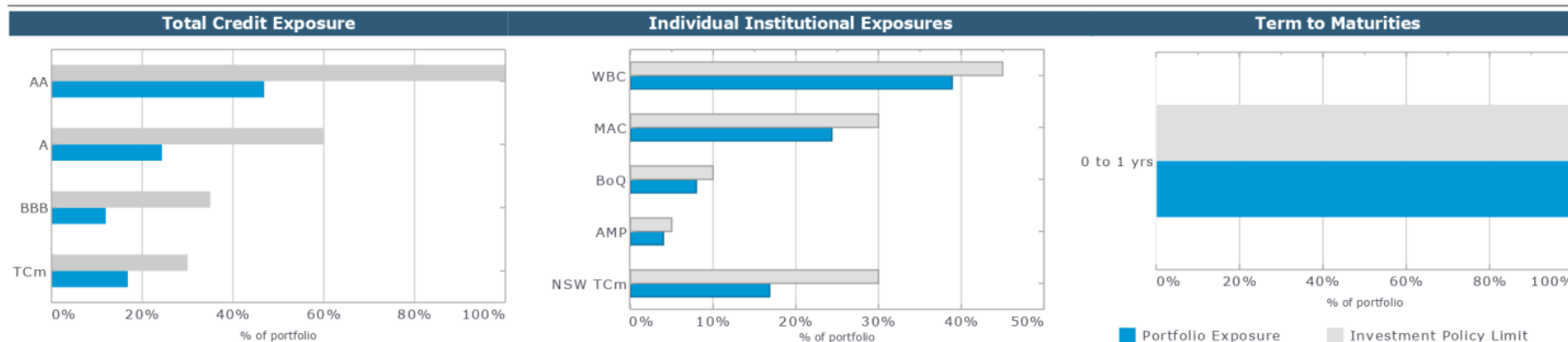
Investment Performance Report - November 2022



Historical Performance Summary (% actual)			
	Portfolio	Annualised BB Index	Outperformance
Nov 2022	0.45%	0.25%	0.20%
Last 3 months	0.79%	0.64%	0.15%
Last 6 months	0.97%	0.97%	0.00%
Financial Year to Date	1.45%	0.92%	0.53%
Last 12 months	0.22%	1.01%	-0.79%

Broken Hill City Council

Investment Policy Compliance Report - November 2022



Credit Rating Group	Face Value (\$)	% of portfolio	Policy Max	
AA	11,763,740	47%	100%	☐
A	6,110,870	24%	60%	☐
BBB	3,000,000	12%	35%	☐
TCm	4,224,362	17%	30%	☐
25,098,973				

Institution	% of portfolio	Investment Policy Limit	
Westpac Group (AA-)	39%	45%	☐
Macquarie Bank (A+)	24%	30%	☐
Bank of Queensland (BBB+)	8%	10%	☐
AMP Bank (BBB)	4%	5%	☐
NSW T-Corp (TCm)	17%	30%	☐
National Australia Bank (AA-)	8%	45%	☐

	Face Value (\$)	% of portfolio	Policy Max	
Between 0 and 1 years	25,098,973	100%	100%	☐
25,098,973				

Specific Sub Limits				
BBB+	2,000,000	8%	35%	☐
BBB	1,000,000	4%	10%	☐

Specific Sub Limits				
Between 5 and 10 years	0	0%	30%	☐

☐ = compliant
☐ = non-compliant

Broken Hill City Council

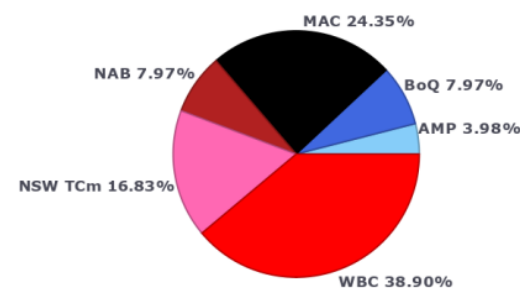
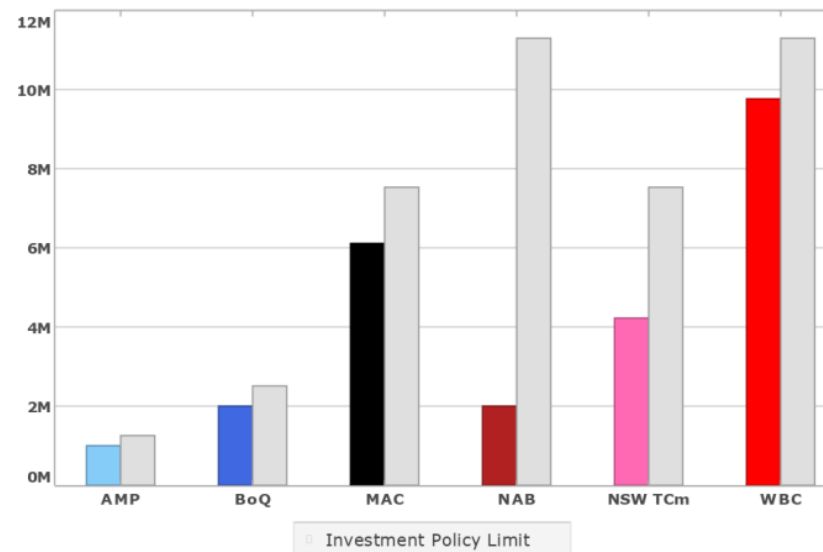
Individual Institutional Exposures Report - November 2022



Individual Institutional Exposures

	Current Exposures		Policy Limit		Capacity
AMP Bank (BBB)	1,000,000	5%	1,043,731	5%	43,731
Bank of Queensland (BBB+)	2,000,000	10%	2,087,461	10%	87,461
Macquarie Bank (A+)	6,110,870	29%	6,262,383	30%	151,513
National Australia Bank (AA-)	2,000,000	10%	9,393,575	45%	7,393,575
NSW T-Corp (TCm)	4,224,362	20%	6,262,383	30%	2,038,021
Westpac Group (AA-)	9,763,740	47%	9,393,575	45%	-370,165
	25,098,973				

Individual Institutional Exposure Charts



Broken Hill City Council
Cashflows Report - November 2022**Actual Cashflows for November 2022**

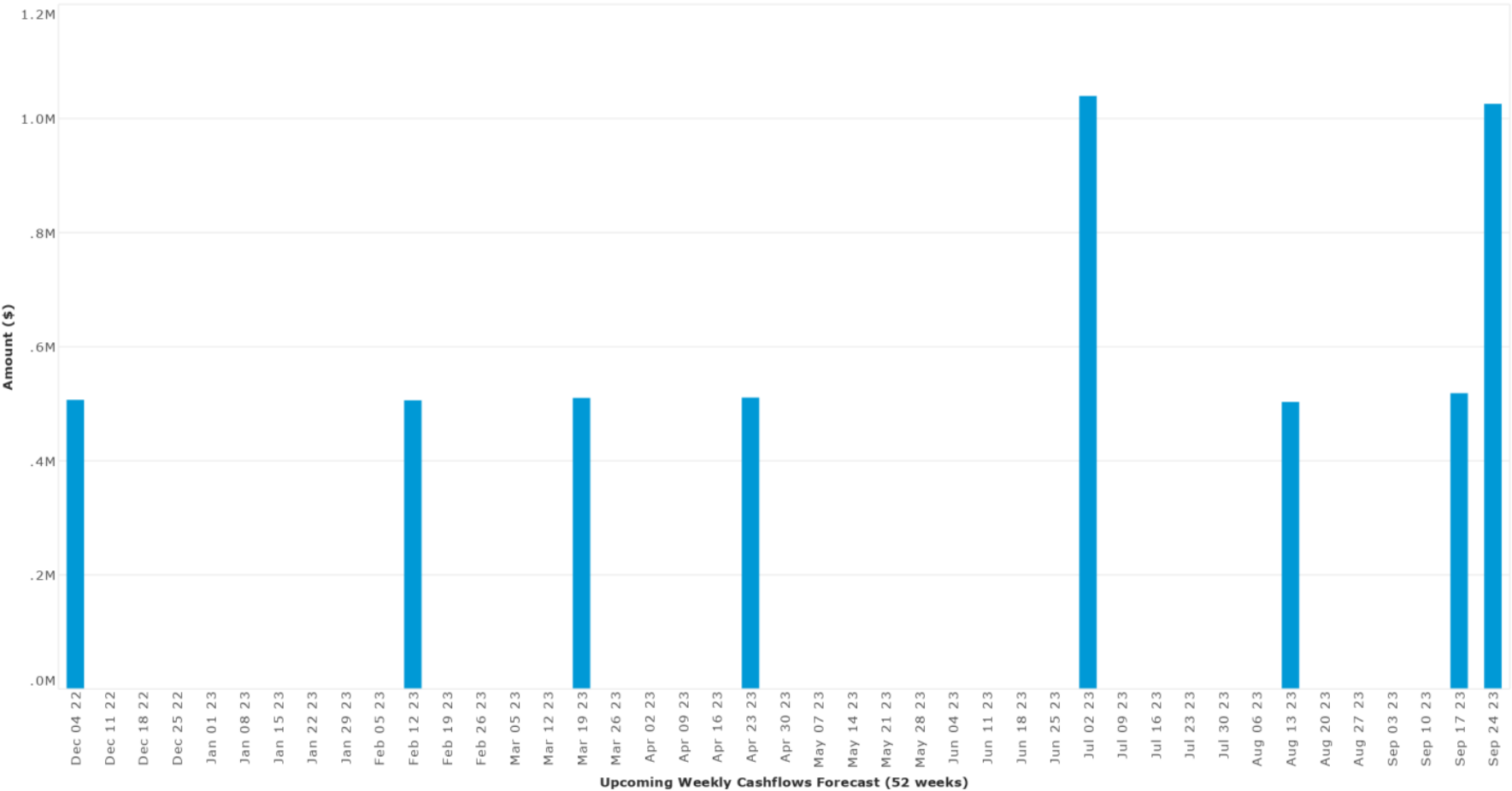
Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount	
16-Nov-22	542099	ME Bank	Term Deposit	Maturity: Face Value	500,000.00	
		ME Bank	Term Deposit	Maturity: Interest Received/Paid	3,490.41	
				Deal Total	503,490.41	
16-Nov-22	543561	Bank of Queensland	Term Deposit	Settlement: Face Value	-500,000.00	
					Deal Total	-500,000.00
				Day Total		3,490.41
Total for Month					3,490.41	

Forecast Cashflows for December 2022

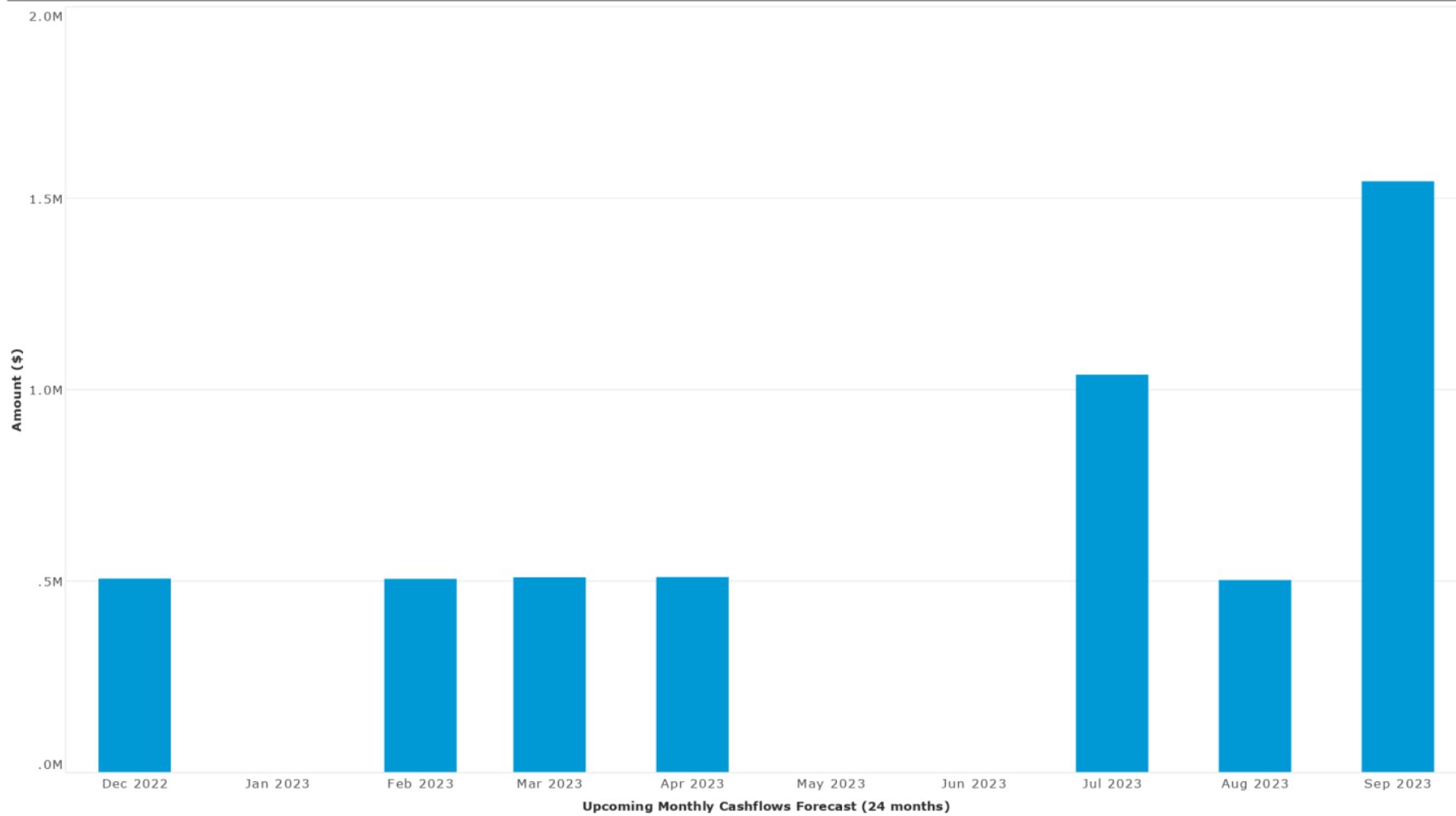
Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount
5-Dec-22	542853	ME Bank	Term Deposit	Maturity: Face Value	500,000.00
		ME Bank	Term Deposit	Maturity: Interest Received/Paid	6,904.11
		Deal Total			506,904.11
Day Total					506,904.11
Total for Month					506,904.11

Broken Hill City Council

Cashflows Report - November 2022



Broken Hill City Council Cashflows Report - November 2022



ORDINARY MEETING OF THE COUNCIL

December 14, 2022

ITEM 4BROKEN HILL CITY COUNCIL REPORT NO. 284/22SUBJECT: ACTION LIST REPORTD22/66562**Recommendation**

1. That Broken Hill City Council Report No. 284/22 dated December 14, 2022, be received.

Executive Summary:

The purpose of this report is to ensure that Council and the community are informed on the status of actions required by previous Council resolutions.

Report:

A new format Action List was presented to the June 2017 Council Meeting to provide Councillors with a clearer way of reporting on the progress of outstanding Council resolutions. As per Minute No. 45570, the Action List has been produced in the new colour coded format and shows the progress of Council' outstanding decisions (Green – completed, Yellow – in progress and Red – not yet commenced).

The Action List attached to this report covers decisions at Ordinary Council Meetings, is for information only and will be provided to Council on a monthly basis.

Discussions have been held with staff regarding the long outstanding items on the Action List, most of which are leasing/licencing matters. Staff will be working to finalise these items as a priority and/or request Council to rescind resolutions where circumstances have changed.

Community Engagement:

Nil.

Strategic Direction:

Key Direction:	4	Our Leadership
Objective:	4.1	Openness and transparency in decision making
Strategy:	4.1.5	Support the organisation to operate its legal framework

Relevant Legislation:

Local Government Act 1993

Financial Implications:

Nil

Attachments

1. [↓](#) Action Item List - December 2022 Update

LEISA BARTLETT
EXECUTIVE OFFICER

JAY NANKIVELL
GENERAL MANAGER

For Action	Division: Ordinary Council	Date From: 1/12/2018
Action Sheets Report	Committee: Ordinary Council	Date To: 13/12/2022
	Officer: Including Further Reports	Printed: Tuesday, 13 December 2022 11:57:11 AM
	Further Report Required: Including Further Reports	

Meeting	Officer/Director	Section	Subject
Ordinary Council 31/08/2022	Brown, Simon Nankivell, Jay	Confidential Matters	ACQUISITION OF LAND - ASSESSMENT 41400
Resolved			
<ol style="list-style-type: none"> That Broken Hill City Council Report No. 182/22 dated August 15, 2022, be received. That Council proceed with the transfer of Assessment 41400 – 21 Cummins St into Councils possession under section 570 of the <i>Local Government Act 1993</i> That Council write off outstanding rates on the property of \$2,010.52 with an upper limited of \$2,500 to allow for any additional interest and costs yet to be attributed and finalised. That Council delegate authority to the General Manager to sign documents required to complete the transfer. That Council pay conveyancing costs to complete the transfer. 			
CARRIED UNANIMOUSLY			
19 Sep 2022 1:20pm Guerin, Emily Quotes being sought from qualified conveyancers to conduct transfer 18 Oct 2022 11:51am Guerin, Emily Conveyancer engaged 22 Nov 2022 10:35am Guerin, Emily Ongoing 13 Dec 2022 1:26pm Guerin, Emily Signing of documents being arranged			

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/11/2022	Nu'man, Razija Nankivell, Jay	Further Reports	ADMINISTRATION OF THE 2024 BROKEN HILL LOCAL GOVERNMENT ELECTION
Resolved			
<ol style="list-style-type: none"> That Broken Hill City Council Report No. 265/22 dated November 14, 2022, be received. That Council notes the advice received from the Office of Local Government regarding the administration of the 2024 Local Government elections and that Council must make a decision by 13 March 2023 on how their ordinary elections in September 2024 are to be administered. That Council conducts a Request for Tender process for the administration of the Broken Hill 2024 Local Government election and advertises for suitably qualified companies/agencies to submit a tender. That following the tender evaluation process, a further report be presented to Council for Council to make a determination on the successful tenderer for the administration of the 2024 Broken Hill Local Government election prior to the deadline of 13 March 2023. 			
CARRIED UNANIMOUSLY			
07 Dec 2022 10:04am Guerin, Emily Tender being developed for uploading to Vendor Panel - closing date Wednesday 18 January 2023			

Meeting	Officer/Director	Section	Subject
Ordinary Council 28/09/2022	Bartlett, Leisa Nankivell, Jay	Reports from Delegates	ATTENDANCE AT THE AUSTRALIAN MINING CITIES ALLIANCE DIRECTORS MEETING AND AUSTRALIAN MINERALS COUNCILS - MINERALS WEEK
Resolved			

For Action	Division: Ordinary Council	Date From: 1/12/2018
Action Sheets Report	Committee: Ordinary Council	Date To: 13/12/2022
	Officer: Including Further Reports	
	Further Report Required: Including Further Reports	Printed: Tuesday, 13 December 2022 11:57:11 AM

1. That Reports from Delegates No. 1/22 dated September 19, 2022, be received.
2. That a letter be sent to each of the Ministers and Senators thanking them for their time and understanding of our problems on behalf of Broken Hill City Council as part of the AMCA delegation.
3. That the General Manager be invited to forward our Airport Strategic Plan and other documentation to Minister Kristy McBain with a copy to Linda Scott ALGA and Mark Coulton Member for Parkes and if considered appropriate Minister Catherine King.
4. That a thank you letter be sent to Linda Scott ALGA for her help in gaining a meeting with Minister McBain.

CARRIED UNANIMOUSLY

18 Oct 2022 9:47am Guerin, Emily

Item 2. Letters being drafted Item 3. Letters sent Item 4. Letters sent

22 Nov 2022 10:42am Guerin, Emily

Items 2. Letters being drafted

13 Dec 2022 1:27pm Guerin, Emily

Item 2. Ongoing

Meeting	Officer/Director	Section	Subject
Ordinary Council 31/08/2022	Andrews, Anne Nankivell, Jay	Mayoral Minute	Broken Hill Mundi Mundi Bash
Resolved			
<ol style="list-style-type: none"> 1. That Council sends correspondence to the organisers of the Broken Hill Mundi Mundi Bash congratulating them on another great event. 2. That they be invited to provide the Council with promotional material that can be used and circulated at all conferences attended by Council. 3. That Council be provided with a report about the potential benefits for tourism from Council attending camping and caravan shows/expos. 4. That Council investigate opportunities for partnerships to attend camping and caravan shows, including with the Broken Hill Mundi Mundi Bash. 			
CARRIED UNANIMOUSLY			
20 Sep 2022 11:20am Guerin, Emily			
Item 1. Complete 2. Complete 3. In progress 4. In progress			
21 Nov 2022 2:46pm Guerin, Emily			
3. In progress 4. In progress			
06 Dec 2022 1:00pm Andrews, Anne			
Item 3: In progress. Item 4: In progress.			

Meeting	Officer/Director	Section	Subject
Ordinary Council 31/08/2022	Howard, Codie Nankivell, Jay	Works Committee Reports	BROKEN HILL WAYFINDING PROJECT
Resolved			
<ol style="list-style-type: none"> 1. That Broken Hill City Council Report No. 186/22 dated August 5, 2022, be received. 2. That Council endorse Stage One of the Broken Hill Concept Design. 3. That Council approves the manufacturing and installation of the CBD directional signage, Patton Park, Sturt and Queen Elizabeth Park information sculptural signage and development of the digital visitor application as recommended in the attached design package. 			

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CARRIED UNANIMOUSLY

14 Sep 2022 10:35am Guerin, Emily

Project planning underway for purchase and installation of directional signage as part of the Broken Hill Wayfinding Project

18 Oct 2022 9:31am Guerin, Emily

No change in status

21 Nov 2022 2:12pm Guerin, Emily

No change in status

13 Dec 2022 11:47am Guerin, Emily

Purchase order has been raised and manufacturing has started. No further action required. COMPLETE

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/11/2022	Mason, Michael Nankivell, Jay	Notice of Motion	BUSY KIDS CHILDCARE CENTRE
Resolved			
<ol style="list-style-type: none"> That Motions of Which Notice has been Given No. 3/22 dated November 14, 2022, be received. That the General Manager be invited to correspond with Crown Lands to urgently seek a solution to expedite the process of extinguishing Native Title on the 4048m² allotment at Lot 444/DP757298, being 123 Bagot Street; and for the allotment to be made freehold with a change of land use to enable a purchaser to establish a childcare centre on the allotment. 			
CARRIED UNANIMOUSLY			
13 Dec 2022 8:53am Guerin, Emily			
Letter to Crown Lands being drafted			

Meeting	Officer/Director	Section	Subject
Ordinary Council 31/08/2022	Andrews, Anne Nankivell, Jay	Policy And General Reports	CHILD CARE AVAILABILITY IN BROKEN HILL
Resolved			
<ol style="list-style-type: none"> That Broken Hill City Council Report No. 176/22 dated July 28, 2022, be received. That Council continues its advocacy for increased Childcare availability in the City through the implementation of Council's Liveability and Housing Strategy; and to ensure that it aligns with the objectives of the State Government's Liveability Strategy for regional NSW. That Council continues its advocacy for increased Childcare availability in the City with State and Federal Ministers. That Council meets with various stakeholders such as Far West Family Day Care Services and TAFE NSW to discuss various opportunities to increase Day Care Educators in Broken Hill. 			
CARRIED UNANIMOUSLY			
20 Sep 2022 11:20am Guerin, Emily			
Item 2. Astrolabe appointed to deliver Housing and Liveability Strategy. Inception meeting conducted. 3. Ongoing 4. Ongoing			
21 Nov 2022 2:47pm Guerin, Emily			
3. Ongoing 4. Ongoing			
06 Dec 2022 1:01pm Andrews, Anne			
Item 2. Community consultation finalised. Item 3: Ongoing. Item 4: Ongoing. Childcare as a priority also included in Advocacy Strategy.			

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Meeting	Officer/Director	Section	Subject
Ordinary Council 30/11/2022	Nankivell, Jay Nankivell, Jay	Confidential Matters	CIVIC CENTRE LEGAL MATTER UPDATE REPORT
Resolved			
<ol style="list-style-type: none"> That Broken Hill City Council Report No. 271/22 dated November 24, 2022, be received. That Council note the update regarding the cost assessment process for the Civic Centre Redevelopment Process That Council continues proceeding to recover legal costs through all available avenues as outlined in the below report. That Council releases a public report on the finalisation of the Civic Centre legal matter, which includes all available details and costs, once the matter has reached completion. 			
CARRIED UNANIMOUSLY			
07 Dec 2022 9:38am Guerin, Emily Pending completion of the matter			

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/11/2022	Nu'man, Razija Nankivell, Jay	Policy And General Reports	CODE OF CONDUCT COMPLAINT STATISTICS ANNUAL REPORT 2021/22
Resolved			
<ol style="list-style-type: none"> That Broken Hill City Council Report No. 258/22 dated November 1, 2022, be received. That the Code of Conduct Complaints Statistics Annual Report for the Broken Hill City Council for the period of 1 September 2021 – 31 August 2022 be forwarded to the Office of Local Government. That Council sends correspondence to the Minister for Local Government and the Shadow Minister for Local Government advising of Council's concerns regarding the costs of implementing the Model Code of Conduct Policy in relation to complaints and the negative impact this has on Council as a whole. 			
CARRIED UNANIMOUSLY			
06 Dec 2022 3:32pm Guerin, Emily Report sent to OLG and letters to Ministers sent - COMPLETE			

Meeting	Officer/Director	Section	Subject
Ordinary Council 23/02/2022	Nu'man, Razija Nankivell, Jay	Reports	CONSULTATION - PROPOSED CREEDON STREET OPEN SPACE
Resolved			
<ol style="list-style-type: none"> That Broken Hill City Council Report No. 45/22 dated February 11, 2022, be received. That identified Aboriginal organisations be invited to take part in consultation. That an engagement plan be written in consultation with Traditional Owners. That the engagement is conducted utilising the timing, facilities, activities and events identified by the community 			
CARRIED UNANIMOUSLY			
23 Mar 2022 3:17pm Bartlett, Leisa			

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Letter drafted to Crown Lands to ascertain the permissible usage for land in the area identified in Creedon Street.

18 May 2022 5:09pm Devlin, Dionne

Letter to Crown Lands sent on 03/05/2022. No response received as yet.

22 Jun 2022 2:08pm Guerin, Emily

No change in status

18 Jul 2022 2:56pm Guerin, Emily

Council Officers have conducted a search of land in the vicinity of the social housing in Creedon Street that may be suitable for the purpose of an open, green space. Three possible parcels were identified, and Crown Lands advice sought on the suitability of the proposed sites. A meeting with the social housing provider in Creedon Street took place on 12/7/2022. This meeting was to further ascertain any opportunities for a green space. This meeting found that any land along the street without housing upon it was managed by NSW Land and Housing Corporation. Home In Place does not usually manage green spaces or parks within its social housing responsibilities. From February 2023 all Aboriginal Housing in the Creedon Street area will be managed by Murdi Paaki Housing. Social Housing, which is not Aboriginal Housing, remains with Home In Place. Home in Place staff are of the understanding that the green space required by the community and requested of Council would be a greened playground with possibly a rage cage for older children, BBQ, shade and seating. Next planned steps are: 1. To approach the Wilyakali Traditional Owners of the proposed project and invite them to inform the engagement plan. 2. Identify the Elders in the community living at Creedon Street and make initial contact. 3. Contact the First Nations Organisations on the Engagement Matrix and invite them to offer their input on the proposed green space. Include Home in Place and Murdi Paaki Housing.

08 Aug 2022 12:06pm Guerin, Emily

Consultation has occurred with Wilyakali Traditional Owners who advised on how the future engagement with residents of Creedon Street should be undertaken. Also seeking to engage with department of NSW Land and Housing with regard to vacant land in Creedon Street.

19 Sep 2022 12:02pm Guerin, Emily

Report prepared for October standing committees.

22 Nov 2022 10:57am Guerin, Emily

To formalise arrangement with traditional owners, so that they can take the lead role with advocacy

06 Dec 2022 2:00pm Devlin, Dionne

No response from Department of Housing and Lands yet. Preliminary consultation has begun with Aboriginal Affairs staff. Meeting to be scheduled in January with Aboriginal Community Controlled Organisations and Aboriginal Affairs to discuss this project

06 Dec 2022 2:23pm Devlin, Dionne

Consultation with Traditional Owners, Aboriginal Community Controlled organisations and Aboriginal Affairs staff is to take place in January, allowing time for a response from the Department of Land and Housing Corp. Refer to Green Space Creedon Street - COMPLETE

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/11/2022	Howard, Codie Nankivell, Jay	Further Reports	CORRESPONDENCE REPORT - LEAD PREVENTION PROGRAMS AND BLOOD LEAD LEVEL TESTING IN BROKEN HILL
Resolved			
<ol style="list-style-type: none"> That Broken Hill City Council Report No. 244/22 dated November 15, 2022, be received. That Council notes further correspondence was sent to the Minister and Shadow Minister for Health, and the Minister and Shadow Minister for Environment and Heritage and following the October Council Meeting and Council is awaiting a reply. That Council liaises with the Broken Hill Lead Reference Group to formulate correspondence to be sent to the Minister and Shadow Minister for Health and the Minister and Shadow Minister for Environment and Heritage seeking an ongoing commitment for funding for lead remediation programs in Broken Hill; and that the correspondence includes an invitation to visit Broken Hill to meet with key stakeholders and Council to discuss the matter further. 			
			CARRIED UNANIMOUSLY
13 Dec 2022 11:47am Guerin, Emily			
Resolution has been sent to the lead reference group chairperson to raise at the next lead reference group meeting, being held 23 February 2023.			

Meeting	Officer/Director	Section	Subject
Ordinary Council 28/09/2022	Bartlett, Leisa Nankivell, Jay	Further Reports	CORRESPONDENCE REPORT - WENTWORTH TO BROKEN HILL PIPELINE SUBSIDY
Resolved			
<ol style="list-style-type: none"> That Broken Hill City Council Report No. 210/22 dated September 5, 2022, be received. 			

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2. That reply correspondence from The Hon Kevin Anderson MP, Minister for Lands and Water dated 30 August 2022 advising that the NSW Government will continue paying the subsidy to cover the regulated costs of the Broken Hill pipeline throughout IPART's 2023-2026 price determination period.
3. That Council invites the Minister for Lands and Water and Shadow Minister for Lands and Water along with all State Election candidates to attend a future Council Meeting to address Council on the matter of a permanent government subsidy for the construction and maintenance costs of the Wentworth to Broken Hill pipeline.

CARRIED UNANIMOUSLY

17 Oct 2022 2:55pm Bartlett, Leisa

Letters of invitation sent to Minister and Shadow Minister. Letters of invitation to be sent to State Election candidates once their details are uploaded to the NSW Electoral Commission website.

Meeting	Officer/Director	Section	Subject
Ordinary Council 27/04/2022	Andrews, Anne Nankivell, Jay	Council Resolution	Council Resolution
Resolved			
That Council thanks all event organisers and volunteers for assisting in the conduct of the 2022 Broken Hill Heritage Festival; and Council also thanks the community for their attendance at festival activities.			
That Council recognises the importance of the Broken Hill Heritage Festival and seeks government funding to support a Heritage Festival Curator to assist with the growth of the Festival to become a major event for the City celebrating Broken Hill's National Heritage Listing.			
CARRIED UNANIMOUSLY			
13 May 2022 4:19pm Bartlett, Leisa			
Letters of appreciation have been sent to event organisers and volunteers for their assistance with the conduct of the 2022 Broken Hill Heritage Festival. Funding for a Heritage Festival Curator being investigated with State Government.			
20 Jun 2022 12:40pm Guerin, Emily			
Monitoring for funding opportunities			
18 Jul 2022 2:00pm Guerin, Emily			
No change in status			
20 Sep 2022 11:18am Guerin, Emily			
Ongoing			
21 Nov 2022 2:47pm Guerin, Emily			
Ongoing			
06 Dec 2022 12:59pm Andrews, Anne			
Ongoing			

Meeting	Officer/Director	Section	Subject
Ordinary Council 12/01/2022	Nankivell, Jay Nankivell, Jay	Council Resolution	Council Resolution
Resolved			
1. That the Mayoral Minute 2/22 dated the 12/01/22 be received.			
2. That an Ordinary Council Meeting be held on the 27/01/2022 at 6.30pm.			
3. That a workshop be held on Wednesday 19/01/2022 at 5.30pm to organise amendments to Council's Code of Meeting Practice, so that the public forum will be part of Councils Ordinary and Extraordinary Meetings. Other amendments to the Code of Meeting Practice will also be made, that the amendments discussed will be put in a draft form for adoption at the January Council Meeting on Thursday 27/01/2022.			

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4. That Council immediately advertises for community groups interested in hosting public meetings to discuss Council matters. The public meetings will be held monthly and business forums bi-monthly; that a report will be presented to the February 2022 meeting of Council about potential arrangements for public meetings.
5. That at the February 2022 meeting of Council, Councillors are to be presented with the required policies, with amendments included, that will allow for cash payments to be accepted at all Council operated facilities.
6. That a workshop will be held to discuss amendments to the following policies, The Code of Conduct, Compliance and Enforcement Policy, Debt Recovery Policy, Local Orders Policy, Media Relations Policy, Social Media Policy and Tree Management Policy.
7. That all expenditure, plans and actions related to the development of the Council's Library hub be abandoned and that the General Manager be invited to present a report to the Council Meeting on 27/1/2022 outlining the use of federal grant money for a purpose built archive that is located in the proposed position of the Library hub. The report will include staffing requirements.
8. That the General Manager be invited to advertise for expressions of interest for a community group to facilitate the removal and replacement of the gateway signage, that Councillors are presented with a report at the February 2022 Council Meeting detailing the cost of replacing one of the gateway signs with a sign chosen by Deanna Spicer from her designs.
9. That the General Manager be invited to provide a report to Council with options on how to manage a complaints committee that is operated locally, the committee will deal with disputed fines and disputed orders.
10. That the General Manager be invited to provide a report to March 2022 Ordinary Council Meeting that details the structure and operations of the former 355 committee known as "The Regional Tourism Association" with a view to re-establish the committee. The goal of the committee will be to market tourism and encourage migration to the city.
11. That the General Manager be invited to provide a report to Council detailing the requirements for dedicated full time Council employed staff to maintain footpaths and nature strips.
12. That the over \$6M collected from waste disposal from the Wentworth to Broken Hill pipeline is removed from the Library hub project reserve and placed into a general projects reserve.
13. That Council forms a 355 committee that deals with all matters that affect our senior citizens and that the formation of the committee is to be advertised to the community for membership and expressions of interest.
14. That Council forms a 355 committee that has the role to bring projects and services to the city that benefit young children, teenage children and young adults and that the formation of the committee will be advertised and expressions sought.
15. That the General Manager be invited to provide a report to Council detailing what amendments need to be made to the constitutions of all Council 355 committees as to provide more autonomy to the committees to operate and manage Council facilities.
16. That the Mayor be invited to organise a meeting with the Local Member Roy Butler and Essential Water as early

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as possible to significantly accelerate the process to open the Imperial Lake. That a site visit is organised with Essential Energy for Councillors to view the Imperial Lake. That the General Manager be invited to obtain an independent engineers report into the safety of the dam wall. Expressions of interest are advertised immediately for community representation on a working group to facilitate volunteers and the opening of the Lake and that Landcare and RANA are contacted to gauge interest.

17. That options to increase street lighting be referred to the Policy and General committee.
18. That the General Manager be invited to immediately advertise for expression of interest from the community to form a working party to provide Council with advice on projects that Council undertakes, with a view to reduce the Council's reliance on consultants.
19. That the General Manager be invited to hold a workshop to explain to Councillors how line budgets will be implemented for the 2022/23 budget.
20. That the Mayor be invited to host a meeting with the Local State Member Roy Butler and the Local Federal Member Mark Coultan and that John Lynch, and a representative from the RFDS are invited to discuss proposals and options for an airport upgrade and options.
21. That options to increase childcare be referred to the Policy and General committee.
22. That the Works committee discuss and provide options for the removal of residential waste gate charges, this will also apply to commercial businesses that are disposing of residential rubbish, the committee will also discuss greenwaste and other recycling options. Any findings will be discussed at a number of public meetings.
23. That the General Manager be invited to provide the Council with a report detailing the legal expenditure to defend against the Ombudsman's report into the Occupation Certificate and Civic Centre usage. The report will detail any decision to expend funds to mount such defence. This report will be provided to the February 2022 meeting.
24. That the General Manager be invited to hold a workshop on 24/01/2022 at 5.30 pm to provide Councillors with all reports and information pertaining to the Civic Centre litigation.
25. That the Policy and General committee consider proposals to reduce commercial and industrial rates and to make residential rates more equitable.
26. That the General Manager be invited to advertise for expressions of interest to paint murals and provide other street art and that a report be provided at the January 27th 2022 meeting explaining why the proposed mural in Argent Street from the Country Women's Association was rejected and options to invite them to resubmit their application.
27. That the Policy and General committee investigate the cost for Council to provide more focus on applying for grant funding and the opportunity to apply for grants for local organisations as a fee for service.
28. That the Mayor be invited to send correspondence to the Local State Member Roy Butler asking that he make representations to the State Government on behalf of the Broken Hill community to have a permanent Wentworth pipeline subsidy implemented. That the State Member be asked to facilitate a meeting with the appropriate Minister to meet with himself and the Mayor to discuss the subsidy.

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29. That the General Manager be invited to provide Council with a report at the on the progress of the Netball, Norm Fox redevelopment and a tour is organised for Councillors to see all Council parks, ovals and sporting facilities.
30. That the General Manager be invited to organise a meeting with IPART and Essential Energy to discuss options to increase water usage at a lower cost so that the city can be greened.
31. That the Mayor be invited to send correspondence to the Local Member Roy Butler to ask him to organise a meeting with the appropriate Ministers to discuss the management of the Menindee Lakes and the Darling River.
32. That General Manager be invited to immediately advertise for expressions of interest from the community to remove dead trees.
33. That the Works committee investigate options to plant different tree species that are asset friendly and fast growing.
34. That the General Manager be invited to provide Councillors with a report on options to address the issues of roaming dogs and cats. That a meeting be organised of the committee that was formed to address this issue and the findings referred to the Policy and General committee.
35. That the General Manager be invited to provide a report about the process to get funding for a mining, truck, car and motorbike museums. The report will include previous reports on the matters and the offer made by Perilya a number of years ago about mining assets.
36. That the General Manager advertise for expressions of interest to form a working group to address the homeless issue, drug and alcohol use and suicide prevention.
37. That the General Manager be invited to provide a report to Council detailing options to facilitate a truck wash and truck stop.
38. That the General Manager be invited to provide a report to the January meeting about any positions in the employee structure that remain unfilled and the expense to date for wages compared to the budgeted amount. Also the expected wage amount to year end with only the current positions filled.
39. That the General Manager be invited to contact the appropriate Aboriginal organisations to facilitate communication for the purpose of establishing a green space at the rear of Creedon Street.
40. That the General Manager provides a report to the January 27 2022 Ordinary Council Meeting outlining timelines for the implementation of the resolutions of Mayoral Minute No. 2/22.

CARRIED

21 Jan 2022 5:25pm Bartlett, Leisa

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2. - COMPLETE, 3. - COMPLETE, Draft for public exhibition presented to the January Council Meeting., 4. - Report to be presented to the February Council Meeting., 5. - Report to be presented to the February Ordinary Council Meeting., 6. - Workshops to be scheduled during February to enable consideration of amended policies at the March Committee meetings., 7. - Report presented to the January Council Meeting., 8. - Report to be presented to the February Council Meeting., 9. - Report to be presented to the March Policy & General Committee Meeting., 10. - Report to be presented to the March Ordinary Council Meeting., 11. - Workshops to be held with Council through the development of the 2022/23 Operational Plan and Resourcing Strategy, with a report provided to the April 2022 Policy & General Committee., 12. - Internal transfer of reserves has been completed. An updated internal reserve table will be presented as part of the December Quarterly Review Report., 13. - A workshop will be held with Councillors in March to formulate a TOR for presentation to the March Committee Meetings., 14. - A workshop will be held with Councillors in March to formulate a TOR for presentation to the March Committee Meetings., 15. - Report to be presented to the March Works Committee meeting., 16. - Site visit being arranged with Essential Water for the week commencing 31 January 2022., 17. - Options to be presented at the April Works Committee meeting., 18. - Projects Steering Group Terms of Reference to be formulated and presented to the February Ordinary Council Meeting., 19. - Workshops to be held during March 2022 as part of the 2022/23 budget process., 20. - Meeting to be scheduled for February 2022., 21. - Further consultation with Foundation Broken Hill is recommended during February 2022 with options for Council support to be presented to the March Health and Building Committee Meeting., 22. - to occur during March 2022 as part of the 2022/23 budget process., 23. - Report to be presented to the February Council Meeting., 24. - Workshop held on 24 January 2022., 25. - to occur during March 2022 as part of the 2022/23 budget process., 26. - Report presented at this Council Meeting. EOI for murals and street art in accordance with Council's Public Art Policy to be advertised in February 2022., 27. - This will be workshopped with Council through the development of the 2022/23 Operational Plan and Resourcing Strategy, with a report provided to the April Policy and General Committee meeting., 28. - Letter being drafted., 29. - Report presented to January Council Meeting with site visits and further workshops scheduled for February., 30. - Meeting to be organised for February 2022., 31. - Letter being drafted., 32. - EOI to be advertised during February 2022 following the results of the tree audit to identify high priority areas of removal in the first instance., 33. - Tree Management Policy and Tree Management Plan to be workshopped with Councillors during February 2022 for presentation to the March Works Committee Meeting., 34. - Report will be provided to Councillors in March 2022, following the commencement of Council's recently appointed Executive Manager Planning and Community Safety., 35. - Priority projects and funding to be discussed and workshopped as part of the development of the 2022/23 Operational Plan and Resourcing Strategy., 36. - Working Groups Terms of Reference to be developed in consultation with the appropriate stakeholders and presented to the April Health and Building Committee Meeting., 37. - Report to be presented to the February Council Meeting for further consideration to occur as part of the 2022/23 budget process., 38. - Report presented to the January Council Meeting - COMPLETE, 39. - Contact and further investigation to occur during February 2022 when appropriate Officers return from leave., 40. - Report presented to January Council Meeting - COMPLETE

11 Feb 2022 5:02pm Bartlett, Leisa

2 - COMPLETE, 3 - Code of Meeting Practice Policy placed on public exhibition-COMplete, 4 - Report prepared to February Council Meeting regarding Business Meetings, 5 - Report prepared to February Council Meeting - COMPLETE, 6 - Workshops scheduled for 7&9 March 2022, 7 - Report presented to 27/01/22 Council Meeting - COMPLETE, 8 - Report presented to February Council Meeting tracking of further action will continue with that report resolution - COMPLETE, 9 - Report to be presented to March Policy and General Committee Meeting, 10 - Report prepared for February Council Meeting and tracking of further action will continue with that report resolution - COMPLETE, 11 - to be included in Budget Workshops with a report to April Policy & General Committee, 12 - Funds moved, adjustments to be made in Quarter 3 budget review report, 13&14 Report to February Council Meeting and tracking of further action will continue with that report-COMplete, 15 - Report to be presented to March Works Committee, 16 - Site visit has been held, 17 - Report to be presented to April Works Committee, 18 - Report to February Council Meeting and tracking of further action will continue with that report resolution - COMPLETE, 19 - Budget workshops to be held in March, 20 - Meeting scheduled for 21/02/22, 21. Meeting being scheduled with Foundation Broken Hill, 22 - To be discussed during Budget workshops in March, 23 - Report prepared for February Council Meeting - COMPLETE, 24 - Councillor Briefing has been held - COMPLETE, 25 - To be included in Budget workshops in March, 26 - Report presented to February Council Meeting and advertising to occur in February, 27 - To be workshopped with Operational Plan 2022/23 and a report to the April Policy & General Committee, 28 - Draft Letter with Mayor for signature, 29 - Report was presented to 27 January Council Meeting, site visit scheduled for 25/2/22, 30 - Meeting being scheduled, 31 - Draft Letter with Mayor for signature, 32 - EOI to be advertised following completion of the Tree Audit, 33 - Policy workshop being scheduled, 34 - Report to be presented to March Policy and General Committee, 35 - To be included in Operational Plan 2022/23 workshop, 36 - Report prepared to February Council Meeting, 37 - Report prepared to February Council Meeting and further tracking will be included with resolution of new report - COMPLETE, 38 - Report presented to 27 January Council Meeting - COMPLETE, 39 - Report prepared to February Council Meeting and further tracking will be included with the resolution of the new report - COMPLETE, 40 - Report presented to 27 January Council Meeting - COMPLETE

23 Mar 2022 3:05pm Bartlett, Leisa

2-COMplete, 3-COMplete, 4-report regarding public meetings to be presented to Council, 5-COMplete, 6- Code of Conduct, Media Relations Policy and Social Media Policy have been workshopped. Workshops to be arranged for the Compliance & Enforcement Policy, Debt Recovery Policy, Local Orders Policy and Tree Management Policy, 7-COMplete, 8-COMplete, 9-Report to be presented to Council following the Policy Workshop on the Local Orders Policy, 10-COMplete, 11- report to be presented to the April Policy & General Committee following the budget workshop, 12-adjustments made in quarter 3 budget review report-COMplete, 13&14-COMplete, 15-report presented to March Policy and General Committee-COMplete, 16-Site visit held and investigations ongoing, 17-report to be presented to April Works Committee, 18-COMplete, 19-Budget workshops to be held in March, 20-Meeting held COMPLETE, 21-Report presented to March Health and Building Committee-COMplete, 22-to be discussed at budget workshops in March, 23-COMplete, 24- COMPLETE, 25-to be discussed at budget workshops in March, 26-included in Public Art Policy Workshop held on 10 March and policy updated as per resolution-COMplete, 27-to be workshopped with operational plan and a report to April Policy & General Committee, 28-letter sent-COMplete, 29-Site visit scheduled-COMplete, 30-meeting being scheduled, 31-letter sent-COMplete, 32-EOI to be advertised following completion of the tree audit, 33-Policy workshop being scheduled, 34-report to be presented to Council, 35- to be included in operational plan workshop, 36-interagency group formed-COMplete, 37-COMplete, 38-COMplete, 39-COMplete, 40-COMplete

13 Apr 2022 2:40pm Bartlett, Leisa

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2-COMplete, 3-COMplete, 4-Public Forums introduced to Council Meetings and Foundation Broken Hill to commence community meetings, Business Forums already being held-COMplete, 5-COMplete, 6-Councillor Workshop to consider the remaining policies scheduled for 10 May 2022-COMplete, 7-COMplete, 8-COMplete, 9-To be considered at Councillor Workshop on 10 May 2022-COMplete, 10-COMplete, 11-Report to be provided following the Councillor Budget Workshop, 12-COMplete, 13-COMplete, 14-COMplete, 15-COMplete, 16-Councillor Briefing by Landcare scheduled for 28/4/22 regarding the Imperial Lakes Nature Park Project-COMplete, 17-Report to be presented to Council following the Councillor Budget Workshop scheduled for 26/4/22, 18-COMplete, 19-part of full-day Councillor Budget Workshop scheduled for 26/4/22-COMplete, 20-COMplete, 21-COMplete, 22-to be considered at an Extraordinary Council Meeting along with the 2022/23 budget-COMplete, 23-COMplete, 24-COMplete, 25-included in Councillor Budget Workshop and will be included in budget report to Extraordinary Council Meeting-COMplete, 26-COMplete, 27-To be considered at an Extraordinary Council Meeting along with the budget report-COMplete, 28-COMplete, 29-COMplete, 30-meeting to be scheduled, 31-COMplete, 32-EOI to be advertised following completion of the Tree Audit, 33-Tree Management Policy currently being reviewed and provided to Council Meeting, 34 report to be presented to Council, 35-to be included in Councillor Budget Workshop scheduled for 26/4/22-COMplete, 36-COMplete, 37-COMplete, 38-COMplete, 39-COMplete, 40-COMplete

19 May 2022 11:38am Bartlett, Leisa

6-Councillor Workshop to consider the remaining policies re-scheduled for 15 June 2022-COMplete, 9- Councillor Workshop scheduled for 15 June 2022-COMplete, 17-Report to be presented to Council following the adoption of the Budget in May 2022, 1, 30-meeting to be scheduled, 32-EOI to be advertised following completion of the Tree Audit, 33-Tree Management Policy currently being reviewed and provided to Council Meeting, 34 report to be presented to Council

15 Jun 2022 1:28pm Nankivell, Jay - Completion

Action completed by Bartlett, Leisa

22 Jun 2022 10:26am Guerin, Emily

17. No change in status. 30. Representatives of the Broken Hill City Council will attend a public hearing for the Essential Water and WaterNSW Pipeline reviews in September 2022 (date TBC). 32- EOI to be advertised following completion of the Tree Audit, 33 - No change in status 34. Nominations for Working Group closed 17/6/22. Community Members to be determined by General Manager. First meeting will be held in due course.

19 Jul 2022 9:48am Guerin, Emily

17. No change in status. 30. Council briefing has been organised for Councillors to review IPART draft report into the review of Water NSW prices for thed Murray River to Broken Hill pipeline, being held Tuesday, 9 August 2022. 32. No change in status. 33. No change in status. 34. Community Representatives appointed by General Manager, welcome letters sent to Committee Members beginning of July. First meeting date TBC.

24 Aug 2022 3:34pm Bartlett, Leisa

17. Quotations for street lighting assessment have been received and are currently being evaluated. 30. - COMplete, 32. Advertising to occur in September, conversations iwht suppliers held in August. 33 - COMplete, 34 - First meeting of the Working Group to be arranged.

24 Aug 2022 3:56pm Butcher, Lacey

17. No change in status 30. Complete 32. Advertising to occur in September, Conversations held ith suppliers in August. 33 Complete. 34 Complete.

19 Sep 2022 1:18pm Guerin, Emily

17. Contractors awarded, awaiting works schedule. 32. No change in status

20 Oct 2022 1:07pm Guerin, Emily

17. No change in status 32. No change in status

21 Nov 2022 2:05pm Guerin, Emily

17. No change in status 32. No change in status

13 Dec 2022 11:55am Guerin, Emily

17. No change in status 32.No change in status

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/11/2022	Mason, Michael Nankivell, Jay	Question On Notice	COUNCILLOR QUESTIONS TAKEN ON NOTICE AT THE OCTOBER 2022 ORDINARY COUNCIL MEETING
Resolved			
1. That Questions On Notice No. 13/22 dated November 11, 2022, be received.			
2. That the response to the question regarding the current going commercial rent value for a commercial space equivalent to the cafe space at the Tourist and Travellers' Centre be emailed to Councillors.			
CARRIED UNANIMOUSLY			
14 Dec 2022 8:51am Guerin, Emily			
Response circulated to Councillors - COMPLETE			

Meeting	Officer/Director	Section	Subject
Ordinary Council 26/10/2022	Howard, Codie Nankivell, Jay	General Business	COUNCIL'S RENEWABLE ENERGY PROJECTS
Resolved			

For Action	Division: Ordinary Council	Date From: 1/12/2018
	Committee:	Date To: 13/12/2022
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That the motion be accepted as an urgent matter.

That Council writes to the Federal Minister for Climate Change and Energy, The Hon Chris Bowen MP to seek funding support of Council's mini-grid renewable energy projects.

CARRIED UNANIMOUSLY

21 Nov 2022 2:43pm Guerin, Emily
Letter being drafted

13 Dec 2022 11:48am Guerin, Emily
Letter posted - COMPLETE

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/11/2022	Nu'man, Razija Nankivell, Jay	Policy And General Reports	DRAFT ANNUAL REPORT 2021/2022
Resolved			
1. That Broken Hill City Council Report No. 259/22 dated November 4, 2022, be received.			
2. That the Draft Annual Report 2021/2022, inclusive of Delivery Program Achievements, Disability Inclusion Action Plan Achievements and audited Annual Financial Statements for the reporting period 1 July 2021 to 30 June 2022, be endorsed.			
3. That the Annual Report 2021/2022, inclusive of Delivery Program Achievements, Disability Inclusion Action Plan Achievements, audited Annual Financial Statements for the reporting period 1 July 2021 to 30 June 2022, be posted on Council's website.			
4. That Council's web link for the Annual Report 2021/2022, inclusive of Delivery Program Achievements, Disability Inclusion Action Achievements, audited Annual Financial Statements for the reporting period 1 July 2021 to 30 June 2022, be provided to the Minister via the Office of Local Government and Minister for Disability Services.			
CARRIED UNANIMOUSLY			
07 Dec 2022 10:04am Guerin, Emily Report uploaded to website - hard copies made available for Councillors - COMPLETE			

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/11/2022	Bartlett, Leisa Nankivell, Jay	Policy And General Reports	DRAFT RECORDS MANAGEMENT POLICY
Resolved			
1. That Broken Hill City Council Report No. 260/22 dated October 11, 2022, be received.			
2. That Council adopts the Draft Records Management Policy as a Policy of Council.			
CARRIED UNANIMOUSLY			
13 Dec 2022 2:59pm Guerin, Emily All action undertaken to adopt policy and place on Council's website - COMPLETE			

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/11/2022	Nu'man, Razija Nankivell, Jay	Further Reports	ENOUGH SPACE FOR ALL SHAPES - EPHEMERAL YOUTH MURAL
Resolved			
1. That Broken Hill City Council Report No. 252/22 dated October 26, 2022, be received.			

For Action	Division: Ordinary Council	Date From: 1/12/2018
	Committee:	Date To: 13/12/2022
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2. That consideration of the report be deferred to the December Health and Building Committee to allow for the project budget figures contained in the Artist's proposal to be reviewed for accuracy.

CARRIED UNANIMOUSLY

06 Dec 2022 2:53pm Guerin, Emily

A revised report and budget has been provided to the December Health and Building Committee. COMPLETE

Meeting	Officer/Director	Section	Subject
Ordinary Council 26/10/2022	Nu'man, Razija Nankivell, Jay	Health and Building Committee Reports	GREEN SPACE CREEDON STREET
Resolved			
1. That Broken Hill City Council Report No. 228/22 dated September 14, 2022, be received.			
2. That Council advocates for the development of a green recreational space at 119 Creedon Street.			
3. That Council advocates for a second recreational space at Creedon Street that would accommodate various recreational, sporting and 'community shed' infrastructure.			
CARRIED UNANIMOUSLY			
22 Nov 2022 10:58am Guerin, Emily No response from Department of Housing and Land yet.			
06 Dec 2022 2:50pm Guerin, Emily No response from Dept of Housing and Land after letter sent on 14 November 2022. Preliminary consultation has begun with Aboriginal Affairs staff. A meeting with Traditional Owners, Aboriginal Affairs staff and Aboriginal Community Controlled organisations to discuss the project at 119 Creedon Street, will be scheduled for January 2023.			

Meeting	Officer/Director	Section	Subject
Ordinary Council 26/10/2022	Mason, Michael Nankivell, Jay	Confidential Matters	Lease to IOR Aviation Pty Ltd at Broken Hill Airport, Part Lot 1 DP124942
Resolved			
1. That Broken Hill City Council Report No. /22 dated October 20, 2022, be received.			
2. That Council authorise the General Manager to negotiate final lease arrangements with IOR Aviation Pty Ltd for Part Lot 1 in DP124942 as detailed within the report.			
3. That Council consent to the Uniting Church Australia Property Trust (NSW), to sublease a portion of the lease in Part Lot 1 DP124942 to IOR Aviation Pty Ltd for the terms set out in the below report.			
4. That Council authorise the Mayor and General Manager to sign and execute all documents in relation to this matter under Council's Common Seal.			
CARRIED UNANIMOUSLY			
22 Nov 2022 10:47am Guerin, Emily Lease agreement being drawn up by Council's solicitors			
13 Dec 2022 8:59am Guerin, Emily Signing of documents being arranged			

Meeting	Officer/Director	Section	Subject
Ordinary Council 23/02/2022	Nankivell, Jay Nankivell, Jay	Confidential Matters	LEGAL EXPENDITURE - CIVIC CENTRE OMBUDSMAN'S REPORT
Resolved			

For Action	Division: Ordinary Council	Date From: 1/12/2018
Action Sheets Report	Committee: Ordinary Council	Date To: 13/12/2022
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	Further Report Required: Including Further Reports	
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1. That Broken Hill City Council Report No. 54/22 dated February 15, 2022, be received.
2. That the General Manager be invited to contact the Auditor General to investigate the legality of the expenditure to defend the Ombudsman's report in the absence of Council's approval to do so.

CARRIED UNANIMOUSLY

24 Mar 2022 5:35pm Bartlett, Leisa

Communication initiated with the Audit Office to commence the investigation and the best course of action.

19 May 2022 11:47am Bartlett, Leisa

No change in status.

20 Jul 2022 4:05pm Guerin, Emily

No change in status

24 Aug 2022 4:05pm Butcher, Lacey

Awaiting advice from Audit Office

19 Sep 2022 11:32am Guerin, Emily

No change in status

21 Nov 2022 2:29pm Guerin, Emily

No change in status

07 Dec 2022 9:37am Guerin, Emily

Ongoing

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/11/2022	Andrews, Anne Nankivell, Jay	Further Reports	MINUTES OF THE BROKEN HILL HERITAGE COMMITTEE MEETING HELD 27 SEPTEMBER 2022
Resolved			
<ol style="list-style-type: none"> 1. That Broken Hill City Council Report No. 269/22 dated October 17, 2022, be received. 2. That minutes of the Broken Hill Heritage Committee Meeting held 27 September 2022 be received. 3. That the Heritage Committee in conjunction with Councils Event Team develop an event/s to celebrate the 140th Anniversary celebration to be held on/near September 5, 2023. 4. That, subject to recommendation three, the scope of the event be developed and costed for inclusion in the 2023/24 budget. 			
CARRIED UNANIMOUSLY			
06 Dec 2022 1:03pm Andrews, Anne Item 3 and 4: In progress.			

Meeting	Officer/Director	Section	Subject
Ordinary Council 24/11/2021	Howard, Codie Nankivell, Jay	Reports	MINUTES OF THE LOCAL TRAFFIC COMMITTEE - MEETING NO. 419 HELD ON THURSDAY, 28 OCTOBER 2021
Resolved			
<ol style="list-style-type: none"> 1. That Broken Hill City Council Report No. 187/21 dated November 11, 2021, be received. 2. That the minutes from the Local Traffic Committee – Meeting 419 held on Thursday, 28 October 2021 3. Item No. 416.6.1 - That the parking signs in Union Street be covered for a trial period of three months to identify what impacts are caused without the timed parking spaces adjacent the Morgan Street Primary School in Union Street. 			

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That the triad period be for three months and the covers removed after this time at the end of the first school term.

Further consultation will be arranged with the Principal of the Morgan Street Primary School and the residents in the area before a determination can be decided.

Based on satisfaction results from the trial period the zone will be reinstated permanently – streamline from trial to permit.

- Item No. 417.6.1 – That a 15-minute timed parking space be installed at the front of Live better, located at 475 Argent Street to allow for the parking of the transport bus.

Council to arrange further consultation with Live Better and arrange for the placement of the parking sign.

- Item No. 419.6.1 – That the Local Traffic Committee have no objection for the proposed road closures for the Council Christmas Pageant.

CARRIED UNANIMOUSLY

15 Dec 2021 4:57pm Bartlett, Leisa

Resolution with operational team for completion.

18 Jan 2022 3:08pm Butcher, Lacey

Resolution with the operations team for completion

19 Apr 2022 3:03pm Bartlett, Leisa

Item No. 416.6.1 – Trial period has now been completed. BHCC to complete discussion with all stakeholders to be made at May Traffic Committee., Item No. 417.6.1 – Currently with TfNSW for sign design.

19 May 2022 11:27am Bartlett, Leisa

No change in status.

22 Jun 2022 9:42am Guerin, Emily

No change in status

18 Jul 2022 1:37pm Guerin, Emily

Item No. 416.6.1 – Correspondence letter has been sent to residents and Morgan Street School for feedback on trial., Item No. 417.6.1 – TfNSW have approved sign design, BHCC currently procuring sign.

24 Aug 2022 2:52pm Bartlett, Leisa

Item No. 416.6.1 Feedback received from school and residents. Decision to be made at September Traffic Committee Meeting. Item No. 417.6.1 sign being manufactured.

14 Sep 2022 10:49am Guerin, Emily

Item 3 - New Transport for NSW representative on committee, wants to complete inspection of site against school safety regulations., Item 4 - Sign being manufactured.

18 Oct 2022 9:29am Guerin, Emily

Item 3. Consultation ongoing Item 4. Signs and line marking have been completed.

21 Nov 2022 2:15pm Guerin, Emily

Parking layout agreed to in principle by School and Traffic Committee. Concept drawing to be approved at December meeting.

13 Dec 2022 11:48am Guerin, Emily

Concept drawing approved and signs to be installed prior to Council shutdown. No further action. COMPLETE

Meeting	Officer/Director	Section	Subject
Ordinary Council 27/04/2022	Howard, Codie Nankivell, Jay	Further Reports	MINUTES OF THE LOCAL TRAFFIC COMMITTEE - MEETING NO. 423, HELD ON TUESDAY, 12 APRIL 2022
Resolved			
1. That Broken Hill City Council Report No. 105/22 dated April 21, 2022, be received.			
2. That the minutes of the Local Traffic Committee – Meeting No. 423, held on Tuesday, 12 April 2022 be received.			
3. Item No. 423.8.3 - That traffic counters be installed in the Aquatic Centre carpark to identify the speed of vehicles.			
4. Item No. 422.6.3 – That traffic counters be installed on Rakow Street adjacent to the Burke Ward Public school to identify the times and speed of vehicles travelling along Rakow Street and for the data collected to be presented to			

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the Police for compliance.

CARRIED UNANIMOUSLY

19 May 2022 12:04pm Bartlett, Leisa

With operational team for completion

22 Jun 2022 9:45am Guerin, Emily

No change in status

18 Jul 2022 1:40pm Guerin, Emily

No change in status

24 Aug 2022 2:54pm Bartlett, Leisa

Council resolution pending (report to August 2022 Council Meeting) for purchase of replacement traffic counter equipment.

14 Sep 2022 10:50am Guerin, Emily

Traffic counters have been purchased and awaiting arrival

18 Oct 2022 9:29am Guerin, Emily

No change in status

21 Nov 2022 2:15pm Guerin, Emily

No change in status

13 Dec 2022 11:49am Guerin, Emily

Traffic counters have been installed in Rakow Street for a period of 7 days.

Meeting	Officer/Director	Section	Subject
Ordinary Council 28/09/2022	Howard, Codie Nankivell, Jay	Further Reports	MINUTES OF THE LOCAL TRAFFIC COMMITTEE - MEETING NO. 428, HELD ON TUESDAY, 6 SEPTEMBER 2022

Resolved

1. That Broken Hill City Council Report No. 225/22 dated September 15, 2022, be received.
2. That the Minutes of the Local Traffic Committee Meeting No 428, held on Tuesday, 6 September 2022, be received.
3. Item No. 417.6.1 - That Council supply and install the 'Bus Zone' parking signs adjacent to Live Better located at 475 Argent Street.
4. Item No. 425.6.1 - That Patton Lane direction of traffic be changed to one-way, between Bonanza Street and the Rainbow Preschool, for a trial period of six months with council continuing to communicate with residents that access the back of their properties from the access lane.

That the Preschool be asked to communicate the changes to conditions in their newsletter to parents.

That Council place a notification in the local newspaper to inform the community of the six-month trial period to change to the direction of traffic in Patton Lane, between Bonanza Street and the Rainbow Preschool.
5. Item No. 427.6.1 - That traffic counters be placed across Blende Street, between Gossan and the Galena Street roundabout to determine the volume of traffic and for the width adjacent to Con Crowley Village be measured to see if it would allow enough space for the bus to park in the area requested adjacent to the Con Crowley Resident's Hall.
6. Item No. 428.6.1 - That traffic counters be placed on Murton Street adjacent to the Willyama High School to collect data and to determine the speed of motorist during the school hours.

CARRIED UNANIMOUSLY

18 Oct 2022 9:32am Guerin, Emily

Item 3. Completed Item 4. Signage on order Item 5 & 6. Traffic counters have been purchased and traffic counts being completed

21 Nov 2022 2:16pm Guerin, Emily

No change in status

13 Dec 2022 11:49am Guerin, Emily

Item 4. Signage to be installed and trial period to begin in the new school year February 2023. Item 5 & 6 currently being completed.

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Meeting	Officer/Director	Section	Subject
Ordinary Council 30/11/2022	Howard, Codie Nankivell, Jay	Further Reports	MINUTES OF THE LOCAL TRAFFIC COMMITTEE - MEETING NO. 430, HELD ON WEDNESDAY, 2 NOVEMBER 2022
Resolved			
<ol style="list-style-type: none"> That Broken Hill City Council Report No. 268/22 dated November 11, 2022, be received. That the Minutes of the Local Traffic Committee Meeting No.430, held on Wednesday, 2 November 2022 be endorsed. That Council reviews the Local Traffic Committee's Terms of Reference in consultation with the Local Traffic Committee to ensure best practices with Transport NSW guidelines and appropriate membership and delegations. 			
CARRIED UNANIMOUSLY			
13 Dec 2022 11:51am Guerin, Emily Matter raised at December meeting. Draft terms of reference to be developed and presented to February Local Traffic Committee for endorsement before going to Council for approval.			

Meeting	Officer/Director	Section	Subject
Ordinary Council 28/09/2022	Brown, Simon Nankivell, Jay	Works Committee Reports	MINUTES OF THE MEMORIAL OVAL COMMUNITY COMMITTEE MEETING HELD 2 AUGUST 2022
Resolved			
<ol style="list-style-type: none"> That Broken Hill City Council Report No. 207/22 dated August 22, 2022, be received. That minutes of the Memorial Oval Community Committee Meeting held 2 August 2022 be received. That the Memorial Oval caretaker's vehicle be disposed of in accordance with Council's Disposal of Assets Policy. 			
CARRIED UNANIMOUSLY			
19 Oct 2022 3:00pm Guerin, Emily Council to discuss with Memorial Oval Management Committee at the next meeting scheduled for 07/11/2022.			
22 Nov 2022 10:43am Guerin, Emily Discussions with Committee ongoing			
06 Dec 2022 2:57pm Guerin, Emily No change in status			

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/11/2022	Nu'man, Razija Nankivell, Jay	Further Reports	MINUTES OF THE S355 AGEING WELL ADVISORY COMMITTEE MEETING HELD 21 SEPTEMBER 2022
Resolved			
<ol style="list-style-type: none"> That Broken Hill City Council Report No. 255/22 dated October 19, 2022, be received. That the minutes of the S355 Ageing Well Advisory Committee meeting held on 21 September 2022 be received. That the next meeting of the Ageing Well Advisory Committee that was scheduled to be held 18 January 2023, be postponed by two weeks to be held on 1 February 2023. 			
CARRIED UNANIMOUSLY			
06 Dec 2022 2:53pm Guerin, Emily The revised date for the next meeting of the S355 Ageing Well Advisory Committee has been communicated to all members. COMPLETE			

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Meeting	Officer/Director	Section	Subject
Ordinary Council 30/11/2022	Nu'man, Razija Nankivell, Jay	Further Reports	MOU - WILLYAMA ART SOCIETY OF BROKEN HILL
Resolved			
1. That Broken Hill City Council Report No. 253/22 dated October 31, 2022, be received.			
2. That Council enter an MOU with Willyama Arts Society Broken Hill.			
CARRIED UNANIMOUSLY			
06 Dec 2022 3:31pm Guerin, Emily MOU signed by both parties - COMPLETE			

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/11/2022	Nu'man, Razija Nankivell, Jay	Mayoral Minute	NDIS CLASSIFICATION OF FUNDING
Resolved			
1. That Mayoral Minute No. 16/22 dated November 4, 2022, be received.			
2. That Council write to the relevant Federal and State Ministers and the State and Federal Members. The correspondence to include:			
- an invitation to visit Broken Hill to meet with Council and key stakeholders to understand the challenges being experienced when seeking NDIS services in a remote community.			
- a request for the government's urgent assistance with the ongoing issue of financial equity for the community of Broken Hill, Far West NSW in relation to grant funding for the social and welfare sectors. Of particular and urgent concern is the classification of Broken Hill as an Urban/Regional centre (for funding purposes) when it is surrounded by townships and properties categorised as remote;			
- a request for the government's urgent action to address the issue of a lack of affordable social housing for residents requiring NDIS services in Broken Hill who are living in unacceptable conditions.			
CARRIED UNANIMOUSLY			
06 Dec 2022 2:51pm Guerin, Emily The letters have been amended to reflect the Mayoral Minute and are awaiting signature and sending.			

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/11/2022	Nu'man, Razija Nankivell, Jay	Policy And General Reports	NOMINATION FOR THE APPOINTMENT OF COMMUNITY REPRESENTATIVES TO SECTION 355 COMMUNITY COMMITTEES
Resolved			
1. That Broken Hill City Council Report No. 264/22 dated November 3, 2022, be received.			
2. That Council appoint Mr Ken Kennedy as a community representative on the E.T. Lamb Memorial Oval Community Committee.			
3. That Council appoint Stephen Podnar as a community representative on the BIU Band Hall Community Committee.			
4. That the community representatives be advised of their appointment and advice also be sent to the corresponding Committee Secretary/Chairperson.			

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CARRIED UNANIMOUSLY

07 Dec 2022 10:05am Guerin, Emily
Nominees advised of appointment and provided with induction packs - COMPLETE

Meeting	Officer/Director	Section	Subject
Ordinary Council 27/01/2022	Nankivell, Jay Nankivell, Jay	Confidential Matters	PROPOSED TRANSPORT OPTIONS
Resolved			
<ol style="list-style-type: none"> That Broken Hill City Council Report No. 25/22 dated January 21, 2022, be received and noted. That Council negotiate the introduction of a new airline service as proposed by the 'Subject Airline' and as outlined in the report, in accordance with the proposed Air Services Agreement; and that Council receives an undertaking from the 'Subject Airline' that services are expanded should an opportunity present. That Council negotiate any commercial incentive provided to the "Subject Airline" with our current provider to ensure fairness and equity. 			
CARRIED			
<p>11 Feb 2022 3:22pm Bartlett, Leisa Negotiations have commenced as per the Council resolution.</p> <p>24 Mar 2022 5:38pm Bartlett, Leisa Continuing. Air Services Agreement to be finalised.</p> <p>19 May 2022 11:43am Bartlett, Leisa Air Services Agreement with Qantas for finalisation.</p> <p>20 Jul 2022 4:06pm Guerin, Emily Awaiting response from Qantas</p> <p>24 Aug 2022 4:02pm Butcher, Lacey Followed up with Qantas</p> <p>20 Sep 2022 9:58am Guerin, Emily Followed up on 19/09/22 - Negotiating passenger head tax charges</p> <p>20 Oct 2022 1:07pm Guerin, Emily Followed up with Qantas</p> <p>21 Nov 2022 1:53pm Guerin, Emily Qantas Service Agreement has been finalised and awaiting final sign off from Qantas Head of Commercial.</p> <p>07 Dec 2022 9:37am Guerin, Emily Escalated to Qantas link CEO</p>			

Meeting	Officer/Director	Section	Subject
Ordinary Council 30/11/2022	Howard, Codie Nankivell, Jay	Works Committee Reports	RENEWABLE ENERGY ACTION PLAN STAGE 2
Resolved			
<ol style="list-style-type: none"> That Broken Hill City Council Report No. 246/22 dated November 11, 2022, be received. That Council adopt and proceed with Stage II of the Renewable Energy Action Plan incorporating the pre-feasibility stage of a Mid-Scale Solar Array. That subject to recommendation two, Council notes the General Manager will identify budgetary adjustments and impacts in the September Quarterly Budget Review. That subject to recommendation two, Council commence the process with Crown Lands to either lease or acquire the land and obtain Ministerial Consent dependent on the most financially feasible and time appropriate process. 			
CARRIED UNANIMOUSLY			
<p>13 Dec 2022 11:52am Guerin, Emily Purchase order to be raised.</p>			

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Meeting	Officer/Director	Section	Subject
Ordinary Council 31/08/2022	Brown, Simon Nankivell, Jay	Health and Building Committee Reports	SALE OF COUNCIL OWNED LAND AT 245-247 IODIDE STREET
Resolved			
<ol style="list-style-type: none"> That Broken Hill City Council Report No. 179/22 dated August 5, 2022, be received. That That Council engage a real estate agent through a competitive quotation process to sell the Council owned land at 245-247 Iodide Street (Lot 2 in Deposited Plan 181218 and Lot 3 in Deposited Plan 1181476) That General Manager be authorised to negotiate and finalise the sale of land at 245-247 Iodide Street. That the Mayor and General Manager be authorised to sign and execute any documents related to the sale under the Common Seal of Council. 			
CARRIED UNANIMOUSLY			
19 Sep 2022 1:23pm Guerin, Emily Quotations being sought from local real estate agents to sell the land 18 Oct 2022 11:50am Guerin, Emily Contracts are being drawn up 16 Nov 2022 8:23am Guerin, Emily No change in status 06 Dec 2022 2:56pm Guerin, Emily No change in status			

Meeting	Officer/Director	Section	Subject
Ordinary Council 27/07/2022	Brown, Simon Nankivell, Jay	Confidential Matters	SALE OF LAND FOR UNPAID RATES
Resolved			
<ol style="list-style-type: none"> That Broken Hill City Council Report No. 164/22 dated April 28, 2022, be received. That Council proceed with the sale of land for unpaid rates for eligible properties as attached to this report. That Council call for expressions of interest for services to undertake the process for sale of the listed properties. That Council delegate authority to the General Manager to take the following actions pertaining to the properties specified in the report: <ol style="list-style-type: none"> To withdraw from sale of any property that, prior to commencement of the auction, has had all rates and charges payable (including overdue rates and charges) paid in full; or a suitable payment arrange has been agreed to and entered into including a suitable upfront payment being made. To withdraw any property from sale for technical or legal reasons; To set reserve prices for sale of the properties at auction; To negotiate by private treaty and accept offers for sale of any property that fails to sell at auction To execute sale and purchase contracts, and property transfer documents, under Council's Common Seal To write off residual rates outstanding due to shortfall in sale for individual properties 			

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That a report be prepared to the Policy and General Committee regarding the process for any blocks of land on the Sale of Land for Unpaid Rates register which may require lead remediation works prior to being available for sale.

CARRIED UNANIMOUSLY

25 Aug 2022 11:57am Butcher, Lacey

RFQ for contractor for Sale of land for unpaid rates closing 25/08/2022. Report for blocks of land requiring lead remediation to be provided to policy and general meeting once Sale of land for unpaid rates list is finalised.

19 Sep 2022 1:24pm Guerin, Emily

Contractor to be awarded in September

18 Oct 2022 11:49am Guerin, Emily

Contractor engaged and satrt up meeting has ben held with finance staff. Councillor briefing to be held in October.

16 Nov 2022 8:22am Guerin, Emily

SOLFUR list has been finalised and will be advertised 12/11/22. Auction dates set for February 2023.

06 Dec 2022 2:56pm Guerin, Emily

Ray White Real Estate selected via evaluation panel, Auction will be the sale method. Vendor panel process finalised and both successful and unsuccessful suppliers have been notified.

Meeting	Officer/Director	Section	Subject
Ordinary Council 31/03/2021	Howard, Codie Nankivell, Jay	Notice of Motion	STREET LIGHTING
Resolved			
<ol style="list-style-type: none"> 1. That Motions of Which Notice has been Given No. 8/21 dated March 19, 2021, be received. 2. That Broken Hill City Council prepares a report to be tabled at the May 2021 Council Meeting regarding the installation of street lighting on Holten Drive, McGillivray Drive and Federation Way. 3. That at the end of the roll-out of the Southern Lights project, an assessment be undertaken of any further need for street lighting including the lighting to the roads mentioned in part 2 (Holten Drive, McGillivray Drive and Federation Way). 			
CARRIED			
<p>16 Apr 2021 10:53am Bartlett, Leisa Report being preapred for the May Council Meeting.</p> <p>12 May 2021 4:35pm Bartlett, Leisa Awaiting advice on public lighting code requirements, prior to report being finalised.</p> <p>20 Jul 2021 1:45pm Bartlett, Leisa Report still being completed. Meeting with Essential Energy delayed due to COVID-19.</p> <p>12 Aug 2021 3:07pm Bartlett, Leisa Meeting with Essential Energy delayed due to COVID-19.</p> <p>14 Sep 2021 4:36pm Bartlett, Leisa Meeting with Essential Energy delayed due to COVID-19.</p> <p>12 Oct 2021 11:09am Bartlett, Leisa Meeting with Essential Energy delayed due to COVID-19.</p> <p>11 Nov 2021 9:03am Bartlett, Leisa Discussions being held with Southern Lights Group around long term ownership of street lights and installation of new poles.</p> <p>16 Dec 2021 11:52am Bartlett, Leisa Discussions ongoing.</p> <p>18 Jan 2022 2:57pm Butcher, Lacey Discussions ongoing</p> <p>15 Feb 2022 11:00am Bartlett, Leisa Discussions ongoing</p> <p>21 Mar 2022 3:15pm Bartlett, Leisa Discussions ongoing.</p> <p>19 Apr 2022 3:01pm Bartlett, Leisa Southern Lights Project still being carried out by South West joint organisation, with discussions ongoing.</p> <p>19 May 2022 11:25am Bartlett, Leisa Engagement of lighting engineer commenced for assessment of current lighting and requirements to meeting the public lighting code.</p> <p>22 Jun 2022 9:43am Guerin, Emily No change in status</p> <p>18 Jul 2022 1:34pm Guerin, Emily Request for Quotation for street lighting assessment have been sent out and are awaiting response</p>			

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24 Aug 2022 3:25pm Bartlett, Leisa

Quotations have been received and are currently being evaluated.

14 Sep 2022 10:53am Guerin, Emily

Awaiting schedule from contractors on when works can be completed

18 Oct 2022 9:27am Guerin, Emily

No change in status

21 Nov 2022 2:20pm Guerin, Emily

Assessment currently being completed

13 Dec 2022 11:51am Guerin, Emily

No change in status

Meeting	Officer/Director	Section	Subject
Ordinary Council 23/02/2022	Andrews, Anne Nankivell, Jay	Reports	TOURISM INDUSTRY AND VISITOR ECONOMY BODY
Resolved			
<ol style="list-style-type: none"> 1. That Broken Hill City Council Report No. 56/22 dated January 28, 2022, be received. 2. That Council notes the Tourism Taskforce recommendations of 2014 that resulted in unanimous support from tourism operators for the development of an industry driven tourism organisation for the Far West NSW region which resulted in the formation of Destination Broken Hill. 3. That Council continues to collaborate with the tourism industry. 4. That Council notes the establishment of Business Far West and approves seed funding the extent of \$20,000 from the 2021/2022 Budget to be matched Dollar for Dollar by the Foundation Broken Hill to coordinate business industry advocacy training and development. 5. That Business Far West provides Council with a six-monthly financial and activity report. 6. That Council accepts an advisory position on Business Far West. 7. That Council receives a bi-monthly activity report. 8. That the tourism marketing budget be sent to the appropriate Standing Committee for determination. 9. That the appropriate Standing Committee investigate a tourism management structure and possibly set up an organisation based on the same principles as the former Broken Hill Regional Tourism Association Section 355 Committee. 			
CARRIED UNANIMOUSLY			
<p>23 Mar 2022 2:57pm Bartlett, Leisa Awaiting invoice from Business Far West to provide seed funding of \$20K. A bi-monthly economic development report to be presented to the April Policy and General Committee meeting.</p> <p>13 May 2022 4:23pm Bartlett, Leisa This action will be included in the Draft Economic Development Strategy which will be presented to Councillors at a Councillor Briefing scheduled for 9 June 2022.</p> <p>20 Jun 2022 12:36pm Guerin, Emily Draft Economic Development Strategy Briefing has been moved to 20 July 2022</p> <p>18 Jul 2022 2:00pm Guerin, Emily Briefing being held on 20 July 2022 and Strategy report going to July Council Meeting</p> <p>24 Aug 2022 4:27pm Butcher, Lacey Development of a Tourism and Visitor Economy body is include in the Draft Economic Development Strategy to be discussed at the Councillor Briefing on 30 August. Initial discussions held with Destination Country and Outback on potential models.</p> <p>20 Sep 2022 11:17am Guerin, Emily Item 2. Complete 3. Ongoing 4. Complete 6. Complete 7. Attached to September business papers 8. Ongoing 9. In progress. Included as action item in Draft Economic Development Strategy</p> <p>21 Nov 2022 2:49pm Guerin, Emily Economic Development Strategy consultation completed and final strategy to be presented to December Council Meeting.</p> <p>06 Dec 2022 12:52pm Andrews, Anne Item 4. Complete. Item 5. Complete. Item 7. Ongoing. Item 8. 2023-2024 budget in planning. Item 9. In process.</p>			

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Meeting	Officer/Director	Section	Subject
Ordinary Council 30/11/2022	Nu'man, Razija Nankivell, Jay	Further Reports	UPDATE - BROKEN HILL ALCOHOL AND OTHER DRUG DETOXIFICATION AND REHABILITATION CENTRE
Resolved			
<ol style="list-style-type: none"> 1. That Broken Hill City Council Report No. 251/22 dated October 19, 2022, be received. 2. That Council supports the efforts of the Broken Hill Alcohol and other Drugs Steering Committee. 3. That Council assists the advocacy efforts to State and Federal Governments for the funding required to establish and manage an Alcohol and other Drugs Detoxification and Rehabilitation Centre in Broken Hill. 4. That Council meets with representatives of the Broken Hill Primary Health Network and representatives of the Far West Local Health Service and the relevant Local Health Service Committee to discuss opportunities to work collaboratively with Council to further reduce the impacts of drugs in the community in addition to the AoD Centre. 			
CARRIED UNANIMOUSLY			
06 Dec 2022 2:51pm Guerin, Emily Meeting to be arranged.			

Meeting	Officer/Director	Section	Subject
Ordinary Council 28/09/2022	Howard, Codie Nankivell, Jay	Works Committee Reports	UPDATE FOR THE ESTABLISHMENT OF A COMMUNITY GARDEN AT THE FORMER ALMA POOL SITE
Resolved			
<ol style="list-style-type: none"> 1. That Broken Hill City Council Report No. 202/22 dated September 9, 2022, be received. 2. That Council formulate a Community Gardens Policy with associated Guidelines for presentation to the community for input and consultation. 			
CARRIED UNANIMOUSLY			
18 Oct 2022 9:31am Guerin, Emily No change in status 21 Nov 2022 2:51pm Guerin, Emily No change in status 13 Dec 2022 11:52am Guerin, Emily Policy currently being created.			

Meeting	Officer/Director	Section	Subject
Ordinary Council 26/05/2021	Mason, Michael Nankivell, Jay	Reports	UPDATE ON PROPOSED ACQUISITION OF FEDERATION WAY
Resolved			
<ol style="list-style-type: none"> 1. That Broken Hill City Council Report No. 75/21 dated April 27, 2021, be received. 2. That Council note the progress update on the proposed acquisition of Federation Way. 3. That Council seek to negotiate an Indigenous Land Use Agreement (ILUA) with the Barkandji Corporation, to allow Council to acquire the Crown Land while preserving the Barkandji's Native Title rights and interests. 4. That the Mayor and General Manager be authorised to negotiate the terms and conditions of the proposed Indigenous Land Use Agreement (ILUA) with the Barkandji Corporation; and that at the finalisation of negotiations, 			

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a report be provided to Council advising the outcome of the negotiations for Council's approval to enter an ILUA with the Barkandji Corporation.

CARRIED UNANIMOUSLY

18 Jun 2021 3:31pm Bartlett, Leisa

All parties agreed to extension of acquisition timeline. Native Title negotiations to commence in July.

15 Jul 2021 12:23pm Bartlett, Leisa

In progress - Solicitors working out date for negotiations.

12 Aug 2021 3:09pm Bartlett, Leisa

Meeting re negotiations delayed due to COVID-19.

26 Aug 2021 3:27pm Falkner, Georgina - Completion

Action completed by Bartlett, Leisa

15 Sep 2021 9:10am Bartlett, Leisa

Meeting likely to be organised remotely due to COVID-19. Solicitors are currently trying to organise potential dates.

14 Oct 2021 4:16pm Bartlett, Leisa

Meeting proposed for early November 2021.

11 Nov 2021 9:05am Bartlett, Leisa

Initial meeting held, further negotiations to continue.

16 Dec 2021 11:57am Bartlett, Leisa

Further negotiations continuing.

18 Jan 2022 2:59pm Butcher, Lacey

Further negotiations continuing

15 Feb 2022 11:07am Bartlett, Leisa

Negotiations continuing.

23 Mar 2022 2:43pm Bartlett, Leisa

No change in status.

19 Apr 2022 10:14am Bartlett, Leisa

An update report regarding the progress of this matter is provided to the April 2022 Health & Building Committee Meeting.

19 May 2022 11:26am Bartlett, Leisa

On hold, pending further discussion with Crown Lands as per the April 2022 Council Meeting Resolution.

22 Jun 2022 11:28am Guerin, Emily

Correspondence sent to Crown Lands

18 Jul 2022 3:08pm Guerin, Emily

No change in status

24 Aug 2022 3:31pm Bartlett, Leisa

No change in status.

07 Sep 2022 3:25pm Guerin, Emily - Reallocation

Action reassigned to Mason, Michael by Guerin, Emily

20 Sep 2022 12:16pm Guerin, Emily

No change in status.

18 Oct 2022 9:46am Guerin, Emily

No change in status

16 Nov 2022 8:26am Guerin, Emily

No change in status

13 Dec 2022 8:56am Guerin, Emily

No change in status

Meeting	Officer/Director	Section	Subject
Ordinary Council 26/10/2022	Mason, Michael	Confidential Matters	VARIATION OF LEASE OF PART LOT 789 / DP 793558 AT THE TOURIST AND TRAVELLERS' CENTRE 23-27 BROMIDE STREET BROKEN HILL TO 777 ENTERPRISES PTY LTD T/AS GLORIA JEANS COFFEES
	Nankivell, Jay		
Resolved			
1. That Broken Hill City Council Report No. 232/22 dated October 5, 2022, be received.			
2. That Council endorses a variation of lease to 777 Enterprises Pty Ltd trading as Gloria Jeans Coffees to vary the original ten (10) year lease executed in March 2012 for use of part Lot 789 / DP 793558 at the Tourist and Travellers' Centre, 23-27 Bromide Street, Broken Hill, to extend the original lease by five (5) years to now expire on 11 March 2027; with all terms and conditions to be as per the original lease and as varied by the variation of lease as attached to the report.			

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3. That the Mayor and/or General Manager be authorised to execute the variation of lease documents under Common Seal of Council.

CARRIED UNANIMOUSLY

16 Nov 2022 8:32am Guerin, Emily

Lease agreement being signed

13 Dec 2022 8:59am Guerin, Emily

Leased signed - COMPLETE

Meeting	Officer/Director	Section	Subject
Ordinary Council 27/07/2022	Falkner, Georgina Nankivell, Jay	Confidential Matters	WILLYAMA COMMON TRUST LEASE TO SILVER CITY ARCHERS
Resolved			
1. That Broken Hill City Council Report No. 167/22 dated June 22, 2022, be received.			
2. That Council (as the Willyama Common Trust) enter into a new 20 year lease agreement with Silver City Archers, for lease of their existing site on the Willyama Common (Part Lot 7388 Deposited Plan 1200953).			
3. That the rent remain \$250 per annum.			
4. That in the absence of a Trust Seal, the lease documents be executed by the Mayor and General Manager under the Common Seal of Council.			
CARRIED UNANIMOUSLY			
25 Aug 2022 1:02pm Butcher, Lacey Council's solicitors are preparing the draft lease			
20 Sep 2022 11:29am Guerin, Emily Continuing use as currently arranged while new template is being reviewed.			
18 Oct 2022 9:35am Guerin, Emily Template being reviewed. Current lease ongoing			
16 Nov 2022 8:26am Guerin, Emily Lease under review			
13 Dec 2022 8:56am Guerin, Emily Draft lease sent to Silver City Archers for review			

Meeting	Officer/Director	Section	Subject
Ordinary Council 29/07/2020	Mason, Michael Nankivell, Jay	Confidential Matters	WILLYAMA COMMON TRUST LICENCE OF PART LOT 7315 DP 1183447 TO BROKEN HILL SPEEDWAY CLUB
Resolved			
1. That Broken Hill City Council Report No. 105/20 dated July 1, 2020, be received.			
2. That Council (as Trust Manager for the Willyama Common Trust) lease Part Lot 7315 in Deposited Plan 1183447 to the Broken Hill Speedway Club for the purpose of a motocross track extension and associated access.			
3. That the lease term be 25 years and the annual rental be the minimum Crown Lands rental.			
4. That the Mayor and General Manager be authorised to sign and execute any documents under the Common Seal of Council, the absence of a Trust Seal.			

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CARRIED UNANIMOUSLY

12 Aug 2020 10:00am Bartlett, Leisa

Solicitors are drawing up the licence agreement.

17 Sep 2020 3:09pm Bartlett, Leisa

Draft lease being finalised.

16 Oct 2020 9:20am Bartlett, Leisa

Draft lease with Solicitors.

10 Nov 2020 4:26pm Bartlett, Leisa

Licence is with the Broken Hill Speedway Club for signature.

30 Nov 2020 2:11pm Bartlett, Leisa

Licence with Speedway Club for signature.

12 Feb 2021 10:04am Bartlett, Leisa

Licence signed by all parties and is now with the Minister for approval.

18 Mar 2021 4:40pm Bartlett, Leisa

In progress.

16 Apr 2021 10:42am Bartlett, Leisa

In progress.

12 May 2021 12:14pm Bartlett, Leisa

In progress.

17 Jun 2021 4:55pm Bartlett, Leisa

Waiting on response from Local Aboriginal Land Council.

15 Jul 2021 12:15pm Bartlett, Leisa

Solicitor is awaiting a response from the Local Aboriginal Land Council.

12 Aug 2021 3:04pm Bartlett, Leisa

Council's Solicitor is awaiting a response from the Local Aboriginal Land Council.

15 Sep 2021 9:06am Bartlett, Leisa

Council staff following up with Local Aboriginal Land Council.

14 Oct 2021 4:12pm Bartlett, Leisa

Awaiting response from Local Aboriginal Land Council.

11 Nov 2021 9:02am Bartlett, Leisa

Awaiting response from the Local Aboriginal Land Council.

16 Dec 2021 11:51am Bartlett, Leisa

Awaiting response from Local Aboriginal Land Council.

18 Jan 2022 2:55pm Butcher, Lacey

Awaiting response from Aboriginal Land Council

15 Feb 2022 10:58am Bartlett, Leisa

Awaiting response from Aboriginal Land Council.

23 Mar 2022 2:42pm Bartlett, Leisa

No change in status.

19 May 2022 11:23am Bartlett, Leisa

No change in status.

22 Jun 2022 11:04am Guerin, Emily

No change in status

18 Jul 2022 3:07pm Guerin, Emily

No change in status

24 Aug 2022 3:28pm Bartlett, Leisa

No change in status.

07 Sep 2022 3:24pm Guerin, Emily - Reallocation

Action reassigned to Mason, Michael by Guerin, Emily

20 Sep 2022 12:16pm Guerin, Emily

No change in status.

18 Oct 2022 9:36am Guerin, Emily

Still awaiting response from Aboriginal Land Council. Further follow up with LALC to again occur.

16 Nov 2022 8:25am Guerin, Emily

No change in status

13 Dec 2022 8:56am Guerin, Emily

No change in status

Meeting	Officer/Director	Section	Subject
Ordinary Council 9/12/2020	Mason, Michael Nankivell, Jay	Confidential Matters	WILLYAMA COMMON TRUST LICENCE TO NEXTGEN NETWORKS PTY LTD
Resolved			

For Action	Division: Ordinary Council	Date From: 1/12/2018
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1. That Broken Hill City Council Report No. 175/20 dated November 24, 2020, be received.
2. That the Willyama Common Trust amend the existing licence to Nextgen Networks Pty Ltd in accordance with the attached plan, being part Lot 7302 DP 1181129.
3. That the Willyama Common Trust renew the amended licence for a further period of 10 years (in accordance with the existing renewal option) and rent be set at \$2500 per annum.
4. That the Mayor and General Manager be authorised to sign and execute any relevant documents under the Common Seal of Council, in the absence of a Trust Seal.

CARRIED UNANIMOUSLY

12 Feb 2021 10:12am Bartlett, Leisa

Processes have commence to issue licence.

18 Mar 2021 4:41pm Bartlett, Leisa

Nextgen progressing draft licence.

16 Apr 2021 10:47am Bartlett, Leisa

Draft deed is with the Solicitor.

12 May 2021 12:17pm Bartlett, Leisa

Draft deed with Solicitors - in progress.

17 Jun 2021 5:24pm Bartlett, Leisa

Draft deed with the Solicitors.

15 Jul 2021 12:19pm Bartlett, Leisa

In progress.

12 Aug 2021 3:06pm Bartlett, Leisa

In progress.

15 Sep 2021 9:09am Bartlett, Leisa

In progress.

14 Oct 2021 4:15pm Bartlett, Leisa

Awaiting information from applicant to be able to progress further.

11 Nov 2021 9:02am Bartlett, Leisa

Potential amendments being discussed.

16 Dec 2021 11:51am Bartlett, Leisa

Amendments being discussed.

18 Jan 2022 2:56pm Butcher, Lacey

Amendments being discussed

15 Feb 2022 10:59am Bartlett, Leisa

Amendments in progress.

23 Mar 2022 2:42pm Bartlett, Leisa

No change in status

19 Apr 2022 11:33am Bartlett, Leisa

Licence with Solicitors for amendments.

19 May 2022 11:24am Bartlett, Leisa

Amendments in progress.

18 Jul 2022 3:07pm Guerin, Emily

No change in status

07 Sep 2022 3:25pm Guerin, Emily - Reallocation

Action reassigned to Mason, Michael by Guerin, Emily

20 Sep 2022 12:16pm Guerin, Emily

No change in status.

18 Oct 2022 9:45am Guerin, Emily

No change in status

16 Nov 2022 8:25am Guerin, Emily

No change in status

13 Dec 2022 8:56am Guerin, Emily

No change in status

QUESTIONS TAKEN ON NOTICE FROM PREVIOUS COUNCIL MEETINGS

1. QUESTIONS ON NOTICE NO. 14/22 - DATED DECEMBER 02, 2022 -
COUNCILLOR QUESTIONS TAKEN ON NOTICE AT THE OCTOBER AND
NOVEMBER 2022 ORDINARY COUNCIL MEETINGS (D22/64381) 264
2. QUESTIONS ON NOTICE NO. 15/22 - DATED DECEMBER 07, 2022 - PUBLIC
FORUM QUESTIONS TAKEN ON NOTICE AT THE NOVEMBER 2022 ORDINARY
COUNCIL MEETING (D22/65125) 268

ORDINARY MEETING OF THE COUNCIL

December 2, 2022

ITEM 1QUESTIONS ON NOTICE NO. 14/22

SUBJECT: COUNCILLOR QUESTIONS TAKEN ON NOTICE AT THE
OCTOBER AND NOVEMBER 2022 ORDINARY COUNCIL
MEETINGS D22/64381

Summary

The report provides responses to questions raised by Councillors during the October and November 2022 Council Meetings, which were taken on notice.

Recommendation

1. That Questions On Notice No. 14/22 dated December 2, 2022, be received.

Background

Following are the responses to questions raised by Councillors which the Mayor and/or General Manager took on notice at the October and November 2022 Council Meetings.

October 2022 Council Meeting:

Question:	<u>From Item 19 – Lease at the Tourist and Travellers' Centre (Confidential Matter)</u> <i>A question was taken on notice from Councillor Algate regarding the current going commercial rent value for a commercial space equivalent to the café space at the Tourist and Travellers' Centre.</i>
Response:	Council is awaiting a rental appraisal from a local Real Estate Agent. Once received an email will be forwarded to Councillors.

November 2022 Council Meeting:

Question:	<u>Picton Oval (from Item 6)</u> <i>The General Manager took a question on notice raised by Councillor Turley regarding an update on whether the irrigation system at the Picton Oval has been fixed ? Councillor Turley requested that the response be emailed to Councillors.</i>
Response:	The General Manager sent the following email to Councillors on 2 December 2022:

	<ul style="list-style-type: none"> • <i>“Following a review of our irrigation data and speaking with our plumber we can confirm that the irrigation system is fully operational and in use. The system was turned off for a 2 week period from November 16th to November 29th after a concern with the amount of rain that we had been incurring, to ensure the turf was not overwatered and damaged.</i> • • <i>Upon inspection following the Council meeting, we can see the cause for concern from the committee with some brown patches beginning to show across the oval. We are having our horticulturists attend site and complete some investigative work to determine the exact cause of the brown patches, whether, this being due to the irrigation being turned off or if it may be another factor causing it.</i> • • <i>The Picton Oval committee have been updated and will again as soon as the team are able to determine the cause.</i> • <p><i>However in the interim the irrigation system is fully operational and working.”</i></p>
Question:	<p><u>Annual Report (from Item 10)</u></p> <p><i>The General Manager took a question on notice raised by Councillor Browne regarding Councillors being provided with hard copies of the Annual Report to give to members of the public if requested.</i></p> <p><i>The Mayor asked for the Councillor Attendance section of next year’s Annual Report to include Standing Committees and for a draft of this section to be provided to the Policy and General Committee prior to the final draft Annual Report being presented to Council.</i></p>
Response:	<p>Multiple hard copies of the Annual Report have been provided to Councillors.</p> <p>At the commencement of the process to compile next year’s Annual Report, the Councillor Attendance section will be presented to the Policy and General Committee for Council to determine its layout prior to the final draft being produced.</p>
Question:	<p><u>Reminder to the Community regarding testing children’s blood lead levels to be included in the next edition of the Community Newsletter (from Item 23)</u></p> <p><i>The General Manager took a question on notice raised by Councillor Browne regarding adding an article to the next Community Newsletter on the importance of blood lead level testing for children.</i></p>
Response:	<p>The current edition of the Community Newsletter was already finalised for print prior to this question being taken on notice. An article will be included in the next edition.</p>
Question:	<p><u>Government opportunities for student medical practitioners to work in rural communities</u></p>

	<i>The Mayor took a question on notice regarding advocating for Broken Hill to be included in the government program whereby third year medical practitioner students undertake placement in rural areas, and due to the situation whereby residents are waiting up to three months for an appointment with a local General Practitioner, this program would greatly benefit the community if Broken Hill was included.</i>
Response:	<p>The Department of Health and Aged Care advised that the Bonded Medical Program provides a Commonwealth Supported Place at a medical course in an Australian university. In return, bonded participants commit to work in an eligible regional, rural and remote area for 3 years after their course is completed. This is called a return of service obligation (RoSO). Eligible locations include those categorised 2 to 7 on the Medical Monash Model. Broken Hill is categorised MMM3. Distribution Priority Areas (of which Broken Hill is also categorised as an area of need) also qualify to receive bonded practitioners.</p> <p>This scheme is not exactly as described above however neither the DoHAC nor Western PHN could provide further advice.</p> <p>The NSW Government partners with universities to provide the Assistant in Medicine (AiM) initiative in which 1000 medical students work part time roles while studying, to support frontline medical professionals. The program began in 2020 as a temporary COVID measure but has now been extended. This announcement was made by the Premier in December 2022. The program is in place across the state and will be embedded as part of the permanent health system.</p>
Question:	<p><u>Missing Stop Sign in Williams Lane</u></p> <p><i>The General Manager took a question on notice raised by Councillor Boland regarding the reinstatement of the stop sign in Williams Lane near the Shell Memorial Service Station.</i></p>
Response:	The missing stop sign has been replaced.
Question:	<p><u>NSW Urgent Care Medical Centres</u></p> <p><i>The General Manager took a question on notice raised by Councillor Boland for Council to investigate Broken Hill being included on the list of locations for the government funding for bulk-billing of urgent care medical centre in NSW, the EOI of which closes on Friday 2 December 2022.</i></p>
Response:	<p>Urgent Care is when medical attention is needed for an illness or injury within 12-24 hours and can be managed without a trip to the ED. It can be provided over digital or telephone services, urgent care clinics, rapid response hospital teams that provide urgent care in the community such as aged care facilities, and virtual (telehealth) specialist and GP services.</p> <p>NSW Health is undertaking an EOI process within health districts, PHN and GPs to understand local community health needs and potential urgent care</p>

	<p>solutions. Western PHN has not been able to be contacted to clarify local activity, and their website does not mention the EOI.</p> <p>Primary care providers across NSW are asked to contact the Primary Health Network in their area to gain information about how they can be involved. The case has been made by the Healthy North Coast PHN for services across NSW, with Western NSW ranking most highly for placement of a UCC. They have made this recommendation via submission to the NSW Government. <u>Position-paper-The-case-for-a-needs-based-approach-to-NSW-Urgent-Care-Clinic.pdf (hnc.org.au)</u></p>
Question:	<p><u>Fruit Fly information to be included in the next edition of the community newsletter</u></p> <p><i>The Mayor advised that Council is seeking to have Broken Hill reinstated into the fruit fly exclusion zone for the Western/Far West NSW region, and advised that Council will publish information in the next edition of the Community Newsletter regarding what residents can do at home to combat the spread of fruit fly during the summer months.</i></p>
Response:	<p>An article regarding the backyard management of fruit fly had already been included in the December edition of the Community Newsletter that went to print this week, an article was included in the previous edition also.</p>

Attachments

There are no attachments for this report

[LEISA BARTLETT](#)
[EXECUTIVE OFFICER](#)

[JAY NANKIVELL](#)
[GENERAL MANAGER](#)

ORDINARY MEETING OF THE COUNCIL

December 7, 2022

ITEM 2QUESTIONS ON NOTICE NO. 15/22

SUBJECT: PUBLIC FORUM QUESTIONS TAKEN ON NOTICE AT THE
NOVEMBER 2022 ORDINARY COUNCIL MEETING D22/65125

Summary

The report provides responses to questions raised by members of the public which the Mayor and/or General Manager took on notice during the Public Forum Sessions held as part of the November 2022 Council Meeting.

Recommendation

1. That Questions On Notice No. 15/22 dated December 7, 2022, be received.

Background

Following are the responses to questions raised by members of the public which the Mayor and/or General Manager took on notice at the November 2022 Council Meeting.

Question:	<p><u>Broken Hill Regional Art Gallery Advisory Committee</u> <i>Ms Gigi Barbe referred to the Art Gallery Advisory Committee and whether the Committee had met? And asked how the public can access the minutes of the Committee?</i></p> <p>The Mayor advised that Ms Barbe would be provided with the meeting references where Council had recently considered minutes of the Committee.</p>
Response:	<p>An email was sent to Ms Barbe on 6 December 2022 advising that Members of the public have been progressively appointed to Council's Section 355 Committees since the commencement of the current Term of Council and this delayed some Committees becoming operational.</p> <p>Details of the last two sets of minutes presented to Council are:</p> <p>Minutes of the Art Gallery Advisory Committee Meeting held 30 November 2021 were presented to the February 2022 Council Meeting and minutes of the Committee Meeting held 14 July 2022 were presented to the July 2022 Council Meeting.</p> <p>A meeting has not been held since July 2022.</p>

Attachments

There are no attachments for this report

LEISA BARTLETT
EXECUTIVE OFFICER

JAY NANKIVELL
GENERAL MANAGER

CONFIDENTIAL MATTERS

1. BROKEN HILL CITY COUNCIL REPORT NO. 281/22 - DATED
DECEMBER 07, 2022 - T22/12 REQUEST FOR TENDER - BROKEN HILL
LIBRARY AND ARCHIVES PROJECT - CONSTRUCTION -
CONFIDENTIAL

(General Manager's Note: This report considers a tender and is deemed confidential under Section 10A(2) (c) (d) of the Local Government Act, 1993 which provides for information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business; AND which provides for commercial information of a confidential nature that would, if disclosed (i) prejudice the commercial position of the person who supplied it; or (ii) confer a commercial advantage on a competitor of the Council; or (iii) reveal a trade secret).



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