

April 10, 2019

**ORDINARY MONTHLY MEETING**

**TO BE HELD**

**WEDNESDAY, APRIL 17, 2019**

Please address all communications to:  
The General Manager  
240 Blende Street  
PO Box 448  
Broken Hill NSW 2880  
Phone 08 8080 3300  
Fax 08 8080 3424  
council@brokenhill.nsw.gov.au  
www.brokenhill.nsw.gov.au

Dear Sir/Madam,

Your attendance is requested at the Ordinary Meeting of the Council of the City of Broken Hill to be held in the Council Chamber, Sulphide Street, Broken Hill on **Wednesday, April 17, 2019** commencing at 6:30pm to consider the following business:

ABN 84 873 116 132

- 1) Apologies
- 2) Prayer
- 3) Acknowledgement of Country
- 4) Public Forum
- 5) Minutes for Confirmation
- 6) Disclosure of Interest
- 7) Mayoral Minute
- 8) Notice of Motion
- 9) Notices of Rescission
- 10) Reports from Delegates
- 11) Reports
- 12) Committee Reports
- 13) Questions Taken on Notice from Previous Council Meeting
- 14) Questions for Next Meeting Arising from Items on this Agenda
- 15) Confidential Matters



**JAMES RONCON**  
**GENERAL MANAGER**

**LIVE STREAMING OF COUNCIL MEETINGS**

**PLEASE NOTE:** This Council meeting is being streamed live, recorded, and broadcast online via Facebook. To those present in the gallery today, by attending or participating in this public meeting you are consenting to your image, voice and comments being recorded and published. The Mayor and/or General Manager have the authority to pause or terminate the stream if comments or debate are considered defamatory or otherwise inappropriate for publishing. Attendees are advised that they may be subject to legal action if they engage in unlawful behaviour or commentary.



## **MINUTES FOR CONFIRMATION**

Minutes of the Ordinary Meeting of the Council of the City of Broken Hill held Wednesday, March 27, 2019.



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MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD  
MARCH 27, 2019

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Meeting commenced at 6:30pm

**PRESENT:**

Councillor D. Turley (Mayor) Councillor M. Browne (Deputy Mayor)  
Councillors C. Adams, M. Clark, D. Gallagher, T. Kennedy,  
B. Licul, J. Nolan and R. Page.

General Manager, Chief Operations Officer, Chief Financial Officer,  
Director Corporate, Manager Communications, Governance Officer and  
Executive Support Officer.

Media (3), Members of the Public (15).

**APOLOGIES:**

Councillor B. Algate.

**RESOLUTION**

Minute No. 46023

Councillor T. Kennedy moved

Councillor M. Clark seconded

)

That the apology submitted on behalf of

)

Councillor Algate be accepted and leave of  
absence granted.

CARRIED

**PRAYER**

Councillor Adams delivered the prayer.

**ACKNOWLEDGEMENT OF COUNTRY**

Councillor Gallagher delivered the Acknowledgment of Country.

**PUBLIC FORUM**

Relocation of the Visitor Information Centre/Library and Cultural Hub Development/Kintore Reserve Carpark

*Mr Bob Coulls raised concerns regarding the possible relocation of the Visitor Information Centre into the new Library Cultural Hub Development and stated that the Tourist and Travellers Centre serves tourists and the community well in its current location and format.*

*Mr Coulls asked how Council can afford to develop the Kintore Reserve carpark when it cannot afford to do maintenance on the Tourist and Travellers Centre? And asked where this money came from - was it government grant funding?*

*Mr Coulls also stated that the relocation of the Library should not include meeting rooms, cafes or lounge areas as this detracts from the operations of a Library and adds to the cost of the development. Also that the development will not bring people into the central business district and will actually take business away from the cafes in Argent Street.*



## MINUTES FOR CONFIRMATION

### RESOLUTION

Minute No. 46023

Councillor C. Adams moved  
Councillor D. Gallagher seconded

)  
)

That the Minutes of the Ordinary Meeting of the  
Council of the City of Broken Hill held February  
20, 2019 be confirmed.

CARRIED

## DISCLOSURE OF INTEREST

Nil

## MAYORAL MINUTES

Nil.

## NOTICES OF MOTION

ITEM 1 - MOTIONS OF WHICH NOTICE HAS BEEN GIVEN NO. 4/19 - DATED FEBRUARY 22,  
2019 - VISITOR INFORMATION CENTRE AND REFORMATION OF THE REGIONAL TOURISM  
ASSOCIATION

11/407

Councillor T. Kennedy moved  
Councillor R. Page seconded

)  
)

1. That Motions of Which Notice has been  
Given No. 4/19 dated February 22, 2019, be  
received.
2. That Broken Hill City Council resolves to  
keep the Visitors Information Centre at the  
corner of Blende Street and Bromide Street  
safe from demolition.
3. That the Broken Hill City Council rule out the  
Visitor Information Centre's location as a  
possible site for the proposed new police  
station.
4. That Broken Hill City Council re-establish the  
past operating hours of the Visitor Information  
Centre.
5. That Broken Hill City Council reform the  
Regional Tourism Association to ensure  
stakeholder input and a focused direction for  
the very important tourism operations to the  
city.
6. That a press release be issued immediately  
stating the above and that the Regional  
Tourism Association be formed by the end of  
May 2019 under the same conditions as the  
Regional Tourism Association was operating  
prior to it being dissolved.



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MINUTES OF THE ORDINARY MEETING OF THE BROKEN HILL CITY COUNCIL HELD  
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Amendment

Councillor B. Licul moved  
Councillor M. Browne seconded

)  
)

1. That Motions of Which Notice has been Given No. 4/19 dated February 22, 2019, be received.
2. That Broken Hill City Council resolves to retain the Visitors Information Centre at the corner of Blende Street and Bromide Street.
3. That the Broken Hill City Council rule out the Visitor Information Centre's location as a possible site for the proposed new police station.
4. That Our Community KDWG brings a report to the April Council Meeting with terms of reference, income modelling, for the formation of such a Tourist Association and that Council matches state funding.
5. That a press release be issued immediately stating the above.
6. That a report be prepared and referred to the Budget Review Process outlining the costs of reverting to the original operating hours of the Visitor Information Centre, and the effect the change of operating hours has had on tourist numbers, associated bookings and sales of souvenirs etc.

CARRIED

*Councillor Licul accepted an addendum from Councillor Kennedy that a report regarding the costs of reverting to the original operating hours of the Visitor Information Centre be prepared. The Mayor suggested that this report be referred to the Budget Review Process.*

*The amendment becomes the motion.*

**RESOLUTION**

Minute No. 46024

Councillor B. Licul moved  
Councillor M. Browne seconded

)  
)

1. That Motions of Which Notice has been Given No. 4/19 dated February 22, 2019, be received.
2. That Broken Hill City Council resolves to retain the Visitors Information Centre at the corner of Blende Street and Bromide Street.
3. That the Broken Hill City Council rule out the Visitor Information Centre's location as a possible site for the proposed new police station.
4. That Our Community KDWG brings a report to the April Council Meeting with terms of reference, income modelling, for the formation of such a Tourist Association and that Council matches state funding.



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5. That a press release be issued immediately stating the above.
6. That a report be prepared and referred to the Budget Review Process outlining the costs of reverting to the original operating hours of the Visitor Information Centre, and the effect the change of operating hours has had on tourist numbers, associated bookings and sales of souvenirs etc.

CARRIED

**ITEM 2 - MOTIONS OF WHICH NOTICE HAS BEEN GIVEN NO. 5/19 - DATED MARCH 22, 2019 - FINANCIAL ASSISTANCE TO SILVERLEA EARLY CHILDHOOD SERVICES** 11/117

**RESOLUTION**

Minute No. 46025

Councillor T. Kennedy moved )  
Councillor J. Nolan seconded )

1. That Motions of Which Notice has been Given No. 5/19 dated March 22, 2019, be received.
2. That Broken Hill City Council donates \$5,000.00 to Silverlea Early Childhood Services Inc. (Silverlea) to keep this important service operating in Broken Hill while they wait for government funding.
3. That Broken Hill City Council writes to the appropriate Ministers both State and Federal explaining the importance of Silverlea past, present and future and the impact the closure of this service will have on the community as a whole and the many families that rely on it.
4. That the Mayor meets with representatives of Silverlea to gain a clear understanding of their funding situation.
5. That the Mayor submits an urgent motion to the National General Assembly regarding the effect of the introduction of the National Disability Insurance Scheme on community organisations such as Silverlea; and also makes representations to the relevant Ministers.

CARRIED UNANIMOUSLY

**RESCISSION MOTIONS**

Nil.



## REPORTS FROM DELEGATES

**ITEM 3 - REPORTS FROM DELEGATES NO. 2/19 - DATED MARCH 20, 2019 - NORTH MINE  
COMMUNITY CONSULTATIVE COMMITTEE MEETING HELD 1 MARCH 2019**

11/467

*Councillor Nolan corrected a typo on page 26 advising that the North Mine Community Consultative Committee was established in 2018 not 2019.*

**RESOLUTION**

Minute No. 46026

Councillor J. Nolan moved )

Councillor M. Clark seconded )

1. That Reports from Delegates No. 2/19 dated March 20, 2019, be received.
2. That Mayor Turley be appointed as Council's Alternate Delegate to the North Mine Community Consultative Committee.

CARRIED

## REPORTS

**ITEM 4 - BROKEN HILL CITY COUNCIL REPORT NO. 23/19 - DATED MARCH 04, 2019 - OFFICE  
OF LOCAL GOVERNMENT - NEW COUNCILLOR INDUCTION AND PROFESSIONAL  
DEVELOPMENT REQUIREMENTS**

11/171

Resolved:

1. That Broken Hill City Council Report No. 23/19 dated March 4, 2019, be received.
2. That Council notes the new Councillor Induction and Professional Development requirements.

**RESOLUTION**

Minute No. 46027

Councillor D. Gallagher moved )

Councillor C. Adams seconded )

CARRIED

**ITEM 5 - BROKEN HILL CITY COUNCIL REPORT NO. 24/19 - DATED DECEMBER 03, 2018 -  
MODEL CODE OF CONDUCT FOR LOCAL COUNCILS 2018 AND PROCEDURES FOR THE  
ADMINISTRATION OF THE MODEL CODE OF CONDUCT 2018**

12/14

Councillor T. Kennedy moved )

)

1. That Broken Hill City Council Report No. 24/19 dated December 3, 2018, be received.
2. That Council adopt the 2018 Model Code of Conduct for Local Councils in NSW and the Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW as Policies of the Broken Hill City Council.
3. That Council adopts the provisions in both the Model Code of Conduct for Local



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Councils in NSW and the Procedures for Administration of the Model Code of Conduct for the extension of the Code to volunteers, contractors and wholly advisory committees of Council.

LAPSED FOR  
LACK OF A SECONDER

Councillor M. Browne moved  
Councillor C. Adams seconded

)  
)

1. That Broken Hill City Council Report No. 24/19 dated December 3, 2018, be received.
2. That Council adopt the 2018 Model Code of Conduct for Local Councils in NSW and the Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW as Policies of the Broken Hill City Council.
3. That Council adopts the provisions in both the Model Code of Conduct for Local Councils in NSW and the Procedures for Administration of the Model Code of Conduct for the extension of the Code to volunteers, contractors and wholly advisory committees of Council.
4. That Council adopts (a)-(h) of provisions relating to Social Media for insertion into the Model Code of Conduct and the Procedures for Administration of the Model Code of Conduct.

Amendment

Councillor T. Kennedy moved

)  
)

1. That Broken Hill City Council Report No. 24/19 dated December 3, 2018, be received.
2. That Council adopt the 2018 Model Code of Conduct for Local Councils in NSW and the Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW as Policies of the Broken Hill City Council.
3. That Council adopts the provisions in both the Model Code of Conduct for Local Councils in NSW and the Procedures for Administration of the Model Code of Conduct for the extension of the Code to volunteers, contractors and wholly advisory committees of Council.
4. That Council adopts (b)-(h) of provisions relating to Social Media for insertion into the Model Code of Conduct and the Procedures



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for Administration of the Model Code of  
Conduct.

LAPSED FOR  
LACK OF A SECONDER

The motion was put.

**RESOLUTION**

Minute No. 46028

Councillor M. Browne moved  
Councillor C. Adams seconded

)  
)

1. That Broken Hill City Council Report No. 24/19 dated December 3, 2018, be received.
2. That Council adopt the 2018 Model Code of Conduct for Local Councils in NSW and the Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW as Policies of the Broken Hill City Council.
3. That Council adopts the provisions in both the Model Code of Conduct for Local Councils in NSW and the Procedures for Administration of the Model Code of Conduct for the extension of the Code to volunteers, contractors and wholly advisory committees of Council.
4. That Council adopts (a)-(h) of provisions relating to Social Media for insertion into the Model Code of Conduct and the Procedures for Administration of the Model Code of Conduct.

CARRIED

A Division was called which resulted in:

FOR: Crs Adams, Browne, Gallagher, Licul, Turley, Clark, Page and Nolan  
AGAINST: Cr Kennedy

**ITEM 6 - BROKEN HILL CITY COUNCIL REPORT NO. 25/19 - DATED FEBRUARY 27, 2019 -  
MODEL CODE OF MEETING PRACTICE FOR LOCAL COUNCILS IN NSW 2018**

12/14

**RESOLUTION**

Minute No. 46029

Councillor T. Kennedy moved  
Councillor D. Gallagher seconded

)  
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1. That Broken Hill City Council Report No. 25/19 dated February 27, 2019, be received.
2. That Council endorse the draft Broken Hill City Council Code of Meeting Practice Policy (based on the Model Code of Meeting



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Practice for Local Councils in NSW 2018) for the purpose of public exhibition.

3. That the draft Broken Hill City Council Code of Meeting Practice Policy be publicly exhibited for 28 days and that Council accepts submissions from members of the public for a period of 42 days.
4. That Council receives a further report at the conclusion of this exhibition period, detailing submissions and any recommended changes arising, with a view to adopting the draft Broken Hill City Council Code of Meeting Practice Policy.
5. That the draft Broken Hill City Council Code of Meeting Practice Policy be workshopped with Councillors whilst the draft Policy is on public exhibition.
6. That Council seeks clarification from the Office of Local Government as to if Council resolved to include a second Public Forum at the end of the Council Meeting, whether this would be consistent with the Model Code of Meeting Practice.

CARRIED

**ITEM 7 - BROKEN HILL CITY COUNCIL REPORT NO. 26/19 - DATED MARCH 08, 2019 - 2017-2021 DISABILITY INCLUSION ACTION PLAN KEY PERFORMANCE INDICATORS PROGRESS REPORT FOR PERIOD ENDING 31 DECEMBER 2018**

16/82

**Resolved:**

1. That Broken Hill City Council Report No. 26/19 dated March 8, 2019, be received.
2. That Council adopt the Disability Inclusion Action Plan 2017-2021 – Key Performance Indicators Progress Report for the reporting period ending 31 December 2018.

**RESOLUTION**

Minute No. 46030

Councillor J. Nolan moved )

Councillor M. Clark seconded )

CARRIED

**ITEM 8 - BROKEN HILL CITY COUNCIL REPORT NO. 27/19 - DATED FEBRUARY 22, 2019 - ADOPTION OF DRAFT VOLUNTARY PLANNING AGREEMENT WITH PERILYA LTD**

11/216

Councillor T. Kennedy moved )  
Councillor R. Page seconded )

1. That Broken Hill City Council Report No. 27/19 dated February 22, 2019, be received.
2. That Council meets with Perilya Ltd to discuss the amendment of the Voluntary Planning Agreement to include the



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development of a new haulage route for  
Perilya.

Amendment

Councillor M. Browne moved  
Councillor C. Adams seconded

)  
)

1. That Broken Hill City Council Report No. 27/19 dated February 22, 2019, be received.
2. That Council endorse the Voluntary Planning Agreement with Perilya Ltd and that the Mayor and General Manager be authorised to sign the Voluntary Planning Agreement on behalf of Broken Hill City Council.

CARRIED

*The amendment becomes the motion*

Councillor M. Browne moved  
Councillor C. Adams seconded

)  
)

1. That Broken Hill City Council Report No. 27/19 dated February 22, 2019, be received.
2. That Council endorse the Voluntary Planning Agreement with Perilya Ltd and that the Mayor and General Manager be authorised to sign the Voluntary Planning Agreement on behalf of Broken Hill City Council.

Amendment

Councillor T. Kennedy moved  
Councillor R. Page seconded

)  
)

1. That Broken Hill City Council Report No. 27/19 dated February 22, 2019, be received.
2. That the Voluntary Planning Agreement with Perilya Ltd be amended to include a provision that if the state route changes to include the intersections of Argent Street/Menindee Road/Crystal Street then Perilya Ltd bears the cost to upgrade these intersections.

LOST

The motion was put.

**RESOLUTION**

Minute No. 46031

Councillor M. Browne moved  
Councillor C. Adams seconded

)  
)

1. That Broken Hill City Council Report No. 27/19 dated February 22, 2019, be received.
2. That Council endorse the Voluntary Planning Agreement with Perilya Ltd and that the Mayor and General Manager be authorised to sign the Voluntary Planning Agreement on behalf of Broken Hill City Council.

CARRIED



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**ITEM 9 - BROKEN HILL CITY COUNCIL REPORT NO. 28/19 - DATED MARCH 05, 2019 -  
INVESTMENT REPORT FOR FEBRUARY 2019**

17/82

Resolved:

1. That Broken Hill City Council Report No. 28/19 dated March 5, 2019, be received.

**RESOLUTION**

Minute No. 46032

Councillor D. Gallagher moved )

Councillor M. Clark seconded )

CARRIED

*The Mayor took a question on notice from Councillor Kennedy (due to it being commercial in-confidence) as to the agreement made with Water2BH for receipt of commercial waste at the Waste Management Facility, and the amount of profit that Council has made.*

**ITEM 10 - BROKEN HILL CITY COUNCIL REPORT NO. 29/19 - DATED MARCH 14, 2019 -  
ORGANISATION VALUES**

13/160

Resolved:

1. That Broken Hill City Council Report No. 29/19 dated March 14, 2019, be received.

**RESOLUTION**

Minute No. 46033

Councillor J. Nolan moved )

Councillor M. Browne seconded )

CARRIED

**ITEM 11 - BROKEN HILL CITY COUNCIL REPORT NO. 30/19 - DATED FEBRUARY 28, 2019 - RE-  
ESTABLISH ALCOHOL FREE ZONE**

11/307

Resolved:

1. That Broken Hill City Council Report No. 30/19 dated February 28, 2019, be received.
2. That Council endorse the Draft Proposal to Re-establish the Alcohol Free Zone in the Central Business District (CBD) area, with proposed expansion of the current Alcohol Free Zone area bounded by Crystal, Iodide (Wolfram), Mica, Talc (Mercury), Graphite and Wills Streets, to also include Gypsum and Gaffney Streets and South Road.
3. That Council refer the Draft Proposal for comment in accordance with the provisions of the *Local Government Act 1993* and Ministerial Guidelines (2009) to any known organisation representing or able to speak on behalf of an identifiable Aboriginal or culturally and linguistically diverse group within the local area and all affected licensed premises and registered clubs that border on, adjoin or are adjacent to the proposed alcohol free zone, for response within thirty days of public notice.
4. That Council invite public comment on the proposal through an advertisement in local newspaper with time for response within thirty days.
5. That a further report be submitted to Council upon completion of the consultative process.

**RESOLUTION**

Minute No. 46034

Councillor M. Browne moved )

Councillor J. Nolan seconded )

CARRIED

*The Mayor took a question on notice from Councillor Kennedy as to whether the Norm Fox Oval is included in an Alcohol Free Zone.*



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**ITEM 12 - BROKEN HILL CITY COUNCIL REPORT NO. 31/19 - DATED DECEMBER 19, 2018 -  
DRAFT PILOT PROGRAM - BROKEN HILL CHILDREN'S SPORTS VOUCHER**

18/44

**RESOLUTION**

Minute No. 46035

Councillor T. Kennedy moved )  
Councillor B. Licul seconded )

1. That Broken Hill City Council Report No. 31/19 dated December 19, 2018, be received.
2. That Council implements the Sports Voucher Pilot Program for 2019/2020 with an annual limit of \$25.00 per voucher per student.
3. That Council monitors how many children have taken up a sporting activity due to the availability of Council's Sports Vouchers; and two progress reports be provided to Council on the success of the program.

CARRIED

**ITEM 13 - BROKEN HILL CITY COUNCIL REPORT NO. 32/19 - DATED MARCH 15, 2019 - ACTION  
LIST REPORT**

11/21

Resolved:

1. That Broken Hill City Council Report No. 32/19 dated March 15, 2019, be received.

**RESOLUTION**

Minute No. 46036

Councillor M. Browne moved )  
Councillor B. Licul seconded )

CARRIED

## COMMITTEE REPORTS

**ITEM 14 - BROKEN HILL CITY COUNCIL REPORT NO. 33/19 - DATED FEBRUARY 20, 2019 -  
MINUTES OF THE BROKEN HILL REGIONAL ART GALLERY ADVISORY COMMITTEE MEETING  
HELD 27 NOVEMBER 2018**

12/46

Recommendation

1. That Broken Hill City Council Report No. 33/19 dated February 20, 2019, be received.
2. That the minutes of the Broken Hill Regional Art Gallery Advisory Committee Meeting held 27 November 2018 be received.



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**ITEM 15 - BROKEN HILL CITY COUNCIL REPORT NO. 34/19 - DATED FEBRUARY 20, 2019 -  
MINUTES OF THE PICTON OVAL COMMUNITY COMMITTEE MEETING HELD 12 FEBRUARY  
2019**

12/54

Recommendation

1. That Broken Hill City Council Report No. 34/19 dated February 20, 2019, be received.
2. That minutes of the Picton Oval Community Committee Meeting held 12 February be received.

Minute No. 46037

Councillor M. Browne moved	)	That the recommendations of items 14 and 15 be
Councillor C. Adams seconded	)	adopted.

CARRIED

**ITEM 16 – BROKEN HILL CITY COUNCIL REPORT NO. 35/19 – DATED MARCH 06, 2019 –  
MINUTES OF THE BROKEN HILL HERITAGE COMMITTEE MEETINGS HELD 21 FEBRUARY 2019**

15/87

**RESOLUTION**

Minute No. 46038

- |                              |   |   |
|------------------------------|---|---|
| Councillor M. Browne moved   | ) | 1. That Broken Hill City Council Report No.     |
| Councillor C. Adams seconded | ) | 35/19 dated March 6, 2019, be received.         |
|                              |   | 2. That the minutes of the Broken Hill Heritage |
|                              |   | Committee Meeting held 21 February 2019         |
|                              |   | be received and noted and the Mayor             |
|                              |   | encouraged all Councillors to organise a        |
|                              |   | table for the Heritage Festival Dinner.         |

CARRIED

**ITEM 17 - BROKEN HILL CITY COUNCIL REPORT NO. 36/19 - DATED MARCH 08, 2019 -  
MINUTES OF THE FLORA AND FAUNA OF THE BARRIER RANGES COMMUNITY COMMITTEE  
MEETING HELD 19 FEBRUARY 2019**

12/51

Resolved:

1. That Broken Hill City Council Report No. 36/19 dated March 8, 2019, be received.
2. That the minutes of the Friends of the Flora and Fauna of the Barrier Ranges Community Committee Meeting held February 19, 2019 be received.
3. That Council write to the Committee Member, referenced in Item 5 of the meeting minutes dated 19 February 2019 and advise that their membership has been terminated due to continued non-attendance.

**RESOLUTION**

Minute No. 46039

Councillor M. Browne moved	)
Councillor M. Clark seconded	)

CARRIED



## QUESTIONS TAKEN ON NOTICE FROM PREVIOUS COUNCIL MEETING

### ITEM 18 - QUESTIONS ON NOTICE NO. 2/19 - DATED MARCH 11, 2019 - PUBLIC FORUM QUESTIONS TAKEN ON NOTICE AT THE FEBRUARY 2019 COUNCIL MEETING

11/161

Resolved:

1. That Questions On Notice No. 2/19 dated March 11, 2019, be received.

#### **RESOLUTION**

Minute No. 46040

Councillor M. Browne moved )

Councillor C. Adams seconded )

CARRIED

### ITEM 19 - QUESTIONS ON NOTICE NO. 3/19 - DATED FEBRUARY 22, 2019 - COUNCILLOR QUESTIONS TAKEN ON NOTICE AT THE FEBRUARY 2019 COUNCIL MEETING

13/92

Resolved:

1. That Questions On Notice No. 3/19 dated February 22, 2019, be received.

#### **RESOLUTION**

Minute No. 46041

Councillor T. Kennedy moved )

Councillor C. Adams seconded )

CARRIED

## QUESTIONS FOR NEXT MEETING ARISING FROM ITEMS ON THIS AGENDA

### Member for Barwon

*Councillor Kennedy asked whether Council could invite the new Member for Barwon to address a future Council Meeting regarding matters of importance to the City.*

The Mayor advised that she was intending to invite the Member for Barwon to address a future Council Meeting.

### From Item 11 – Re-establishment of Alcohol Free Zone

*The Mayor took a question on notice from Councillor Kennedy as to whether the Norm Fox Oval is included in an Alcohol Free Zone.*

### From Item 9 – Investment Report for February 2019

*The Mayor took a question on notice from Councillor Kennedy (due to it being commercial in-confidence) as to the agreement made with Water2BH for receipt of commercial waste at the Waste Management Facility, and the amount of profit that Council has made.*



## SUPPLEMENTARY REPORTS

**ITEM 20 - BROKEN HILL CITY COUNCIL REPORT NO. 38/19 - DATED MARCH 25, 2019 -  
PROPOSED GIFTING OF PROPERTY TO BROKEN HILL CITY COUNCIL**

15/103

**Resolved:**

1. That Broken Hill City Council Report No. 38/19 dated March 25, 2019, be received.
2. That further to Council Resolution (Minute No. 46014) of the February 2019 Ordinary Council Meeting; the Mayor and General Manager be authorised to sign transfer deeds under Seal of Council, for the gifting of Lots 4 & 5 in DP 943631 from Water NSW to Broken Hill City Council.

**RESOLUTION**

Minute No. 46042

Councillor M. Browne moved )  
Councillor C. Adams seconded )

CARRIED

## CONFIDENTIAL MATTERS

**ITEM 21 - BROKEN HILL CITY COUNCIL REPORT NO. 37/19 - DATED FEBRUARY 25, 2019 -  
TENDER AWARD T18/8 - HYDRAULIC SERVICES AT BROKEN HILL REGIONAL AIRPORT -  
CONFIDENTIAL**

T18/8

**(General Manager's Note:** This report considers a tender and is deemed confidential under Section 10A(2) (c) of the Local Government Act, 1993 which provides for information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business).

**Recommendation**

1. That Broken Hill City Council Report No. 37/19 dated February 25, 2019, be received.
2. That Council awards the Tender T18/8 to Arthur Robinson Plumbing for a lump sum of \$157,178.60 inc. GST
3. That Council enters into a works Contract with Arthur Robinson Plumbing

**RESOLUTION**

Minute No. 46043

Councillor T. Kennedy moved )  
Councillor M. Browne seconded )

1. That the confidential matter be considered in open session.
2. That Broken Hill City Council Report No. 37/19 dated February 25, 2019, be received.
3. That Council awards the Tender T18/8 to Arthur Robinson Plumbing for a lump sum of \$157,178.60 inc. GST
4. That Council enters into a works Contract with Arthur Robinson Plumbing

CARRIED

At the Mayor's request, the General Manager read the resolution of the confidential matter.



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There being no further business the Mayor closed the meeting at 8:10 p.m.

THE FOREGOING MINUTES WERE READ  
AND CONFIRMED AT THE ORDINARY  
MEETING OF THE BROKEN HILL CITY  
COUNCIL HELD ON 17 APRIL 2019.

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CHAIRPERSON



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ORDINARY MEETING OF THE COUNCIL

March 25, 2019

**ITEM 1**

BROKEN HILL CITY COUNCIL REPORT NO. 39/19

SUBJECT: CORRESPONDENCE REPORT - SAVE OUR RECYCLING  
CAMPAIGN 11/199

**Recommendation**

1. That Broken Hill City Council Report No. 39/19 dated March 25, 2019, be received.
2. That correspondence from Local Government NSW; the Office of the Hon Gabrielle Upton MP; and the Hon Penny Sharpe MLC in reply to Council correspondence supporting the Save Our Recycling Campaign, be received.

**Report:**

Council, at its Ordinary Meeting held 28 November 2018 considered a Mayoral Minute to support Local Government NSW in its advocacy for the reinvestment of 100% of the waste levy collected each year into waste management, recycling and resource recovery in NSW.

Council resolved:

**ITEM 2- MAYORAL MINUTE NO. 13/18 - DATED NOVEMBER 14, 2018 - SAVE OUR RECYCLING CAMPAIGN** 11/199

**Resolved**

1. That Mayoral Minute No. 13/18 dated November 14, 2018, be received.
2. That Council endorse Local Government NSW's campaign "Save Our Recycling", to realise the reinvestment of a 100% of the Waste Levy collected each year by the NSW Government in waste minimization, recycling and resource recovery.
3. That Council make representation to the local State Member in support of this campaign objective for the NSW Government to commit to reinvest 100% of the Waste Levy in waste minimization, recycling and resource recovery.
4. That Council write to the Premier, the Hon Gladys Berejiklian MP, the Opposition Leader, the Hon Michael Daley MP, the Minister for Local Government and the Minister for the Environment, the Hon Gabrielle Upton MP, and the Shadow Minister for the Environment and Heritage, Penny Sharpe MLD, seeking bipartisan support for the 100% reinvestment of the Waste Levy collected each year into waste minimization, recycling and resource recovery.
5. That Council take a lead role in activating the Local Government NSW Save Our Recycling campaign locally.



6. That Council endorse the distribution and display of the Local Government NSW Save Our Recycling information on Council premises, as well as involvement in any actions arising from the initiative.
7. That Council formally advise Local Government NSW that Council has endorsed the Save Our Recycling advocacy initiative.

**RESOLUTION**

Minute No. 45953

Councillor D. Turley moved )

Councillor C. Adams seconded )

CARRIED

The Council Resolution was actioned and Council has now received reply correspondence from the following:

- a) Local Government NSW, dated 19 February 2019
- b) Office of the Hon Gabrielle Upton MP, Minister for the Environment, Minister for Local Government and Minister for Heritage, dated 21 February 2019
- c) The Hon Penny Sharpe MLC, Shadow Minister for the Environment and Heritage, Shadow Minister for Trade, dated 22 March 2019.

Correspondence received is attached.

**Attachments**

1. [!\[\]\(896151ec231b70900e969d67696ca48d\_img.jpg\)](#) Correspondence from the Office of the Hon Gabrielle Upton MP
2. [!\[\]\(a852c5461f8be0331350e2cc706daa68\_img.jpg\)](#) Correspondence from Local Government NSW
3. [!\[\]\(ea6e8863987d5c963d93ad4125360939\_img.jpg\)](#) Correspondence from the Hon Penny Sharpe MLC

JAMES RONCON  
GENERAL MANAGER





**Office of the Hon Gabrielle Upton MP**

Minister for the Environment  
Minister for Local Government  
Minister for Heritage

MD19/678  
L19/349 – 11/199

Darriea Turley  
Mayor  
Broken Hill City Council  
240 Blende Street  
BROKEN HILL NSW 2880

By email: [council@brokenhill.nsw.gov.au](mailto:council@brokenhill.nsw.gov.au)

Dear Mayor Turley

I refer to your letter to the Minister for the Environment, the Hon Gabrielle Upton MP, about the about the Save our Recycling Campaign and the NSW waste levy. Your letter was referred to me and I am responding on the Minister's behalf.

I commend council's commitment to finding a solution to the challenges of municipal waste management. The NSW Government is also committed to protecting the state's strong history of recycling and is working in partnership with local councils and industry to respond to challenges in the sector. We want to build a modern, smart recycling industry that is resilient to external shocks and delivers consistent, high quality customer service.

As part of this approach, the Environment Protection Authority (EPA) is leading the development of a 20-year Waste Strategy for NSW that will create a vision and roadmap for reducing waste, driving sustainable recycling markets and improving the state and regional waste infrastructure network. The EPA will work closely with stakeholders including local government to ensure the strategy has a robust evidence base and addresses the key priorities for waste and resource recovery across NSW.

The NSW Government recognises the key role councils play in improving resource recovery and waste management across the NSW. Through the *Waste Less, Recycle More* (WLRM) initiative, the government has invested over \$802 million in funding for business recycling, organics collections, market development, managing problem wastes, new waste infrastructure, local councils and programs to tackle illegal dumping and litter. It is the largest waste and recycling funding program in Australia.



- 2 -

The WLRM 2017-21 extension program includes funding of \$337 million. Attached for your reference is a detailed breakdown of funding available much of which council is eligible for. There is also a range of non-contestable funding such as the Better Waste and Recycling Fund designed to support local government.

I note that through the WLRM initiative, the NSW Government has invested in a number of these programs directly supporting local waste services in the Broken Hill City Council area.

If council has any further questions about this issue, please contact Ms Sarah Sutton, Unit Head Waste Information, EPA, on 9995 5729 or at [sarah.sutton@epa.nsw.gov.au](mailto:sarah.sutton@epa.nsw.gov.au).

Yours sincerely



**Kevin Wilde**  
Chief of Staff  
Office of the Hon Gabrielle Upton MP

21-2-19





# Waste Less, Recycle More 2017–21 Extension

A \$337 million grants and funding initiative

Local Government Waste & Resource Recovery Program	Illegal Dumping Prevention and Enforcement Fund	Waste and Recycling Infrastructure Package \$168 million				
<b>\$70 million</b>	<b>\$65 million</b>	Organics Infrastructure Fund and Program	Waste and Recycling Infrastructure Fund	Systems for household problem wastes	Recycling Innovation Fund	Business Recycling Program
Better Waste and Recycling Fund <b>\$39 million</b>	Illegal dumping, clean up, prevention and engagement programs <b>\$4 million</b>	<b>\$35.5 million</b>	<b>\$48 million</b>	<b>\$57 million</b>	<b>\$5 million</b>	<b>\$22.5 million</b>
Regional coordination and strategy for the Greater Sydney Region <b>\$4.5 million</b>	Regional Illegal Dumping (RID) Squads and Programs <b>\$9 million</b>	Organics infrastructure (large and small) grants <b>\$14 million</b>	Resource recovery expansion and enhancements grants <b>\$8 million</b>	Community recycling centre receptacles and processing <b>\$37 million</b>	Infrastructure and research grants <b>\$5 million</b>	Business advisory services and rebates, including Bin Trim grants <b>\$12.5 million</b>
Regional coordination and strategy for the Voluntary Regional Waste Groups <b>\$8 million</b>	Compliance Programs <b>\$52 million</b>	Food waste avoidance grants and program <b>\$7 million</b>	Major resource recovery infrastructure grants <b>\$25 million</b>	Community recycling centre infrastructure grants <b>\$3 million</b>		Industrial ecology business support <b>\$5 million</b>
Landfill consolidation and environmental improvements <b>\$5 million</b>	Litter Prevention and Enforcement Fund <b>\$30 million</b>	Organics market development <b>\$4.5 million</b>	Audits, education and support programs <b>\$14.5 million</b>	Household chemical collection events <b>\$9 million</b>		Other business support initiatives <b>\$5 million</b>
Waste management in Aboriginal communities <b>\$4 million</b>	Local government litter programs <b>\$4 million</b>	Local government organics collection grants <b>\$10 million</b>	Weighbridges <b>\$0.5 million</b>	Education training and support <b>\$8 million</b>		Heads of Asbestos Coordination Authorities programs <b>\$4 million</b>
Education campaign and support <b>\$9.5 million</b>	Litter prevention programs, including the Hey Tosser! campaign <b>\$24.5 million</b>					
	Community Litter Grants <b>\$1.5 million</b>					

For more information on the initiative and how to apply for grants through the NSW Environment Protection Authority visit [www.epa.nsw.gov.au](http://www.epa.nsw.gov.au)

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25 FEB 2019

Our ref: OUT-28618 R90/0561  
Further contact: Susy Cenedese 9242 4080

19 February 2019

Mayor Darriea Turley, AM  
Broken Hill City Council  
PO Box 448  
BROKEN HILL NSW 2880

Dear Mayor

Thank you for getting on board and supporting our Save our Recycling campaign. We will keep you posted as the campaign progresses and provide an increasing range of resources to help Save our Recycling in your community.

Just a reminder that if you have not already done so, members and staff of your council can:

- Visit the Save our Recycling website and sign the petition at [www.saveourrecycling.com.au](http://www.saveourrecycling.com.au)
- Share the campaign through your council networks. See our resources page for logos, sharegraphics, website banners, email banners, a messaging guide and tracking URLs. You can also download design files for posters, stickers, newsletters and street banners.
- Like Save our Recycling on Facebook.

This is a big issue for local government, especially following the effects of China's National Sword policy and the recent ban on the use of mixed waste organic material on agricultural land and the cessation of its use on plantation forests and mining rehabilitation.

With the State election fast approaching, we are hosting the Save Our Recycling Election Summit at **The Mint, 10 Macquarie St Sydney on Wednesday 6th March from 9:30am to 11:30am**. This summit is an opportunity to ask our leaders what they are going to do about the recycling crisis in NSW. You can register to attend and/or submit questions for the party representatives ahead of time at <https://saveourrecycling.com.au/submit-your-question/>

If you would like to discuss the campaign further please contact Susy Cenedese, Strategy Manager – Environment on 9242 4080 or [susy.cenedese@lgnsw.org.au](mailto:susy.cenedese@lgnsw.org.au).

Yours sincerely

A handwritten signature in blue ink that reads 'Linda Scott'.

Cr Linda Scott  
President

LOCAL GOVERNMENT NSW  
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**The Hon Penny Sharpe MLC**  
**Deputy Leader of the NSW Labor Party**  
**Shadow Minister for the Environment & Heritage**  
**Shadow Minister for Trade**  
NSW Parliament  
Macquarie Street  
Sydney NSW 2000  
T (02) 9230 2741  
Penny.Sharpe@parliament.nsw.gov.au  
[www.pennysharpe.com](http://www.pennysharpe.com)

Clr Darriea Turley AM  
Mayor  
Broken Hill City Council  
By email: [leisa.bartlett@brokenhill.nsw.gov.au](mailto:leisa.bartlett@brokenhill.nsw.gov.au)

22 March 2019

Dear Mayor

Thank you for writing to NSW Opposition Leader Michael Daley and to me on behalf of Broken Hill City Council regarding the waste, resource recovery and recycling sector in NSW, including the crucial role of local government, and the 'Save Our Recycling' campaign regarding the reinvestment of the NSW Waste Levy. Mr Daley has referred your correspondence to me.

I understand the concerns of the Council regarding the Waste Levy and the failure of the Liberals and Nationals to adequately plan for and invest in the waste and recycling sector under the Berejiklian-Barilaro Government.

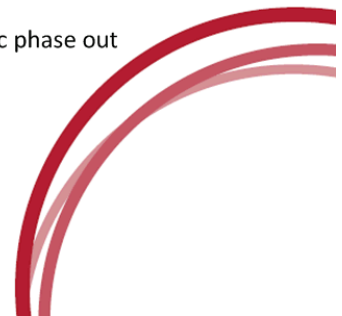
I share Council's concerns regarding the need to boost resources dedicated to waste minimisation, resource recovery, and recycling. I am conscious of the need to support councils to undertake the important work of managing waste for the community, and move towards a circular economy where re-use, recycling and the elimination of waste are the main outcomes.

I have held meetings with Local Government NSW (LGNSW) and with members of the waste industry and other stakeholders, and I was pleased to speak at the recent summit held by LGNSW as part of the 'Save Our Recycling' campaign to share Labor's principles in this area of policy.

On 9 March, Opposition Leader Michael Daley and I launched Labor's 'War on Waste' policy to tackle the crisis in our state's system of waste and recycling head-on.

I am pleased to advise you that a Daley Labor Government will:

- Ban single-use plastic bags and develop a long term single-use plastic phase out plan for NSW;





- Establish a Circular Economy and Job Creation Investment Fund to provide an additional \$140 million over four years to support investment in recycling and resource recovery facilities in NSW and generate local jobs; and
- Establish a Recycling, Resource Recovery and Waste Council with all key stakeholders including local government to provide advice to the Minister for the Environment, such as moving NSW towards a truly circular economy where waste is avoided, reduced, reused and recycled.

I have attached Labor's full 'War on Waste' policy to this letter for Council's information, and I would be grateful if you would make Labor's policy available to councillors and relevant officers within the Council.

NSW Labor stands ready to take bold and immediate action to support waste minimisation, resource re-use, recycling, and innovation in the sector. Not only will this produce environmental benefits, it will also create jobs in NSW and especially in regional NSW. One estimate by the Australian Council of Recycling indicates Labor's policy could result in up to 4,700 new jobs being created.

Labor is proud to be an ally of local government in support of NSW moving towards a circular economy for the benefit of communities and the environment across the state.

Again, thank you for raising these important matters with me and for Broken Hill City Council's commitment to waste diversion and recycling. This is a crucial task undertaken by councils for the community, and I am pleased that Labor is committed to increasing government support by creating a new Recycling, Resource Recovery and Waste Council and providing an additional \$140 million towards this task as a first step.

Yours sincerely



**Penny Sharpe MLC**  
Deputy Leader of the Opposition  
Shadow Minister for the Environment





**MICHAEL DALEY & LABOR**

# Labor's plan for a war on waste

[www.nswlabor.org.au](http://www.nswlabor.org.au)





## Background

### NSW generates too much waste

NSW generates around 19 million tonnes of waste each year.<sup>1</sup>

Around 2 tonnes of waste is generated for each person in NSW.<sup>2</sup>

NSW is the second highest per capita producer of waste in the world.<sup>3</sup>

Existing landfill facilities in NSW do not have capacity to meet future demand.<sup>4</sup> In 2018, a Parliamentary Inquiry documented multiple difficulties which would be faced creating new landfill sites, including the unavailability of suitable land.<sup>5</sup>

### Increasing recycling will create jobs and improve our environment

Currently, around 60 per cent of waste generated in NSW is recycled.<sup>6</sup>

Increasing the proportion of waste which is recycled will be:

- Good for our environment;
- Necessary to address the lack of capacity at existing landfill facilities; and
- An opportunity to create new jobs.

Around 9 new jobs are created for every additional 10,000 tonnes of waste which is recycled. This is almost 5 times more jobs than would be generated if the same amount of waste was sent to landfill.<sup>7</sup>

### Labor will move NSW toward a circular economy

Labor will work to create a circular economy for NSW. A circular economy:

- Avoids waste wherever possible; and
- Promotes reuse and recycling.

In 2018, the Liberals and Nationals released a discussion paper to inform the development of a Circular Economy Policy and Implementation Plan.<sup>8</sup> However, the Liberals and Nationals have not implemented this plan.

Labor will take action to move NSW toward a circular economy. By moving NSW toward a circular economy, Labor will:

- Create jobs, particularly in the recycling and resource recovery industry;
- Address the waste crisis created by the Liberals and Nationals over the last eight years; and
- Reduce the harm to people's health and the health of our environment caused by waste and pollution.





## Labor's plan

### Labor will ban single-use plastic bags

Plastic pollution is devastating our environment:

- More than 8 million tonnes of plastic enter our oceans each year – the equivalent of dumping a garbage truck of plastic into the ocean every minute;
- More than 70 per cent of all litter in our oceans is made of plastic;
- Plastic waste kills up to 1 million sea birds, 100,000 sea mammals, marine turtles and countless fish each year;
- As many as 51 trillion microplastic particles — 500 times the number of stars in our galaxy — litter our oceans; and
- If the current rates of pollution is not reduced, our oceans will carry more plastic mass than fish by 2050.<sup>9</sup>

#### NSW urgently needs plastic bag ban, environmental groups say

Every second, 159 single-use plastic bags are used across Australia.

When just one of those bags is swallowed by a sea turtle, it forms a ball of plastic in the stomach or the intestines and causes a blockage.

Gas accumulates, the turtle's appetite reduces and the intestines may rupture, leaking faecal material into the body cavity of the turtle.

It is a slow and painful death, and one that has environmental groups asking why NSW remains one of the only states without a ban on plastic bags.

Sydney Morning Herald  
8 October 2015



Every state and territory has banned single-use plastic bags - except NSW.

A Daley Labor Government will ban single-use plastic bags in NSW.

Labor introduced a bill to ban single-use plastic bags in 2016 while in Opposition.

A Daley Labor Government will introduce a bill to the NSW Parliament to implement this ban within our first 100 days in office.

### **‘Like a scene from Utopia’: how NSW botched plastic bag ban**

As of Sunday, NSW has the dubious distinction of being the only state in the nation not to have in train a ban on single-use thin plastic bags – a stance more to do with party politics than logic or science.

Three Coalition environment ministers – Rob Stokes, Mark Speakman and Gabrielle Upton – all actively sought a ban, only to be stymied by ill-timing in the case of the first two, and intransigence in the case of the third, insiders say.

### **Plastic Shopping Bags (Prohibition on Supply by Retailers) Bill 2016**

The Hon. Penny Sharpe:

Today I introduce the Plastic Shopping Bags (Prohibition on Supply by Retailers) Bill 2016 to ban single-use plastic bags in New South Wales. ...

The effects of this bill are simple. It will reduce waste and landfill, and sharply cut the other negative environmental impacts of plastic bags, including their often fatal interaction with marine life.

NSW Legislative Council Hansard  
20 October 2016

Sydney Morning Herald  
1 July 2018







## Labor will work toward phasing-out single-use plastics in NSW

Labor will ask the Environment Protection Authority to develop a long-term plan to phase-out single-use plastics in NSW.

This plan will:

- Address all aspects of the role of plastics in the economy; and
- Examine options to reduce single-use items which are most likely to find their way into the litter stream, including straws, cotton buds, utensils, cups and plates.

Labor will also examine the voluntary agreement with industry to phase out microbeads in personal care, cosmetic and cleaning products by 1 July 2018.

If the voluntary code is not achieving its aims, Labor will request the Council of Australian Governments to consider banning microbeads.





### **Labor will create a new *Circular Economy Job Creation Investment Fund***

The NSW Government currently collects more than \$700 million from a waste levy each year.<sup>10</sup>

This levy is paid by licenced waste facilities for each tonne of waste they receive. The aim of the levy is to:

- Reduce the amount of waste being sent to landfill; and
- Promote recycling and resource recovery.<sup>11</sup>

Labor will use two thirds of the revenue collected by the waste levy to create a new *Circular Economy Job Creation Investment Fund*.

Labor will use the earnings from this fund to support new waste reduction, recycling and resource recovery initiatives.

Labor's plan will deliver \$140 million worth of investments over the next four years for initiatives including:

- Investments in recycling facilities;
- Supporting the growth of the recycling industry in rural and regional areas;
- Investments in facilities which can process and remanufacture recyclable waste;

### **NSW landfill sites near capacity as councils ask for bigger share of State Government waste levy**

With as little as a year left before their landfill sites are at capacity, some NSW councils are complaining that the State Government is collecting landfill waste levies from them without reinvesting in recycling facilities.

ABC News  
17 December 2018

- Increasing community-based waste reduction and recycling activities;
- Providing seed funding for innovative solutions to deal with waste;
- Providing seed funding for the creation of new products with a low or zero waste footprint;
- Grants to target areas of identified need; and
- Grants for resource recovery and reuse initiatives.



The *Circular Economy Job Creation Investment Fund* will:

- Provide \$140 million over four years for new initiatives to create jobs, reduce waste and support recycling and resource recovery; and
- Create a reliable and long-term source of funding, which will provide the recycling and resource recovery industry with confidence to make new investments.

Labor's plan will support the recycling and resource recovery industry throughout NSW, including:

- The local government sector; and
- Rural and regional communities.

### How Labor's plan will work

- The waste levy will continue to raise approximately \$700 million each year;
- Approximately one-third of the revenue raised by the waste levy will be used to fund waste, regulatory and environmental programs; and
- The remainder of the revenue raised by the waste levy (approximately two-thirds) will be invested in a new *Circular Economy Job Creation Investment Fund*.





## **Labor will establish a Recycling, Resource Recovery and Waste Council**

Labor will establish a Recycling, Resource Recovery and Waste Council to provide advice to the Minister for the Environment.

The Recycling, Resource Recovery and Waste Council will include representatives from:

- The waste management and recycling industry;
- Environment groups;
- Local government;
- Universities and research organisations;
- Local community waste reduction groups;
- The community recycling sector; and
- Relevant NSW Government agencies.

The Council will provide advice in relation to the movement of NSW toward a circular economy where waste is avoided, reduced, reused and recycled.

The Council will also provide advice in relation to how initiatives can create jobs and reduce greenhouse gas emissions.

The Council will:

- Complete the development of a Circular Economy Policy and Implementation Plan for NSW;

- Review the *Waste Avoidance and Resource Recovery Act 2001* (NSW), and the associated Waste Avoidance and Resource Recovery Strategy, to incorporate principles for a circular economy;
- Develop guidelines for the next ten years of the Waste Less Recycle More initiative; and
- Develop a Waste and Resource Recovery Infrastructure Strategy.

The Circular Economy Policy and Implementation Plan will provide options for the NSW Government in relation to matters including:

- Support for research and innovation in relation to reuse and recycling;
- Procurement opportunities to increase demand, support innovation and develop markets for recyclable material;
- Support for local councils and communities to improve recycling through education, community waste reduction and recycling initiatives; and
- Strengthening and expanding product stewardship schemes and advocating for responsible packaging.





## Labor will restore faith in the Environment Protection Authority

In 2018, a Parliamentary Committee found "it is clear there is a perception amongst stakeholders that the NSW EPA is not effectively performing its regulatory role in relation to the waste industry".<sup>12</sup>

Currently, the Chief Executive Officer of the NSW Environment Protection Authority is also the Chair of the NSW Environment Protection Authority.

In most organisations, these roles would be separate. This separation allows the Chief Executive Officer to focus on an organisation's day-to-day operations, while the Chair can focus on governance and holding the Chief Executive Officer to account.

Labor will amend the *Protection of the Environment Administration Act 1991* (NSW) to separate the roles of Chair and Chief Executive Officer for the NSW Environment Protection Authority.

This change has been recommended by two Parliamentary Inquiries, however the Liberals and Nationals have not implemented it.<sup>13</sup>

By reforming these governance structures, Labor will help to restore community confidence in the Environment Protection Authority as a strong, independent and responsive regulator.

## Labor will commission a review of regulations which relate to energy generation from waste

Labor will request the Chief Scientist and Engineer to chair an expert advisory body which will report on the regulatory framework which applies to the generation of energy from waste.

The review will examine issues including:

- Changes to the Energy from Waste Recovery Guidelines to guarantee NSW only uses the world's best practices in relation to emissions, emissions monitoring and residual waste disposal;
- Consent conditions required in any planning approval to guarantee NSW only uses the world's best practices in relation to emissions, emissions monitoring and residual waste disposal;
- The impact of energy from waste on human health; and
- The impact of energy from waste on recycling targets.

**Labor will create jobs and protect our environment by reducing waste and promoting recycling.**

### References

- 1 Australian National Waste Report 2016, Commonwealth Department of the Environment and Energy, 20 June 2017, p. 40
- 2 Australian National Waste Report 2016, Commonwealth Department of the Environment and Energy, 20 June 2017, p. 40
- 3 'Energy from waste technology', report of NSW Legislative Council Portfolio Committee No. 6, 28 March 2018, p. 1
- 4 'Energy from waste technology', report of NSW Legislative Council Portfolio Committee No. 6, 28 March 2018, p. 129
- 5 'Energy from waste technology', report of NSW Legislative Council Portfolio Committee No. 6, 28 March 2018, p. 125-126
- 6 Australian National Waste Report 2016, report prepared by Randell Environmental Consulting and Blue Environment for the Commonwealth Department of the Environment and Energy, 20 June 2017, p. 40; State of the Environment Report, NSW Environment Protection Authority, 2015, p. 59
- 7 Employment in waste management and recycling, report by Access Economics for the NSW Department of the Environment, Heritage and the Arts, 2 July 2009, p. 2; Answer to Question on Notice, NSW Environment Protection Authority
- 8 Have your say on the Circular Economy Policy, NSW Environment Protection Authority, 22 October 2018
- 9 Factsheet: Marine pollution, The Ocean Conference, United Nations, 5-9 June 2017
- 10 NSW Budget: 2018-19 Half-Yearly Review, p. 27
- 11 Waste Levy, NSW Environment Protection Authority, 9 January 2019
- 12 'Energy from waste technology', report of NSW Legislative Council Portfolio Committee No. 6, 28 March 2018, p. 110
- 13 'Energy from waste technology', report of NSW Legislative Council Portfolio Committee No. 6, 28 March 2018, p. 111



Labor

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Authorised by Kaila Murnain, Australian Labor Party (NSW Branch), L9 377 Sussex Street, Sydney NSW 2000.



ORDINARY MEETING OF THE COUNCIL

March 27, 2019

**ITEM 2**

BROKEN HILL CITY COUNCIL REPORT NO. 40/19

SUBJECT: CORRESPONDENCE REPORT - OPPOSITION TO THE RECONFIGURATION OF THE MENINDEE LAKES 11/426

**Recommendation**

1. That Broken Hill City Council Report No. 40/19 dated March 27, 2019, be received.
2. That correspondence dated 22 March 2019 from the Executive Director Water, NSW Department of Industry in reply to representations made regarding Council's opposition to the reconfiguration of the Menindee Lakes, be received.

**Executive Summary:**

Council considered a Notice of Motion regarding Council's opposition to the reconfiguration of the Menindee Lakes at its Ordinary Meeting held 28 November 2018, and resolved (Minute No. 45954):

1. That correspondence be sent to all current and any future State election candidates informing them that the Broken Hill City Council strongly opposes the current version of the Menindee Lakes Water Saving Plan and any lowering of the 480/640 trigger for the reasons that the implementation of the plan combined with a drastic decrease of the water required to be held in the lakes would have a destructive impact on the aboriginal communities who live along the river, that permanent damage to the environment and health of the whole river system would result and the opportunities for recreational enjoyment for the communities of Menindee and Broken Hill would be severely curtailed.
2. That Council makes representations to the Government to have them consider the State Member for Barwon's "option 7" that is:
  - a) Construct a regulator at Morton Boolka linking Menindee Lake and Lake Cawndilla via Cawndilla Creek. This would require associated earthworks to raise the height of the Menindee Lake banks adjacent to the regulator.
  - b) Flow through rules (MDA supported) established that once Cawndilla reaches a certain capacity, for example 700G, the two lakes are separated.
  - c) Works would need to be undertaken to enlarge the capacity of Cawndilla Creek and the Panelco Channel offtake and Darling River delivery point.
  - d) An additional consideration is additional storage in Weir 32 to support the fruit industry requirements. This could be achieved with either a top up from



the Wetherell – Pamamaroo Lake system via the existing interconnecting channel, or raising the height of Weir 32. This would need further scoping to quantify.

Correspondence was sent on 11 December 2018 to all recipients as per Council's resolution.

Council has now received reply correspondence dated 22 March 2019 from the Executive Director Water, NSW Department of Industry (see attached).

### **Attachments**

1. [!\[\]\(b1b781be830eb908d845c527ab08d5f8\_img.jpg\)](#) Correspondence from the NSW Department of Industry

JAMES RONCON  
GENERAL MANAGER





Department  
of Industry

Our Ref: MF19/677  
Your Ref: L18/3568 – 11/426 (DT:LMS)

Councillor Darriea Turley AM  
Mayor  
Broken Hill City Council  
Email: council@brokenhill.nsw.gov.au

Dear Councillor Turley

**Opposition to reconfiguration of the Menindee Lakes**

I refer to your letter of 11 December 2018, to the Premier, the Hon Gladys Berejiklian MP concerning the Menindee Lakes Water Saving Project. Your correspondence was referred to the Hon Niall Blair MLC, Minister for Primary Industries, Minister for Regional Water and Minister for Trade and Industry, as the matter raised falls under his responsibility.

I am responding to you, as the NSW Government has now entered the caretaker period prior to the upcoming NSW election. More information about the caretaker period can be found at: [www.nsw.gov.au](http://www.nsw.gov.au).

As you would be aware funding has been secured to undertake pre-construction activities for all Sustainable Diversion Limit Adjustment Mechanism (SDLAM) projects for which it has responsibility at the Ministerial Council in Melbourne in December 2018. This funding will allow the Department of Industry (DoI) – Water to continue to develop the proposed Menindee Lakes Water Saving Project in close consultation with the community. The Menindee Lakes Water Saving Project is currently at the concept stage only.

Pre-construction funding is crucial for ensuring that the community has the opportunity to contribute to the development of the current concept design, and that the Department can consider alternatives and options to the current proposal that allow it to meet its obligations under the Murray Darling Basin Plan (MDBP). Alternatives or options to the current project proposal may also provide greater opportunities to maximise the social amenity and economic potential of any SDLAM project that is undertaken at Menindee Lakes.

I note that your correspondence refers to “Option 7”, which is proposed as an alternative to, or variation of, the current proposed Menindee Lakes Water Saving Project. Work to assess and analyse its feasibility and impact has not been undertaken at this time. Alternatives, including “Option 7”, will be considered and assessed during the pre-construction stage of the Project.

Thank you for your interest in this matter. If you have any further enquiries, please contact Dr Tracey MacDonald, Director Water Sustainable Diversion Limit Programs, on 0418 624 227.

Yours sincerely

A handwritten signature in blue ink, appearing to read 'Rachel Connell'.

Rachel Connell  
Executive Director Water  
**Lands & Water**  
22 March 2019

Department of Industry - Water, GPO Box 5477, SYDNEY NSW 2001  
[www.industry.nsw.gov.au/water](http://www.industry.nsw.gov.au/water) | ABN: 72 189 919 072



## ORDINARY MEETING OF THE COUNCIL

April 4, 2019

**ITEM 3**BROKEN HILL CITY COUNCIL REPORT NO. 41/19SUBJECT:                      DRAFT SUSTAINABILITY STRATEGY 2018-2023                      18/41**Recommendation**

1. That Broken Hill City Council Report No. 41/19 dated April 4, 2019, be received.
2. That Council endorse the draft Sustainability Strategy 2018–2023 for the purpose of public exhibition.
3. That the draft Sustainability Strategy 2018-2023 be exhibited for public comment for a period of 28 days.
4. That Council receives a further report at the conclusion of this exhibition period, detailing submissions and any recommended changes arising, with a view to adopting the draft Sustainability Strategy 2018-2023.

**Executive Summary:**

Broken Hill City Council is committed to developing a sustainable and liveable City. As a result, council faces a number of challenges within this space to ensure energy, procurement, carbon footprint, water, waste, environmental impacts and built environment are managed so future generations can enjoy the City in which we live in.

This Strategy provides a direction for Council about how to consider everything we do so we can start working in a more sustainable way. It identifies 11 action plans which include energy, water, waste, transport and the built environment.

The Sustainability Strategy was developed in response to Council's Broken Hill 2033 Community Strategic Plan (CSP).

**Report:**

In 2010, during the development of the CSP, the community was consulted about their aspirations for Broken Hill. The community told Council they had the following aspirations:

- A cleaner and greener City
- Reliable and affordable water and electricity
- Increased social investment in environment and community by the mining sector
- Improved recycling programs

Further community engagement in 2013 resulted in additional aspirations:

- Council to play a greater advocacy/lobbyist role
- Management of health impacts associated with environmental lead

Among the highest priority issues identified by the community were a 'sustainable economy' and 'Trees, parks and open spaces'. The importance the community gives to the environment is reflected in Key Direction 3 in the CSP.



**Strategic Direction:**

Key Direction: Our Environment  
Objective: Our environmental footprint is minimised  
Function: Environmental Footprint  
DP Action: Increase use and innovation of renewable resources and decrease the use of non-renewable resources

**Relevant Legislation:**

N/A

**Financial Implications:**

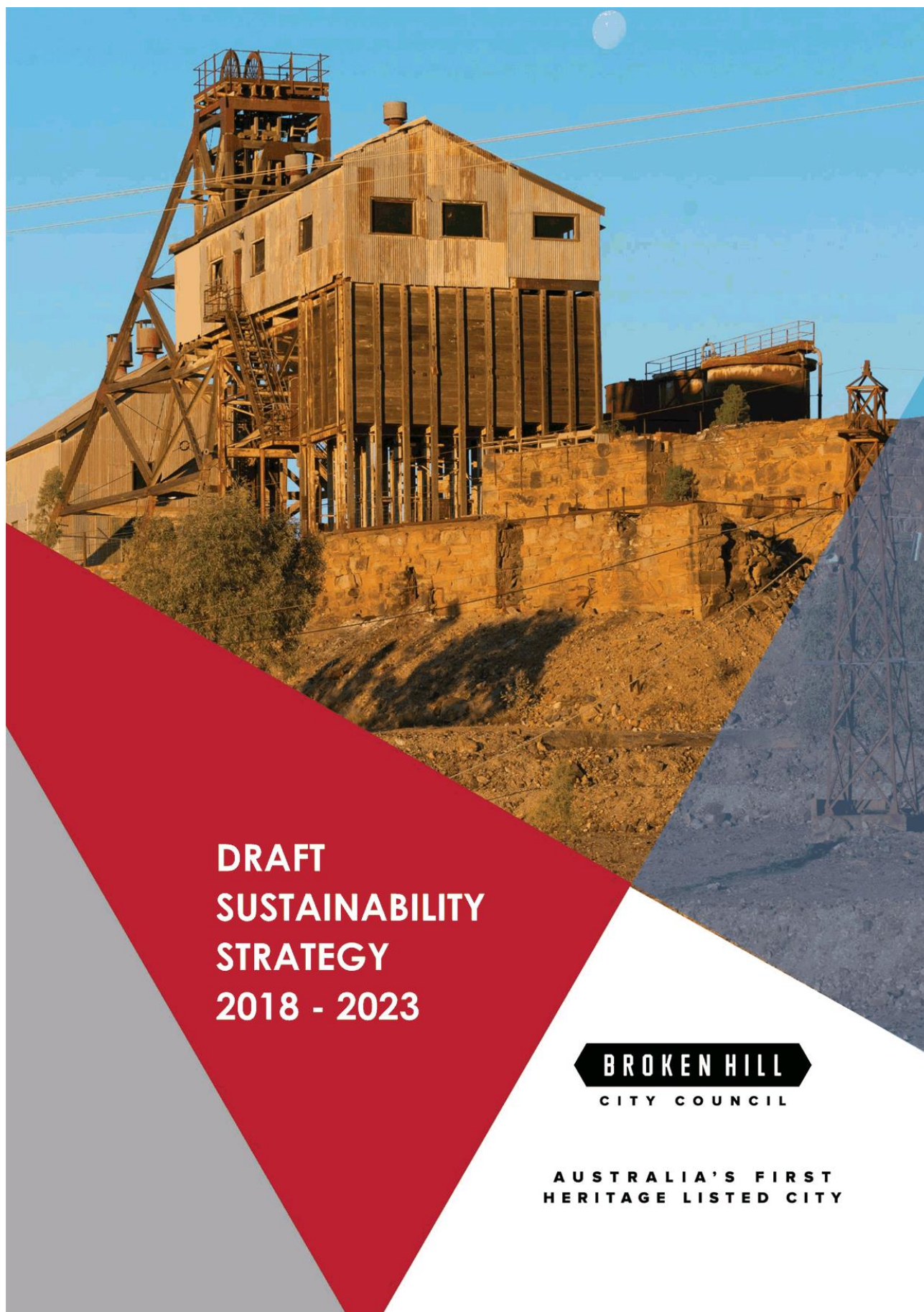
**Attachments**

1. [↓](#) Draft Sustainability Strategy 2018 - 2013

ANTHONY MISAGH  
CHIEF OPERATIONS OFFICER

JAMES RONCON  
GENERAL MANAGER





**DRAFT  
SUSTAINABILITY  
STRATEGY  
2018 - 2023**

**BROKEN HILL**  
CITY COUNCIL

**AUSTRALIA'S FIRST  
HERITAGE LISTED CITY**



QUALITY CONTROL		
KEY DIRECTION	3. Our Environment	
OBJECTIVE	3.1 Our Environmental footprint is minimised	
FUNCTION	Environmental Footprint	
STRATEGY	3.1.2 Increase use and innovation of renewable resources and decrease the use of non-renewable resources	
FILE REFERENCE No	18/41	EDRMS No D18/61326
RESPONSIBLE OFFICER	Chief Operations Officer	
REVIEW DATE	December 2023	
DOUMENT HISTORY	ACTION	DATE
Draft Sustainability Strategy	ELT Consultation	18 February 2019





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## 1. INTRODUCTION

Broken Hill City Council is committed to developing a sustainable and liveable City.

We recognise that we must protect and enhance our natural and built environments if we want a sustainable, vibrant and liveable future.

Council faces a number of challenges within its fiscal climate to ensure energy, procurement, carbon footprint, water, waste, environmental impacts and built environment are managed so future generations can enjoy the City in which we live in.

Our daily routines are changing so we can plan for tomorrow and use innovation to become more sustainable. We all must do our bit to help.

This Strategy provides a direction for Council about how to consider everything we do so we can start working in a more sustainable way. It identifies 11 action plans which include energy, water, waste, transport and the built environment.

The Sustainability Strategy was developed in response to Council's Broken Hill 2033 Community Strategic Plan (CSP).

In 2010, during the development of the CSP, the community was consulted about their aspirations for Broken Hill. The community told Council they had the following aspirations:

- A cleaner and greener City
- Reliable and affordable water and electricity
- Increased social investment in environment and community by the mining sector
- Improved recycling programs

Further community engagement in 2013 resulted in additional aspirations:

- Council to play a greater advocacy/lobbyist role
- Management of health impacts associated with environmental lead

Among the highest priority issues identified by the community were a 'sustainable economy' and 'Trees, parks and open spaces'. The importance the community gives to the environment is reflected in Key Direction 3 in the CSP.

### Key Direction 3 – Our Environment

The Community Strategic Plan identifies four key directions for our community. Key Direction 3 is 'Our Environment' and relates to the conservation and preservation of the natural environment and greater reduction of the human impact on the surrounding environment to ensure a sustainable and healthy community. It contains a number of strategies to better manage and use the natural resources within the Broken Hill region.

### Our Vision for Our Environment

We value our wide streetscapes, quality of life and stunning vistas; we are committed to conservation and preservation of the natural environment and greater reduction of the human impact to ensure a sustainable and healthy community.

As part of Key Direction 3 – Our Environment, three objectives were identified:

- 3.1 Our environmental footprint is minimised;
- 3.2 Natural flora and fauna environments are enhanced and protected;
- 3.3 Proactive, innovative and responsible planning that supports the community, the environment and beautification of the City.



Each objective is further broken up into goals.

**Objective 3.1 – Our Environmental Footprint Is Minimised**

The goals under Objective 3.1 are the following:

- 3.1.1 Reduce resource consumption and minimise waste
- 3.1.2 Increase use and innovation of renewable resources and decrease the use of non-renewable resources
- 3.1.3 Change consumer behaviour to reduce impacts on the environment without affecting quality of life
- 3.1.4 Reuse and recycling of resources is embraced by the community
- 3.1.5 Secure a permanent clean, reliable and sustainable water supply for the area
- 3.1.6 Investigate and plan for the minimisation of environmental impacts associated with mining activity on the City
- 3.1.7 Secure the water supply in the Menindee Lakes system to provide protection to cultural and ecological interests and social and recreational opportunities for the City's residents and visitors to our region

**Objective 3.2 – Natural Flora and Fauna Environments are Enhanced and Protected**

The goals under Objective 3.2 are the following:

- 3.2.1 Protect and enhance regeneration areas for the benefit of the City
- 3.2.2 Increase awareness and understanding of the natural environment
- 3.2.3 Increase involvement in actively protecting the natural environment
- 3.2.4 Manage the impact of pests and weeds on Broken Hill's natural environment

**Objective 3.3 – Proactive, Innovative and Responsible Planning Supports the Community, the Environment and Beautification of the City**

The goals under Objective 3.3 are the following:

- 3.3.1 Encourage environmentally sustainable building and subdivision design
- 3.3.2 Preserve the heritage and streetscapes of Australia's First Heritage Listed City
- 3.3.3 Reuse and repurposing of the existing built environment is managed in a sustainable manner

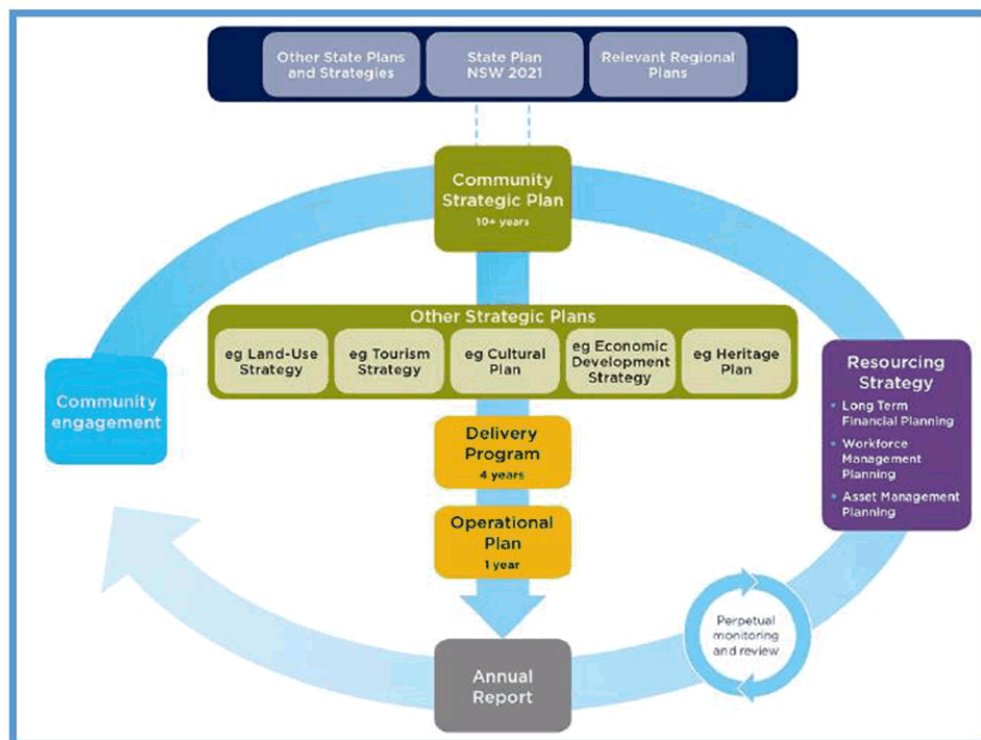
This strategy aims to make Broken Hill more sustainable to not only preserve our way of life but also ensure our natural assets are available for future generations.



## 2. PLANNING AND REPORTING FRAMEWORK

Under the Integrated Planning and Reporting Framework, Broken Hill City Council uses the CSP to determine which goals and strategies can be implemented at Council. This Sustainability Strategy forms part of Council's 'Other Strategic Plans'.

Goals and actions of this Sustainability Strategy are included in a four-year Council Delivery Program. Every four years, Council develops a Delivery Program that sets the targets for the Council term in line with objectives of the Community Strategic Plan. The Annual Operational Plan is a plan which focuses on the short-term and details which activities and projects from the Delivery Program will be implemented.



Goals and actions within this Sustainability Strategy will be embedded within the Delivery and Operational Plans, and progress reported through Council's Annual Report.



### 3. SUSTAINABLE DEVELOPMENT GOALS (SDGs)

The SDGs are a universal call to action to end poverty, protect the planet and ensure that all people enjoy peace and prosperity. The SDGs build on the successes of the Millennium Development Goals, eight targets identified in the United Nations Millenium Declaration adopted in September 2000, while including new areas such as climate change, economic inequality, innovation, sustainable consumption, peace and justice, among other priorities.

The SDGs were agreed and adopted by the United Nations in September 2015 as part of the 2030 Agenda for Sustainable Development. Each of the 17 Goals are underpinned by targets.



Broken Hill City Council has identified the SDGs and the actions in this strategy which it can contribute to. Going forward, we will make sure to incorporate the SDGs into all strategies and plans in organisational planning. We will also align our strategy and communication material with the SDGs.

#### Goal 3: Ensure healthy lives and promote well-being for all at all ages



#### SDG Goal 6: Ensure availability and sustainable management of water and sanitation for all



#### SDG Goal 7: Ensure access to affordable, reliable, sustainable and modern energy for all.



#### Goal 8: Promote inclusive and sustainable economic growth, employment and decent work





**Goal 11: Make cities inclusive, safe, resilient and sustainable**



**Goal 12: Ensure the sustainable consumption and production patterns**



**Goal 15: Protect, restore and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, and halt and reverse land degradation and halt biodiversity loss**





## 5. SUSTAINABILITY ACTION PLANS 2018 – 2023

The Sustainability Strategy is underpinned by 11 action plans. The plans were developed to achieve the goals under the CSP's Key Direction 3 – Our Environment.

1. Energy Efficiency
2. Renewable Energy
3. Gas Consumption
4. Transport Energy
5. Sustainable Procurement
6. Carbon Emissions
7. Water
8. Waste
9. Minimising the Environmental Impacts of Mining
10. Enhancing and Protecting the Natural Flora and Fauna
11. Built Environment



## 5.1 Energy Efficiency Plan

Reduce energy use, costs and greenhouse gas emissions



Initiative	Action	Timing	Who	Targets
Energy Audits	Contract energy audits for the Administration Building, Art Gallery and Civic Centre, including solar feasibility studies and recommendations for sub metering.	2019/2020	COO	Energy audits completed for Administration Building, Art Gallery and Civic Centre.
Lighting	Plan and implement LED lighting upgrades for all Council buildings and facilities.	2022/2023	COO	All Council buildings and facilities have LED lighting installed.
	Investigate, plan and install lighting controls such as timers, sensors and master switches for the Administration Building, Art Gallery and Civic Centre. Install lighting controls.	2019/2020	COO	Lighting controls installed in Administration Building, Art Gallery and Civic Centre.
Sub-metering	Develop implementation plan and install sub-metering, based on recommendations in the energy audit reports, at the Administration Building, Art Gallery and Civic Centre.	2020/2021	COO	Installation of sub-meters complete as per implementation plan.
Maintenance plans	Review, update or develop maintenance plans for all Council buildings and facilities.	2021/2022	COO	All Council buildings and facilities have asset management plans that are 100% compliant with maintenance schedules.
Council new buildings and building upgrades	Develop guideline for including energy efficiency in the planning for all new Council buildings or Council building upgrades.	2019/2020	COO/CFO	Energy efficiency guideline developed. Planning for all Council buildings include energy efficiency measures.
Streetlighting	Continue with the Southern Lights Project	2020/2021	CFO	All streetlights upgraded to LEDs



## 5.2 Renewable Energy Plan

Produce energy from renewable sources to reduce costs and greenhouse gas emissions



Initiative	Action	Timing	Who	Targets
100% Renewable Status – Broken Hill City Council (Cities Power Partnership Pledge)	Investigate opportunities for Council buildings and facilities to achieve 100% renewable status.	2022/2023	COO/CFO	100% renewable energy plan complete for Council buildings and facilities.
100% renewable status - City of Broken Hill by 2030 (Cities Power Partnership Pledge)	Set city-level renewable energy or emissions reduction targets and sustainable energy policies to provide a common goal and shared expectation for local residents and businesses.	Ongoing	COO	Increased annual uptake of renewables by the community and businesses.



5.3 Gas Consumption Plan

Reduce energy use, costs and greenhouse gas emissions



Initiative	Action	Timing	Who	Targets
Energy Audits	Contract energy audits on the Administration Building, Art Gallery and Civic Centre, including recommendations on reducing gas consumption.	2019/2020	COO	Energy audits completed for Administration Building, Art Gallery and Civic Centre.



## 5.4 Transport Energy Plan

Reduce fuel consumption and promote active transport (reduce Greenhouse Gases)



Initiative	Action	Timing	Who	Targets
Council Light Fleet Efficiency (Cities Power Partnership Pledge)	Introduction of digital technology to monitor the use of Council light fleet.	2019/2020	CFO	Investigation performed and introduction of digital technology. Ongoing efficiency in fuel consumption.
	Staff awareness around the use of Council light fleet (eg discourage idling).	2019/2020	CFO	Staff consultation undertaken. Efficient use of light fleet achieves a reduction in fuel consumption.
	The introduction of hybrid vehicles to Council's light fleet as part of fleet replacement.	2022/2023	CFO/COO	100% of light fleet to hybrid by 2023.
Active Transport - Staff	Promote walking and cycling to work.	Ongoing	HR	Survey undertaken on staff which shows increased uptake of staff using active transport options like walking or cycling.
City's Liveability (Cities Power Partnership Pledge)	Renew and improve our cycling, walking and mobility connections by providing adequate cycle lanes (both space and connectivity) in road design and supporting cyclists through providing parking, and end-of-date-ride facilities (covered, secure bike storage, showers, bicycle maintenance and incentives).	2018/2019	COO	Investigation performed and mobility connections implemented.
	Improved road maintenance.	Ongoing	COO	Annual reduction in complaints on road conditions.



5.5 Sustainable Procurement Plane

Use procurement to support positive environmental, social and economic outcomes



Initiative	Action	Timing	Who	Targets
Procurement policy	Review of the existing procurement policy and procedure to align with ISO 20400 Standard - Sustainable Procurement.	2020/2021	CFO/COO	Procurement policy includes environmental and social sustainability.



## 5.6 Carbon Emissions Plan

Measure and reduce greenhouse gas emissions



Initiative	Action	Timing	Who	Targets
Carbon Emissions reporting	Report carbon emissions for electricity annually (Council Annual Report).	2018/2019	COO	Emissions from electricity annually and reported in Council's Annual Report.
	Investigate opportunities to report carbon emissions for water, fuel and gas consumption, as well as air travel and waste.	2020/2021	COO	Emissions from water, fuel and gas, air travel and waste being measured and reported in Council's Annual Report.
Partnerships	Maintain and build a relationship with Cities Power Partnership (CPP) and monitor progress against CPP pledges.	Ongoing	COO	Membership with CPP. Pledges achieved.
Carbon neutrality	Undertake feasibility study for Carbon neutrality for Council operations.	2022/2023	COO	Feasibility study undertaken and implementation plan developed.



## 5.7 Water Plan

Reduce water use, costs and have a positive impact on liveability



Initiative	Action	Timing	Who	Targets
Water efficiency - Council	Investigate water efficiency, grey water, water-sensitive design, smart technology actions for Council buildings and facilities.	2018/2019	COO	Reduction in water consumption.
	Ensure the efficient use of water through staff education programs.	2019/2020	COO	Reduction in water consumption.
	Develop maintenance programs to ensure that water infrastructure is maintained to optimum efficiency (leaks, etc).	2019/2020	COO	Maintenance Program Developed.
	Monitor maintenance programs to ensure that water infrastructure is maintained to optimum efficiency (leaks, etc).	Ongoing	COO	Reduction in water consumption.
Fair water pricing	Advocate to ensure water price parity for Broken Hill - State Government/IPART.	Ongoing	GM	Water prices consistent with other NSW jurisdictions.
Environmental flows	Continue to advocate for the ecological/environmental improvement of Menindee Lakes (State/Federal Government), to have a positive impact on the liveability of the Broken Hill community.	Ongoing	GM	Continual advocacy to ensure environmental flows to Menindee Lakes.
Water efficiency - Community	Investigate water efficiency, grey water, water-sensitive design standards into the Council's Development Control Plan (DCP).	2018/2019	COO	Water reduction standards included in DCP.



## 5.8 Waste Plan

Reduce waste to landfill, increase recycling and re-use of resources



Initiative	Action	Timing	Who	Targets
Waste strategy	Review Waste Strategy	2018/2019	COO	Waste strategy review completed
Reduce waste at Council buildings and facilities	Incorporate waste initiatives for Council buildings and facilities to avoid and reduce waste, and increase recycling or reuse.	2019/2020	COO	Increase recycling and reuse and decreased cost of resource purchases.
	Staff awareness program developed for new and existing staff to reduce waste in the workplace (to be included in induction program).	2019/2020	COO/HR/Comms	Staff awareness program developed.
	Training/Induction of staff on Waste Reduction Program.	2019/2020 Ongoing	HR	All staff (existing and new) have attended training on waste reduction in the workplace.
	Operations manuals for all Council facilities updated to include waste reduction initiatives.	2019/2020	COO	Operations manuals updated with waste reduction initiatives.
	Develop a plan to increase the collection of green/organic material from Council Parks and Gardens to be processed for use in Council Facilities.	2019/2020	COO	A plan developed to increase the use of green/organic material. Material being used at Council Facilities.
Landfill management	Undertake full-service review for the landfill.	2018/19	CFO	Service review completed. Actions approved by Service Review Steering Group.
Waste collection	Undertake full-service review for waste collection (domestic and commercial).	2018/19	CFO	Service review completed. Actions approved by Service Review Steering Group.
Partnerships	Develop/formalise partnerships with the Container Deposit Scheme, Lifeline, Green	Ongoing	COO	Reduction in waste to landfill.



Initiative	Action	Timing	Who	Targets
	Waste, food and organic waste; investigate opportunities for a Circular Economy.			Creating economic benefits and jobs in Broken Hill.
Development Control Plan (DCP)	DCP to include waste reduction initiatives for new-builds and renovations (Construction and Demolition waste).	2018/2019	COO	DCP updated with waste reduction initiatives included.
Community awareness of waste at non Council events	Develop a Hire Agreement for non-Council event organisers to hire out recycle bins for use at community events.	2018/2019	COO	Hire Agreement developed.
	Engage with Non-Council event organisers to increase recycling at non-Council events.	2018/19	COO/Com ms	Increase uptake of non-Council events hiring recycle bins to divert waste from landfill.
Materials Recovery Facility (MRF) in Broken Hill	Advocate (State/Federal Governments) for Broken Hill to be the location of choice for a large-scale MRF to manage Australia's waste.	Ongoing	GM	MRF in Broken Hill planned.
Create a circular economy	Investigate opportunities for small-scale commercial operators to manufacture products from Broken Hill's waste.	Ongoing	COO	Establish factory. Economic benefits and local jobs created.



## 5.9 Plan for Minimising the Environmental Impacts of Mining

Improve the liveability of Broken Hill



Initiative	Action	Timing	Who	Targets
Bypass for heavy vehicles	Advocate (State and Federal Government) to divert mining trucks out of the CBD.	Ongoing	GM	Broken Hill bypass for heavy vehicles planned.
Broken Hill Lead Reference Group	Advocate to ensure the continuation of the Broken Hill Lead Reference Group (State Government).	2018/2019	GM	Broken Hill Lead Reference Group work funded by the State Government.
	Continue to facilitate the Broken Hill Lead Reference Group to address the effects of lead contamination on the City of Broken Hill.	Ongoing to 2021	COO	Organisations involved in lead management achieve their functions as captured in the annual report. Annual report by Council on the ongoing management of lead contamination.



**5.10 Plan for Enhancing and Protecting the Natural Flora and Fauna**

Improve the liveability of Broken Hill



Initiative	Action	Timing	Who	Targets
Bypass for heavy vehicles	Advocate (State and Federal Government) to divert mining trucks out of the CBD.	Ongoing	GM	Broken Hill bypass for heavy vehicles planned.
Broken Hill Lead Reference Group	Advocate to ensure the continuation of the Broken Hill Lead Reference Group (State Government).	2018/2019	GM	Broken Hill Lead Reference Group work funded by the State Government.
	Continue to facilitate the Broken Hill Lead Reference Group to address the effects of lead contamination on the City of Broken Hill.	Ongoing to 2021	COO	Organisations involved in lead management achieve their functions as captured in the annual report. Annual report by Council on the ongoing management of lead contamination.



5.11 Built Environment Plan

Increase the liveability of Broken Hill



Initiative	Action	Timing	Who	KPIs/Targets
Development Control Plan (DCP)	Review the DCP to enhance the natural environment and landscaped areas in new develop applications for industrial land.	2019/2020	COO	Increased vegetation with a set minimum percentage of land requiring landscaping within the development.
Increase the liveability of Broken Hill	Develop a Concept Plan to beautify Argent Street with a focus on increasing vegetation.	2018/2019	COO	Concept Plan developed.





[www.brokenhill.nsw.gov.au](http://www.brokenhill.nsw.gov.au)



## ORDINARY MEETING OF THE COUNCIL

March 5, 2019

**ITEM 4**BROKEN HILL CITY COUNCIL REPORT NO. 42/19

SUBJECT: ADOPTION OF BROKEN HILL, COMMUNITY HUB AND CULTURAL PRECINCT - DRAFT CULTURAL FRAMEWORK AND SYNOPSIS REPORT 16/89

PREVIOUS ITEMS: BHCC22/19 - BROKEN HILL LIBRARY, COMMUNITY HUB AND CULTURAL PRECINCT - DRAFT CULTURAL FRAMEWORK AND SYNOPSIS REPORT FOR PUBLIC EXHIBITION - Ordinary Council - 20 Feb 2019 6:30pm

**Recommendation**

1. That Broken Hill City Council Report No. 42/19 dated March 5, 2019, be received.
2. That Council adopts the Broken Hill Library, Community Hub and Cultural Precinct - Cultural Framework and Synopsis Report.

**Executive Summary:**

At the February 2018 Ordinary Meeting of Council, Broken Hill City Council unanimously committed to the reinvigoration of Argent Street as the city's premier urban precinct through the development of a cultural hub that creates an improved customer experience for residents and tourists (See attachment 1).

The precinct will link the unique cultural and heritage aspects of Broken Hill and be underpinned by the construction of a new library and community hub at the rear of the town hall façade. The purpose of the plan is to reinvigorate Argent St and create a critical mass of visitation and foot traffic.

Council has since engaged Neeson Murcutt Architects (NMA), a leading innovative architectural firm within Australia to develop a Cultural Plan Framework (stage one) and construction ready drawings for the development of the Cultural Precinct. (stage two).

On January 24, 2019 Council unanimously resolved to go out for community engagement for stage one of the Draft Cultural Framework in line with the associated Community Engagement Plan. During the engagement process Council sought to ascertain which Council and community services the public would like to see located in and around the new library. During this engagement period there was considerable support for the overall development of a cultural precinct and co-location of the library and archives. The idea of a site swap with the Police, and particularly its impact on the coffee shop within the VIC was not supported. The Police have now withdrawn their interest in the VIC site.

At the February 2019 Ordinary Meeting of Council following the period of community engagement Broken Hill City Council placed the *Broken Hill Library, Community Hub and Cultural Precinct - Draft Cultural Framework and Synopsis Report* on Public Exhibition for 28 Days, opening on 23/02/2019 and closing on 22/03/2019. During that period 453 submissions were received, with most of those objecting to co-locating the Visitor Information Centre and the Geo Centre with the Community Hub and Cultural Precinct.



The Draft Framework has been amended to reflect community feedback and this report seeks its final adoption.

The changes made to the draft framework include:

- Reference to the potential site swap of Police and VIC building have been removed
- Section 5.3 now includes only one cultural mix that indicates that the Police will move out of the CBD. The text supporting this mix has also been amended.
- Additional spin-off strategy has been included for the Broken Hill Regional Art Gallery in Section 8.
- References to RV and Caravan Parking on the current police site have been removed.

### **Report:**

At the February 2018 Ordinary Meeting of Council, Broken Hill City Council unanimously committed to the reinvigoration of Argent Street as the city's premier urban precinct through the development of a cultural hub that creates an improved customer experience for residents and tourists (See attachment 1).

The precinct will link the unique cultural and heritage aspects of Broken Hill and be underpinned by the construction of a new library and community hub at the rear of the town hall façade. The purpose of the plan is to reinvigorate Argent St and create a critical mass of visitation and foot traffic to the area.

Council has since engaged Neeson Murcutt Architects (NMA), a leading innovative architectural firm within Australia to develop a Cultural Plan Framework (stage one) and construction ready drawings for the development of the Cultural Precinct. (stage two)

On January 24, 2019 Council unanimously resolved to go out for community engagement for stage one of the Draft Cultural Framework in line with the associated Community Engagement Plan. During the engagement process Council sought to ascertain which Council and community services the public would like to see located in and around the new library. During this engagement period there was considerable support for the overall development of a cultural precinct and co-location of the library and archives. The idea of a site swap with the Police, and particularly its impact on the coffee shop within the VIC was not supported. The Police have now withdrawn their interest in the VIC site.

At the February 2019 Ordinary Meeting of Council following the period of community engagement Broken Hill City Council placed the *Broken Hill Library, Community Hub and Cultural Precinct - Draft Cultural Framework and Synopsis Report* on Public Exhibition for 28 Days, opening on 23/02/2019 and closing on 22/03/2019. During that period 453 submissions were received, with most of those objecting to co-locating the Visitor Information Centre and the Geo Centre with the Community Hub and Cultural Precinct.

In addition to the community engagement undertaken a further two engagement sessions were held during the public exhibition period.

### Broken Hill Young Leaders Group – 27/02/2019 - 9 participants

#### Feedback Summary:

- Generally supportive of the Library and Cultural Hub
- Would like to see increased greening of CBD and city in general
- The VIC is a good location for the Police
- People don't use Visitor Centres much anymore as they look online



- Would like to see more bike racks in precinct and other places, possibly incorporating art into bike racks
- The see a hub as a place for youth to escape/chill/relax
- Suggested keeping heritage features but also have new modern things
- Have a digital interactive map that told people about Broken Hill and where to visit
- More murals/art would be good to make it more interesting around Broken Hill

#### Broken Hill Business Community – 20/03/2019 – 10 participants (plus 4 Councillors)

##### Feedback Summary:

- Generally supportive of the Library and Cultural Hub but not of relocating the VIC or Geo Centre.
- Parking was raised as an issue and in particular the need for untimed parking for CBD workers.
- Highlighted the need for better signage.
- They agreed with the need to plant trees but were disappointed that it hadn't happened some time ago.

#### Public Submissions Received

Template letter	427
Template letter + additional comments	14
Other Submissions	12
Total Submissions	453

Note: Each submission received is acknowledged in writing, we have been notified by one person that they did not sign the letter that was submitted to Council. This letter has been removed from the above summary.

<b>Template Response (427)</b>
Template Response: I object to the co-location of the Visitors Information Centre and the Geo Centre to the proposed Community Hub and Cultural Precinct. The Visitors Information Centre and Geo Centre are both standalone important tourism assets as and where they currently are. Leave them as they are.
<b>Template Response + additional comments (14)</b>
Template letter + Please leave the VIC as it is as we have our own Community Hub and don't need it to change
Template letter + Our Visitor Information Centre is great where it is – great parking. Find a way to use the vacant areas.
Template letter + If the Visitors Information Centre can't be left as is then maybe it is time for the Councillors to be replace with and Administrator so that the city may get back on track. I have lived in Broken Hill for Seventy-Seven years and this is bad as I have seen.
Template letter + Do not move the VIC. Let Police find their place to build purpose office.
Template letter + No need to move any of these. Get better people planning things
Template letter + This purpose-built building is very good for tourist parking. Why spend \$ on another site, The Police Station should look old inland Energy site, it's real good
Template letter + The building could be better used as a hub for tourism
Template letter + Councils job is to first support local business - It's people away (remainder illegible)
Template letter + This business is the best thing Broken Hill has
Template letter + Don not place all eggs in basket, great private business supporting Council tourist Services just need to expand current asset to promote features of our heritage
Template letter + VIC is already a community Hub, multiple organisations use this facility for its easy access for disabilities, e.g. SSC, Mission Australia, Mothers and babies. Elderly use this convenient location with short walking distance, ramp and parking availability. Convenient for caravans and mobile homes and tourists. I'm sure you won't find anywhere in town that has 30 parking spaces to accommodate both local residents and the tourists. It would only be detrimental to the Broken hill Community and possible loss of income to the



tourism part. We have a lot of grey nomads, travelling so, location for all. It's the reason why people come for coffee and to visit.
Template letter + I also object to the statement that it's an emotional response. Why does the council have to wreck something that is 'purpose built' and very successful, where it is. As for the coffee shop it's the main place where more than a handful of community can gather together for informal meetings etc., and where the tourists can peruse their maps of attractions in our city in cool comfort over a cuppa and has plenty of parking available,
Template letter + I am not "emotional". Just want to see council not make decisions that cause more spending, when the "community hub" is already established at the VIC. Council needs to spend some time at the Centre and see the busy place.
Template letter + There are no "shows" attended; the Broken Hill website is terrible; the NSW Tourism website is laughable; there is no international promotions and I could go on and on. This will be a nail in the coffin if you move a 'specific built' VIC to a location with vehicle and large vehicle parking next to a purpose-built VIC. A terrible idea! Look to the regional VIC's – Wake Up!
<b>Other Submissions (12)</b>
Suggests using Part of Duke of Cornwall Park for Police site
With the announcement of bus services between BH and Adelaide, BH and Mildura, we must at all costs, keep our VIC / Bus Depot. Amazing what opportunities now are open for us to utilise the Chinese flights into Adelaide. That in itself gives us amazing tourism opportunities.
Do not shift the VIC
Also see attachment 2 (9 submissions)

#### Response to Key themes from submissions

<u>Issue/Comment</u>	<u>Response</u>
Objection to co-location of VIC and Geocentre with the Community Hub and Cultural Precinct	Section 5.3 of The Framework now includes only one cultural mix that does not include the Visitor information Centre (VIC) or Geo Centre. The text supporting this mix has also been amended.
Suggestion to elevate new library to provide shaded parking underneath	Providing shaded parking areas has being discussed extensively during the development of the framework and all options are being considered to ensure appropriate shaded parking is provided both in the precinct and throughout the broader CBD where possible
There won't be enough parking	Parking has been discussed extensively during the development of the framework and provides for an overall net increase parking in the CBD
50+ people are more likely to utilise a VIC if there is parking to accommodate large vehicles	An RV and caravan parking area is currently being developed at Kintore Reserve. New research indicates that this demographic is happy to walk to destinations as long if appropriate parking is provided.
If the current Library Building is suitable to house the archives why isn't suitable for the Library?	The currently library is currently less than one third of the size recommended by Libraries NSW for a population the size of Broken Hill and does not meet many of the standards of a modern library. However the architects have advised that the existing will be well suited for archive storage with the appropriate interventions.
The current VIC provides a great service to locals and visitors, why change it?	The VIC has provided a wonderful service the locals and visitors alike for many years. But it is important to review services and ensure that both the building assets and services provided from them meet modern needs and are the best use of community funds. The VIC currently operates with over a \$500,000 loss each year with very little spent on the building. Co-locating the VIC to the precinct would provide the opportunity greet visitors in one



	of our heritage buildings i.e. Police Station or Town Hall Façade and also reduce overall operating costs. It is also important to consider the way people travel and source information is continually evolving with many visitors accessing information on websites or social media. Face to face service remains important however the demand for that type of service will continue to decrease.
Suggestion that Duke of Cornwall Park would be suitable location for new Police Station	It is believed the police have secured a location outside of the CBD.

There are a number of other suggestions both within and outside the scope of this project. The suggestions relating to this project will be shared with Neeson Murcutt Architects for and those ideas outside of the scope of this project will be considered separately.

Based on the submissions received the following amendments have made to the Draft Framework:

- Reference to the idea of the site swap of Police and VIC have been removed
- Section 5.3 now includes only one cultural mix that indicates that the Police will move out of the CBD and does not include the Visitor information Centre (VIC) or Geocentre. The text supporting this mix has also been amended.
- Additional spin-off strategy has been included for the Broken Hill Regional Art Gallery in Section 8.
- References to RV and Caravan Parking on the current police site have been removed.

### Visitor Information Centre

When considering the case for co-location of services it is important to also consider Councils overall financial position and the ongoing cost of operating across multiple sites and the inability to maintain buildings to an appropriate standard. The average net operating cost for the VIC from 2015-2018 is (\$519,315) per year, with only \$30,000 in capital works (Includes signage, internal fixtures such as counters and desks and does not include any capital renewals) being spent on the building over the past 10 years. If Council does not reduce its operating costs for services, it must consider options for increased revenue.

<b>Visitors Information Services - Service &amp; Building</b>	
<b>Income</b>	<b>Average (Year 2015-2018)</b>
Tourism Sales/Commission	194,832
Rental of VIC Building	17,622
Donations/Other	2,190
<b>Total Income</b>	<b>214,644</b>
<b>Expenditure</b>	
Employee Costs	329,985
Visitors Information Service Related Costs	101,530
Building Maintenance	60,205
Building Operations	135,739
Depreciation	106,501
<b>Total Expenditure</b>	<b>733,959</b>
<b>Net Cost of Service</b>	<b>(519,315)</b>



### Funding Considerations

Any application to State or Federal Government for grants requires alignment with their strategic plans. The NSW Government's recently released Cultural Infrastructure Plan 2025 identifies the priority areas for investment across the State, and prioritises the development of co-located cultural precincts rather than standalone service developments.

This plan can be found at:

([https://create.nsw.gov.au/wpcontent/uploads/2019/02/20190206\\_CIP2025.pdf](https://create.nsw.gov.au/wpcontent/uploads/2019/02/20190206_CIP2025.pdf))

The Broken Hill Library, Community Hub and Cultural Precinct project aligns with the NSW Government's strategic priorities which are:

1. Cultural Infrastructure supports strong communities and economies in NSW
2. Access to space for community participation in culture
3. Cultural Infrastructure for collaboration and thriving cultural sector
4. Creating Impact through partnerships and capacity building

It is likely that Council's chances of securing Government funding for this project will be significantly enhanced if it delivers a cultural precinct with maximum concentration of services. This would create a 'critical mass' within the precinct to create a sense of vibrancy, reinvigorate the city's traditional heart in Argent Street, and assist in the long-term creation of a day/night economy. All of these factors have been central to the development of the Cultural Framework.

The Police have now withdrawn their interest in the VIC site. The town centre, focused around Argent Street, is an important employer supported by key government agencies. The Police are a significant employer and to lose this important community service, civic presence, sense of safety, and significant employer (65 -100 staff) from the centre of town will be a negative legacy for Broken Hill. Given the central premise of reinvigorating Argent Street is about a critical mass of people to the area, it is counterproductive to the stated objectives to lose that employer presence, particularly when it could have been avoided.

Given the unique heritage listing of Broken Hill and the efforts through this strategic initiative to capitalise on it, it would be preferable in the longer term for the visitor 'welcome' to be in an historic building, such as one on Argent Street, in the lower level of the Town Hall facade or the 'old' Police building. This however, will be a decision for future Councils.

### **Strategic Direction:**

- |                |   |
|----------------|---|
| Key Direction: | 1.3 Our history, culture and diversity is celebrated<br>2.1 Our economy is strong and diversified and attracts people to live, work and invest  |
| Objective:     | 1.3.4 Provide cultural services and facilities that celebrate our rich history.<br>1.3.5 Sustain and grow arts and culture and preserve the importance of our social capital, built heritage and history.   |
| DP Action:     | 1.3.1.07 Provide a library service for the City and surrounding area<br>1.3.1.08 Develop a Library Services Strategic Plan<br>1.3.1.09 Initiatives from the Library Services Strategic Plan are implemented<br>1.3.1.06 Preserve historic records held within Council custodianship<br>2.1.4 Increase economic opportunities by activating public spaces. |



**Financial Implications:**

No financial implications as they relate to the project; funds have been budgeted for the development of the Cultural Framework and the development of tender ready construction plans for the building of a community hub / library facility.

More broadly Council will need to carefully consider its budget position and levels of service delivery if it wishes to sustain its adopted long-term financial plan. This will be the subject of discussion throughout the Councillor budget briefing sessions over the next month and in the lead up to the presentation of the draft annual budget.

**Attachments**

1. [!\[\]\(b1b781be830eb908d845c527ab08d5f8\_img.jpg\)](#) Update on City Library Relocation Report to Council February 2018
2. [!\[\]\(2176a4ba510fa27404d783166e891577\_img.jpg\)](#) Public Submissions
3. [!\[\]\(a3b1c8d49688274496e55f2751cb8993\_img.jpg\)](#) Draft Broken Hill Cultural Framework and Synopsis Report

JAMES RONCON  
GENERAL MANAGER



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28 February 2018

ORDINARY MEETING OF THE COUNCIL

February 20, 2018

**ITEM 10**

BROKEN HILL CITY COUNCIL REPORT NO. 10/18

SUBJECT:                      UPDATE ON RELOCATION OF CITY LIBRARY                      16/24

**Recommendation**

1. That Broken Hill City Council Report No. 10/18 dated February 20, 2018, be received.
2. That the results of the Broken Hill Charles Rasp Memorial Library community consultation be noted.
3. That Council commit to a new library and community hub to be constructed at the rear of the Town Hall Façade that will create a civic and cultural heart for the City.
4. That Council support the incorporation of the Outback Archives into the proposed new library and cultural hub building as part of a broader cultural precinct development.
5. That Council note the existing budget allocation of \$150,000 matched by a Commonwealth Grant for an activation study for the Central Business District (CBD), which provides funding for specialists to undertake the community engagement, design and provision of construction drawings and costings for the Cultural Precinct Development project.
6. That Council commit a further \$150,000 as part of the 2018/19 budget to complete the design and construction plans for the library as a component of the cultural precinct development.
7. That Council note discussions with BHP Billiton Foundation (BHPBF) around the requirement for any potential changes to project scope and required prior approvals by the BHPBF under the Council - BHP Billiton Charitable Foundation agreement.
8. That Council note that investment in these projects will allow Council to seek funding contributions for a project that will be 'construction ready'.
9. That Council note that endorsement of this Cultural Precinct project and new Library and Community Hub will establish it as priority project for Broken Hill City Council with the Mayor, General Manager and Council staff using every opportunity to advocate for it on behalf of the Community.

**Executive Summary:**

At the August 2017 Ordinary Meeting of Council, Council resolved to undertake an extensive community engagement process to work with the community on the future of the Charles Rasp Memorial Library.

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It was also resolved that following the engagement process, the General Manager would return a detailed report to the December 2017 Ordinary Meeting of Council with an assessment of the feedback received and some options for the future of the library.

The final engagement session with the community was held Wednesday 29 November 2017.

Due to the December meeting of Council being moved forward two weeks, the timeframe only allowed for a summary of key results of the consultation to be reported to the meeting with a more extensive report to be provided to Council at the February 2018 meeting. The key results showed that 64% of respondents nominated to have a new library facility constructed. Of those who specified a preferred location for a new library, 70% selected the site behind the Town Hall Façade.

During the extended period for analysis of the data, staff were provided with a further opportunity to assess the project's strategic alignment with NSW Government future planning strategies and grant funding and other opportunities that exist for Council to consider its decision to formally endorse the construction of a newly built library and community hub at the rear of the Town Hall Façade.

The time has also allowed staff to undertake a further body of work that would package up the construction of a new library and community hub into a Cultural Precinct for the City – a project that leverages and advances Broken Hill's status as Australia's First National Heritage Listed City.

The proposed new library and community hub is intrinsically linked to the broader development of a Broken Hill cultural precinct and creates an opportunity to establish the civic and cultural heart of the City by providing a peoples' place in the mixed use precinct of retail, commercial and possibly residential.

**Report:**

This vision for the new library, community hub and cultural precinct aligns with the focus of reinvigorating Argent Street as the City's number one urban precinct, linking the disparate cultural facilities of the city through an interpretive wayfinding project, integrating the central themes of Council's Broken Hill Living Museum + Perfect Light Plan (BH LM+PLP) adopted by Council in 2015 and a number of the City's other strategic frameworks around smart communities, heritage, strategic land use etc.

This project will deliver an authentic and immersive resident and tourist experience that allows the city to capitalise on its heritage status and opens opportunities for residents and operators to put into play their ideas to add to the Broken Hill experience. With an upgraded main street, interactive attractions and public art, tourists will have an abundance of options to extend their stay. This transformation will send a clear message to residents, visitors and investors that Broken Hill is a destination differentiated from all others through its originality, fearlessness, creativity and cultural narrative.

**Community Engagement**

At the August 2017 Ordinary Meeting of Council, Council resolved to undertake a community engagement process to work with the community on the future of the Charles Rasp Memorial Library and what new features the community expected would be included in the facility.



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Council received 232 replies during the three-month community engagement programme which included five face-to-face engagement sessions and a survey conducted November 2017.

The survey was available on Council's website and hard copies were available from the Charles Rasp Memorial Library and Council's Administrative Centre. Small amounts of feedback were also collected via Facebook, e-mail and one ordinary monthly meeting of Council.

64% of respondents nominated to have a new library facility constructed. Of those who specified a preferred location for a new library, 70% selected the site behind the Town Hall Façade.

The five face-to-face engagement sessions attracted many of the library's most dedicated users. It should be noted that around 20 per cent of attendees at these sessions expressed a desire for the Outback Archives to be retained in any new library facility. This figure is particularly significant given that feedback regarding Outback Archives was not actively sought as part of the engagement process.

For further details regarding the community engagement process, please see the attached report.

**Service Review**

In June 2017 an internal service review commenced under Council's Service Review Framework, where the Service Review Team worked closely with Library Coordinator and Library Staff to review all aspects of the Library operations.

This included developing an understanding of the level of service currently being provided to the community, identifying any internal operational issues and developing an improvement action plan.

This review further reinforced the limitations of the current building to deliver a modern library service as already identified in the Service Review undertaken by State Library of NSW in 2017.

The library was also benchmarked against five libraries in NSW with a similar population base. Of the six libraries Broken Hill's opening hours were the highest at 52 hours a week and was the only library opened on a Sunday. The suggested minimum opening hours for a population of 10,000 – 20,000 people is 42 hours.

From the service review 39 improvement actions were identified and an implementation plan was recently approved by the Service Review Steering Group.

The Library was also one of a pilot group of Service Reviews undertaken in 2017, other services reviewed included the Visitor Information Centre, Albert Kersten Mining and Minerals Museum and the Art Gallery. Councillors were invited to attend a briefing session on Tuesday 6 February 2018 to hear the outcomes of the first tranche of service reviews.

All four services currently operate in their own buildings, with large operating deficits (totalling approximately \$1.8M) and infrastructure that requires updating and/or maintenance of varying degrees. Council does not have the financial resources to maintain these buildings to the desired level to provide the best possible service to the community. All four services also have similar problems in that the current resourcing levels for the services are not sufficient to meet the service levels being provided or make any improvement to service levels and quality.



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There are number of examples in other communities where these types of services are successfully provided in the one facility and as part of the reviews the option of co-location of two or more of these services has been broadly looked at and this should be further considered when the future of the Library is determined. Co-location could provide the opportunity for more efficient use of staff and a better quality and range of services. A new facility could also accommodate the Kersten Mining and Minerals Museum (Geocentre), Visitor Information Centre and the Council's Customer Service front of house.

The data analysis and an interrogation of Council's existing plans and service level reviews has resulted in an opportunity to create a hub of culture and activity for the whole of the City to enjoy. This central facility would be a place where people can connect, learn, enjoy and celebrate their identity... an opportunity to bring arts, culture, history and literature together for the community. This aligns directly with several key objectives in the Broken Hill Community Strategic Plan 2033 - Your Hill. Your Home. Your Vision.

### **The Vision**

This project's vision aligns with the focus of reinvigorating Argent Street as the City's number one urban precinct.

The City's current community hubs (Library/Archive, Albert Kersten Mining and Minerals Museum, Broken Hill Regional Art Gallery, the Town Square, Civic Centre and Sturt Park all respond to community need, attracting people and providing friendly, inclusive focal points for the community to access services, support and events. They are important community assets – inviting public spaces encouraging interaction. The proposed new library will be the heart of this Cultural Precinct and its development also addresses the inadequacies of the current library building.

However, at the current time, Broken Hill has three competing urban precincts (Argent Street, Westside Plaza and Broken Hill Village) and Argent Street is arguably not the central hub that would be expected for a regional centre of its size. So an increased focus on the renewal of the CBD is required to ensure the ongoing vibrancy of this urban precinct. It is noted that the NSW Health Services development in Crystal Street will also add to this objective.

Council has reassessed its current projects including the relocation of the Outback Archives and this has revealed a significant underestimation of building costs from the project outset.

The costings to rehouse, secure and amplify the Broken Hill and Outback Archives in the basement and ground floor of the City Council Administration Building have, in my view, always been unrealistic. Council, working with a Quantity Surveyor Steve Williams, Flightpath Architects and Sue Hodges Productions, have since arrived at a more realistic budget of \$3.06m. What this means for the project is a mid-level commercial build, a reduced display of the Archives, minimal interactivity and a significant lack of opportunities for community engagement. Continuing forward with this result will mean that the project brief and community expectations will not be met. Overall, this revised budget now exceeds the original project budget by \$800k.

This means that, without further funding, the Archive build and relocation can no longer progress. The poor health of this project is further compounded by a change in assumptions as to whether the basement of the Council Administration Centre is the ideal place for Archive storage, the fact that objectives for the display and amplification of the collection (as delivered to the community during extensive consultations) cannot be met, and the fact that there has been significant community support to build a new library on the Town Hall Façade site.



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A change in the specifications of current projects present an opportunity to improve the scope, rationale and deliverables. Recognising and adopting a better opportunity and outcome will result in a more rewarding and meaningful project with enhanced vision, goals and outcomes.

Significantly with this project the opportunity exists to retain the Broken Hill and Outback Archives as part of the new library facility, thereby keeping two complementary services together. Objectives guiding the original BHPBF Donation Agreement around enhanced presentation and secure collection storage in a protected environment can be salvaged, as this new proposal will see both Library and Archives forming the centrepiece of the new Cultural Precinct and gateway to the Council's arts, leisure, recreation, information, administration and education services.

The digitisation of the City's archival heritage will continue to progress independent to the other project elements. However, Council has approached BHPBF - to request a discontinuance of the build of the Mineral and Art Intersections (parklets) to instead deliver a series of artworks as 'interpretive wayfinding' to enliven the new Broken Hill Cultural Precinct.

**Funding and Objectives**

Council has secured \$150,000.00 in grant funding through the Building Better Region's Fund, matched by Council's 2017/18 budget allocation of \$150,000.00 to undertake a study in activating the City's Civic spaces.

- Develop a Community Hub Framework to inform long term decision making and financial planning in terms of the sustainable development of Civic Spaces in the CBD.
- Develop capability to deliver integrated civic facilities that encourage strong connection with communities and closer familiarity with services among residents and visitors.
- Provide a toolkit to build spaces that are more community responsive through new infrastructure.
- Provide a Sustainable Mobility Solution to make informed spatial decisions (around parking, walking, cycling and public transport) essential for a liveable community and a healthy city.
- Enhance opportunities to secure government funding by promoting a co-located, integrated approach to service delivery.
- Develop architectural designs to activate framework and solutions.

This funding, along with the community engagement, analysis of current projects by staff and community support for a new library, have provided the opportunity to realign projects to meet community need.

With the new library now as the central focus, it is envisaged that the proposed civic building on the Town Hall Façade site will be the active face of the City with the vision to create a hub of culture and activity for the whole of the City to enjoy. The Cultural Precinct itself will be a vibrant place for meeting, learning and interacting with the local community. It will be a gateway to the Council's arts, leisure, recreation, information, and administration and education services.

Key objectives and required outcomes for Broken Hill City Council are:

- An active and engaging main street
- A central community hub to provide a place of creativity, collaboration, connection, learning, convenience and culture
- A multi-purpose facility for residents and visitors
- A centre that the community will define as "our place"



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- Integrated technology throughout the facility
- A strong connection to our history and heritage
- A streetscape and facility that will create an activated place that runs from day to night with creative and original experiences
- Public art that will have a significant contribution to the facility's presence as a community hub.

The project will be judged as successful if it stimulates collaboration and creative partnerships; supports creative endeavours of all kinds for all ages; provides beautiful and useful spaces and places in which to meet, share, learn and create; provides excellent cultural facilities and programs; and, ultimately, helps make Broken Hill a more liveable, enjoyable, healthy and alive place that affords cultural experiences and opportunities for participation to all residents

**Social Return on Investment**

The opportunity to create a new community hub for the Broken Hill community presents numerous social benefits. The library's value as a place that is a safe, trusted, welcoming and inclusive environment is the most often quoted contribution. Libraries promote acceptance and understanding of others by acting as neutral meeting places accessible to the whole community.

The availability of public library collections, information and lifelong learning can address disadvantage by ensuring free and equitable access for all community members; address the needs of specific target groups; contribute to developing, maintaining and improving literacy levels; and preserving the past through local and family history collections.

This well-known value of the public library will provide the core of this multi-purpose facility. The library and community hub could become a centre of cultural activities appealing to all.

**BHP Billiton Foundation (BHPBF)**

This vision has been canvassed with the BHPBF, who has made significant investment into heritage projects for the City. Regular ongoing dialogue occurs with the BHPBF through their contribution of \$5.7m of funding to pursue two Council supported projects – the digitisation of the archives along with their relocation and the construction of mineral and art intersections to interpret the mineralogical rainforest of the city.

Given the recent resignation of the Executive Manager Strategic City Development, the General Manager has taken the lead in the discussions with the BHPBF around the current projects and their status. The BHPBF remains very enthusiastic about seeing an outcome in keeping with what the community wants. The current agreement between the BHPBF and Council provides for a change of project scope on request from the Council and would be subject to the deliberations of the BHPBF's Board.

In dialogue with the BHPBF, the BHPBF has indicated a willingness to consider a request from Council for a change in the project scope placing the Archives in the centre of the Cultural Precinct, rather than at the Council Administrative building. Discussions of how the mineral art intersections fit in the Cultural Precinct have also been positive and there is a strong indication that the funding could be reallocated to the construction budget for the proposed new facility.

**Strategic City Priorities and Advocacy**

Should Council agree to create a Civic and Cultural Heart for the City of Broken Hill, this should be considered to be a major strategic priority for the City. It will form the cornerstone



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of future advocacy strategies and approaches to government and private partners, in much the same way as currently occurs with the Broken Hill Airport redevelopment.

Council staff will prepare an advocacy paper that will be provided to all visiting dignitaries to Broken Hill, both levels and sides of Government establishing this project as a community priority and a central theme that the Mayor and General Manager will take forward in any discussion they have at State and Commonwealth level. Staff will also actively advocate with State and Commonwealth bureaucrats to ensure this project and the receipt of successful funding is firmly on their radar.

It would be remiss of me not to extend my sincere thanks to Council staff from across the organisation who accepted an invitation to be part of a broader Innovation Working Group and think tank who assist greatly in the development of ideas through sound research, their own vast experiences and their genuine interest and passion in seeing a vibrant and successful Broken Hill. Staff from across Strategic City Development, Grants and Submissions, Business Improvement, Finance, Communications and Engagement, Corporate, Library and Heritage are acknowledged for their invaluable Counsel.

**Strategic Direction:**

- |                |   |
|----------------|---|
| Key Direction: | 1.3 Our history, culture and diversity is celebrated<br>2.1 Our economy is strong and diversified and attracts people to live, work and invest  |
| Objective:     | 1.3.4 Provide cultural services and facilities that celebrate our rich history.<br>1.3.5 Sustain and grow arts and culture and preserve the importance of our social capital, built heritage and history.   |
| Function:      |   |
| DP Action:     | 1.3.1.07 Provide a library service for the City and surrounding area<br>1.3.1.08 Develop a Library Services Strategic Plan<br>1.3.1.09 Initiatives from the Library Services Strategic Plan are implemented<br>1.3.1.06 Preserve historic records held within Council custodianship<br>2.1.4 Increase economic opportunities by activating public spaces. |

**Relevant Legislation:**

Nil

**Financial Implications:**

If approved, \$150,000 will be committed to this project in the 2018/2019 budget to complete the cultural precinct and library and community hub projects through to the architectural design and construction ready documents for presentation to funding agencies and potential investors.

**Attachments**

1. Library Community Engagement Report



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JAMES RONCON  
GENERAL MANAGER



#### **PARKING UNDER THE LIBRARY**

I was heartened to read where the public meeting to discuss the plan for our new library “was a great session” and also stated “the bigger picture which is to deliver a quality facility that will provide a better experience for the community members and assist our struggling Central Business District.

The site location is at present on a large parking area in the CBD and is a great advantage for close access to the CBD. This area should not be lost by filling it in with a library building that is not elevated. The more parking we have for the big events, rallies and celebrations in the town square and shopping the better and must be an obvious advantage for Argent Street.

I made this suggestion in writing to the City Council that the library needs to be elevated to give parking underneath. With our high summer temperatures up to 46 degrees, covered parking is an attraction to the motorists. An example is both the Plaza area and the Village where cover makes shopping easier and more attractive by not having to get in a motor vehicle that is an oven in summer.

When applying for funding I believe we should not settle for second best!

We travel to other cities and find covered parking is available and an advantage.

So far I have seen no consideration in any of the plans of showing any consideration of this popular boost to the CBD and Argent Street shopping, by keeping the parking.

Council has asked for suggestions and I would like to know whether they have been considered



4<sup>th</sup> March 2019

The General Manager  
The Mayor and Councillors  
Broken Hill City Council  
PO Box 448  
BROKEN HILL NSW 2880

E: [council@brokenhill.nsw.gov.au](mailto:council@brokenhill.nsw.gov.au)

Dear Sir and Councillors

**RE: Broken Hill Library, Community Hub and Cultural Precinct – Draft Cultural Framework and Synopsis Report.**

We wish to lodge an absolute objection to the co-location of the Visitor Information Centre (VIC) and the Geo Centre to the proposed Community Hub and Cultural Precinct.

The Visitor Information Centre is an important tourism asset and it is already a community hub for the people of Broken Hill and its visitors.

The GEO Centre is an important tourist destination and an asset to Broken Hill.

Reasons for the VIC to remain where it is:

1. It is vital that a VIC encompass easy access for foot traffic, near and close by to parking and facilities eg: toilets, showers, cafe.
  - Can you imagine walking a 5+minute walk to the proposed relocation area in 40C heat?
2. It is vital that a VIC encompass easy access to close and relevant parking for vehicle- towing Caravans and campers and for RVs and for Tourist Coaches.
3. Almost all regional VIC's are located in an area that has parking to accommodate larger vehicles.
4. Baby Boomers or 50's + people are more likely to utilise a VIC if there is a parking area to accommodate their larger vehicles.
5. Baby Boomers are a growing population and are the largest demographic in Australia spending more time on the roads.
6. The largest growing demographic of travellers are also the biggest purchasers of larger vehicles for towing purposes and one of the largest groups of RV users. These are 50s+ age group.
7. The 50's+ age, baby boomers, groups are also in the category of requiring close by services due to fragility.



8. Broken Hill has a purpose built Visitor Information Centre in the right location – why change a great thing?

Yours sincerely





Date 14th February 2019

Mayor Councillor Turley AM  
Broken Hill City Council  
P.O. Box 448  
Broken Hill  
NSW 2880

Dear Madam Mayor,

I would first like to congratulate the Council for its decision to rebuild our Community Library and locate our Archives in the same building. Such a facility is an important part of our community.

I would also like to lodge my opposition to the site swap proposal between the existing Police Station and the Visitors Information Centre.

The Visitors Information Centre (VIC) was built around 1978 with funds raised by local businessmen Kevin Dodd, Don Clisby and Colin Jack. Additional funds were given by the Council. It was a community effort to build a purpose built facility to cater for Interstate Buses and Tourists visiting the area. The location was originally an old Shell Fuel Depot that proved to be the perfect spot. Close to the CBD with ample parking for Buses, Motorhomes, Caravans and Vehicles.

In the forty years since the building was erected it has set a standard for ease of parking, amenities, position and customer satisfaction. I recently looked at Trip Advisor the gauge tourist feedback. As of yesterday 62% rate the VIC as excellent and 29% as very good, thats 91% tourist satisfaction. Those figures are unheard of, a level of satisfaction that eclipses other tourist centres.

How did we get it right? A purpose built building that can accomodate Buses and ample parking for caravans and motorhomes. If you read the Trip Advisor comments people love the idea of a cafe in the centre. So many people appreciate the ability to collect their tourist information, relax and plan their stay in Broken Hill. I have over 35,000 visitors and the feedback we get is the tourists love our VIC. The only complaint is the 3:30 close of visitors information.

While I understand the VIC costs money to operate, it generates millions in tourist dollars to local attractions, accomodation, restaurants, clubs and local tour operators. Tourists centres are not a profit centre, they are a service.

Our Tourist Centre has set the standard that other councils have adopted. Dubbo, Bathurst, Lithgow and Clare Valley has located their tourist facilities outside the CBD and provided ample parking. Clare originally located in the CBD and the result was traffic chaos and upset tourists. The new Clare tourist information is now situated outside of the CBD for the same reasons. Ease of Parking and a purpose built building. In fact all of these councils have constructed purpose built centres. I attach images of other Tourist Information Centres in our Region.

I would suggest council consider what we have achieved. A fully functioning purpose built building that works. Broken Hills attraction is different from other communities. The isolation has created a community that does things "outside the box". Tourists love to drive around and discover new things in the heritage community. We need to build on this not diminish it.

Take a look at other tourist information centres





Dubbo Tourist Centre. Purpose built outside of the CBD. Also used for functions



Bathurst Tourist Centre. Purpose built outside the CBD with ample parking



Lithgow Tourist Centre. Purpose Built outside the CBD with ample parking





Broken Hill Tourist Centre. Purpose built with ample parking.

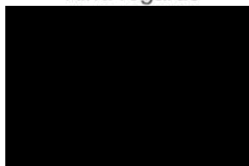
Our tourist centre has become a community hub in its own right. We have over 13 groups meet weekly. Only recently SBS recorded a documentary on our mental health services and group meeting held at the VIC. Talking to people they love the location and choose this venue to meet because of the ease of parking. You simply cant offer similar meeting places in Argent Street because of high demand for parking. It's almost a game of Russian Roulette trying to get a park at the Silly Goat.

None of the fifteen cafes in our CBD can handle an influx of 40 people coming off a bus tour. Our aged pensioners have regular outings at the VIC. It's easy to get a disabled bus into the centre without holding up traffic in a main street. You cannot unload 30 aged care residence in under 15 minutes. Try doing that at Temptations at the Astra.

The mean age of our population is 44 years old. They don't like walking and will always dominate the available car parks in the street. One caravan space can consume six standard 45 degree car parks and one Bus about eight parks. Clare Valley worked out very quickly the chaos three caravans and a motorhome can create. Let's not rezone Kintore Park and force tourists to walk two blocks to get information. Its a bad reflection on the town to upset tourists.

Tourism is an industry we can quickly ramp up. Let's do what other Councils do. Make it easy for the Tourist and inject money into the local economy.

Kind regards





## Public Submission

Submission date: 09/03/2019 02:52 PM

Receipt number: PS-5

Question	Response
Please enter your email address if you would like to receive a copy of your submission:	
Name of document	Draft Cultural Framework and Synopsis Report
Details of submission	I wish to submit my report attached on the above report i am willing to supply any additional information to clarify any items contained in
Supporting documents/files if relevant	<a href="#">Cultural Precinct.pdf</a>
Signed:	



Broken Hill City Council

Submission on Draft Cultural Framework and Synopsis Report

I am submitting my thoughts for the revitalisation of Argent St and the Library, Archive proposal (cultural centre)

I will state from outset, I am not designer or architect and the majority of this report and ideas in this submission are not new and have been taken from previous council reports and from reports on activating main streets that I have found on Internet.

I am also not a professional report writer and whilst I will try to make the report flow in logical sequence as best I can and apologise for my lack of skill and hope this does not create too many problems for readers

Before I get into the report I would like to request when council put reports on Public display on councils web site they should be listed in such a way that citizens can find. The "Draft Cultural Framework and Synopsis Report" this is nowhere near the name that the mayor or GM have been calling the project, They have always used the name Cultural centre and Library, Archive report, (or something Similar) The title of the plan on show created some confusion as to where is the report on the library? *(since typing this, council has now put additional link which is easier for citizens to find to make a submission on Library)*

I wish it to be noted that I believe and moving of either the Visitors Information Centre (VIC) or the Geo centre would not meet the communities expectations and those concepts should be dropped from the plan. Parking for RV's, Caravans and tourists with small children is not suitable and a 5 minute walk in 45C heat or bitterly cold days in winter for elderly or those with young families is not realistic, and remember the vast majority of our tourists are Grey Nomads.

The combining of the VIC, Geo Centre and councils customer service into a Cultural Centre no doubt will result in significant savings for council, this is code for cutting staff, and alternative use of what becomes of the Existing Geo Centre building has not been addressed fully. The location of the Geo Centre is a prime location for a tourist attraction with good parking and is highly visible to the public. Council should be marketing this attraction better as it has potential to be a significant income generator, Council should have a goal to double visitation to this centre to match that of the sculptures

I think this plan and the living museum perfect light plan contain many great ideas and concepts that should be blended together, and I have also tried to look at a bigger picture and offer some alternatives that I believe will meet councils objectives and fall in line with council strategic plan and would be an plan that can be accepted by the wider community, (Perhaps only 1 controversial idea the demolition of existing library) but I shall address that latter,



The question of a new Library and Archives has been so badly managed from the get go, for the council of the day to pick 1 paragraph from a 10,000 word report the living museum and prefect light plan and that part was never consulted with the public. (I attended 2 public consultation on this project) and to suggest the people of Broken Hill support the idea to move the library to Argent street as an anchor tenant created a lot of back lash to the idea.

Then we were told that it was going to cost a lot of money to refurbish existing library and \$800,000 to replace Air conditioner to justify that move has created suspicion within the local community,

The next "brilliant" idea come up with is to locate the Archives to the ground floor of the Admin building only to be told this was not a shovel ready project and the BHP money that had been donated to fund, had to be handed back has created confusion to the library/Archive debate. So much so that any addition new "concepts" about Library and Archives are now going to meet with resistance, and now to swap the VIC for the Police station which most likely will be gifted to the city suggests that there was a considerable lack of knowledge and thought put into the idea.

I like many others in the community believed that council would now build a new Library/Archive building behind the Town Hall façade, and that was why the architects were appointed, but no not this council you have another "Brilliant" idea and now the community is up in arms again. All the community of Broken Hill want is a functional and affordable community museum and archives. To prove my point run a community survey and ask the following questions.

- Do you want a functional and affordable library and Archives (less than \$7M) to be built behind town Hall façade
- Do you want a "cultural centre" incorporating a Library and Archives (possible greater than \$15M) be built behind town Hall façade and the existing police station

What I am Proposing is a \$10M cultural precinct

\$7,500,000 for library Archive Building, \$500,000 to demolish existing Library, \$750,000 for town square and lighting, \$1,250,000 for modifications to VIC for museum.

Funding would be Council \$2.5M BHP \$2.5M (remaining \$2M to digitise archive), and seek Dollar for Dollar funding from state Government infrastructure funding and I believe the historical records contained within our Archives on Australia's history the Archive component should/could attract additional Federal government funding to protect this asset which could assist with suitable environmental controls and display case

Irrespective as to what councils final project will be, council WILL need to appoint a person to "sell" the project to the community.



## Part 1 A Cultural Precinct

**Cultural Precinct:** includes new library/Archives, changing the town square and remodelling the VIC.

Council should concentrate on building a new 2 story library/Archive behind the town hall façade, new facility should incorporate a covered outdoor programming space, between the old and new building , a small stage be built on the rear of Town hall façade. (this will give the area a functional separation point). The outdoor programming space could be great open space for small events/buskers/ outdoor cinema using rear of town hall as screen vivid light displays and an important area for Public performance

New building should include café/coffee shop, public toilets, a small public meeting/conference room that would suit under 20 people, Internet connectivity, Major Event office (Ground Floor) that can be used free for organisations who run major events, e.g., St pats, Broken Heel festival, Ag fair and silver city races so that the centre would become a major focus to direct people/tourists seeking information on those events. It could also be used as council Booking office for civic centre events

Entrance for building should be from both Argent st and blende st so there is a flow/tunnel appearance from town hall entrance through the library giving a flow through welcoming appearance or like looking down a mine shaft or looking along a Drive underground,

The rear design of the building should be ultra modern so the designed would be opposite to the heritage of the town hall. gateway goes from old to new and from blende st entrance it would be new to old, showing the link between the past and our future

Archive should include suitable storage area, suitable research area, and exhibition space where some of the city's more valuable history is on show to public, and negotiations should be had with family history group to relocated to an office/ shop front in the archives under the same conditions/lease that they have with NSW Railways

Existing library should be demolished to allow extra programming space on the site and the new library construction can be closer to blende st I also believe that this building contains asbestos and requires a \$800,000 air conditioner, it was this reason why the relocation debate has taken place, and the building without a lift is not inclusive to all community, I understand that demolition will be controversial but with different modifications over the years it has no significant heritage value. And if the existing building retained and modified it will still be an old structure and modification to an old building will be a significant cost. I should image that construction would be difficult working around that building.

Temporary relocate existing library to VIC utilising the office area and the open plan in that section of VIC and containers for storage for duration of build, so extra dividing walls and access door may be needed but these would also combine with any future development of the VIC, (as mentioned latter in my report)

Temporary move existing Archives to top floor of Civic centre for duration of build and if needed hire containers for storage which could be located on civic centre court yard

A review of the current Town Hall parking of who are the user's should be done, I imagine a lot are police officers, and business people after free parking These people should move to beryl st car park opposite the Toyota dealer and the principal of that dealership should be asked not to use the public car park for his vehicles



Light the outdoor programming space with a vivid light display using RGB led technology and computer programmable so at night the light can change to represent different events and the court yard should be used to encourage photo bombing e.g. during st pats some Model horses set up looking like they a running past the winning post people would be encouraged to hope on and take photos to post online, lighting would be green, Broken Heel festival the big stiletto could be located in the space , Christmas time ideal for a light display and xmas music

outdoor programming space could include a couple of sculptures with the like the big chair. A big miner, a big deck chair or even the opposite the small ?? to encourage people take photos and post on social media, and should feature a permanent 3D painting on the court yard floor



The development of the Cultural Precinct centre should also involve the reconstruction of the town square as recommended by perfect light plan, to remove the wall that prevents a flow from railway station to Sturt park, chlorides st to the Sturt park needs to be give the appearance of welcoming people.

The Living museum Perfect light plan suggest running light from the top of the line of lode, I am suggesting that idea be changed so strip lighting down Chloride st from crystal to beryl and from sulphide to oxide as recommended by perfect light project, this will form a "t" shape which would represent a cross in honour of all those that died in wars linking war memorial to RSL club and those that died in the mines from line of lode to Sturt park. once again using RGD Led lights can be programmed to create ambiance during events

This Cross T light would stand out as aircraft fly over at night, The light stream is also to link tourist attractions like BHCC art gallery, Amanda Johnson art west darling arts and the art exchange,

There is a plus side to police moving out and that is it allows road closures without blocking emergency services so street closure for street parties/markets etc. would be easier

The rebuilt town square would be great space for pop up shops, Art exhibitions, or markets

The women's memorial could be located to the front of the civic centre linking June Bronhill and Nydia Edes

Town hall need to have a permanent Vivid light projection installed as part of plan

The Broken Hill Bus Transit terminal, or Visitor Information Centre as it is now known should be re-developed as part of the cultural Precinct, The VIC is not a Destination in its own right and people do not come to Broken Hill because we have a information centre they come to see attractions, to this end part of the VIC needs to be remodelled so it becomes an attraction, removing existing shops on



the western side of the building will open this space to be used for a Cultural museum/living museum etc, (It would also serve as a space for temporary Library whilst construction on new one) The VIC as a museum opens up many opportunities to show case our heritage and could generate income.. Broken Hill VIC cost around \$500,000PA whilst the industry <sup>2</sup> Average operating costs per VIC range from \$100,000 to \$300,000 plus, annually.

Entrance to cultural museum would be through VIC (no need to employ additional staff) and would generate much need income for the centre for the operation costs of VIC.. Australian industry standards of VIC have an average cost of between \$50,000 to \$300,000. Broken Hill VIC costs (\$500,000) are far too high and by having a “destination attraction” cost will be reduced signifantly,

I understand that train link bus service is being investigated and I would imagine they will continue to depart the train station and not use the VIC,

Engagement with VICs can result in 59% or more additional expenditure in the community (or around \$180 per adult visitor) on fuel, food and retail, accommodation and attraction services.<sup>2</sup> <sup>2</sup> VICs generate social benefits for their communities in addition to economic outcomes (e.g. employment, information for residents, community hubs, support during crises, industry training and support). <sup>2</sup> Average operating costs per VIC range from \$100,000 to \$300,000 plus, annually. <sup>2</sup> Economies of scale, in terms of servicing each visitor, drop once a VIC has 35,000 or more walk-in visitors.<sup>3</sup>

We also need to develop Story boards using new technology and video so people can learn about what make Broken Hill unique. These story boards should be located in empty shop windows, including story boards for Patton St Business centre. New technology would be QR barcodes which on each story board and would enable tourist to learn more about each story.

Council Needs to appoint a “champion” or two to keep talking about the project, need to have a display perhaps set up in Pellew and Moores building and windows and to invite public in and get them excited at what can be, and to utilise social media to keep people informed. Funding should be sort for a full time executive to drive the project forward. I think this position may also attract Government funding if tied with my suggestion of marketing person for CDB in part 2.

Council needs to commit to a 10 year plan and the “champions” should be looking at funding opportunities and working closely with stake holders.

<https://www.vividsydney.com/blog/must-see-vivid-sydney-light-displays>

The town square could be a Gathering place for aboriginal and Torres straight islander peoples to do dance, dream time story telling, and art displays.

<https://www.mmigp.org.au/>



Heritage Mural could be painted or Projection on the rear of town hall façade



<http://www.smalltowns.rav.net.au/projects>

This illustrates how small towns in USA manage to create a destination through lights and projections

## PART 2, Urban Activation Project

**No single fix but will take a commitment from all to Make  
the CBD a hive of activity**

The Urban Activation project assists businesses with infrastructure to support the activation of places, improve community amenity and attract markets/events.

The Urban Activation Project identifies projects in the City that:

- Enhances collaboration and partnerships for ongoing sustainable business growth
- Creates destinations for visitors and local residents
- Helps small businesses to thrive
- Stimulates the visitor economy
- Encourages evening and night time economy
- Improves physical conditions and safety of place
- Builds community capacity to activate the public realm and create an inclusive sense of place
- Provides the opportunity for community art or commissioned public artworks
- Improves the environment
- Delivers Smart City solutions
- Are innovative by nature.



For council to revitalised the CBD and to bring more people into the centre a new policy and strategic direction is needed,

The CBD needs to become a destination... both day and night;

- Set up working party consisting of Council, Community, Argent St traders, RDA, chamber of commerce, NSW government rep, and community foundation
- Seek government grant to do the following.
- Do a "stock take" of what available buildings and the amount of space that is available in CBD
- Do a "stock take" of what shops we are Lacking" e.g. with closure of Big W and ED Harrys we have a need for men's clothing.
- Identify potential "national" retailer that may be interested in vacant buildings. E.g. approach Rivers stores to set up the pellew and Moores building
- Prepare a prospectus of each facility
- Offer incentive such as reduced rates, reduced rent, and government relocation grants
- Seek approval to have "POP" up shops in vacant buildings with subsidised rents
- Identify ways of beautify the CBD such as planting Shade trees, colourful and funky street furniture
- Install Music system that can play music along length of Argent st
- Reconsider changes to the town square as per the living museum and prefect light proposal so that the site is opened up and more Family friendly.
- Allow Busking in Town square
- Put on Town square event on monthly to bring people into town
- Review and change Council LEP to stop leakage of business's to outer and residential area's
- Stop the policy of moving mining rates to business
- Work with the state government so should the police buildings become vacant they be Gifted to the city and used as Broken Hill Heritage Museum.
- Seek funding for a CBD Business/Marketing manager
- The Silver City will feature dynamic urban art installations, together with sound and light technology, which will send a clear message to residents, visitors and investors that Broken Hill is a destination differentiated from all others, through its originality, fearlessness, creativity & cultural narrative. *FROM PERFECT Light PLAN, To this end council need to identify locations for murals and have fast track approval policy in place*
- • Joint programme with Council and building tenants/owners to provide illuminated shopfront displays that showcase their unique merchandise in interesting ways.
- • Electrolight can provide a Precinct Lighting Guidelines document to Council for distribution to tenants/owners. This document would include recommendations and practical advice on possible lighting strategies to ensure an effective outcome.
- • Extensive studies have been undertaken on window display lighting in the retail environment. Shopfront lighting can double visitation rates and directly increase sales. Display lighting should be used during the day as well as night for maximum economic benefit.
- Possible partnerships with local artists and schools on the design of the displays.
- Opportunities for engagement with festivals and seasonal events (e.g.: Christmas)



- Interesting shopfront displays will encourage more pedestrian traffic and enhance activation. *FROM PERFECT LIGHTPLAN*
- Council will need have policies to fast track any Application to use CBD as Event and any cost should be Free.
- Council to commit to work with tourist industry and destination NSW to increase tourist numbers in Broken Hill and far west, by 10%PA year on year
- Council has a lot of great information from Living museum perfect light project (see below.)

main values, desires and concerns of the community. These formed the basis of consideration in the formulation of the framework plan. Participants contributed a variety of creative ideas for urban activation and interpretation. These are included in full in the Appendices. VALUES • Unique character • Heritage • Cafes + outdoor seating • Shops and services DESIRES • A vibrant Town Square • Landscaping • Shaded long term parking • Festivals + special events • Comfortable seating • Public art

### Part 3 consultation process

There is an old saying in politics, "never ask a Question unless you know the answer", I am suggesting the way the survey questions in this report and in previous surveys conducted by council on Library were worded in such a way the outcome was pretty assured,

For example Your survey question about importance of CBD to community was only going to get 1 response, sure everyone would love to see a vibrant town centre and they would also love to see a full west side plaza, and a full and vibrant village shopping centres. Had you asked a question like "would you like to see a new library/Archive combined at a cost of \$10M or a would you like to see a cultural centre with library, Archive, Visitor information centre, geo centre and customer service centre at a cost of \$20M" I bet I could predict the response

"We'd then offer our visitor services from the new library to bring tourists into the CBD to try and halt the decline of Argent Street. **Visitors already are coming into the CBD/Argent to suggest having VIC located in the Library will bring more Visitors and halt the decline is incorrect, in fact with difficult parking it will keep people away.**

"98% of online respondents to our survey have said that revitalising Argent Street is important to them, and we believe the site swap could be a very effective and affordable method of achieving that goal. **To halt the decline of Argent St it will take a concerted effort by everyone and involvement by stake holders, councils policy of passing mining rates onto those that can least afford it needs to stop, councils LEP needs to be urgently addressed**

From Australia Government Best Practice Guidelines for consultation.

A genuine **consultation process** ensures that you have considered media tools, such as social networking sites, agency-run tools such as blogs, or both.

*For consultation with business stakeholders, a good starting point may be industry associations and small business groups. However, they might not represent all stakeholders in a particular sector. Furthermore, large industry associations with diverse memberships might not have a consistent view on all aspects of a regulatory proposal. You should consider the best way to engage individual stakeholders in the consultation. For community stakeholders, such as consumers, environmental*



*groups and other interest groups, peak bodies may also be a starting point. However, these bodies might not represent all relevant stakeholders, so individual stakeholders should be included in the consultation where appropriate (some agencies already have mechanisms to consult individuals). Online consultations can assist engagement with the community through the use of social media tools, such as social networking sites or blogs. A combination of methods of consultation may be the best strategy to ensure effective consultation with individuals*

*You should explain the objectives of the consultation and the context for it. Be careful to explain when and how the final decision will be made. The consulting process at the civic centre was a little confusing most people were expecting some sort of presentation and the principals of the company were hard identify*

*Social networking sites may be useful in raising public awareness of government services or initiatives and engaging with relevant pre-existing online communities; Facebook is probably the most well known. Local facebook response to Swapping VIC for Police station was against the concept, with most people saying it was a bad idea.*

A good read for councillors is <https://www.qualtrics.com/blog/good-survey-questions/>

An example which is similar to the question that was asked about how important is the CBD is "Do you watch TV regularly?" (What is regularly? Does it matter what I watch? Is a DVD the same as TV?).

The number of people consulted was heavily in favour of council employees or councillors about 50% , and artists about 33% which I my view can not be representative of the community.

A small paragraph in a 10,000 word document, living museum and perfect light about library location can not claim community consultation had occurred, Yes the bulk of that plan had community consultation but that does not mean all the items contained therein had been consulted.

It is this area of consultation process that council really need to address if they wish to get a consensus on any project.

There's no doubt that small towns are an integral part of the diversity of Australia. I feel proud that we've been able to show our kids what small town living is about. We should be proud of our small towns and what they have to offer.

After all, I am proud of MY hometown.

It's a big part of what makes me the person that I am.

So there you go my ideas which have taken me hours lots of googling and research, I apologise if some parts don't have continuity or lack depth, I am not a submission writer and I have tried to offer some constructive ideas for council and consultants to work with.



I urge all councillors who are part of the Library working party to perhaps start again, Back to the drawing board so to speak, Yes you may have to admit you have mismanaged this issue so far but get the community onboard hold regular public meetings with the community do powerpoint presentations, do video steaming of consultations for those that cant turn up and use social media

Regards





  
BROKEN HILL. NSW. 2880

22 March 2019

The General Manager  
Broken Hill City Council  
240 Blende Street  
BROKEN HILL. NSW. 2880

Dear Sir

Re: Broken Hill Library, Community Hub and Cultural Precinct – Public Exhibition for  
Comment

The cultural precinct already exists and it is somewhat disingenuous to state that the VIC lies outside, the modelling demonstrates that a 5min walk will easily bring a tourist from that facility to the subject city block bounded by Argent, Blende, Sulphide & Chloride Streets.

As stated, radiating from the Town Hall Façade/Library property are the cultural & civic buildings and infrastructure of our city.

The current departmental structure determines that the Broken Hill Archive is co-located with the Library. The archive is an extremely valuable and growing resource and care should be taken to ensure that adequate space for expansion and adequate financial resources are provided to equip the allocated area with best practice facilities for the preservation of our heritage, both city and region.

The observation that the current parking between the Town Hall Façade and existing library is underutilised is also misleading. The reserved parking spaces taking up both outer sides of the space are at many times vacant, however the central public parking is very well utilised as is the existing parking in Blende Street between Sulphide and Chloride Streets.

The close proximity of this site to the refurbished Civic Centre suggests that all council departmental staff involved with event organisation be co-located in the new building, an ideal location to promote current attractions to residents and tourists and easy access to the Civic Centre for coordination of major conferences and events.

Historically the major difference between Broken Hill and highlighted centres of Mildura and Grafton along with endless other centres is the simple resource of a river – specifically to the example, the mighty Clarence or the Murray.



The walk between the Crystal Street station and Argent Street will be greatly improved by landscaping along the southern footpath, possibly also the inclusion of interspersed shade structures. As the Family History group is located at the station it is commonly accessed by visitors other than those arriving by train.

The street planting programme linking to water management and recycling systems has great merit and will improve the liveability of the city but will be another cost burden for council.

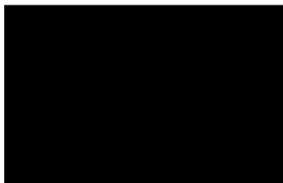
Although the operational aspect of policing may have outgrown the current location retaining a Police and Police Volunteer presence within the heritage building, perhaps in conjunction with some aspect of youth facilities, would maintain a connectedness to our community.

As stated, the Town Square is unwelcoming and infrequently used. The Broken Hill Bus Terminus is not presently ideally located and should be relocated adjacent the Town Square. The footpath across Chloride Street is sufficiently wide to allow partial widening of the road surface for bus pickup and set down. There would be no impact to the existing 1 turning lane and 1 through traffic lane. Commuters then have more options to stand or sit to await their service.

My preference is for the Visitor Information Centre to remain in its current location as this seems to be extremely workable, particularly with the facilities now being constructed on the Kintore Reserve site.

My preference of the spatial strategies is for the examples that have a separation between façade and new building, whether covered fully or at least partially.

Yours faithfully





Broken Hill city Council

Public Submissions

P.O.Box 448

Broken Hill NSW 2880

6 March 2019

The General Manager

Re : Broken Hill Library Community Hub and Cultural Precinct – Draft Cultural Framework and Synopsis Report

I would like to submit my objection to the proposed moving of the Visitors Information Centre & Geo Centre to the proposed new site.

While I am fully in favour of Council building us a new library & archive facility on the site of the town hall façade., I have read your proposal document (although this was not an easy task) & believe it to be a waste of our money which deviates radically from what the people of the town agreed upon when the new library was first proposed

The tourist information centre was historically located in the Town Hall Façade & very quickly outgrew the ability to service the tourist needs of the town & not just from the perspective of parking. It was then that a group of forward thinking local businessmen got together & came up with the idea of the Visitor Information Centre/Bus Depot/Café/Souvenir shop etc Government funding was sought & granted along with local funding & this centre has & still does meet the needs of tourists & locals alike .

The location of the tourist centre is paramount to its operation. It is easy for locals to direct tourists to, it is located on a priority road (being Bromide St), it is also very easy vehicle access for tourists from all directions & if in large camper vans or caravans they happen to go past it is very easy to turn around & go back, given the wide streets & roundabout in its current location – something that can not be said for the proposed new location.

As for the proposal that tourists should park their vehicles & walk from the `old` VIC , to the new `cultural hub` - we live in one of the harshest climates in the country we rely on visitors enjoying their stay , I don't think being forced to walk in the heat & cold is the experience we wish our tourists to take away with them . If they wish to walk it should be a choice not something forced upon them.

As for the Geo Centre that is a wonderful tourist attraction in its own right & should also be left alone.

We have so many great attractions to offer tourists & locals alike trying to squash everything into one or two buildings in Argent St is not going to enhance the tourist experience or add to retail dollars spent in Argent St.



Council already has answers in their possession - the Perfect Light Plan, which was also commissioned at great expense to the city. There are so many more doable projects in this plan that can be implemented at a much lesser cost to the community than the proposed community hub & would give an immediate shot in the arm to Argent St.

In this day of social media & everyone's need to be seen on Instagram etc, Broken Hill should be looking to set up unique hashtags & photo locations for visitors. We should be focusing on the plethora of talented artists we have in the town. I'd like to see the Pricilla theme expanded – for example drag queen sculptures (characters from the movie easily recognisable) in Argent street that people could take photos with & hashtag #indragonthemaindragbrokenhill – we could even get the actors to come to town to unveil the sculptures.

We could also have a giant Pricilla shoe outside one of the local shoe shops with an also appropriate hashtag relating to Broken Hill.

Bring the community markets into the town square.

None of these ideas are going to cost 10 million dollars but will instantly create foot traffic in Argent St & just maybe this may encourage new retailers to set up in Argent Street.

I understand the desire for the community hub is to reinvigorate Argent St but I feel the amount of money it will cost will not give the desired outcome & there are better ways to achieve this desire.

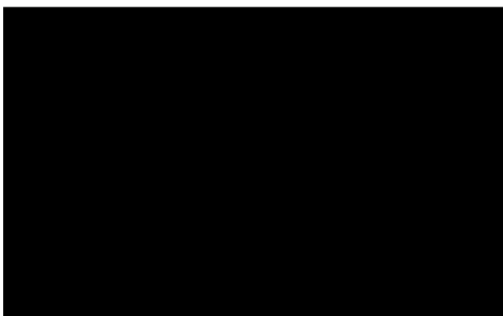
Please stop abandoning & destroying what the people of this city have worked very hard to achieve. Just because someone has shown you a new shiny toy does not mean it is necessarily a good fit for the town.

We do not need more debt.. we need to play to our skills & enhance & embrace Broken Hills uniqueness. We need a new library & Archive. We need to enhance what we already have, not throwing everything into a couple of buildings & taking away jobs.

We are the first Heritage listed town -I don't understand why we are so slow to be shouting this from the rooftops.

Please leave the Geo Centre & Tourist Information Centre where they are – they are working. Its not broken, don't try to fix it.

I would appreciate some form of notification that this letter has been read as I was disturbed by a comment on the radio this morning that these letters would not be read.





## Public Submission



Submission date: 20/03/2019 11:48 PM

Receipt number: PS-6

Question	Response
Please enter your email address if you would like to receive a copy of your submission:	
Name of document	Library
	<p>Having attended the Business information session tonight I would like to dot point my personal thoughts.</p> <ul style="list-style-type: none"> <li>* I support the building concept albeit I would only refer to it as a Community Hub. I have not visited our Library in 10 years plus, however I do appreciate a meeting place is desirable for many who don't have access from home or financial capacity</li> <li>* I would utilise all of the "space" available internally given our weather extremes. The "feeling" of outdoors can still be created in the design but to create a perfect climate 365 days a year will maximise usage.</li> <li>* I do not support relocating the VIC, albeit I acknowledge mobile internet devices have impacted on the Tourist needs for one. Nothing beats a "human" salesperson to talk up an attraction and as such we should be looking at how we revamp the VIC to ensure all Tourists go there. I have mentioned to local Media film maker Jason King that an auditorium should be created onsite at the VIC to seat 50 people (Bus load) and a 25 minute documentary produced on the history of Broken Hill and its global importance. A mix of still pictures and video, set to music will tell the story giving Tourists a snap shot of our history and how the City looked through the last 130 odd years. BHCC should charge \$10 adult ( \$15 family/couple) to watch the documentary which would be on loop starting every 30 minutes. This is the "Big Picture" model where you invest in a product and it then requires no upkeep and attracts different Tourists year on year, with almost no cost attached. The Coffee store and Souvenir sections also benefit keeping Tourists in the Building longer.</li> <li>* Volunteer labour should be encouraged in the VIC. I know of a lady who volunteered for many years in Tamworth. Retirees these days are expecting to live longer and feeling valued after finishing their working career is important to many.</li> <li>* Looking recently at advertised Council positions your working conditions are too generous and ultimately costing rate payers. Excess holidays and sick leave should stopped for new employees.</li> <li>* That said the new HUB should also have a mini Tourist offering of brochures, with staff capable of answering questions and directing Tourists to a larger facility and the "movie experience"</li> <li>* The HUB can be a front desk for general Council customer service tasks, like paying rates etc</li> <li>* The HUB, can be many things to small artistic groups, who struggle with limited funds to do justice to their craft.</li> <li>* Council should consider a Community levy on Rate notices. A \$10 community levy allocated to the ARTS could raise in excess of \$80K per year which could be shared around to ensure all these cultural bodies have sufficient funds to achieve their goals and to grow</li> <li>* Parking in the CBD whilst historically badly regulated is a combination of laziness and poor planning. Unfortunately the problem has declined in the main block as we have many empty shops including now the CBA.</li> <li>* I have spoken with Pat Schinella, the owner of the old Pellew &amp; Moores and given him a list of potential stores to contact as we need a neighbourhood. He has followed up and had a</li> </ul>

1 of 2



Question	Response
Details of submission	<p>or potential stores to contact as we need a anchor tenant. He has followed up and had no luck. Chain stores have benchmarks and one is population and the other is shopping centres.</p> <p>* Parking for employees has long been a problem and with the new Health Hub Sulphide Street is another hotspot. I'm advised people are illegally parking on the train side of Crystal Street. Improvements have been made with the alteration of parking hours on some streets.</p> <p>* BHCC should apply for grant funding to provide shade cover, similar to the shopping centres for Beryl Street from Iodide street through to Chloride Street. This will be a huge incentive to implement your 2.5 minute walk strategy by giving employees a reason to park further from Argent Street.</p> <p>* Nearly 2 years ago I wrote to the BHCC suggesting Beryl street off Iodide street was an ideal location to erect a RV parking area as it links in with the Highway and the space in this area ( for 1/2 a block) is rarely used. Clear RV signage leading into this corner will ensure Tourists stop. Once they do a simple map can highlight where their key needs are including directions to the existing VIC with dump facilities. This project would still compliment the new works at Kintore Reserve.</p> <p>* Consideration still should be had with relocating the "steam train" to Sturt Park to open up Commercial or residential space. The Train relocation could be a Community project and their train runs could/should then tie in with the Community Markets</p> <p>* Consideration should also be made to dispose of the Duke of Cornwall Park. It appears to be poorly maintained. Its a bit of the pool saga of years ago ....rather than maintain this park, invest more into Sturt Park with the addition of BBQ facilities for locals and Tourists.</p> <p>* The Duke of Cornwall land could then be converted to 10 plus new homes, which then generates Council income. Housing stock is a huge problem for population growth</p> <p>* As stated tonight one move creates a domino affect.</p> <p>* Argent St businesses will not directly benefit from the new HUB. What it will do is demonstrate to locals and Tourists that we have world class facilities, and that in the longer term is vital to grow our population</p> <p>* Broken Hill's Main Street is in need of some loving. We rarely see Council staff actively cleaning our Main Street. We have had countless dust storms yet our footpaths never get pressure cleaned. In Mildura there main street outdoor mall has a cleaner every day</p> <p>* My Business rates have increased 29% in the last 4 years yet our services have declined. Retail in general is doing it very tough and Council must immediately stop this cost shifting as its one reason why so many stores are vacant.</p> <p>* Street Banners are an easy cost effective way to liven up the CBD. I will forward a quotation I have for 18 poles/banners that can be installed for less than \$100K. With your \$6M windfall from pipeline "waste" this is a very worthy quick solution to what is a depressing visual appearance of the CBD. Again as I have stated if you were to stand outside the Town Hall Facade and look left and right in December it could have been any month of the year. Banners promoting our key events combined with generic banners like the Sculptures would look amazing. They can still have a heritage feel to complement other works. I have this week been advised of a new banner pole attachment that allows banners to be changed from ground level which avoids the costs of cherry pickers and excessive labour costs to install and change.</p> <p>* Banners is art, we decide what we promote on them, but last week it would have looked brilliant to have 18 St Pats banners flying from Bromide St to Oxide St. Lets hope we have them installed by the Broken Heel festival</p> <p>* Broken Hill is an apathetic community, highlighted by your reported 15 respondents</p> <p>* Somehow the Councillors need to improve how they sell Broken Hill to itself and be more engaged with the Community.</p> <p>* Council's social media footprint has improved dramatically, well done!</p> <p>* Good luck !</p>
Supporting documents/files if relevant	
Signed:	





## Public Submission



Submission date: 21/03/2019 11:53 AM

Receipt number: PS-7

Question	Response
Please enter your email address if you would like to receive a copy of your submission:	
Name of document	Relocation of the Visitor Centre to the Central Hub
Details of submission	<p>I would like to express my disagreement with the proposed relocation of the Visitor Centre into the Library Central Hub. As it is, the Visitor Centre is in an excellent location to provide services to the community and visitor's alike. I would like to make the following points with regard to this proposal:</p> <ol style="list-style-type: none"> <li>1. The Centre already has ample parking provided for cars, camper vans, trailers and buses. If the Centre were move to the middle of the CBD, parking and access would certainly be a problem and congestion in the area would be compounded.</li> <li>2. In its present location the Visitor Centre encourages people to explore this area of Broken Hill. Moving the Visitor's Centre would discourage people from exploring all of Argent Street, and instead concentrate vehicle and pedestrian traffic up the other end of the road.</li> <li>3. It will also impact businesses near to the Visitor Centre, some of which rely on foot traffic from tourists to remain viable.</li> </ol> <p>If Council wishes to make changes to the current Visitor Centre, there are several things that can be done to beautify its appearance. As it is, it is functional, but the exterior could be updated with new paint and signage (particularly the corner sign with the 'I'), and the gardens could be looked after a little better and beautified. Some small cosmetic changes would make a big difference - there's no need to be drastic and abandon the site completely and spend huge amounts of money on relocation. I don't think that would be beneficial to anyone. Thank you for your time,</p>
Supporting documents/files if relevant	
Signed:	



**Sent:** Wednesday, 6 March 2019 3:17 PM  
**To:** Broken Hill City Council  
**Subject:** TOURIST CENTRE TO REMAIN OPERATING WHERE IT IS.

**GOOD AFTERNOON**

I wish to voice the strongest of objections to the current proposal to relocate the Police Station to the site of the Tourist Centre.

**LIMITED RESEARCH & PUBLIC CONSULTATION:**

The proposal is based upon limited research and woefully inadequate public consultation and research. The stakeholders who have been consulted consist of: 11 Councillors & Council Staff, 4 Art people and 2 Indigenous Persons & 3 miscellaneous persons. Not a broad cross section of opinion by any means. And of course; if the Mayor or General Manager say the proposal is good, the rest of the Council Staff will naturally follow in their footsteps. No opposition there then.

This proposal should not have proceeded as far as it has based, on such flimsy, limited and inadequate research and consultation.

**THE KNELL OF ARGENT STREET:**

We live in changing times. Argent Street's knell was knolled many years ago. Firstly with Council itself departing the Town Hall Facade for its current Sulphide Street location, and later with the construction of Westside Plaza. This state of affairs was further exacerbated with the construction of the Coles Complex. Even Centrelink was permitted to depart the CBD. There is now limited scope in the CBD for cultural, commercial and social activities. In other parts of the world, Supermarket and Speciality shop complexes have been built within the CBD - thus ensuring vibrant and stimulating activity in these areas. Bathurst, for example, has four large Supermarket and Speciality shop complexes within the CBD. It is a vibrant and interesting place to be.

**NO TRAFFIC IMPACT STUDY:**

It is stated that parking will be adequate at the proposed Cultural Complex, yet no Traffic Impact Study has been undertaken. The very nature of the Police Station site makes it forbidding and unwelcoming to vehicles towing caravans. To proceed further without a Traffic Impact Study would be pure folly.

**EXISTING LIBRARY CONTRADICTIONS:**



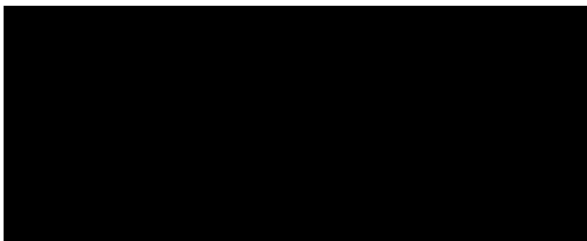
It is noted that the proposed scheme calls for City Archives to be housed in the existing Library building. A building with inadequate airconditioning. The inadequate airconditioning of this building has been proffered as a reason that a new Library is needed. The question is therefore: Are the Archives to be housed in sub standard conditions or is the airconditioning problem to be rectified? If the airconditioning is to be rectified - why then build a new Library?

**ALTERNATIVE POLICE STATION SITE:**

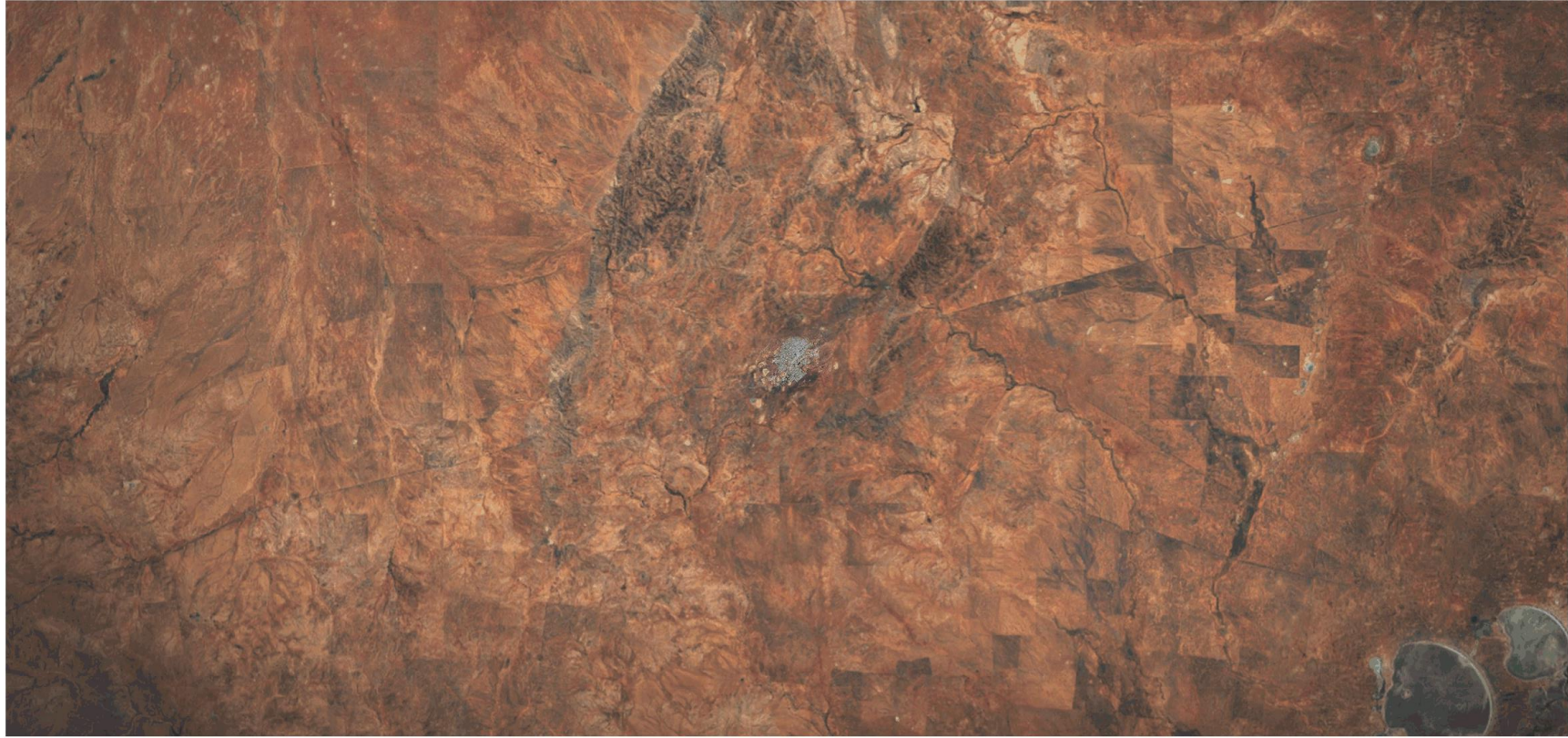
An excellent site for the new Police Station would be the vacant land, adjacent to the Duke of Cornwall Inn. There is limited demolition involved with the site extending to take in the Broken Hill Lodging House, which is derelict.

**EXISTING TOURIST CENTRE:**

The current Tourist Centre and environs work extremely well. There has been an inordinate amount of money spent on this facility in recent years to upgrade its infrastructure. The Centre is well attended and it offers exemplary service and should remain as is.







## BROKEN HILL CULTURAL FRAMEWORK AND SYNOPSIS REPORT

NEESON MURCUTT ARCHITECTS PTY LTD  
ISSUE: 05/04/2019



**BUILDING OUR FUTURE**



NEESON MURCUTT ARCHITECTS

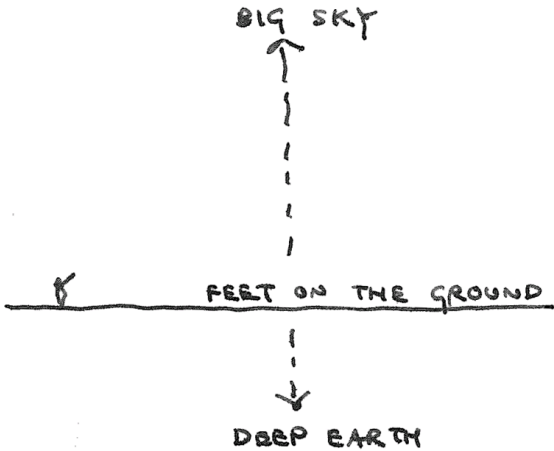
sue barnsley design

**ARUP**

**FLYNN**









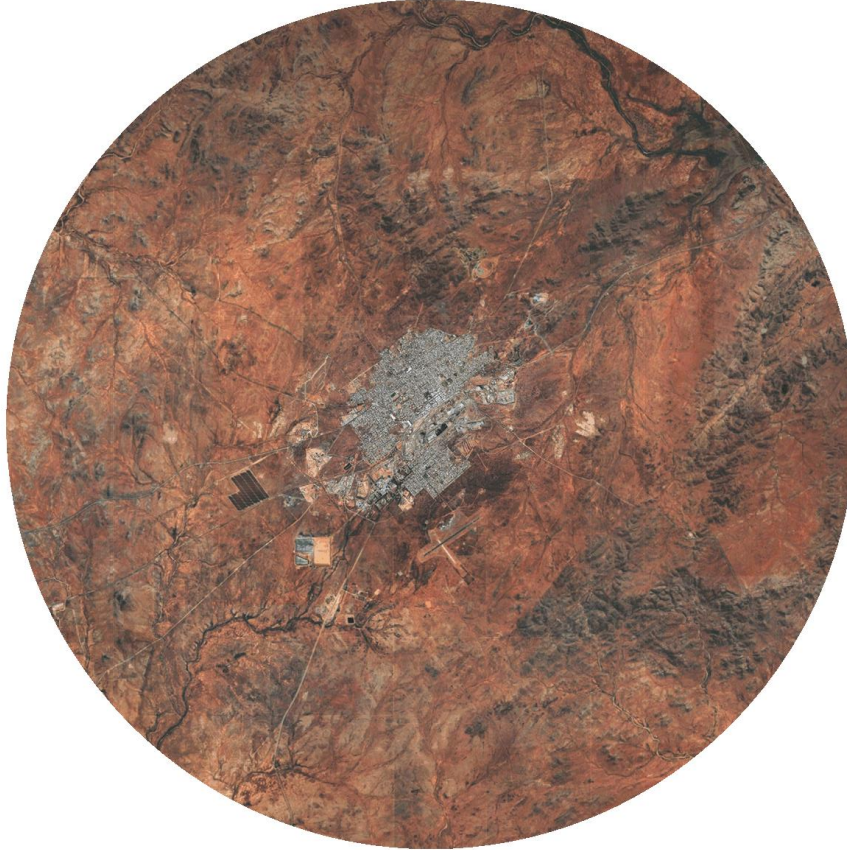
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## EXECUTIVE SUMMARY

This report contains the findings from our team's extensive investigations and consultation to inform the Broken Hill Community Hub/Library Project.

Firstly, the report establishes the insights from the stakeholder engagement focusing on three key areas:

1. What is culture in Broken Hill?
2. What is the future of Argent Street and the Cultural Precinct?
3. What is your vision for the Community Hub/Library?

From the consultation, a number of insights and findings were established. These set up the parameters for how the design team understands the cultural landscape within which this project will insert itself as well as how this project will impact the Cultural Precinct and bolster the heritage character of the city. Finally, these insights shed light on the operational and programming imperatives for the Community Hub/Library, all of which are foundational to our approach to this project.

The insights can be summarised as:

- There is no one definition of culture in Broken Hill, different audience have different expectations;
- While culture is hard to define, cultural assets including the city's heritage assets protected by its national Heritage Listing, are visible and recognised;
- There is a sense of a Cultural and Civic Precinct on Argent Street but there is not a critical mass of activity there to establish it as the true city centre;
- The new library belongs behind the Town Hall façade, many layers of consultation have confirmed this;
- This must be a library model from Broken Hill, not from away;
- The library and the archive must be part of the same operation, they are two sides of one coin;
- We want to be ambitious but also realistic. This project is about being resourceful to achieve a great outcome.
- Co-location of services must not come at the expense of accessibility and quality of experience of the library and archive;
- The label 'library' may not fit the bill,...
- There is a strong argument to target youth through the programming and design of the new library spaces.

Our site investigations have helped understand the spatial and operational parameters of the site and make urban-scale suggestions for how to best concentrate destinational uses in the city centre.

The team has also identified a number of spin off strategies for Council to consider that would continue to bolster the Cultural Precinct.



*A Community Hub and Cultural Plan/Framework informing the future development of the City with the Library and Community Hub as part of a Cultural Precinct, is the number one priority project. This body of research will inform spatial decision-making around a co-located, integrated approach to multi-service delivery inclusive of parking, walking, cycling and public transport. It will include recommendations and actions to realise cultural priorities, Council-managed co-located spaces, and methods/ modeling of real transport options to better meet resident demand and preferences.*

- Broken Hill Council, Request for Tender: Broken Hill Library, Community Hub and Cultural Project, May 2018.

## 1.0 INTRODUCTION

This report has been developed as part of the Broken Hill Library, Community Hub and Cultural Project commissioned by Broken Hill City Council. Neeson Murcutt Architects (NMA) are leading a team of consultants who have been reviewing a variety of inputs including site conditions, past reports and feasibilities, stakeholder engagement to inform this report and to inform the Concept Design phase of this project. This synopsis report summarises and presents the key findings of the team's activities to date.

The consortium led by NMA includes: Arup (ESD and traffic) Barbara Flynn (art advisor), Left Bank Co (stakeholder engagement and cultural planning), Sue Barnsley Design (landscape architecture), MAAT (signage), and Funktion (accessibility).

As a starting point, it is important to revisit the brief for the project and ensure that we're aligned with the original ambition for the project. The brief issued by Council in May 2018 describes the purpose as two-fold. Firstly, it is about setting out the Cultural Priorities for Broken Hill and secondly, ensuring that any proposed changes to the Library and the Cultural Precinct on Argent Street are responding to a clear and well articulated framework.

Inherent in the brief is the ambition to use the Cultural Framework as the basis to justify and substantiate spatial and operational moves for the Library itself as well as for the Cultural Precinct located in Argent Street. It is therefore important that this report and its contents is endorsed by the Project Team and Council, as it will form the foundation to many design moves and suggestions from this point onwards in the project.

The team have adopted an evidence-based approach for all recommendations on this project, using either benchmarks, evidence from the consultation and site visits to underpin key decisions. This report includes the evidence we believe is required to progress this project on solid ground.

Culture can be defined as ideas, customs, and social behavior of a particular people, place or society. Therefore the culture of Broken Hill is a collection of ideas that guide and nurture this unique community.







## 2.0 SUMMARY OF ENGAGEMENT

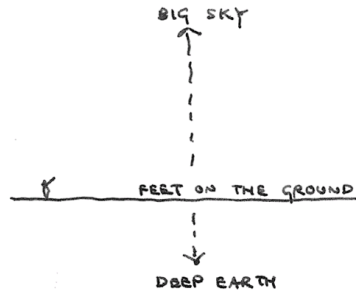


## 2.1 SUMMARY OF ENGAGEMENT

ENGAGEMENT APPROACH	CULTURAL PRIORITIES AND ARTISTIC DIRECTION	KEY INSIGHTS
<p>Our approach to engagement for this project has been to recognise the variety of previous engagement processes that had taken place and to ensure that we're building on these past efforts rather than duplicating them. It is important to note that Community Engagement was excluded from our scope as such engagement for the library has already been undertaken by Council in recent months. This Cultural Framework and Synopsis Report will be on exhibition for the public to comment on.</p> <p>Based on the data shared by Council, we are aware of a few previous engagement efforts which we have reviewed and incorporated into our thinking:</p> <ol style="list-style-type: none"><li>1. The Cultural Infrastructure Program Management Office (CIPMO) Cultural Infrastructure Plan sector and community engagement (late 2017);</li><li>2. Library community workshops conducted by Council throughout November 2017.</li><li>3. The engagement undertaken to prepare the Community Strategic Plan 2033 which was released in 2017.</li></ol> <p>The stakeholder engagement related to this project has involved a number of community, business and cultural leaders. The interviews took place during the team's visit to Broken Hill November 5-7, 2018. A full list of people interviewed is available in Appendix E and the discussion guide used to frame the discussion is in Appendix F of this report.</p>	<p>Two engagement streams were established: one to ascertain the cultural priorities of Broken Hill, the other to discuss the role art can play in Broken Hill and various approaches to incorporating art into this project and the city more broadly. Whilst the two streams are inter-related, one is focused on the big picture and on building on existing cultural pillars of Broken Hill, the other on understanding the visual arts landscape and possible partnerships and relationships to bolster that.</p> <p>This report includes the findings from both streams to ensure that the thinking is integrated and complementary.</p>	<p>As a result of the stakeholder engagement undertaken in Broken Hill and through a handful of follow-up calls, we have been able to identify areas where there is general agreement amongst those interviews or what conclusion we can draw from the range of responses we have gathered.</p> <p>Establishing these insights allows us to build the cultural, spatial and operational hypothesis for the project that are explored in further detail in the later sections of this report.</p> <p>Broadly speaking, the interviews focused on 3 main lines of enquiry:</p> <ol style="list-style-type: none"><li>1. What does culture mean for Broken Hill?</li><li>2. What is the future of Argent Street and the Cultural Precinct?</li><li>3. What is your vision for the Community Hub and Library?</li></ol> <p>We know we haven't had time to speak to everyone and will continue to engage with people as they are available throughout the project.</p>



# WHAT DOES CULTURE MEAN IN BROKEN HILL?



*There is a diverse understanding of Culture in Broken Hill.*

Culture in Broken Hill means different things depending on whom you ask. Through our consultation, we have identified four distinct audience groups for culture in Broken Hill:

- the Broken Hill born and bred;
- the 'long-term residents' - people who weren't born in Broken Hill but have been there for a long time;
- the people from away (people who live here but only for a short while and then leave again);
- Tourists (people who never had the intention of staying, just here for the experience).

Each of these groups' understanding of culture and its value to the life of Broken Hill is quite distinct. For the people from Broken Hill and 'long timers', it's about community and inclusivity, places to be and connect with others, and can include a wide range of venues, some of which would not be considered cultural venues per se (Demo Club, RSL, various hotels, public spaces, etc.) There is also a recognition of the landscape, the earth and the sky as part of the place's culture.

But people from away have imported other ideas about culture and have created an audience and a market for what we more traditionally accept as cultural activities such as gallery openings, performances, music gigs, etc.

There is a sense that culture is being eroded over time and by the educational focus on certain pathways in vocational education and that it will not be passed on to future generations.

Tourists are intrigued and attracted to the distinctiveness of cultural products coming out of Broken Hill such as paintings depicting the vastness of the landscape and other desert and outback themes as well Aboriginal and Torres Strait Islander Art, screen culture, mining history and mineralogical collections.

*While 'culture' is hard to define, cultural assets including the city's built heritage assets protected by its national heritage listing, are visible and recognised.*

Broken Hill is a proud community with many unique cultural assets appreciated by locals and visitors. In our consultation, a few of these assets were mentioned over and over. Whilst this list is not exhaustive, it helps us build a picture of the cultural distinctiveness of this place and how a cultural framework might reflect this distinctiveness.

Existing cultural assets of Broken Hill include:

- Community of artists (as opposed to artistic community) with a focus on visual arts
- Pride in history and origins (geological history, heritage status of the city, history of the mine, urban layout, architecture)
- Unique heritage status of covering the whole of Broken Hill
- Resilient and strong people (history of labour movement, strong women, trade unions, early multicultural community, etc.)
- The landscape and the desert (big sky, deep earth and feet on the ground)
- Film and screen culture (including the celebration of well-recognised characters and sub cultures that have emerged from film over time, locations, spin off festivals, etc.)
- Aboriginal and Torres Strait Islander culture through the arts (as exemplified through the work of Aboriginal elder Badger Bates and other local artists, exhibited at West Darling Arts and Broken Hill Art Gallery).

What these insights tell us in terms of defining culture is that we're not going to be successful by trying to define a single cultural narrative for Broken Hill. The diversity of the population and the culture that influences all these diverse parts means that access and participation are key ingredients necessary to continue to reveal this culture and engage the community in cultural practice.

## 2.2 KEY INSIGHTS

### INSIGHT 01

### INSIGHT 02

### INSIGHT 03

*There is a sense of a Cultural and Civic Precinct on Argent Street but currently there is not a critical mass of activity there to establish it as the true city centre.*

There is appetite for the clustering of cultural activities in Cultural and Civic Precinct (surrounding our site) on Argent Street but there are three main concerns with this:

- The perception of increased traffic congestion and an associated reduction in accessibility to the precinct as a result of this;
- The belief that co-location is a good idea operationally but that Argent Street would suffer from having too much in one spot rather than creating destination points all along the street; and
- Should concentrating cultural uses in this part of city result in putting multiple uses (i.e more than the library and the archive) under one roof, what impact will this have on vacancies (which are already high) along Argent Street.

Generally people are supportive of the idea, especially of co-locating library and archive but have concerns over whether Broken Hill is a big enough city to take a 'concentrated' city centre approach. Moving forward, the team will consider the cultural mixes through two lenses - what is best for the Community Hub / Library and what is best for the city centre. The successful option will balance benefits at these two scales.



# WHAT IS THE FUTURE OF ARGENT STREET AND THE CULTURAL PRECINCT?

10

## 2.2 KEY INSIGHTS

INSIGHT 04	INSIGHT 06
<p><i>The new library belongs behind the Town Hall façade.</i></p> <p>There is a huge amount of support for placing the heart of this cultural precinct behind the Town Hall façade for a variety of reasons including the celebration of heritage and the re-establishment of the civic character of this part of Argent Street. This was suggested during our consultation and was already established through the library community engagement that the Council ran.</p> <p>Anecdotal reports suggest that there is a fair amount of interest in the architecture and idiosyncratic features of the Town Hall facade (i.e. the gargoyles) but that few understand its past or current use as a one-room-deep building.</p> <p>Our engagement therefore confirms that there is support for using this project as an opportunity to strengthen the cultural and civic heart in this location, leveraging the architectural significance of the Town Hall façade.</p>	<p><i>This must be a library model from here, not from away.</i></p> <p>We need to create a library that reflects Broken Hill, its culture but also the diverse needs of its population and design a unique model around those requirements rather than importing a model from elsewhere. The desire to create something from Broken Hill is driven by:</p> <ul style="list-style-type: none"><li>- Using this opportunity to create a cultural asset that is culturally appropriate and reflects the uniqueness of this place;</li><li>- Using the evolution of what libraries are in the digital age to develop a set of spaces and programs that suit our needs and fit within our unique constraints;</li><li>- The requirement to reflect landscape, remoteness, history, heritage and other contextual cues through the architecture and approach to the planning of the building.</li></ul>
INSIGHT 05	INSIGHT 07
<p><i>The library and the archive must be part of the same operation. They are two sides of one coin.</i></p> <p>There is strong support and evidence to justify co-locating the archive and the library from an operational and staffing perspective. Despite previous explorations of various sites for the archive to be moved into a purpose-built facility, there is a strong operational and staffing argument for keeping the library and the archive co-located:</p> <ul style="list-style-type: none"><li>- archivists and librarians have a similar skill set;</li><li>- being in the same building (or complex) gives additional flexibility in terms of the use of that staff across a number of operations; and</li><li>- the archive needs to have a public face to in order include it.</li></ul>	<p><i>We want to be ambitious but also realistic. This project is about being resourceful to achieve a great outcome.</i></p> <p>Whilst the ambition for this new/revived facility is great and appropriate according to stakeholders and the community, the vision must be tempered by a deep understanding of Council's operational and budget constraints. In a community with such a small number of ratepayers, there is no scope to increase the operational impost of this critical cultural and community facility:</p> <ul style="list-style-type: none"><li>- The new library must be able to manage with the same staff ratios as the current library despite a possibly larger footprint and the introduction of new services; and</li><li>- The operational model must not come to overly rely on a willing cohort of volunteers who give their own time to make this facility a success.</li></ul>



# WHAT IS THE VISION FOR THE COMMUNITY HUB AND LIBRARY?

## 2.2 KEY INSIGHTS

### INSIGHT 08

### INSIGHT 10

*Co-location of services must not come at the expense of accessibility and quality of experience of the library and archive.*

Co-locating services in the same building above and beyond the library and the archive can and should be explored (including Council services, Service NSW, Visitor Centre, business hub, community meeting rooms) but the spatial and operational dimensions of this must be fully understood and documented before it is committed to (including parking but also legibility of space, staff knowledge, hours of operation, after hours access, etc.)

The priority must be on the library experience and its interface with the archive, not on additional services that could cloud the purpose of the building and confuse the public.

*Does the label 'library' fit the bill?*

Because the type of Community Hub and Library we're going to be designing and building will be as unique as Broken Hill and reflect this unique identity through a constellation of uses, services, neighbours, the suggestion has been made to think about an alternative name that expands on what the library does well but also describes well what this facility will do above and beyond what the current facility offers.

In conclusion, the vision for the Community Hub and Library is emerging into a culturally responsive yet socially strengthening asset to the community. It will need to focus on youth.

### INSIGHT 09

*There is a strong argument to target youth through the programming and design of the new library spaces.*

Whilst the library in its current form has its loyal and avid users, youth was mentioned many times in our consultation as a vulnerable population who stand to benefit tremendously from this type of facility including the recreational and educational outcomes they could get from it. A successful youth-oriented library would have to address:

- The common perception that the library is a place to study, not a place to have fun;
- The role libraries can play in content creation, engagement with other communities of interest online and developing digital skills at an early age;
- The use of library spaces to explore creativity and its social, cultural and educational benefits, especially for this cohort;
- Ticking off a variety of educational outcomes (literacy, numeracy, storytelling, etc.)







# 3.0 SUMMARY OF SITE INVESTIGATIONS



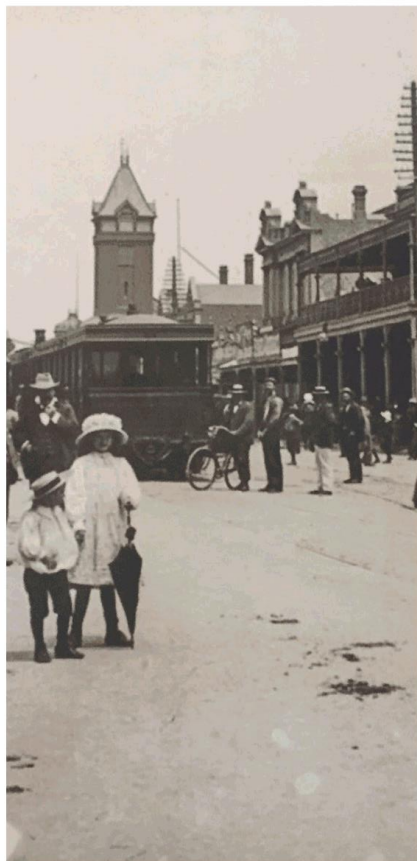


Image: Courtesy Mining and Minerals Museum Broken Hill

## HERITAGE CITY

Broken Hill's unique status on the National Heritage List as the first heritage listed city is a reflection of its deep natural and cultural values. Cradled within the Barrier Ranges one tries to fathom 60,000 plus years of Willyakali in this place. Australia's 'mineral rainforest', Broken Hill is a true phenomenon. Its place in our national evolution, both economically and socially, is unique. It is both the city's 60 year mining boom, and its 60 year slowdown that has helped attain its heritage status. So much of the city's built fabric is remnant and intact, as a by-product of a depopulating city, from gracious civic buildings to the multitude of 'tinnies'.

The National Heritage Listing of Broken Hill will protect for the future. It is good for community spirit, good for place- image, good for tourism, and potentially be good for local investment and funding. The Broken Hill Cultural Precinct can tap this potential to help make the city a more lively place for residents and visitors, and sustain it is an important regional service centre.



Outline denotes National Heritage Listing for Broken Hill

## 3.1 URBAN OBSERVATIONS

### CLIMATE

Broken Hill lies within the NSW arid zone with a hot desert climate. It has a large diurnal temperature range with extremes of heat and cold, high impact rain events, and evaporation that generally outstrips precipitation. Added to this are frequent strong winds, dust storms and high lead levels, creating a need to filter and shelter the weather conditions.

Broken Hill has evolved over time to adapt to and mediate this climate, with built shadow spaces created by wide street verandahs, high kerbs to ensure dry footpaths in flash floods, and the impressive establishment of the regeneration area in the 1930s as a means of reducing the impact of dust storms at a whole-of-the city scale. Capitalising on the vast sun and wind supply, the city has more recently embraced renewable energy, no doubt the path of the future.

Harnessing this renewable energy, the challenge to the new Cultural Precinct is in combining climate intelligent planning and envelope design, passive and efficient active control systems, and the question of how to make useful comfortable outdoor spaces.





Aerial Source: Near Maps

### 3.2 URBAN OBSERVATIONS

#### DESTINATIONS

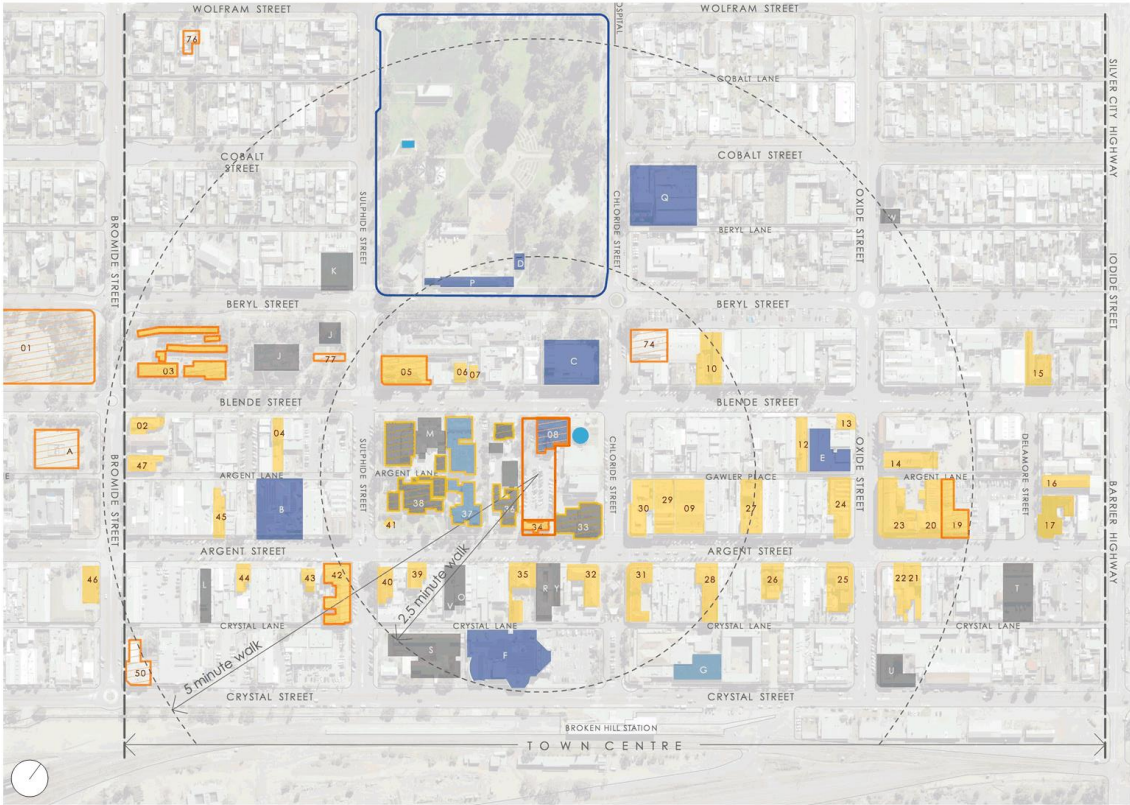
Broken Hill has a population of 17,814 (2016 census). Broken Hill has a predominantly ageing population for which a compact city with a close concentration of accessible facilities and services is well suited. The 2016 census showed that the population of 17,814 was down 4.2% from 2011, with a significant out-migration of youth (ages 12-18 and 18-24) This supports the consultation feedback that there is a need in the Cultural Precinct to focus on youth.

The urban footprint of Broken Hill is clearly visible within the desert landscape. Looking within this footprint we see that most of the activity is located north-west of the Line of Lode.

#### Key observations:

- The Argent Street precinct hosts a large number of the city's community and tourist destinations. It remains the heart of Broken Hill despite the significant draw of the newer supermarkets at Westside Plaza and Broken Hill Village Shopping Centre, that are supported by large shaded carparks.
- Airports are gateways, particularly for remote centres like Broken Hill.
- Broken Hill Hospital is a medium-scaled regional and teaching hospital. Located on axis with Sturt Park it is a significant city facility.
- Schools continue to be important community destinations, and are supported by local bus and cycle routes.
- Patton Village in South Broken Hill is a tiny commercial centre with few daily support services. South Broken Hill is challenged by its position south of the Line of Lode.





### 3.3 URBAN OBSERVATIONS

#### CITY CENTRE DESTINATIONS

site

visitor attractions

heritage walk attractions

01 KENTORE RESERVATION'S ROTARY PARK

03 SULPHIDE ST RAILWAY STATION - 1905

05 TRADES HALL - 1898/1904

08 CHARLES RASP MEMORIAL LIBRARY

19 BROKEN HILL REGIONAL ART GALLERY/ SULLY'S EMPORIUM - 1885/1898

34 TOWN HALL FACADE - 1891

42 PALACE HOTEL - 1889

60 ALBERT KURSTEN MINING + MINERALS MUSEUM

74 SILVER CITY ART CENTRE + MINT

76 SYNAGOGUE OF THE OUTBACK MUSEUM

77 SYNDICATE OF SEVEN BUSTS

06 HOUSE - c.1890

07 AMA BAND HALL - 1914

09 PELLEW AND MOORE

10 SAGEY AND CO. - c.1910

12 YWCA - c.1900

13 SHOPS - c.1885

14 MASONIC CLUB - 1903

15 CENTENNIAL HOTEL - 1888

16 WAREHOUSE - 1890

17 SILVER KING HOTEL - c.1890

18 SHOPS c.1890 (demolished)

20 SILVER CITY WORKINGMEN'S CLUB - 1901

21 RIDMAN BUILDING - c.1888

22 SHOPS - c.1885/ RSL OF AUSTRALIA

24 MARTIN'S STORE - c.1905

25 ASTRA HOTEL - 1891

26 TATTERSALL HOUSE - 1892

27 FORMER ROYAL HOTEL - 1889

28 THEATRE ROYAL HOTEL - 1889

29 EXCHANGE ARCADE - 1889

30 ROYAL EXCHANGE HOTEL - 1941

31 WENDT'S BUILDING - 1889

32 GRAND HOTEL - 1888

33 POST OFFICE - 1892

34 TOWN HALL FACADE - 1891

35 PIRE BUILDING - 1891

local attractions

public amenities

educational facilities

services

36 CENTRAL POLICE STATION - 1890

37 TECHNICAL COLLEGE - 1900

38 COURT HOUSE - 1889

39 CAIRNINGTON HOUSE - 1888

40 ARGENT HOUSE - 1888

41 WAR MEMORIAL - 1925

42 PALACE HOTEL - 1889

43 COTTONS BUILDING - 1889

44 FORMER PETERS HOTEL - c.1895

45 SHOP - c.1895

46 SILVER SPADE HOTEL - 1888/ ARGENT MOTEL

47 ART HILL GALLERY - 1900

WILLYAMA VISUAL ARTS CO-OP CENTRE

B THE DIAMOND CLUB + THYME

C BROKEN HILL CIVIC CENTRE

D BROKEN CLUB ROOM

F BROKEN HILL COMMUNITY INC

E SILVER CITY CINEMA

Q YMCA

O COUNTRY UNIVERSITIES CENTRE

H BROKEN HILL HIGH SCHOOL

I TAFE WESTERN - BROKEN HILL ANNEXE

37 TAFE WESTERN - BROKEN HILL

J BROKEN HILL CITY COUNCIL

K CENTRELINK + MEDICARE

L NATIONAL PARKS + WILDLIFE SERVICE

M HEADSPACE

N LIFELINE

O CATHOLIC CARE, CENACARE + JOBUK PLUS

R WESTPAC

S BROKEN HILL COMMUNITY HEALTH CENTRE

T MAARI MA PRIMARY HEALTH

U CHILD AND FAMILY HEALTH CENTRE

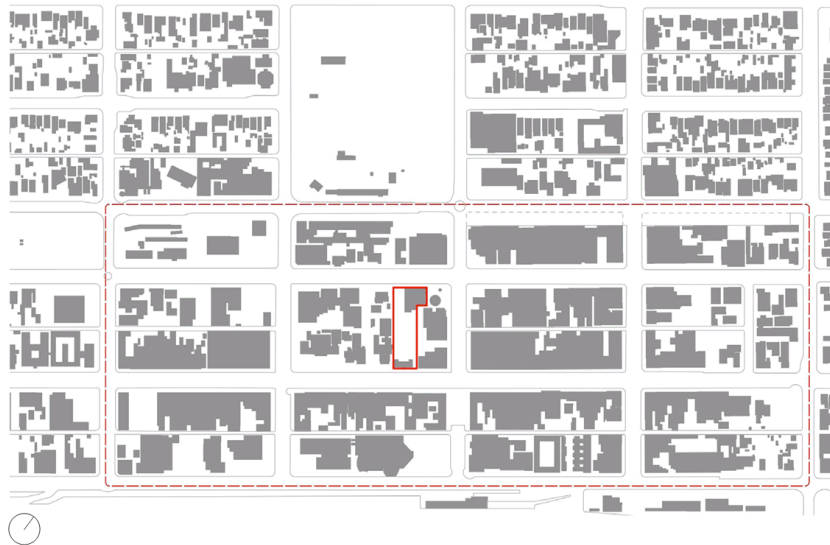
V NRMA

W BROKEN HILL LOCAL ABORIGINAL LAND COUNCIL

X AUSTRALIAN HEARING

Y ABILITY LINKS





Urban form

The 'pattern' of buildings in a place is called its urban form. The urban form of Broken Hill's city centre is distinct to its residential areas, with buildings built along or close to street edges, and a large number of impressive corner buildings. This is one of the city's strengths – part of its spatial quality, its heritage quality, its physical identity – and needs to be protected.

### 3.3 URBAN OBSERVATIONS

#### CITY CENTRE DESTINATIONS

The area defined as the city centre extends between Bromide Street, Iodide Street, Beryl Street and the railway, with Argent Street its main artery. There is an impressive density of facilities and services here, with a majority located within a 2.5 and 5 minute walking distance of the library site, its geographic centre. This is particularly important in the context of local climate which is often not conducive to walking, and the significant portion of elderly population.

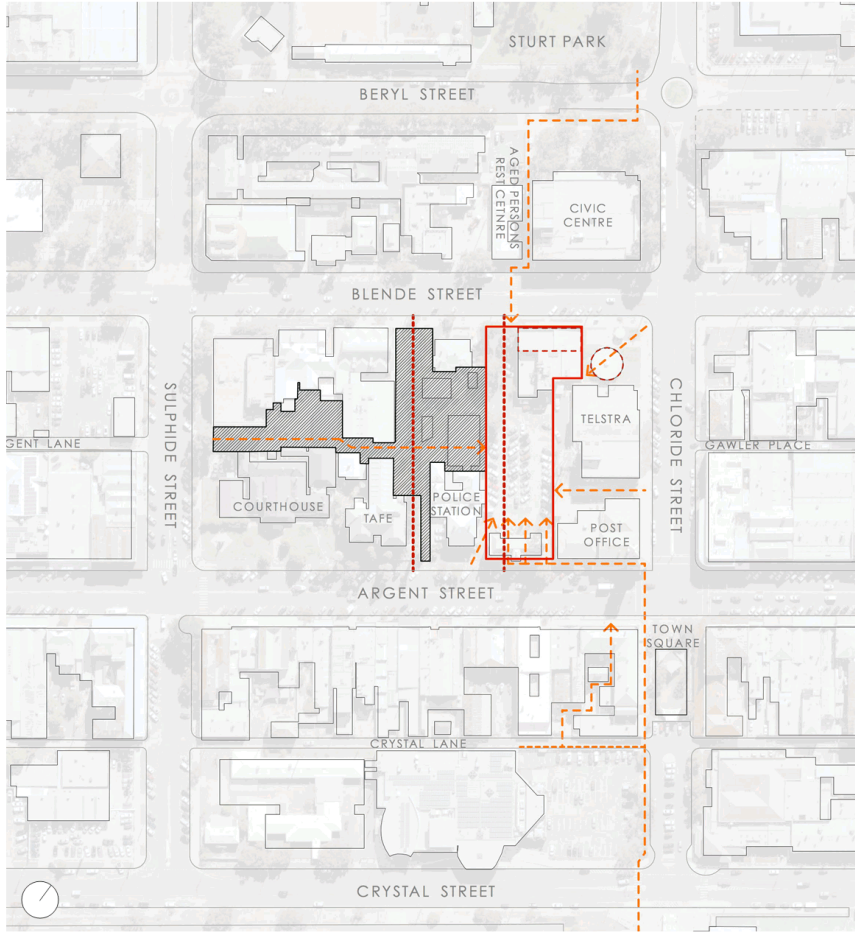
##### Key observations:

- Broken Hill's city centre is rich in built heritage. It is 'everywhere' with much of it visitable such the art gallery in the old Sully's Emporium.
- It is a civic place with many public institutions, a major park and town square.
- It is a social centre with several cafes and clubs, including the YMCA, The Barrier Social Democratic Club (The Demo Club) and Musicians Club.
- It is a visitor place with numerous visitor attractions and hotels. Interestingly the Visitor Information Centre lies just outside the 5 minute walking distance of the community hub and library site. It could have more impact on the city centre broadly if located closer to its geographic centre.
- It is a local service centre particularly for health services, with the recently opened Broken Hill Community Health Centre, Maari Ma Primary Health, and Headspace amongst others.
- There is a tertiary education presence through TAFE on Argent Street.
- **It is an important employment centre, underpinned by key government agencies.** Amongst the biggest employers are Broken Hill Police (roughly 65-100 people in the Argent Street station), Broken Hill Community Health Centre (roughly 200 people), Maari Ma Health Aboriginal Corporation (roughly 50 people), TAFE (20 people), Broken Hill City Council (80 people between the main Council,

library, archives, art gallery, geological museum, and civic centre), NSW State Government Offices (50 people) and Courthouse/Public Trustee (10 people).

- The establishment of two competing retail centres at Westside Plaza and Broken Hill Village Shopping Centre with their big supermarkets and large shaded carparks, continues to have a significant impact on retail activity in the city centre.
- The cultural framework needs to build on the density of services and attractions already in the city centre. Concentrating activity on the community hub and library site, and making it easy to get to, gives the best chance for future vibrancy and support to local businesses. It is important that the city centre continue to attract government agencies as anchor employers. This includes Broken Hill Police, looking to move into a new facility elsewhere in Broken Hill in the near future.

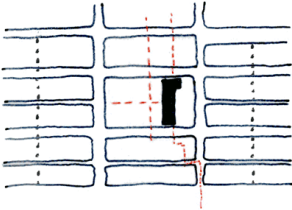




### POTENTIAL CONNECTIONS

Broken Hill has a distinctive street grid and lane structure, with street names that signify the omnipresence of mining. If we look more closely we can see the patterns of Broken Hill as an evolving place in time, Argent Street is the centre of the 1890s grandeur – a market street with shopfronts and awnings supported by services lanes, and a distinctive civic block (without a laneway) in the same grid alignment as Sturt Park. Characterised by civic decorum, the Town Hall, Courthouse, Police Station and TAFE, are all stately freestanding buildings with garden setbacks, and decorative facades and porches.

It is important to consider the library site in the context of this civic block to understand potential relationships and linkages, particularly those that are easily achievable. This is key to issues of accessibility and the perception of potential congestion.



Possible laneway links through from the town square to Sturt Park

- potential connections
- site outline
- potential space

## 3.4 URBAN OBSERVATIONS

### Key observations:

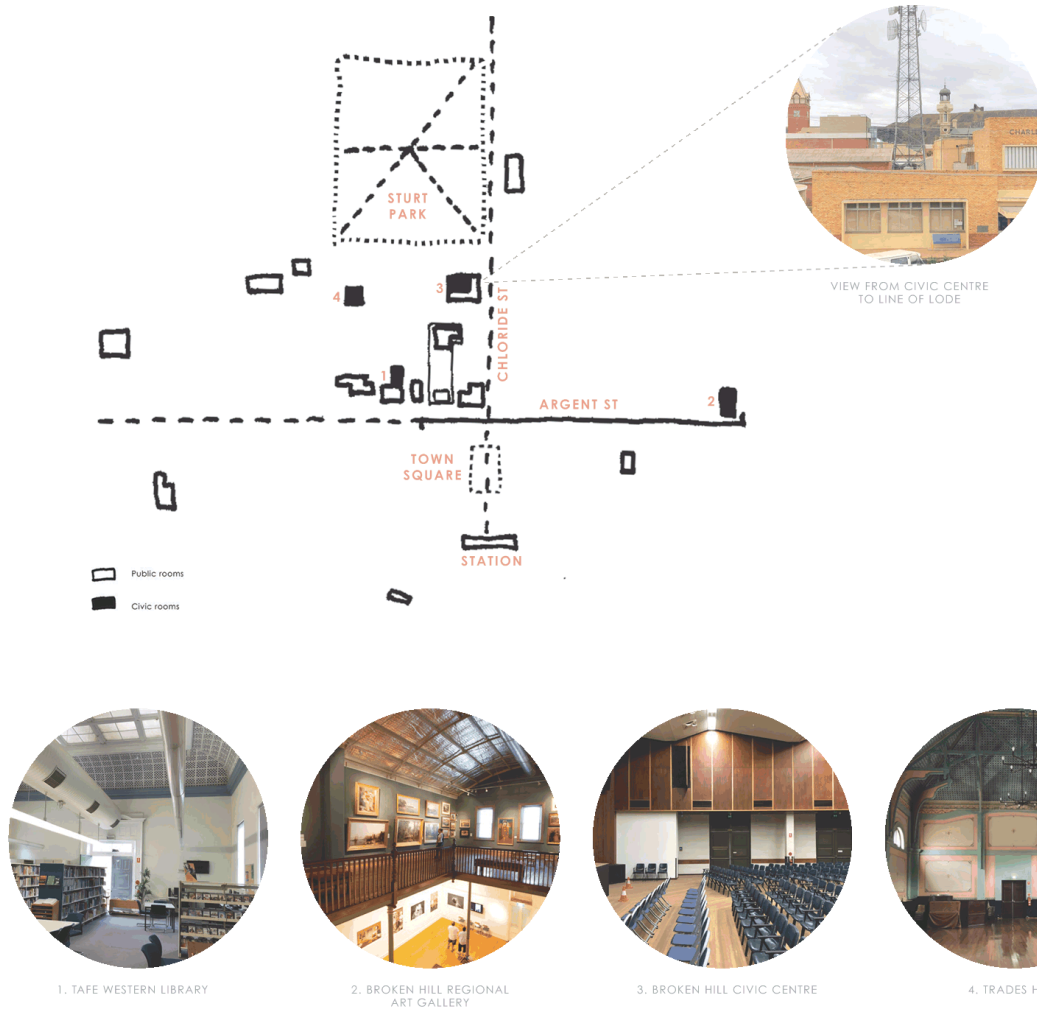
**achievable**  
Connection through the site between Argent and Blende Streets is critical to maintain. The rectangular grid of Broken Hill produces long and short blocks. The ability to filter from Argent Street through the long blocks to services, and parking along Crystal, Blende and Beryl Streets, helps the continuing functioning of the city centre as a community and economic whole.

**achievable**  
The Police have outgrown their historic premises and have received state government funding to establish a new facility elsewhere. This opens the possibility for Council to acquire use of the site. Whilst the heritage items – the old Police Station, and house on Blende Street – need to be retained, there is potential to clear the centre of the site for use as carparking for the community hub and library, with a shareway directly linking Argent and Blende Streets.

**achievable**  
There is potential to open up the existing space behind the Courthouse and TAFE through the Police site to community hub and library, as mid-block pedestrian link to Sulphide Street.

**more difficult to achieve**  
Mid-block connection to Chloride Street is made difficult by the insular nature of the telecommunications site and the busy functioning operation of the Post Office. The most obvious potential connection – the driveway between these sites – is used intensively for deliveries. Connection through to the corner to Blende Street would only be possible through demolition of the existing library.





## 3.5 URBAN OBSERVATIONS

### AXIS, PUBLIC ROOMS + SPACES

Argent Street, the historic main street, remains the primary artery of the Broken Hill city centre. Whilst the civic block is central within the city centre, a strong synergy has developed around the Regional Art Gallery (in Sully's Emporium) at the north-eastern end of Argent within the city centre, with the Silly Goat café opposite, adjacent shops, and anticipated completion of West Darling Hotel restoration.

Chloride Street creates an important cross axis to Argent Street, connecting Broken Hill Station and Sturt Park via the Town Square, Post Office and Civic Centre, all within a 5 minute walk. It also provides address to the new YMCA facility opposite the park.

The intersection of Argent and Chloride Streets is a place of resonance and cultural attraction in the fabric of the city, where landscape views north to Sturt Park counterpoint views south to the Line of the Lode - the city's compass - both sides of Broken Hill's landscape identity.

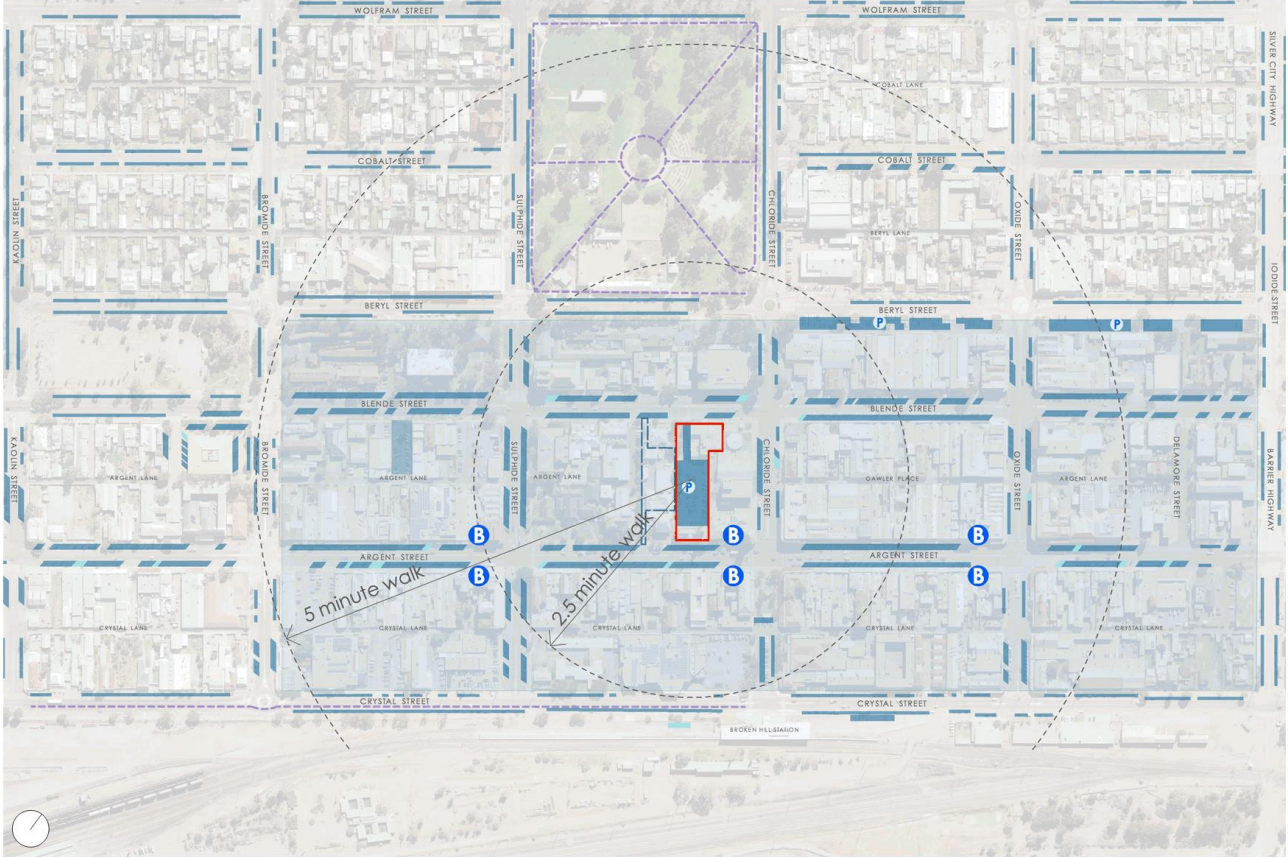
There is an extraordinary collection of grand public rooms in the Broken Hill city centre - from the remarkable Trades Hall, the freshly restored Civic Centre, Sully's Emporium (art gallery), and the old TAFE library. These rooms are significant and memorable indoor gathering places, and all of them, except Sully's Emporium, are located within a 2.5 minute walk of the library site.

The new library can add to this inventory of memorable public gathering places as a new community living room, potentially connected to a climate appropriate outdoor gathering place. A reoccurring comment from meetings with the Broken Hill Regional Library, The West Darling Arts Group and the City Library was a need for spill out space to hold events, openings and talks, especially at night - to make a meeting place for visiting shows, artists in residence, visitors and locals.

The cultural framework will foreground the revitalisation of the city's key existing public spaces:

- Town Square which is tired, under-utilised and unwelcoming
- Argent Street which needs invigoration as a shaded street at the geographic and cultural heart of this Heritage City
- Sturt Park which awaits removal of unwanted built elements and landscape renewal with new facilities and programmed events





3.6 URBAN OBSERVATIONS

MOVEMENT

PARKING + WALKING + CYCLING + PUBLIC TRANSPORT

A 40km/ hour local traffic area has been designated within the 12 city blocks bounded by Crystal, Iodide, Beryl and Bromide Streets, with Argent the main east-west street. The grid pattern layout of streets provides good flexibility of route choice by drivers and allows interventions to redirect traffic away from streets where other functions should take priority. Large vehicles for example, are routed to the Silver City Highway - Crystal Street - along the edge of the Line of the Lode. Generally traffic lanes and verges are wide allowing for interventions to achieve traffic calming and to assist with urban design outcomes.





Top: Existing parking behind the Town Hall façade; Middle: Crossing at Argent St;  
Bottom: Typical handrail for high kerb at traffic crossings within the city centre  
Images: Neeson Murcutt Architects

## 3.6 URBAN OBSERVATIONS

### MOVEMENT

#### PARKING

The Broken Hill community places a high importance on the ability to park in close proximity to their destination. This applies to visitors to retail and businesses as well as employees in the city centre. With private car mode providing for the majority of journeys, people visiting numerous destinations tend to move the car between car parking locations. This occurs due to the high temperatures and the perceived distance between destinations.

On weekends and on weekdays, site observations indicated that car parking both on-street and in off-street locations was busy but not fully utilised. This is confirmed by the parking strategy which has identified the ability to adjust timed parking limits to provide the best parking availability for the various user groups (short term shoppers/visitors versus all day employee parking). It was observed that the Town Hall Façade car park was not fully utilized.

#### WALKING

The Broken Hill city centre is very walkable due to the flat topography and grid pattern of streets generally with wide footpaths. There are a number of hazards for pedestrians, however, including the wide street crossings, poor conditions at priority intersections and a range of large vehicle types on key routes. A Pedestrian Access and Mobility Plan (PAMP) was prepared by Accessible Public Domain consultants in 2013 with the aim to deliver safe, equitable and dignified paths of travel for pedestrians of all ages and abilities. The Access Audit Report that was prepared itemises existing pedestrian facilities and their compliance or noncompliance with Australian Standards, and recommends repairs, amendments or reconstruction.

#### CYCLING

The bike plan was prepared by Accessible Public Domain consultants in 2013 with the aim of assisting Council in developing strategies to improve access to the City's many facilities and areas of historical, cultural and ecological significance, and to assist in developing partnerships with the NSW State Government, developers, local businesses, community groups and other stakeholders.

A number of existing cycle ways were identified within the city centre, but they are generally unconnected and do not have sufficient pavement markings or signage. An audit of existing and potential routes was undertaken however the recommended actions to deliver improved cycling facilities are not well defined.

There are good opportunities to build a clear network for access to the city centre. Within the main city centre blocks it is more difficult to define routes, however the 40km/h Local Traffic Area assists with creating a safer cycling environment and urban design improvements need to be designed to recognize cyclists use.

#### BUSES

The bus system in Broken Hill is used almost exclusively by concession card holders and students with very few adult tickets sold. The bus routes run on a number of loops covering north and south precincts however frequency of service is low.

The Broken Hill Bus Terminus is located on Argent Street- near Chloride- and is the key city bus route.

#### COMMUNITY TRANSPORT

Far West Home and Community Care Services Inc provides a community transport service focused on assisting eligible clients to have continued independence and confidence by transporting them to medical appointments, social and community activities and shopping centres. Buses operate weekdays, Monday to Thursday, 9am to 3pm and Friday 9am to 1pm. Alternative arrangements can be made for clients outside these times. This service operates on a nominal contribution from all passengers per trip to ensure the sustainability of this service to continue.





3.7 URBAN OBSERVATIONS

LANDSCAPE

Broken Hill has been shaped by processes of extraction and regeneration. As the Silver City transitions to a post mining economy it is time to reimagine the renewal of the city's landscape as a key part of this new future. To build on the legacy of Albert Morris and the Barrier Field Naturalist Club, who established regeneration reserves around the city in the late 1930's to safe guard Broken Hill from moving sands and toxic dust storms. Knowing that today these reserves are now National Trust Listed for their significance.

This new phase of regeneration will focus on the city itself. Looking to cool the city's streets and encourage movement along shaded footpaths, cycleways, bus routes and on street car parks. Linking homes to local destinations, schools and aged care residences to neighbourhood parks. Ensuring recreational opportunities for all- from sports, cycling, walking, play spaces, outdoor fitness facilities, markets, picnic grounds and dog off leash parks.

Supporting wellness by mediating the temperature of streets and parklands to encourage walking, cycling, outdoor recreation and activity; across the seasons and across the day- from early morning into the night. The provision of trees and landscaped open space encouraging physical activity, moderating temperature, as well as mitigating urban dust and lead levels.





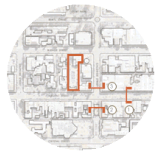
Images: Argent St Broken Hill,  
Courtesy Trove N.L.A.



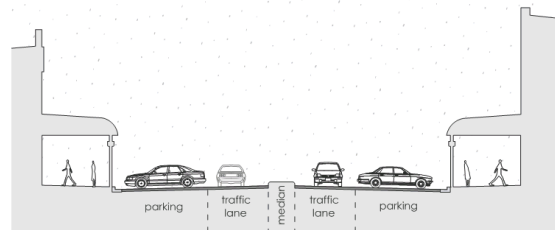
Grafton 1930's  
Images: Courtesy Trove N.L.A.



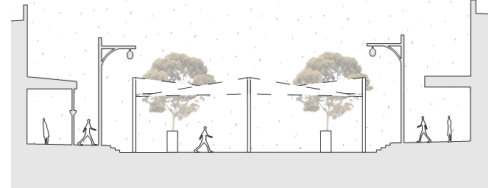
Deakon Avenue, Mildura  
Images: Courtesy Trove N.L.A.



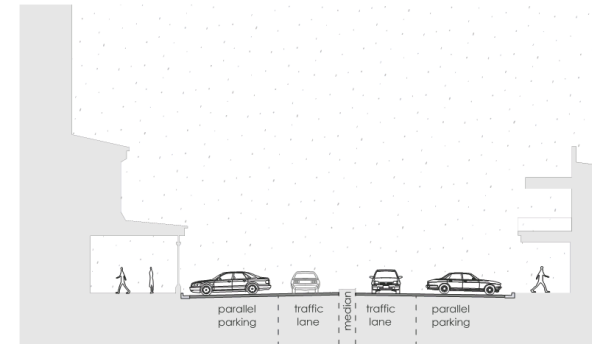
key plan



1 argent street existing



2 town square existing



3 chloride street existing

0 1 2.5 5 7.5 10m

Source : sbd

## 3.7 URBAN OBSERVATIONS

### LANDSCAPE

The urban form and architecture of Argent Street reflects its civic importance and commercial role as the main street of Broken Hill. Framed by grand buildings, Argent Street is wide and scaled to the long bullock drays which once serviced this street. The general absence of street trees possibly the consequence of the wide verandahs which colonnade much of the street and the tram line that operated in Argent Street from 1888-1926. The wide streets now enabling investment in a bold programme of street tree planting to transform Argent Street for future generations. Cooling pavements and roadways, filtering the air and beautifying this main city street.

Historic photographs of Mildura and Grafton depict tree lined main streets of regional NSW, with plantings of Canary Island Date Palms, Figs and Gum Trees. All trees which could be considered in Broken Hill.





Mike Hewson, *Illawarra Placed Landscape*, 2018, quarried sandstone, structural steel, and cabbage tree palms.  
Permanent installation, Wollongong, NSW.  
Photo: Mark Pokorny

### 3.8 URBAN OBSERVATIONS

PUBLIC ART

Art can bring Broken Hill's fascinating history to life while also making the city socially viable and connected in the present day. An important part of this will be reconnecting the mining city with its first inhabitants, the Willyakali People of the Barkindji Nation. Working as a non-Aboriginal curator in Australia Barbara Flynn understands the importance of bringing all the people of a place together. It is the best starting point for an art project if it is to succeed.

The other main takeaway from visiting Broken Hill is the urgency of attracting young people to venture into the city centre and into the landscape, and away from their home computers and devices. An art initiative could achieve this by commissioning art that speaks to youth in a digital language they understand and bringing artists to the city who have achieved things in their lives and know how to talk with young people.

Also striking is the love for the city expressed by everyone we met over the age of 30. It is exciting to think how artists can articulate what it is that attracted these generations to Broken Hill and that keeps them here. There is so much about the archive and library that already works beautifully, and so many exciting design innovations Neeson Murcutt can introduce to make the complex even better, such as natural light, large windows and indoor-outdoor spaces.





Top - Town Hall Façade  
Bottom - Rear of Town Hall Façade  
Images: Neeson Murcutt Architects



Top - Charles Rasp Memorial Library  
Middle - Broken Hill Police Station  
Bottom - Roundhouse toilets  
Images: Neeson Murcutt Architects

### 3.9 SITE SPECIFIC OBSERVATIONS

THIS SITE HAS HOUSED A LIBRARY FOR WELL OVER 125 YEARS.

#### Town Hall façade

The Town Hall was opened in 1891 and contained the Free Public Library within it. In 1973 it was proposed to completely demolish the Town Hall to make way for a modern council facility. The community successfully argued to save and restore the front 10m depth of the building, protecting the historical streetscape of Argent Street. What remains now is a well-preserved, ornate 'thick' façade – an historically important and architecturally delightful remnant.

*The Town Hall facade is a natural attractor, drawing people curious to see what might be within and behind it. As it currently stands it feels almost like a gatehouse to the carpark! There is potential for it to become a front door to the library, or a threshold to a library forecourt.*

#### Charles Rasp Memorial Library

The purpose-built Charles Rasp Memorial Library, which opened in 1964, incorporates parts of the old city fire station – the spirit of resourcefulness has run deep in Broken Hill throughout its history. It is one of the many intact buildings in Broken Hill and characteristically mid-twentieth century in its style. Keeping in mind that it is the quantity of intact buildings that partly underpins the inaugural whole-of-city Heritage Listing, it is worth exploring whether there is value in retaining and repurposing the existing building rather than demolishing it.

*Whilst considerably undersized and poorly configured as a contemporary library, large parts of the existing building are fundamentally well suited as an archive, if upgraded and integrated as a part of the new library.*

#### Police Station

It is important to consider the community hub / library site in the context of its immediate neighbours, particularly the Police Station given its imminent vacancy. The Police Station was built in 1886 and predates the Town Hall. In finding new life for this important heritage building, we need to consider uses that:

- build synergy with the community hub and library
- help activate Argent Street
- are a good fit with the existing building spatially, minimising disturbance to existing fabric
- are ideally public in nature, building on the historically civic nature of the place

The future removal of fences between the police and community hub and library sites will give the sense of an open public place and allow new uses in the heritage buildings to contribute to the precinct.

#### Roundhouse Toilets

The public toilets at the corner of Blende and Chloride Streets were built in 1974. Quirky in character, they are locally known as the roundhouse toilets and are the only public amenities within the city centre. The corner location gives the toilets good visibility and they can easily be upgraded for equal access.

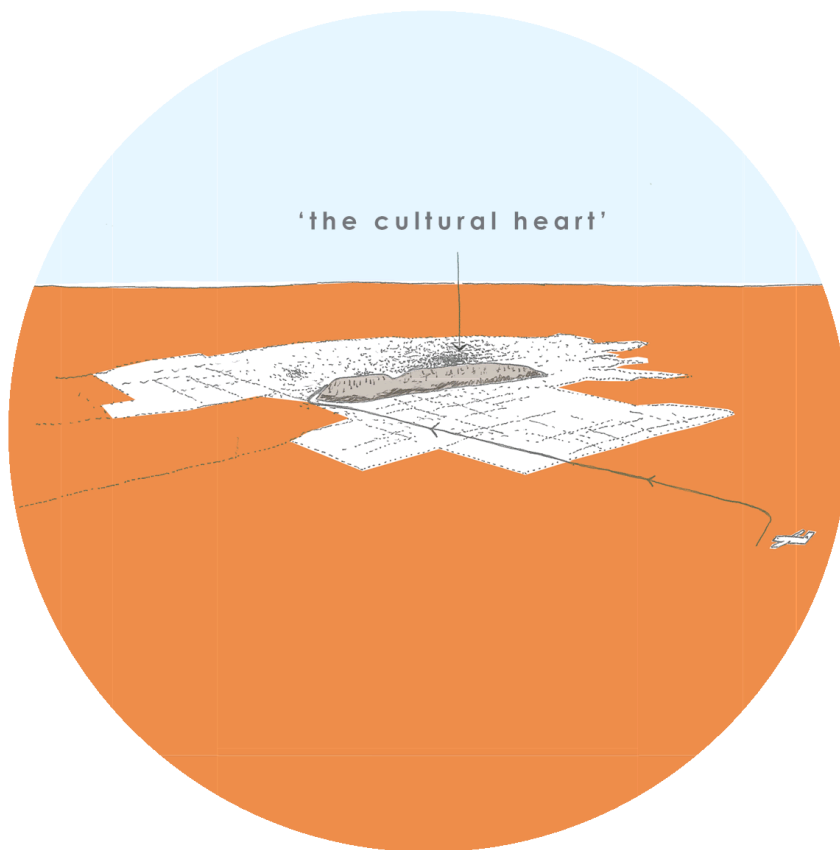
#### Views

We note that views across the site to the Line of Lode from the function spaces at the upper level of the renovated Civic Centre are important to maintain.



## 4.0 THE VISION - THE BIG PICTURE





## 4.1 THE VISION - THE BIG PICTURE

The Broken Hill community hub and library will be a place that celebrates and reflects the unique culture of this important and significant city for Australia.

It will continue to provide the safety and familiarity it does to its existing users by continuing to provide the essential services and spaces it does today but also expand this remit to become an engine room for cultural and social engagement through storytelling, content creation, and the export of Broken Hill's own brand of creativity.

The community hub and library will also re-energise Argent street by becoming the point where several paths intersect to create a centre of gravity for the city for all audiences: the locals and the tourists. This will be achieved through the careful and respectful co-location of complementary offers and the provision of high quality public space for all to enjoy.



## 5.0 BROKEN HILL'S CULTURAL FRAMEWORK: IDENTIFYING CULTURAL PRIORITIES



## 5.1 BROKEN HILL'S CULTURAL FRAMEWORK: IDENTIFYING CULTURAL PRIORITIES



Pilbara Arts Centre, Officer Woods Architects,  
Image: Robert Firth

### TOWARDS A CULTURAL PLAN

The Cultural Framework has been included as part of the brief for the Community Hub and Library to ensure alignment between Broken Hill's cultural priorities and the direction and focus of this important piece of cultural infrastructure.

It is important to note that this is not a cultural plan and this framework is informed by the consultation we were able to perform as part of this project and reviewing the outcomes of previous cultural projects such as the community consultation run by the Council for the library (Appendix G), the engagement performed as part of the Perfect Light project and a review of the priorities identified in the Community Strategic Plan 2033.

While this framework represents an informed point of view, we recommend that a cultural plan be developed at a later stage and include more in-depth consultation to test these priorities as well as define actions and cultural investments that will help Broken Hill continue to develop momentum as a cultural centre for the Far West region.

### THE RATIONALE FOR CULTURAL INVESTMENT

In exploring Broken Hill and trying to define its cultural priorities, it's important to understand what the purpose of this new facility would be. A library, of course but are we trying to meet social, educational, cultural or economic objectives? Through our discussions with stakeholders, review of previous consultation and site investigations, it's become clear that the main purpose of the library and the investment into it is to create a social asset. This means that our approach to planning the spaces, programming and other aspects of its operations must be looked at through the lens of creating social value through:

- Increased participation;
- Increased socialisation of previously isolated groups;
- Increased engagement with knowledge and creativity with a view to opening horizons and developing curiosity;
- Social cohesion; and
- Revitalisation of a city centre location (more eyes on the street, foot traffic, serendipitous encounters, etc).

To be clear, an alternative narrative could have been that the main purpose of the library is to create a centre of excellence for archival research, or act as a hub for industry attraction, or create a centre of creative activity to export to the rest of the State or country.

By setting the purpose to one of social participation and community well being, we're making a whole raft of decisions about things that won't be priorities for the library, that we shouldn't consider.

As part of this analysis of the data we collected and reviewed, we considered the potential to extend this purpose into creating a facility with industry appeal in order to attract industry (mostly mining, film and space) to Broken Hill. But a library alone cannot achieve this stretch target. Industry attraction would require a number of additional infrastructure, ancillary programmes and additional funding. Even the best library can't create an economic transformation on its own.



**ACCESSIBLE** – easy to get to, integrated into people's lives, plugged into the urban fabric of Broken Hill, the Community Hub and Library is practical, accessible for all abilities and all modes of transport.

**EXPOSURE** – A window into Broken Hill and window to the world. The library is about connecting Broken Hill to the world through a good quality digital connection, social events that bring people together and a curatorial approach that prioritises discovery.

**WELCOME** – a culturally safe place, non-threatening, inclusive and open for the great range of cultures and peoples who will use it. This is a cultural home for all.

**NEXT GENERATION** – The Community Hub and Library must be about sustaining the next generation, looking at what's ahead rather than what's behind, engaging youth.

**CELEBRATION** – a celebration of Broken Hill's identity by the people of Broken Hill, not a place populated with ideas from away. It represents and interprets the features of this place (deep earth, desert, heritage, arts, stories and the big sky).

**FEET ON THE GROUND** – The Community Hub is about being ambitious but responsible and resourceful in this cultural investment. It reflects clever ways to achieve bang for buck, respond to needs, and create something that is authentic.

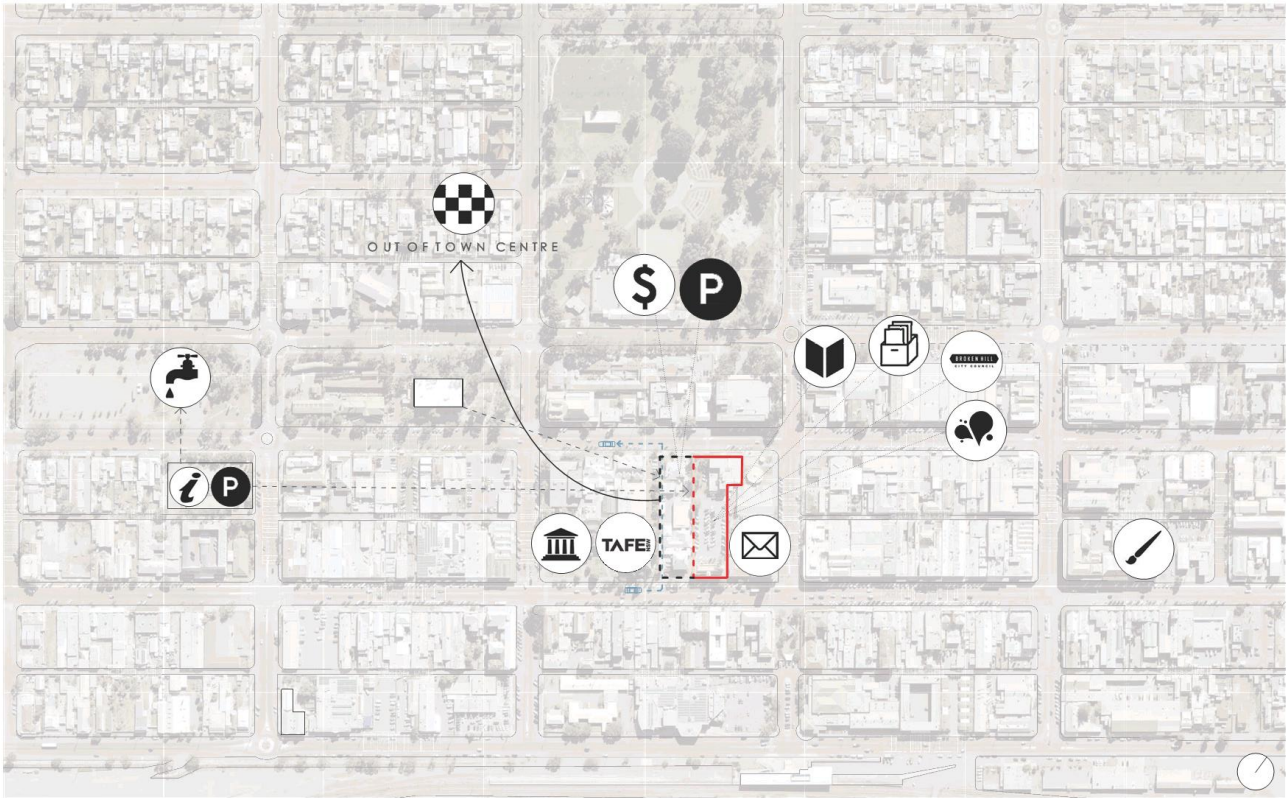
**ABORIGINAL AND TORRES STRAIT ISLANDER** – Ensuring job opportunities for Aboriginal and Torres Strait Islander people are included in the near and long term future plan of the cultural hub. Establishing appropriate protocols regarding culturally sensitive Wilyakali material in the archive.

## 5.2 CULTURAL PRIORITIES



### 5.3 CULTURAL PRECINCT MIX

#### POLICE OUT + VIC REMAINS - 1C CONCENTRATION OF ACTIVITY



The broader principle of the cultural precinct mix is to achieve maximum colocation.

The city centre, focused around Argent Street, is an important employer and activity centre supported by key government agencies. Vibrant cities sustain a centre where people meet, feel safe and spend time.

The cultural framework proposes a critical mass of activity needed to strengthen the Argent Street precinct as the heart of Broken Hill. The proposed cultural mix co-locates a number of Council services in order to cement and stimulate the city centre as a vibrant destination for locals and visitors alike.

The library site is considered together with the adjacent police site in anticipation of their imminent relocation.

The proposed mix achieves the following:

- library and archive together
- parking on the police site- council service desk
- council service desk
- potential for retention of west darling arts

The visitor information centre and minerals museum should all be considered in the future as possible inclusions on the site.





### ADVENTURE TOURIST

*I love coming out here to experience desert landscapes, film in the perfect light of Broken Hill with a backdrop of intact heritage and the line of lode beyond, there's nothing quite like it - there are opportunities to collaborate with locals and edit our go-pro footage on the fly at the library recording studio.*

### GREY NOMAD

*We wandered in here when we first arrived in Broken Hill, not only did we get maps and general tourist info, the locals hanging out in the community courtyard gave us some tips on where to eat and what to see. The digital collection from the Geocentre is eye opening. I never knew there were so many different minerals and crystals.*



### MINER

*I've been doing fly in fly out for a couple of years now and there's a lot more happening in the city centre with the new library. My weekends here are pretty filled when my kids come to visit. I often take them to the library and they go crazy over the toys there.*



### SCHOOL STUDENTS

*There are good options for studying - either I can just put in my headphones and work at one of the desks in the main space or sometimes there's a group of us working on a project so we just book in a meeting room online, it's really easy - I've even taught some of the oldies how to do it!*

### MOTHERS' GROUP

*I look forward to meeting the other mothers here each week, the space feels comfortable and relaxed. Often some of us will stay longer to hang out in the space and see what else is happening around the library hub, recently they had a new archive exhibition which was interesting.*





## 5.4 PERSONAS

### ELDERLY

*Having the council desk in the same precinct as the library is so convenient, I can park and pay my rates before I go in to borrow a book. I've been doing a computer course to learn how to send my grandkids updates by email.*



### ABORIGINAL AND TORRES STRAIT ISLANDER COMMUNITY

*The keeping place is important to the community and we like that this place feels welcoming and connected to landscape.*



### TODDLER

*My favourite bit is the water splash, cos it's fun and I can cool down when I get too hot, my nanny takes me and sometimes before that we go inside to read a story too.*



### YOUTH

*Finally somewhere I can hang with my friends that's a different experience to the shops or the park. Now that Broken Hill feels connected to the world I can think about my future here. I'm working on some ideas for a start up in the incubator and one of my mates is recording his first album in the next room!*



### COUNCIL WORKER

*We are always booking the meeting rooms when we need to catch up with businesses in the city, it's so convenient to do online and it's easy to get to. I also go to a book club at the library once a week of an evening and it's such a great space to be in.*



### CULTURAL TOURIST

*I've come for the weekend to see the exhibition space that had a write up in the paper last month for things to see in regional cities. What a vibrant place, might need to extend my stay as I've heard there's a deckchair cinema on tomorrow night in the Town Hall courtyard!*



## BENCHMARKING SUMMARY

Whilst the way we bring all the elements of the program together, integrate heritage and new, repurpose existing spaces, interpret the culture of Broken Hill will be unique to this project, there are some lessons we can learn from other projects that have tried to address similar issues.

There is not one example that exactly replicates the emerging brief for the Community Hub and Library but a number of facilities do parts of this well and are worth looking at and considering.

Of importance to us are:

- The mission of the institution;
- The programmatic approach;
- The spatial approach; and
- Lessons learnt.

### NINGALOO CENTRE:

All under one roof

Location: Exmouth, WA (1000 km north of Perth)  
Population: 2,500  
Architects: SITE Architecture  
Year completed: 2017  
Budget: \$AUD 34 million

*"We set out to create a centre that brings community and visitors together under the one roof. We consciously designed the Ningaloo Centre to support tourism while meeting the needs of local residents."*

- Paul Edwards, Director of SITE Architecture

The \$34 million centre is a 5,062sqm, multi-purpose building comprising a visitors' centre, café and gallery space, museum and exhibition areas, a library, and a function centre and play areas designed as independent and connected user pods. A fully equipped wet and dry laboratory, preparation area and aquaculture workshop provide the University of Western Australia and TAFE with a much-needed base for Ningaloo Reef research and training.

This facility gives us an example of small community deciding to invest in a cultural asset that had relevance for themselves and tourists to the area. The co-location of all these uses makes it the must-see destination when in Exmouth, a community of only 2,500. Some of the lessons learnt include the fact that the plans included an ill-fated aquarium, the operation of which was above the means of what Council could afford and therefore was never completed.



Ningaloo Centre Library. Image: John Gollings



Interactive displays. Image: John Gollings

### FRANK BARTLETT LIBRARY AND MOE SERVICE CENTRE:

Library and Community together

Location: Moe, Victoria  
Population: 16,734  
Architects: FJMT Architects  
Year completed: 2016  
Budget: approximately \$AUD 15 million

*"It is truly a place for everyone to feel welcome and included, a place that brings the community together and that marks the shared aspirations of the town. Moe has a new sense of place and a new way to appreciate its natural beauty."*

-FJMT Architects

A new civic centre for the town of Moe that houses a number of community services including library, café, community health rooms, meeting rooms, community kitchen and council service desk. This one stop shop community building is part of a greater urban transformation of the site into a central gathering place for the community.

Community involvement throughout the design process and during construction has resulted in the locals embracing the building as a reflection of their sense of identity and pride in the town.



Lower level library and computer area. Images: John Gollings

## 5.5 BENCHMARKING

### GEELONG LIBRARY:

Library and archive together

Location: Geelong, VIC (75k west of Melbourne)  
Population: 184,000  
Architects: ARM Architecture  
Year completed: 2015  
Budget: \$AUD 45 million

*"It is creating a vibrant hub in the centre of Geelong, further enlivening the cultural precinct; acting as a significant tourist destination; and providing world-class library and heritage services to all visitors."*

-Patti Manolis, CEO, Geelong Regional Library Corporation

This is a busy community gathering place for residents of one of Australia's fastest growing regional cities. Where traditionally libraries banned eating and talking, GLHC has elements of the community cyber café: The ground floor has an 80-seat café, a community gathering space and popular books and magazines.

Libraries are increasingly seen as a third place; they now invite people to meet, talk, play music, drink coffee, and use multi-media. There is a new exhibition space shared with the adjacent Geelong Art Gallery. The first floor is for children and young people and has a landscaped balcony at treetop level. Floor two is for adult collections, magazines, journals and e-resources and includes a reading lounge and study rooms. The third floor is the archive which lives in a vast compactus and the entire floor is compliant with the State Archives Place of Deposit storage specifications. Its supervised reading room has smart tables and digital microfilm readers.



Archive reading room. Images: Emma Cross



## 5.5 BENCHMARKING

### THE EDGE AT THE STATE LIBRARY OF QUEENSLAND: A centre for digital culture

Location: Brisbane, QLD  
Population: 2.2 million  
Architects: m3 Architecture with Deicke Richards Architects  
Year completed: 2010  
Budget: \$AUD 7.9 million

*"I've always been fascinated by the concept of libraries acting as living laboratories; spaces where communities can learn by doing."*

-Lea Giles-Peter, former Queensland State Librarian who oversaw the development of the project

The Edge is a library, community makerspace and resource hub for all things youth, art, science, technology and enterprise. Imagined as a model for the library of the future, The Edge is a visionary space for creatives and innovators, providing the resources and platform to explore creativity.

Whilst The Edge definitely marks the transition to a new kind of library, a successful library that place digital culture at its core must engage with the finer details of delivering that experience including software licensing, IT support, maintenance and replacement of hardware.



Collaborative window bays. Images: Jon Linkins

### PILBARA ARTS CENTRE: A welcoming climate response and safe space

Location: Newman, WA  
Population: 5,000 with 4,000 FIFO  
Architects: Officer Woods Architects  
Year completed: 2016  
Budget: \$AUD 9.3 million

*"More and more young people were coming to the centre and getting involved, sitting with elders as they paint, singing songs and just engaging with the space. And that was really the prime driver, the impetus, for the whole project."*

-Jennie Officer, Officer Woods Architects

The East Pilbara Arts Centre, which houses the Martumili Gallery was funded by BHP, the Pilbara Development Commission through Royalties for Regions, Lotterywest and the Shire of East Pilbara. The design features a large span steel frame shed which works outside the commonly held notion that a building must be finished and not change. Like a tent, it covers, secures and shades a large area that can be contained, covered or completely open. It has fostered a deeper understanding and mutual respect between Aboriginal and Torres Strait Islander and non-Indigenous communities and has also been a catalyst for growth for Martumili Artists, with 51 new artists recruited in just 12 months, and more than 1,180 artworks produced in that time.

What we can learn from this is that modesty of materials and consideration for how people can feel welcome, occupy space on their terms is a really important success factor for creating a culturally safe space.



View from entry towards conditioned gallery and staff space  
Images: Robert Firth

### GREEN SQUARE LIBRARY: A true community hub

Location: Green Square, Sydney, NSW  
Population: 61,000  
Architects: Stewart Hollenstein in partnership with Stewart Architecture  
Year completed: 2018  
Budget: \$AUD 58.2 million

*"There are few places as democratic as libraries. They provide places to sit in a beautiful setting, and that's so precious in the community. We feel like libraries are places where you can make noise and gather."*

-Felicity Stewart, Stewart Hollenstein Architects

Sydney's newest library is barely a building at all, it is a series of underground and overground connected spaces that create a plaza and accommodates a contemporary array of library spaces. Alongside what one would expect to find in a contemporary library, Green Square Library also includes a service desk for the City of Sydney, meaning that library visitors can pay their rates or parking fines while at the library. The service desk is integrated into the space, sitting in alongside the library's counterless service station. Different staff man both of these service points but the integration is seamless from a visitor's perspective.



Staff info kiosk. Image: Neeson Murcutt Architects



Children's area. Image: City of Sydney



# 6.0 ROLE OF THE LIBRARY



6.1 THE ROLE OF THE LIBRARY IN CREATING A CULTURAL MIX FOR BROKEN HILL

cultural priority	movement strategies	spatial strategies	operational strategies
ACCESSIBLE	<ul style="list-style-type: none"> <li>Strong wayfinding that extends to other parts of the Cultural Precinct and Town Centre</li> <li>Multimodal transport access</li> <li>Accessible car parking</li> </ul>	<ul style="list-style-type: none"> <li>Provide easy access to parking.</li> </ul>	<ul style="list-style-type: none"> <li>Minimal reliance on lifts through planning, eg spaces that the elderly would use would be mostly downstairs.</li> </ul>
EXPOSURE	<ul style="list-style-type: none"> <li>Making what's inside visible or perceptible from the outside</li> </ul>	<ul style="list-style-type: none"> <li>Interpret materials and content, colours and landscape through architecture and landscaping</li> <li>Gallery space to show works of cultural, social and natural significance (paintings, rocks, etc.) from the Outback Archives collections.</li> </ul>	<ul style="list-style-type: none"> <li>Tangible and visible interpretation of the archives in the space.</li> <li>Good quality and reliable internet connection via Wi-Fi with a reach beyond the footprint of the building, on even when the library is closed</li> <li>Integrates Visitor Centre</li> </ul>
WELCOME	<ul style="list-style-type: none"> <li>Lack of formal, hierarchy of spaces, provide a range of spaces that can be occupied on the occupier's terms</li> <li>Microclimate to make all spaces welcoming</li> </ul>	<ul style="list-style-type: none"> <li>No front counter</li> <li>Intuitive movement through the building</li> <li>Place for meeting</li> <li>Define a single public entry point.</li> <li>Manage views</li> <li>Meaningful signs of Indigenous culture</li> </ul>	<ul style="list-style-type: none"> <li>Consider opening hours, all or part of the site, what's visible and/or what can be experienced when not open</li> </ul>
NEXT GENERATION	<ul style="list-style-type: none"> <li>Access by means other than car (eg public transport, bike)</li> <li>Opening hours that are suitable for school children and youth</li> </ul>	<ul style="list-style-type: none"> <li>Make digital culture and content creation legible in the space</li> <li>Make youth focused spaces the core of the experience, place them in important spaces</li> <li>Use of colour, fun furniture, ease of moving things around without breaking it, different configurations over time</li> <li>Place to be messy, experiment, give it a go</li> </ul>	<ul style="list-style-type: none"> <li>Consider the software and management implications of running a variety of digitally-based programs to ensure long term viability and relevance</li> </ul>
ABORIGINAL AND TORRES STRAIT ISLANDER			<ul style="list-style-type: none"> <li>Ensuring job opportunities for Aboriginal and Torres Strait Islander people for the near and long term future of the cultural hub.</li> <li>Establishing appropriate protocols regarding culturally sensitive Wilyakali material in the archive.</li> </ul>
CELEBRATION	<ul style="list-style-type: none"> <li>Unlock the potential and celebrate this part of Argent Street as the centre of gravity of town</li> </ul>	<ul style="list-style-type: none"> <li>Build upon reputation as Australia's first heritage listed town</li> <li>Embrace the Town Hall facade.</li> <li>Locate library and archive together.</li> <li>Manage views</li> </ul>	<ul style="list-style-type: none"> <li>Colocate the visitor's centre and the library to encourage opportunities for events with locals and tourists.</li> <li>Include public art by local artists</li> </ul>
FEET ON THE GROUND	<ul style="list-style-type: none"> <li>Using the assets we have and the strengths of the connections to the site through the existing network of streets and laneways</li> </ul>	<ul style="list-style-type: none"> <li>Be resourceful: Reuse of existing fabric (current library, laneways that already exist)</li> <li>Create useful public space</li> <li>Reinforce activity on Argent St</li> <li>Give address to Blende St</li> <li>Maintain existing urban edges</li> <li>Economy of means, responsible choice of materials and construction method</li> </ul>	<ul style="list-style-type: none"> <li>Staff neutral</li> <li>Creation of meeting spaces that could work on an unmanned basis and create a modest revenue stream through business hire</li> </ul>

Building on the Cultural Priorities, we have proposed the cultural framework as action planning tool that helps us align cultural priorities with access strategies, spatial strategies and operational strategies. By linking these, we can ensure that the emerging brief for the library is directly responding to what Broken Hill says it needs and wants.







# 7.0 KEY MOVES





Image: Neeson Murcutt Architects



Broken Hill Art Gallery  
Image: Travelin.com.au



Broken Hill Solar Plant  
Image: AGL



The Palace Hotel  
Image: Dossier 48



Image: Still from The Adventures of Priscilla, Queen of the Desert (1994)

## 7.1 EARLY DIRECTIONS FOR THE LIBRARY

The new Library and Community Hub will occupy the carpark site between the Old Town Hall Building on Argent Street and the City Library on Blende Street. A new entry on Argent Street though the historic Town Hall Building, either directly into the library or via a public space, will give greater energy, presence and connectivity to the civic precinct, which houses the Broken Hill Courts, the Western Region TAFE College, Broken Hill Police Station, the Old Town Hall and the Post Office. Early directions for the new library are underpinned by 5 strategies:

- 1. movement + transport**  
The movement and transport strategies recognize:
- parking
  - that the new library displaces existing parking which needs to be considered in the context of the block and beyond
  - that should the visitor information centre co-locate then some camper van / caravan parking also needs to be found

public transport
  - that many library patrons will travel by bus
  - that should the visitor information centre co-locate then a coach stop also needs to be close by

cycling / scootering
  - Council's Bike Plan, the potential of electric bicycles, and the healthy living option of safe cycling

walking + shade
  - that shaded pathways (under awnings or trees) are needed to encourage walking
  - a 200m or 2.5 minute walking distance from the new library to parking, to public transport, and to other places within the city centre, is a realistic expectation
- 2. spatial / massing**  
The spatial strategies are blocking and stacking exercises. Whilst they do not represent building options per se, they do imply potential site relationships and spatial organizations.
- 3. landscape**  
The landscape strategy focuses on the experience of public space in Broken Hill - shade, gathering, recreation and the potential of plants and water to moderate climate.
- 4. climate + sustainability**  
The approach is to identify strategic local solutions to the long-term sustainability of the library in Broken Hill.
- 5. public art**  
Here are outlined ten possible approaches to public art in the library and cultural precinct more broadly. It is anticipated that each would be targeted specifically to Broken Hill.



### CAR PARKING

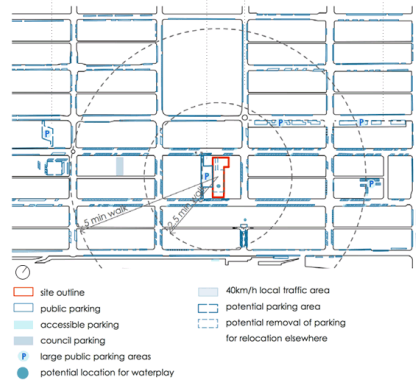
Increased public parking within a 2.5 minute and 5 minute walk of the community hub/library site.

The majority of car parking occurs on-street in Broken Hill and changes to time restrictions introduced as part of the car parking strategy aim to encourage turnover of car parking spaces adjacent to businesses and facilities. Off-street car parking provided should be prioritised for high turnover users, accessible parking needs and dedicated facility vehicles. The aim of city centre improvements which impact on car parking should be to maintain a parking neutral outcome, with public parking increased at the community hub.

For the new car park to be located on the Police site, we recommend that around 35 spaces be provided for short term public use which is +5 on the existing number of public parking spaces. This should be a mix of 5 x 15min and 25 x 2hr. 10-20 dedicated Council staff spaces could be provided off site. This then maintains functional car parking within the block for the new library development with adjacent on-street car parking available for all day car parking.

Additional public parking:

<b>Kintore Reserve:</b> + 8 caravans or + 20 cars	<b>Police site:</b> + 5 cars + shade	<b>Angled parking along Chloride St beside Sturt Park:</b> + 15 cars + shade	<b>Existing parking:</b> + shade
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### PUBLIC TRANSPORT

Lengthen Argent St bus stop at Post Office to include coaches.

Existing public bus services provide a good level of access to the site, all bus routes interchanging adjacent to the site on Argent Street. Increased bus frequencies and a rationalised route structure would assist with attracting higher utilisation but with low levels of revenue it is hard to justify significant improvements. Many library patrons will travel by bus.

Should the visitor information centre co-locate with the library then the coach stop servicing regional coaches should be relocated to be nearby.



### SHADE

Provide shaded footpaths within a 2.5 and 5 minute walk of the cultural hub/ library site.

In the desert shade enables outdoor life. Walking, waiting at a bus stop, cycling, on street parking- all forms of movement are possible if temperatures are moderated.

Historic verandahs distinguish the city of Broken Hill, are a direct response to heat and the need for immediate shade. Drop down canopies increase the thermal performance of buildings and footpaths.

Street trees have the added benefits of making legible the street hierarchy, open space and movement corridors. Linking tree planting to water management and recycling systems. Providing living shade that locally cools streets and filters air, while contributing to the identity of Broken Hill as a liveable regional city- a historic city with a forward-thinking community.

A street planting programme will:

- moderate the desert climate and the heat island effect of urbanization
- identify city entries, bus routes, bicycle paths, city centre parking bays
- link key open space connections between parks, drainage lines and flood prone land
- support health initiatives associated with obesity, isolation, lead abatement



### WALKING/CYCLING/SCOOTING

Improve pedestrian pathways and the cycle network to meet the appetite for healthy movement.

There are footpaths on all streets in the city centre. A key area for improvement is at street and intersection crossing points. Due to the wide streets, kerb ramps at intersections and mid-block crossing points assist with reducing the crossing distance and allowing the introduction of formal pedestrian crossing markings where they meet the Roads and Maritime Services warrant.

Key pedestrian routes utilising existing footpaths and laneways should be identified to enable focused upgrades including:

- Pavement treatment including flush crossing
- Lighting
- Directional wayfinding signage
- Shade
- Crossing provisions at streets

A cycle network should be identified for the city centre to provide definition for cyclists in the form of on-street markings and signage. Ideally segregated two-way cycleways should be considered on a spine network to facilitate both bicycle and scooter use. Shared E-bikes and E-scooters are arriving in city centres and these would be suitable for moving around in hot weather conditions. Improving the cycling network and providing for a range of private shared bike use encourages a healthy living option of safe cycling.

The Bike Plan 2013 identified Beryl Street as an east west route along the northern border of the city centre 40km/h local traffic area. This should form a spine route which allows cyclists to filter into the city centre. The current cycleway serving Broken Hill is located on Crystal Street and is configured as permanent bicycle lanes shared with the car parking area. Given that this route is designated as the Silver City Highway serving as a bypass to the city centre for heavy vehicle movements, this route requires upgrading if it is to be retained.





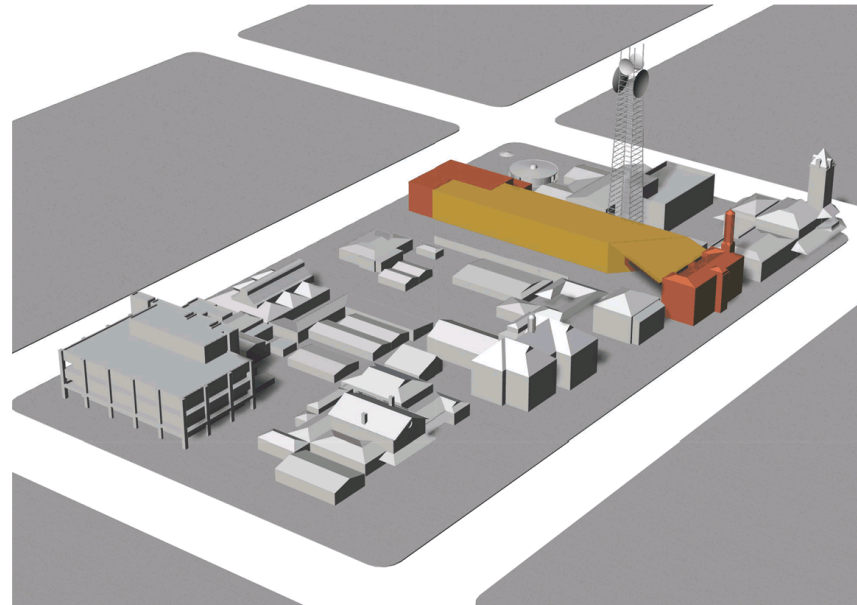
- existing buildings
- library
- covered outdoor
- through site link
- future through site link
- parking
- library entry

#### Principles;

- ✓ - locate library and archive together
- ✓ - build upon reputation as Australia's first heritage listed city
- ✓ - be resourceful by reusing parts of the existing library building
- ✓ - provide easy access to parking
- ✓ - reinforce activity on Argent Street
- ✓ - strengthen address to Blende Street
- ✓ - define single public entry point
- ✓ - embrace and activate the Town Hall facade
- ✓ - create useful public space
- ✓ - retain strong urban edges
- ✓ - manage views
- ✓ - activate new public outdoor space with library entry

## 7.3 SPATIAL STRATEGIES

There are several approaches to massing on the site. Each option allows a library of 1500m2 as recommended by the State Library NSW brief, and assumes an archive of roughly 500m2.



#### SPATIAL STRATEGY #1 Potential

Come through the Town Hall façade to a covered forecourt – a new meeting place for locals and tourists, young and old. The new library / community hub sits directly ahead, turning its back to the telecommunications site and instead looking out along a shady public walkway through to Blende Street. Parking is located directly adjacent on the old police site. The new facility connects into the old library that has been partly demolished. The retained portion is repurposed as an archive, with a great compactus store on the ground floor, the old fire station as the public archive space, and workspaces upstairs. The Blende Street façade is both restored and adapted, as entry to the archive is now via the new library. The roundhouse amenities are upgraded, complementing new public toilets within the library.





- existing buildings
- library
- covered outdoor
- through site link
- future through site link
- parking
- library entry

#### Principles;

- ✓ - locate library and archive together
- ✓ - build upon reputation as Australia's first heritage listed city
- ✓ - be resourceful by reusing parts of the existing library building
- ✓ - provide easy access to parking
- ✓ - reinforce activity on Argent Street
- ✓ - strengthen address to Blende Street
- ✓ - define single public entry point
- ✓ - embrace and activate the Town Hall facade
- ✓ - create useful public space
- ✓ - retain strong urban edges
- ✓ - manage views
- ✓ - activate new public outdoor space with library entry

## 7.3 SPATIAL STRATEGIES



#### SPATIAL STRATEGY #2 Potential

Come through the Town Hall façade to a great outdoor room – a climate appropriate outdoor gathering space for all ages – able to host events, film nights, openings, talks, as well as informal use. Built up against the telecommunications site, the new library / community hub faces into the outdoor room towards the rear of the Town Hall façade. It has shaded walkway edges that edit unwanted views and give covered access through to Blende Street and to adjacent parking directly on the old police site. The new facility connects into the old library that has been partly demolished making way for a leafy public garden. The retained portion is repurposed as an archive, with a great compactus store on the ground floor, the old fire station as the public archive space, and workspaces upstairs. The Blende Street façade is both restored and adapted, as entry to the archive is now via the new library. The roundhouse amenities are upgraded, complementing new public toilets within the library.



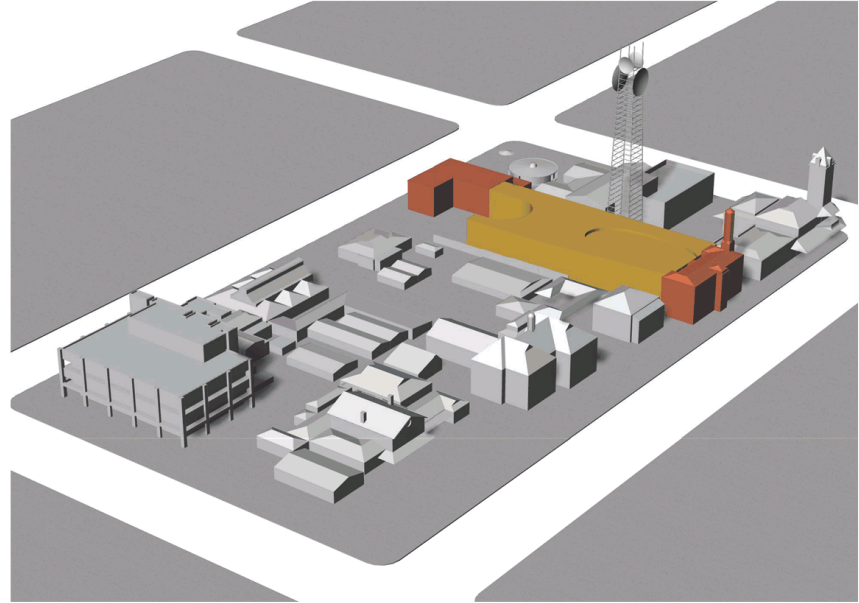


- existing buildings
- library
- covered outdoor
- through site link
- future through site link
- parking
- library entry

#### Principles;

- ✓ - locate library and archive together
- ✓ - build upon reputation as Australia's first heritage listed city
- ✓ - be resourceful by reusing parts of the existing library building
- ✓ - provide easy access to parking
- ✓ - reinforce activity on Argent Street
- ✓ - strengthen address to Blende Street
- ✓ - define single public entry point
- ✓ - embrace and activate the Town Hall facade
- ✓ - create useful public space
- ✓ - retain strong urban edges
- ✓ - manage views
- ✗ - activate new public outdoor space with library entry

## 7.3 SPATIAL STRATEGIES



#### SPATIAL STRATEGY #3 Potential

Come through the Town Hall façade directly into the new double height library / community hub living room. The new facility is built up to north-east boundary, allowing a through-site link to Blende Street along the south-west, with access to parking on the old police site. The rear of the library looks into a shaded public garden, capitalising on existing mature trees already in this part of the site. The new facility connects into the old library that has been partly demolished to create the public garden. The retained portion is repurposed as an archive, with a great compactus store on the ground floor; the old fire station as the public archive space, and workspaces upstairs. The Blende Street façade is both restored and adapted, as entry to the archive is now via the new library. The roundhouse amenities are upgraded, complementing new public toilets within the library.



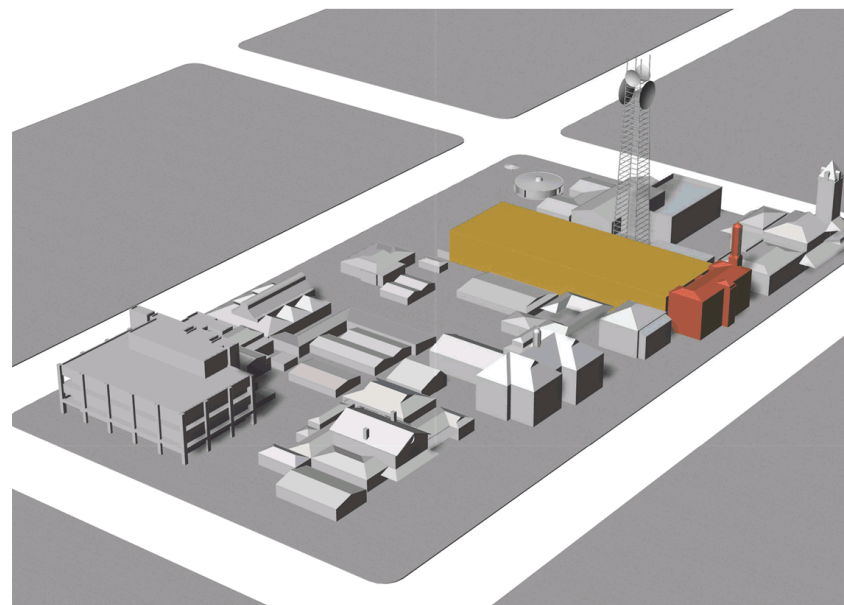


- existing buildings
- library
- covered outdoor
- through site link
- future through site link
- parking
- > library entry

#### Principles:

- ✓ - locate library and archive together
- ✗ - build upon reputation as Australia's first heritage listed city
- ✗ - be resourceful by reusing parts of the existing library building
- ✗ - provide easy access to parking
- ✓ - reinforce activity on Argent Street
- ✗ - strengthen address to Blende Street
- ✓ - define single public entry point
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- ✗ - retain strong urban edges
- ✓ - manage views
- ✗ - activate new public outdoor space with library entry

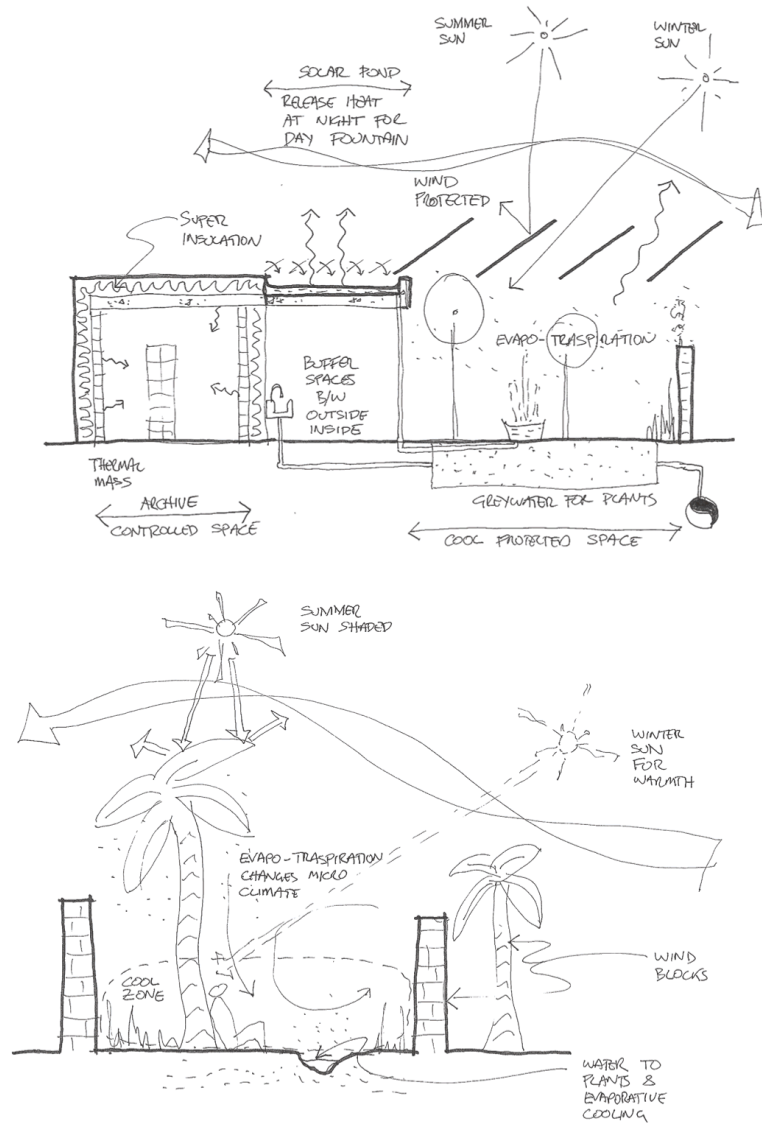
## 7.3 SPATIAL STRATEGIES



#### SPATIAL STRATEGY #4 Potential

Come through the Town Hall façade on Argent Street directly into the new facility – library, community hub and archive. The rear of the new facility looks across a landscaped parking edge where the old library building once stood, to the Civic Centre. The removal of the old library building erodes the urban edge to Blende Street and places the parking at some distance to the new front door on Argent.





Diagrams: Courtesy ARUP

Microclimates within the facility are provided to match the function of each space. Providing controlled space where required; and more relaxed conditions where acceptable. Archives will have tighter control with super efficient systems and insulation. Buffer spaces provide a transition space for patrons to the adjacent outdoor space.

Passive design of outdoor spaces provide comfort for patrons without the use of energy intensive air conditioning systems. Provision of shading during warmer times water features will create an oasis like environment in the city landscape, and be an attractor for locals and tourists alike.

## 7.4 CLIMATE + SUSTAINABILITY

Through innovation and collaborative design, we deliver strategic local solutions that create memorable and lasting places grounded in principles of flexibility and long-term sustainability, generating value for future generations.

We will use the UN Sustainable Development Goals to guide the design. Overall the development will seek to educate and enable local community to interact with sustainable strategies include:

**Zero Energy strategies** that address smart energy distribution, production and renewable technology in building systems that enable the education in sustainable and secure energy futures.

**Regenerative water strategies**, including impacts of site landscaping, space availability, collection, reduction, reuse and treatment.

**Circular Economy** - site wide waste and reuse strategies including impacts of space allocation, storage, sorting and treatment. Considered approach to using only locally sourced and reused materials from inactive sites along with cradle to cradle material selection.

**Healthy Environment** - design of building elements, external microclimates and passive design solutions. Provide analysis and innovative design based on wind, sun, comfort, vegetation, water, humidity, noise, pollution, and lead remediation.

**Better Landscapes** - strategies that address community use and integration, providing real technical benefits in water treatment and improved microclimates.

**Resilient Design** - assessment of materials, products and structures for potential impacts across their life span. Resilience and reuse from construction to redevelopment and strategies for masterplanning under future climate scenarios,

**Local Economy** - Develop library program and tools to enable community access to knowledge and training for new skills development. May include fast internet access, flexible spaces for marker space use, digital access and touch down. The building procurement will seek to provide a skills training opportunity for youth and local community.

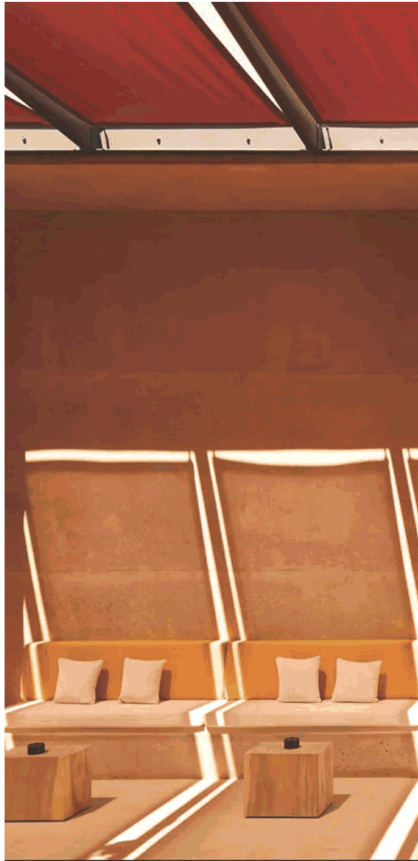




grapevines & jasmine hanging screens, streets of old damascus.  
source: farahmahbub.com



volubilis visitor centre, meknes morocco, kilo architectures  
source: sbd



amangiri resort, utah usa, rick joy, marwan al-sayed, & wendell burnette  
source: nic lehaux photographer

## 7.5 LANDSCAPE

A community gathering space, the Library will complement the nearby Town Square. Becoming a key part of a civic spine that extends along Chloride Street connecting the Railway Station, Welcome Walk, The Town Square, Old Town Hall, the new Library, Civic Centre, Sturt Park and at a city-scale north to Broken Hill Hospital.

Small scale initiatives increasing site permeability and open space connections include the extension of pedestrian links along Argent Lane into the proposed Library carpark on the Police Station site and a possible through site link giving a more direct passage to Sturt Park from Blende Street and the Library.

New laneways, courtyards and roof top terraces can transform the experience of the library. Part circulation, part viewing gardens, part break out spaces, these varying landscapes mark the transition between inside and out. Trees, arbors, ponds and water features temper the air and draw coolness into threshold spaces:

- Making places for lingering and meeting others.
- Places where eyes can relax from reading and take a long view.
- Places for stepping outside for conversation and refreshment.
- Places for talks and evening events.
- Places that can increase focus and support creativity and learning.

Like the wells and waterholes that sustained the Wiljakali in these desert lands for millennia, the library and community hub will be the new urban spring and meeting place in Broken Hill- for locals and visitors.

**Initiatives - Argent Street Library:**

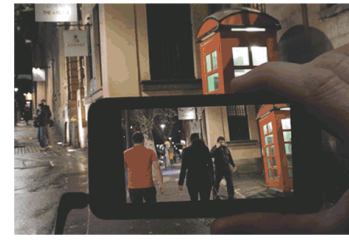
- retain existing trees and integrate with new building where possible
- new garden courtyards and seating offer connection to nature and the outdoors even in summer
- a water body enables evaporative cooling of the building and internal courtyards
- roof terraces for use on winter days and summer evenings
- shaded carparks and garden laneways through the adjoining buildings to Sulphide Street
- bike parking



## 7.6 PUBLIC ART STRATEGIES

10 different possible approaches to public art in the cultural precinct.

### ART WORKING HAND-IN-HAND WITH HERITAGE TO TELL LOCAL STORIES



Janet Cardiff and George Bures Miller  
*The City of Forking Paths*, 2014  
Video/audio walk  
66 mins  
Commissioned by the 19th Biennale of Sydney as a City of Sydney legacy artwork as part of the City Art Collection  
Image: City of Sydney

### PLACING ART UP HIGH



Mike Hewson  
*Illawarra Placed Landscape*, 2018  
(palm tree view)  
Sandstone, palm trees (Livistona australis), structural steel, irrigation systems, truck straps, swing, soft fall 230m (length of mall)  
Permanent site-specific installation, Crown Street Mall, Wollongong

### ART BILLBOARD



David Shrigley  
*How Are You Feeling?*, 2012  
High Line Art billboard commission, New York, 5 April – 7 May 2012  
Image: Blake Gopnik

### PROJECTIONS IN THE COOL OF THE EVENING



Nicole Foreshow  
*born in darkness before dawn*, 2013 (still)  
Pigi projection transparency  
Approx. 13 mins  
Projection on the façade of the Australian Museum, Sydney, 20 November 2013 – 20 February 2014  
Image: Alt Media

### NEW FORMS OF FIGURATION BY ARTISTS WORKING NOW



Francis Upritchard  
*Wehwang Slack*, 2018 (installation view)  
The Curve, Barbican Centre, London, 27 September 2018 – 6 January 2019  
Image: Angul Mill

Artworks like *The City of Forking Paths*, a commission of City of Sydney and Biennale of Sydney, by Janet Cardiff (born 1955 Brussels, Canada, lives and works in Berlin, Germany, and Grindrod, Canada) and George Bures Miller (born 1960, Vegreville, Canada, lives and works in Berlin and Grindrod) are walks that artists use to bring heritage to life. *Forking* plays out in The Rocks, Dawes Point and Millers Point neighbourhoods of Sydney. People take the walk with the aid of their devices; artist Janet Cardiff directs the walk in the soundtrack. The scene in real time ahead of participants as they walk is the same scene they see on their devices, with one difference: neighbourhood habitués from a range of historical eras, who seem very real, come in and out of the screen to speak.

Art placed up high is inspiring. It encourages people to look up; in looking up, their mood is elevated. Art up high is visible and can act as a beacon to attract people. A crab tree palm found such a 'hi-vis' home atop a light pole in Wollongong's Crown Street Mall as part of a work by Mike Hewson (born 1976 Dunedin, New Zealand, lives and works in Melbourne). Locals now use the palm as an orientation marker and meeting place. Art like this is a new kind of flag that is proud, celebratory and of symbolic value.

A billboard in a fixed location will become known as a surface on which cool things happen: word spreads, and people start to follow it, watching with great interest for the next iteration. Billboard projects have their own recent art history, with projects undertaken by the City of Sydney, and by High Line Art and the Whitney Museum of American Art in New York.

Commissions for a billboard can be awarded on a rotating basis to share the opportunity with a number of artists. It is a wonderful format, especially for younger artists who can experiment with new ideas and imagery without the pressure of making art that has to last and be viable for all time.

Nicole Foreshow (Wiradjuri, born 1982 Sydney, lives and works in regional New South Wales) makes film works that tell the stories of her country through the perspective of the women in her family. She was the first artist to be commissioned by curator Hetti Perkins for Eora Journey, the City of Sydney's important initiative to commission permanent works by Aboriginal artists for the Sydney public domain. For *born in darkness before dawn* (2013) Foreshow took images of the women she is close to and projected them onto the façade of the Australian Museum; the women were dressed in cloaks she had sewn together from plant materials she had gathered. In the work *Garaywarra* (2017) for Wynscreen at Wynyard Station, Sydney, she examined the relationship between women and cultural objects – such as string, shell and bone – from major museum collections, dating from pre-European contact to today. Foreshow's knowledge of minerals, developed through a 2014 NSW Aboriginal Arts Fellowship that paired her with scientists at the Australian Museum, could be drawn on to create an artwork for Broken Hill.

Figuration is an ancient art form being revised by artists working today. In the hands of female artists like Francis Upritchard (born 1976 New Plymouth, New Zealand, lives and works in London), figurative art is bold and colourful, surprising and irreverent. Irreverence quickly becomes constructively disruptive if one imagines figures by Upritchard interspersed amidst the bronze busts, all male, lining the walkway leading into the Broken Hill City Council chambers.



## 7.6 PUBLIC ART STRATEGIES

### SMALL, PERSONALISED INTERVENTIONS - MAKER SPACES



Tracey Emin  
*The Distance of Your Heart*, 2018  
68 hand-made bronze birds placed on façades, in doorways, on railings and under park benches in Bridge and Grosvenor Streets and Macquarie Place park, Sydney. A commission for the Sydney city centre  
Commissioner: City of Sydney  
Project curator: Barbara Flynn,  
Curatorial Advisor to the City of Sydney for the City Centre  
Photo: Katherine Griffiths

Tracey Emin's (born 1963 Croyden, United Kingdom, lives and works in London) artwork *The Distance of Your Heart* for Sydney (2018), comprised of 68 handmade bronze birds placed around Bridge and Grosvenor Streets in the northern part of the city, introduced the possibility of working in an anti-monumental way when making sculpture for a city. As Emin put it, 'Public sculpture can be about something really intimate and special. [Australia] is big but the birds [I have made] are tiny, delicate, fragile – just like we are as human beings.' The trace of an artist's hand in art leads to the realisation that someone made it and can add significantly to our experience of a work.

Maker spaces are popping up worldwide as part of a surge in interest in locally made objects and in making things by hand. One sees a lot of evidence of this in the current Asia Pacific Triennial in Brisbane (through 28 April 2019), and in other exhibitions and art world contexts. One can imagine populating Broken Hill's empty commercial building stock by offering residencies to makers whose art operates, like Emin's, on an intimate and personal scale.

### MAKING THE CASE FOR A FOCUS ON ABORIGINAL ART AND CULTURE



Jonathan Jones delivering a lunchtime lecture as part of barrangal dyara (skin and bones), 2016  
32nd Kaldor Public Art Project, Royal Botanic Garden Sydney,  
17 September – 3 October 2016  
Photo: Peter Grieg

Australia's Aboriginal people are uniquely placed to instruct us on the values of appreciating personal histories; respect for the land; and respect for elders, the family and one another. As beneficiaries of this culture, Aboriginal artists are practitioners of sensitivity and intelligence who make art embodying meanings that are worth conveying. Artists with connections to Broken Hill, such as Aboriginal elder Badger Bates and James Tylor, are well-placed to address Aboriginal culture and beliefs as they apply to the project.

Acting alongside the Broken Hill community, Jonathan Jones (Kamilaroi/Wiradjuri, born 1978 Sydney, lives and works in Sydney) could create a place for gathering and sharing, just as he did in the context of his seminal project *barrangal dyara* (skin and bones) of 2016, part of the Kaldor Public Art Projects series. For the duration of the project, daily talks at noon, held under a 200-year-old fig tree, connected a highly interested public with Aboriginal elders and other experts of both Aboriginal and European descent. The tree itself served as a metaphor for age and constancy, the traits of elders that one respects so greatly.

### ARTISTS WORKING WITH COMMUNITIES



Theaster Gates with colleagues at Dorchester Projects, Chicago, c. 2013  
Photo: W Magazine

Some artists today work with communities as an art form. Theaster Gates (born 1973 Chicago, lives and works in Chicago) is one such individual whose iconoclastic and effective, grass-roots efforts to salvage the south side of Chicago have been recognised by the city's mayor, the University of Chicago and beyond. In 2006 Gates founded Dorchester Projects, which now comprises three vibrant locations – Archive House, Listening House and Black Cinema House. These once-abandoned buildings, located in a crime-ridden neighbourhood, were renovated by the artist using repurposed materials. The vision was to make the buildings viable again by giving them a purpose, and they now house collections important to the African-American community that were at risk of being lost, including 14,000 books from the Prairie Avenue Bookstore, and 8000 records from the legendary Dr Wax record store that closed down in 2010. Some people have asked if it is art or urban renewal. In communities in need, perhaps the designations do not matter.

### ARTISTS WORKING WITH LIBRARIES, TEXT AND BOOKS



Simryn Gill  
*A Suitable Boy*, from the series  
Pearls, 1999  
Glue, thread, pages of the book  
*A Suitable Boy* by Vikram Seth  
Photo: Ella Condon

Simryn Gill (born 1959 Singapore, lives and works in Sydney and Port Dickson, Malaysia), through her *Pearls* series, has made works for specific individuals as an ongoing project throughout the years she has been practising as an artist. Gill will invite someone she likes or is interested in to nominate their favourite book, then she will 'cannibalise' it, cutting lines with a razor blade, kneading them with glue and threading them together into beads or pearls. The works were never marketed, only ever gifted and worn. The necklace shown was made in 1999 from the book *A Suitable Boy* written by Vikram Seth. A display by Gill in the new library would be an exciting initiative to help inaugurate the new facility.

### LAND ART: MEANINGFUL WORK IN THE CONTEXT OF THIS LANDSCAPE AND CITY



Michael Heizer  
*Levitated Mass*, 2012  
Los Angeles County Museum of Art, Los Angeles,  
Image: Tom Vintz

Land art was a form of art developed from the 1960s onwards in the United Kingdom and the western United States that saw artists like Michael Heizer (born 1944 California, United States, lives and works in Nevada) working with industrial earthmoving equipment to move earth and place rock to make large-scale interventions in the landscape. It is an art form that would be a natural choice for Broken Hill, both in its landscape and its context as a former mining city. In 1977 Richard Long (born 1945 Bristol, United Kingdom, live and works in Bristol and London) visited Australia at the invitation of John Kaldor and set out from Sydney for Perth by train. The artist's main project at the time was making 100-mile walks alone that he would document in photography. The story goes that he had no particular stopping point in mind but simply got out when he saw a landscape that seemed suitable. That landscape was outside of Broken Hill. Long created the work *A Line in Australia* comprised of red stones set out in an unspecified location outside of the city and recorded as a colour photograph. There he took a succession of daily walks that added up to 100 miles.







# 8.0 SPINOFF STRATEGIES





## 8.1 SPINOFF STRATEGIES

### OVERVIEW

#### OPEN SPACE MANAGEMENT

- Regeneration of vacant land within the city:**
- improving green space networks and natural systems in a shrinking city
  - using local vegetation for ecological resilience, dust suppression, climate mitigation
  - adopting research projects to test soil remediation through street tree planting and urban agriculture programmes
- Open space management:**
- landscape is dependent on water recycling and reuse including black water reuse
  - colocation of park facilities is required to focus resources across fewer but better maintained parklands with complementary programmes that enable day and night park usage
  - an aging population will increase the demand for passive open space and informal recreation
  - volunteer organisation are increasingly less able to contribute to park management.

#### REGIONAL ART GALLERY

The Broken Hill Regional Art Gallery is an important anchor on the North East part of the city centre, however the façades of the current gallery and workshop spaces are closed off to Argent St and disconnected from one another, separated by an external carpark. The entire street frontage requires reworking to elevate the presence of this public art gallery precinct and make visible its lively interior.

Additional signage would improve wayfinding to and around the gallery site as well as other to other destinations such as the Geocentre on the other side of town.

#### BEST FIT WITH EXISTING FABRIC

Looking at program options that best fit existing buildings to allow resourceful adaptive reuse and retention of building fabric throughout the city centre – the Old Bond Store (currently minerals museum) could easily suit artist workshops or a co-working space.

**LOCAL WATER RECYCLING**

Encouraging people recycle water on site – greywater collection for toilet flushing and gardens, co-locating Council nursery with the Wetland, collecting rainwater albeit infrequent, for gardens.

#### PUBLIC SPACES FOR ALL AGE GROUPS

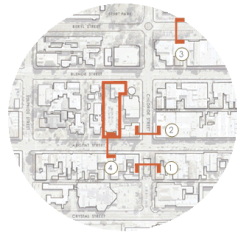
Revitalising existing public spaces to make them open and accessible to everyone – Town Square, Sturt Park, etc.

#### OPEN SHOPFRONTS

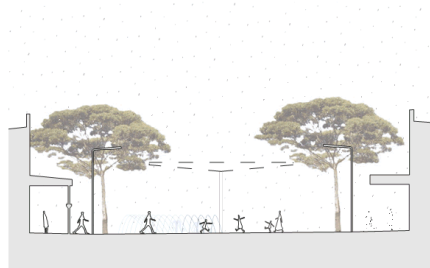
Activating streets in the city centre by enlivening shopfronts – shading to north-west façades via drop down blinds at the edge of street awnings and landscaping, would enable tinted glass to be clear double glazed, and infilled shopfronts to be opened.



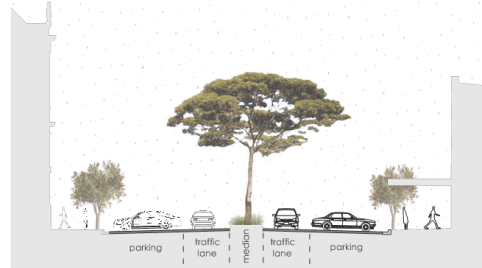




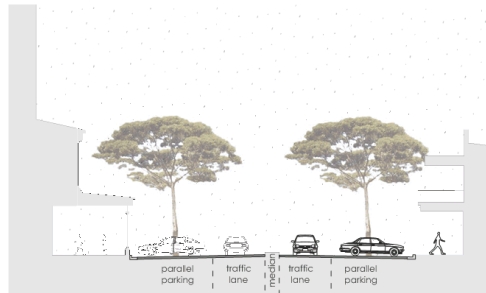
key plan



1 town square proposed



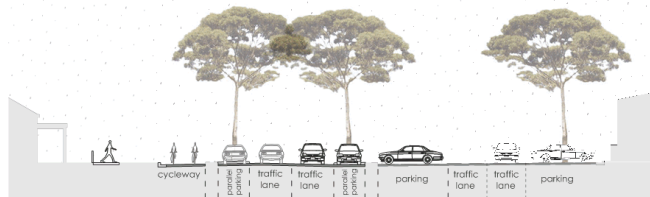
4 argent street option  
- increased median with tree planting



2 chloride street proposed  
- tree planting in parking bays



4 argent street option  
- tree planting in parking bays



3 beryl street proposed  
- parking & separated cycleway



4 argent street option  
- tree planting in increased median & parking bays

These sections explore the impact of street tree plantings on shade provision along key streets, and depict indicative conditions rather than specific species.

## 8.2 SPINOFF STRATEGIES

### LANDSCAPE

#### PUBLIC DOMAIN REVITALISATION

The new Library and Community Hub will occupy the carpark site between the Old Town Hall Building on Argent Street and the City Library on Blende Street. A new entry on Argent Street through the historic Town Hall Building giving greater energy, presence and connectivity to the civic precinct. Sparking connections across the city grid to the Town Square and to Sturt Park. The two key public spaces on the civic axis of Broken Hill.

Both spaces will in time be renewed and reinvigorated, making complementary public open spaces for community gathering and recreation. Key initiatives for these spaces could be:

##### Town Square + Welcome Walk:

- new verandah to the Hotel
- new perimeter shade trees and raingardens
- a central shade structure for immediate cover
- a continuous ground plane
- an ephemeral water feature for children's play
- new seating, bike parking, and lighting
- a shareway and angle parking along Chloride Street south of Crystal Lane

##### Sturt Park:

- removal of unwanted buildings and fences
- review of the Community Hall facilities and markets
- new community facilities in line with a recreational needs study, play spaces, fitness equipment, possible basketball courts, outdoor performance space
- new seating
- more shade trees
- a series of ephemeral pools and rain gardens that capture and treat stormwater runoff on Beryl Street within the park

A programme of street tree planting as part of these public domain renewals would strengthen the connections between public spaces and establish a network of cool streets on active transport routes across Broken Hill:

##### South-North Streets:

- Chloride Street
  - from The Railway Station on Crystal St to Cummins St
- Bromide Street
  - from the Albert Kersten Mining and Minerals Museum on Crystal St to Cummins St

##### West-East Streets:

- Argent Street
  - along the main street from Gossan St to Iodide St
- Blende Street
  - from Galena St or Kaolin St to Iodide St to signify the original Railway Line to Adelaide
  - now decommissioned
- Beryl Street
  - along the cycleway from Galena St to Iodide St while also structuring and shading carparking





## 8.2 SPINOFF STRATEGIES

### STREET TREES

These trees reflect the preferred species list for planting on private land as outlined in the Broken Hill Development Control Plan [2016].

These selected trees and further species suitable for street tree planting should be explored, focusing on species suitable for an arid climate which provide a distinctive character to proposed street tree plantings.





Jacaranda mimosifolia - Jacaranda - 10m H x 8m W



Koeleruteria paniculata - Golden Rain tree - 6m H x 4m W



Melaleuca quinquenervia - Paperbark - 12m H x 8m W



Viburnum tinus - Laurestinus - 3m H x 2m W



Eucalyptus intertexta - Gum Barked Coolibah - 20m H x 12m W



Eucalyptus populnea - Poplar Gum - 20m H x 8m W



Eucalyptus leucoxydon - Large Fruited S.A. Blue Gum - 25m H x 12m W



Fraxinus oxycarpa - Raywoodii - Clare Ash - 15m H x 9m W

## 8.2 SPINOFF STRATEGIES

### STREET TREES



## 9.0 NEXT STEPS

### WHERE TO FROM HERE?

This report synthesises all findings and early directions for the design of the Community Hub/Library. It is important that Council review and comment on this draft as this information and analysis will form the basis of future design work as it develops and is shared in the Concept Design phase of the project. It is worth noting that this Cultural Framework and Synopsis report will be shared with the community and discussed during the community day slated to take place on Feb 11, 2019. We anticipate a variety of views to come forward through this formal engagement with the community but we are confident that our approach to the design is based on strong insights from consultation and on our professional experience as a multi-disciplinary team. We can make adjustments where necessary then but this report is the foundation for the direction we embark on as part of the Concept Design.



## ORDINARY MEETING OF THE COUNCIL

April 4, 2019

**ITEM 5**BROKEN HILL CITY COUNCIL REPORT NO. 43/19

SUBJECT: PROPOSAL TO RENAME AIRPORT ROAD TO PRO HART WAY  
19/32

**Recommendation**

1. That Broken Hill City Council Report No. 43/19 dated April 4, 2019, be received.
2. That Council endorse that a formal application be submitted to the NSW Geographical Name Board to rename Airport Road to Pro Hart Way

**Executive Summary:**

A proposal has been received to rename Airport Road to Pro Hart Way, in recognition of the Late Pro Hart, a Broken Hill local and world renowned painter. Pro Hart was born Kevin Hart, but nicknamed "Professor" (hence "Pro") during his younger days, when he was known as an inventor. This is how he was and is known worldwide. Pro has been recognised by way of road naming on four occasions previously in SA, VIC and QLD. This would be the first road recognition in NSW, fitting being his hometown. The road is the entry/exit point for the Broken Hill Regional Airport, a site that is Pro Hart themed with sculptures scattered throughout the car park and a large mural inside the Airport Terminal painted by Pro. Pro is synonymous with tourism in Broken Hill and it is fitting that the entry/exit for Broken Hill be recognised in such a way.

The formal application was submitted to Council in October 2018. Per application requirements, the applicant sought the required support from three parties, including relatives, being the Broken Hill Regional Art Gallery Advisory Committee, a community member and the Hart Family.

The application was submitted with the following reason:

*"It seems appropriate this be renamed 'Pro Hart Way' as an extension to the Pro Hart-themed airport (some of his murals and sculptures are displayed there), and because it leads visitors and residents alike into Australia's first heritage city, with which the name 'Pro Hart' is synonymous. The Hart family has expressed that this would be a fitting tribute and a wonderful way to honor Pro."*

**Report:**

Council and Council's Asset Naming Committee have been in discussion with the Hart Family over previous years, to commemorate the Late Pro Hart in a considered and meaningful manner.

The application recently received was assessed initially by Council Officers and further at an Asset Naming Committee meeting held 18 December 2018, where the application was assessed against the guidelines set out in the NSW Addressing User Manual published by the NSW Geographical Names Board. It was deemed to have met the requirements.



Council's Projects Officer liaised with the NSW Geographical Names Board regarding the proposed name suitability, of which the name was deemed suitable.

As per the guidelines, community consultation is a mandatory requirement that must be completed once a proposal has initial in-house endorsement. Consultation is required to be undertaken with Prescribed Authorities and the immediate community who directly utilise the road name assigned to the site affected by a name change. This includes, but is not limited to, residents, ratepayers and businesses.

Due to the location of Airport Road and the use of the road by all of the Broken Hill Community, the community consultation scope was expanded to include the entire Broken Hill Community.

For your information, prescribed authorities include:

- Australia Post
- Registrar-General
- Surveyor-General
- Chief Executive of the Ambulance Service of NSW
- Fire and Rescue NSW
- NSW Rural Fire Service
- NSW Police Force
- State Emergency Service
- New South Wales Volunteer Rescue Association Incorporated
- for a classified road - the Roads and Maritime Services.

Community Consultation occurred in numerous formats during the period 9 March 2019 – 24 March 2019:

- An advertisement was placed in the Barrier Daily Truth on Saturday, 9 March 2019 and Wednesday, 20 March 2019, firstly notifying the Community of the proposal received and secondly providing details as to how the Community could comment on the proposal.
- The Community had the ability to complete an anonymous survey either online or in person, at Council's Administrative Building, Charles Rasp Memorial Library, Broken Hill Regional Art Gallery, GeoCentre, and the Visitor Information Centre.
- Those stakeholders identified as being immediately affected by the proposal were contacted directly and provided with a unique survey for completion.
- Prescribed authorities were notified of the proposal via the NSW Geographical Names Board.

Results of the consultation activities include:

Medium	Yes	No
Community Survey – online (anonymous)	5	2
Community Survey – located at Council Administrative Building, Charles Rasp Memorial Library, Broken Hill Regional Art Gallery, GeoCentre, Visitor Information Centre (anonymous)	15	1
Community Survey – Identified Stakeholders (utilising Airport Road as their address)	3*	1
Facebook Poll	338	84
Direct Emails to Council's Projects Officer	2*	2
Submission from Prescribed Authorities – nil received	0	0
<b>TOTAL</b>	<b>362*</b>	<b>90</b>



*\*A Community Survey submission was by the same person and identical to a direct email submission. This has been included in the table but not included in the total final number.*

Following the Community Consultation, the Asset Naming Committee reconvened on 4 April 2019 to review the submissions and make their recommendation to Council. The recommendation to Council is that the renaming of Airport Road to Pro Hart Way proceed.

Endorsement is now sought from Council to progress to a formal application to the NSW Geographical Name Board to rename Airport Road to Pro Hart Way.

**Strategic Direction:**

Key Direction:	4 Our Community
Objective:	4.1 Openness and Transparency in Decision making
Function:	Corporate Support
DP Action:	4.1.1.21 Maintain good governance and best practice methods and ensure compliance with various guidelines, Legislation and report requirements

**Relevant Legislation:**

- *Roads Regulation 2018* – Part 2, Division 1, Section 7 procedure for naming roads
- NSW Addressing User Manual published by the NSW Geographical Names Board

**Financial Implications:**

If the proposal is approved, the cost to purchase and install of new road signs will require consideration but should be a minimal cost.

**Attachments**

1. [↓](#) Minutes of the Asset Naming Committee Meeting held 04/04/2019

ANTHONY MISAGH  
CHIEF OPERATIONS OFFICER

JAMES RONCON  
GENERAL MANAGER





## ORDINARY MEETING MINUTES – ASSET NAMING COMMITTEE

<b>Date:</b> Tuesday 04.04.2019	<b>Time Meeting opened:</b> 12:00pm	<b>Time Meeting closed:</b> 12:20pm
<b>Chairperson</b>	<b>Councillor Adams</b>	
Location	Councillor Room, Council Administrative Building	
Present	Councillor Adams, Councillor Browne, Council Clark, Chief Operations Officer (Anthony Misagh), Projects Officer (Rebecca McLaughlin)	
Apologies	Councillor Algate, Councillor Licul	
Observer	Nil	
Next Meeting	To be advised	

AGENDA	DISCUSSION	MOVED BY	SECONDED																					
Welcome and Apologies																								
Confirmation of Minutes from previous meeting held	Minutes from meeting 18.12.2019 presented to committee, although no action required as previously confirmed.	N/A	N/A																					
Review Community Consultation submission regarding proposal to rename Airport Road to Pro Hart Way	DISCUSSION	Councillor Adams	Councillor Clark																					
	<ul style="list-style-type: none"><li>Review of submissions made to Council during community consultation period.</li></ul>																							
	<table><tr><th>Medium</th><th>Yes</th><th>No</th></tr><tr><td>Community Survey – online (anonymous)</td><td>5</td><td>2</td></tr><tr><td>Community Survey – located at Council Administrative Building, Charles Rasp Memorial Library, Broken Hill Regional Art Gallery, GeoCentre, Visitor Information Centre (anonymous)</td><td>14</td><td>1</td></tr><tr><td>Community Survey – Identified Stakeholders (utilising Airport Road as their address)</td><td>3*</td><td>1</td></tr><tr><td>Facebook Poll</td><td>338</td><td>84</td></tr><tr><td>Direct Emails to Council's Projects Officer</td><td>2*</td><td>2</td></tr><tr><td>TOTAL</td><td>361*</td><td>90</td></tr></table>			Medium	Yes	No	Community Survey – online (anonymous)	5	2	Community Survey – located at Council Administrative Building, Charles Rasp Memorial Library, Broken Hill Regional Art Gallery, GeoCentre, Visitor Information Centre (anonymous)	14	1	Community Survey – Identified Stakeholders (utilising Airport Road as their address)	3*	1	Facebook Poll	338	84	Direct Emails to Council's Projects Officer	2*	2	TOTAL	361*	90
	Medium			Yes	No																			
	Community Survey – online (anonymous)			5	2																			
	Community Survey – located at Council Administrative Building, Charles Rasp Memorial Library, Broken Hill Regional Art Gallery, GeoCentre, Visitor Information Centre (anonymous)			14	1																			
	Community Survey – Identified Stakeholders (utilising Airport Road as their address)			3*	1																			
	Facebook Poll			338	84																			
	Direct Emails to Council's Projects Officer			2*	2																			
	TOTAL			361*	90																			





AGENDA	DISCUSSION	MOVED BY	SECONDED
	<p>* A Community Survey submission was by the same person and identical to a direct email submission. This has been included in the table but not included in the total final number.</p> <ul style="list-style-type: none"> <li>There were no submissions received by Prescribed Authorities.</li> </ul> <p><b>RECOMMENDATION</b></p> <p>That the Asset Naming Committee recommend to Council to proceed with renaming Airport Road to Pro Hart Way.</p>		
General Business	Nil	N/A	N/A
Next Meeting	To be advised.	N/A	N/A



## ORDINARY MEETING OF THE COUNCIL

March 26, 2019

**ITEM 6**BROKEN HILL CITY COUNCIL REPORT NO. 44/19SUBJECT:                    CHARLES RASP MEMORIAL LIBRARY OPENING HOURS    11/544**Recommendation**

1. That Broken Hill City Council Report No. 44/19 dated March 26, 2019, be received.
2. That Council retain the trial operating hours of 42 hours per week as the ongoing hours of operation of the Charles Rasp Memorial Library.

**Executive Summary:**

The Charles Rasp Memorial Library (Library) hours report is presented separately as it is not a tourist facility as are the Regional Art Gallery and the Albert Kersten Mining and Mineral Museum (GEO Centre).

The Library is primarily a service to the local residential community of Broken Hill and therefore plays a strong part in community livability and community wellbeing in a remote location where community spaces are very limited and where, particularly on a weekend, most other facilities are closed.

The Library represents a welcoming, universally well known, non-stigmatizing, safe place to meet and visit with a programming range covering all age groups.

The statistics highlight a cost-effective service in relation to budget size, the range of services delivered, a high usage rate (63,000 visitation) and membership of 5452 persons.

Reduced hours have enabled the library to address security concerns at the library. The Library now has two staff members on each late shift and on Saturday where previously there had been only one staff member.

There have been no major complaints from the public about current hours in place however, usage has decreased. Staff have accommodated to the change of hours from a service delivery point of view.

Again, the same opinion can be held about Library services as said for the tourist facilities, that the most desirable but currently unaffordable level of operation would be a fully staffed, seven day a week service with a wide range of opening hours.

In recognition of budgetary constraints, it is recommended that hours remain the same as trialed, with consideration of requirements when and if a new library is developed.



**Report:**

Council resolved at its 27 June 2018 Ordinary Meeting Minute No.45843 as follows:

5. That Council provide a review of the effectiveness of the changes to the operating hours of the Broken Hill Regional Art Gallery, Albert Kersten Mining & Minerals Museum and Charles Rasp Library in six months. The review should include a survey community satisfaction or otherwise with the changes.

The amended hours are as follows:

- a. Broken Hill Regional Art Gallery – 36 hours per week (closed Monday) during peak period (March-Nov), 30 hours per week (closed Monday) during the low period (Dec-Feb) and 47 hours per week during school holidays.
- b. Albert Kersten Mining & Minerals Museum - 30 hours per week (closed Sunday) during peak period (March-Nov), 20 hours per week (closed Sunday) during the low period (Dec-Feb) and 35 hours per week during school holidays (closed Sunday).
- c. Charles Rasp Library – 42 hours per week (closed Sunday)

CARRIED

The Gallery and GEO Centre hours report are reported upon separately.

### Charles Rasp Memorial Library Trial Hours of Operation

Library opening hours were reduced in August 2018 along with the Regional Art Gallery and the GEO Centre from 52 hours to 42 hours. The reduction in opening hours was due to Council addressing staffing and operational concerns and budgetary concerns raised through an internal service review process.

The service review highlighted that:

- The Library operated 52 hours per week, well above the Libraries NSW recommended minimum opening hours of 42 hours per week for a population base of 18,000. The Library was benchmarked against seven other libraries from cities across NSW with a similar population. Broken Hill Library was the only library open on a Sunday and all other libraries were open fewer hours.
- Staff were stretched to cover customer service obligations, manage the changes required to provide a modern library service and the difficulty in providing staff time away from the front counter to complete vital project planning, programme planning, set up and removal processes, policy and procedure development and ongoing back of house administrative tasks, staff management/team meetings.

The initial spread of hours selected in August 2018 were based upon statistical analysis of usage, which proved not to meet public expectation. A petition by the public initiated a review which changed opening hours in October 2018 to those outlined below:

Charles Rasp Memorial Library	Pre-service Review Hours	Trialed Hours	Proposed Hours
	52	42	42
Monday	9am-6pm	10am-6pm	10am-6pm
Tuesday	9am-6pm	10am-6pm	10am-6pm
Wednesday	9am-6pm	10am-6pm	10am-6pm
Thursday	9am-6pm	10am-6pm	10am-6pm
Friday	9am-6pm	10am-5pm	10am-5pm
Saturday	10am-1pm	10am-1pm	10am-1pm
Sunday	1pm-5pm	Closed	Closed



## Outback Archives Service Trial Hours of Operation

The Outback Archives Service operates within the overall opening hours of the Library Service. The trial Library opening hours in October 2018 also required the Outback Archives to alter its opening hours to the afternoon, still retaining the five hours customer service delivery.

Monday – Friday 1pm-5pm

Tuesdays and Thursdays 10am-12pm Archives open by appointment

## New Library Management System

The new Library Management system (purchased via successful Government grant) has enabled the Library to provide a 24/7 service with access to e-Books, catalogue searching and reserving of items after the Library is closed. This service is being built upon, however, the Library does not have dedicated staff time to be able to develop and expand upon basic service delivery of E-services at this stage.

The returns chute has enabled people who cannot gain access to the building the opportunity to return their items when the Library is closed.

## Effect of Sunday Closure

The trial period involved the closure of Sundays in accordance with benchmark information from seven like municipalities that supported the closure being in the trial.

The table below indicates visitation to the Library on Sundays in 2018. The difference in totals is due to staff movement through the door counter.

Sunday statistical Door Counts	Total In	Total Out
3/06/2018	95	101
10/06/2018	80	79
17/06/2018	88	91
24/06/2018	107	105
1/07/2018	113	108
8/07/2018	81	82
15/07/2018	0	0
22/07/2019	74	73
29/07/2019	78	84
5/08/2018	97	93

The figures indicate that Sunday was a popular day for residents and again points to an overall paucity of facilities being open on Sundays that accommodates passive activity.



**OVERALL DATA 17/18 COMPARED TO 18/19 IN THE TRIAL PERIOD****Library Visitor Numbers**

Library		September	October	November	December	January
2017 /18						
	Visitation	5502	5770	5124	3831	5952
	PC Hours	715	760	573	499	732
	PC Users	933	982	799	590	907
	Loans/Issues	6433	6198	6375	4497	6976
2018 / 19			Hours changed			
	Visitation	4510	4764	4593	2358	4668
	PC Hours	636	787	710	465	837
	PC Users	872	967	885	633	940
	Loans/Issues	5577	6288	5769	4373	6425

**LIBRARY VISITATION**

September	September 2017 5502 people visited the library as opposed to 4510 visiting in September 2018	A decrease in visitation of <b>18.03%</b>
October	October 2017 5770 people visited the library as opposed to 4764 visiting in October 2018	A decrease in visitation of <b>17.44%</b>
November	November 2017 5124 people visited the library as opposed to 4593 visiting in November 2018	A decrease in visitation of <b>10.36%</b>
December	December 2017 3831 people visited the library as opposed to 2358 visiting in December 2018	A decrease in visitation of <b>38.45%</b>
January	January 2018 5952 people visited the library as opposed to 4668 visiting in January 2019	A decrease in visitation of <b>21.57%</b>

**LOANS**

September	September 2017 there were 5502 items loaned as opposed to 4510 loans in September 2018	A decrease in items loaned of <b>18.03%</b>
October	October 2017 there were 6198 items loaned as opposed to 6288 loans in October 2018	An increase in items loaned of <b>1.45%</b>
November	November 2017 there were 6375 items loaned as opposed to 5769 loans in November 2018	A decrease in items loaned of <b>9.50%</b>
December	December 2017 there were 4497 items loaned as opposed to 4373 loans in December 2018	A decrease in items loaned of <b>2.76%</b>
January	January 2018 there were 6976 items loaned as opposed to 6425 loans in January 2019	A decrease in items loaned of <b>7.90%</b>



Broken Hill does not have many community facilities that are free, able to be accessed by everyone in the community and providing a service point to the community. The Library is a fundamentally important informational, educational, cultural, and social institution. Libraries are safe and trusted public spaces where everyone is welcome, they are committed to the delivery of impartial service to community members and provide information equally, whilst assisting people to achieve their information and learning goals.

Public libraries contribute to cultural wellbeing and play an important role in community livability.

The new hours have not achieved full functionality in staff management functions, namely capacity to have full staff in attendance at team meetings and training but staff have accommodated the new hours by trialing daily minutes of catch-up meetings and full team meetings when required.

The 10am opening has meant that programs have had to start later and are now commencing at 10.30am.

The effect upon all programming changes will be regularly monitored.

**Strategic Direction:**

Key Direction:	1 Our Community
Objective:	1.3 Our history, culture and diversity is embraced and celebrated
Function:	Arts & Culture
DP Action:	1.3.1.07 Provide a Library service for the City and surrounding area

**Relevant Legislation:**

*Library Act 1939* with Amendments 1992 and 2005 re core services to be provided free of charge and definitions of library material to accommodate non-books.

Libraries Regulation 2010

Living learning libraries: Standards and guidelines for NSW public libraries. Library Council of New South Wales

<http://www.sl.nsw.gov.au/public-libraryservices/content/living-learning-libraries>

**Financial Implications:**

No budget implication if current hours remain as 42 hours per week.

A return to 52 hours of face to face service would still require a suitable set of hours to the public spread which could accommodate back of house administrative requirements. Such costing would require the consideration of council within the framework of the entire budget process. This would likely see impacts in other Council service levels as the budget is finite.

**Attachments**

There are no attachments for this report.

RAZIJA NU'MAN  
DIRECTOR CORPORATE

JAMES RONCON  
GENERAL MANAGER



## ORDINARY MEETING OF THE COUNCIL

March 21, 2019

**ITEM 7**BROKEN HILL CITY COUNCIL REPORT NO. 45/19

SUBJECT: BROKEN HILL REGIONAL ART GALLERY AND ALBERT  
KERSTEN MINING AND MINERALS MUSEUM (GEOCENTRE)  
OPENING HOURS 17/206

**Recommendation**

1. That Broken Hill City Council Report No. 45/19 dated March 21, 2019, be received.
2. That Council approve the change in operating hours for the Broken Hill Regional Art Gallery and Albert Kersten Mining & Minerals Museum (GeoCentre) to:
  - a. Broken Hill Regional Art Gallery – 36 hours per week (closed Monday) all year around
  - b. Albert Kersten Mining & Minerals Museum (GeoCentre) - 36 hours per week (closed Sunday) all year around

**Executive Summary:**

Service review recommendations resulted in a 6-month trial of new operational hours at the Broken Hill Regional Art Gallery and the Albert Kersten Mining and Minerals Museum (GeoCentre). The new recommended hours are based on visitation figures, retail yield and general feedback during the trial period.

**Report:**

Council will recall that a structured service review programme is underway across a range of high order services/business areas which began with the Broken Hill Regional Art Gallery, Albert Kersten Mining and Mineral Museum and Charles Rasp Memorial Library.

Common to all these facilities were that current resource levels were not sufficient to allow staff to undertake the work required to deliver the necessary project planning, policy and procedure development and ongoing back of house administrative tasks, staff management/team meetings, and strategic planning required whilst also retaining wide opening hours to the public. Extensive benchmarking data was factored into the trial hours of operation over the past six months.

Whilst there is appreciation that tourists must travel across many kilometers to reach Broken Hill and that this isolated location alone provides a strong argument to seek to have staffed seven day a week, wide opening hours of operation of all services to accommodate tourist arrivals and short stays, the city's budget constraints are unable to support an increase in resource allocation at this time.

The recommendation made in this report is the most balanced of outcomes in the face of such resource constraints.



**Council resolved at its 27 June 2018 Ordinary Meeting Minute No.45843 as follows:**

5. That Council provide a review of the effectiveness of the changes to the operating hours of the Broken Hill Regional Art Gallery, Albert Kersten Mining & Minerals Museum and Charles Rasp Library in six months. The review should include a survey community satisfaction or otherwise with the changes.

The amended hours are as follows:

- a. Broken Hill Regional Art Gallery – 36 hours per week (closed Monday) during peak period (March-Nov), 30 hours per week (closed Monday) during the low period (Dec-Feb) and 47 hours per week during school holidays.
- b. Albert Kersten Mining & Minerals Museum - 30 hours per week (closed Sunday) during peak period (March-Nov), 20 hours per week (closed Sunday) during the low period (Dec-Feb) and 35 hours per week during school holidays (closed Sunday).
- c. Charles Rasp Library – 42 hours per week (closed Sunday)

CARRIED

The following report relates to the Regional Art Gallery and Albert Kersten Mining and Minerals Museum. A separate report on the Charles Rasp Memorial Library is provided to this Council meeting.

As a summary, the table below outlines the pre-trial, trialled and proposed new hours

	Pre-Service Review Hours	Trialled Hours	Proposed hours
<b>Regional Art Gallery</b>	45	<p>36 (Peak - March-Nov) Tuesday – Sunday 10am – 4pm</p> <p>30 (Low - Dec-Feb) Tuesday – Sunday 10am – 3pm</p> <p>47 (Peak school holidays) Monday – Friday 10am – 5pm and Saturday – Sunday 10am – 4pm</p>	<p>36 all year around (closed Mondays)</p> <p>Tuesday – Sunday 10am – 4pm</p>
<b>Albert Kersten Mining and Mineral Museum (GeoCentre)</b>	43	<p>30 (Peak - March-Nov) Monday – Saturday 11am – 4pm</p> <p>20 (Low - Dec-Feb) Monday 9am – 2pm Tuesday – Saturday 9am – 12pm</p> <p>36 (Peak school holidays) Monday – Saturday 10am – 4pm</p>	<p>36 all year around (closed Sundays)</p> <p>Monday – Saturday 10am – 4pm</p>



### Broken Hill Regional Art Gallery Opening Hours

It is recommended to change the hours of operation to 10am – 4pm, Tuesday – Sunday all year round.

This is still a reduction of 9hrs (45 down to 36) per week from original hours and still allows staff to complete more back of house tasks on Mondays when closed. This spread of hours aligns with industry standards for Galleries where benchmarking identified that most Regional Galleries in NSW close one day per week, ordinarily on a Monday.

The trialled seasonal hours were problematic from a marketing point of view with constantly changing hours. Feedback from tourists found this confusing. The trial indicated it is better to have standard opening hours all year around. These proposed opening hours are still fewer hours on an annual level than the trialled seasonal hours.

Retail at the Gallery was comparatively unaffected and is attributed to highly effective marketing and increasingly effective staff capabilities in this field.

### Gallery Visitor Numbers with year-on-year comparison with trialled opening hours.

	September (open more in 18/19 for school holidays)	October	November	December	January
2017 /18 (pre trialled hours)	2169	2796	1472	1014	1397
2018 / 19 (during trialled hours)	3088	2118	1713	1516	818

### Albert Kersten Mining and Minerals Museum (GeoCentre) Opening Hours

It is recommended to change the hours of operation to 10am – 4pm, Monday – Saturday all year round. This spread of hours aligns with industry standards for Museums.

This is still a reduction of 7hrs (43 down to 36) per week from original hours. Closure on a Sunday ensures that the GeoCentre is closed on an alternate day to the Gallery for best tourist outcome.

The major factor for the GeoCentre during the trialled hours was drop in visitation, sales and admission fees.

The trialled seasonal hours were also problematic from a marketing point of view with constantly changing hours. Feedback indicated that tourists found this confusing. The trial indicated it is better to have standard opening hours all year around.



### GEO Centre Visitor Numbers with year-on-year comparison with trialled opening hours.

	September	October	November	December	January
2017/18	1262	1041	487	512	611
2018/19	793	1001	366	253	253

### Admission fees with year-on-year comparison with trialled opening hours.

	September	October	November	December	January
2017 / 18	\$5838.00	\$4836.00	\$2084.00	\$2055.00	\$2132.00
2018/ 19	\$4014.00	\$4546.00	\$1300.00	\$974.00	\$937.00

### Retail sales with year-on-year comparison with trialled opening hours.

	September	October	November	December	January
2017/ 18	\$6338.00	\$4078.00	\$2037.00	\$2624.00	\$1999.50
2018/ 19	\$3608.50	\$4763.50	\$1184.55	\$1311.50	\$1401.00

### Strategic Direction:

- Key Direction: 1 Our Community  
 Objective: 1.3 Our history, culture and diversity is embraced and celebrated  
 Function: Arts and Culture  
 DP Action: 1.3.1.10 Provide the Regional Art Gallery to contribute to the strong arts culture of the City  
 1.3.1.11 Provide the Albert Kersten Mining & Mineral Museum to educate the residents and visitors of our mining history

### Relevant Government Policy:

The Tourist Signposting Guidelines outline the policy in New South Wales for all tourist signposting. The guidelines provide the categories of signposting and the criteria and technical specifications for sign design and installation. All decisions regarding tourist signposting made by TASAC are based on the policy contained within the manual.

<https://www.rms.nsw.gov.au/business-industry/partners-suppliers/documents/technical-manuals/touristsignsv4.pdf>

The manual makes the following reference to opening hours in regard to eligibility:

- **The attraction is open for at least 5 days per week (including both weekend days); 6 hours per day; and 11 months of the year.**

Under these guidelines the Broken Hill Regional Art Gallery will be eligible. An application would have to be made to Tourist Attraction Signposting Assessment Committee (TASAC) to have this signage designed and authorised with costs assigned to Council.

Discussion with staff of the (TASAC) has indicated that they are currently trialling Precinct Signage in Dubbo which would allow facilities (such as the Albert Kersten Mining and Minerals Museum (GeoCentre) which do not meet the opening hours criteria to be incorporated in wayfinding signage.



**Financial Implications:**

GeoCentre income (admission fees and retail sales) was affected during the trialled opening hours. New proposed hours should alleviate this.

**Attachments**

There are no attachments for this report.

RAZIJA NU'MAN  
DIRECTOR CORPORATE

JAMES RONCON  
GENERAL MANAGER



## ORDINARY MEETING OF THE COUNCIL

March 22, 2019

BROKEN HILL CITY COUNCIL REPORT NO. 46/19

SUBJECT: TEMPORARY SUSPENSION OF A PORTION OF THE CENTRAL BUSINESS DISTRICT ALCOHOL-FREE ZONE FOR 2019 BROKEN HEEL FESTIVAL 11/307

**Recommendation**

1. That Broken Hill City Council Report No. 46/19 dated, be received.
2. That Council provide in principle support to begin the planning process for the temporary suspension of a portion of the Central Business District (CBD) Alcohol-Free Zone for the area of Sulphide Street bounded by Crystal Street, Argent Street, 221 Argent Street and Argent House/Barrier Crash Repairs. It is also proposed to close off Crystal Lane behind the Palace Hotel and 221 Argent Street. This area will also include footpaths in the closed section of Sulphide Street and the Argent Street footpath in front of the Palace Hotel and 221 Argent Street.
3. That the temporary suspension be in place from 10am Thursday, 12 September 2019 to 10am Monday, 16 September 2019 subject to the final conditions, inclusive of trading times, contained in the liquor licence as advised by Barrier Local Area Command.
4. That the temporary suspension of a portion of the CBD Alcohol-Free Zone be advised to the public by way of media release and advertisement in the Barrier Daily Truth. That the advertisement also confirms that all other existing alcohol-free zones in Broken Hill remain in force.
5. That the General Manager be authorised to implement the suspension and advertising processes on final advice of Barrier Local Area Command.
6. That Barrier Local Area Command be advised of Council's decision.

**Executive Summary:**

The Palace Hotel located at 227 Argent Street has submitted an application to Council to temporarily lift a portion of the established Alcohol-Free Zone in the CBD area for the duration of the *Broken Heel Festival*, from 10am Thursday, 12 September 2019 to 10am Monday, 16 September 2019.

**Report:**

The *Broken Heel Festival* celebrates Broken Hill's link to the movie '*The Adventures of Priscilla, Queen of the Desert*', filmed in and around the city. Following the success of the inaugural festival held in 2015, The Palace Hotel has secured the *Broken Heel Festival* as an annual signature regional event for the City and region.



To obtain maximum benefit from the event, event organisers from the Palace Hotel have requested a temporary suspension of a portion of the CBD Alcohol-Free Zone (AFZ) and subsequent road closure of the area of Sulphide Street bounded by the southern side of Crystal Lane, Argent Street, 221 Argent Street and Argent House/Barrier Crash Repairs. It is also proposed to close off Crystal Lane behind the Palace Hotel and 221 Argent Street. This area will also include footpaths in the closed section of Sulphide Street and the Argent Street footpath in front of the Palace Hotel and 221 Argent Street. (See map provided by applicant with proposed area highlighted).

The final decision on suspension of the AFZ involves coordinated efforts among Barrier Local Area Command, Local Traffic Committee and Council on the various application components organised by the applicant.

### **Ministerial Guidelines on Alcohol Free Zones**

In accordance with Ministerial Guidelines on Alcohol-Free Zones;

- specifically, that Council must pass a valid resolution to suspend a particular alcohol-free zone;
- that liaison with the local police, before and after the council resolution is essential to ensure that both groups are informed, and action is coordinated; and
- that Council may undertake any other consultation that it considers necessary.

Barrier Local Area Command (LAC) were advised on 2 April 2019 of the approach by the organisers of the festival for temporary suspension of a portion of the Alcohol-Free Zone.

Letters will be letter dropped to immediate business neighbours who might be impacted by the specific road closures seeking their views and any impacts of temporary suspension of a portion of the AFZ on business arrangements for the term of the Festival. All responses will be provided to Barrier LAC and the Local Traffic Committee as part of the consultation processes and for final decision by Barrier LAC.

The organisers are yet to submit an application to the NSW Liquor Licence Board to cover the period of the event. At time of preparation of this report, the application had not yet been forwarded from the Board to Barrier LAC. Consent of Council will also be sought on this application following consideration by Barrier LAC.

Past history indicates that Barrier LAC will place all their conditions on the liquor licence. From the Command point of view, it is these conditions under the *Licensing Act* which will be effectively policed.

Council staff will liaise with the applicant regarding traffic management planning. The traffic management aspects will be considered by the Local Traffic Committee upon receipt of relevant applications, with recommendations to be brought to the Ordinary Council Meeting following receipt.

Given that the event is to be held in early September 2019, a tight decision schedule involving a number of parties dependent on an indeterminate date of the issuance of the liquor licence, it is recommended that Council give in principle agreement to the temporary suspension of a portion of the Alcohol-Free Zone subject to the liquor licence and conditions being granted and on final advice of Barrier Local Area Command with the General Manager authorised to implement the temporary suspension and advertising processes when so advised.



**Strategic Direction:**

Key Direction:	1 Our Community
Objective:	1.1 People in our community are in safe hands
Function:	Public Safety
DP Action:	1.1.1.01 Participate in community awareness for safer community initiatives

**Relevant Legislation:**

Suspension of Alcohol-Free Zones must be in accordance with the *Local Government Act 1993* and Ministerial Guidelines 2009 on Alcohol-Free Zones.

**Financial Implications:**

Advertising of the temporary suspension of a portion of the CBD Alcohol-Free Zone in the Barrier Daily Truth is budgeted within the Operational Advertising budget.

There are no financial implications to Council associated with the temporary suspension of a portion of the established CBD Alcohol-Free Zone, as there are no exemption signs located in the immediate area that require removal and/or cover up for the duration of the temporary suspension.

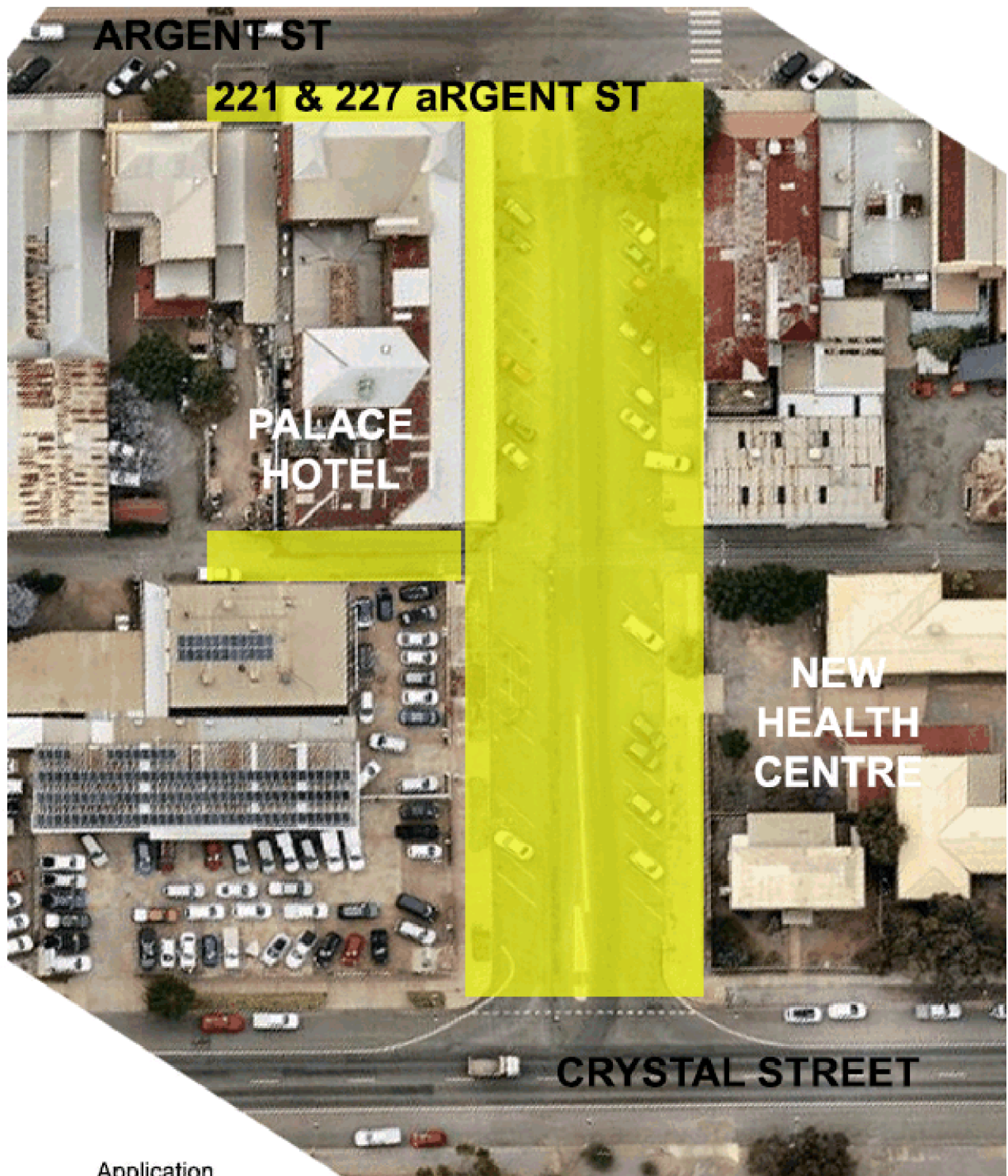
**Attachments**

1. [↓](#) 2019 Broken Hill Map for temporary suspension portion of CBD AFZ

RAZIJA NU'MAN  
DIRECTOR CORPORATE

JAMES RONCON  
GENERAL MANAGER





Application  
Temporarily Lift  
Alcohol Free Zone  
10:00am 12/09/2019 to  
10:00am 16/09/2019  
during Broken Heel Festival

Coloured Area = Area requested to be lifted  
Sulphide St Bounded by Argent St & Crystal St  
+ directly in front & behind 221 & 227 Argent St



## ORDINARY MEETING OF THE COUNCIL

April 4, 2019

**ITEM 9**BROKEN HILL CITY COUNCIL REPORT NO. 47/19SUBJECT: INVESTMENT REPORT FOR MARCH 201917/82**Recommendation**

1. That Broken Hill City Council Report No. 47/19 dated April 4, 2019, be received.

**Executive Summary:**

The *Local Government (General) Regulation 2005* (Part 9, Division 5, Clause 212), effective from 1 September 2005, requires the Responsible Accounting Officer of a Council to provide a written report setting out details of all monies that have been invested under Section 625 (2) of the *Local Government Act 1993*, as per the Minister's Amended Investment Order gazetted 11 March 2011. The Responsible Accounting Officer must also include in the report, a certificate as to whether the investment has been made in accordance with the Act, the Regulations and the Council's Investment Policy.

As at 31 March 2019, Council's Investment Portfolio had a current market valuation of \$27,269,542 or principal value (face value) of \$27,167,850 and was compliant with all legislative and policy requirements.

**Report:**

Council's investments as at 31 March 2019 are detailed in Attachment 1.

Portfolio Summary		
Portfolio Performance vs. RBA Cash Rate	✓	Council's investment performance did exceed benchmark.
Investment Policy Compliance		
Legislative Requirements	✓	Compliant with policy
Portfolio Credit Rating Limit	✓	Compliant with policy
Institutional Exposure Limits	✓	Compliant with policy
Term to Maturity Limits	✓	Compliant with policy

**Market Review****Global issues**

Continued progress in the US/China trade talks and central banks' statements confirming no rate increases are on the horizon helped share markets record a strong March quarter. Global and US shares recorded gains of 11% and 12%, respectively while the Australian market gained 10%. Despite the gains, there is growing concern that the US is showing early signs of a possible recession. In the US, long term bond yields have dropped below short term rates creating an inverted yield curve. While this can be a sign of an impending recession, economists are calling for calm as recent data releases have been sound and many of the factors leading to past recessions have not been present.



**Domestic issues**

In Australia, the latest GDP data revealed the economy had only grown by 2.3% for the year ending December with most of the slowdown occurring over the most recent quarters. Australia's GDP on a per person basis has now declined for two consecutive quarters, the first 'per capita' recession since 2016. The poor housing market, particularly in Sydney and Melbourne, continues to be a key factor in the economic slowdown. Banks tightening their lending criteria; a record supply of apartments; a sharp collapse in foreign demand; and fears that a change in government could bring in policies that hamper negative gearing and capital gains tax arrangements have all contributed to the decline in housing prices.

**Interest rates**

Market interest rates dropped sharply over the months off the back of the poor GDP figures, ongoing house price declines and RBA's neutral stance on interest rates. The Cash Rate Futures is now pricing in a full 25bp rate cut by this September and a further cut to 1.00% in mid/late 2020. Term deposit rates followed the market lower with sharp declines across all maturities. The best indicative 3-month TD from an Australian major at month end was 2.45%, down over 10bps from February and over 20bps since January. Likewise, the major banks' best 12 month rate was at 2.48%, down from 2.65% the month prior. The best rates among the lower rated banks were largely in the 2.55%-2.70% area across 3-12 months range.

**Investment Portfolio Commentary**

Council's investment portfolio posted a return of 5.08%pa for the month of March versus the bank bill index benchmark return of 1.96%pa. For the financial year to date, the investment portfolio returned 3.30%pa, exceeding the bank bill index benchmark's 2.03%pa by 1.27%pa.

During March, Council's investment portfolio had \$2m in 5 and 7 month term deposits mature with a weighted average rate of approximately 2.73%pa. The full \$2m was reinvested in 4-7 month deposits at an average rate of 2.72%pa, a sound result given the sharp drop in interest rates over the month.

The T-Corp MT and LT Growth Funds were up 0.9% and 1.0% respectively during March. Australian shares were up 0.7% during the month with Real Estate (+6.0%) being the best performing sector as lower market interest rates made their relatively stable income (rent) more attractive. Energy (-4.1%) was the worst performing sector, giving back some of its recent gains, despite a firmer oil price. Overseas markets also performed strongly with the US S&P 500 (+1.9%), Chinese S&P 300 (+5.6%), European S&P 350 (+2.3%), and Japanese S&P 500 (+0.2%) all rising.

***Council's Portfolio by Source of Funds – March 2019***

As at 31 March 2019, Council's Investment Portfolio had a current market valuation of \$27,269,542 or principal value (face value) of \$27,167,850 and was compliant with all legislative and policy requirements.

	Source of Funds	Principal Amount
<b>GENERAL FUND</b>	Operating Capital & Internal Restrictions	\$19,462,850
	Accommodation Bonds Reserve	\$45,000
	Royalties Reserve	\$600,000
	Domestic Waste Management Reserve	\$3,800,000
	Grants	\$2,800,000
	Developer Contributions	\$460,000
	<b>TOTAL PORTFOLIO</b>	<b>\$27,167,850</b>



**Certificate by Responsible Accounting Officer**

All investments have been placed in accordance with Council's Investment Policy, Section 625 of the *Local Government Act 1993* (as amended), the Revised Ministerial Investment Order gazetted 11 February 2011, Clause 212 of the *Local Government (General) Regulations 2005* and Third Party Investment requirements of the then Department Local Government Circular 06-70. Council continues to obtain independent financial advice on its investment portfolio in accordance with the then Department of Local Government Circular of 16 September 2008.

**Strategic Direction:**

- Key Direction 4: Our Leadership
- Objective 4.1: Openness and Transparency in Decision Making
- Action 4.1.1 Maintain good governance and best practice methods and ensure compliance with various guidelines and legislation.

**Relevant Legislation:**

This report is provided for Council's consideration in compliance with the requirements of *Part 9, Division 5, Clause 212 of the Local Government (General) Regulations 2005*.

**Financial Implications:**

The recommendation has no financial impact.

**Attachments**

1. [!\[\]\(564903337f30b845a5f6979939a95fe6\_img.jpg\)](#) March 2019 Investment Report

JAY NANKIVELL  
CHIEF FINANCIAL OFFICER

JAMES RONCON  
GENERAL MANAGER





**Investment Summary Report  
March 2019**





## Broken Hill City Council

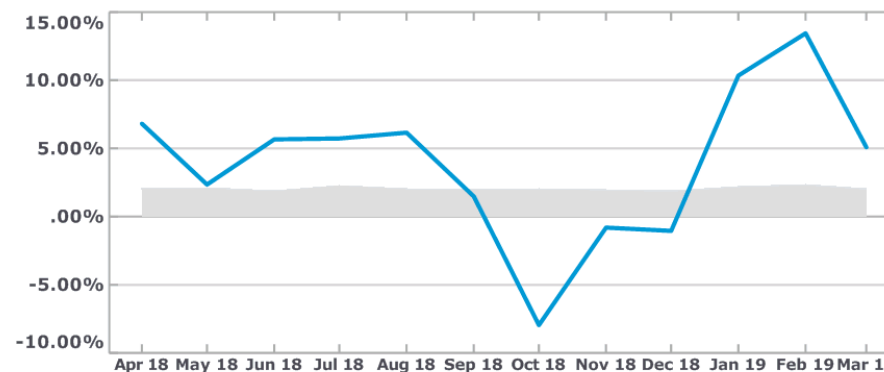
### Executive Summary



#### Investment Holdings

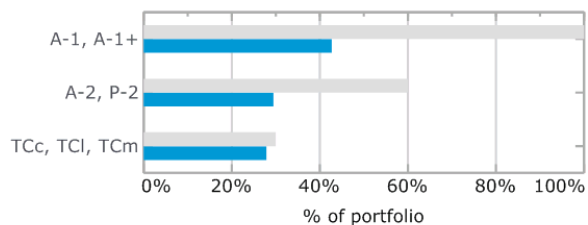
	Face Value (\$)	Current Value (\$)	Current Yield (%)
Cash	6,599,470.92	6,599,470.92	2.19
Managed Funds	7,568,379.00	7,568,379.00	13.21
Term Deposit	13,000,000.00	13,101,691.92	2.74
	<b>27,167,849.92</b>	<b>27,269,541.84</b>	<b>5.52</b>

#### Investment Performance



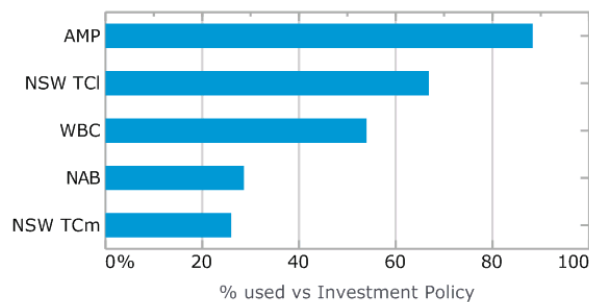
#### Investment Policy Compliance

##### Total Credit Exposure



Portfolio Exposure (blue bar), Investment Policy Limit (grey bar)

##### Highest Individual Exposures



% used vs Investment Policy

##### Term to Maturities

Maturity Profile	Face Value (\$)	Policy Max
Between 0 and 1 Year	27,167,850	100%
	<b>27,167,850</b>	



## Broken Hill City Council

### Investment Holdings Report



Cash Accounts							
	Face Value (\$)	Current Yield	Institution	Credit Rating	Current Value (\$)	Deal No.	Reference
	1,355,032.19	1.3600%	Westpac Group	A-1 +	1,355,032.19	473409	Cheque
	5,244,438.73	2.3986%	Westpac Group	A-1 +	5,244,438.73	535442	90d Notice
	6,599,470.92	2.1853%			6,599,470.92		

Managed Funds								
	Face Value (\$)	Current Yield	Institution	Credit Rating	Fund Name	Current Value (\$)	Deal No.	Reference
	7.84	1.6777%	NSW T-Corp (Cash)	TCc	Cash Fund	7.84	535329	
	5,450,028.19	13.6582%	NSW T-Corp (LT)	TCI	Long Term Growth Fund	5,450,028.19	536442	
	2,118,342.97	12.0586%	NSW T-Corp (MT)	TCm	Medium Term Growth Fund	2,118,342.97	536441	
	7,568,379.00	13.2105				7,568,379.00		

Term Deposits										
Maturity Date	Face Value (\$)	Rate	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Coupon Frequency Reference
3-Apr-19	500,000.00	2.6500%	Bankwest	A-1+	500,000.00	14-Nov-18	505,009.59	537323	5,009.59	At Maturity
8-Apr-19	500,000.00	2.8000%	AMP Bank	A-2	500,000.00	10-Aug-18	508,975.34	536943	8,975.34	At Maturity
17-Apr-19	500,000.00	2.7500%	AMP Bank	A-2	500,000.00	10-Oct-18	506,517.12	537206	6,517.12	At Maturity
24-Apr-19	500,000.00	2.7500%	AMP Bank	A-2	500,000.00	10-Oct-18	506,517.12	537207	6,517.12	At Maturity
1-May-19	500,000.00	2.7100%	National Australia Bank	A-1+	500,000.00	22-Nov-18	504,826.03	537340	4,826.03	At Maturity
8-May-19	500,000.00	2.7500%	AMP Bank	A-2	500,000.00	10-Oct-18	506,517.12	537208	6,517.12	At Maturity
8-May-19	500,000.00	2.7000%	National Australia Bank	A-1+	500,000.00	7-Nov-18	505,363.01	537304	5,363.01	At Maturity
15-May-19	500,000.00	2.6500%	AMP Bank	A-2	500,000.00	31-Oct-18	505,517.81	537278	5,517.81	At Maturity
22-May-19	500,000.00	2.7500%	AMP Bank	A-2	500,000.00	24-Oct-18	505,989.73	537261	5,989.73	At Maturity
29-May-19	500,000.00	2.7000%	National Australia Bank	A-1+	500,000.00	28-Nov-18	504,586.30	537358	4,586.30	At Maturity
5-Jun-19	500,000.00	2.7300%	National Australia Bank	A-1+	500,000.00	6-Dec-18	504,338.08	537392	4,338.08	At Maturity
12-Jun-19	500,000.00	2.7400%	National Australia Bank	A-1+	500,000.00	10-Dec-18	504,203.84	537413	4,203.84	At Maturity



**Broken Hill City Council**  
Investment Holdings Report

Term Deposits										
Maturity Date	Face Value (\$)	Rate	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Coupon Frequency Reference
19-Jun-19	500,000.00	2.6000%	Bankwest	A-1+	500,000.00	20-Feb-19	501,424.66	537555	1,424.66	At Maturity
26-Jun-19	500,000.00	2.6500%	AMP Bank	A-2	500,000.00	27-Feb-19	501,197.95	537570	1,197.95	At Maturity
3-Jul-19	500,000.00	2.6500%	AMP Bank	A-2	500,000.00	11-Mar-19	500,762.33	537631	762.33	At Maturity
10-Jul-19	500,000.00	2.7500%	AMP Bank	A-2	500,000.00	9-Jan-19	503,089.04	537463	3,089.04	At Maturity
17-Jul-19	500,000.00	2.7500%	AMP Bank	A-2	500,000.00	16-Jan-19	502,825.34	537474	2,825.34	At Maturity
24-Jul-19	500,000.00	2.5500%	Suncorp Bank	A-1	500,000.00	21-Mar-19	500,384.25	537647	384.25	At Maturity
25-Sep-19	500,000.00	2.7500%	IMB Ltd	P-2	500,000.00	23-Jan-19	502,561.64	537480	2,561.64	At Maturity
9-Oct-19	500,000.00	2.8500%	Credit Union Australia	A-2	500,000.00	7-Dec-18	504,489.73	537401	4,489.73	At Maturity
9-Oct-19	500,000.00	2.7500%	National Australia Bank	A-1+	500,000.00	9-Jan-19	503,089.04	537462	3,089.04	At Maturity
16-Oct-19	500,000.00	2.8000%	AMP Bank	A-2	500,000.00	13-Mar-19	500,728.77	537640	728.77	At Maturity
6-Nov-19	500,000.00	2.9000%	Credit Union Australia	A-2	500,000.00	7-Dec-18	504,568.49	537402	4,568.49	At Maturity
13-Nov-19	500,000.00	2.7600%	National Australia Bank	A-1+	500,000.00	16-Jan-19	502,835.62	537473	2,835.62	At Maturity
20-Nov-19	500,000.00	2.8000%	AMP Bank	A-2	500,000.00	11-Mar-19	500,805.48	537632	805.48	At Maturity
11-Dec-19	500,000.00	2.9000%	Credit Union Australia	A-2	500,000.00	7-Dec-18	504,568.49	537403	4,568.49	Annually
<b>13,000,000.00</b>		<b>2.7362%</b>			<b>13,000,000.00</b>		<b>13,101,691.92</b>		<b>101,691.92</b>	



## Broken Hill City Council

### Accrued Interest Report - March 2019



Accrued Interest Report									
Investment	Deal No.	Ref	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Accrued (\$)	Percentage Return
<b>Cash</b>									
Westpac Group	473409	Cheque	1,355,032.19			2,152.81	31	2,152.81	1.36%
Westpac Group	535442	90d Notice	5,244,438.73			10,662.07	31	10,662.07	2.40%
<b>Cash Total</b>						<b>12,814.88</b>		<b>12,814.88</b>	<b>2.13%</b>
<b>Managed Funds</b>									
Cash Fund	535329		7.84	29-May-17			31	0.01	1.68%
Medium Term Growth Fund	536441		2,118,342.97	12-Feb-18			31	18,420.74	12.06%
Long Term Growth Fund	536442		5,450,028.19	09-Feb-18			31	53,263.45	13.66%
<b>Managed Funds Total</b>								<b>71,684.20</b>	<b>13.21%</b>
<b>Term Deposits</b>									
AMP Bank	536942		500,000.00	10-Aug-18	08-Mar-19	8,054.79	7	268.49	2.80%
Bankwest	537000		500,000.00	22-Aug-18	13-Mar-19	7,675.07	12	453.70	2.76%
Bankwest	537001		500,000.00	22-Aug-18	20-Mar-19	7,968.49	19	720.96	2.77%
National Australia Bank	537259		500,000.00	24-Oct-18	27-Mar-19	5,653.70	26	954.52	2.68%
Bankwest	537323		500,000.00	14-Nov-18	03-Apr-19		31	1,125.34	2.65%
AMP Bank	536943		500,000.00	10-Aug-18	08-Apr-19		31	1,189.04	2.80%
AMP Bank	537206		500,000.00	10-Oct-18	17-Apr-19		31	1,167.80	2.75%
AMP Bank	537207		500,000.00	10-Oct-18	24-Apr-19		31	1,167.80	2.75%
National Australia Bank	537340		500,000.00	22-Nov-18	01-May-19		31	1,150.82	2.71%
AMP Bank	537208		500,000.00	10-Oct-18	08-May-19		31	1,167.80	2.75%
National Australia Bank	537304		500,000.00	07-Nov-18	08-May-19		31	1,146.57	2.70%
AMP Bank	537278		500,000.00	31-Oct-18	15-May-19		31	1,125.34	2.65%
AMP Bank	537261		500,000.00	24-Oct-18	22-May-19		31	1,167.81	2.75%



## Broken Hill City Council

### Accrued Interest Report - March 2019

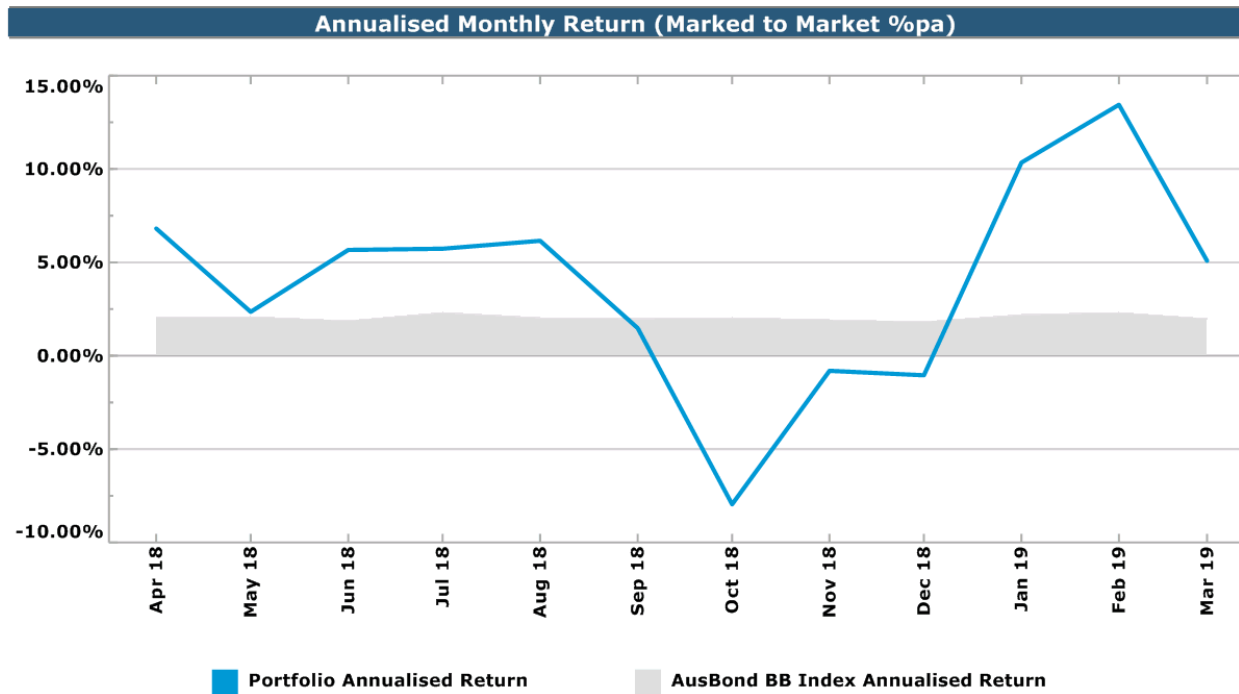


Accrued Interest Report									
Investment	Deal No.	Ref	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Accrued (\$)	Percentage Return
National Australia Bank	537358		500,000.00	28-Nov-18	29-May-19		31	1,146.57	2.70%
National Australia Bank	537392		500,000.00	06-Dec-18	05-Jun-19		31	1,159.31	2.73%
National Australia Bank	537413		500,000.00	10-Dec-18	12-Jun-19		31	1,163.57	2.74%
Bankwest	537555		500,000.00	20-Feb-19	19-Jun-19		31	1,104.11	2.60%
AMP Bank	537570		500,000.00	27-Feb-19	26-Jun-19		31	1,125.35	2.65%
AMP Bank	537631		500,000.00	11-Mar-19	03-Jul-19		21	762.33	2.65%
AMP Bank	537463		500,000.00	09-Jan-19	10-Jul-19		31	1,167.81	2.75%
AMP Bank	537474		500,000.00	16-Jan-19	17-Jul-19		31	1,167.81	2.75%
Suncorp Bank	537647		500,000.00	21-Mar-19	24-Jul-19		11	384.25	2.55%
IMB Ltd	537480		500,000.00	23-Jan-19	25-Sep-19		31	1,167.80	2.75%
Credit Union Australia	537401		500,000.00	07-Dec-18	09-Oct-19		31	1,210.28	2.85%
National Australia Bank	537462		500,000.00	09-Jan-19	09-Oct-19		31	1,167.81	2.75%
AMP Bank	537640		500,000.00	13-Mar-19	16-Oct-19		19	728.77	2.80%
Credit Union Australia	537402		500,000.00	07-Dec-18	06-Nov-19		31	1,231.50	2.90%
National Australia Bank	537473		500,000.00	16-Jan-19	13-Nov-19		31	1,172.06	2.76%
AMP Bank	537632		500,000.00	11-Mar-19	20-Nov-19		21	805.48	2.80%
Credit Union Australia	537403		500,000.00	07-Dec-18	11-Dec-19		31	1,231.50	2.90%
<b>Term Deposits Total</b>						<b>29,352.05</b>		<b>30,702.30</b>	<b>2.74%</b>
						<b>42,166.93</b>		<b>115,201.38</b>	<b>5.08%</b>



## Broken Hill City Council

### Investment Performance Report



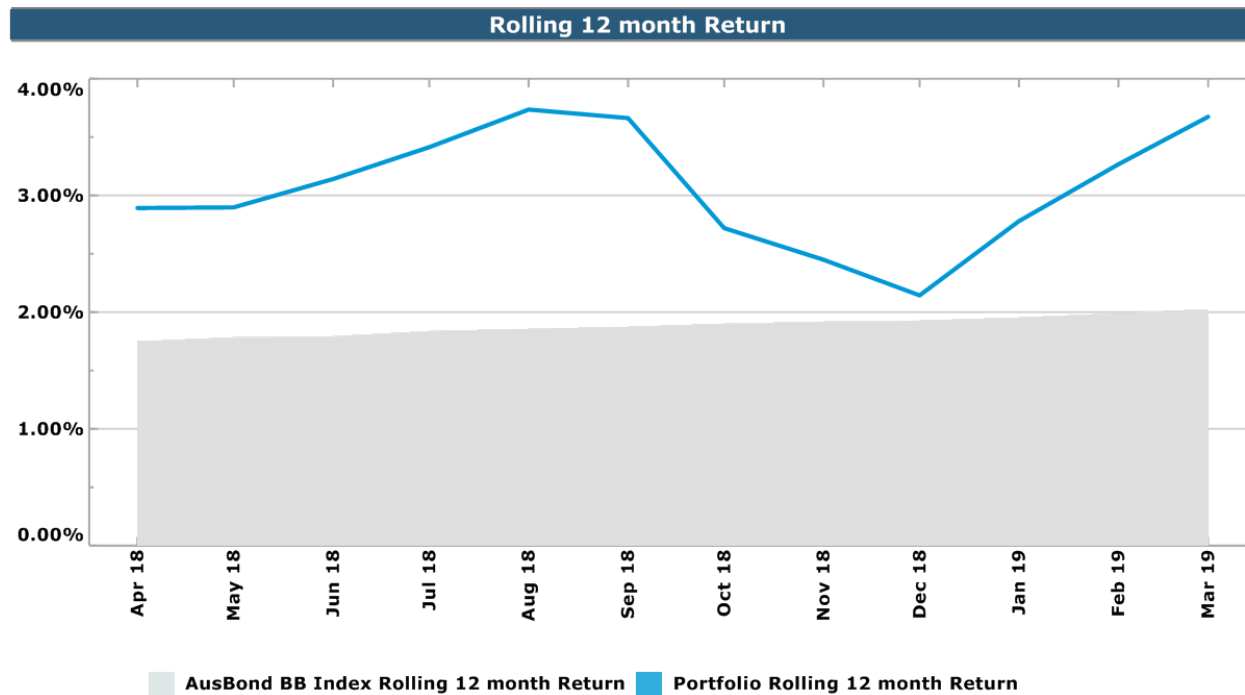
#### Historical Performance Summary

	Portfolio	AusBond BB Index	Outperformance
Mar 2019	5.08%	1.96%	3.12%
Last 3 Months	9.06%	2.12%	6.94%
Last 6 Months	2.76%	2.01%	0.75%
Financial Year to Date	3.30%	2.03%	1.27%
Last 12 months	3.68%	2.02%	1.66%



## Broken Hill City Council

### Investment Performance Report



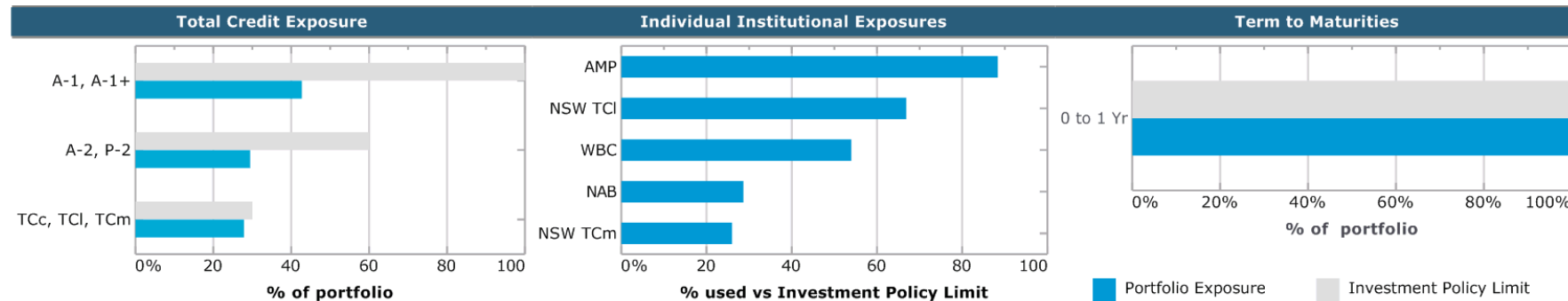
#### Historical Performance Summary (actual)

	Portfolio	AusBond BB Index	Outperformance
Mar 2019	0.42%	0.17%	0.25%
Last 3 Months	2.23%	0.52%	1.71%
Last 6 Months	1.38%	0.99%	0.39%
Financial Year to Date	2.48%	1.51%	0.97%
Last 12 months	3.68%	2.02%	1.66%



## Broken Hill City Council

### Investment Policy Compliance Report



	Credit Rating	Face Value (\$)	Policy Max
Short Term	A-1	500,000	
Short Term	A-1+	11,099,471	
		<b>11,599,471</b>	<b>43% 100%</b> ✓
Short Term	A-2	7,500,000	
Short Term	P-2	500,000	
		<b>8,000,000</b>	<b>29% 60%</b> ✓
Short Term	TCc	8	
Short Term	TCI	5,450,028	
Short Term	TCm	2,118,343	
		<b>7,568,379</b>	<b>28% 30%</b> ✓
		<b>27,167,850</b>	<b>100%</b>

✓ = compliant  
✗ = non-compliant

	% used vs Investment Policy Limit
AMP Bank (A-2, A-)	88% ✓
NSW T-Corp (LT) (TCI, TCI)	67% ✓
Westpac Group (A-1+, AA-)	54% ✓
National Australia Bank (A-1+, AA-)	29% ✓
NSW T-Corp (MT) (TCm)	26% ✓
Credit Union Australia (A-2, BBB)	22% ✓
Commonwealth Bank of Australia (A-1+, AA-)	8% ✓
IMB Ltd (P-2, Baa1)	7% ✓
Suncorp Bank (A-1, A+)	5% ✓
NSW T-Corp (Cash) (TCc)	0% ✓

	Face Value (\$)	Policy Max
Between 0 and 1 Year	27,167,850	100% 100% ✓
	<b>27,167,850</b>	
Detailed Maturity Profile	Face Value (\$)	
00. Cash + Managed Funds	14,167,850	52%
01. Less Than 30 Days	2,000,000	7%
02. Between 30 Days and 60 Days	3,000,000	11%
03. Between 60 Days and 90 Days	2,000,000	7%
04. Between 90 Days and 180 Days	2,500,000	9%
05. Between 180 Days and 365 Days	3,500,000	13%
	<b>27,167,850</b>	



## Broken Hill City Council

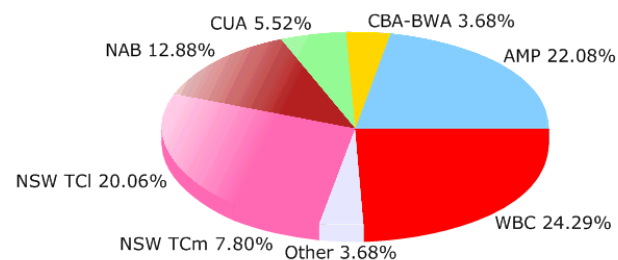
### Individual Institutional Exposures Report



Individual Institutional Exposures

Parent Group	Credit Rating	Portfolio Exposure (\$)	Investment Policy Limit (\$)
AMP Bank	A-2, A-	6,000,000	6,791,962
Commonwealth Bank of Australia	A-1+, AA-	1,000,000	12,225,532
Credit Union Australia	A-2, BBB	1,500,000	6,791,962
IMB Ltd	P-2, Baa1	500,000	6,791,962
National Australia Bank	A-1+, AA-	3,500,000	12,225,532
NSW T-Corp (Cash)	TCc	8	8,150,355
NSW T-Corp (LT)	TCI	5,450,028	8,150,355
NSW T-Corp (MT)	TCm	2,118,343	8,150,355
Suncorp Bank	A-1, A+	500,000	10,867,140
Westpac Group	A-1+, AA-	6,599,471	12,225,532
		<b>27,167,850</b>	

Individual Institutional Exposure Charts





## Broken Hill City Council

## Cash Flows Report



## Current Month Cashflows

<u>Transaction Date</u>	<u>Deal No.</u>	<u>Cashflow Counterparty</u>	<u>Asset Type</u>	<u>Cashflow Description</u>	<u>Cashflow Received</u>
8-Mar-19	536942	AMP Bank	Term Deposits	Maturity Face Value - Received	500,000.00
		AMP Bank	Term Deposits	Interest - Received	8,054.79
				<u>Deal Total</u>	<u>508,054.79</u>
				<b>Day Total</b>	<b>508,054.79</b>
11-Mar-19	537631	AMP Bank	Term Deposits	Settlement Face Value - Paid	-500,000.00
				<u>Deal Total</u>	<u>-500,000.00</u>
	537632	AMP Bank	Term Deposits	Settlement Face Value - Paid	-500,000.00
				<u>Deal Total</u>	<u>-500,000.00</u>
				<b>Day Total</b>	<b>-1,000,000.00</b>
13-Mar-19	537000	Bankwest	Term Deposits	Maturity Face Value - Received	500,000.00
		Bankwest	Term Deposits	Interest - Received	7,675.07
				<u>Deal Total</u>	<u>507,675.07</u>
	537640	AMP Bank	Term Deposits	Settlement Face Value - Paid	-500,000.00
				<u>Deal Total</u>	<u>-500,000.00</u>
				<b>Day Total</b>	<b>7,675.07</b>
20-Mar-19	537001	Bankwest	Term Deposits	Maturity Face Value - Received	500,000.00
		Bankwest	Term Deposits	Interest - Received	7,968.49
				<u>Deal Total</u>	<u>507,968.49</u>
				<b>Day Total</b>	<b>507,968.49</b>
21-Mar-19	537647	Suncorp Bank	Term Deposits	Settlement Face Value - Paid	-500,000.00
				<u>Deal Total</u>	<u>-500,000.00</u>
				<b>Day Total</b>	<b>-500,000.00</b>
27-Mar-19	537259	National Australia Bank	Term Deposits	Maturity Face Value - Received	500,000.00
		National Australia Bank	Term Deposits	Interest - Received	5,653.70
				<u>Deal Total</u>	<u>505,653.70</u>
				<b>Day Total</b>	<b>505,653.70</b>
				<b>Net Cash Movement for Period</b>	<b>29,352.05</b>



## Broken Hill City Council

### Cash Flows Report



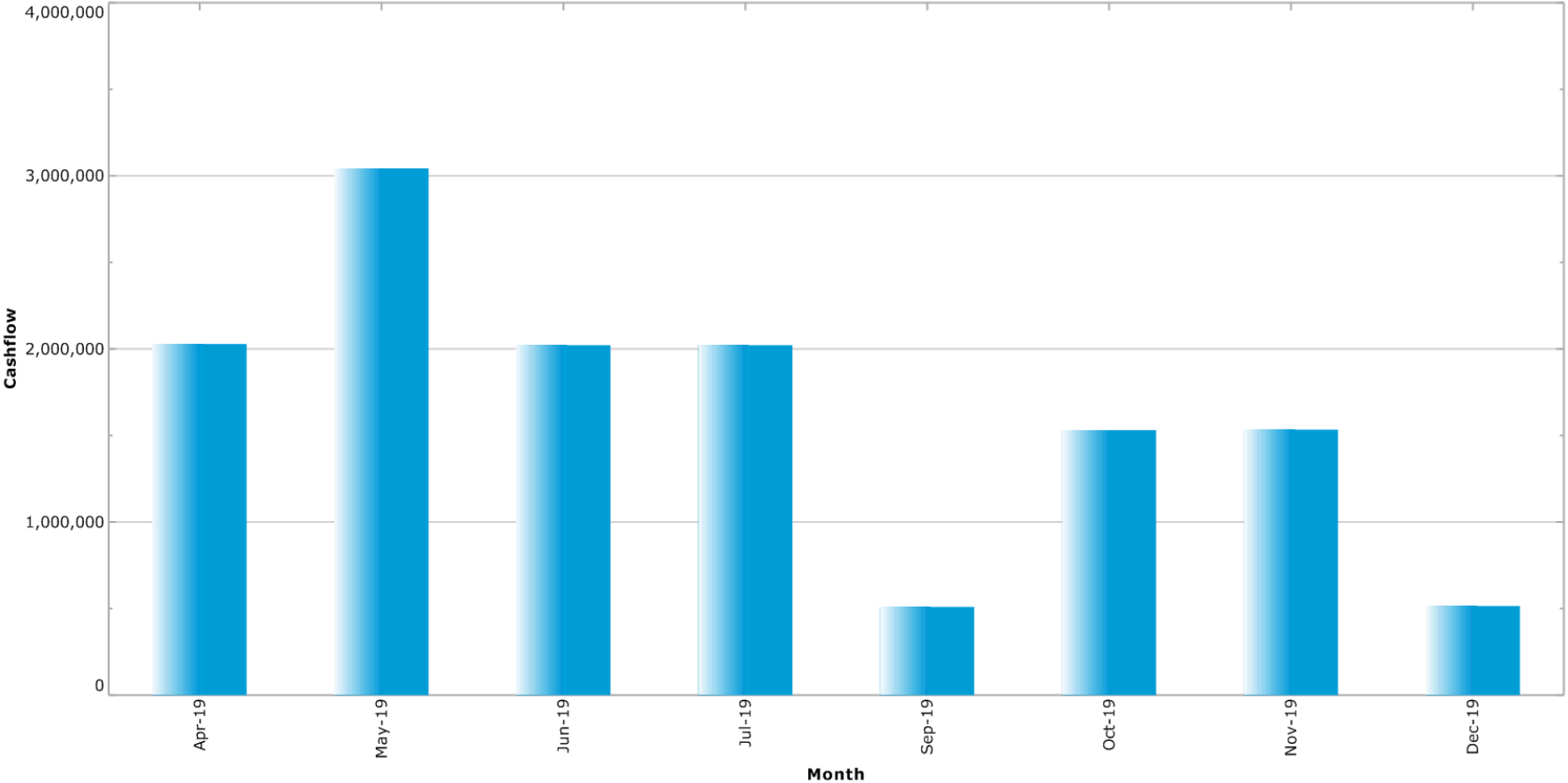
#### Next Month Cashflows

<u>Transaction Date</u>	<u>Deal No.</u>	<u>Cashflow Counterparty</u>	<u>Asset Type</u>	<u>Cashflow Description</u>	<u>Cashflow Due</u>
<b>3-Apr-19</b>	537323	Bankwest	Term Deposit	Maturity Face Value - Received	500,000.00
		Bankwest	Term Deposit	Interest - Received	5,082.19
				<u>Deal Total</u>	<u>505,082.19</u>
				<b>Day Total</b>	<b>505,082.19</b>
<b>8-Apr-19</b>	536943	AMP Bank	Term Deposit	Maturity Face Value - Received	500,000.00
		AMP Bank	Term Deposit	Interest - Received	9,243.84
				<u>Deal Total</u>	<u>509,243.84</u>
				<b>Day Total</b>	<b>509,243.84</b>
<b>17-Apr-19</b>	537206	AMP Bank	Term Deposit	Maturity Face Value - Received	500,000.00
		AMP Bank	Term Deposit	Interest - Received	7,119.86
				<u>Deal Total</u>	<u>507,119.86</u>
				<b>Day Total</b>	<b>507,119.86</b>
<b>24-Apr-19</b>	537207	AMP Bank	Term Deposit	Maturity Face Value - Received	500,000.00
		AMP Bank	Term Deposit	Interest - Received	7,383.56
				<u>Deal Total</u>	<u>507,383.56</u>
				<b>Day Total</b>	<b>507,383.56</b>
				<b>Net Cash Movement for Period</b>	<b><u>2,028,829.45</u></b>



Broken Hill City Council

Cash Flows Report





## ORDINARY MEETING OF THE COUNCIL

March 29, 2019

**ITEM 10**BROKEN HILL CITY COUNCIL REPORT NO. 48/19

SUBJECT: MINUTES OF THE LOCAL TRAFFIC COMMITTEE MEETING NO 390 HELD TUESDAY MARCH 5, 2019 AND NO 3391 HELD TUESDAY APRIL 2, 2019 11/397

**Recommendation**

1. That Broken Hill City Council Report No. 48/19 dated March 29, 2019, be received.
2. That the minutes for the Local Traffic Committee Meeting No.390 held March 5, 2019 be received.
3. That the minutes for the Local Traffic Committee Meeting No.391 held April 2, 2019 be received.

**Executive Summary:**

Under Guidelines published in March 2009 by the Roads and Traffic Authority (now known as the Roads and Maritime Services), entitled '*A guide to the delegation to councils for the regulation of traffic* states:

"The Local Traffic Committee (LTC) has no decision-making powers and is primarily a technical review committee. It only advises the Council on matters for which the Council has delegated authority, being certain prescribed traffic control devices and traffic control facilities.

The Council must refer all traffic related matters to the LTC prior to exercising its delegated functions. Matters related to State Roads or functions that have not been delegated to the elected Council must be referred directly to Roads and Maritime Services or relevant organisation. Such matters must not be referred to the LTC.

Council is not bound by the advice given by its LTC. However if Council does wish to act contrary to the unanimous advice of the LTC or when the advice is not unanimous, it must notify Roads and Maritime Services and the NSW Police and wait 14 days before proceeding."

**Report:**

This report is to provide Council with the minutes and action list of the Local Traffic Committee meetings held March 5, 2019 and April 2, 2019 which details recommendations to Council for consideration and adoption.

**Strategic Direction:**

Key Direction:	4. Our Leadership
Objective:	4.3 United We Stand
Function:	Leadership & Governance
DP Action:	4.3.1.1 Develop committees and/or workgroups for key issues and projects impacting Council and the City



**Relevant Legislation:**

- *Road Transport (Safety and Traffic Management) Regulation 1999*, and
- Road Rules 2008
- A guide to the delegation to councils for the regulation of traffic (guidelines)

**Financial Implications:**

Financial implications for any of the recommendations to Council will be detailed in the LTC minutes, if relevant.

**Attachments**

1. [!\[\]\(f2fdbbba686c1099e6b2b8779766e2d3\_img.jpg\)](#) Minutes - Local Traffic Committee - Meeting No 390, 5 March 2019
2. [!\[\]\(b3cfbfd04368a71f4c64e073908d25d7\_img.jpg\)](#) Minutes - Local Traffic Committee - Meeting No 391, 2 April 2019

ANTHONY MISAGH  
CHIEF OPERATIONS OFFICER

JAMES RONCON  
GENERAL MANAGER



## LOCAL TRAFFIC COMMITTEE MINUTES OF MEETING NO 390

Held 9.30am Tuesday, 5 March 2019  
First Floor Meeting Room - Council Administration Building

The Chairperson Infrastructure Projects Engineer, David Zhao opened the meeting at 9:32am and welcomed all representatives present.

### 390.1 Present

David Zhao	Infrastructure Works Engineer/Chairperson
Joe Sulicich	Roads and Maritime Services (RMS) Representative
Peter Bevan	Local Member's Representative
Marion Browne	Councillor
Inspector Yvette Smith	NSW Police
Michael Cain	Council's Project Delivery Manager
Emily Bogucki	Minute Secretary/Administration Officer

### 390.2 Apologies

Senior Constable Matt Whitelum    NSW Police

### 390.3 Disclosure of interest – nil

It was noted by the Committee that Peter Bevan, as a private citizen, discussed his opinion on the proposed works to be undertaken by the Roads and Maritime Service, at the corner of Argent and Iodide Streets and the corner of Iodide and Crystal Streets, at the Council Meeting held Wednesday, 20 February 2019.

### 390.4 Adoption of previous minutes

Previous minutes of meeting No 388 held 5 February 2019 were confirmed via online voting as follows:

All in favour:    RMS, Local Member's Representative, Council, NSW Police

### 390.5 Council Resolutions

The following Committee Recommendations were adopted by Council at its meeting held February 2019.



<b>ITEM 19 - BROKEN HILL CITY COUNCIL REPORT NO. 17/19 - DATED FEBRUARY 11, 2019 - MINUTES OF THE LOCAL TRAFFIC COMMITTEE MEETING NO 388 HELD TUESDAY DECEMBER 4, 2018 AND NO 339 HELD TUESDAY FEBRUARY 5, 2019</b>	
11/397	
<b>RESOLUTION</b> Minute No. 46018 Councillor M. Browne moved ) Councillor T. Kenhedy seconded )	<ol style="list-style-type: none"><li>1. That Broken Hill City Council Report No. 17/19 dated February 11, 2019, be received.</li><li>2. That the minutes for the Local Traffic Committee Meeting No.388, held December 4, 2018 be received.</li><li>3. That the minutes for the Local Traffic Committee Meeting No.389, held February 5, 2019 be received.</li><li>4. That the Terms of Reference of the Broken Hill Traffic Committee be circulated to Councillors.</li><li>5. That current matters of the Broken Hill Traffic Committee that pertain to Council's jurisdiction be raised with the Roads and Maritime Service during the urgent site visit to be organised regarding the Argent/Iodide Street and Iodide/Crystal Street intersections.</li></ol>
CARRIED	

Discussion held around point 5 of Council's resolution concerning the urgent site visit to be organised regarding Argent/Iodide Streets and Iodide/Crystal Streets intersections.

Chairperson, David Zhao clarified that the Local Traffic Committee (LTC) are powered by the Roads and Maritime Service (RMS). Therefore all functions of the Committee are given by the RMS and are limited. The LTC can make recommendations about changing the highways however cannot enforce anything.

Councillor Marion Browne raised that this concept was not a new idea, originally there were considerable objections from people in Crystal Street regarding the Bypass and changing the route is only going to create a new lot of objections.

Local Member's Representative, Peter Bevan suggested it should be gazetted by the Government as it is a state highway. The circumstances in Broken Hill have now changed and we have to accommodate road trains. Funding supplied by the Government will now be cut whilst elections are being held.

A suggestion was made, similar to what occurred in Adelaide on Port Rush Road, that all houses are paid money to put up a brick wall in front of their properties. This would be a lot less costly than widening the roads.

Chairperson, David Zhao reinforced that because it is an RMS road there are limitations to what Council can do in this situation. It is a state road and therefore a state decision.

Councillor Marion Browne clarified that the idea of the inspection for Councillors to understand the proposal so they best know how to respond to the community. The report that went to Council did not include that information.



Local Member's Representative, Peter Bevan suggested that a motion be put forward that the LTC think the Menindee Road is a better option. This motion was not seconded.

RMS, Joe Sulicich advised that the decision of Argent, Iodide and Crystal Streets was a ruling from the Land and Environment Court.

Discussion held around using the bypass to remove trucks from town. Having a bypass will not affect Tourists, as due to the remoteness of Broken Hill there aren't a lot of other places to stop. It is not often you actually see a truck stopped in town getting coffee. They just come through and stop outside of town.

David Zhao advised that RMS have organised an inspection with Councillors. Alistair will be here to lead the tour. They wanted to come at the end of the month, possibly prior to the next Council Meeting.

#### **390.6 Correspondence In**

<b>Item No.</b>	<b>EDRMS No.</b>	<b>Details</b>
<b>390.6.1</b>	D19/5575	Disabled Parking Access – Broken Hill North School – Bianca Marcon
<b>Discussion Notes</b>		Discussions held that there would be a case to have a disabled parking space in front of every school within Broken Hill. There is currently a disabled park out from of Broken Hill High School.  Suggestions made that the disabled park have time restrictions to allow for use by other people. The times are to match with school pick up and drop off, allowing use during the day so parents can attend school functions if required.  Committee agreed that as a starting point one disabled parking space be allocated.
<b>Recommendation</b>		Committee approved for one disabled parking space with time restrictions of 8am-4pm weekdays, to be arranged. David will look into budget and costings for works.
<b>Item No.</b>	<b>EDRMS No.</b>	<b>Details</b>
<b>390.6.2</b>	D19/9316	Road suggestion Letter - Bennett
<b>Discussion Notes</b>		Committee identified that the letter is in relation to the proposed works to be undertaken by the Roads and Maritime Service, at the corner of Argent and Iodide Streets and the corner of Iodide and Crystal Streets. The letter supported the Menindee Road as alternative option.  Discussions held around content of letter and proposed route. Suggestion that the Sturt Road option was not suitable as the road is not structured for heavy loads.  It was noted that proposed works was a determination from a court ruling by Land and Environment.



<b>Recommendation</b>		Chairperson, David Zhao to prepare a response. Emily Bogucki to assist with response and find Land and Environment court ruling to include in response.
<b>Item No.</b>	<b>EDRMS No.</b>	<b>Details</b>
<b>390.6.3</b>	D19/9381	Chloride and Morgan Street Intersection Traffic Danger – Licul
<b>Discussion Notes</b>		<p>Discussion held around danger of intersection.</p> <p>Suggestion to put a sign posting for 10 metre clearing on the Corner of Chloride and Morgan Street.</p> <p>Councillor Marion Brown raised the question around cost and if it would be possible to have signage for two clearings.</p> <p>Broken Hill City Council, Michael Cain suggested this be incorporated in Councils signs program.</p> <p>NSW Police, Yvette Smith will arrange for increased police patrol to enforce parking restriction.</p> <p>Council's Rangers also to be notified and increase patrol.</p>
<b>Recommendation</b>		Chairperson, David Zhao to handle matter internally and make arrangements for signage.
<b>Item No.</b>	<b>EDRMS No.</b>	<b>Details</b>
<b>390.6.4</b>	D19/9920	Kintore Reserve and VIC- Suggestion of pedestrian crossing – Patrick Kreitner
<b>Discussion Notes</b>		<p>Discussion held around location suitability of a pedestrian crossing.</p> <p>RMS, Joe Sulichich will provide criteria on pedestrian crossings to Chairperson, David Zhao.</p> <p>It was mentioned that a pedestrian crossing would reduce the parking space under the shady trees and also reduce parking in front of Gloria Jeans.</p> <p>An alternative option of a large island in the middle of the street, that people could walk across and stand on whilst waiting for traffic.</p> <p>NSW Police, Yvette Smith referred to the pedestrian crossing at the Library with the roundabout which reduces parking options. It would be similar at the Kintore Reserve.</p>
<b>Recommendations</b>		Chairperson, David Zhao to get traffic counts/data and compare against design criteria sent through from RMS, Joe Sulichich. A Community Consultation period will need to be held. David to look into budget and provide a report to Council.
<b>Item No.</b>	<b>EDRMS No.</b>	<b>Details</b>
		Parking restrictions 311 to 315 Oxide Street



<b>390.6.5</b>	D19/9918	Response David and Shelley Garnaut
<b>390.6.6</b>	D19/9919	Response Kevin Stacey
<b>390.6.7</b>	D19/10020	Response Pam Cahill
<b>Discussion Notes</b>		<p>Councillor Marion Brown raised questions about property access and if rear lane access was available to these residences. It was identified through Council's mapping system that the access is limited and only a rather narrow old 'dunny lane'.</p> <p>Chairperson, David Zhao advised of alternative solution provided by J &amp; K Store which is 3 parking spots, finishing at the boundary fence line of the second property.</p> <p>Discussions around parallel parking being an option to increase amounts of parks. After reviewing Council's mapping system it was identified that the Street was too narrow and to widen street would become costly.</p> <p>Site inspection to be conducted before a decision is made.</p>
<b>Recommendation</b>		Site inspection to be arranged by Chairperson, David Zhao.

#### **390.7 Correspondence Out**

<b>Item No.</b>	<b>EDRMS No.</b>	<b>Details</b>
<b>390.7.1</b>	D19/7074	Letterbox drop – Parking at 313 Oxide Street
<b>390.7.2</b>	D19/7127	Response to D19/4250 – Request change in parking to disability – YMCA Broken Hill
<b>390.7.3</b>	D19/7142	Response to D18/57423 - Request change of parking times – McClure

#### **390.8 General Business**

<b>Item No.</b>	<b>EDRMS No.</b>	<b>Details</b>
<b>390.8.1</b>	D19/8298	Maari Ma Health – Parking on Argent Street
<b>Discussion Notes</b>		<p>Temporary parking to be installed at 334 Argent Street (old Pellew and Moore building):</p> <ul style="list-style-type: none"> <li>• 2 x 15 minute parking (temporary)</li> <li>• 2 x disabled parking with access ramps (temporary)</li> <li>• Both to have sufficient signage installed.</li> </ul> <p>Building is being used as the State Election Returning Office with pre poll occurring Monday 11/03/2019 - Friday 22/03/2019</p>
<b>Recommendation</b>		Noted by Committee
<b>Item No.</b>	<b>EDRMS No.</b>	<b>Details</b>



<b>390.8.2</b>	Putting up signage at the corner of Oxide and Thomas Streets
<b>Discussion Notes</b>	Discussion around location and current signage. Proposal by Local Member's Representative, Peter Bevan is to replace the Thomas Street sign and include a new sign underneath directing people to the hospital. Council's Michael Cain advised LTC that Council are running a sign replacement program which will commence next financial year.
<b>Recommendation</b>	Council's Michael Cain to add proposed signage works to the Sign Replacement Program for actioning next financial year.

#### 389.9 Action Item List



<b>Item No.</b>	<b>380.6.1</b>
<b>EDRMS No.</b>	D18/13851, D18/13854
<b>CRM No.</b>	N/A
<b>Responsible Officer</b>	Council's Infrastructure Works Engineer, Daniel Morris
<b>Current Status</b>	Pending – October 2018
<b>Date</b>	<b>Item Details</b>
April 2018	Wright and Warnock Streets Intersection - traffic safety concerns.
<b>Date</b>	<b>Committee Recommendation/s</b>
April 2018	N/A
July 2018	The Committee recommend that Council order and install temporary speed humps at Wright and Warnock Streets Intersection for a trial period. <b>Recommendation Moved:</b> Council (David Zhao) <b>Recommendation Seconded:</b> RMS, NSW Police and Local Member's Representative noted 'all for'. <b>Against:</b> Nil
<b>Action Date</b>	<b>Running Actions</b>
April 2018	Council's Asset Planner Transport, James Druitt discussed safety concerns and the correspondence received about a recent motor



	<p>vehicle incident that occurred at the Wright and Warnock Streets intersection.</p> <p>Council has previously placed infrastructure at the intersection to reduce vehicle speed as a result from consultation via survey with the residents of the affected area. Previous traffic/speed counts conducted by Council indicated that 95% of traffic in the area drive within the designated speed limit.</p> <p>Council's Infrastructure Projects Engineer, David Zhao suggested that bollards could possibly be installed as an option to increase protection for the property primarily at the corner of Wright and Warnock Streets intersection. The Committee agree that this may be a suitable option.</p> <p>Council's Asset Planner Transport, James Druitt advised that the residents of the area previously requested the investigation of the intersection being closed. The Committee noted that a road closure is not feasible and there is not enough evidence in traffic/speed counts and incident history to justify a road closure.</p> <p>A Council Officer will to contact the proponent to discuss other possibly safety infrastructure such as bollards.</p>
May 2018	<p>A Council Officer will to contact the proponent to discuss other possibly safety infrastructure such as bollards.</p> <p>Council's Asset Planner Transport, James Druitt advised the Committee that he has undertaken several conversations with the proponent to try and find possible feasible solutions to resolve this matter.</p> <p>The Committee discussed that incident history in this areas is rare and current infrastructure in place is considered adequate. Council's Infrastructure Projects Engineer, David Zhao suggested highway barrier/chevron crash barrier as a final possible option to resolve this matter. Council's Asset Planner Transport, James Druitt to look into cost associated.</p>
June 2018	<p>Councillor Brown queried Council's Infrastructure Projects Engineer, David Zhao if there was any consideration given to works relating to removal of the S- Bend section on Warnock Street. David Zhao advised no, not at this stage.</p>
July 2018	<p>The Committee discussed the crash history in this area with minimal incidents noted. Councillor Browne queried the option of speed humps, Council's Infrastructure Projects Engineer, David Zhao will now investigate the options and costing of speed humps.</p> <p>The Committee discuss this request and its discussion history.</p> <p>The Committee recommend that Council order and install temporary speed humps at Wright and Warnock Streets Intersection for a trial period.</p>
August 2018	<p>Pending as per July 2018.</p>
September 2018	<p>Council have received the July 2018 recommendation with no objections noted. Council's Works Engineer, Daniel Morris will arrange for a plan to be drafted in relation to the location for the temporary installation. The draft plan will be provided to the Committee for comment.</p>



October 2018	Pending - Council's Works Engineer, Daniel Morris to provide draft plans.
November 2018	Council's Works Engineer, Daniel Morris provided plans for speed humps. The Committee commented, they would like the plan amended to move the speed humps from in front of the Central Football Club to the S bend closer to the Warnock Street Depot. Daniel Morris to provide amended plan for further review.
December 2018	Pending
February 2019	Two speed humps to be installed towards the first bend of Warnock Street and another just after.
March 2019	The proposed speed humps are going to affect a lot of 'working crews' using heavy machinery and trucks. Discussion held that there has only been one formal complaint lodged to Council. Suggestion that bollards be installed as a second option. Committee have decided to change solution to guard rails instead of speed humps. Chairperson, David Zhao to look into the budget.



<b>Item No.</b>	<b>386.8.1</b>
<b>EDRMS No.</b>	N/A
<b>CRM No.</b>	N/A
<b>Responsible Officer</b>	Council's Works Engineer, Daniel Morris/Infrastructure Projects Engineer, David Zhao
<b>Current Status</b>	Pending – November 2018
<b>Date</b>	<b>Item Details</b>
October 2018	Local Member's Representative, Peter Beven raised concerns in relation to 17 shoves in the parking bays in Argent Street.
<b>Date</b>	<b>Committee Recommendation/s</b>
October 2018	Nil
<b>Action Date</b>	<b>Running Actions</b>
October	Council's Works Engineer, Daniel Morris advised that Council are aware of the shoves and are looking for a solution resolve the issue.



November 2018	<p>Local Member's Representative, Peter Beven again raised concerns about the Argent Street shoves as they are now said to be collecting debris from recent rain and continue to be a trip hazard.</p> <p>Daniel Morris and Council's Infrastructure Projects Engineer, David Zhao advised Mr Beven that Council is working on a possible resolution. David Zhao advised that patching is an option however there may be community complaints due to how the finished work will look. Another alternative is a full road reconstruction. The Committee members commented that a reconstruction would be more disruptive to Argent Street traffic and Argent Street traders that the patch work option.</p> <p>David Zhao advised Mr Beven that he will write a report on Argent Street shoves, patching vs reconstruction and provide for further committee consideration.</p>
December 2018	David Zhao to include in budget review report for February 2019.
February 2019	Proposed patching works scheduled for next year's financial budget 2019/2020. In the interim Council will mark out areas of concern to prevent any injuries. Works will consist of profile with one nice neat strip and then bitumen laid over the top.
March 2019	Confirmation that the shoves will be fixed in next financial year. Item can be removed from action item list.

**Item No.** 387.6.1

**EDRMS No.** D18/48798

**CRM No.**

**Responsible Officer** Council's Infrastructure Projects Engineer, David Zhao

**Current Status**

**Date** **Item Details**

November 2018 Street lighting concerns in Creedon Street – additional lighting requested to improve safety for vehicles

**Date** **Committee Recommendation/s**

November 2018 N/A

**Action Date** **Running Actions**

November 2018 NSW Police, Inspector Yvette Smith has advised that Creedon Street is a heavy vehicle route and additional street lighting would increase safety in the area.



The Committee identified that Creedon Street is an RMS road.

Council's Infrastructure Projects Engineer, David Zhao advised installation of street light poles are approximately \$20,000 per pole.

The Committee discussed other relevant parties that may be able to assist in community awareness for safety and possibly be involved in a community consultation process such as, Compass Housing, Essential Energy, Maari Ma. Councillor Browne also suggested the Aboriginal Working Party may be an appropriate contact.

Inspector Smith offered to arrange Police staff who are trained in the Safer by Design Program to contact Council to discuss conducting a safety audit of the Creedon Street area. This audit will be the first step in identifying possible issues and resolutions.

December 2018	Officer Ben Kelly to do the audit - still pending. NSW Police to contact David Zhao regarding night time inspection.
February 2019	Safety Audit was completed. Report is still pending. Senior Constable Matt Whitelum will follow up with Officer Ben Kelly and get him to make contact with David Zhao.
March 2019	Pending – Ben Kelly to provide update.

**Item No.** 388.6.1

**EDRMS No.** D18/59003

**CRM No.**

**Responsible Officer** Council's Infrastructure Projects Engineer, David Zhao

**Current Status** Pending

**Date** **Item Details**

December 2018 Garbage Collection Complaint – Lane Lane

**Date** **Committee Recommendation/s**

Council, Peter Bevan and RMS to undertake a site inspection of the area and report back to the Committee

**Action Date** **Running Actions**

December 2018 Council, Peter Bevan and RMS to undertake a site inspection of the area and report back to the Committee

February 2019 Pending Inspection



March 2019

Inspection conducted. Outcome of inspection was that vehicles can park both sides of the lane however the garbage is only collected from one side of the lane.

Safety concerns if the truck has to weave amongst cars to collect waste therefore the safest option is to move bins to the closest major road.

Recommendation: David Zhao and Michael Cain to speak to Waste Coordinators and the members of the public, who are affected, to work out a suitable solution. Matter to be handled internally within Council.

<b>Item No.</b>	<b>388.6.3</b>
<b>EDRMS No.</b>	D18/60183
<b>CRM No.</b>	
<b>Responsible Officer</b>	Council's Infrastructure Projects Engineer, David Zhao
<b>Current Status</b>	Pending
<b>Date</b>	<b>Item Details</b>
December 2018	Parking 245 Williams Lane
<b>Date</b>	<b>Committee Recommendation/s</b>
	Council, Peter Bevan and RMS to undertake a site inspection of the area and report back to the Committee
<b>Action Date</b>	<b>Running Actions</b>
December 2018	Council, Peter Bevan and RMS to undertake a site inspection of the area and report back to the Committee
February 2019	Pending Inspection
March 2019	Chairperson, David Zhao to arrange a response advising that an inspection was conducted and unfortunately no changes are able to be made to the current parking arrangements.

<b>Item No.</b>	<b>389.6.1</b>
<b>EDRMS No.</b>	D18/55402



**CRM No.**

**Responsible Officer** Council's Infrastructure Projects Engineer, David Zhao

**Current Status** Pending

**Date** **Item Details**

February 2019 Parking at 313 Oxide Street, J & K Store

**Date** **Committee Recommendation/s**

February 2019 Letterbox drop

**Action Date** **Running Actions**

February 2019 David Zhao to make arrangements for a letterbox drop to the J&K store and the two residents that are affected by the parking. The proposal will be unlimited parking in front of the residences and one spot of 15 minute parking in front of the J&K store.

Report to be provided to the Committee with outcome of letterbox drop at March meeting.

March Inspection to be conducted before an outcome can be determined.

**Next Meeting Date** – Tuesday, 2 April 2019

**389.11 Meeting Closed** – 10.48am



## LOCAL TRAFFIC COMMITTEE MINUTES OF MEETING NO 391

Held 9.30am Tuesday, 2 April 2019  
First Floor Meeting Room - Council Administration Building

The Chairperson Project Delivery Manager, Michael Cain opened the meeting at 9:30am and welcomed all representatives present.

### 391.1 Present

Michael Cain	Project Delivery Manager/Chairperson
Peter Beven	Local Member's Representative
Marion Browne	Councillor
Inspector Yvette Smith	NSW Police
Michael Cain	Council's Project Delivery Manager
Emily Bogucki	Minute Secretary/Administration Officer
David Vant	Roads and Maritime Services (RMS) Representative

### 391.2 Apologies

Senior Constable Matt Whitelum	NSW Police
Joe Sulicich	Roads and Maritime Services (RMS) Representative

### 391.3 Disclosure of interest – nil

### 391.4 Adoption of previous minutes

Previous minutes of meeting No 390 held 5 March 2019 were confirmed via online voting as follows:

All in favour: RMS, Local Member's Representative, Council, NSW Police

### 391.5 Council Resolutions

Council resolutions on the March 2019 Traffic Committee Minutes was not available at the time of issuing this agenda. The outcome will be provided to the committee at the May 2019 meeting.

### 391.6 Correspondence In

Item No.	EDRMS No.	Details
391.6.1	D19/5246	Barrier Highway/Argent Street Speed Sign Request – Transport NSW
Discussion Notes		David Zhao had already forwarded this request to NSW Police, Inspector Yvette Smith requesting additional traffic enforcement. This was passed onto the Highway Patrol Sergeant who has tasked the highway car, Senior Constable Matt Whitelum to the area.  Within the first hour a speeding infringement was issued.  Senior Constable Matt Whitelum, is going to track the number of tickets verse hours spent patrolling the area and this data will be reported back at the next LTC.



		<p>RMS, David Vant sought clarification regarding if there were any issues with the signage.</p> <p>Inspector Yvette Smith confirmed there are no issues with the signs, the complainant wanted speed cameras installed in the area to prevent speeding.</p>
<b>Recommendation</b>		Inspector Yvette Smith will report statistics/data at the May LTC Meeting.
<b>Item No.</b>	<b>EDRMS No.</b>	<b>Details</b>
<b>391.6.2</b>	D19/15288	Application for Road Closure – 2019 Heritage Highlights
<b>Discussion Notes</b>		<p>Chairperson, Michael Cain advised that the Traffic Control Plan (TCP) is not include as a fault was identified and Council are currently rectifying the issue.</p> <p>Council are only closing the Lane on Westpac side and will leave the other side of the road open for traffic. The carpark at the back near the Police Station will be closed. It will be the same as last year.</p> <p>Lighting up the front and the back – same as last year.</p> <p>This year's lights will include short mining videos – different to last year.</p>
<b>Recommendation</b>		Approved in the interim until TCP has been reviewed. TCP to be forwarded to LTC Members for review and approval.

**391.7 Correspondence Out**

<b>Item No.</b>	<b>EDRMS No.</b>	<b>Details</b>
<b>391.7.1</b>	D19/7137	Response – Request change of parking times - McClure

**391.8 General Business**

<b>Item No.</b>	<b>EDRMS No.</b>	<b>Details</b>
<b>391.8.1</b>		Sign Competition - 5 signs
<b>Discussion Notes</b>		<p>Local Member's Representative, Peter Bevan raised concerns about the sign competition. He and numerous others would have preferred to have seen 5 different signs across the locations rather than just 1 sign across all locations.</p> <p>Council have accepted a sign from one of the competition entries which could be used in a couple of the locations but an alternative sign in the other locations which would provide variety and possibly better represent the areas.</p>



		<p>Peter Bevan suggested it does not cost a lot of money to make different signs and his understanding is there is a lot of money available in the budget (\$145K).</p> <p>NSW Police, Inspector Yvette Smith agreed with Mr Bevan and understood where he was coming from. It was unclear how the committee can move forward with the design concerns.</p> <p>RMS, David Vant advised that the committee cannot take any action regarding the sign design.</p> <p>Chairperson, Michael Cain clarified that the committee have involvement in the placement of signs and the impact on traffic but have no say in the actual design.</p> <p>Councillor Marion Browne suggested the best idea would be to write a formal letter to Council expressing concerns/providing suggestions.</p> <p>Peter Bevan suggested that he will attend the next Council Meeting and raise his concerns.</p>
<b>Recommendation</b>		No action required by LTC
<b>Item No.</b>	<b>EDRMS No.</b>	<b>Details</b>
<b>391.8.2</b>		Cleaning streets – City Enhancement Team
<b>Discussion Notes</b>		<p>Local Member's Representative, Peter Bevan would like to congratulate Council on having a City Enhancement Team and congratulate the workers on that team, who are doing a terrific job cleaning up the City.</p> <p>Chairperson, Michael Cain stated that the idea of the City Enhancement Team is to undertake 'quick fixes' around the City and provide feedback to the Engineers on the City's infrastructure.</p> <p>One thing the team has been working on are the placement of 'watch your step' stickers which have been supplied by the RMS. These stickers have been tested in Argent Street near the Post Office. Michael Cain suggested the locality of future stickers could be suggested by the LTC.</p> <p>A couple of the suggestions made were the Visitor Information Centre and Schools. However the possibility of implementing stickers at all of these sites at this stage is not possible, it took 7 stickers to mark out the Post Office and we have at this stage only received a supply of 50 stickers.</p> <p>Possibly trial some stickers at Morgan Street School and see how it goes.</p> <p>Unfortunately the stickers on average do only have a life span of about 6 months, this is why a trial is being conducted first to see how they last and how they can be managed.</p>
<b>Recommendation</b>		Chairperson, Michael Cain will provide update on trial.



Item No.	EDRMS No.	Details
<b>391.8.3</b>		Oxide Street Works
<b>Discussion Notes</b>		<p>There was an issue over the weekend regarding works in Oxide Street and Council had to send out a water truck during the night to do some dust suppression work.</p> <p>Street sweepers are regularly trying to clean the roads for any loose materials from the trucks carrying road base throughout the streets.</p> <p>Beryl Street roundabout will be closed Wednesday, 3 April for a couple days for some repair works.</p> <p>Chairperson, Michael Cain to provide regular updates on works throughout the City and Council's future infrastructure plans.</p>
<b>Recommendation</b>		No further action required by LTC.
Item No.	EDRMS No.	Details
<b>391.8.4</b>		Temporary disabled parking in front of Electoral Office
<b>Discussion Notes</b>		<p>Councillor Marion Browne, stated how useful the temporary disabled park in Argent Street was during the Election and that the ramp was utilised a lot. However there were concerns regarding the ramp as it was a plastic ramp and not overly solid. People required assistance up and down.</p> <p>It was a great thing to do and with an Election coming up in the next few weeks, it might be useful again. We need to look into something a bit strong for safety reasons.</p>
<b>Recommendation</b>		Chairperson, Michael Cain to get Council's Infrastructure Superintendent, Codie Howard to go and inspect the ramp and look into getting a metal one made.

**391.9 Action Item List**

<b>Item No.</b>	<b>380.6.1</b>
<b>EDRMS No.</b>	D18/13851, D18/13854
<b>CRM No.</b>	N/A
<b>Responsible Officer</b>	Council's Infrastructure Works Engineer, Daniel Morris
<b>Current Status</b>	Pending – October 2018



Date	Item Details
April 2018	Wright and Warnock Streets Intersection - traffic safety concerns.
Date	Committee Recommendation/s
April 2018	N/A
July 2018	<p>The Committee recommend that Council order and install temporary speed humps at Wright and Warnock Streets Intersection for a trial period.</p> <p><b>Recommendation Moved:</b> Council (David Zhao)</p> <p><b>Recommendation Seconded:</b> RMS, NSW Police and Local Member's Representative noted 'all for'.</p> <p><b>Against:</b> Nil</p>
Action Date	Running Actions
April 2018	<p>Council's Asset Planner Transport, James Druitt discussed safety concerns and the correspondence received about a recent motor vehicle incident that occurred at the Wright and Warnock Streets intersection.</p> <p>Council has previously placed infrastructure at the intersection to reduce vehicle speed as a result from consultation via survey with the residents of the affected area. Previous traffic/speed counts conducted by Council indicated that 95% of traffic in the area drive within the designated speed limit.</p> <p>Council's Infrastructure Projects Engineer, David Zhao suggested that bollards could possibly be installed as an option to increase protection for the property primarily at the corner of Wright and Warnock Streets intersection. The Committee agree that this may be a suitable option.</p> <p>Council's Asset Planner Transport, James Druitt advised that the residents of the area previously requested the investigation of the intersection being closed. The Committee noted that a road closure is not feasible and there is not enough evidence in traffic/speed counts and incident history to justify a road closure.</p> <p>A Council Officer will to contact the proponent to discuss other possibly safety infrastructure such as bollards.</p>
May 2018	<p>A Council Officer will to contact the proponent to discuss other possibly safety infrastructure such as bollards.</p> <p>Council's Asset Planner Transport, James Druitt advised the Committee that he has undertaken several conversations with the proponent to try and find possible feasible solutions to resolve this matter.</p> <p>The Committee discussed that incident history in this areas is rare and current infrastructure in place is considered adequate. Council's Infrastructure Projects Engineer, David Zhao suggested highway barrier/chevron crash barrier as a final possible option to resolve this matter. Council's Asset Planner Transport, James Druitt to look into cost associated.</p>



June 2018	Councillor Brown queried Council's Infrastructure Projects Engineer, David Zhao if there was any consideration given to works relating to removal of the S- Bend section on Warnock Street. David Zhao advised no, not at this stage.
July 2018	<p>The Committee discussed the crash history in this area with minimal incidents noted. Councillor Browne queried the option of speed humps, Council's Infrastructure Projects Engineer, David Zhao will now investigate the options and costing of speed humps.</p> <p>The Committee discuss this request and its discussion history.</p> <p>The Committee recommend that Council order and install temporary speed humps at Wright and Warnock Streets Intersection for a trial period.</p>
August 2018	Pending as per July 2018.
September 2018	Council have received the July 2018 recommendation with no objections noted. Council's Works Engineer, Daniel Morris will arrange for a plan to be drafted in relation to the location for the temporary installation. The draft plan will be provided to the Committee for comment.
October 2018	Pending - Council's Works Engineer, Daniel Morris to provide draft plans.
November 2018	<p>Council's Works Engineer, Daniel Morris provided plans for speed humps. The Committee commented, they would like the plan amended to move the speed humps from in front of the Central Football Club to the S bend closer to the Warnock Street Depot.</p> <p>Daniel Morris to provide amended plan for further review.</p>
December 2018	Pending
February 2019	Two speed humps to be installed towards the first bend of Warnock Street and another just after.
March 2019	<p>The proposed speed humps are going to affect a lot of 'working crews' using heavy machinery and trucks.</p> <p>Discussion held that there has only been one formal complaint lodged to Council. Suggestion that bollards be installed as a second option.</p> <p>Committee have decided to change solution to guard rails instead of speed humps. Chairperson, David Zhao to look into the budget.</p>
April 2019	Chairperson, Michael Cain to follow up with Council's new Infrastructure Projects Engineer and report back to LTC.



<b>Item No.</b>	<b>387.6.1</b>
<b>EDRMS No.</b>	D18/48798
<b>CRM No.</b>	
<b>Responsible Officer</b>	Council's Infrastructure Projects Engineer, David Zhao
<b>Current Status</b>	
<b>Date</b>	<b>Item Details</b>
November 2018	Street lighting concerns in Creedon Street – additional lighting requested to improve safety for vehicles
<b>Date</b>	<b>Committee Recommendation/s</b>
November 2018	N/A
<b>Action Date</b>	<b>Running Actions</b>
November 2018	<p>NSW Police, Inspector Yvette Smith has advised that Creedon Street is a heavy vehicle route and additional street lighting would increase safety in the area.</p> <p>The Committee identified that Creedon Street is an RMS road.</p> <p>Council's Infrastructure Projects Engineer, David Zhao advised installation of street light poles are approximately \$20,000 per pole.</p> <p>The Committee discussed other relevant parties that may be able to assist in community awareness for safety and possibly be involved in a community consultation process such as, Compass Housing, Essential Energy, Maari Ma. Councillor Browne also suggested the Aboriginal Working Party may be an appropriate contact.</p> <p>Inspector Smith offered to arrange Police staff who are trained in the Safer by Design Program to contact Council to discuss conducting a safety audit of the Creedon Street area. This audit will be the first step in identifying possible issues and resolutions.</p>
December 2018	Officer Ben Kelly to do the audit - still pending. NSW Police to contact David Zhao regarding night time inspection.
February 2019	Safety Audit was completed. Report is still pending. Senior Constable Matt Whitelum will follow up with Officer Ben Kelly and get him to make contact with David Zhao.
March 2019	Pending – Ben Kelly to provide update.



April 2019

Pending – Inspector Yvette Smith to provide design once reviewed.  
Emily to forward to Committee.

Item No.	
388.6.1	
EDRMS No.	
D18/59003	
CRM No.	
Responsible Officer	
Council's Infrastructure Projects Engineer, David Zhao	
Current Status	
Pending	
Date	Item Details
December 2018	Garbage Collection Complaint – Lane Lane
Date	Committee Recommendation/s
	Council, Peter Bevan and RMS to undertake a site inspection of the area and report back to the Committee
Action Date	Running Actions
December 2018	Council, Peter Bevan and RMS to undertake a site inspection of the area and report back to the Committee
February 2019	Pending Inspection
March 2019	Inspection conducted. Outcome of inspection was that vehicles can park both sides of the lane however the garbage is only collected from one side of the lane.  Safety concerns if the truck has to weave amongst cars to collect waste therefore the safest option is to move bins to the closest major road.  Recommendation: David Zhao and Michael Cain to speak to Waste Coordinators and the members of the public, who are affected, to work out a suitable solution. Matter to be handled internally within Council.
April 2019	Chairperson, Michael Cain and Council's L/ Hand Waste Services Operator, Chris Manoel to go and speak to the customer and negotiate a suitable resolution.

Item No.	
389.6.1	



<b>EDRMS No.</b>	D18/55402
<b>CRM No.</b>	
<b>Responsible Officer</b>	Council's Infrastructure Projects Engineer, David Zhao
<b>Current Status</b>	Pending
<b>Date</b>	<b>Item Details</b>
February 2019	Parking at 313 Oxide Street, J & K Store
<b>Date</b>	<b>Committee Recommendation/s</b>
February 2019	Letterbox drop
<b>Action Date</b>	<b>Running Actions</b>
February 2019	David Zhao to make arrangements for a letterbox drop to the J&K store and the two residents that are affected by the parking. The proposal will be unlimited parking in front of the residences and one spot of 15 minute parking in front of the J&K store.  Report to be provided to the Committee with outcome of letterbox drop at March meeting.
March 2019	Inspection to be conducted before an outcome can be determined.
April 2019	Inspection conducted, J & K have agreed to two timed parks leaving the rest as unlimited parking.  Response to be prepared and sent to neighbouring properties and J & K Store advising of outcome.  Chairperson, Michael Cain will make arrangements to have signs moved.

<b>Item No.</b>	<b>390.6.4</b>
<b>EDRMS No.</b>	D19/9920
<b>CRM No.</b>	
<b>Responsible Officer</b>	Council's Infrastructure Projects Engineer, David Zhao
<b>Current Status</b>	Pending



Date	Item Details
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February 2019	Kintore Reserve and VIC – Suggestion of pedestrian crossing – Patrick Kreitner
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Date	Committee Recommendation/s
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Action Date	Running Actions
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March 2019	Chairperson, David Zhao to get traffic counts/data and compare against design criteria sent through from RMS, Joe Sulicich. A Community Consultation period will need to be held. David to look into budget and provide a report to Council.
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April 2019	<p>Information from RMS received by Council regarding requirements for a pedestrian crossing. After an inspection was conducted it was determined that we would lose most of the current car parks.</p> <p>There is a pedestrian island at the roundabout that can be utilised.</p> <p>It is a good idea however the response to losing all the car parking would not be well received by the Community.</p> <p>Suggestion that the tour guides on the Heritage Tours wear reflective vests so they stand out and the group is identified when crossing a road.</p> <p>Response to be sent to Patrick advising that a pedestrian crossing will not be installed due to reduced parking and available space. Suggest that tour guides wear reflective vests to stand out.</p>
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<b>Item No.</b>	<b>390.6.1</b>
<b>EDRMS No.</b>	D19/5575
<b>CRM No.</b>	
<b>Responsible Officer</b>	Council's Infrastructure Projects Engineer, David Zhao
<b>Current Status</b>	Pending
Date	Item Details

March 2019	Disabled Parking Access – Broken Hill North School – Bianca Marcon
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Date	Committee Recommendation/s
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Action Date	Running Actions
March 2019	Committee approved for one disabled parking space with time restrictions of 8am-4pm weekdays, to be arranged. David will look into budget and costings for works.
April 2019	<p>Chairperson, Michael Cain to follow up with Council's new Infrastructure Projects Engineer and report back to Committee.</p> <p>In the interim a letter to be sent to the School advising that the LTC are actively looking at installing one disabled car parking space and will provide an update after costing has been finalised. Request if the School have any suggestions on preferred location of park.</p>

**Next Meeting Date** – Tuesday, 7 May 2019

**389.11 Meeting Closed – 10.20am**



ORDINARY MEETING OF THE COUNCIL

March 25, 2019

**ITEM 11**

BROKEN HILL CITY COUNCIL REPORT NO. 49/19

SUBJECT: MINUTES OF THE AUDIT, RISK AND IMPROVEMENT  
COMMITTEE MEETING HELD MARCH 2019 13/19

**Recommendation**

1. That Broken Hill City Council Report No. 49/19 dated March 25, 2019, be received.
2. That the minutes of the Audit, Risk and Improvement Committee Meeting held 1 March 2019 be endorsed.

**Executive Summary:**

The Charter of the Broken Hill Audit Committee, as endorsed by Council at its meeting on 29 March 2017, requires the Audit, Risk and Improvement Committee to refer the minutes and recommendations of the Audit, Risk and Improvement Committee to the next scheduled Ordinary Council Meeting.

The Broken Hill City Council Audit, Risk and Improvement Committee met on Friday, 1 March 2019 and the minutes of this meeting are provided as an attachment to this report.

**Report:**

The Audit, Risk and Improvement Committee considered the following items at their meeting held 1 March 2019:

1. External Audit Progress
2. Internal Audit Update
3. Enterprise Risk Management Policy and Framework Review
4. Corporate Risk Register and Treatment Plans
5. Quarterly Budget Review Statement
6. Monthly Investment Review
7. Investment Report
8. Audit Committee Action List

Meeting dates for the remainder of the year are:

- Thursday 9 May 2019
- Thursday 15 August 2019
- October Meeting to be via teleconference – date to be confirmed.
- Thursday 14 November 2019.

Minutes of the meeting held 1 March 2019 are attached to this report for Council's endorsement.



**Strategic Direction:**

Key Direction:	4	Our Leadership
Objective:	4.1	Openness and Transparency in Decision Making
Function:		Leadership and Governance
DP Action:	4.1.1.13	Maintain good governance and best practice methods and ensure compliance with various guidelines and legislation

**Financial Implications:**

Nil.

**Attachments**

1. [↓](#) Minutes of the Audit, Risk and Improvement Committee Meeting 01/03/19

JAY NANKIVELL  
CHIEF FINANCIAL OFFICER

JAMES RONCON  
GENERAL MANAGER



AUDIT, RISK AND IMPROVEMENT COMMITTEE

1 MARCH 2019

**MINUTES OF THE AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING  
HELD FRIDAY, MARCH 01, 2019 (10:00AM ACDT)**

**PRESENT:**

Mr Jim Mitchell (Chairperson), Mr Damian Pulgies, Mayor Darriea Turley, Councillor Dave Gallagher and Councillor Jim Nolan (part of meeting).

Chief Financial Officer Jay Nankivell, Chief Operations Officer Anthony Misagh, Director Corporate Razija Nu'man, Corporate Risk Officer Scott Howe and Governance Officer Leisa Bartlett.

Via teleconference – Mr David Nolan (NSW Audit Office), Mr Andrew Marsden (O'Connor Marsden) and Ms. Judy Malpas (O'Connor Marsden).

**APOLOGIES:**

General Manager James Roncon

**DISCLOSURES OF INTEREST**

Nil.

**MINUTES FOR CONFIRMATION**

That the Minutes of the Audit, Risk and Improvement Committee meeting held Wednesday November 21, 2018 be confirmed.

CONFIRMED

**REPORTS**

**ITEM 1 - BROKEN HILL CITY COUNCIL REPORT NO. 1/19 - DATED FEBRUARY 21, 2019 -  
EXTERNAL AUDIT PROGRESS REPORT**

11/26

*The Chairperson invited Mr. David Nolan to advise the Committee of any outcomes for Council in the Auditor General's report which was tabled yesterday. Mr Nolan advised that Council was mentioned and comparisons made along with other far west regional councils. All reference to Council was positive. Also items included in the last management letter (management of crown land reserves and fair value of Council's assets) and the interim management letter (IT access issues) are the same issues faced by all Councils.*

*The Chief Financial Officer gave an update on Council's progress in addressing these issues, advising that:*

- Crown Lands provided a register to Council in September 2018 which included mine land and land under State control. Work was carried out to separate the land that Council manages. There were no material misstatements with the land under Council's control.*
- Work is continuing towards gaining valuations, as at 30 June 2019, of all of Council's assets. Council has recently employed a Strategic Asset Manager who will progress policies and strategies in this area.*
- Work is progressing to address the IT issues. One area that is problematic is that you can't stop access to software providers to access and update software when needed. Council is*

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AUDIT, RISK AND IMPROVEMENT COMMITTEE

1 MARCH 2019

*now only giving access to software providers when required, and then removing access after updates.*

*Mr. Nolan spoke about the new Australian Accounting Standards and advised that he would pass on any further information that comes to hand regarding how grants and leases are treated.*

Recommendation

1. That Broken Hill City Council Report No. 1/19 dated February 21, 2019, be received.

RECEIVED

ITEM 2 - BROKEN HILL CITY COUNCIL REPORT NO. 2/19 - DATED FEBRUARY 25, 2019 -  
WASTE FACILITY MANAGEMENT - INTERNAL AUDIT

18/142

*The progress of Council's internal audits were discussed and Ms Judy Malpas and Mr Andrew Marsden from O'Connor Marsden advised:*

- *Rates Management – audit still in progress - no significant issues to report*
- *Payroll – audit still in progress – not at a point yet to give a review*

*Also that work was commencing on internal audits of:*

- *Waste Management Facility – finance and procurement practices*
- *Waste Management Facility – recruitment and performance of staff*

*Following a question from Damian Pulgies, The Chief Financial Officer confirmed that training of all waste services staff in EPA requirements, will be occurring between April to June 2019.*

*The committee discussed the circumstances around how Council has lost an estimated \$1.6M in revenue since the weighbridge was installed; the confusion with regards to the classification of sorted/unsorted and clean fill, and therefore not charging waste fees when we should be charging; the opportunity for corrupt behaviour (not charging friends/family etc).*

*Councillor Nolan raised concerns that there is only a requirement to weight in and not to weigh out, and that the weight of trade vehicles can vary depending on the tools that they may be carrying; and that calculating using averages for the weight of vehicles is not an accurate measure; there is also another opportunity for corrupt behaviour in this process.*

*Judy Malpas advised that this area will be investigated as part of their audit process.*

*In reply to a question from Councillor Nolan regarding whether Council had an arrangement for the sale of scrap, the Chief Financial Officer advised that Council's Sustainability Co-ordinator had negotiated a good rate with Netwaste in April 2018 and since that date Council has received approximately \$300,000.00 for the sale of non-ferrous metal scrap.*

Recommendation

1. That Broken Hill City Council Report No. 2/19 dated February 25, 2019, be received.
2. That the Audit, Risk & Improvement Committee note the attached terms of reference.
3. That the outcome of the internal audits are presented to the next Audit, Risk & Improvement Committee.

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AUDIT, RISK AND IMPROVEMENT COMMITTEE

1 MARCH 2019

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RECEIVED

*Councillor Nolan left the meeting at 10:50am in order to attend a meeting of the North Mine Community Consultative Committee.*

**ITEM 3 - BROKEN HILL CITY COUNCIL REPORT NO. 3/19 - DATED FEBRUARY 06, 2019 - ENTERPRISE RISK MANAGEMENT POLICY AND FRAMEWORK REVIEW PROJECT REPORT**

13/19

*The Corporate Risk Officer spoke to his report advising that:*

- *a system wide review of risk management is currently underway.*
- *All three projects are moving along as scheduled.*
- *gaps in compliance are being identified through the review process.*
- *Setting strategic direction against Local Government benchmarks and looking at who is leading the way in this space.*
- *The new Strategic Risk Register, policy framework and safety management draft documents will be presented to the next Audit, Risk and Improvement Committee.*

*The Chairperson asked what Council is doing about "improving" and that the Committee also needs to consider ways that Council can improve its operations. Customer Surveys and Internal Service Reviews were discussed as examples of mechanisms used to identify areas for improvement.*

**Recommendation**

That Broken Hill City Council Report No. 3/19 dated February 6, 2019, be received.

That results from the 2018 Customer Survey be reported to the next Audit, Risk and Improvement Committee.

That the outcomes of Internal Service Reviews be reported to the Audit, Risk and Improvement Committee.

RECEIVED

**ITEM 4 - BROKEN HILL CITY COUNCIL REPORT NO. 4/19 - DATED FEBRUARY 06, 2019 - CORPORATE RISK REGISTER AND TREATMENT PLANS REPORT**

13/19

*The Corporate Risk Officer spoke to his report.*

*The Chairperson suggested that consideration be given to regular reporting of the top 10 risks to Councillors.*

**Recommendation**

That Broken Hill City Council Report No. 4/19 dated February 6, 2019, be received.

That a progress update of the top 10 risks as identified in the Corporate Risk Register be reported to the next Audit, Risk and Improvement Committee.

RECEIVED



AUDIT, RISK AND IMPROVEMENT COMMITTEE

1 MARCH 2019

ITEM 5 - BROKEN HILL CITY COUNCIL REPORT NO. 5/19 - DATED FEBRUARY 21, 2019 -  
QUARTERLY BUDGET REVIEW STATEMENT FOR PERIOD ENDING DECEMBER 2018 12/160

*The Chief Financial Officer spoke to the report advising the following matters of interest in the Quarterly Budget Review Statement:*

- Council received \$6M in waste revenue from the Water 2 Broken Hill project and this money is held in reserve for the Library and Cultural Hub project.
- The Civic Centre ongoing legal costs – the matter is coming to an end with the trial to be held in September 2019 and estimated to be finalised in December 2019.

*The Chairperson enquired whether the ICAC matter has been finalised? The Chief Financial Officer advised that a letter was issued by ICAC late last year and that no serious misconduct was found regarding the matter.*

*The Chairperson asked that it be investigated in future whether the Audit, Risk and Improvement Committee could be made aware of any ICAC matters and their progress.*

Recommendation

1. That Broken Hill City Council Report No. 5/19 dated February 21, 2019, be received.
2. That the Audit, Risk & Improvement Committee note the Quarterly Budget Review for the period ending December 2018 as an example of the quarterly budget reports prepared and presented to Council by the Responsible Accounting Officer.
3. That Council investigates the requirements re tabling of information regarding ICAC inquiries; and depending on the information received, provide a report on the ICAC matter to next Audit, Risk and Improvement Committee.

RECEIVED

ITEM 6 - BROKEN HILL CITY COUNCIL REPORT NO. 6/19 - DATED FEBRUARY 21, 2019 - SIX  
MONTHLY INVESTMENT REVIEW - 31 DECEMBER 2018 17/82

*The Chief Financial Officer spoke to the report advising that the current global financial turmoil has affected Council's investments (\$7M with T-Corp in medium and long term investments); and that Council should see returns later in the investment term.*

Recommendation

1. That Broken Hill City Council Report No. 6/19 dated February 21, 2019, be received.

RECEIVED



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AUDIT, RISK AND IMPROVEMENT COMMITTEE

1 MARCH 2019

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ITEM 7 - BROKEN HILL CITY COUNCIL REPORT NO. 7/19 - DATED FEBRUARY 21, 2019 -  
INVESTMENT REPORT FOR JANUARY 2019

17/82

Recommendation

1. That Broken Hill City Council Report No. 7/19 dated February 21, 2019, be received.
2. That the Audit, Risk & Improvement Committee note the January 2019 Investment Report as an example of the monthly investment reports prepared and presented to Council by the Responsible Accounting Officer.

RECEIVED

ITEM 8 - BROKEN HILL CITY COUNCIL REPORT NO. 8/19 - DATED FEBRUARY 21, 2019 - AUDIT  
COMMITTEE ACTION LIST REPORT FOR AUGUST 2018

13/19

*The Committee discussed the issue of cyber security and that this is an area of risk for all local councils. The Chief Financial Officer advised that Council's Information Technology Manager will be attending a conference addressing this issue and that an update will be provided to Council's Executive Leadership Team in the near future.*

Recommendation

1. That Broken Hill City Council Report No. 8/19 dated February 21, 2019, be received.
2. That the Charter of the Audit, Risk and Improvement Committee be circulated to members and reported to the next Committee meeting.
3. That HUB access to Office of Local Government circulars and media releases be given to Committee members.

RECEIVED

*The Chairperson thanked David Nolan (NSW Audit Office) and Andrew Marsden and Judy Malpas (O'Connor Marsden) for attending the meeting via teleconference.*

Next Meeting – to be held Thursday 9 May 2019.

Meeting closed at 11:28am.

The foregoing minutes were read and confirmed at the Audit, Risk and Improvement Committee meeting held on 9 May 2019.

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Chairperson

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## ORDINARY MEETING OF THE COUNCIL

March 5, 2019

BROKEN HILL CITY COUNCIL REPORT NO. 50/19

SUBJECT: MINUTES OF THE BROKEN HILL LEAD REFERENCE GROUP MEETING 12/177

**Recommendation**

1. That Broken Hill City Council Report No. 50/19 dated March 5, 2019, be received.
2. That the minutes of the Broken Hill Lead Reference Group Meeting held November 29, 2018 be received.
3. That the minutes of the Broken Hill Lead Reference Group Meeting held February 21, 2019 be received.

**Executive Summary:**

Council has received minutes of the Broken Hill Lead Reference Group Meeting held November 29, 2018 and February 21, 2019 for endorsement by Council

**Report:**

The Broken Hill Lead Reference Group (BHLRG), chaired by the Broken Hill City Council, is a collaborative of the many companies, organisations and community representatives that work with, have an interest in and contribute to the lead management in the local community.

The BHLRG has developed the Broken Hill Lead Reference Group Integrated Strategy to provide a forum for information exchange and to guide activity relating to lead issues for Broken Hill.

**Strategic Direction:**

Key Direction:	Our Environment
Objective:	Our Environmental Footprint is minimised
Function:	Participation at stakeholder group meetings
DP Action:	Participate in stakeholder reference groups in relation to Annual Environmental Management Reviews (AEMR's) of mining operations in the city – Lead Reference Group

**Relevant Legislation:**

Nil

**Financial Implications:**

Nil

**Attachments**

1. [↓](#) Minutes of the Broken Hill Lead Reference Group Meeting held November 29, 2018
2. [↓](#) Minutes of the Broken Hill Lead Reference Group Meeting held February 21 2019

ANTHONY MISAGH  
CHIEF OPERATIONS OFFICER



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JAMES RONCON  
GENERAL MANAGER



## BROKEN HILL LEAD REFERENCE GROUP

### Minutes

**Meeting held Thursday 29 November 2018, Council Chamber, Council Administrative Building**

Meeting commenced at 10:00am

**Attendees:** David Zhao (BHCC), Councillor Marion Browne (BHCC), Lacey Butcher (BHCC) Leanne Hastwell (FWLHD, Child and Family Health), Margaret Lesjak (WNSWLHD), Adam Forster (Perilya), Geoff Hender (Perilya), Peter Oldsen (BHELP), Frances Boreland (BHELP), Bianca Higgins (BHELP), Denise O'Donnell (BHELP), Cameron Jennings (EPA), Vilmae Appleton (FWLHD), Devon Roberts (CBH) Juanita White (Essential Water), John Coffee (Essential Water)

**Apologies:** Craig Bretherton (NSW EPA), Cathy Dyer (Maari Ma), Priscilla Stanley, Pam Tucker, Georgina Seward and David Lyle (UDRH),

David Zhao chaired the meeting

**1. Adoption of Previous Minutes**

That the minutes from the previous meeting held Thursday 23 August 2018 be adopted. **Moved:** Margret Lesjack and **Seconded:** Leeanne Hastwell

**2. Matters Arising from the Previous Minutes.**

Nil

**3. Correspondence In**

Nil

**4. Correspondence Out**

Nil

**5. Presentation – Perilya – Lead Monitoring and Education Program**

Geoff Henders from Perilya gave a presentation in relation to the Lead Monitoring and Education Program (attached).

**Action:**

**That the participants of the Broken Hill Lead Reference Group provide individual responses of support to Perilya, in regard to its Lead Monitoring and Education program; being a condition of consent for the Broken Hill North Mine Project.**



**6. Quarterly Report**

Quarterly reports were discussed.

**6.1. BROKEN HILL ENVIRONMENTAL LEAD PROGRAM (BHELP)**

**E-learning modules/"white card" courses**

**Module 1 – Lead when working in and around homes**

- Working prototype complete – animated motivational scenarios, instructional learning and quizzes for each segment
- Piloting – has commenced, release is scheduled in 2019

**Module 2 – Lead when working on public or private land**

- Working prototype – animated motivational scenarios, instructional learning and quizzes for each segment
- Piloting – has commenced, release is scheduled in 2019

**Module 3 – Mine employees and contractors to the mining industry**

- The third e-learning module – working with lead: mine employees and contractors to the mining industry – is still in development. Both CBH and Perilya have indicated that they could use this module for their employees and contractors.

**CURRICULUM ALIGNED EDUCATION PROGRAMS**

All of the assets have been developed. Piloting commenced Monday, 19 November 2018.

Assets include:

- Preschool incursion/Lead Ted Jnr Roadshow – welcome song, handwashing song, goodbye song, facilitator guide/script, banners, props, animations, dusty the lead, dust puppet
- K-2 Incursion/Lead Ted Jnr Roadshow – as above
- Lesson plans – four x lesson plans/modules for Preschool, Early Stage 1/Stage 1 (KYr2), Stage 2 (Yr3-4), Stage 3 (Yr5-6)
- Interactive resources/quizzes/activities – Early Stage 1/Stage1, Stage 2, Stage 3
- Preschool Activity book
- Interactive quiz for families
- Website portal – for teacher registrations and to access to all of the above resources.

Assets will be reviewed as a result of the feedback received to enable the program to be rolled out in 2019

**Children's Day @ the Park – 24 October 2018**

- Joint initiative – BHELP, Child & Family Health and supported by CBH Resources, Rasp Mine
- Over 150 LeadSmart packs including recipes books, brochures, plants, fruit and water were handed out to families in attendance. Lead Ted Jnr made a special appearance, much to the delight of the children.



**Xmas Pageant – 1 December 2018**

BHELP has entered a LeadSmart float into this year's pageant.

**Home Remediation/Abatement Program**

- Home Remediation Program – Stage 3 is complete, Tender for Stage 4 has been prepared and will be issued on the NSW e-Tendering website through NSW Public Works in December
- University Dams Remediation Project – Planting was carried out by Broken Hill City Council in October however survival of the plants is limited mainly due to kangaroos and weather conditions

**6.2. MAARI MA**

**Implementation of BHELP-funded Aboriginal strategy**

Maari Ma currently has two part-time Aboriginal health workers filling one of the funded lead roles within our Child and Family Health program; the 2nd funded position is filled part-time by the previous lead worker who is now working in our community team and will train as a health worker. Since the last report we have filled the 2nd position but will shortly need to re-advertise as that worker has moved on already.

Each family home visited receives cleaning products to assist in lead abatement plus education about how to minimise a child's access and uptake of lead. Families are encouraged to permit a home assessment (soil, paint, dust) and then, where results deem appropriate, they are listed for home remediation. Sandpits are now also provided as a safe place for children to play.

We have expanded our blood-taking room at the PHCS to better accommodate our point of care testing machines, and improving our playspace at the PHCS with input from our paediatrician and visiting paediatric allied health service to better engage children with behavioural problems.

Maari Ma staff continue to participate in the lead interagency meetings held with BHELP and LHD's Child and Family staff during this period.

Blood lead testing & home assessments

	Aug	Sept	Oct
# of children tested	50	54	57
# of pregnant women tested	1	0	1
# of house assessments undertaken	1	13	29



Health promotion activities

Lead staff participated in the NAIDOC Family Fun Day, and the Children's Week Day in the Park. They also participated with some school-based NAIDOC activities in Term 3.

Maari Ma staff also participated in media interviews that discussed the success of Maari Ma's engagement with Aboriginal families regarding blood lead testing, the disproportionate prevalence of Aboriginal children in the high blood lead level categories following the release of the 2017 annual testing report, and the impact of poor housing on blood lead levels in Aboriginal children.

**6.3. FWLHD**

**Blood lead levels in children aged 1 to <5 years, Broken Hill, by quarter, 2012-2018**

**Blood lead levels for children aged 1 year to <5 years**

Methodology notes

- Blood lead levels included in the calculation were only from those children whose blood test was the first valid test for the calendar year.
- Where a child had more than one test result for the quarter, the highest result was used in the analysis. However, if a venous blood lead result had been recorded, this result was used in the analysis, irrespective of its value.
- Geometric means reported here are not age-sex standardised.
- 2018 data is extracted from CHOC (including Maari Ma data) and children aged 12 months to < 5 years.

Blood lead levels, first quarter (January-March), 2012 - 2018 (All children)

1 <sup>st</sup> quarter	2012	2013	2014	2015	2016	2017	2018
GeoMean µg/dL	5.7	5.6	4.9	6.2	5.8	6.4	5.7
Max	48.0	46.0	27.0	30.0	35.0	39.0	56.7
Mode	3.0	3.0	3.0	3.0	3.0	3.0	2.0
Median	5.0	5.0	5.0	6.0	5.0	6.3	6.3
95 percentile	18.0	16.0	18.0	19.1	17.8	18.2	17.1
No. children tested	227	242	257	219	226	311	253

Blood lead levels, second quarter (April-June), 2012 - 2018 (All children)

2 <sup>nd</sup> quarter	2012	2013	2014	2015	2016	2017	2018
GeoMean µg/dL	5.3	6.0	4.8	5.8	5.8	5.2	4.9
Max	49.0	31.0	29.0	30.0	50.0	38.1	28.8
Mode	3.0	3.0	3.0	3.0	3.0	3.0	2.0
Median	4.0	5.5	3.0	5.0	5.0	4.8	5.2
95 percentile	16.0	17.7	15.0	15.2	15.8	16.3	16.4
No. children tested	182	209	193	198	207	197	157



Blood lead levels, third quarter (July-September), 2012 - 2018 (All children)

<b>3<sup>rd</sup> quarter</b>	2012	2013	2014	2015	2016	2017	2018
GeoMean µg/dL	4.8	5.0	4.8	5.1	5.8	4.9	4.0
Max	44.0	38.0	28.0	29.0	27.4	30.1	20.5
Mode	3.0	3.0	3.0	3.0	3.0	2.0	2
Median	4.0	4.0	4.0	5.0	5.5	4.6	4.4
95 percentile	14.0	19.5	13.0	15.7	17.7	16.9	10.6
No. children tested	135	136	141	147	113	131	138

Blood lead levels, fourth quarter (October-December), 2012 - 2017 (All children)

<b>4<sup>th</sup> quarter</b>	2012	2013	2014	2015	2016	2017
GeoMean µg/dL	4.8	5.0	4.8	5.1	5.4	4.2
Max	44.0	38.0	28.0	29.0	27.0	23.3
Mode	3.0	3.0	3.0	3.0	3.2	2.0
Median	4.0	4.0	4.0	5.0	4.6	4.1
95 percentile	14.0	19.5	13.0	15.7	15.9	16.1
No. children tested	135	136	141	147	141	91

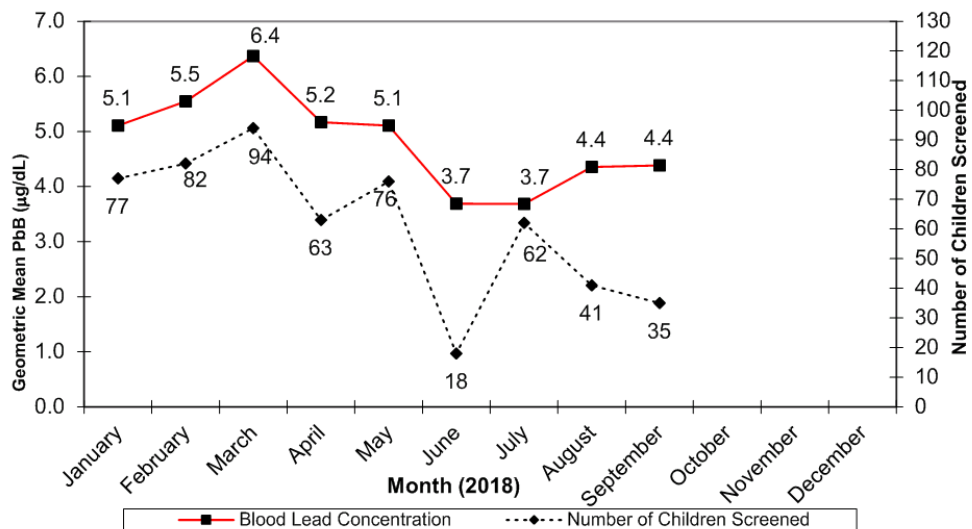
Blood lead levels, full year 2012-2017 comparison (All children)

<b>Full year</b>	2012	2013	2014	2015	2016	2017
GeoMean µg/dL	5.4	5.5	5.1	5.7	5.8	5.5
Max	49.0	46.0	29.0	30.0	50	39
Mode	3.0	3.0	3.0	3.0	3.0	2.0
Median	5.0	5.0	4.0	5.0	5.0	5.4
95 percentile	17.0	16.0	16.0	16.0	17.9	17.7
No. children tested	674	695	719	679	687	730

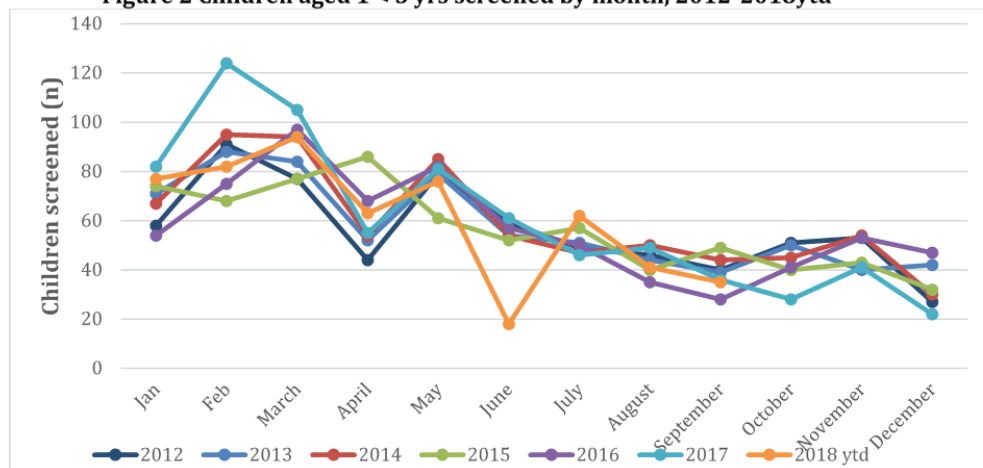


The following graphs (Fig 1 & 2) show the numbers of (new) children aged 1 to <5years, tested and monthly geomean in 2018 to date. The move of the Child & Family team to new premises is the reason June numbers are low (Fig 1). Overall the numbers tested are not different from previous years (Fig 2).

**Figure 1 Monthly geomean Pb level and number of children screened, 2018 ytd**



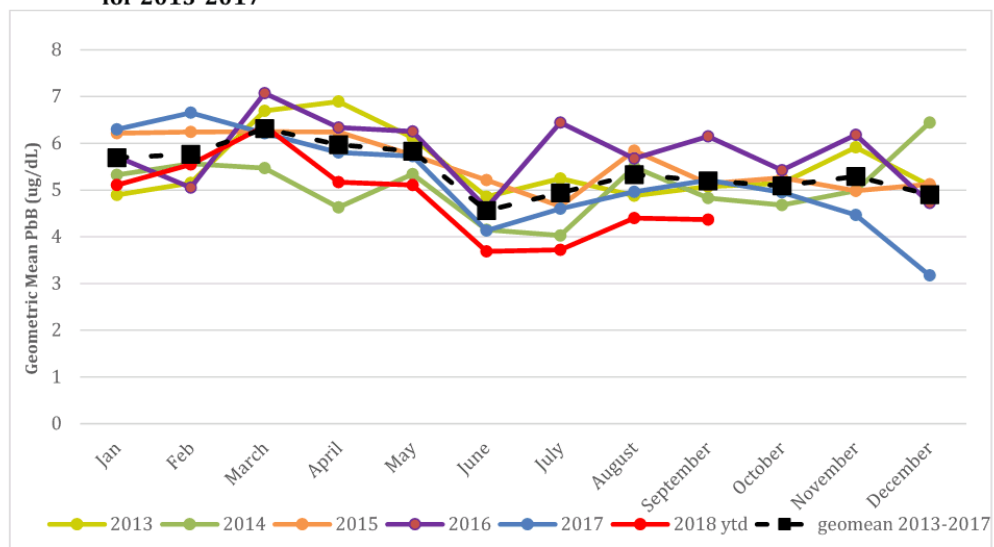
**Figure 2 Children aged 1 < 5 yrs screened by month, 2012-2018ytd**



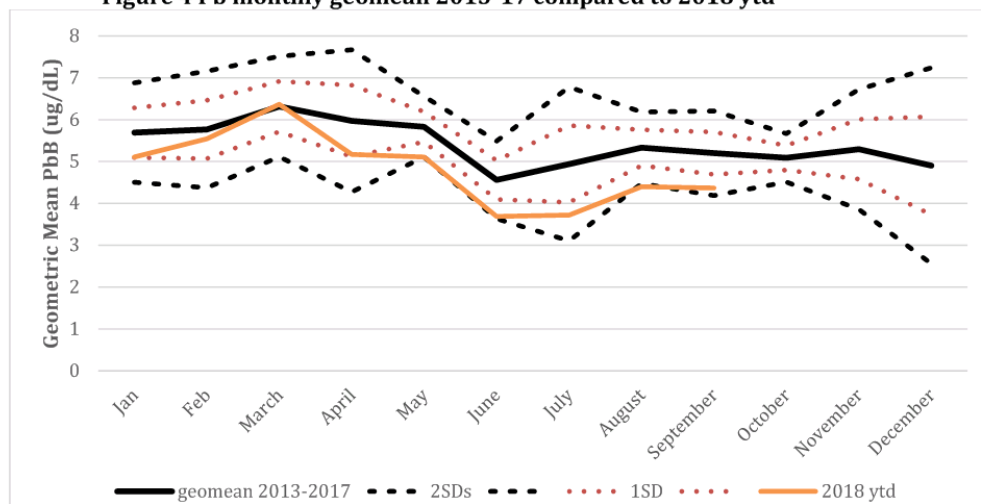


Figures 3 & 4 look at monthly geomean from 2013 to 2018 ytd and also an average geomean for the previous 5 years 2013-2017. In 2018 the monthly mean follows a similar pattern to previous years and the overall mean, higher in the first half of the year, dipping in winter and rising again in spring. However the monthly means are generally lower, but not outside 2 standard deviations (2SDs) from the 2013-2017 mean (Fig 4). This suggest that the results are not significantly different to expected.

**Figure 3. Monthly Pb geomean 2013-2018 ytd and monthly Pb geomean for 2013-2017**



**Figure 4 Pb monthly geomean 2013-17 compared to 2018 ytd**



Note Dotted red and black lines refer to 1 standard deviation (SD) and 2 standard deviations (SD) for the 2013-17 average monthly



**Blood lead levels for children aged 5 months to <12 months**

To fit most closely to previous < 12months\* testing as conducted up to 2012 this includes all children tested 6 months to < 12months.

Average age 6.7 months for 1<sup>st</sup> quarter, 2018 (6.9 months in 2012), and 6.5 months for 2<sup>nd</sup> quarter, 2018, 6.4 months in 3<sup>rd</sup> quarter.

Blood lead levels (ug/dL) for 2018 compared to 2012 (children aged 5 months < 12 months)

	2012 total	2018 1 <sup>st</sup> qtr	2018 2 <sup>nd</sup> qtr	2018 3 <sup>rd</sup> qtr
GeoMean ug/dL	3.9	2.6	2.7	2.7
Max	20.0	6.9	13.2	21.2
Mode	3.0	2.0	2.0	2
Median	3.0	2.0	2.0	2
95 percentile	11.0	6.0	8.9	9.9
No. children tested	161	33	32	42

\*Note 2011 census had 225 children aged <1 year and 2016 census 190 children aged <1 year.

**6.4. FAR WEST LOCAL HEALTH DISTRICT – CHILD AND FAMILY HEALTH**

**Broken Hill Lead Health Program Report – November 2018**

The Health Education Officer is currently on sick leave until 07/01/19.

Clinic numbers for 2018:

Numbers have increased compared to the same period for 2017

513 children tested (2017 – 397)

701 lead tests (2017 – 498)

Blood lead categories:

<5ug/dL = 359

≥5ug/dL = 146

≥15ug/dL = 8

Home visits and Education:

34 home visits this year 47

In addition to educational home visits and environmental assessments we have been delivering gardening and house hold cleaning equipment to families of children with elevated lead levels totalling 61. This promotion will continue until the end of the year.

**Remediation:**

14 homes have had remediation completed.



**Other:**

Lead Ted Jnr is currently visiting pre-schools until the warmer weather arrives, at the end of September.

18 month lead testing is commencing from September into 2019 along with 9 month testing. Home visits will be offered to all 12 month tests regardless of whether they have an elevated blood lead level.

**6.5. PERILYA**

**May 2018**

- 533 lead tests were conducted
- 138 tests came back with lead level >10µg/dL
- 18.5% reduction in levels in the last three months

**November 2018**

- Requests for additional samples requested and 206 tests were conducted
- 138 tests requested for people with lead level >10µg/dL
- An additional 68 people attended (voluntarily)

**Preventative Strategies**

- Increased availability of PPE (vending machine) being installed December 2018
- Data from vend information shall be mapped against use to identify if correct type of PPE is being used
- One full home assessments was conducted only one area was considered contaminated.

**Review of results**

Residential/Back shed/Storage is highly contaminated (880,000ug/m<sup>2</sup>), the available lead dust has the potential to contaminate toys and equipment, any tools used/taken from this shed should thoroughly cleaned/washed prior to use.

Residential/Bedroom/Front of house/Door is moderate contamination and requires a wipe down to remove excessive dust but all other surfaces within the house are within biohazard levels.

**Dust Wipe Lead Biohazard Levels (Surface Dust Loadings) Surface Dust Lead Clearance Standards (US HUD, 2004)**

- Floors 430 ug/m<sup>2</sup>
- Interior windowsill's 2700 ug/m<sup>2</sup>
- Window troughs 4300 ug/m<sup>2</sup>



#### **6.6. ESSENTIAL WATER**

The lead concentration for Broken Hill's drinking water leaving the Mica St water treatment plant, for the period August 2018 to October 2018 was 0.0001mg/L as analysed by NATA accredited laboratories. The results are 100 times less than the Australian Drinking Water Guideline Health Limit of .01mg/L.

Essential Water needs to introduce water restrictions as the result of diminishing raw water quality and reducing water levels in Menindee Lakes, until the Murray River supply is fully commissioned which is programmed for April 2019. The duration of water restriction and level of restriction will be reviewed with changes in water quality and water supply availability.

Broken Hill and district received a good rainfall event during November 2018 which resulted in minor intakes to Essential Water's reservoirs of;

- Umberumberka Reservoir 500ML
- Stephens Creek Reservoir 200ML
- Imperial Lake 10ML

The intakes will allow Essential Water to blend reservoir water with water from Menindee Lakes for approximately eight weeks over the course of the summer, and downgrade the need to implement Level 3 water restrictions to Level 1 restrictions which commence from December 1 2018.

Level 1 water restrictions includes the use of automatic watering systems between the hours of 7pm and 10am and manual watering between 6pm and 10am.

The aim of Level 1 water restrictions is reduced watering hours, sensible time of day watering that minimises evaporation, and importantly the reduction in demand for treated water to 16 megalitres per day.

#### **6.7. CBH**

##### **Blood Lead Monitoring**

Blood Lead Monitoring is scheduled for the first week of December 2018.

##### **Modification 5**

MOD5 of DA\_07\_0018 to allow for the erection of an extension to the warehouse building in Eyre St and a cement silo at the Concrete Batching Plant site has been approved.

##### **Occupational Hygiene Monitoring**

Personal inhalable dust monitoring is scheduled for the second week in December.

##### **Dust Suppressant Application**

Dust suppressant was applied to free areas of the site in August and September and is continuing to be applied where needed.

A Health Risk Assessment is currently being prepared for another dust suppressant to be trialed on site.



**Lead Day in the Park**

Georgina Seward, Jan Corey and Devon Roberts assisted Child and Family Health staff in setting up and manning the Leadsmart tent at the Lead Day in the Park. Attendees were provided with a recyclable paper bag containing a bottle of water, a piece of fruit, a fruit or veg seedling, and a colouring-in book.

**6.8. BROKEN HILL CITY COUNCIL**

**Routine Street sweeping.**

Council has continued to undertake continuous street sweeping across the city. It takes approximately 13 to 20 weeks to complete the routine city run. The timeline increases due to an increase in CRM requests for street sweeping especially after a storm event. After a storm event, the street sweeper has to start again from the beginning of the circuit due to the materials deposited on the road after a storm event.

Even without a storm event, silt builds up on the roads due to natural elements within weeks of sweeping creating a hazard to drivers and the spread of lead particles.

It may be worthwhile considering the purchase of a second street sweeper to further manage contaminated soils on roads being dispersed through road traffic.

**Lamb Oval.**

Council has completed capping the edges of Lamb Oval, compacting and suppressing the lead contaminated soil.

Council is finalising the works at the university dams remediation project with the installation of a solar powered pump water tank to propagate tube stock intended at binding the capped soil. The works will be complete by the end of this calendar year

Council is finalising its expenditure and projects report with the Broken Hill Environmental Lead Program

**7. General Business**

**Broken Hill Lead Reference Group draft Terms of Reference**

Discussions were held around the Broken Hill Lead Reference Group draft Terms of Reference. The issue was raised around meeting frequency and the possibility of meetings being changed to six monthly. After some discussion it was decided that status quo would remain.

**Invitation to registered Real Estate Companies**

Discussion were held in relation to an invitation being sent to registered real estate companies to attend the next Broken Hill Lead Reference Group Meeting to discuss remediation around rental properties.



**Action**

That correspondence be sent to all locally registered Real Estate Companies inviting them the next Broken Hill Lead Reference Group meeting to be held Thursday 28 February 2019.

**8. Matters for Next Meeting**

Broken Hill Lead Reference Group Terms of Reference

**9. Action List**

Action	Who
Committee Terms of Reference provided to all members	David Zhao
Invitation to all locally registered Real Estate Companies	David Zhao
That the participants of the Broken Hill Lead Reference Group provide individual responses of support to Perilya, in regard to its Lead Monitoring and Education program; being a condition of consent for the Broken Hill North Mine Project.	

**10. Meeting Closed** – 10:40am

**11. Next Meeting** – 10am Thursday 28 February 2019 – Council Chamber



## BROKEN HILL LEAD REFERENCE GROUP

### Minutes

Meeting held Thursday 21 February 2019 2018, Council Chamber, Council  
Administrative Building

Meeting commenced at 10:00am

**Attendees:** David Zhao (BHCC), Councillor Marion Browne (BHCC), Lacey Butcher (BHCC) Leanne Hastwell (FWLHD, Child and Family Health), Adam Forster (Perilya), Peter Oldsen (BHELP), Vilmae Appleton (FWLHD), David Ferrall (FWLHD), Georgie Seward (CBH), Joel Sulicich (CBH) Craig Bretherton (NSW EPA), Georgina Seward (CBH), David Farrall (FWLHD), Priscilla Stanley (WNSWLHD), John Coffey (Essential Water), Ross Berry (Essential Water)

Matthew Handberg (Century 21) and Zeta Bennett (First National)

**Apologies:** Michelle Pitt, David Lyle (UDRH), Pam Tucker, Cathy Dyer (Maari Ma), Margaret Lesjak (WNSWLHD),

David Zhao chaired the meeting

#### 1. Adoption of Previous Minutes

That the minutes from the previous meeting held Thursday 29 November 2018 be adopted.

**Moved:** Leanne Hastwell

**Seconded:** Adam Forster

#### 2. Matters Arising from the Previous Minutes.

Nil

#### 3. Correspondence In

Nil

#### 4. Correspondence Out

Invitation to all locally registered real estate agents

#### 5. Presentation –

Discussions were held with Local Real Estate Agents around the management and education of lead abatement being passed onto landlords.

Challenges for the Real Estate agents include

- a) There is no legislative requirements relating to the testing of lead levels at premises;



- b) Assistance is provided to children with high blood lead levels;
- c) Tenants with or without children can change over time;
- d) Landlords can be difficult to contact.

The Project Manager, Broken Hill Environmental Lead Program, suggested the best way to identify if a residence may be at risk included

- a) Properties that are in the close vicinity of the Line of Lode;
- b) Properties with lead paint;
- c) Properties which are poorly constructed and sealed.

BHELP advised that Home Remediation funding was focused on those children with high blood levels and an environmental risk was identified in the home environment.

It was agreed that providing education information packs and a link to the lead safe website could be a way to start educating landlords on lead abatement. This information will be provided to all real estate agents to be passed onto new property owners and investors.

#### **6. Quarterly Report**

Quarterly reports were discussed.

##### **6.1. BROKEN HILL ENVIRONMENTAL LEAD PROGRAM (BHELP)**

November 2018 to February 2019

##### **Remediation/Abatement Program**

##### **Home Remediation Program**

- Stage 4 tender for 5 additional premises closes February 28<sup>th</sup>
- Stage 5 to be progressed to tender

##### **Portable XRF Training**

7 staff from BHELP, Child & Family Health & Maari Ma were trained to use the portable XRF in December

##### **Community Engagement and Communications activities**

- BHELP participation in Christmas Pageant
- Website and IT – works to ensure smooth transition to new dedicated server with external hosting provider and that website has functionality required to house new education portal for the school program and e-learning modules:

##### **Recommended changes from pilot of education program**

- Edited existing content and drafted new content based on recommended changes
- Developed scripts for each of the incursions



### **Incursion Training**

Commenced end of January with Child & Family Health staff

- Scheduled weekly on a Friday for 2 hours until launch.

### **E-learning modules**

First two modules developed and will be launched at same time as school education program.

- Recommended script changes have been recorded by voice over artist and inserted into animations.
- Third module – mine workers and contractors, will be finalised and launched separately.

Launch of both Stage 2 programs – likely to be May 2019

## **6.2. MAARI MA**

### **Implementation of BHELP-funded Aboriginal strategy**

As per our last report, our most recently recruited lead-related worker resigned shortly after starting with us to take up another position. We were successful in recruiting to replace this worker and welcome on board Latesha Adams. Latesha has previously worked at Maari Ma in our Early Years program area and is well acquainted with many Maari Ma families who attend playgroup.

Blood lead testing, education, home assessments can now continue; they were in abeyance awaiting the recruitment process. Each family receives cleaning products and other incentives to assist in lead abatement plus education about how to minimise a child's access and uptake of lead. Sandpits are still provided as a safe place for children to play.

During this reporting period 129 children had their blood lead tested and 1 house was assessed.

Maari Ma staff continue to participate in the lead interagency meetings held with BHELP and LHD's Child and Family staff during this reporting period.

### **Blood lead testing & home assessments**

	November	December	January
# of children tested	42	41	46
# of pregnant women tested	7	4	6
# of house assessments undertaken	0	0	1



### Health promotion activities

Maari Ma's lead staff participated HIPPY and Playgroup Xmas activities December. Maari Ma also supported a large number of families with young children to access the regional aquatic centre over the holiday period.

### **6.3. FWLHD**

The draft Blood Lead Report for 2018 was provided. The final report will be released by health once completed

### **Blood lead levels in children aged 5 months to <5 years, Broken Hill, by quarter, 2012-2018**

#### **Blood lead levels for children aged 1 year to <5 years**

#### Methodology notes

- Blood lead levels included in the calculation were only from those children whose blood test was the first valid test for the calendar year.
- Where a child had more than one test result for the quarter, the highest result was used in the analysis. However, if a venous blood lead result had been recorded, this result was used in the analysis, irrespective of its value.
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- 2018 data is extracted from CHOC (including Maari Ma data) and children aged 12 months to < 5 years.

#### Blood lead levels, first quarter (January-March), 2012 - 2018 (All children)

<b>1<sup>st</sup> quarter</b>	2012	2013	2014	2015	2016	2017	2018
GeoMean µg/dL	5.7	5.6	4.9	6.2	5.8	6.4	5.7
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Median	5.0	5.0	5.0	6.0	5.0	6.3	6.3
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<b>2<sup>nd</sup> quarter</b>	2012	2013	2014	2015	2016	2017	2018
GeoMean µg/dL	5.3	6.0	4.8	5.8	5.8	5.2	4.3
Max	49.0	31.0	29.0	30.0	50.0	38.1	21.7
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Median	4.0	5.5	3.0	5.0	5.0	4.8	4.2
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Mode	3.0	3.0	3.0	3.0	3.0	2.0	2.0



Median	4.0	4.0	4.0	5.0	5.5	4.6	4.4
95 percentile	14.0	19.5	13.0	15.7	17.7	16.9	10.6
No. children tested	135	136	141	147	113	131	137

Blood lead levels, fourth quarter (October-December), 2012 - 2017 (All children)

4 <sup>th</sup> quarter	2012	2013	2014	2015	2016	2017	2018
GeoMean µg/dL	4.8	5.0	4.8	5.1	5.4	4.2	3.8
Max	44.0	38.0	28.0	29.0	27.0	23.3	19.5
Mode	3.0	3.0	3.0	3.0	3.2	2.0	2.0
Median	4.0	4.0	4.0	5.0	4.6	4.1	3.9
95 percentile	14.0	19.5	13.0	15.7	15.9	16.1	12.4
No. children tested	135	136	141	147	141	91	108

Blood lead levels, full year 2012-2017 comparison (All children)

Full year	2012	2013	2014	2015	2016	2017	2018
GeoMean µg/dL	5.4	5.5	5.1	5.7	5.8	5.5	4.6
Max	49.0	46.0	29.0	30.0	50	39	56.7
Mode	3.0	3.0	3.0	3.0	3.0	2.0	2
Median	5.0	5.0	4.0	5.0	5.0	5.4	4.8
95 percentile	17.0	16.0	16.0	16.0	17.9	17.7	15.0
No. children tested	674	695	719	679	687	730	637

The following graphs (Fig 1 & 2) show the numbers of (new) children aged 1 to <5years, tested and monthly geomean in 2018. The number of children presenting for a first test dropped dramatically in June and this coincided with the temporary closure and move of the C&FHC to new premises (Fig 1). Overall the numbers tested are not different from previous years (Fig 2).

Figure 1 Monthly geomean Pb level and number of children screened, 2018

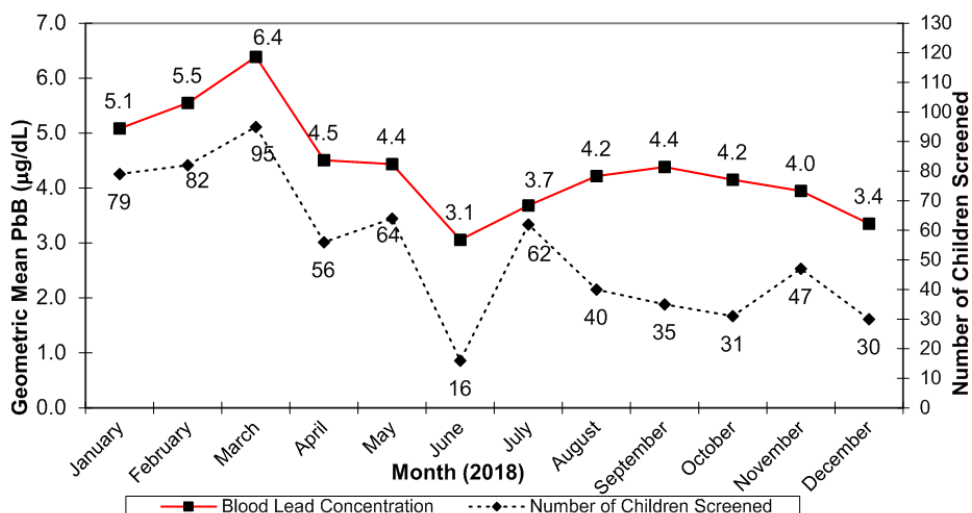
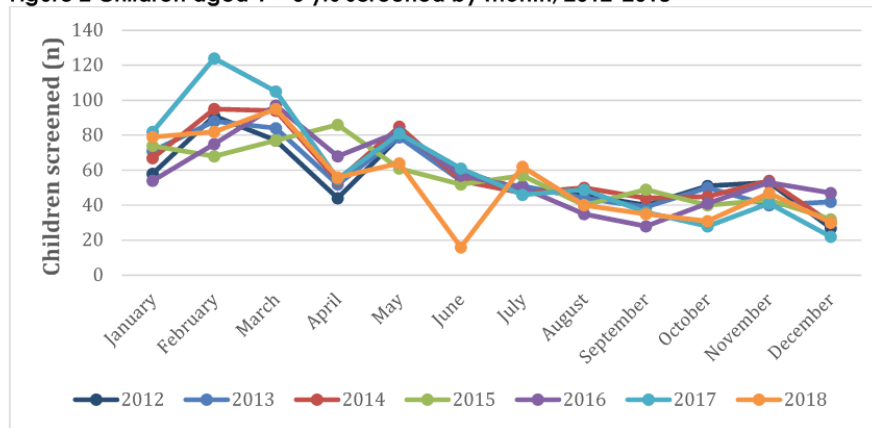




Figure 2 Children aged 1 < 5 yrs screened by month, 2012-2018



Figures 3 & 4 look at monthly geomean from 2013 to 2018 and also an average geomean for the previous 5 years 2013-2017. In 2018 the monthly mean follows a similar pattern to previous years and the overall mean, higher in the first half of the year, dipping in the winter months and rising again in spring. However the 2018 monthly means are mostly lower than the 2013-2017 mean, outside 2 standard deviations (2SDs) from the 2013-2017 mean for the months of May, June, August and October (Fig 4). The mean for June is likely confounded by the few tests conducted because of the C&FHC move. This suggest that the results are not significantly different to expected.

Figure 3. Monthly Pb geomean 2013-2018 and average monthly geomean 2013-2017

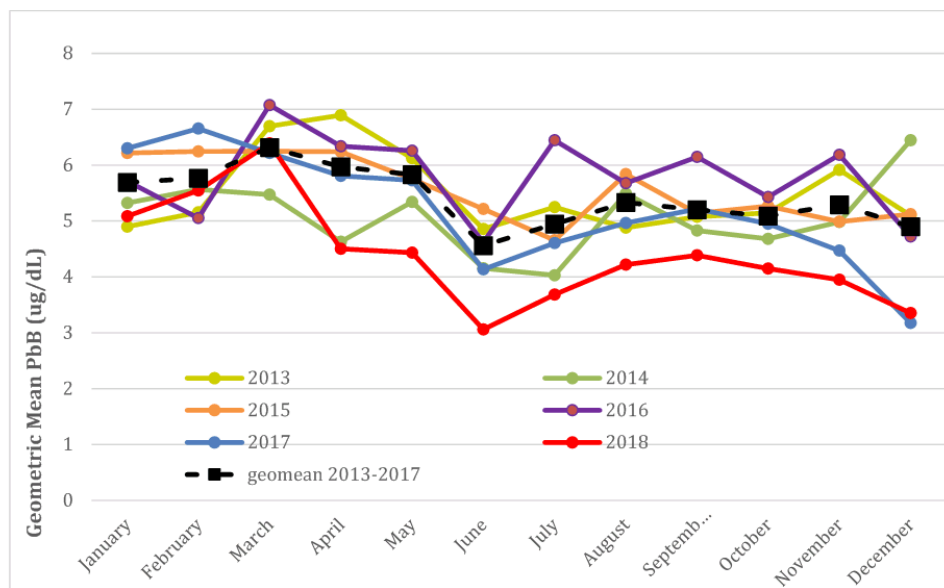
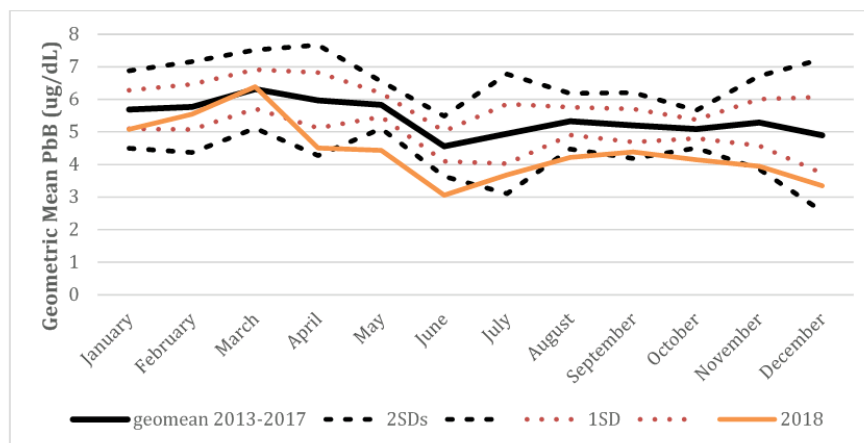




Figure 4 Monthly Average geomean 2013-17 compared to 2018



Note Dotted red and black lines refer to 1 standard deviation (SD) and 2 standard deviations (SD) for the 2013-17 average monthly

#### Blood lead levels for children aged 5 months to <12 months

2018 data is extracted from CHOC (including Maari Ma data). To fit most closely to previous <12months\* testing as conducted up to 2012 this includes all children tested 6 months to < 12months.

Average age 6.7 months for 1<sup>st</sup> quarter, 2018 (6.9 months in 2012), and 6.5 months for 2<sup>nd</sup> quarter, 2018, 6.4 months in 3<sup>rd</sup> quarter, 7.8 months in 4<sup>th</sup> quarter and 7.1 months overall in 2018.

Blood lead levels (ug/dL) for 2018 compared to 2012 (children aged 5 months < 12 months)

	2012 total	2018 1 <sup>st</sup> qtr	2018 2 <sup>nd</sup> qtr	2018 3 <sup>rd</sup> qtr	2018 4 <sup>th</sup> qtr	2018 total
GeoMean ug/dL	3.9	2.6	2.7	2.7	2.9	2.7
Max	20.0	6.9	13.2	21.2	12.9	21.2
Mode	3.0	2.0	2.0	2.0	2.0	2.0
Median	3.0	2.0	2.0	2.0	2.0	2.0
95 percentile	11.0	6.0	8.9	9.9	7.9	7.7
No. children tested	161	33	32	42	50	157

\*Note 2011 census had 225 children aged <1 year and 2016 census 190 children aged <1 year.



#### 6.4. FAR WEST LOCAL HEALTH DISTRICT – CHILD AND FAMILY HEALTH

##### Broken Hill Lead Health Program Report – Community Health

Clinics were closed from the 19/12/18. Since reopening on the 7th January 2018, 9 month and 18 month testing has been introduced.

##### 2018 Summary

- 6 month test = 157 (introduced in 2018)
- Children blood lead tested aged 1-5 years = 480
- Total number of children tested = 637
- Cord bloods = 161
- Participation rate 82.5%
- Number of tests = 807
- Home visits = 56
- Home Deliveries = 69 (cleaning and garden products)

Total number of remediation's completed for C&F = 13 with five additional remediation's to commence in March

18 Lead Ted appearances for the year.

Current mean for C&F = 4.0ug/dL (down from 4.6 with 61% below the guideline).

School incursions will commence for all preschools and infants from April 2019.

#### 6.5. PERILYA

##### 6.5.1. Lead management program

Perilya is undergoing a complete review of our Lead management program to ensure that it is closely mapped to best practice and Health Guidelines. This will include a tiered approach as aligned with health guidelines and trigger a response in line with the health risk concerns.

- a) This is as a result of the proposed plan to Review of hazards and health effects of inorganic lead - Safe Work Australia. (2014). (found <https://www.safeworkaustralia.gov.au/system/files/documents/1702/review-hazards-health-effects-inorganic-lead-report.docx>)
- b) And articles published in the Australian Mining Journal <https://www.amsj.com.au/safe-work-australia-review-safe-blood-lead-levels/>

##### 6.5.2. Development of a TARP \*Triggered Action Response Plan\* for blood lead (as below)

State	Trigger	Action	Response	Plan
Normal state	Blood lead level < 5 µg/dL	Continue monitoring of blood lead as per the WHS legislation	No change in monitoring 12 monthly blood lead monitoring	Normal Operations



<b>Normal state</b>	Blood lead level 5-9 µg/dL	Discussion and education pack to be given to employee	No change in monitoring 12 monthly blood lead monitoring	Normal Operations
<b>Risk State</b>	Blood lead level 10-14 µg/dL	Discussion and education pack to be given to employee  Complete task analysis to identify triggers (Monitor work tasks and indentify issues)	Increase in monitoring 6 monthly blood lead monitoring required	Develop Medical Management Plan
<b>Risk State</b>	Blood lead level 15-19 µg/dL	Discussion and education pack to be given to employee  Complete task analysis to identify triggers (Monitor work tasks and indentify issues)  Completed assessment of housing	Increase in monitoring 3 monthly blood lead monitoring required	Develop Medical Management Plan
<b>Alert state</b>	Blood lead level 20-29 µg/dL	Discussion and education pack to be given to employee  Complete task analysis to identify triggers (Monitor work tasks and indentify issues)  Completed assessment of housing	Increase in monitoring 6 weekly blood lead monitoring required	Develop Medical Management Plan
<b>Alert state</b>	Blood lead level >30 µg/dL	<b>Removal from work</b>	Increase in monitoring 6 weekly blood lead monitoring required until 15-19 µg/dL	Develop Medical Management Plan

#### 6.5.3. Local Lead Management Program

Planned and costing being drafted to include tenancy review for Perilya housing (6 monthly review)

Assessment and quoting for ground coverage project for Perilya properties

- a) Investigate ground coverage program (automated lawn watering / irrigation system)
- b) Investigate ground coverage program (Artificial lawn and landscape (bark chip))

#### 6.5.4. Contractor management process (in place)



Provided guidance to contractors about their obligations and the minimum site management expectations (

- a) signed acceptance required as part of the review and approval process.
- b) Assessment program including minimum PPE expectations (includes lockers for coveralls and the issue of PPE cards for approved PPE)
- c) Implementation of cleaning wipes (hand cleaning for hygiene)

#### 6.5.5.Improved investigative tooling for predictive management of tasks

DustTrack2 hand held monitor used as part of environmental assessment

Live Monitoring (KITE System) uses real-time metrological data to identify potential dust lift off, wind direction

- a) used as part of the workplace task planning
- b) Used to identify remedial activities(change in stacking process)

#### 6.5.6.Additional information for consideration

Safe Work Australia. (2014). Review of hazards and health effects of inorganic lead – implications for WHS regulatory policy. Canberra: Safe Work Australia.

Proposes that the Workplace exposure standards (Current 0.15 mg/m<sup>3</sup>) is reduced to 0.05 mg/m<sup>3</sup>

Country & Agency	WES <sup>b</sup> (mg/m <sup>3</sup> )	Date		Fraction	BLRL (µg/dL) <sup>b, c</sup>			Date		Comment	Reference
		Set	Revised		M & FNR	FR	FP & FB	Set	Revised		
Australia (Safe Work)	0.15	1991	NA	Inhalable	50 (legislated BLRL)	20 (legislated BLRL)	15 (legislated BLRL)	1994	NA	Based on ACGIH (1991) deliberations.	Safe Work 2013, NOHSC 1994

<https://www.safeworkaustralia.gov.au/system/files/documents/1702/review-hazards-health-effects-inorganic-lead-report.docx>

Proposed change to **\*Acceptable lead levels\***

<https://www.amsj.com.au/safe-work-australia-review-safe-blood-lead-levels/>

#### 6.6. ESSENTIAL WATER

The highest lead concentration for Broken Hill's drinking water leaving the Mica St water treatment plant for the month of January 2019 was 0.0002mg/L, as analysed by NATA accredited laboratories. The results are 50 times less than the Australian Drinking Water Guideline limit of 0.01mg/L.



Essential Water implemented level 1 water restrictions in Broken Hill, Menindee, Sunset Strip and Silverton on 1 December 2018.

Level 1 water restrictions permit watering of gardens and lawns within restricted hours.

Emergency water storages are being held at Stephens Creek, and Umberumberka Reservoir following a recent thunderstorm.

The Murray river supply to Broken Hill is scheduled for commissioning in March which will provide added security of supply.

#### 6.7. CBH

##### Broken Hill Operations Pty Ltd Quarterly Activities Report

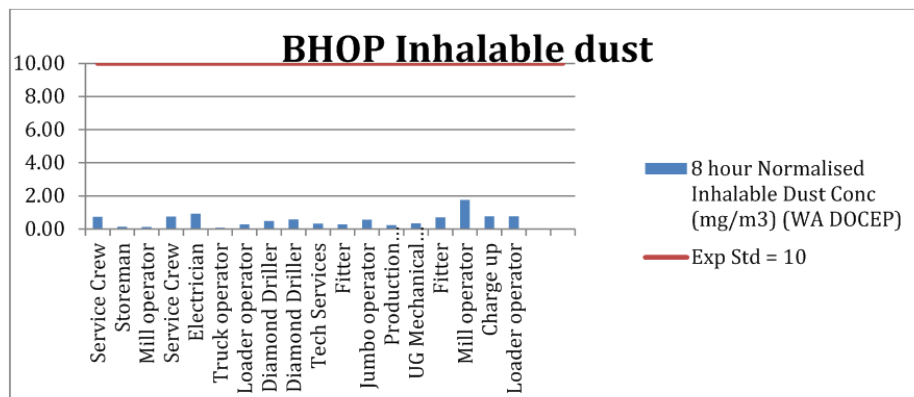
December 2018 – February 2019

##### Blood Lead Monitoring

Blood lead monitoring is scheduled for July 2019.

##### Occupational Hygiene Monitoring

Occupational Hygiene monitoring was carried out from the 10-14<sup>th</sup> December. Respirator fit testing was also carried out for workers using the Uvex silv-Air 3228 P2 and it was identified this type of respirator did not provide adequate facial fit and seal for all workers tested. BHOP are now supplying staff with 3M 3-fold disposable respirators.



18 workers wore personal monitoring pumps for Inhalable dust.

##### Dust Suppressant Application

A new Dust Suppressant called Dustbinder will be trialed for road and surface application in the coming months. It is currently used by Perilya and CMC.

##### Reporting

The 2017/2018 Annual Return Report as required by the Environmental Protection Licence (EPL) was submitted to the EPA in December. Details of



the Annual Return and compliance with the EPL are available on the EPA website.

We are currently working on the Annual Environmental Management Report.

An Independent Environmental Audit was conducted in February as required by the Project Approval 07\_0018.

Statutory reports are available on the BHOP (Rasp) website.

#### **Work Clothing Survey**

In December, Frances Boreland attend site over a couple of weeks to test work clothing in the BHOP laundry with an XRF device to determine the efficacy of current washing methods in removing lead from work clothes.

Frances will compare the lead levels in washed (used) mine clothes, with new (unworn) mine clothes, and community clothes. The clothing of workers from different departments were recorded.

#### **Lead Project Funding**

Funding has been released for the Broken Hill Lead Health Program to conduct a pilot study to assess whether an intensive cleaning education package (dedicated home visit with intensive education about cleaning plus one-off commercial home clean) reduces indoor lead hazards and improves the lead safety of household cleaning practices.

The funding is provided under a requirement of the project approval to provide a reasonable contribution towards the cost of:

- a) Public health monitoring, particularly in relation to child blood lead levels; and
- b) Public education campaigns about health risks associated with lead.

### **6.8. BROKEN HILL CITY COUNCIL**

#### **Patton Park**

The Patton Park upgrade works has received funding from the Broken Hill Environmental Lead Program

- Shelters have been constructed
- Rocket has been constructed
- Hand washing basins will be installed the week beginning 25 February 2019.
- The estimated time of completion is the end of March, mid April

### **7. General Business**

The Terms of Reference for the Broken Hill Lead Reference Group was endorsed and distributed to all member of the group.

### **8. Matters for Next Meeting**

Council to present presentation on Patton Park.



9. Action List

Action	Who
Perilya to send out revision b of the Broken Hill North Mine Lead Monitoring and Education Program to the EPA and Public Health.	Adam Forster
Information/Education Pack to be sent to Local Real Estate Agents to be distributed to Landlords	Vilmae Appleton

10. Meeting Closed – 11am

11. Next Meeting – 10am Thursday 30 May 2019 – Council Chamber



## ORDINARY MEETING OF THE COUNCIL

April 3, 2019

**ITEM 13**BROKEN HILL CITY COUNCIL REPORT NO. 51/19SUBJECT:                    ACTION LIST REPORT11/21**Recommendation**

1. That Broken Hill City Council Report No. 51/19 dated April 3, 2019, be received.

**Executive Summary:**

The purpose of this report is to ensure that Council and the community are informed on the status of actions required by previous Council resolutions.

**Report:**

A new format Action List was presented to the June 2017 Council Meeting to provide Councillors with a clearer way of reporting on the progress of outstanding Council resolutions. As per Minute No. 45570, the Action List has been produced in the new colour coded format and shows the progress of Council' outstanding decisions (Green – completed, Yellow – in progress and Red – not yet commenced).

The Action Lists attached to this report cover decisions at Ordinary Council Meetings and Extraordinary Council Meetings; are for information only and will be provided to Council on a monthly basis.

Discussions have been held with staff regarding the long outstanding items on the Action List, most of which are leasing/licencing matters. Staff will be working to finalise these items as a priority and/or request Council to rescind resolutions where circumstances have changed.

**Strategic Direction:**

Key Direction:     4 - Our Leadership  
Objective:         4.2 – Our Leaders Make Smart Decisions  
Function:           Leadership and Governance  
DP Action:         4.2.1.1 - Decisions are made in a timely manner to ensure effective delivery.

**Relevant Legislation:**

*Local Government Act 1993*

**Financial Implications:**

Nil

**Attachments**



1. [!\[\]\(c8dce68b26731c7aa5915072fc9d68dd\_img.jpg\)](#) Action List - Ordinary Council Meetings
2. [!\[\]\(76b3245de86167eba9fcdc9cc9f32aa4\_img.jpg\)](#) Action List - Extraordinary Council Meetings

JAMES RONCON  
GENERAL MANAGER



BROKEN HILL CITY COUNCIL

Printed: Friday, 5 April 2019 12:32:03 PM

MEETING	FURTHER REPORT REQUIRED	SUBJECT
Ordinary Meeting of the Council 26 July 2017	False	Reports
<b>ITEM 9 - BROKEN HILL CITY COUNCIL REPORT NO. 125/17 - DATED JUNE 27, 2017 - PROPOSED COMPULSORY ACQUISITION OF CROWN LAND AND PART OF WILLYAMA COMMON FOR EXTENSION TO BROKEN HILL LANDFILL FACILITY</b>		
	11/63	
<u>Recommendation</u>		
<div>1. That Broken Hill City Council Report No. 125/17 dated June 27, 2017, be received.</div> <div>2. That Council resolution minute no. 42491 dated 29 September 2010 be rescinded.</div> <div>3. That the Willyama Common Trust raise no objection to the proposed acquisition of part of Willyama Common Reserve No. 2421, Lot 7300 in DP 1179131, under the terms of the <i>Local Government Act 1993</i> for the purpose of extension of Landfill.</div> <div>4. That Council make an application to the Minister and Governor for approval to acquire part of the Willyama Common Reserve No. 2421 described as Lot 7300 in DP 1179131 and Crown Land described as Lot 1974 in DP 757298 by compulsory process under section 186(1) of the <i>Local Government Act 1993</i> for the purpose of extension of Landfill in accordance with the requirements of the <i>Land Acquisitions (Just Terms Compensation) Act 1991</i>.</div> <div>5. That the land concerned once acquired be classified as operational land.</div> <div>6. That documents required to be sealed by the Willyama Common Trust be executed by the General Manager and Mayor under Council's Seal in the absence of a Trust Seal.</div>		
<div><div><b>RESOLUTION</b> <u>Minute No. 45588</u> Councillor R. Page moved ) Councillor B. Licul seconded )</div><div>That the recommendation of item 9 be adopted.</div></div>		
CARRIED		
<div>07 Mar 2019 - 1:52 PM - Leisa Bartlett</div> <div>Acquisition Notice has been executed by the General Manager and will be gazetted shortly.</div> <div>06 Feb 2019 - 1:48 PM - Leisa Bartlett</div> <div>Proposed Acquisition Notices have been issued. To be gazetted early March.</div> <div>09 Oct 2018 - 5:05 PM - Leisa Bartlett</div> <div>no change in status.</div> <div>11 Sep 2018 - 12:06 PM - Leisa Bartlett</div> <div>Approval received from Minister for Local Government. Council will now issue compulsory acquisition proposal notices.</div>		



BROKEN HILL CITY COUNCIL

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MEETING	FURTHER REPORT REQUIRED	SUBJECT
<p>15 Aug 2018 - 3:26 PM - Leisa Bartlett</p> <p>MPDC advised - Awaiting on feedback from the OLG. All application forms now submitted with updated plans.</p> <p>16 May 2018 - 9:40 AM - Leisa Bartlett</p> <p>MPDC - advised still in progress. New acquisition plans being drawn up.</p> <p>15 Mar 2018 - 9:44 AM - Leisa Bartlett</p> <p>MPD&amp;C advised: Council acquired extension of time to finalise compulsory acquisition. New acquisition plan is currently being prepared by Council's Land Surveyor.</p> <p>19 Sep 2017 - 9:15 AM - Francois VanDerBerg</p> <p>In progress, currently acquiring statements relating to Native Title</p>		
Ordinary Meeting of the Council 27 September 2017	False	Confidential Matters
<p><b>ITEM 26 - BROKEN HILL CITY COUNCIL REPORT NO. 178/17 - DATED SEPTEMBER 11, 2017 - APPLICATION FROM BROKEN HILL SCHOOL OF THE AIR - USE OF PART OF QUEEN ELIZABETH II PARK AS A PLAYGROUND AND OUTDOOR AREA - <b>CONFIDENTIAL</b></b> 12/180</p> <p><b>(General Manager's Note:</b> This report considers a licence agreement and is deemed confidential under Section 10A(2) (c) of the Local Government Act, 1993 which provides for information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business).</p>		
<p><b>RESOLUTION</b></p> <p>Minute No. 45655</p> <p>Councillor C. Adams moved )</p> <p>Councillor J. Nolan seconded )</p>		
<ol style="list-style-type: none"> <li>1. That Broken Hill City Council Report No. 178/17 dated September 11, 2017, be received.</li> <li>2. That Council seeks Ministerial approval to enter into a licence agreement with Broken Hill School of the Air for the use of part (approx. 1080 square metres) of Queen Elizabeth II Park Lot 1, DP914746 as an outdoor play and dining area.</li> <li>3. That the licence agreement be for a period of 20 years.</li> <li>4. That due to the Broken Hill School of the Air being a non-profit community organisation, the licence fee for the site be set at a peppercorn rental of \$1.00 per year (no CPI increase to apply) with the total fee for the 20 year licence to be paid in advance.</li> <li>5. That Council be responsible for all legal costs in the set-up of the licence up to the value of \$500.00 and Broken Hill School of the Air be responsible for any additional costs over this amount.</li> </ol>		



BROKEN HILL CITY COUNCIL

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MEETING	FURTHER REPORT REQUIRED	SUBJECT
<p>6. That all other standard licence agreement terms apply.</p> <p>7. That the Broken Hill School of the Air be responsible for the ongoing maintenance of the play and dining area for the duration of the licence agreement.</p> <p>8. That the Mayor and General Manager be authorised to execute the licence documents under the Common Seal of Council.</p> <p>9. That any media relating to the matter advises that the land to be occupied by the School as an outdoor play and dining area is the old tennis court area which is an underutilised part of the park.</p>		
		CARRIED
<p><i>07 Mar 2019 - 1:53 PM - Leisa Bartlett</i></p> <p>School P&amp;C rep has been in contact with Council. Awaiting formal correspondence.</p> <p><i>06 Feb 2019 - 1:49 PM - Leisa Bartlett</i></p> <p>Draft licence prepared, awaiting response from School of the Air to finalise licence.</p> <p><i>05 Dec 2018 - 2:31 PM - Leisa Bartlett</i></p> <p>Council has received approval advice from SOTA and Solicitors have been approached to commence drafting the licence agreement.</p> <p><i>05 Dec 2018 - 1:52 PM - Leisa Bartlett</i></p> <p>Letter of acceptance received from SOTA. Solicitor has been engaged to draft up the licence agreement.</p> <p><i>09 Oct 2018 - 5:06 PM - Leisa Bartlett</i></p> <p>Awaiting advice from SOTA</p> <p><i>11 Sep 2018 - 12:07 PM - Leisa Bartlett</i></p> <p>Still no advice received from SOTA. Email reminder notice sent.</p> <p><i>15 Aug 2018 - 3:29 PM - Leisa Bartlett</i></p> <p>Still awaiting advice from SOTA</p> <p><i>16 May 2018 - 1:33 PM - Leisa Bartlett</i></p> <p>Action reassigned to Francois VanDerBerg by: Leisa Bartlett</p> <p><i>16 Mar 2018 - 3:40 PM - Leisa Bartlett</i></p> <p>SOTA advised that they are happy to proceed but are waiting for the Education Dept approval first.</p> <p><i>15 Feb 2018 - 10:27 AM - Leisa Bartlett</i></p> <p>Email reminder send to SOTA 15/2/18.</p>		



BROKEN HILL CITY COUNCIL

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MEETING	FURTHER REPORT REQUIRED	SUBJECT	
02 Nov 2017 - 4:18 PM - Leisa Bartlett			
Letter sent to the school requesting confirmation that the school wishes to enter a licence agreement with Council as the request came from the School's P&C Committee.			
Ordinary Meeting of the Council 28 February 2018	False	Reports	
<b>ITEM 25 - BROKEN HILL CITY COUNCIL REPORT NO. 19/18 - DATED NOVEMBER 15, 2017 - UPDATE ON ACTION LIST ITEM - RENEWAL OF LEASE AT THE AIRPORT TO THE AERO CLUB OF BROKEN HILL</b>			
		11/232	
<u>Recommendation</u>			
1. That Broken Hill City Council Report No. 19/18 dated November 15, 2017, be received.			
2. That the item be removed from the Action List as the amended lease renewal relating to the Council Resolution Minute No. 43222 has now expired, and noting the information contained in this report.			
3. That Council notes that staff will meet with the Broken Hill Aero Club regarding negotiating a new lease as per advice from Council's solicitor and a report regarding a new lease will be provided to Council in due course.			
<b>RESOLUTION</b>			
<u>Minute No. 45756</u>			
Councillor J. Nolan moved )	That the recommendation of item 25 be adopted.		
Councillor C. Adams seconded )			
07 Mar 2019 - 1:54 PM - Leisa Bartlett			
No change still awaiting confirmation from Aero Club.			
06 Feb 2019 - 1:50 PM - Leisa Bartlett			
Contact has been made with the Aero Club regarding renewal of lease, awaiting confirmation they wish to renew.			
13 Nov 2018 - 9:28 AM - Leisa Bartlett			
In progress.			
09 Oct 2018 - 5:07 PM - Leisa Bartlett			
Assessment currently being carried out.			
11 Sep 2018 - 12:08 PM - Leisa Bartlett			
EOI for Property Management Services now closed. Council staff will assess submissions.			
15 Aug 2018 - 3:52 PM - Leisa Bartlett			
MPDC advised - Renewal of lease on hold while management of operations at the Airport are being reviewed. Lease continuing on a month by month basis.			
06 Jun 2018 - 1:56 PM - Leisa Bartlett			
Action reassigned to Francois VanDerBerg by: Leisa Bartlett			

CARRIED



BROKEN HILL CITY COUNCIL

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MEETING	FURTHER REPORT REQUIRED	SUBJECT
<p>13 Apr 2018 - 3:29 PM - Leisa Bartlett</p> <p>IPE advised: Matter on hold whilst Service Review of the Airport is conducted.</p> <p>16 Mar 2018 - 4:14 PM - Leisa Bartlett</p> <p>Advice being sought from Council's Solicitor re renewal of lease.</p>		
Ordinary Meeting of the Council 26 April 2018	False	Reports
<p><b>ITEM 13 - BROKEN HILL CITY COUNCIL REPORT NO. 59/18 - DATED APRIL 06, 2018 - COMPULSORY ACQUISITION OF WARNOCK GOSSAN STREET ROAD RESERVE</b></p> <p>11/199</p> <p><u>Resolved:</u></p> <ol style="list-style-type: none"> <li>That Broken Hill City Council Report No. 59/18 dated April 6, 2018, be received.</li> <li>That Council make an application to the Minister and Governor for approval to acquire the sections of Warnock and Gossan Street traversing Crown Land in Lot 7469 in Deposited Plan 1182254, under Section 177 of the <i>Roads Act 1993</i> and Section 186 of the <i>Local Government Act 1993</i>.</li> <li>That the acquisition be undertaken in accordance with the requirements of the <i>Land Acquisition (Just Terms Compensation) Act 1991</i>.</li> <li>That upon acquisition, Council to undertake required actions to open the subject road by registration of a plan in accordance with Section 7 of the <i>Roads Act 1993</i>.</li> </ol> <p><b>RESOLUTION</b></p> <p>Minute No. 45805</p> <p>Councillor C. Adams moved )</p> <p>Councillor D. Gallagher seconded )</p> <p>CARRIED</p>		
<p>07 Mar 2019 - 1:55 PM - Leisa Bartlett</p> <p>No change, still awaiting response from Crown Lands.</p> <p>06 Feb 2019 - 1:51 PM - Leisa Bartlett</p> <p>In discussions with Crown Lands regarding Native Title.</p> <p>13 Nov 2018 - 9:26 AM - Leisa Bartlett</p> <p>Still awaiting OLG advice due to Native Title.</p> <p>09 Oct 2018 - 5:08 PM - Leisa Bartlett</p> <p>Awaiting OLG advice</p> <p>11 Sep 2018 - 4:40 PM - Leisa Bartlett</p> <p>No change, still awaiting advice from OLG.</p> <p>15 Aug 2018 - 3:32 PM - Leisa Bartlett</p> <p>MPDC advised - OLG advised that the land is subject to a Native Title Claim and that compulsory acquisition cannot go ahead at this stage. Council is waiting for further advice from OLG.</p>		



BROKEN HILL CITY COUNCIL

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MEETING	FURTHER REPORT REQUIRED	SUBJECT
<p>16 May 2018 - 9:45 AM - Leisa Bartlett</p> <p>In progress.</p>		
Ordinary Meeting of the Council 29 August 2018	False	Notice of Motion
<p><b>ITEM 15 - MOTIONS OF WHICH NOTICE HAS BEEN GIVEN NO. 23/18 - DATED AUGUST 24, 2018 - COUNCIL RATES DISTRIBUTION</b></p> <p><u>Resolved</u></p> <ol style="list-style-type: none"> <li>That Motions of Which Notice has been Given No. 23/18 dated August 24, 2018, be received.</li> <li>That Broken Hill City Council prepares a report on how the Council can return rates distribution percentages across residential, business and mining rate areas consistent with rating percentages prior to the 2012/2013 Council budget.</li> <li>That this report be tabled before the February 2019 meeting of Council for consideration before preparations of the 2019/2020 budget begin.</li> </ol> <p><b>RESOLUTION</b></p> <p>Minute No. 45880</p> <p>Councillor T. Kennedy moved )</p> <p>Councillor R. Page seconded )</p>		17/206
<p>14 Mar 2019 - 5:06 PM - Leisa Bartlett</p> <p>Budget Workshops to be held during April. Rates report will form part of the 2019/2020 Operational Plan.</p> <p>08 Feb 2019 - 10:01 AM - Leisa Bartlett</p> <p>Report will be presented to March Council Meeting after the Councillor Budget Workshops have been held.</p> <p>13 Sep 2018 - 1:50 PM - Leisa Bartlett</p> <p>Noted - report to February 2019 meeting.</p>		CARRIED
Ordinary Meeting of the Council 31 October 2018	False	Confidential Matters
<p><b>ITEM 17 - BROKEN HILL CITY COUNCIL REPORT NO. 183/18 - DATED OCTOBER 15, 2018 - SALE OF 55-59 GYPSUM STREET - CONFIDENTIAL</b></p> <p><b>(General Manager's Note:</b> This report considers sale of property and is deemed confidential under Section 10A(2) (c) of the Local Government Act, 1993 which provides for information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business).</p> <p><u>Resolved</u></p> <ol style="list-style-type: none"> <li>That Broken Hill City Council Report No. 183/18 dated October 15, 2018, be received.</li> <li>That Council rescinds minute number 45352 dated 28 September 2016 (transfer of ownership of 55-59 Gypsum Street to Broken Hill Family Day Care Committee Inc.)</li> <li>That Council engage a real estate agent to list the property at 55-59 Gypsum Street for sale.</li> </ol>		11/197



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MEETING	FURTHER REPORT REQUIRED	SUBJECT
<p>4. That the General Manager be authorised to negotiate and finalise the sale of 55-59 Gypsum Street.</p> <p>5. That the Mayor and General Manager be authorised to sign and execute any documents related to the sale under the Common Seal of Council.</p>		
<p><b>RESOLUTION</b></p> <p>Minute No. 45946</p> <p>Councillor C. Adams moved )</p> <p>Councillor D. Gallagher seconded )</p>		
		CARRIED
<p>07 Mar 2019 - 2:08 PM - Leisa Bartlett</p> <p>Currently being advertised and auction being held 23 March.</p> <p>06 Feb 2019 - 1:51 PM - Leisa Bartlett</p> <p>Matter is with a real estate agent for marketing.</p> <p>16 Nov 2018 - 2:13 PM - Leisa Bartlett</p> <p>Broken Hill Family Day Care exited the premises 31/10/18. Staff are currently liaising with real estate agents.</p>		
Ordinary Meeting of the Council 31 October 2018	False	Confidential Matters
<p><b>ITEM 18 - BROKEN HILL CITY COUNCIL REPORT NO. 184/18 - DATED SEPTEMBER 28, 2018 - SALE OF PROPERTY - LOT 2 IN DEPOSITED PLAN 1067380 - CONFIDENTIAL</b></p> <p>(General Manager's Note: This report considers Sale of Property and is deemed confidential under Section 10A(2) (c) of the Local Government Act, 1993 which provides for information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business).</p>		
<p><b>RESOLUTION</b></p> <p>Minute No. 45947</p> <p>Councillor M. Browne moved )</p> <p>Councillor C. Adams seconded )</p>		
		<p>1. That Broken Hill City Council Report No. 184/18 dated September 28, 2018, be received.</p> <p>2. That Council negotiate a new lease (with CPI increase) with the West Darling Machinery Preservation Society for use of 479 Crystal Street (Lot 2 in Deposited Plan 1067380)</p> <p>3. That the Mayor and General Manager be authorised to execute lease documents under the Common Seal of Council.</p>
		CARRIED
<p>07 Mar 2019 - 2:55 PM - Leisa Bartlett</p> <p>in progress</p> <p>16 Nov 2018 - 2:13 PM - Leisa Bartlett</p>		



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MEETING	FURTHER REPORT REQUIRED	SUBJECT
New lease being disucssed with tenant.		
Ordinary Meeting of the Council 28 November 2018	False	Confidential Matters
<b>ITEM 23 - BROKEN HILL CITY COUNCIL REPORT NO. 205/18 - DATED OCTOBER 25, 2018 - LEASE OF 72 GYPSUM STREET (HACC CENTRE) TO LIVEBETTER SERVICES LIMITED - CONFIDENTIAL</b> 11/121		
<b>(General Manager's Note:</b> This report considers a lease and is deemed confidential under Section 10A(2) (c) of the Local Government Act, 1993 which provides for information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business).		
<u>Resolved</u>		
<div>1. That Broken Hill City Council Report No. 205/18 dated October 25, 2018, be received.</div> <div>2. That Council accept the initial lease term for 72-74 Gypsum Street (HACC Centre) proposed by Livebetter Services Limited, being two (2) x two (2) year options, instead of the previous one (1) x three (3) year option.</div> <div>3. That the annual rent and other terms of the lease remain the same.</div> <div>4. That the General Manager be authorised to negotiate variations to the lease agreement as required with Livebetter Services Limited.</div> <div>5. That the Mayor and General Manager be authorised to sign and execute any documents as required under the Common Seal of Council.</div>		
<b>RESOLUTION</b>		
<u>Minute No. 45971</u>		
Councillor C. Adams moved	)	
Councillor B. Licul seconded	)	
		CARRIED
14 Mar 2019 - 4:44 PM - Leisa Bartlett		
Request received from LiveBetter for another change to the lease.		
07 Mar 2019 - 4:38 PM - Leisa Bartlett		
lease with LiveBetter Services for signature.		
06 Feb 2019 - 1:54 PM - Leisa Bartlett		
Draft lease received from Solicitor.		
29 Jan 2019 - 4:53 PM - Razija Nu'man		
Lease is with Council solicitor acting on this matter.		
05 Dec 2018 - 3:01 PM - Leisa Bartlett		
GM advised: draft advice advising meeting outcome being written		



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MEETING	FURTHER REPORT REQUIRED	SUBJECT
Ordinary Meeting of the Council 28 November 2018	False	Confidential Matters
<b>ITEM 22 - BROKEN HILL CITY COUNCIL REPORT NO. 206/18 - DATED NOVEMBER 09, 2018 - CONSOLIDATED BROKEN HILL HOLDINGS PROPOSED SUBLEASE OF AIRPORT HANGAR 30 - CONFIDENTIAL</b> 11/218 <b>(General Manager's Note:</b> This report considers a lease and is deemed confidential under Section 10A(2) (c) of the Local Government Act, 1993 which provides for information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business). <u>Resolved</u> 1. That Broken Hill City Council Report No. 206/18 dated November 9, 2018, be received. 2. That Council consent to the proposed sublease of Airport 'Hangar 30' (also known as Lot 13, or part 12/1232493), consenting to Consolidated Broken Hill Holdings subleasing the hangar to Consolidated Aviation Services Pty Ltd. 3. That the General Manager be authorised to negotiate the terms and conditions of the sublease agreement. 4. That Consolidated Broken Hill Holdings be responsible for any legal fees incurred by Council regarding the proposed sublease agreement. 5. That the Mayor and General Manager be authorised to sign and execute any required documents under the Common Seal of Council. <b>RESOLUTION</b> Minute No. 45972 Councillor B. Algate moved ) Councillor J. Nolan seconded ) <b>CARRIED</b> <i>07 Mar 2019 - 2:10 PM - Leisa Bartlett</i> matter still with Solicitor <i>06 Feb 2019 - 1:53 PM - Leisa Bartlett</i> Matter is with Solicitors to prepare sublease. <i>05 Dec 2018 - 3:02 PM - Leisa Bartlett</i> GM advised: draft advice being prepared.		
Ordinary Meeting of the Council 12 December 2018	False	Reports
<b>ITEM 14 - BROKEN HILL CITY COUNCIL REPORT NO. 216/18 - DATED DECEMBER 05, 2018 - ATTENDANCE AT THE 2019 NATIONAL GENERAL ASSEMBLY OF LOCAL GOVERNMENT TO BE HELD IN CANBERRA ON 16-19 JUNE, 2019 AND CALL FOR MOTIONS</b> 11/304 <u>Resolved:</u> 1. That Broken Hill City Council Report No. 216/18 dated December 5, 2018, be received.		



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MEETING	FURTHER REPORT REQUIRED	SUBJECT
<p>2. That Council be represented at the 2019 National General Assembly of Local Government in Canberra, June 16-19, 2019 by the Mayor, Deputy Mayor and General Manager and any interested Councillors.</p> <p>3. That interested Councillors submit a completed Travel Form to the Executive Support Officer by 31 January 2019.</p> <p>4. That Council determine motions to the 2019 National General Assembly of Local Government in line with the Assembly's eligibility principles; and such motions be submitted to the Australian Local Government Association by March 29, 2019 along with a copy of the supporting Council resolution from either the December, February or March Council Meetings.</p>		
<p><b>RESOLUTION</b> Minute No. 45984 Councillor D. Gallagher moved ) Councillor C. Adams seconded )</p>		
		CARRIED
<p>03 Apr 2019 - 5:25 PM - Leisa Bartlett</p> <p>Motion regarding Silverlea and the impact of the NDIS on organisations in Broken Hill has been submitted to the National General Assembly as per March 2019 Council resolution. COMPLETE</p> <p>07 Mar 2019 - 2:56 PM - Leisa Bartlett</p> <p>Further reminder sent to Councillors 7/3/19 regarding motions.</p> <p>07 Mar 2019 - 2:11 PM - Leisa Bartlett</p> <p>Reminder to submit motions sent to Councillors 7/3/19</p> <p>08 Feb 2019 - 10:15 AM - Leisa Bartlett</p> <p>Travel arrangements made for Council's delegates. No motions received from Councillors to date. 25 Jan 2019 - 2:05 PM - Leisa Bartlett</p> <p>Placed on the HUB following December Council Meeting. Reminder email sent to Councillors 24/1/19.</p>		
Ordinary Meeting of the Council 12 December 2018	False	Confidential Matters
<p><b>ITEM 19 - BROKEN HILL CITY COUNCIL REPORT NO. 214/18 - DATED NOVEMBER 28, 2018 - PROPOSED LICENCE FOR WATER MAIN OVER PART WILLYAMA COMMON - CONFIDENTIAL</b> 11/63</p> <p><b>(General Manager's Note:</b> This report considers a proposed licence agreement and is deemed confidential under Section 10A(2) (c) of the Local Government Act, 1993 which provides for information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business).</p>		
<p><b>RESOLUTION</b> Minute No. 45990 Councillor J. Nolan moved ) Councillor C. Adams seconded )</p>		
		1. That Broken Hill City Council Report No. 214/18 dated November 28, 2018, be received.



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MEETING	FURTHER REPORT REQUIRED	SUBJECT
<p>07 Mar 2019 - 2:12 PM - Leisa Bartlett</p> <p>no change matter still in progress</p> <p>08 Feb 2019 - 10:19 AM - Leisa Bartlett</p> <p>in progress</p>		
Ordinary Meeting of the Council 20 February 2019	False	Notice of Motion
<p><b>ITEM 1 - MOTIONS OF WHICH NOTICE HAS BEEN GIVEN NO. 1/19 - DATED FEBRUARY 11, 2019 - MISMANAGEMENT, MALADMINISTRATION, NEGLIGENCE AND UNLAWFUL MANAGEMENT OF THE DARLING RIVER AND MENINDEE LAKES</b> 11/426</p>		
<p><b>RESOLUTION</b></p> <p>Minute No. 46000</p> <p>Councillor M. Browne moved )</p> <p>Councillor M. Clark seconded )</p>		
<p>2. That Council (as Trust Managers for the Willyama Common Trust) consent to Essential Water constructing a water supply main over part of the Willyama Common, being part of Lot 7307 in Deposited Plan 1179131 and part of Lot 7300 in Deposited Plan 1179131, with Council consenting to a license agreement and any future easement that may be required.</p> <p>3. That the General Manager be authorised to negotiate the terms and conditions of the license agreement, including any financial considerations.</p> <p>4. That Essential Water be responsible for any legal costs associated with the drafting of the license and any costs associated with any future easements.</p> <p>5. That the Mayor and General Manager be authorised to sign any required documents under the Common Seal of Council, in the absence of a Trust Seal.</p> <p style="text-align: right;">CARRIED</p>		
<p>1. That Motions of Which Notice has been Given No. 1/19 dated February 11, 2019, be received.</p> <p>2. That Broken Hill City Council investigates options to initiate a class action against the NSW state government and against the Murray Darling Basin Authority for mismanagement, maladministration, negligence and unlawful management of the Darling River and Menindee Lakes.</p> <p>3. That the investigations have a budget of \$15,000 and any further expense comes back to council for a vote.</p>		



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MEETING	FURTHER REPORT REQUIRED	SUBJECT
<p>4. When the \$15,000 budget has been used that a report be prepared immediately outlining how the money was spent.</p> <p>5. That the Mayor writes to the Premier of NSW seeking an apology for all residents of NSW regarding the failure of the management of the Water Sharing Plan and the effect on the Darling River from Bourke to Wentworth.</p> <p>CARRIED</p> <p>07 Mar 2019 - 3:27 PM - Leisa Bartlett</p> <p>Class action being investigated. Letter to the Premier drafted.</p>		
Ordinary Meeting of the Council 20 February 2019	False	General Business
<p><b>ITEM 5 - AFTER-SCHOOL HOURS SPORTS PARTICIPATION (GB1/19)</b> 11/161</p> <p><b>RESOLUTION</b></p> <p>Minute No. 46004</p> <p>Councillor T. Kennedy moved )</p> <p>Councillor B. Algate seconded )</p> <p>1. That Broken Hill City Council contacts Kate Hogg, President of Barrier Primary School Sports Association; sporting bodies in Broken Hill and the Broken Hill Health Service, advising that participation of Broken Hill children in all after-school sports activities is around 50%, well below the State participation rate of 68% and that as a Council we are interested in getting the participation rate up to the same participation rate or better than the rest of the State.</p> <p>CARRIED</p> <p>14 Mar 2019 - 4:45 PM - Leisa Bartlett</p> <p>Letter has been sent to Kate Hogg.</p> <p>07 Mar 2019 - 2:13 PM - Leisa Bartlett</p> <p>letter being drafted to Kate Hogg to notify her of Council's resolution and requesting a further conversation to be held to discuss sporting participation of children in Broken Hill.</p>		
Ordinary Meeting of the Council 20 February 2019	False	Reports
<p><b>ITEM 15 - BROKEN HILL CITY COUNCIL REPORT NO. 13/19 - DATED FEBRUARY 04, 2019 - PROPOSED GIFTING OF PROPERTY TO BROKEN HILL CITY COUNCIL</b> 15/103</p> <p>Resolved</p> <p>1. That Broken Hill City Council Report No. 13/19 dated February 4, 2019, be received.</p>		



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MEETING	FURTHER REPORT REQUIRED	SUBJECT
<p>2. That Council accepts the proposal from Water NSW to transfer Lots 4 &amp; 5 in DP 943631 to Broken Hill City Council upon completion of the Murray to Broken Hill pipeline.</p> <p>3. That Broken Hill City Council classify the gifted land being Lots 4 &amp; 5 in DP 943631 as Operational Land pursuant to the provisions of the <i>Local Government Act 1993</i>.</p> <p>4. That each party to the transfer of above land be responsible for their own legal costs.</p> <p><b>RESOLUTION</b>  Minute No. 46014  Councillor C. Adams moved )  Councillor M. Clark seconded )</p> <p>07 Mar 2019 - 2:17 PM - Leisa Bartlett  Matter in progress - with Council's solicitor.</p>		
Ordinary Meeting of the Council 20 February 2019	False	Reports
<p><b>ITEM 16 - BROKEN HILL CITY COUNCIL REPORT NO. 14/19 - DATED DECEMBER 04, 2018 - ROADS AND MARITIME SERVICES UPGRADE WORKS AT ARGENT/IODIDE ST AND CRYSTAL/IODIDE ST INTERSECTIONS</b></p> <p>16/7</p> <p><b>RESOLUTION</b>  Minute No. 46015  Councillor T. Kennedy moved )  Councillor B. Algate seconded )</p> <p>07 Mar 2019 - 3:00 PM - Leisa Bartlett  Site meeting arranged for 27 March. Site meeting will inform letter to be sent after site meeting.</p>		
		<p>1. That Broken Hill City Council Report No. 14/19 dated December 4, 2018, be received.</p> <p>2. That Council writes to the Roads and Maritime Service objecting to the works to upgrade the intersections of Argent/Iodide Street and Iodide/Crystal Street, and that Council requests that the route be changed to avoid these intersections and instead use the Argent/Bagot Street and Menindee Road/Crystal Street intersections and that these intersections be upgraded accordingly.</p> <p>3. That an urgent site inspection of the above intersections be arranged for Councillors along with representatives of the Roads and Maritime Service.</p> <p>CARRIED</p>



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MEETING	FURTHER REPORT REQUIRED	SUBJECT
Ordinary Meeting of the Council 20 February 2019	False	Reports
<b>ITEM 17 - BROKEN HILL CITY COUNCIL REPORT NO. 15/19 - DATED FEBRUARY 01, 2019 - PARKING FINE CONCESSIONS - LETTER FROM THE HON DOMINIC PERROTTET MP - TREASURER AND MINISTER FOR INDUSTRIAL RELATIONS 11/161</b>		
.		
<b>RESOLUTION</b>		
<u>Minute No. 46016</u>		
Councillor M. Browne moved )	1. That Broken Hill City Council Report No. 15/19 dated February 1, 2019, be received.	
Councillor C. Adams seconded )	2. That correspondence received from the Hon Dominic Perrottet MP, Treasurer and Minister for Industrial Relations regarding the proposal to reduce parking fines, be received.	
	3. That Broken Hill City Council opt out of the proposal to reduce parking fines due to operational expenses and unfair cost shifting onto Local Government.	
	CARRIED	
12 Mar 2019 - 3:20 PM - Leisa Bartlett		
Letter sent		
COMPLETE.		
07 Mar 2019 - 3:03 PM - Leisa Bartlett		
Letter drafted for Mayor's signature.		
Ordinary Meeting of the Council 20 February 2019	False	Reports
<b>ITEM 18 - BROKEN HILL CITY COUNCIL REPORT NO. 16/19 - DATED FEBRUARY 05, 2019 - JUBILEE OVAL LIGHTS 12/45</b>		
.		
<b>RESOLUTION</b>		
<u>Minute No. 46017</u>		
Councillor M. Browne moved )	1. That Broken Hill City Council Report No. 16/19 dated February 5, 2019, be received.	
Councillor C. Adams seconded )	2. That correspondence dated 16 January 2019 from AFL Broken Hill answering questions and concerns raised by Councillors at the December 2018 meeting, be received and noted.	
	3. That Broken Hill City Council is unable to accept the offer from AFL Committee to reuse the existing lights from Jubilee Oval due to high power usage,	



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MEETING	FURTHER REPORT REQUIRED	SUBJECT
<p>19 Mar 2019 - 3:03 PM - Leisa Bartlett</p> <p>Letter sent.</p> <p>COMPLETE</p> <p>14 Mar 2019 - 1:21 PM - Anthony Misagh</p> <p>Draft reviewed by Anthony, ready for Acting GM to review/send.</p> <p>07 Mar 2019 - 3:03 PM - Leisa Bartlett</p> <p>letter being drafted.</p>	<p>outdated technology, high installation costs and high ongoing maintenance costs.</p>	<p></p>
		<p></p>
		<p></p>
		<p>CARRIED</p>
Ordinary Meeting of the Council 20 February 2019	False	Reports
<p><b>ITEM 19 - BROKEN HILL CITY COUNCIL REPORT NO. 17/19 - DATED FEBRUARY 11, 2019 - MINUTES OF THE LOCAL TRAFFIC COMMITTEE MEETING NO 388 HELD TUESDAY DECEMBER 4, 2018 AND NO 339 HELD TUESDAY FEBRUARY 5, 2019 11/397</b></p>		
<p><b>RESOLUTION</b></p>		
<p>Minute No. 46018</p>		
<p>Councillor M. Browne moved )</p>		
<p>Councillor T. Kennedy seconded )</p>		
<p>1. That Broken Hill City Council Report No. 17/19 dated February 11, 2019, be received.</p>		
<p>2. That the minutes for the Local Traffic Committee Meeting No.388, held December 4, 2018 be received.</p>		
<p>3. That the minutes for the Local Traffic Committee Meeting No.389, held February 5, 2019 be received.</p>		
<p>4. That the Terms of Reference of the Broken Hill Traffic Committee be circulated to Councillors.</p>		
<p>5. That current matters of the Broken Hill Traffic Committee that pertain to Council's jurisdiction be raised with the Roads and Maritime Service during the urgent site visit to be organised regarding the Argent/Iodide Street and Iodide/Crystal Street intersections.</p>		
<p>CARRIED</p>		



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MEETING	FURTHER REPORT REQUIRED	SUBJECT
<p>07 Mar 2019 - 3:04 PM - Leisa Bartlett</p> <p>Site meeting with RMS arranged for 27 March</p>		
Ordinary Meeting of the Council 20 February 2019	False	Committee Reports
<p><b>ITEM 22 - BROKEN HILL CITY COUNCIL REPORT NO. 20/19 - DATED JANUARY 07, 2019 - S355 ANNUAL AND FINANCIAL REPORTS</b></p> <p><u>Recommendation</u></p> <p>1. That Broken Hill City Council Report No. 20/19 dated January 7, 2019, be received.</p> <p>2. That the Annual Reports 2017/18 received from Section 355 Committees be received and noted.</p> <p>3. That a further report be provided to Council to present the outstanding Annual and Financial Reports from Section 355 Committees.</p> <p>07 Mar 2019 - 4:44 PM - Leisa Bartlett</p> <p>Follow up letters to go to S355 Committee that have not submitted their annual and financial reports.</p>		16/94
Ordinary Meeting of the Council 27 March 2019	False	Notice of Motion
<p><b>ITEM 1 - MOTIONS OF WHICH NOTICE HAS BEEN GIVEN NO. 4/19 - DATED FEBRUARY 22, 2019 - VISITOR INFORMATION CENTRE AND REFORMATION OF THE REGIONAL TOURISM ASSOCIATION</b></p> <p><u>RESOLUTION</u></p> <p>Minute No. 46024</p> <p>Councillor B. Licul moved )</p> <p>Councillor M. Browne seconded )</p>		11/407
		<p>1. That Motions of Which Notice has been Given No. 4/19 dated February 22, 2019, be received.</p> <p>2. That Broken Hill City Council resolves to retain the Visitors Information Centre at the corner of Blende Street and Bromide Street.</p> <p>3. That the Broken Hill City Council rule out the Visitor Information Centre's location as a possible site for the proposed new police station.</p> <p>4. That Our Community KDWG brings a report to the April Council Meeting with terms of reference, income modelling, for the formation of such a Tourist Association and that Council matches state funding.</p> <p>5. That a press release be issued immediately stating the above.</p>



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MEETING	FURTHER REPORT REQUIRED	SUBJECT
<p>02 Apr 2019 - 4:50 PM - Razija Nu'man</p> <p>KDW Our Community meeting to be arranged to discuss requirements.</p> <p>03 April 2019 – 4:50PM – Louise Schipanski</p> <p>Email sent to Cr Kennedy to meet with Razija this week for clarification on item 4 of the resolution. Cr Kennedy advised that he is in Melbourne until Tuesday 9 April. ESO suggested Wed, Thurs or Fri next week, awaiting response.</p>		
Ordinary Meeting of the Council 27 March 2019	False	Notice of Motion
<p><b>ITEM 2 - MOTIONS OF WHICH NOTICE HAS BEEN GIVEN NO. 5/19 - DATED MARCH 22, 2019 - FINANCIAL ASSISTANCE TO SILVERLEA EARLY CHILDHOOD SERVICES</b></p> <p>11/117</p>		
<p><b>RESOLUTION</b></p> <p>Minute No. 46025</p> <p>Councillor T. Kennedy moved )</p> <p>Councillor J. Nolan seconded )</p>		
<p>6. That a report be prepared and referred to the Budget Review Process outlining the costs of reverting to the original operating hours of the Visitor Information Centre, and the effect the change of operating hours has had on tourist numbers, associated bookings and sales of souvenirs etc.</p> <p>CARRIED</p>		
<p>1. That Motions of Which Notice has been Given No. 5/19 dated March 22, 2019, be received.</p> <p>2. That Broken Hill City Council donates \$5,000.00 to Silverlea Early Childhood Services Inc. (Silverlea) to keep this important service operating in Broken Hill while they wait for government funding.</p> <p>3. That Broken Hill City Council writes to the appropriate Ministers both State and Federal explaining the importance of Silverlea past, present and future and the impact the closure of this service will have on the community as a whole and the many families that rely on it.</p> <p>4. That the Mayor meets with representatives of Silverlea to gain a clear understanding of their funding situation.</p> <p>5. That the Mayor submits an urgent motion to the National General Assembly regarding the effect of the introduction of the National Disability Insurance Scheme on community organisations such as Silverlea; and also makes representations to the relevant Ministers.</p>		



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MEETING	FURTHER REPORT REQUIRED	SUBJECT
<p>03 Apr 2019 - 5:10 PM - Lacey Butcher</p> <p>Motion submitted to the National General Assembly 1/4/19. Letters sent to the Prime Minister, Treasurer, Minister for Health, Minister for Family and Social Services, Federal Member for Parkes, the Premier, State Treasurer, Minister for Families, Communities, and Disability Services, Member for Barwon and Chair Silverlea Services. Payment being arranged to Silverlea. Meeting being organised with Mayor.</p>		
Ordinary Meeting of the Council 27 March 2019	False	Reports from Delegates
<p><b>ITEM 3 - REPORTS FROM DELEGATES NO. 2/19 - DATED MARCH 20, 2019 - NORTH MINE COMMUNITY CONSULTATIVE COMMITTEE MEETING HELD 1 MARCH 2019</b></p> <p>11/467</p>		
<p><b>RESOLUTION</b></p> <p>Minute No. 46026</p> <p>Councillor J. Nolan moved )</p> <p>Councillor M. Clark seconded )</p>		
		<p>1. That Reports from Delegates No. 2/19 dated March 20, 2019, be received.</p> <p>2. That Mayor Turley be appointed as Council's Alternate Delegate to the North Mine Community Consultative Committee.</p>
		CARRIED
<p>03 Apr 2019 - 5:19 PM - Lacey Butcher</p> <p>Letter emailed to North Mine CCC advising of Council's alternate delegate.</p> <p>COMPLETE</p>		
Ordinary Meeting of the Council 27 March 2019	False	Reports
<p><b>ITEM 5 - BROKEN HILL CITY COUNCIL REPORT NO. 24/19 - DATED DECEMBER 03, 2018 - MODEL CODE OF CONDUCT FOR LOCAL COUNCILS 2018 AND PROCEDURES FOR THE ADMINISTRATION OF THE MODEL CODE OF CONDUCT 2018</b></p> <p>12/14</p>		
<p><b>RESOLUTION</b></p> <p>Minute No. 46028</p> <p>Councillor M. Browne moved )</p> <p>Councillor C. Adams seconded )</p>		
		<p>1. That Broken Hill City Council Report No. 24/19 dated December 3, 2018, be received.</p> <p>2. That Council adopt the 2018 Model Code of Conduct for Local Councils in NSW and the Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW as Policies of the Broken Hill City Council.</p>



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MEETING	FURTHER REPORT REQUIRED	SUBJECT
<p>05 Apr 2019 - 10:38 AM - Lacey Butcher</p> <p>Code of Conduct policy replaced on Council's website. An internal workshop will be established to update staff with the changes to the Code of Conduct.</p>		
Ordinary Meeting of the Council 27 March 2019	False	Reports
<p><b>ITEM 6 - BROKEN HILL CITY COUNCIL REPORT NO. 25/19 - DATED FEBRUARY 27, 2019 - MODEL CODE OF MEETING PRACTICE FOR LOCAL COUNCILS IN NSW 2018</b></p> <p>12/14</p>		
<p><b>RESOLUTION</b></p> <p>Minute No. 46029</p> <p>Councillor T. Kennedy moved )</p> <p>Councillor D. Gallagher seconded )</p>		
<p>3. That Council adopts the provisions in both the Model Code of Conduct for Local Councils in NSW and the Procedures for Administration of the Model Code of Conduct for the extension of the Code to volunteers, contractors and wholly advisory committees of Council.</p> <p>4. That Council adopts (a)-(h) of provisions relating to Social Media for insertion into the Model Code of Conduct and the Procedures for Administration of the Model Code of Conduct.</p> <p>CARRIED</p>		
<p>1. That Broken Hill City Council Report No. 25/19 dated February 27, 2019, be received.</p> <p>2. That Council endorse the draft Broken Hill City Council Code of Meeting Practice Policy (based on the Model Code of Meeting Practice for Local Councils in NSW 2018) for the purpose of public exhibition.</p> <p>3. That the draft Broken Hill City Council Code of Meeting Practice Policy be publicly exhibited for 28 days and that Council accepts submissions from members of the public for a period of 42 days.</p> <p>4. That Council receives a further report at the conclusion of this exhibition period, detailing submissions and any recommended changes arising, with a view to adopting the draft Broken Hill City Council Code of Meeting Practice Policy.</p>		



BROKEN HILL CITY COUNCIL

Printed: Friday, 5 April 2019 12:32:03 PM

MEETING	FURTHER REPORT REQUIRED	SUBJECT
<p>03 Apr 2019 - 5:20 PM - Leisa Bartlett</p> <p>Council's draft Code of Meeting Practice Policy has been placed on public exhibition closing 10 May 2019. COMPLETE</p>		
<p>5. That the draft Broken Hill City Council Code of Meeting Practice Policy be workshopped with Councillors whilst the draft Policy is on public exhibition.</p> <p>6. That Council seeks clarification from the Office of Local Government as to if Council resolved to include a second Public Forum at the end of the Council Meeting, whether this would be consistent with the Model Code of Meeting Practice.</p>		
		CARRIED
Ordinary Meeting of the Council 27 March 2019	False	Reports
<p><b>ITEM 7 - BROKEN HILL CITY COUNCIL REPORT NO. 26/19 - DATED MARCH 08, 2019 - 2017-2021 DISABILITY INCLUSION ACTION PLAN KEY PERFORMANCE INDICATORS PROGRESS REPORT FOR PERIOD ENDING 31 DECEMBER 2018</b></p> <p>16/82</p> <p><u>Resolved:</u></p> <p>1. That Broken Hill City Council Report No. 26/19 dated March 8, 2019, be received.</p> <p>2. That Council adopt the Disability Inclusion Action Plan 2017-2021 – Key Performance Indicators Progress Report for the reporting period ending 31 December 2018.</p>		
<p><b>RESOLUTION</b></p> <p>Minute No. 46030</p> <p>Councillor J. Nolan moved )</p> <p>Councillor M. Clark seconded )</p>		
		CARRIED
<p>02 Apr 2019 - 4:51 PM - Razija Nu'man</p> <p>Report to be circulated for feedback to Disability Work Group.</p> <p>COMPLETE</p>		



BROKEN HILL CITY COUNCIL

Printed: Friday, 5 April 2019 12:32:03 PM

MEETING	FURTHER REPORT REQUIRED	SUBJECT
Ordinary Meeting of the Council 27 March 2019	False	Reports
<b>ITEM 8 - BROKEN HILL CITY COUNCIL REPORT NO. 27/19 - DATED FEBRUARY 22, 2019 - ADOPTION OF DRAFT VOLUNTARY PLANNING AGREEMENT WITH PERILYA LTD</b>		
		11/216
<b>RESOLUTION</b> Minute No. 46031 Councillor M. Browne moved ) Councillor C. Adams seconded )		
		1. That Broken Hill City Council Report No. 27/19 dated February 22, 2019, be received.  2. That Council endorse the Voluntary Planning Agreement with Perilya Ltd and that the Mayor and General Manager be authorised to sign the Voluntary Planning Agreement on behalf of Broken Hill City Council.
		CARRIED
05 Apr 2019 - 11:03 AM - Lacey Butcher Agreement signed and returned COMPLETE		
Ordinary Meeting of the Council 27 March 2019	False	Reports
<b>ITEM 11 - BROKEN HILL CITY COUNCIL REPORT NO. 30/19 - DATED FEBRUARY 28, 2019 - RE-ESTABLISH ALCOHOL FREE ZONE</b>		11/307
<b>Resolved:</b>		
1. That Broken Hill City Council Report No. 30/19 dated February 28, 2019, be received.  2. That Council endorse the Draft Proposal to Re-establish the Alcohol Free Zone in the Central Business District (CBD) area, with proposed expansion of the current Alcohol Free Zone area bounded by Crystal, Iodide (Wolfram), Mica, Talc (Mercury), Graphite and Wills Streets, to also include Gypsum and Gaffney Streets and South Road.  3. That Council refer the Draft Proposal for comment in accordance with the provisions of the <i>Local Government Act 1993</i> and Ministerial Guidelines (2009) to any known organisation representing or able to speak on behalf of an identifiable Aboriginal or culturally and linguistically diverse group within the local area and all affected licensed premises and registered clubs that border on, adjoin or are adjacent to the proposed alcohol free zone, for response within thirty days of public notice.  4. That Council invite public comment on the proposal through an advertisement in local newspaper with time for response within thirty days.  5. That a further report be submitted to Council upon completion of the consultative process.		



BROKEN HILL CITY COUNCIL

Printed: Friday, 5 April 2019 12:32:03 PM

MEETING	FURTHER REPORT REQUIRED	SUBJECT
<b>RESOLUTION</b>		
Minute No. 46034		
Councillor M. Browne moved )		
Councillor J. Nolan seconded )		CARRIED
02 Apr 2019 - 4:52 PM - Razija Nu'man		
Advertisements scheduled for 30/03; 20/04 and 27/04. Letters sent to groups identified in resolution of Council and advised to Barrier Local Command.		
Has been placed on public exhibition closing 30 April 2019 and a further report will be provided to the May Council Meeting.		
COMPLETE		
Ordinary Meeting of the Council 27 March 2019	False	Reports
<b>ITEM 12 - BROKEN HILL CITY COUNCIL REPORT NO. 31/19 - DATED DECEMBER 19, 2018 - DRAFT PILOT PROGRAM - BROKEN HILL CHILDREN'S SPORTS VOUCHER</b>		
		18/44
<b>RESOLUTION</b>		
Minute No. 46035		
Councillor T. Kennedy moved )		
Councillor B. Licul seconded )		
	1. That Broken Hill City Council Report No. 31/19 dated December 19, 2018, be received.	
	2. That Council implements the Sports Voucher Pilot Program for 2019/2020 with an annual limit of \$25.00 per voucher per student.	
	3. That Council monitors how many children have taken up a sporting activity due to the availability of Council's Sports Vouchers; and two progress reports be provided to Council on the success of the program.	
		CARRIED
02 Apr 2019 - 4:56 PM - Razija Nu'man		
Implementation steps under discussion.		
Ordinary Meeting of the Council 27 March 2019	False	Committee Reports
<b>ITEM 16 – BROKEN HILL CITY COUNCIL REPORT NO. 35/19 – DATED MARCH 06, 2019 – MINUTES OF THE BROKEN HILL HERITAGE COMMITTEE MEETINGS HELD 21 FEBRUARY 2019</b>		
		15/87
<b>RESOLUTION</b>		
Minute No. 46038		
Councillor M. Browne moved )		
Councillor C. Adams seconded )		
	1. That Broken Hill City Council Report No. 35/19 dated March 6, 2019, be received.	



BROKEN HILL CITY COUNCIL

Printed: Friday, 5 April 2019 12:32:03 PM

MEETING	FURTHER REPORT REQUIRED	SUBJECT
<p>2. That the minutes of the Broken Hill Heritage Committee Meeting held 21 February 2019 be received and noted and the Mayor encouraged all Councillors to organise a table for the Heritage Festival Dinner.</p> <p>CARRIED</p> <p>05 Apr 2019 - 10:49 AM - Lacey Butcher</p> <p>Email sent to all Councillors inviting them to attend the Heritage Festival Dinner.</p> <p>COMPLETE</p>		
Ordinary Meeting of the Council 27 March 2019	False	Committee Reports
<p><b>ITEM 17 - BROKEN HILL CITY COUNCIL REPORT NO. 36/19 - DATED MARCH 08, 2019 - MINUTES OF THE FLORA AND FAUNA OF THE BARRIER RANGES COMMUNITY COMMITTEE MEETING HELD 19 FEBRUARY 2019</b></p> <p>12/51</p> <p><u>Resolved:</u></p> <p>1. That Broken Hill City Council Report No. 36/19 dated March 8, 2019, be received.</p> <p>2. That the minutes of the Friends of the Flora and Fauna of the Barrier Ranges Community Committee Meeting held February 19, 2019 be received.</p> <p>3. That Council write to the Committee Member, referenced in Item 5 of the meeting minutes dated 19 February 2019 and advise that their membership has been terminated due to continued non-attendance.</p> <p><b>RESOLUTION</b></p> <p>Minute No. 46039</p> <p>Councillor M. Browne moved )</p> <p>Councillor M. Clark seconded )</p> <p>CARRIED</p> <p>02 Apr 2019 - 4:56 PM - Razija Nu'man</p> <p>Letter under preparation for sending as outlined in Council resolution.</p>		
Ordinary Meeting of the Council 27 March 2019	False	Reports
<p><b>ITEM 20 - BROKEN HILL CITY COUNCIL REPORT NO. 38/19 - DATED MARCH 25, 2019 - PROPOSED GIFTING OF PROPERTY TO BROKEN HILL CITY COUNCIL</b></p> <p>15/103</p> <p><u>Resolved:</u></p> <p>1. That Broken Hill City Council Report No. 38/19 dated March 25, 2019, be received.</p> <p>2. That further to Council Resolution (Minute No. 46014) of the February 2019 Ordinary Council Meeting; the Mayor and General Manager be authorised to sign transfer deeds under Seal of Council, for the gifting of Lots 4 &amp; 5 in DP 943631 from Water NSW to Broken Hill City Council.</p>		



BROKEN HILL CITY COUNCIL

Printed: Friday, 5 April 2019 12:32:03 PM

MEETING	FURTHER REPORT REQUIRED	SUBJECT
<b>RESOLUTION</b> Minute No. 46042 Councillor M. Browne moved ) Councillor C. Adams seconded ) 05 Apr 2019 - 10:31 AM - Lacey Butcher ongoing		
CARRIED		
Ordinary Meeting of the Council 27 March 2019	False	Confidential Matters
<b>ITEM 21 - BROKEN HILL CITY COUNCIL REPORT NO. 37/19 - DATED FEBRUARY 25, 2019 - TENDER AWARD T18/8 - HYDRAULIC SERVICES AT BROKEN HILL REGIONAL AIRPORT - CONFIDENTIAL</b> T18/8 <b>(General Manager's Note:</b> This report considers a tender and is deemed confidential under Section 10A(2) (c) of the Local Government Act, 1993 which provides for information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business). <u>Recommendation</u> 1. That Broken Hill City Council Report No. 37/19 dated February 25, 2019, be received. 2. That Council awards the Tender T18/8 to Arthur Robinson Plumbing for a lump sum of \$157,178.60 inc. GST 3. That Council enters into a works Contract with Arthur Robinson Plumbing  <b>RESOLUTION</b> Minute No. 46043 Councillor T. Kennedy moved ) Councillor M. Browne seconded ) 05 Apr 2019 - 10:32 AM - Lacey Butcher Tender award being developed. Project due to commence mid-June 2019		
1. That the confidential matter be considered in open session. 2. That Broken Hill City Council Report No. 37/19 dated February 25, 2019, be received. 3. That Council awards the Tender T18/8 to Arthur Robinson Plumbing for a lump sum of \$157,178.60 inc. GST 4. That Council enters into a works Contract with Arthur Robinson Plumbing CARRIED		



BROKEN HILL CITY COUNCIL

Printed: Friday, 5 April 2019 9:53:50 AM

MEETING	FURTHER REPORT REQUIRED	SUBJECT
Extraordinary Meeting of the Council 24 January 2019	False	Confidential Matters
<p><b>ITEM 2 - BROKEN HILL CITY COUNCIL REPORT NO. 2/19 - DATED DECEMBER 20, 2018 - TENDER RIDDIFORD ARBORETUM SCULPTURES SYMPOSIUM - T18/7 - CONFIDENTIAL</b></p> <p><b>(General Manager's Note:</b> This report considers a tender and is deemed confidential under Section 10A(2) (c) of the Local Government Act, 1993 which provides for information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business).</p> <p><u>Recommendation</u></p> <ol style="list-style-type: none"> <li>1. That Broken Hill City Council Report No. 2/19 dated December 20, 2018, be received.</li> <li>2. That Riddiford Arboretum Sculpture Symposium Tender T18/7 be awarded to Robbie Rowlands.</li> <li>3. That Council execute the contract documents as appropriate and affix Council's Seal if required.</li> </ol> <p><u>Minute No. 45996</u>  Councillor C. Adams moved )  Councillor M. Clark seconded )</p> <p>15 Mar 2019 - 11:14 AM - Leisa Bartlett</p> <p>Robbie Rowlands will be in Broken Hill on 1 March 2019 to conduct first community consultation meeting.</p> <p>08 Feb 2019 - 11:06 AM - Leisa Bartlett</p> <p>Successful applicant advised of Council approval.</p>		
		CARRIED



## **COMMITTEE REPORTS**

1. BROKEN HILL CITY COUNCIL REPORT NO. 52/19 - DATED MARCH 26, 2019 - MINUTES OF THE BROKEN HILL HERITAGE COMMITTEE MEETING HELD 21 MARCH 2019 (15/87) .....284
2. BROKEN HILL CITY COUNCIL REPORT NO. 53/19 - DATED APRIL 02, 2019 - MINUTES OF THE MEMORIAL OVAL COMMUNITY COMMITTEE MEETING HELD 5 FEBRUARY 2019 (12/52) .....288
4. BROKEN HILL CITY COUNCIL REPORT NO. 55/19 - DATED APRIL 03, 2019 - CONSTITUTION OF THE COMMUNITY STRATEGIC PLAN ROUND TABLE ADVISORY COMMITTEE AMENDMENT (13/145) .....293



ORDINARY MEETING OF THE COUNCIL

March 26, 2019

**ITEM 1**

BROKEN HILL CITY COUNCIL REPORT NO. 52/19

SUBJECT: MINUTES OF THE BROKEN HILL HERITAGE COMMITTEE  
MEETING HELD 21 MARCH 2019 15/87

**Recommendation**

1. That Broken Hill City Council Report No. 52/19 dated March 26, 2019, be received.
2. That minutes of the Broken Hill Heritage Committee Meeting held 21 March 2019 be received and noted.

**Executive Summary:**

Council has received minutes from the Broken Hill Heritage Committee for its meeting held 21 March 2019 for endorsement by Council.

**Report:**

As per Council's Section 355 Advisory Committee Framework Manual and the Constitution of the Broken Hill Heritage Committee (both adopted March 2017), the Committee is required to provide Council with a copy of their meeting minutes following each Committee meeting.

Accordingly, the Broken Hill Heritage Committee has submitted minutes from its meeting held 21 March 2019 for Council's endorsement.

**Strategic Direction:**

Key Direction:	2. Our Economy
Objective:	2.2 We are a destination of choice and provide a real experience that encourages increased visitation
Function:	Tourism Development
DP Action:	2.2.1.12 Investigate opportunities arising from Broken Hill's listing as a heritage city

**Relevant Legislation:**

The Broken Hill Heritage Committee operates under Council's S355 Advisory Committee Framework Manual, the Broken Hill Heritage Committee Constitution and the *Local Government Act, 1993* (Section 355).

**Financial Implications:**

Nil.



## Attachments

1. [↓](#) Broken Hill Heritage Committee Minutes - 21/03/2019

JAY NANKIVELL  
CHIEF FINANCIAL OFFICER

JAMES RONCON  
GENERAL MANAGER



Broken Hill Heritage Committee

Councillor Room

Council Administration

21 March 2019

**MINUTES**

**Present:** Mayor Darriea Turley, Councillors Adams, Browne and Clarke, Simon Molesworth, Eric McCormick, Susanne Olsen.

**Apologies:** Andrew Gosling, Paula Williams, Rachel Merton

**Minutes from Previous Meeting:** Accepted as written

**Business arising from the Minutes:** Moved to follow written update provided by email from Rachel Merton.

**Reports:** Rachel Merton (email)

- Tickets for Mine Tours, Linked By Rail and Forum/Dinner will be available from Monday (online).
- All events listed on the Events Calendar by Monday afternoon (25/3/19)
- BDT Advertising ready with a series of block classifieds to start with and then a full page colour advertisement.
- No alterations to poster possible after Friday ( 22/3/19)
- Flyers and posters provided to VIC from Monday coinciding with opening of ticket sales.
- Festival advertised in Rotary Conference Programme. 5-7 April
- Heritage Awards have opened and will close 3 April.
- Sponsorship: CBH-\$1000; Foundation Broken Hill-\$1750; CFMEU-\$1750, Perilya: Sponsor for Dinner-\$5500, Cobalt Blue: \$250 Heritage Highlights Event
- Dinner \$70 per person. Catering alone is \$60pp. Lee Cecchin catering.

Business Arising From Minutes: Festival Programme

- Lighting up our heritage will be the Town hall. Cost to have this event at the Trades Hall was prohibitive. The difference this year that there is heritage film involved and not just still photographs.
- Diana Ferry advised of this decision. Secretary to meet with Diana next week to clarify activities occurring in the Trades Hall on Easter Sunday and during the festival.
- Committee anxious that all sponsors be acknowledged. Secretary to remind Rachel that Silver City Tours and Broken Hill Caravan Park are contributing quite significantly with bus hire etc.
- Committee was pleased to hear of Napredak contribution to the festival. See programme.



- Committee querying whether drinks etc will be available at the Trades Hall. Secretary to confirm with Rachel.
- Suggestion that secretary will provide mobile mike for Ross Clark at the Albert Kersten Mining & Mineral Museum event.
- Title of Movie showing at the Art Gallery on Friday 26 April be included in programme if possible.
- Committee happy with programme and ready to go!

Further Business

- Late donation from local CFMEU referred to Rachel.
- Letter from Helen Buddle re encouraging local business to decorate windows for festival referred to Luke and Rachel.
- Does the changes in 2019 Heritage Awards need to be approved by council? Chris to refer to Rachel.
- Committee will look further into shortening festival next year.
  1. Importance of available budget. (2019-20 budget)
  2. Early promotion
  3. Do we need to look for grant for a project officer?
  4. Committee members encouraged to share other festival experiences with committee.
  5. Our Mining/Union Forum is the main event for the festival. Committee encouraged to promote. Organise a table? Really push this with the media. contact Andrew Schmidt re publicity ideas.
  6. We wait for the official programme to send out to you all on Monday.
  7. Chris to request copies of flyers/programme to be printed out for committee members to distribute.
  8. Festival event tickets available over counter at VIC as well as online?

No meeting in April!



ORDINARY MEETING OF THE COUNCIL

April 2, 2019

**ITEM 2**

BROKEN HILL CITY COUNCIL REPORT NO. 53/19

SUBJECT: MINUTES OF THE MEMORIAL OVAL COMMUNITY COMMITTEE  
MEETING HELD 5 FEBRUARY 2019 12/52

**Recommendation**

1. That Broken Hill City Council Report No. 53/19 dated April 2, 2019, be received.
2. That minutes of the Memorial Oval Community Committee Meeting held 5 February 2019 be received.

**Executive Summary:**

Council has received minutes from the Memorial Oval Community Committee Meeting held 5 February 2019 for endorsement by Council.

**Report:**

As per Council's Section 355 Asset Committee Framework Manual and the Constitution of the Memorial Oval Community Committee (both adopted March 2017), the Committee is required to provide Council with a copy of their meeting minutes following each Committee meeting.

Accordingly, the Memorial Oval Community Committee has submitted minutes from its Committee Meeting held 5 February 2019 for Council's endorsement.

**Strategic Direction:**

Key Direction:	4. Our Leadership
Objective:	4.3 We Unite to Succeed
Function:	Leadership and Governance
DP Action:	4.3.1.2 Support Councils Section 355 Committees in undertaking their duties with Council

**Relevant Legislation:**

The Memorial Oval Community Committee operates under Council's S355 Asset Committee Framework Manual and Standard Constitution and the *Local Government Act, 1993* (Section 355).

**Financial Implications:**

Nil.



**Attachments**

1. [↓](#) Minutes of the Memorial Oval Community Committee Meeting held 05/02/19

ANTHONY MISAGH  
CHIEF OPERATIONS OFFICER

JAMES RONCON  
GENERAL MANAGER



**BROKEN HILL**  
CITY COUNCIL

## ORDINARY MEETING MINUTES TEMPLATE

### MEMORIAL OVAL COMMUNITY COMMITTEE MINUTES.

Date	05/02/19	Meeting opened:6.30pm	Meeting closed: 7.40pm
<b>Location:</b>	Show Office, Memorial Oval		
<b>Present:</b>	Ray Steer, Dennis Cetinich, Tania Martyn, Rebecca McLaughlin, Chris May, Tony Camilleri, Bruce McIntosh, Jonah Smith, Layne Ralph, John Ralph.		
<b>Absent</b>	AFL Delegate, Dave Gallagher,		

AGENDA	MOVED BY	SECONDED
<b>Welcome:</b> The President Ray Steer welcomed all attending Members to the Meeting. <b>Apologies:</b> Jody Whitehair.	Tony Camilleri.	Tanya Martyn.
<b>Confirmation of Minutes from previous meeting held:</b>  No Minutes.		
<b>Correspondence In:</b> <b>BHHRC:</b> Photos showing that the Canteen was not cleaned by previous user. <b>BHCC:</b> No Fire Correspondence was received, Scott Deery informed me that Council had taken over in this area, which was correct. Annual Fees and Charges for 2019/2020. CFC Layne Ralph And Dinny Reardon have been accepted as Delegates to the MO. <b>Dept. of Industry:</b> Advising that BHCC are the appointed Manager of the MO.		



**BROKEN HILL**  
CITY COUNCIL

AGENDA	MOVED BY	SECONDED
<p><b><u>Correspondence Out:</u></b>  <b>Natalie Ryan DOI/James Ronson BHCC</b>, Informing them that at no time was the MOCC under the impression that they could enter into Lease/Licence agreements, this was wrongly reported to them by Mr Van Der Berg.  <b>Chairs:</b> Still no answer from BHCC re MOCC request to sell or donate the chairs they purchased for the Grandstand  <b>War Memorial:</b> Still no answer if BHCC will hold an official opening now repairs have been completed.  <b>Feed Trucks:</b> Free showers have been donated to all the Drivers who are carting Animal Feed to the Drought Areas.</p>	<b>Tony Camilleri</b>	<b>Chris May.</b>
<p><b><u>Financial Report:</u></b>  <b>December 2018.</b>  Bank Balance: \$22,489.75.  <b>January 2019.</b>  Bank Balance: \$16,535.44  Debtors: CBHFC \$3,445.86 BHHRC \$3,575.00.</p> <p><b><u>Work Requests:</u></b>  13/01/2019: Water Pipe behind Secretary's Office U/S.  16/01/2019: Side Door of the A/C'S Pavilion U/S.</p>	<b>Tony Camilleri.</b>	<b>Layne Ralph.</b>



**BROKEN HILL**  
CITY COUNCIL

AGENDA	MOVED BY	SECONDED
<b>General Business;</b> <b>Market Day:</b> Sunday 21 <sup>st</sup> April 2019. <b>Adkins Pavilion:</b> Licence is still with Council Solicitors, BHSA has been given permission to start Trading whilst the Licence is being Processed. <b>Parade Ring:</b> Will be watered by Bruce 2 nights per week. MO Lawn is in a very bad state, matter will be looked into by Council. Dog Show: Advising that they are requesting to allow camping from Wednesday 22 <sup>nd</sup> May 2019.		
<b><u>Work, Health and Safety;</u></b>		
<b><u>Future Agenda Items:</u></b> Time Keepers Box                      6,000.00. New Lighting/Main Gates              2,500.00. Floodlight Carpark/Stables              2,000.00. Upgrade Toilet Facilities              10,000.00. Instal. Grandstand Seating              5,000.00.		
<b><u>Next Meeting:</u></b> Tuesday, 2 <sup>nd</sup> April 2019 at 6.30 pm.		



ORDINARY MEETING OF THE COUNCIL

April 3, 2019

**ITEM 4**

BROKEN HILL CITY COUNCIL REPORT NO. 55/19

SUBJECT: CONSTITUTION OF THE COMMUNITY STRATEGIC PLAN ROUND  
TABLE ADVISORY COMMITTEE AMENDMENT 13/145

**Recommendation**

1. That Broken Hill City Council Report No. 55/19 dated April 3, 2019, be received.

The Constitution of the Community Strategic Plan Round Table Advisory Committee be amended to include the following:

- Representation from Broken Hill Local Aboriginal Land Council
- Representation from NSW Primary Health Network
- Additional representative from the Barrier Police District

Remove the following:

- Representation of the Department of Family and Community Services
- Representation of the Chamber of Commerce

That Council sends correspondence accordingly.

**Executive Summary:**

During the Community Strategic Plan community consultation undertaken in April 2013, the theme of "One Community, One Plan" was strongly discussed and resulted in the inclusion of the establishment of the Community Round Table in the Community Strategic Plan.

It was recommended that the Round Table be established as a Section 355 Committee of Council, which provides it with the ability to carry out functions on behalf of Council and consists of membership including Councillors, staff and members of the public.

One of the requirements of a Section 355 Committee of Council is the reporting of its minutes of meetings to Council for endorsement.

Section 355 of the *Local Government Act 1993* provides that a function of the Council may be exercised:

- (a) by the council by means of the councillors or employees, by its agents or contractors, by financial provision, by the provision of goods, equipment, services, amenities or facilities or by any other means, or
- (b) by a committee of the council, or
- (c) partly or jointly by the council and another person or persons, or



- (d) jointly by the council and another council or councils, or
- (e) by a delegate of the council.

In accordance with Section 355 of the *Local Government Act 1993* Council previously established Committees to assist Council with the operation and management of its parks, ovals and reserves, these are called Section 355 Asset Committees. Council has also previously established Section 355 Advisory Committees to provide advice to the General Manager on specific operations of Council.

Council adopted Asset and Advisory Committee Frameworks and Constitutions as the governance structure by which a Committee operates. Membership on each committee forms part of the constitution and includes the number of community representatives, stakeholder representatives (if any) and Councillor representatives required for each Committee to function effectively.

### **Report:**

This report is presented to Council to consider the nomination and the inclusion of the Broken Hill Local Aboriginal Land Council, the NSW Primary Health Network and an additional representative from the Barrier Police District. Council to also consider the removal of the Department of Family and Community Services, as they have not been represented for a number of years and the Chamber of Commerce, as they no longer exist and that Council sends correspondence accordingly.

The current Structure and Membership of Community Strategic Plan Round Table consist of 19 members as follows:

- The Mayor, Broken Hill City Council (Chairperson)
- The General Manager, Broken Hill City Council
- Four (4) Key Direction Portfolio Councillors
- A representative of the Barrier Police District
- A representative of the Far West Regional Health Service
- A representative of the Department of Education
- A representative of the Department of Family and Community Services
- A representative of the Local Aboriginal Community Working Party
- A representative of the Regional Development Australia – Far West
- A representative of the Chamber of Commerce
- A representative of the Foundation Broken Hill
- A representative of the Broken Hill Youth Council
- Four (4) Community Representatives, with previous governance experience and a demonstrated interest in issues associated with the implementation of the Community Strategic Plan.

If the recommendation is accepted by Council the Constitution of the Community Strategic Plan Round Table Advisory Committee will be required to be amended to include a representative from the Broken Hill Local Aboriginal Land Council, the NSW Primary Health Network and an additional representative from the Barrier Police District and the removal of the Department of Family and Community Services and the Chamber of Commerce.

### **Strategic Direction:**

- |                |                           |
|----------------|---------------------------|
| Key Direction: | 4 - Our Leadership        |
| Objective:     | 4.3 – We Unite to Succeed |
| Function:      | Leadership and Governance |



DP Action: 4.3.1.9 - Provide leadership, structure and support to the Community Round Table in their review and management of the Community Strategic Plan

**Relevant Legislation:**

Section 355 of the *Local Government Act 1993*  
Council's adopted S355 Asset Committee Framework and Constitutions.

**Financial Implications:**

There are no financial implications.

**Attachments**

There are no attachments for this report

JAMES RONCON  
GENERAL MANAGER



## **QUESTIONS TAKEN ON NOTICE FROM PREVIOUS COUNCIL MEETINGS**

1. QUESTIONS ON NOTICE NO. 4/19 - DATED APRIL 03, 2019 -  
COUNCILLOR QUESTIONS TAKEN ON NOTICE AT THE MARCH 2019  
COUNCIL MEETING (13/92).....297



## ORDINARY MEETING OF THE COUNCIL

April 3, 2019

**ITEM 1**QUESTIONS ON NOTICE NO. 4/19

SUBJECT: COUNCILLOR QUESTIONS TAKEN ON NOTICE AT THE MARCH  
2019 COUNCIL MEETING 13/92

**Summary**

The report provides responses to questions raised by Councillors during the March 2019 Council Meeting, which were taken on notice.

**Recommendation**

1. That Questions On Notice No. 4/19 dated April 3, 2019, be received.

**Background**

Following are responses to a questions raised by Councillors which the Mayor and/or General Manager took on notice at the March 2019 Council Meeting.

Question:	<p><u>Member for Barwon</u>  <i>Councillor Kennedy asked whether Council could invite the new Member for Barwon to address a future Council Meeting regarding matters of importance to the City.</i></p> <p>The Mayor advised that she was intending to invite the Member for Barwon to address a future Council Meeting.</p>
Response:	An open invitation has been sent to the Member for Barwon to attend a Council meeting.
Question:	<p><u>From Item 11 – Re-establishment of Alcohol Free Zone</u>  <i>The Mayor took a question on notice from Councillor Kennedy as to whether the Norm Fox Oval is included in an Alcohol Free Zone.</i></p>
Response:	<p>Part 2-Public Places, Section 632A of the Local Government Act1993 - Confiscation of alcohol in certain public and other places  <i>(4) A council may declare any public place (or any part of a public place) in the council's area to be an "alcohol prohibited area" for the purposes of this section.</i></p> <p>Alcohol Prohibited Areas in the City are:  Sturt Park; Patton Park; Queen Elizabeth Park; E.T. Lamb Memorial Oval; Norm Fox Sportsground; Gasworks Reserve.</p>



	Establishment of Alcohol Free Zones are covered by Part 4 Street Drinking S642-648; AFZ deal with footpaths, streets, lanes, parking areas
Question:	<u>From Item 9 – Investment Report for February 2019</u> <i>The Mayor took a question on notice from Councillor Kennedy (due to it being commercial in-confidence) as to the agreement made with Water2BH for receipt of commercial waste at the Waste Management Facility, and the amount of profit that Council has made.</i>
Response:	Given the commercial in confidence nature of the works agreement, a response to the question will be provided to Councillors through the budget briefing sessions.

**Attachments**

There are no attachments for this report

JAMES RONCON  
GENERAL MANAGER



## **CLOSED**

### **Council Meeting to be held** **Wednesday, April 17, 2019**

1. **BROKEN HILL CITY COUNCIL REPORT NO. 56/19 - DATED APRIL 03, 2019 - APPLICATION FOR HARDSHIP - INTEREST WRITE OFF -**  
**CONFIDENTIAL**

(**General Manager's Note**: This report considers Hardship Application and is deemed confidential under Section 10A(2) (a) (b) of the Local Government Act, 1993 which contains matters that will involve the discussion of personnel matters concerning a particular individual; AND which contains matters that will involve the discussion of the personal hardship of any resident or rate payer).

2. **BROKEN HILL CITY COUNCIL REPORT NO. 57/19 - DATED APRIL 02, 2019 - T19/3 - REQUEST FOR TENDER FOR INSTALLATION OF LIGHTING AND PROJECTION ON COUNCIL INFRASTRUCTURE - AUSTRALIA'S HERITAGE PERFECTLY HIGHLIGHTED PROJECT. -**  
**CONFIDENTIAL**

(**General Manager's Note**: This report considers Tender documents - commercial in-confidence and is deemed confidential under Section 10A(2) (c) of the Local Government Act, 1993 which provides for information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business).