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ABN 84 873 116 132

December 07, 2018

ORDINARY MEETING OF THE COUNCIL MEETING

TO BE HELD

WEDNESDAY, DECEMBER 12, 2018

SUPPLEMENTARY AGENDA NO. 1



JAMES RONCON
GENERAL MANAGER

FURTHER BUSINESS

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ORDINARY MEETING OF THE COUNCIL

December 7, 2018

ITEM 1

MOTIONS OF WHICH NOTICE HAS BEEN GIVEN NO. 30/18

SUBJECT: REINTRODUCTION OF PSSA SPORTS PROGRAM 11/161

Notice of Motion

1. That Motions of Which Notice has been Given No. 30/18 dated December 7, 2018, be received.
2. That Broken Hill City Council sends correspondence to the Principals of each of the primary schools asking that they reintroduce PSSA sports because of the importance of sport to combat obesity in the community.
3. That correspondence also be sent to the Local Member, Mr Kevin Humphries MP and the appropriate Minister asking that the PSSA program be fully funded and resourced.
4. That the state government and the Broken Hill City Council have or are considering introducing financial support to increase participation in organised sport to combat obesity and increase social inclusion, it is vitally important that children are given basic skills at a competitive level at school so they may transition to organised competitive sports outside the school environment.

Summary

Councillor Kennedy submitted a Notice of Motion on Thursday 6 December 2018 at 4:20pm regarding the reintroduction of PSSA school sports program.

Councillor Kennedy's Notice of Motion reads:

"That Broken Hill City Council sends correspondence to the Principals of each of the primary schools asking that they reintroduce PSSA sports because of the importance of sport to combat obesity in the community.

Correspondence also is sent to the Local Member, Mr Kevin Humphries MP and the appropriate Minister asking that the PSSA program be fully funded and resourced.

That the state government and the Broken Hill City Council have or are considering introducing financial support to increase participation in organised sport to combat obesity and increase social inclusion, it is vitally important that children are given basic skills at a competitive level at school so they may transition to organised competitive sports outside the school environment.

Many sporting organisations have struggled to attract young participants since the PSSA program has stopped, it has also resulted in many children not being involved in any sporting activities outside school galore days."

General Manager Comment:

A significant amount of information to support an informed level of engagement with the schools will be required if Council are to resolve in favour of this the motion.

Attachments

1. [!\[\]\(4c660a3c4ce1da3313488b7854f55083_img.jpg\)](#) Councillor Kennedy's Notice of Motion

T. KENNEDY
COUNCILLOR

Received 4:20pm
6/12/18
JB

Notice of motion

Ordinary meeting of the Broken Hill City Council
To be held in December 2018
From Councillor Tom Kennedy

That Broken Hill City Council sends correspondence to the principals of each of the primary schools asking that they reintroduce PSSA sports because of the importance of sport to combat obesity in the community.

Correspondence also is sent to the local member Kevin Humphries and the appropriate minister asking that the PSSA program be fully funded and resourced.

That the state government and the BHCC have or are considering introducing financial support to increase participation in organised sport to combat obesity and increase social inclusion, it is vitally important that children are given basic skills at a competitive level at school so they may transition to organised competitive sports outside the school environment.

Many sporting organisation have struggled to attract young participates since the PSSA program has stopped, it has also resulted in many children not being involved in any sporting activities outside school galore days.

Councillor Tom Kennedy



ORDINARY MEETING OF THE COUNCIL

December 7, 2018

ITEM 1MOTIONS OF WHICH NOTICE HAS BEEN GIVEN NO. 31/18SUBJECT: WATER RESTRICTIONS11/426**Notice of Motion**

1. That Motions of Which Notice has been Given No. 31/18 dated December 7, 2018, be received.
2. That Broken Hill City Council sends correspondence to the Manager of Essential Water John Coffey, the appropriate Minister and Opposition Minister and the Local member Mr Kevin Humphries MP, objecting to the introduction of water restrictions and that the water restrictions are nothing more than a political stunt from the Manager of Essential Water to promote the use of the Wentworth to Broken Hill pipeline; and that a photo of Burke Ward Oval be included in the correspondence.

Summary

Councillor Kennedy submitted a Notice of Motion on Thursday 6 December 2018 at 4:20pm regarding the introduction of water restrictions.

Councillor Kennedy's Notice of Motion reads:

"That Broken Hill City Council sends correspondence to the Manager of Essential Water John Coffey, the appropriate Minister and Opposition Minister and the Local member Mr Kevin Humphries MP, objecting to the introduction of water restrictions and that the water restrictions are nothing more than a political stunt from the Manager of Essential Water to promote the use of the Wentworth to Broken Hill pipeline.

There is currently 95GL of water in the Menindee Lakes and 0.75GL in local reservoirs, Broken Hill only uses approximately 6GL per year and with the pipeline ready to use in less than 12 months restrictions are neither warranted nor needed. The 0.75GL in local reservoirs was used by John Coffey to reduce intended water restrictions from level 3 to level 1.

The restrictions imposed 3 years ago caused millions of dollars in damage to ovals, parks and gardens. Lack of water at the soccer oval, Norm Fox Oval and Memorial Oval resulted in injury to players and significant damage that in some cases has still not recovered. The Burke Ward School Oval has not returned to its condition prior to water restrictions and remains dirt.

A photo of the Burke Ward Oval is to be included in the correspondence."

General Manager's Comment:

If Council wish to support the notice of motion from Cr Kennedy objecting to water restrictions and in doing so rely on the data he has provided to support such an objection, it should do so based on the facts it has before it and not speculate on the motivations or otherwise of Essential Water bureaucrats.

Attachments

1. [!\[\]\(e662c6fdc679f154c0e75d901761d894_img.jpg\)](#) Councillor Kennedy's Notice of Motion

T. KENNEDY
COUNCILLOR

Received 4.20pm
6/12/18 JRS

Notice of motion

Ordinary meeting of the Broken Hill City Council
To be held in December 2018
From Councillor Tom Kennedy

That Broken Hill City Council send correspondence to the Manager of Essential Water John Coffey, the appropriate minister and opposition minister and the local member Kevin Humphries objecting to the introduction of water restrictions and that the water restrictions are nothing more than a political stunt from the manager of Essential Water to promote the use of the Wentworth to Broken Hill pipeline.

There is currently 95GL of water in the Menindee Lakes and 0.75GL in local reservoirs, Broken Hill only uses approximately 6GL per year and with the pipeline ready to use in less than 12 months restrictions are neither warranted nor needed. The 0.75GL in local reservoirs was used by John Coffey to reduce intended water restrictions from level 3 to level 1.

The restrictions imposed 3 years ago caused millions of dollars in damage to ovals, parks and gardens. Lack of water at the soccer oval, norm fox and memorial oval resulted in injury to players and significant damage that in some cases has still not recovered. The Burkeward school oval has not returned to its condition prior to water restrictions and remains dirt.

A photo of the Burkeward oval is to be included in the correspondence.

Councillor Tom Kennedy



ORDINARY MEETING OF THE COUNCIL

December 7, 2018

ITEM 1MOTIONS OF WHICH NOTICE HAS BEEN GIVEN NO. 32/18SUBJECT: JUBILEE OVAL LIGHTS12/45**Recommendation**

1. That Motions of Which Notice has been Given No. 32/18 dated December 7, 2018, be received.
2. That Broken Hill City Council prepares a timetable and a budget to accept the lights from the Jubilee Oval for use at the Alma Oval, that the Alma Oval be ready for installation of the lights from the Jubilee Oval before the date of the proposed lights removal.
3. That correspondence is sent to the trustees of the Jubilee Oval confirming that they will be gifting the lights from the Jubilee Oval to the Broken Hill City Council for use at the Alma Oval and that they be thanked for their kind donation that is valued at approximately \$200,000.

Summary

Councillor Kennedy submitted a Notice of Motion on Thursday 6 December 2018 at 4:20pm regarding the gifting of lights from the Jubilee Oval to the Alma Oval.

Councillor Kennedy's Notice of Motion reads:

"That Broken Hill City Council prepares a timetable and a budget to accept the lights from the Jubilee Oval for use at the Alma Oval, that the Alma Oval be ready for installation of the lights from the Jubilee Oval before the date of the proposed lights removal.

That correspondence is sent to the trustees of the Jubilee Oval confirming that they will be gifting the lights from the Jubilee Oval to the Broken Hill City Council for use at the Alma Oval and that they be thanked for their kind donation that is valued at approximately \$200,000."

General Manager's Comments:

Based on previous advice and discussions with the Jubilee Oval project, plans and budgets etc. are presently being worked on as part of the 2019/20 budget deliberations of Council. Subject to confirmation that the lights are to be gifted to Council, this work will be expedited.

Attachments

1. [!\[\]\(31b03e46ee8a80a1f1467b8c03bd76e8_img.jpg\)](#) Councillor Kennedy's Notice of Motion

T. KENNEDY
COUNCILLOR

Received 4.20pm
6/12/18 *LB*

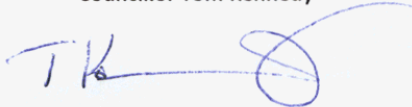
Notice of motion

Ordinary meeting of the Broken Hill City Council
To be held in December 2018
From Councillor Tom Kennedy

That Broken Hill City Council prepares a timetable and a budget to accept the lights from the Jubilee oval for use at the Alma oval, that the Alma oval be ready for installation of the lights from the Jubilee oval before the date of the proposed lights removal.

That correspondence is sent to the trustees of the Jubilee oval confirming that they will be gifting the lights from the Jubilee oval to the BHCC and the Broken Hill community for use at the Alma oval and that they be thanked for their kind donation that is valued at approximately \$200,000.

Councillor Tom Kennedy



ORDINARY MEETING OF THE COUNCIL

December 5, 2018

ITEM 1

BROKEN HILL CITY COUNCIL REPORT NO. 215/18

SUBJECT: AUDIT RISK AND IMPROVEMENT COMMITTEE MINUTES FROM
MEETING HELD 21 NOVEMBER 2018 13/19

Recommendation

1. That Broken Hill City Council Report No. 215/18 dated December 5, 2018, be received.
2. That the minutes of the Audit, Risk and Improvement Committee meeting held 21 November 2018 be adopted.

Executive Summary:

The Charter of the Broken Hill Audit Committee, as endorsed by Council at its meeting on 29 March 2017, requires the Audit, Risk and Improvement Committee to refer the minutes and recommendations of the Audit, Risk and Improvement Committee to the next scheduled Ordinary Council Meeting.

The Broken Hill City Council Audit, Risk and Improvement Committee met on Thursday, 21 November 2018 and the minutes of this meeting are provided as an attachment to this report.

Report:

The Audit Committee considered the following items:

Internal Audit
Enterprise Risk Management Policy and Framework Review
Corporate Risk Register and Treatment Plans
Audit Committee Action List

Next year's meeting have not been scheduled as yet. The Chief Financial Officer will circulate suggested dates to members for consideration.

Strategic Direction:

Key Direction:	4	Our Leadership
Objective:	4.1	Openness and Transparency in Decision Making
Function:		Leadership and Governance
DP Action:	4.1.1.13	Maintain good governance and best practice methods and ensure compliance with various guidelines and legislation

Attachments

1. Audit, Risk and Improvement Committee Minutes from meeting held 21
[!\[\]\(86b7331e04fe40a56bcff2e9c065738b_img.jpg\) November 2018](#)

JAMES RONCON
GENERAL MANAGER

AUDIT, RISK AND IMPROVEMENT COMMITTEE

21 NOVEMBER 2018

**MINUTES OF THE AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING HELD
WEDNESDAY, NOVEMBER 21, 2018 (10:00AM ACDT)**

PRESENT:

Mr Jim Mitchell (Chairperson), Mr Damian Pulgies
(teleconference), Councillor Dave Gallagher, Councillor Jim
Nolan

Acting General Manager Razija Nu'man, Chief Financial Officer
Jay Nankivell, Chief Operations Officer Anthony Misagh,
Manager Human Resources Bonnie Fitzpatrick, Corporate Risk
Officer Scott Howe and Executive Support Officer Louise
Schipanski

APOLOGIES:

Mayor Darriea Turley, General Manager James Roncon

INTERNAL AUDITOR'S:

Judy Malpas and Andrew Marsden (teleconference) from
O'Connor Marsden

CONFLICT OF INTEREST

Nil

MINUTES FOR CONFIRMATION

That the Minutes of the Audit, Risk and Improvement Committee meeting held Friday
October 19, 2018 be confirmed.

CONFIRMED

The Chair welcomed Judy Malpas and Andrew Marsden, Council's Internal Auditors from
O'Connor Marsden and Associates.

1. GENERAL MANAGER'S BRIEFING - WHAT'S HAPPENING WITH
IMPROVEMENT, BENCHMARKING WITH LIKE ORGANISATIONS, STAFF
SURVEYS, CUSTOMER/CLIENT SURVEYS (GB1/18)

18/142

*Broken Hill City Council is in the process of launching the Local Government NSW
Capability Framework and will become the lead Council in NSW with this introduction.*

*The last time a Councillor Survey was undertaken was 2011 and Council is now aiming
to conducting a survey every two years, asking residence what area Council need to
focus on*

*Human Resources are currently seeking quotes to conduct a cultural/climate survey
next year and going forward hold every 2-4 years.*

Recommendation:

That the Acting General Manager's verbal briefing be noted.

That Broken Hill City Council's Councillor survey be circulated to the members of the
Audit, Risk and Improvement Committee.

RECEIVED

Page 1

AUDIT, RISK AND IMPROVEMENT COMMITTEE

21 NOVEMBER 2018

ITEM 1 - BROKEN HILL CITY COUNCIL REPORT NO. 28/18 - DATED NOVEMBER 15, 2018 - INTERNAL AUDIT 18/142

This is the first time that Broken Hill City Council has implemented an internal audit. O'Connor Marsden & Associates were engaged to conduct this audit and have developed a three year risk based internal audit plan to include in the Council's audit program.

Year 1

Rates
Payroll
Procurement

Year 2

Project Management
Asset Management
Governance

Year 3

IT Security (moved to year 1 or 2) (system access, segregation of duties)
Airport Revenue
Compliance Swimming Pool Safety
Management of account and attendance at Audit Risk Committee

Recommendation

1. That Broken Hill City Council Report No. 28/18 dated November 15, 2018, be received.
2. That the Audit, Risk & Improvement Committee note the report.
3. That the Audit, Risk & Improvement Committee recommend the focus areas for internal audit, for the remainder of the year.
4. That the Audit, Risk and Improvement Committee adopt the three year risk based internal audit plan on a temporary basis and the top three priorities in the first year.
5. That the Waste Facility Management to be included in the three year risk based internal audit plan.

RECEIVED

ITEM 2 - BROKEN HILL CITY COUNCIL REPORT NO. 29/18 - DATED NOVEMBER 15, 2018 - INTERNAL AUDIT OF ASSET/INVENTORY MANAGEMENT (GARAGE ASSETS) 18/142

Broken Hill City Council engaged O'Connor Marsden & Associates to undertake an Internal Audit of assets and inventory management at the Garage. This was instigated due to concerns from the Executive Leadership Team around the procurement of materials, potential private use and conflicts of interest.

Based on the information provided to O'Connor Marsden & Associates and their own observations, they determined the audit rating to be at a level four. (Significant control

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AUDIT, RISK AND IMPROVEMENT COMMITTEE

21 NOVEMBER 2018

weaknesses found in a number of areas/significant opportunities for performance improvement (efficiency, effectiveness or economy)).

The Human Resources Manager provided an update on the work that the Workplace Health and Safety Officer has undertaken at the garage since joining Council in February this year, with the focus on plant and equipment, safe use, audit, checks, reaction, fix as we can. Council has invested significant amount of money into the implementation of the dedicated resource and will monitor the progress.

Recommendation

1. That Broken Hill City Council Report No. 29/18 dated November 15, 2018, be received.
2. That the Audit, Risk & Improvement Committee note the below report.
3. That further reports be provided quarterly to the Audit, Risk & Improvement Committee on the progress on implementing the recommendations within the report.
4. That the Audit, Risk and Improvement Committee recommends that a further audit of Council's Garage be conducted in 2020.

RECEIVED

ITEM 4 - BROKEN HILL CITY COUNCIL REPORT NO. 31/18 - DATED NOVEMBER 12, 2018 - ENTERPRISE RISK MANAGEMENT POLICY AND FRAMEWORK REVIEW PROJECT REPORT

13/19

Proposed twelve month review and restructure program for Council's Enterprise Risk Management policy, framework, systems and associated documentation will assist senior management to position the organisation to effectively and efficiently manage the broad spectrum of risks, both external and internal, that have the potential to impact the organisation ability to achieve its strategic vision and objectives.

The Committee is pleased with the commencement of the review process and looks forward to ongoing progress reports.

Recommendation

That Broken Hill City Council Report No. 31/18 dated November 12, 2018, be received.

RECEIVED

ITEM 3 - BROKEN HILL CITY COUNCIL REPORT NO. 30/18 - DATED NOVEMBER 12, 2018 - CORPORATE RISK REGISTER AND TREATMENT PLANS REPORT

13/19

Management will continue to progress the implementation of associated Risk Treatment Plans for 'High' risk items identified in the new Corporate Risk Register and will report progress achieved quarterly.

The Enterprise Risk Management Policy and Framework Review Project Report provides an update on the proposed twelve month review and restructure program for Council's Enterprise Risk Management Policy, framework and associated documentation.

Recommendation

That Broken Hill City Council Report No. 30/18 dated November 12, 2018, be received.

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AUDIT, RISK AND IMPROVEMENT COMMITTEE

21 NOVEMBER 2018

RECEIVED

ITEM 5 - BROKEN HILL CITY COUNCIL REPORT NO. 32/18 - DATED NOVEMBER 16, 2018 - AUDIT COMMITTEE ACTION LIST REPORT FOR AUGUST 2018 13/19

Recommendation

1. That Broken Hill City Council Report No. 32/18 dated November 16, 2018, be received.
2. That the Action List be updated to include the Internal Audit.

RECEIVED

6. **ITEM 6 - GENERAL BUSINESS (GB6/18)** 13/19

The Audit Office currently have Tender's open for their representatives to undertake the audit of all NSW Far West Council's and are hoping to appoint and notify Council's be the end of the year.

Recommendation:

1. That the General Business items be received.
2. That the traffic light colour code is applied to all actions in the action list.
3. That a plan of meeting dates for 2019 be circulated to all members to review.

RECEIVED

Meeting closed at 12.06pm.

The foregoing minutes were read and confirmed at the Audit, Risk and Improvement Committee meeting held on

Chairperson

The Risk Officer provide a presentation/live demonstration of a cloud based app "Valut Notify", for reporting and recording any incidents.

Council is looking to have the app downloaded on all Council owned iPhones/iPads and can also be downloaded to private iPhones/iPads.

Presentation completed at 12.40pm.

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ORDINARY MEETING OF THE COUNCIL

December 5, 2018

ITEM 1

BROKEN HILL CITY COUNCIL REPORT NO. 216/18

SUBJECT: ATTENDANCE AT THE 2019 NATIONAL GENERAL ASSEMBLY
OF LOCAL GOVERNMENT TO BE HELD IN CANBERRA ON 16-19
JUNE, 2019 AND CALL FOR MOTIONS 11/304

Recommendation

1. That Broken Hill City Council Report No. 216/18 dated December 5, 2018, be received.
2. That Council be represented at the 2019 National General Assembly of Local Government in Canberra, June 16-19, 2019 by the Mayor, Deputy Mayor and General Manager and any interested Councillors.
3. That interested Councillors submit a completed Travel Form to the Executive Support Officer by 31 January 2019.
4. That Council determine motions to the 2019 National General Assembly of Local Government in line with the Assembly's eligibility principles; and such motions be submitted to the Australian Local Government Association by March 29, 2019 along with a copy of the supporting Council resolution from either the December, February or March Council Meetings.

Executive Summary:

The National General Assembly (NGA) brings together hundreds of delegates from Councils across Australia to debate issues of national significance to local government. It provides an opportunity for local Councils to develop and express a united voice on core issues affecting their communities with access to influential decision-makers of the federal government, at both the political and departmental levels.

It is recommended that Council confirm representation to the National General Assembly of Local Government, and that Council prepare motions to the Conference to further pursue significant local government issues.

Report:

The 2019 National General Assembly will be held in Canberra from Sunday 16 June to Wednesday 19 June, 2019.

Attendance at the Assembly is an opportunity for our elected members to meet Federal Government Ministers and Shadow Ministers to discuss various matters of concern to the City. This face to face interaction is invaluable as a follow up to Council's letters/submissions to Ministers regarding current matters of high importance to the City and advocating Council's position on these matters.

The Australian Local Government Association Board is calling for motions for the 2019 National General Assembly under this year's theme "Future Focused".

Motions to the Assembly (along with the respective Council resolution) should be submitted electronically and should be received by the Australian Local Government Association no later than 11:59pm on Friday 29 March, 2019.

To assist Councils in preparing motions, a discussion paper is available on the National General Assembly website (see attached copy).

To be eligible for inclusion in the National General Assembly Business Papers motions must follow the principles and must also be accompanied by a Council resolution:

1. Be relevant to the work of local government nationally.
2. Be consistent with the themes of the National General Assembly.
3. Complement or build on the policy objectives of your state and territory local government association.
4. Be submitted by a Council which is a financial member of their state or territory local government association.
5. Propose a clear action and outcome, and
6. Not be advanced on behalf of external third parties which may seek to use the NGA to apply pressure to Board members or to gain national political exposure for positions that are not directly relevant to the work of, or in the national interest of, local government.

Strategic Direction:

Key Direction: 4 Our Leadership
Objective: 4.2 Our Leaders Make Smart Decisions
Function: Leadership and Governance
DP Action: 4.2.1.13: Accept opportunities to attend training and events that provide value through information, ideas and solutions that add value to our community.

Financial Implications:

Following are the costs associated with attending the 2019 National General Assembly per person:

Early Bird Registration Fee (registration prior to May 11, 2019)	\$989.00
OR - Standard Registration Fee (registration prior to June 3, 2019)	\$1099.00
OR – Late Registration Fee (registration after June 3 2019)	\$1199.00
Regional Development Forum Registration Fee	\$245.00
Return flights to Canberra (approximate)	\$1200.00
Accommodation – 5 night's at Capital City rate (as per Council policy)	\$1500.00

Councillors will also be reimbursed for any out-of-pocket travel expenses incurred as per Council's adopted Councillor Support Policy.

Attachments

1. [↓](#) NGA Discussion Paper - Call for Motions

JAMES RONCON
GENERAL MANAGER



Future Focused

Call for Motions
Discussion Paper 2019

National General Assembly
of Local Government **2019**

16—19 June 2019



AUSTRALIAN
LOCAL GOVERNMENT
ASSOCIATION

KEY DATES

End of November 2018
Opening of Call for Motions

29 March 2019
Acceptance of motions close

16 - 19 June 2019
National General Assembly

SUBMITTING MOTIONS

The National General Assembly of Local Government (NGA) is an important opportunity for you and your council to influence the national policy agenda.

To assist you to identify motions that address the theme of the NGA, the Australian Local Government Association (ALGA) Secretariat has prepared this short discussion paper. You are encouraged to read all of the sections of the paper, but are not expected to respond to every question. Your motion/s can address one or all of the issues identified in the discussion paper.

To be eligible for inclusion in the NGA Business Papers, and subsequent debate on the floor of the NGA, motions must meet the following criteria:

1. be relevant to the work of local government nationally
2. be consistent with the themes of the NGA
3. complement or build on the policy objectives of your state and territory local government association
4. be submitted by a council which is a financial member of their state or territory local government association
5. propose a clear action and outcome
6. not be advanced on behalf of external third parties that may seek to use the NGA to apply pressure to Board members or to gain national political exposure for positions that are not directly relevant to the work of, or in the national interests of, local government.

Motions should generally be in a form that seeks the NGA's support for a particular action or policy change at the Federal level which will assist local governments to meet local community needs. For example: That this National General Assembly call on the Federal Government to restore funding for local government financial assistance grants to a level equal to at least 1% of Commonwealth taxation revenue.

Motions should be lodged electronically using the online form available on the NGA website at: www.alga.asn.au. All motions require, among other things, a contact officer, a clear national objective, a summary of the key arguments in support of the motion, and endorsement of your council. Motions should be received no later than 11:59pm on Friday 29 March 2019.

Please note that for every motion it is important to complete the background section on the form. Submitters of motions should not assume knowledge. The background section helps all delegates, including those with no previous knowledge of the issue, in their consideration of the motion.

All motions submitted will be reviewed by the ALGA Board's NGA Sub-Committee as well as by state and territory local government associations to determine their eligibility for inclusion in the NGA Business Papers. When reviewing motions, the Sub-Committee considers the importance and relevance of the issue to local government. Please note that motions should not be prescriptive in directing how the matter should be pursued. With the agreement of the relevant council, motions may be edited before inclusion in the NGA Business Papers to ensure consistency. If there are any questions about the substance or intent of a motion, ALGA will raise these with the nominated contact officer. Any motion deemed to be primarily concerned with local or state issues will be referred to the relevant state or territory local government association, and will not be included in the NGA Business Papers.

INTRODUCTION

The purpose of this discussion paper is to provide guidance to councils developing Motions for Debate at the 2019 National General Assembly. This will be the 25th National General Assembly and will focus on the future of local government and local communities. It will consider what Councils can do today to get ready for the challenges, opportunities and changes that lie ahead.

Local governments across Australia already face a host of challenges including financial constraints, adapting to rapidly evolving technologies and community expectations of access to 24/7 services via websites, mobiles and call centres, changes in demographics and population size and preferred means of community engagement. It is unlikely that these challenges will disappear. In some cases, they will be compounded by climate change, the ageing population and further advances in disruptive technologies including artificial intelligences.

The challenges may also be exacerbated by increasing community expectations about the level and types of services and infrastructure provided by councils and the community's willingness to pay. The community, as council's customers, are increasingly growing accustomed to steadily falling prices for better products and services such as cars, computers, overseas travels. Exceptions to this are housing and in many cases government services such as health care and tertiary education. Another exception is council rates. While a number of states have capped rates, rates across the nation typically continue to rise.

In the case of rates, local communities can perceive that they are being asked to pay more money for the same product. The community may feel that they are paying enough and are therefore unlikely to be supportive of rate rises or swing behind the call for increased federal funding for local government ($\geq 1\%$ FAGs).

KEY QUESTIONS

This therefore raises the questions of:

1. What can local governments do differently now, and in the future, to deliver more for less?
 - o Are there new business models and new partnerships, new technologies and the willingness to reduce, phase out or change existing practices, opportunities for more sophisticated service planning and more efficient procurement?
2. How can local governments collaborate, be entrepreneurial and embrace disruption and innovation?
3. How can the Commonwealth Government help local governments prepare for the future and why should they care?
 - o What are the opportunities for leveraging regional, state and national partnerships?

THE PRESENT

Demographics

In 2018 the Australian population reached the 25 million mark.

73% of the population lives in stand-alone houses, while 27% of the population live in homes such as flats, apartments, semi-detached, row houses and town houses. 38% of occupied apartments are in high rise blocks with four or more storeys. That's up from 18% in 2006.

67% of Austalians live in capital cities, 23% in other urban areas and 10% live in rural Australia. In total more than 90% of our population lives within 100km of the coast making us one of the world's most urbanised coastal dwelling populations. 86% of all Aussie households have internet access at home.

Australia has an aging population and we're also living longer with almost 4,000 people over the age of 100. In 2017, 308,000 babies were born. As a population, we're made up of more than six million families and they come in all shapes and sizes¹.

Diversity and culture

Australia has one of the most multicultural populations in the world with more than 300 different ancestries and 28% of our resident population born overseas — nearly 7 million people. Across the country more than 300 languages are spoken.

At the 2016 Census 50.7% of the population was female. However, gender equality advances have stalled across the local government sector. The rates of women in senior positions are far lower than any other tier of government. At the last round of local government elections, women accounted for just 32 per cent of all candidates and were elected to 30 per cent of positions. Even fewer (24 per cent) mayoral candidates were women but almost all were elected. Women account for 46 per cent of staff positions but this falls as the management level rises. Only 11 per cent of council chief executives are women².

At the 2016 Census Aboriginal and Torres Strait Islander people made up 2.8 per cent of the Australian population (approximately 649,000 out of 23.4 million people). Only eight politicians who identify as Indigenous have served in the Federal Parliament with six of those having been elected since 2010³. With the exception of a small number of local governments it is expected that there are very few Aboriginal and Torres Strait Islanders holding elected or senior executive positions in local government (data is not available for this issue).

According to the 2016 Census, almost 50 per cent of Australians were born overseas or had a parent born overseas. Census data also indicates that almost one quarter of Australians speak languages other than English in their homes. State and federal parliaments and local governments should reflect contemporary Australia but fail to do so.

A 2016 report by the Australian Human Rights Commission revealed that 1.61 per cent of federal and state public service heads of department, and 0 per cent of federal Ministers and Assistant Ministers come from a non-European background. In the federal parliament 79 per cent of the 226 elected members in the Australian Parliament have an Anglo-Celtic background, 16 per cent have a European background and those from a non-European background make up less than four per cent of the total⁴. There are no statistics available about cultural diversity in local government.

Fair Work Australia statistics indicate that workers compensation claims involving alleged bullying in local government were among the second highest of all sectors in 2017, with 42.2 claims per 100 million hours worked in 2017, up from being the third highest in 2016⁵.

Roles and funding

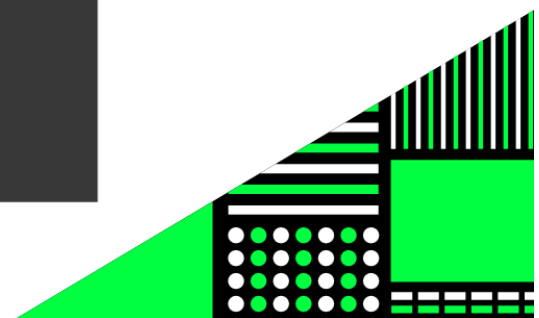
The scale and functional scope of local government spending has been subject to significant change over the last two decades. According to a report by the McKell Institute there has been a fourfold increase in spending by local governments in nominal terms (7.3% p.a. compound growth rate) from total outlays of A\$8.2 billion in 1994-95 to A\$33.6 billion in 2014-15 and \$35.9 billion in 2016-17 despite the fact that in some jurisdictions significant public service responsibilities (such as water and sewerage) have been stripped out from local government.

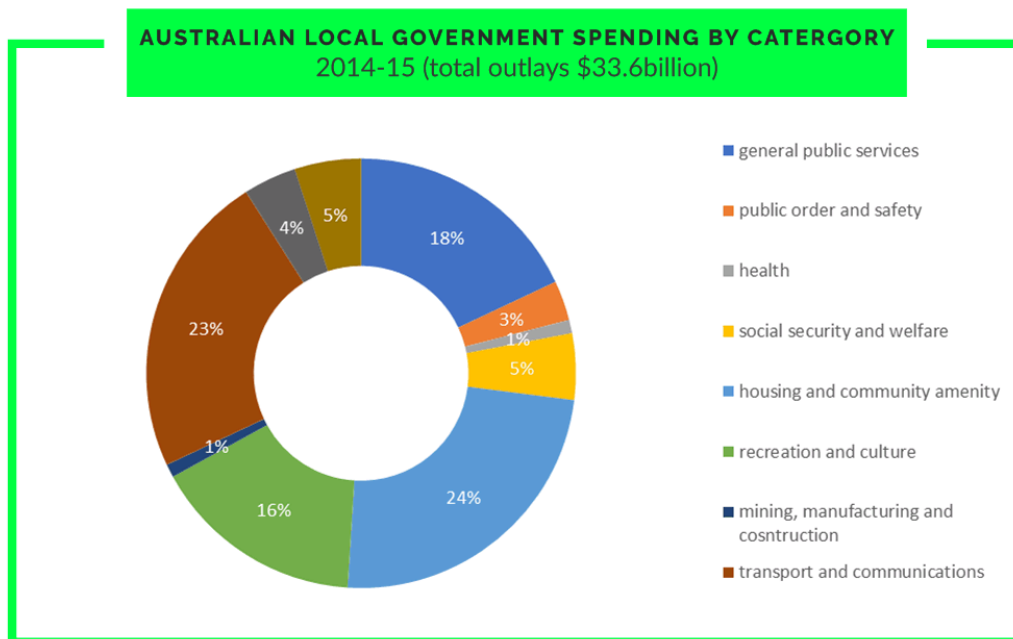
Causes for the increase in functions undertaken by local government⁶ include cost shifting, the need to address market failure (particularly in rural areas where it is commonly not financially viable for the private sector to provide essential goods and services such as aged care or childcare) and increasing community demand which has been rising steeply over the past two decades.

A gap has emerged between the community's propensity to pay for various amenities and the cost to council in providing those services. This has resulted in local governments under-charging and failing to effectively demonstrate the cost to consumers.

KEY QUESTION

What can local governments do differently?

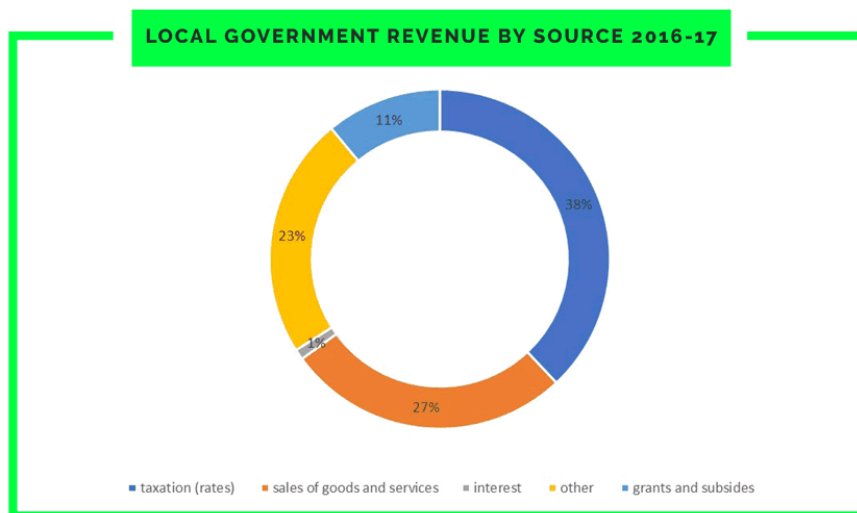




The following table demonstrates some of the key changes in local government expenditure between 2011-12 to 2016-17

Expense by purpose	Proportion of total expenditure	
	2011-12	2016-17
Transport and communications	23.7%	21.5%
Housing and community services	22.3%	24.2%
General public service	18.3%	17.6%
Recreation and culture	15%	16.6%
Social security and welfare	5.3%	4.8%
Other purpose	3.9%	4.2%
Other economic affairs	3.6%	3.6%
Public order and safety	2.6%	2.5%
Public debt transaction	2.1%	1.8%
Health	1.3%	1.2%
Mining, manufacturing and construction	1.2%	1.0%
Education	0.5%	0.6%
Fuel and energy	0.1%	0%
Agriculture, forestry and fishing	0.1%	0.1%
Total in \$\$	\$30.6b	\$35.9b

Between 2011-12 and 2016-17 local government revenue increased from \$36 billion to \$45.5 billion. Of this 88% (in 2011-12) and 89% (in 2016-17) was own source revenue⁷. Funding from the Commonwealth Government in the form of Financial Assistance Grants (FAGs) was \$2.14 billion in 2011-12 and \$2.29 billion (following the end on the freeze to indexation).



KEY QUESTIONS

How can the Commonwealth Government help local governments?

Why should they care?

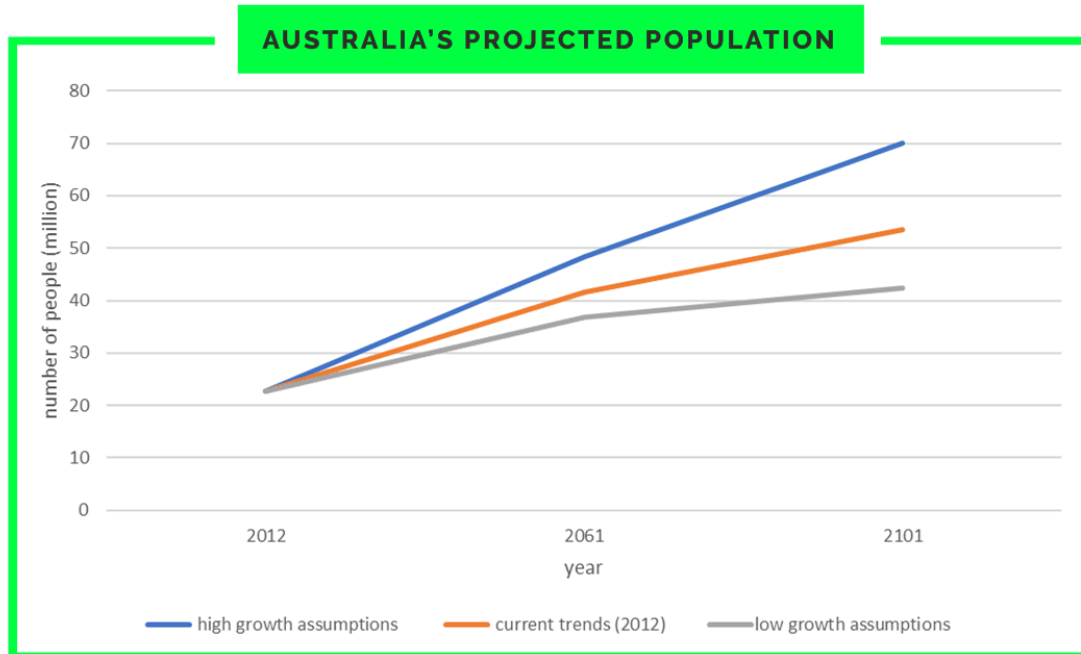
Total assets increased from \$350 billion in 2011-12 to \$467 billion in 2017-18. It has been estimated that the gross replacement value of local government infrastructure for all Australian councils was \$438 billion in 2014. 11% or \$47 billion of assets are in poor or very poor condition and require renewal or upgrade. Seven per cent or \$31 billion of the asset stock has poor function requiring upgrading to meet current or emerging local and regional service level targets for safety, compliance, social, environmental and economic performance. A further seven per cent or \$31 billion of assets have poor capacity and require augmenting to support growth and meet service needs⁸.

THE FUTURE

Demographics

Population projections by the Australian Bureau of Statistics illustrate the growth and change in population which would occur if certain assumptions about the future level of fertility, mortality, internal and overseas migration were to prevail over a projection period. Based on an estimated resident population of 22.7 million people at 30 June 2012 the population has been projected to increase to between 36.8 and 48.3 million people by 2061 and to between 42.4 and 70.1 million by 2101.

The median age of Australia's population (37.3 years at 30 June 2012) is projected to increase to between 38.6 years and 40.5 years in 2031 (high growth and low growth respectively) and to between 41.0 years and 44.5 years in 2061.



Source: ABS Population projections, Australia 2012 3222.0

Assuming the current (2012) trends continuing, the population will grow in all states and territories except Tasmania. All capital cities except Darwin are projected to experience higher percentage growth than their respective state or territory balances, resulting in a further concentration of Australia's population within the capital cities. In 2012, 66% of Australians lived in a capital city. By 2061 this proportion is projected to increase to 74%.

KEY QUESTIONS

*What partnerships, business models
can help local Government
deliver more with less?*

		2061		
State	2012	Low growth scenarios (C)	Current trend (B)	High growth scenario
NSW total	7.3 million	10.8 million	11.5 million	12.6 million
Sydney	4.7 million	8.0 million	8.5 million	8.9 million
Balance	2.6 million	2.9 million	3 million	3.7 million
Victoria Total	5.6 million	9.0 million	10.3 million	12.1 million
Melbourne	4.2 million	7.6 million	8.6 million	9.8 million
Balance	1.4 Million	1.4 million	1.7 million	2.3 million
Queensland total	4.6 million	7.9 million	9.3 million	11.1 million
Brisbane	2.2 million	3.8 million	4.8 million	5.6 million
Balance	2.4 million	4.1 million	4.5 million	5.5 million
Western Australia total	2.4 million	5.4 million	6.4 million	7.7 million
Perth	1.9 million	4.4 million	5.4 million	6.6 million
Balance	500,000	975,000	950,800	1.1 million
South Australia total	1.7 million	2.1 million	2.3 million	2.6 million
Adelaide	1.3 million	1.7 million	1.9 million	2.2 million
Balance	377,900	373,700 *	387,400	451,200
Tasmania Total	512,200	460,900 #	565,700 #	714,000
Hobart	217,000	228,700	270,600	339,300
Balance	295,400	232,200	295,100	374,700
Northern Territory total	235,200	455,700	453,000	457,800
Darwin	131,900	254,800	225,900	182,000
Balance	103,200	203,000	227,100	273,700
ACT Total	375,100	612,400	740,900	904,100

* In the low growth scenario, the population for the balance of South Australia is projected to increase marginally over the next twenty years, peaking at 398,100 in 2033, before declining to 373,700 in 2061.

In the current trend scenario (2012) Tasmania's population increases slowly before levelling out by around 2046 and then decreasing marginally from 2047 onwards. In the low growth scenario Tasmania's population increases only slightly over the first 15 years and begins to decline from 2028 onwards⁹.

In the high growth scenario, Australia's growth rate initially increases to 1.9% per year and remains above the 20-year average (1.3%) until the middle of the century. Over the second half of the century, growth rates gradually decline, reaching 1.0% in 2071 and 0.8% in 2101. In the current (2012) trend scenario Australia's annual growth rate decreases from 1.7% in 2012 to 1.0% in 2045, and to 0.5% in 2101. In the low growth scenario Australia's annual growth rate decreases at a faster rate, reaching 1.0% in 2031 and 0.2% in 2101.

Climate Change

The CSIRO and Bureau of Meteorology have compiled different models for predicting the outcome of climate change in Australia. According to this work, droughts are predicted to increase in a large portion of southern Australia, ("medium" level of confidence). It is predicted that in the main the southern half of Australia will experience less rainfall in winter, spring or both (high or medium confidence). Every part of Australia will continue to experience increases in average temperature, and will have a higher frequency of hot days. This will also result in higher evaporation across Australia, which will continue to make drought conditions worse in the future.

People living in large cities can be more susceptible than non-urban dwellers to the effects of heatwaves as a result of the urban heat island effect. This is caused by the prevalence in cities of heat absorbing materials such as dark coloured pavements and roofs, concrete, urban canyons trapping hot air, and a lack of shade and green space in dense urban environments. It can result in substantially higher temperatures (particularly overnight) than surrounding non-urban areas.



<https://www.climatechangeinaustralia.gov.au/en/climate-projections/future-climate/regional-climate-change-explorer/super-clusters/>

Northern Australia

- Average temperatures will continue to increase in all seasons (very high confidence).
- More hot days and warm spells are projected with very high confidence.
- Changes to rainfall are possible but unclear.
- Increased intensity of extreme rainfall events is projected, with high confidence.
- Mean sea level will continue to rise and height of extreme sea-level events will also increase (very high confidence).
- With medium confidence, fewer but more intense tropical cyclones are projected.

The Rangelands

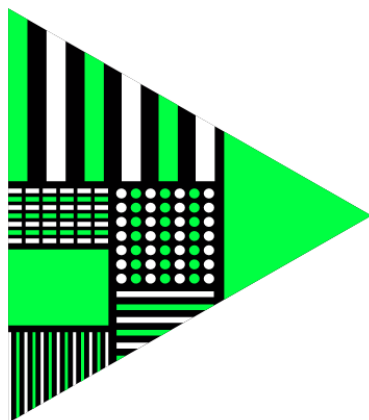
- Average temperatures will continue to increase in all seasons (very high confidence).
- More hot days and warm spells are projected with very high confidence. Fewer frosts are projected with high confidence.
- Changes to summer rainfall are possible but unclear. Winter rainfall is projected to decrease in the south with high confidence.
- Increased intensity of extreme rainfall events is projected, with high confidence.
- Mean sea levels will continue to rise and height of extreme sea-level events will also increase (very high confidence).

Eastern Australia

- Average temperatures will continue to increase in all seasons (very high confidence).
- More hot days and warm spells are projected with very high confidence. Fewer frosts are projected with high confidence.
- Average winter and spring rainfall is projected to decrease with medium confidence. Changes in summer and autumn are possible but unclear.
- Increased intensity of extreme rainfall events is projected, with high confidence.
- Mean sea level will continue to rise and height of extreme sea-level events will also increase (very high confidence).
- A harsher fire-weather climate in the future (high confidence).

Southern Australia

- Average temperatures will continue to increase in all seasons (very high confidence).
- More hot days and warm spells are projected with very high confidence. Fewer frosts are projected with high confidence.
- A continuation of the trend of decreasing winter rainfall is projected with high confidence. Spring rainfall decreases are also projected with high confidence. Changes to summer and autumn rainfall are possible but less clear.
- Increased intensity of extreme rainfall events is projected, with high confidence.
- Mean sea level will continue to rise and height of extreme sea-level events will also increase (very high confidence).
- A harsher fire-weather climate in the future (high confidence).



KEY QUESTIONS

How can local governments collaborate, build partnerships to address climate change?

Table 1 Climate Change Projections for selected Australian Cities

Variable	2030 (intermediate emission scenario)	2090 (intermediate emission scenario)	2090 (high emission scenario)
Adelaide			
Temperate	0.7	1.5	2.9
Rainfall (%)	-4	-7	-9
Days over 35°C (currently 20)	26	32	47
Alice Springs			
Temperate	1	2.1	4.4
Rainfall (%)	-2	-5	-4
Days over 35°C (currently 94)	113	133	168
Brisbane			
Temperate	0.9	1.8	3.7
Rainfall (%)	-4	-9	-16
Days over 35°C (currently 12)	18	27	55
Cairns			
Temperate	0.7	1.4	2.9
Rainfall (%)	0	-2	-2
Days over 35°C (currently 3)	5.5	11	48
Canberra			
Temperate	0.8	1.8	3.8
Rainfall (%)	-2	-6	-5
Days over 35°C (currently 20)	7.1	12	29
Darwin			
Temperate	0.9	1.8	3.7
Rainfall (%)	0	-1	+4
Days over 35°C (currently 11)	43	111	265
Dubbo			
Temperate	1	2.1	4.2
Rainfall (%)	-2	-4	-6
Days over 35°C (currently 22)	31	44	65
Hobart			
Temperate	0.6	1.4	2.9
Rainfall (%)	1	-1	-2
Days over 35°C (currently 1.6)	2	2.6	4.2
Melbourne			
Temperate	0.6	1.5	3
Rainfall (%)	-2	-7	-9
Days over 35°C (currently 11)	13	16	24
Perth			
Temperate	0.8	1.7	3.5
Rainfall (%)	-6	-12	-18
Days over 35°C (currently 28)	36	43	63
Sydney			
Temperate	0.9	1.8	3.7
Rainfall (%)	-3	-2	-3
Days over 35°C (currently 3.1)	4.3	6	11

Source: Webb, L.B. and Hennessy, K. 2015, *Projections for selected Australian cities, CSIRO and Bureau of Meteorology, Australia.*

Employment

Into the future, some of the most significant factors influencing employment will include change in industry structure, technological advances and globalisation. The trend towards employment requiring skills and training is also set to continue. The CSIRO estimates that while 44 per cent of Australian jobs are potentially at high risk of automation, this technology will also be responsible for the creation of new jobs. A projected growth area for regional economies is in the human services-related industries, particularly health care and social assistance for an ageing population. This will have significant implications for regional populations as service industries are more likely to cluster in regional centres than in smaller towns and rural areas. Tourism and related industries such as accommodation, food services and retail trade are also expected to continue to deliver economic growth in regional areas with help from the low Australian dollar. The knowledge economy, science, technology and finance will drive employment growth in urban areas.

Technology

The pace of technological change at present is increasing and almost daily we hear of new technologies that will disrupt existing markets and change the way our communities live, work, play and travel. It is difficult to predict which of these new technologies will come to fruition, let alone the full impact that they will have. It is also difficult to predict what is likely to occur in the future in terms of the type of technological changes and the speed of change. Forward planning is therefore problematic but it is reasonably safe to assume that drones and electric vehicles and semi-or fully autonomous vehicles (self-driving cars) will be part of our future. These will have dramatic impact on the look and feel of our communities and the services and infrastructure needed to support them.

Local government services that utilise Artificial Intelligence (AI) are already emerging. AI has the ability to tap into social media to learn about problems in real time. When people post or tweet about issues in the local area AI powered systems can improve council response times and reduce costs. Predictive elements in AI help councils analyse infrastructure issues and fix small problems before they grow larger. Modern systems can track water pressure and alert workers to fix pipes before they burst. The application of blockchain should allow local councils to reduce a great amount of transaction costs in the delivery of local services, while also providing greater transparency and participation for citizens.

Contact centre chat bots (virtual customer service assistants) can help the public to pay parking fines and rates, or apply for a permit at any time. Customer service AI can help community members find the information they need. Website AI can help individuals navigate online services. Some AI can even help residents with applications, guiding them through the process and suggesting additional services.

KEY QUESTIONS

How can local government embrace disruption and innovation?



AI technology is an opportunity to reimagine how future services can be delivered as well as gain value in:

- Reducing demand on services
- Improving efficiencies
- Enhancing the customer experience
- Driving better decision making from data insights

AI technology will not displace a team or service but complement it to truly be user-centric. It can reduce the burden of administrative tasks enabling staff to put their skills to more strategic and creative tasks and gain faster access to valuable insights. In doing so, the council is empowered to make better decisions for citizens.

AI has benefits for the workplace and citizens alike helping solve a problem and improving the lives of citizens. AI can have an enabling role in achieving this for local government today and for the 'council of the future.'

REFERENCES

PAGE FIVE - THE PRESENT:

¹ Interesting Facts about Australia's 25,000,000 population <http://www.abs.gov.au/websitedbs/D3310114.nsf/home/Interesting+Facts+about+Australia%E2%80%99s+population>

² Evans, M and Haussegger, V (2017) why are women so poorly represented in local government administrative leadership and what can be done about it? <http://www.5050foundation.edu.au/assets/reports/documents/online-gender-diversity-co-design-workshop-1-.pdf>

³ Joint select committee on constitutional recognition relating to the Aboriginal and Torres Strait Islander Peoples (2018) Interim report. The Parliament of the Commonwealth of Australia.

⁴ Australian Human Rights Commission (2016) The 'Leading for Change' blueprint

⁵ Clark, G (2018) Bullying endemic in councils, Fair Work turns staff away. Government News https://www.governmentnews.com.au/bullying-endemic-in-councils-fair-work-turns-staff-away/?utm_medium=email&utm_campaign=Newsletter%20-%2011th%20September%202018&utm_content=Newsletter%20-%2011th%20September%202018+Version+B+CID_250d36654e64011424c76af2e32234e8&utm_source=Campaign%20Monitor&utm_term=Bullying%20endemic%20in%20councils%20Fair%20Work%20turns%20staff%20away

PAGE SEVEN - THE FUTURE:

⁶ The McKell Institute (2016) Giving local governments the reboot: improving the financial sustainability of local governments.

⁷ Australian Bureau of Statistics (2018) Government Finance Statistics, Australia, 2016-17 Catalogue No: 55120 <http://www.abs.gov.au/ausstats/abs@.nsf/mf/5512.0>

⁸ Australian Local Government Association (2015) National State of the Assets Report

PAGE SEVEN - POPULATION

⁹ Source: ABS Catalogue 3222.0 - Population Projections, Australia, 2012 (base) to 2101 (LATEST ISSUE Released at 11:30 AM (CANBERRA TIME) 26/11/2013) [http://www.abs.gov.au/ausstats/abs@.nsf/Products/3222.0Main%20Features52012%20\(base\)%20to%202101?opendocument&tabname=Summary&prodno=3222.0&issue=2012%20\(base\)%20to%202101&num=&view=](http://www.abs.gov.au/ausstats/abs@.nsf/Products/3222.0Main%20Features52012%20(base)%20to%202101?opendocument&tabname=Summary&prodno=3222.0&issue=2012%20(base)%20to%202101&num=&view=) (downloaded 4 September 2018)



AUSTRALIAN
LOCAL GOVERNMENT
ASSOCIATION

AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION
8 Geils Court Deakin ACT 2600 PHONE (02) 6122 9400
EMAIL alga@alga.asn.au WEB www.alga.asn.au

ORDINARY MEETING OF THE COUNCIL

December 7, 2018

ITEM 1

BROKEN HILL CITY COUNCIL REPORT NO. 217/18

SUBJECT: ATTENDANCE AT THE AUSTRALIAN LOCAL GOVERNMENT
WOMEN'S ASSOCIATION CONFERENCE 2019 11/174

Recommendation

1. That Broken Hill City Council Report No. 217/18 dated December 7, 2018, be received.
2. That Council considers Councillor representation to the 2019 Australian Local Government Women's Conference to be held in Liverpool, 4-6 April 2019.
3. That interested Councillors provide completed travel forms to the Executive Support Officer by the close of business Friday, 21 December 2018.

Executive Summary:

The 2019 Australian Local Government Women's Association (NSW) Annual Conference will be held in Liverpool on 4-6 April, 2019. The Conference theme for 2019 is "Make Your Mark".

Report:

Conference attendance will promote Council's strong support of Women in Local Government, by way of networking with other NSW Council elected members, General Managers and staff; and participating in the Conference workshops and keynote speakers program.

The Australian Local Government Women's Association NSW is the state's peak representative body supporting women who are in any way involved in local government. The group aims to promote gender equality within councils for both elected representatives and staff, and encourages women to embrace challenges and be the best version of themselves.

The theme for the 2019 conference "Make Your Mark" and the event will encourage and inspire women to make their mark, not only in Local Government, but all aspects of their lives.

The three day conference will include a line-up of guest speakers, and provides an opportunity for delegates to exchange ideas, network, debate and engage in cross-council collaboration on issues affecting women in Local Government.

Attached to this report is the conference program and registration papers.

Strategic Direction:

Key Direction: 4. Our Leadership
Objective: 4.2 Our leaders make smart decisions
Function: Leadership & Governance
DP Action: 4.2.1.13 Accept opportunities to attend training and events that provide value through information, ideas and solutions that add value to our community

Relevant Legislation:

Not applicable.

Financial Implications:

The following costs are provided:

Conference Registration per person	\$1,080.00
Return Airfares BH-Sydney per person (price dependent on availability)	\$950.00
Return shuttle bus	\$230.00
Limit for accommodation per person per night	\$300.00/night

Councillors will also be reimbursed for any out-of-pocket travel expenses as per Council's adopted Councillor Support Policy.

Attachments

1. [↓](#) ALGWA Conference Program

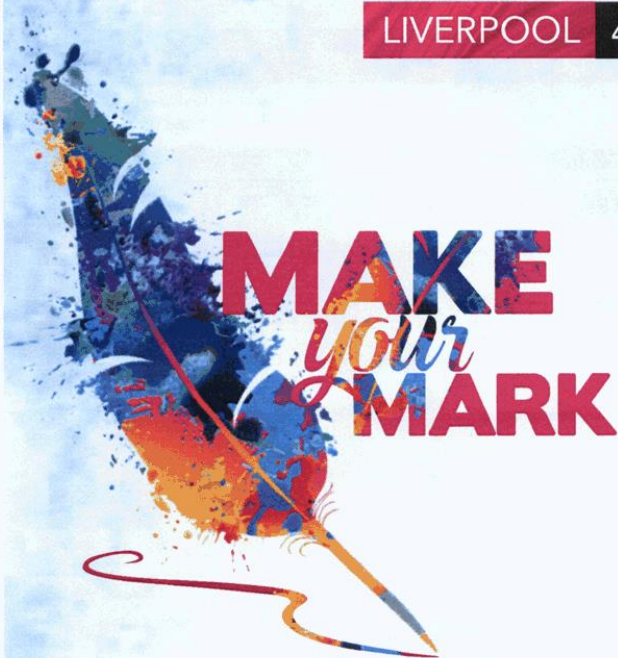
JAMES RONCON
GENERAL MANAGER



**AUSTRALIAN LOCAL
GOVERNMENT WOMEN'S
ASSOCIATION
NEW SOUTH WALES BRANCH**

ALGWA NSW ANNUAL CONFERENCE

LIVERPOOL 4-6 APRIL 2019



Liverpool City Council is proud to be the host city for the 2019 Australian Local Government Women's Association NSW Branch Annual Conference.

The Australian Local Government Women's Association NSW Branch (ALGWA) supports and promotes women in local government through advocacy, advice and action. The Annual Conference is an opportunity to come together and engage in learning and networking that will assist in personal and professional development.

The conference will be hosted over three days at Liverpool's premier arts and cultural institution, Casula Powerhouse Arts Centre. Women and men working or interested in local government can look forward to engaging speakers, workshops, social events, wellness activities and networking dinners that will encourage and inspire women to make their mark, not only on the industry, but all aspects of their lives.

REGISTER NOW

**THURSDAY 4 APRIL –
SATURDAY 6 APRIL 2019**

**CASULA POWERHOUSE
ARTS CENTRE,
1 POWERHOUSE ROAD,
CASULA, 2170**

Registrations, accommodation options and
conference information:
www.liverpool.nsw.gov.au/council/algwa-2019

Conference enquiries:
MakeYourMark2019@liverpool.nsw.gov.au

ALGWA:
www.algwa.org.au

**LIVERPOOL
CITY
COUNCIL**



Program

THURSDAY 4TH APRIL

4pm – 6pm	Registrations Open <i>Casula Powerhouse Arts Centre</i>
6pm – 8pm	Mayoral Civic Welcome

FRIDAY 5TH APRIL

7am – 8.15am	Fitness Activity BodyBalance by the river <i>Casula Powerhouse Arts Centre</i>
8.15am – 9am	Networking Breakfast and Registrations <i>Casula Powerhouse Arts Centre</i>
8.30am – 4pm	Registrations Open <i>Casula Powerhouse Arts Centre</i>
9.15am	MC Welcome and Housekeeping Chloe Esposito <i>Theatre</i>
9.20am	Mayor's Official Welcome Mayor Wendy Waller
9.30am	Official Welcome Address ALGWA President Marianne Saliba
9.40am	Keynote Speaker Jessica Rowe Be Brave and Bold
10.40am	Sponsor Speaker United Services Union
11.10am	Morning Tea <i>Turbine Hall</i>
11.30am	Avril Henry Emotional Intelligence and Resilience
12.30pm	Chloe Esposito The numerous factors to success in sport and life
1pm	Lunch <i>Turbine Hall</i>
2pm	Concurrent Workshops 1. Janelle Nisbet – Resilience 2. Dr Neryl East – Communicating with Credibility and Influence
3pm	Discussion Panel
3.45pm	Conference close
7pm – 10pm	Networking Cocktail Dinner <i>Western Sydney University Rooftop</i>

SATURDAY 6TH APRIL	
7.30am – 8.30am	Wellness Activity Painting by the river
8.30am – 9.30am	Networking Breakfast <i>Casula Powerhouse Arts Centre</i>
8.30am – 9.30am	Nominations for Executive/President <i>Performance Space</i>
9.30am	MC Opening Chloe Esposito
9.40am	Leonie McKeon Chinese Negotiation Strategies
9.40am – 11am	Voting for Executive/President <i>Performance Space</i>
10.40	Morning Tea <i>Turbine Hall</i>
11am	Janelle Nisbet Interpersonal Effectiveness
12pm	Conference Bids for 2021
12.30 – 2pm	Voting for Conference location 2021
12.30pm	ALGWA Hot Spots Session and wrap up
1.30pm	Lunch <i>Turbine Hall</i>
2pm	ALGWA General Meeting <i>Theatre (TBC)</i>
2.00pm – 4pm	Bullseyes or Bargains? Choose from: Target practice Spend the afternoon working on your aim at Liverpool City Archers OR Retail Therapy Make your mark on the local economy at discounted prices at Fashion Spree outlets
7pm – 11pm	Gala Dinner <i>Casula Powerhouse Arts Centre</i> Theme: Garden Party

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amazon.com.au



Register now

To register online or for more information, please visit
www.liverpool.nsw.gov.au/council/algwa-2019

DELEGATE DETAILS

First Name

Surname

Organisation

Position

Postal address – street number, street name, suburb, state, postcode

Contact phone number

Email address

ACCOMPANYING PARTNER/GUEST DETAILS

First name

Surname

ADDITIONAL INFORMATION Please note any special requirements you have including:

Dietary

Access

Other

Please indicate your attendance to early morning wellness sessions:

- ☐ Friday 5 April 2019 – BodyBalance by the river (limited places available)
☐ Saturday 6 April 2019 – Painting by the river

Please indicate your preference of workshops held on Friday 5 April 2019:

- ☐ Janelle Nisbet – Building Resilience
☐ Dr Neryl East – Communicating with credibility and influence

Please indicate your attendance at the following social networking events:

- ☐ Thursday 4 April 2019 – Welcome Reception
☐ Friday 5 April 2019 – Networking Cocktail Dinner
☐ Saturday 6 April 2019 – Garden Party Gala Dinner
☐ Guest/Partner (\$185) – Garden Party Gala Dinner

Please indicate your preference for the social activities held on Saturday 6 April 2019:

- ☐ Shopping at Fashion Spree
☐ Archery (limited to first 30 RSVPs)

**For shuttle bus purposes, please
add the name of your hotel:**

Please note: depending on the number of bookings, buses will be running between Mercure Liverpool and Quest Liverpool and the conference venue.

Registration Fees

Registration Type	ALGWA Member (inc GST)	Non-Member (inc GST)
Early Bird Includes Welcome Reception, all conference sessions and meals, Networking Cocktail Dinner and Gala Dinner <i>*Available until 20 January 2019</i>	<input type="checkbox"/> \$980	<input type="checkbox"/> \$1080
Standard Includes Welcome Reception, all conference sessions and meals, Networking Cocktail Dinner and Gala Dinner	<input type="checkbox"/> \$1080	<input type="checkbox"/> \$1190
One day registration Includes conference sessions and conference meals	<input type="checkbox"/> \$630	<input type="checkbox"/> \$680
Networking Cocktail Dinner	<input type="checkbox"/> \$100	<input type="checkbox"/> \$110
Gala Dinner	<input type="checkbox"/> \$170	<input type="checkbox"/> \$185
Extra Partner	<input type="checkbox"/> \$185	<input type="checkbox"/> \$185
Become an ALGWA NSW Member		<input type="checkbox"/> \$80
Total Amount Payable		

Important Information

Attendance will be confirmed on receipt of full payment. Please note that the program and speakers list are subject to change without notice. Information collected on this form will be used for conference purposes only and will not be provided to third parties without your consent.

Cancellation Policy

Should you not be able to attend the conference, you are welcome to send an alternate delegate in your place. Cancellations will be accepted until Friday 4 March 2019 and will incur a \$100 processing fee.

Cancellations after this date will incur the full registration fee. All cancellations for change of delegate must be provided in writing to **MakeYourMark2019@liverpool.nsw.gov.au**

Payment Options

I would like to pay by:

- ☐ Mastercard ☐ Company Cheque
☐ Visa ☐ Direct Deposit

If you have selected to pay by credit card, an invoice will be sent to your nominated email address.

If paying by direct deposit,
please email the EFT advice to
MakeYourMark2019@liverpool.nsw.gov.au

Bank: Commonwealth Bank
Account Name: Liverpool City Council
BSB: 062 196
Account Number: 1090 8009

Total amount payable:

Is an invoice required for your payment?

- ☐ Yes ☐ No

Please note, a 0.5% transaction fee will be charged on all credit card transactions.
Cardholder signature is required before processing.

Return your completed **Registration Form** to us by **20 January 2019** to secure **Early Bird** rates, otherwise, return by **7 March 2019**.

Email: **MakeYourMark2019@liverpool.nsw.gov.au**

ORDINARY MEETING OF THE COUNCIL

December 6, 2018

ITEM 1**BROKEN HILL CITY COUNCIL REPORT NO. 218/18****SUBJECT:** **INVESTMENT REPORT FOR NOVEMBER 2018** **17/82****Recommendation**

1. That Broken Hill City Council Report No. 218/18 dated December 6, 2018, be received.

Executive Summary:

The *Local Government (General) Regulation 2005* (Part 9, Division 5, Clause 212), effective from 1 September 2005, requires the Responsible Accounting Officer of a Council to provide a written report setting out details of all monies that have been invested under Section 625 (2) of the *Local Government Act 1993*, as per the Minister's Amended Investment Order gazetted 11 March 2011. The Responsible Accounting Officer must also include in the report, a certificate as to whether the investment has been made in accordance with the Act, the Regulations and the Council's Investment Policy.

As at 30 November 2018, Council's Investment Portfolio had a current market valuation of \$28,808,501 or principal value (face value) of \$28,740,021 and was compliant with all legislative and policy requirements.

Report:

Council's investments as at 30 November 2018 are detailed in Attachment 1.

Portfolio Summary		
Portfolio Performance vs. RBA Cash Rate	✓	Council's investment performance did exceed benchmark.
Investment Policy Compliance		
Legislative Requirements	✓	Compliant with policy
Portfolio Credit Rating Limit	✓	Compliant with policy
Institutional Exposure Limits	✓	Compliant with policy
Term to Maturity Limits	✓	Compliant with policy

Market Review**Global issues**

The sell-off in global share markets in October cooled off in November as has been historically the case. Although still a bit jittery, investors were encouraged by a drop in oil prices and word from the US Federal Reserve that it would likely slow down further interest rate increases. November ended with world leaders gathering for a highly anticipated G20 meeting. Indications of a pause in new tariffs between the US and China, at least for 3 months, gave the markets a positive send off for the month. In Europe, Brexit negotiations within the UK Parliament will soon take centre stage. Analysts are predicting a high likelihood of the

Parliament voting no on PM May's proposal leaving a messy range of possible outcomes, including another general election and/or a new Brexit referendum.

Domestic issues

In Australia, actions taken by the banks, and encouraged by the RBA, to cool the housing market in Australia's east coast cities have had their desired results. Aided by a reduction in overseas buyers, stricter credit approvals have contributed to house prices in Sydney and Melbourne declining on average by 8% and nearly 6% respectively for the year. Meanwhile, Hobart home prices are up over 9% for past 12 months. RBA Governor Lowe acknowledged in a recent speech that the banks' tightening of credit may have already gone too far and that wage growth may remain stagnant even if the unemployment rate drops from the current 5% to 4.5%.

Interest rates

Simmering concerns around a slowdown in global growth due to US trade policy and Brexit uncertainty aided in a rise in interest rates in the 3yr -5yr range over the month. Meanwhile, with the exception of a few banks, short dated term deposit rates were largely unchanged over November. The best indicative 3-month TD from an Australian major at month end was 2.71%, while the others were in the 2.45-2.60 area. The same major's best 12 month rate was at 2.78%, while the others were at 2.65%. Meanwhile, the best rates among the lower rated banks were in the 2.65%-2.75% range across 3-12 months, up 5bps from October

Investment Portfolio Commentary

Council's investment portfolio posted a return of -0.81%pa for the month of November versus the bank bill index benchmark return of 1.90%pa. For the financial year to date, the investment portfolio returned 0.79%pa, underperforming the bank bill index benchmark's 2.02%pa by 1.23%pa.

During November, Council's investment portfolio had \$2m in term deposits mature with a weighted average rate of approximately 2.73%pa. The investments were rolled over in new TDs averaging approximately 2.70%pa.

The T-Corp MT and LT Growth Funds were down 0.4% and 1.0% respectively during the month. Australian shares continued to bear the brunt of trade war talk, down 2.2%, with sectors exposed to global economic growth such as Energy (-10.7%) and Materials (-4.7%) being the worst performing sectors. Financials (+1.4%) led the gains. Overseas markets were mixed with the US S&P 500 (+2.0%), Chinese S&P 300 (+0.6%) and Japanese S&P 500 (+1.3%) posting gains, while the European S&P 350 (-0.7%) fell.

Council's Portfolio by Source of Funds – November 2018

As at 30 November 2018, Council's Investment Portfolio had a current market valuation of \$28,808,501 or principal value (face value) of \$28,740,021 and was compliant with all legislative and policy requirements.

	Source of Funds	Principal Amount
GENERAL FUND	Operating Capital & Internal Restrictions	\$19,407,735
	Accommodation Bonds Reserve	\$45,000
	Royalties Reserve	\$590,000
	Domestic Waste Management Reserve	\$6,232,286
	Grants	\$2,004,000
	Developer Contributions	\$461,000
	TOTAL PORTFOLIO	\$28,740,021

Certificate by Responsible Accounting Officer

All investments have been placed in accordance with Council's Investment Policy, Section 625 of the *Local Government Act 1993* (as amended), the Revised Ministerial Investment Order gazetted 11 February 2011, Clause 212 of the *Local Government (General) Regulations 2005* and Third Party Investment requirements of the then Department Local Government Circular 06-70. Council continues to obtain independent financial advice on its investment portfolio in accordance with the then Department of Local Government Circular of 16 September 2008.

Strategic Direction:

- Key Direction 4: Our Leadership
- Objective 4.1: Openness and Transparency in Decision Making
- Action 4.1.1.13: Maintain good governance and best practice methods and ensure compliance with various guidelines and legislation.

Relevant Legislation:

This report is provided for Council's consideration in compliance with the requirements of *Part 9, Division 5, Clause 212 of the Local Government (General) Regulations 2005*.

Financial Implications:

The recommendation has no financial impact.

Attachments

1. [↓](#) December 2018 Investment Report

JAY NANKIVELL
CHIEF FINANCIAL OFFICER

JAMES RONCON
GENERAL MANAGER



Investment Summary Report
November 2018

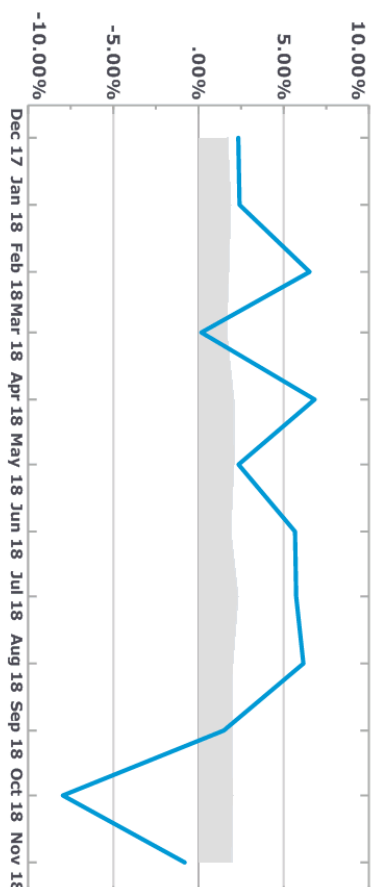
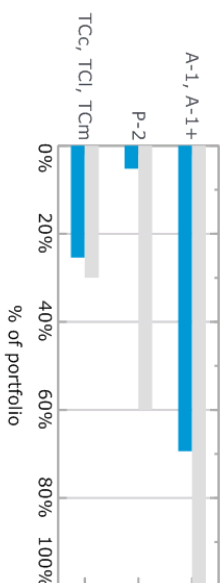


Broken Hill City Council

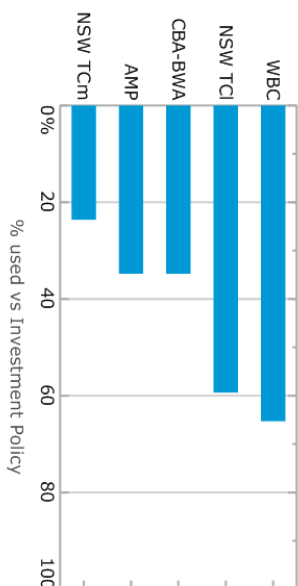
Executive Summary

**Investment Holdings**

	Face Value (\$)	Current Value (\$)	Current Yield (%)
Cash	8,441,109.56	8,441,109.56	2.16
Managed Funds	7,298,911.39	7,298,911.39	-9.58
Term Deposit	13,000,000.00	13,068,479.60	2.70
	28,740,020.95	28,808,500.55	-0.58

Investment Performance**Total Credit Exposure****Investment Policy Compliance****Term to Maturities**

Portfolio Exposure
Investment Policy Limit



Maturity Profile	Face Value (\$)	Policy Max
Between 0 and 1 Year	28,740,021	100% 100%

28,740,021

Broken Hill City Council

Investment Holdings Report



Cash Accounts

Face Value (\$)	Current Yield	Institution	Credit Rating	Current Value (\$)	Deal No.	Reference
3,241,040.19	1.3700%	Westpac Group	A-1+	3,241,040.19	473409	Cheque
5,200,069.37	2.6500%	Westpac Group	A-1+	5,200,069.37	535442	90d Notice
8,441,109.56	2.1585%			8,441,109.56		

Managed Funds

Face Value (\$)	Current Yield	Institution	Credit Rating	Fund Name	Current Value (\$)	Deal No.	Reference
145,287.77	1.8693%	NSW T-Corp (Cash)	TCC	Cash Fund	145,287.77	535329	
5,116,721.95	-11.9762%	NSW T-Corp (LT)	TCL	Long Term Growth Fund	5,116,721.95	536442	
2,036,901.67	-4.3633%	NSW T-Corp (MT)	Tcm	Medium Term Growth Fund	2,036,901.67	536441	
7,298,911.39	-9.5761				7,298,911.39		

Term Deposits

Maturity Date	Face Value (\$)	Rate	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Coupon Frequency	Reference
5-Dec-18	500,000.00	2.7000%	Bankwest	A-1+	500,000.00	25-Jul-18	504,771.23	536872	4,771.23	At Maturity	
10-Dec-18	500,000.00	2.7000%	Bankwest	A-1+	500,000.00	9-Aug-18	504,216.44	536939	4,216.44	At Maturity	
19-Dec-18	500,000.00	2.4000%	Bankwest	A-1+	500,000.00	24-Oct-18	501,249.32	537260	1,249.32	At Maturity	
2-Jan-19	500,000.00	2.7000%	Bankwest	A-1+	500,000.00	1-Aug-18	504,512.33	536903	4,512.33	At Maturity	
9-Jan-19	500,000.00	2.6500%	National Australia Bank	A-1+	500,000.00	5-Sep-18	503,158.22	537070	3,158.22	At Maturity	
16-Jan-19	500,000.00	2.6200%	IMB Ltd	P-2	500,000.00	29-Aug-18	503,373.70	537020	3,373.70	At Maturity	
23-Jan-19	500,000.00	2.6500%	IMB Ltd	P-2	500,000.00	29-Aug-18	503,412.33	537021	3,412.33	At Maturity	
30-Jan-19	500,000.00	2.6500%	IMB Ltd	P-2	500,000.00	29-Aug-18	503,412.33	537022	3,412.33	At Maturity	
8-Feb-19	500,000.00	2.8000%	AMP Bank	A-1	500,000.00	8-Aug-18	504,410.96	536930	4,410.96	At Maturity	
13-Feb-19	500,000.00	2.6700%	National Australia Bank	A-1+	500,000.00	10-Oct-18	501,901.92	537204	1,901.92	At Maturity	
20-Feb-19	500,000.00	2.6700%	Bankwest	A-1+	500,000.00	3-Oct-18	502,157.95	537174	2,157.95	At Maturity	
27-Feb-19	500,000.00	2.7500%	Bankwest	A-1+	500,000.00	22-Aug-18	503,804.79	536999	3,804.79	At Maturity	

Broken Hill City Council

Investment Holdings Report

BROKEN HILL
CITY COUNCIL

Term Deposits										
Maturity Date	Face Value (\$)	Rate	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Coupon Frequency Reference
8-Mar-19	500,000.00	2.8000%	AMP Bank	A-1	500,000.00	10-Aug-18	504,334.25	536942	4,334.25	At Maturity
13-Mar-19	500,000.00	2.7600%	Bankwest	A-1+	500,000.00	22-Aug-18	503,818.63	537000	3,818.63	At Maturity
20-Mar-19	500,000.00	2.7700%	Bankwest	A-1+	500,000.00	22-Aug-18	503,832.47	537001	3,832.47	At Maturity
27-Mar-19	500,000.00	2.6800%	National Australia Bank	A-1+	500,000.00	24-Oct-18	501,395.07	537259	1,395.07	At Maturity
3-Apr-19	500,000.00	2.6500%	Bankwest	A-1+	500,000.00	14-Nov-18	500,617.12	537323	617.12	At Maturity
8-Apr-19	500,000.00	2.8000%	AMP Bank	A-1	500,000.00	10-Aug-18	504,334.25	536943	4,334.25	At Maturity
17-Apr-19	500,000.00	2.7500%	AMP Bank	A-1	500,000.00	10-Oct-18	501,958.90	537206	1,958.90	At Maturity
24-Apr-19	500,000.00	2.7500%	AMP Bank	A-1	500,000.00	10-Oct-18	501,958.90	537207	1,958.90	At Maturity
1-May-19	500,000.00	2.7100%	National Australia Bank	A-1+	500,000.00	22-Nov-18	500,334.11	537340	334.11	At Maturity
8-May-19	500,000.00	2.7500%	AMP Bank	A-1	500,000.00	10-Oct-18	501,958.90	537208	1,958.90	At Maturity
15-May-19	500,000.00	2.7000%	National Australia Bank	A-1+	500,000.00	7-Nov-18	500,887.67	537304	887.67	At Maturity
22-May-19	500,000.00	2.6500%	AMP Bank	A-1	500,000.00	31-Oct-18	501,125.34	537278	1,125.34	At Maturity
29-May-19	500,000.00	2.7000%	AMP Bank	A-1	500,000.00	24-Oct-18	501,431.51	537261	1,431.51	At Maturity
	500,000.00	2.7000%	National Australia Bank	A-1+	500,000.00	28-Nov-18	500,110.96	537358	110.96	At Maturity
	13,000,000.00	2.6992%			13,000,000.00		13,068,479.60		68,479.60	

Broken Hill City Council

Accrued Interest Report - November 2018



Accrued Interest Report									
Investment	Deal No.	Ref	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Accrued (\$)	Percentage Return
Cash									
Westpac Group	473409	Cheque	3,241,040.19			2,447.57	30	2,447.57	1.37%
Westpac Group	535442	90d Notice	5,200,069.37			11,301.56	30	11,301.56	2.65%
Cash Total						13,749.13		13,749.13	2.27%
Managed Funds									
Cash Fund	535329		145,287.77	29-May-17			30	220.99	1.87%
Medium Term Growth Fund	536441		2,036,901.67	12-Feb-18			30	-7,482.76	-4.36%
Long Term Growth Fund	536442		5,116,721.95	09-Feb-18			30	-53,929.24	-11.98%
Managed Funds Total								-61,191.01	-9.66%
Term Deposits									
National Australia Bank	536724		500,000.00	07-Jun-18	07-Nov-18	5,721.78	6	224.38	2.73%
Bankwest	536859		500,000.00	20-Jul-18	14-Nov-18	4,407.53	13	489.72	2.75%
Bankwest	536860		500,000.00	20-Jul-18	21-Nov-18	4,671.23	20	753.42	2.75%
Bankwest	536871		500,000.00	25-Jul-18	28-Nov-18	4,660.27	27	998.63	2.70%
Bankwest	536872		500,000.00	25-Jul-18	05-Dec-18		30	1,109.59	2.70%
Bankwest	536939		500,000.00	09-Aug-18	10-Dec-18		30	1,109.59	2.70%
Bankwest	537260		500,000.00	24-Oct-18	19-Dec-18		30	986.31	2.40%
Bankwest	536903		500,000.00	01-Aug-18	02-Jan-19		30	1,109.59	2.70%
National Australia Bank	537070		500,000.00	05-Sep-18	09-Jan-19		30	1,089.04	2.65%
IMB Ltd	537020		500,000.00	29-Aug-18	16-Jan-19		30	1,076.71	2.62%
IMB Ltd	537021		500,000.00	29-Aug-18	23-Jan-19		30	1,089.04	2.65%
IMB Ltd	537022		500,000.00	29-Aug-18	30-Jan-19		30	1,089.04	2.65%
AMP Bank	536930		500,000.00	08-Aug-18	08-Feb-19		30	1,150.69	2.80%

Broken Hill City Council

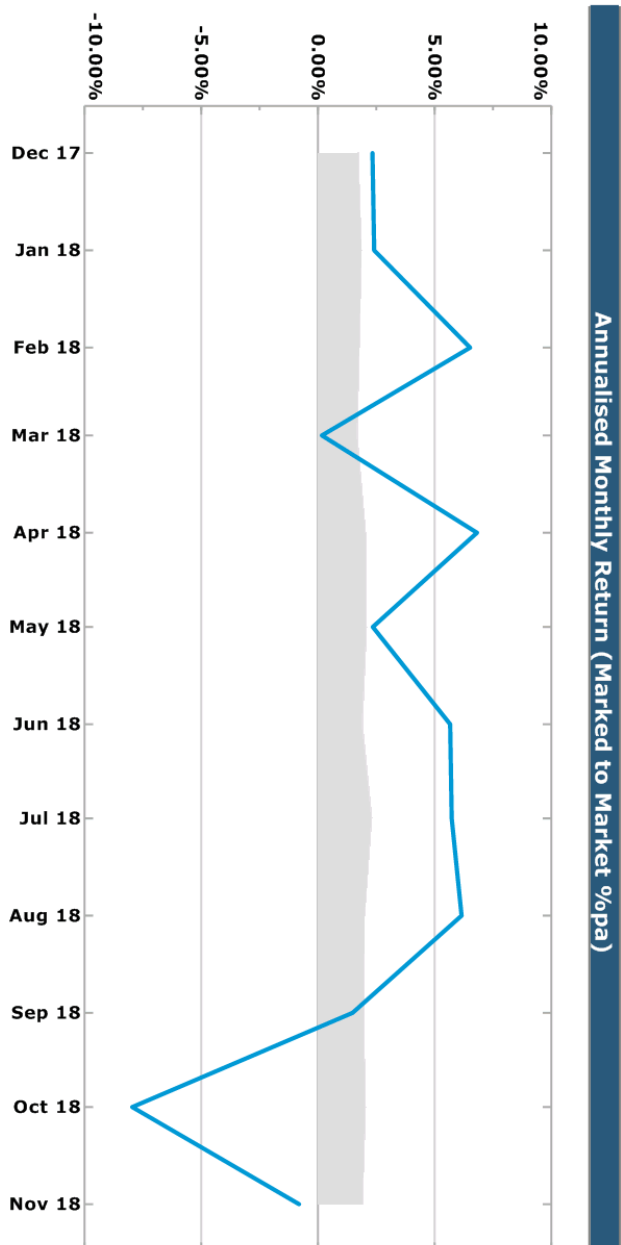
Accrued Interest Report - November 2018



Accrued Interest Report									
Investment	Deal No.	Ref	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Accrued (\$)	Percentage Return
National Australia Bank	537204		500,000.00	10-Oct-18	13-Feb-19		30	1,097.26	2.67%
Bankwest	537174		500,000.00	03-Oct-18	20-Feb-19		30	1,097.27	2.67%
Bankwest	536999		500,000.00	22-Aug-18	27-Feb-19		30	1,130.13	2.75%
AMP Bank	536942		500,000.00	10-Aug-18	08-Mar-19		30	1,150.69	2.80%
Bankwest	537000		500,000.00	22-Aug-18	13-Mar-19		30	1,134.25	2.76%
Bankwest	537001		500,000.00	22-Aug-18	20-Mar-19		30	1,138.36	2.77%
National Australia Bank	537259		500,000.00	24-Oct-18	27-Mar-19		30	1,101.37	2.68%
Bankwest	537323		500,000.00	14-Nov-18	03-Apr-19		17	617.12	2.65%
AMP Bank	536943		500,000.00	10-Aug-18	08-Apr-19		30	1,150.69	2.80%
AMP Bank	537206		500,000.00	10-Oct-18	17-Apr-19		30	1,130.13	2.75%
AMP Bank	537207		500,000.00	10-Oct-18	24-Apr-19		30	1,130.13	2.75%
National Australia Bank	537340		500,000.00	22-Nov-18	01-May-19		9	334.11	2.71%
AMP Bank	537208		500,000.00	10-Oct-18	08-May-19		30	1,130.13	2.75%
National Australia Bank	537304		500,000.00	07-Nov-18	08-May-19		24	887.67	2.70%
AMP Bank	537278		500,000.00	31-Oct-18	15-May-19		30	1,089.04	2.65%
AMP Bank	537261		500,000.00	24-Oct-18	22-May-19		30	1,130.14	2.75%
National Australia Bank	537358		500,000.00	28-Nov-18	29-May-19		3	110.96	2.70%
Term Deposits Total						19,460.81		28,835.20	2.70%
						33,209.94		-18,606.68	-8.1%

Broken Hill City Council

Investment Performance Report



■ Portfolio Annualised Return

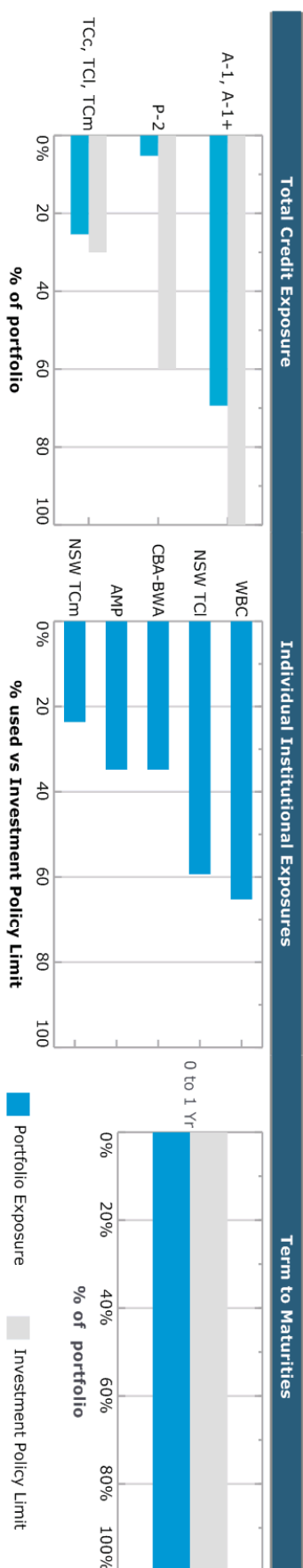
■ AusBond BB Index Annualised Return

Historical Performance Summary

	Portfolio	AusBond BB Index	Outperformance
Nov 2018	-0.81%	1.90%	-2.70%
Last 3 Months	-2.57%	1.94%	-4.52%
Last 6 Months	1.58%	1.99%	-0.42%
Financial Year to Date	0.79%	2.02%	-1.23%
Last 12 months	2.45%	1.91%	0.54%

Broken Hill City Council

Investment Policy Compliance Report



Credit Rating	Face Value (\$)	Policy Max
Short Term A-1	4,000,000	
Short Term A-1+	15,941,110	
Short Term	19,941,110	69% 100%
Short Term P-2	1,500,000	
Short Term	1,500,000	5% 60%
Short Term TCC	145,288	
Short Term TCI	5,116,722	
Short Term TCm	2,036,902	
Short Term	7,298,911	25% 30%
Total	28,740,021	100%

	% used vs Investment Policy Limit
Westpac Group (A-1+, AA-)	65%
NSW T-Corp (LT) (TCI, TCI)	59%
Commonwealth Bank of Australia (A-1+, AA-)	35%
AMP Bank (A-1, A)	35%
NSW T-Corp (MT) (TCm)	24%
National Australia Bank (A-1+, AA-)	23%
IMB Ltd (P-2, Baa1)	21%
NSW T-Corp (Cash) (TCC)	2%

Detailed Maturity Profile	Face Value (\$)	Policy Max
00. Cash + Managed Funds	15,740,021	55%
01. Less Than 30 Days	1,500,000	5%
02. Between 30 Days and 60 Days	2,000,000	7%
03. Between 60 Days and 90 Days	2,500,000	9%
04. Between 90 Days and 180 Days	6,500,000	23%
05. Between 180 Days and 365 Days	500,000	2%
Total	28,740,021	

✓ = compliant
X = non-compliant

Broken Hill City Council

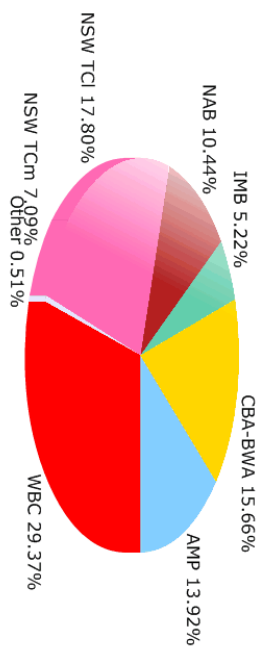
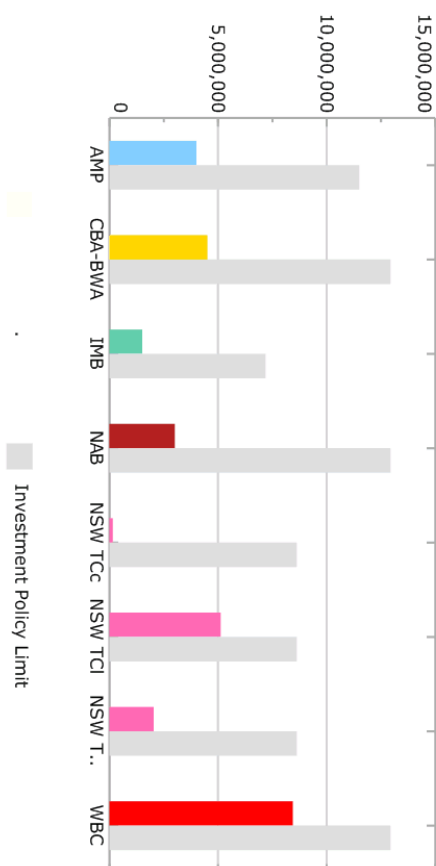
Individual Institutional Exposures Report



Individual Institutional Exposures

Parent Group	Credit Rating	Portfolio Exposure (\$)	Investment Policy Limit (\$)
AMP Bank	A, A-1	4,000,000	11,496,008
Commonwealth Bank of Australia	A-1+, AA-	4,500,000	12,933,009
IMB Ltd	P-2, Baa1	1,500,000	7,185,005
National Australia Bank	A-1+, AA-	3,000,000	12,933,009
NSW T-Corp (Cash)	TCC	145,288	8,622,006
NSW T-Corp (LT)	TCI	5,116,722	8,622,006
NSW T-Corp (MT)	TCm	2,036,902	8,622,006
Westpac Group	A-1+, AA-	8,441,110	12,933,009
		28,740,021	

Individual Institutional Exposure Charts



Broken Hill City Council
Cash Flows Report**Current Month Cashflows**

<u>Transaction Date</u>	<u>Deal No.</u>	<u>Cashflow Counterparty</u>	<u>Asset Type</u>	<u>Cashflow Description</u>	<u>Cashflow Received</u>
7-Nov-18	536724	National Australia Bank	Term Deposits	Maturity Face Value - Received	500,000.00
		National Australia Bank	Term Deposits	Interest - Received	5,721.78
				<u>Deal Total</u>	<u>505,721.78</u>
	537304	National Australia Bank	Term Deposits	Settlement Face Value - Paid	-500,000.00
				<u>Deal Total</u>	<u>-500,000.00</u>
				Day Total	5,721.78
14-Nov-18	536859	Bankwest	Term Deposits	Maturity Face Value - Received	500,000.00
		Bankwest	Term Deposits	Interest - Received	4,407.53
				<u>Deal Total</u>	<u>504,407.53</u>
	537323	Bankwest	Term Deposits	Settlement Face Value - Paid	-500,000.00
				<u>Deal Total</u>	<u>-500,000.00</u>
				Day Total	4,407.53
21-Nov-18	536860	Bankwest	Term Deposits	Maturity Face Value - Received	500,000.00
		Bankwest	Term Deposits	Interest - Received	4,671.23
				<u>Deal Total</u>	<u>504,671.23</u>
				Day Total	504,671.23
22-Nov-18	537340	National Australia Bank	Term Deposits	Settlement Face Value - Paid	-500,000.00
				<u>Deal Total</u>	<u>-500,000.00</u>
				Day Total	-500,000.00
28-Nov-18	536871	Bankwest	Term Deposits	Maturity Face Value - Received	500,000.00
		Bankwest	Term Deposits	Interest - Received	4,660.27
				<u>Deal Total</u>	<u>504,660.27</u>
	537358	National Australia Bank	Term Deposits	Settlement Face Value - Paid	-500,000.00
				<u>Deal Total</u>	<u>-500,000.00</u>
				Day Total	4,660.27
				Net Cash Movement for Period	19,460.82

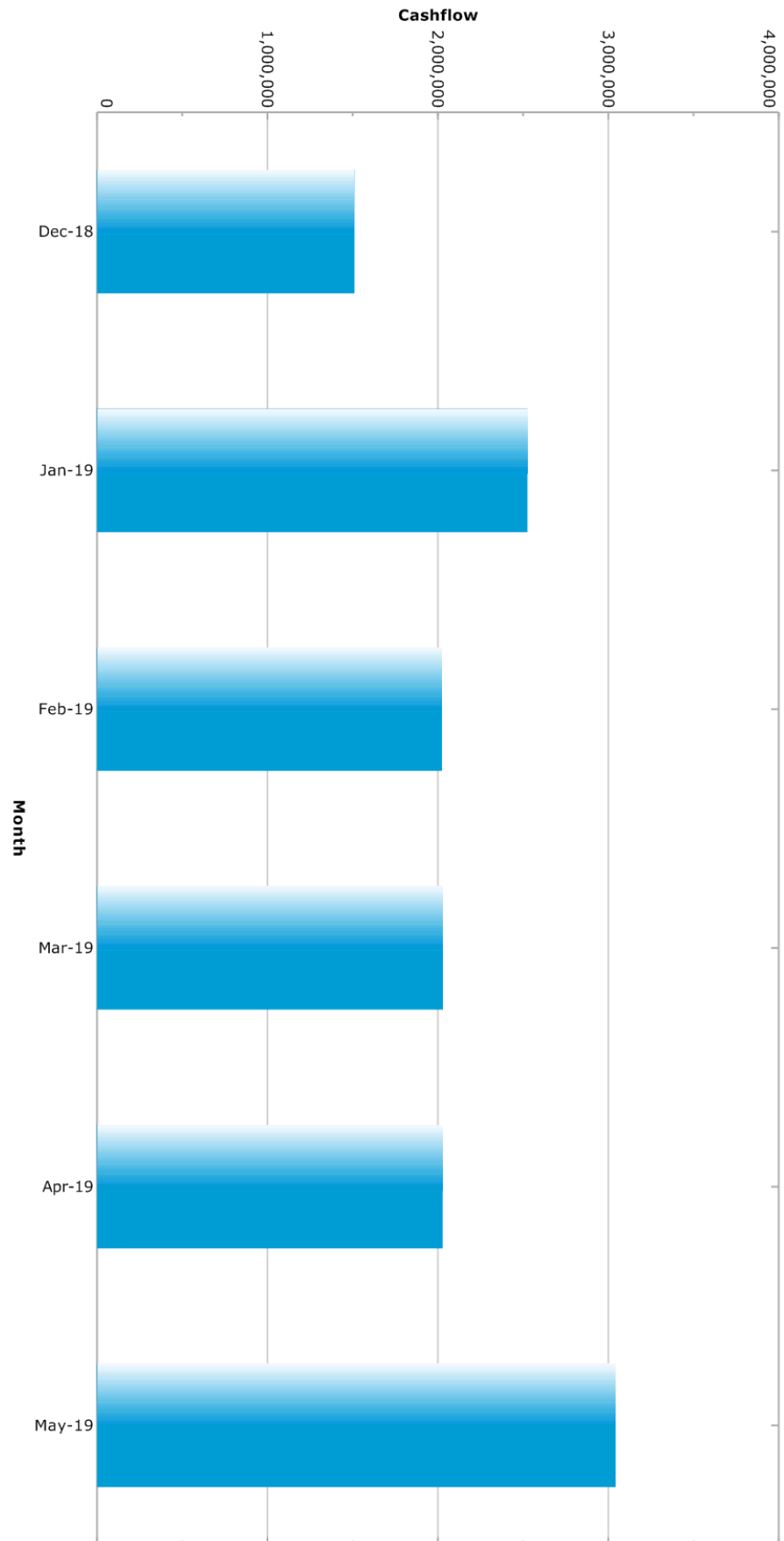
Broken Hill City Council

Cash Flows Report

**Next Month Cashflows**

<u>Transaction Date</u>	<u>Deal No.</u>	<u>Cashflow Counterparty</u>	<u>Asset Type</u>	<u>Cashflow Description</u>	<u>Cashflow Due</u>
5-Dec-18	536872	Bankwest	Term Deposit	Maturity Face Value - Received	500,000.00
		Bankwest	Term Deposit	Interest - Received	4,919.18
				<u>Deal Total</u>	<u>504,919.18</u>
				Day Total	504,919.18
10-Dec-18	536939	Bankwest	Term Deposit	Maturity Face Value - Received	500,000.00
		Bankwest	Term Deposit	Interest - Received	4,549.32
				<u>Deal Total</u>	<u>504,549.32</u>
				Day Total	504,549.32
19-Dec-18	537260	Bankwest	Term Deposit	Maturity Face Value - Received	500,000.00
		Bankwest	Term Deposit	Interest - Received	1,841.10
				<u>Deal Total</u>	<u>501,841.10</u>
				Day Total	501,841.10
				<u>Net Cash Movement for Period</u>	<u>1,511,309.59</u>

Broken Hill City Council
Cash Flows Report



ORDINARY MEETING OF THE COUNCIL

December 5, 2018

ITEM 1

BROKEN HILL CITY COUNCIL REPORT NO. 219/18

SUBJECT: MINUTES OF THE BROKEN HILL COMMUNITY STRATEGIC PLAN
ROUND TABLE COMMITTEE MEETING HELD 14 NOVEMBER
2018 13/145

Recommendation

1. That Broken Hill City Council Report No. 219/18 dated December 5, 2018, be received.
2. That the minutes of the Broken Hill Community Strategic Plan Round Table committee meeting held 14 November 2018 be received.

Executive Summary:

During the Community Strategic Plan community consultation undertaken in April 2013, the theme of “One Community, One Plan” was strongly discussed and resulted in the inclusion of the establishment of the Broken Hill Community Strategic Plan Round Table in the Community Strategic Plan.

It was recommended that the Round Table be established as a Section 355 Committee of Council, which provides it with the ability to carry out functions on behalf of Council and consists of membership including Councillors, staff and members of the public.

One of the requirements of a Section 355 Committee of Council is the reporting of its minutes of meetings to Council for endorsement.

Report:

The Broken Hill Community Strategic Plan Round Table Committee met on Wednesday, 14 November 2018. Items on the Agenda included:

- Update report from Barrier Local Area Command
- Update report from Far West Local Health District
- Progress reports on Key Direction Working Groups

See attached minutes of the Broken Hill Community Strategic Plan Community Round Table Committee Meeting held Wednesday, 14 November 2018.

Strategic Direction:

Key Direction: 4 - Our Leadership
Objective: 4.3 – We Unite to Succeed
Function: Leadership and Governance
DP Action: 4.3.1.9 - Provide leadership, structure and support to the Community Round Table in their review and management of the Community Strategic Plan

Relevant Legislation:

Local Government Act 1993, section 406.

Financial Implications:

Nil

Attachments

1. Minutes of the Broken Hill Community Strategic Plan Round Table Committee meeting held 14 November 2018
[!\[\]\(e6ddc77b791299d975007937cebef274_img.jpg\)](#)

JAMES RONCON
GENERAL MANAGER

BROKEN HILL COMMUNITY ROUND TABLE

14 NOVEMBER 2018

**MINUTES OF THE BROKEN HILL COMMUNITY ROUND TABLE MEETING HELD WEDNESDAY,
NOVEMBER 14, 2018 (4PM)**

PRESENT:

Deputy Mayor Marion Browne
Broken Hill City Council's Acting General Manager, Razija Nu'man
Broken Hill City Council's Chief Operations Officer, Anthony Misagh
Broken Hill City Council's Executive Support Officer, Louise Schipanski
Barrier Local Area Command, Inspector Yvette Smith
Community representative, Pam Tucker
Community representative, Peter Bevan
Far West Local Health District, Ken Barnett
Foundation Broken Hill, Chris Dougherty (alternate)

APOLOGIES:

Mayor Darriea Turley
Cr Maureen Clark (alternate)
Cr Jim Nolan (alternate)
Cr Christine Adams Broken Hill City Council
Cr Dave Gallagher (alternate)
Broken Hill City Council General Manager, James Roncon
Broken Hill City Council's Chief Financial Officer, Jay Nankivell
Barrier Local Area Command, Superintendent Paul Smith
Broken Hill Aboriginal Community Working Party, Maureen O'Donnell Broken Hill
Aboriginal Community Working Party, Luke O'Donnell (alternate)
Broken Hill Local Aboriginal Land Council, Cory Paulson
Broken Hill Youth Council, Sasha Cox
Broken Hill Youth Council, Neve Robins (alternate)
Chamber of Commerce, Steve Martin
Community representative, Melanie Chynoweth
Department of Education, Bob Dyson (alternate)
Department of Education, Peter Macbeth
Far West Local Health District, Sam Lazarus (alternate)
Foundation Broken Hill, Kimberley Fell
NSW Primary Health Network, Michelle Pitt
NSW Primary Health Network, Natalie Miani (alternate)
Regional Development Australia, Michael Williams

MINUTES FOR CONFIRMATION

That the Minutes of the Broken Hill Community Round Table meeting held Wednesday August 22, 2018 be confirmed.

RECEIVED

REPORTS

1. BROKEN HILL CITY COUNCIL REPORT NO. 13/18 - DATED NOVEMBER 09, 2018 - KEY DIRECTION WORKING GROUP'S REPORT 17/86

Our Environment Key Direction Working Group - Deputy Mayor Marion Browne (Chair) and the Chief Operations Officer provided the committee with an update.

BROKEN HILL COMMUNITY ROUND TABLE

14 NOVEMBER 2018

The group has purchased Council branded recycled shopping bags with the aim of selling within the community for \$2 each. Community Representative Pam Tucker suggested that this could be an activity that this committee could be involved in.

Council has also purchased Council branded coffee cups to help reduce the amount of waste that goes into landfill. These cups are available for purchase from various shops around Broken Hill.

Recycling bins have also been purchased. The bins are available for hiring to the community and private events in an effort to encourage recycling and reducing landfill.

Our Community Key Direction Working Group -

One of the Operation Plan actions is that Council develops a Reconciliation Action Plan with Aboriginal and Torres Strait Islander community by June 2019. A meeting has been held with the Reconciliation Action Plan Working Group to start the review and implementation of this project.

Recommendation

That Broken Hill City Council Report No. 13/18 dated November 9, 2018, be received.

RECEIVED

2. BROKEN HILL CITY COUNCIL REPORT NO. 14/18 - DATED NOVEMBER 09, 2018 - FAR WEST LOCAL HEALTH DISTRICT 11/248

The General Manager of the Broken Hill Health Service, Far West Local Health District, Mr Ken Barnett, spoke to his report and provided comment that the transition to the new Health Facility has progressed smoothly and the parking in Crystal Street has not become an issue.

Recommendation

That Broken Hill City Council Report No. 14/18 dated November 9, 2018, be received.

3. BROKEN HILL CITY COUNCIL REPORT NO. 15/18 - DATED NOVEMBER 09, 2018 - BARRIER LOCAL AREA COMMAND - STRATEGIES AND CRIME PERFORMANCE INDICATORS 13/145

Inspector Yvette Smith, Officer in Charge, Broken Hill Police District spoke to her report and provided an update on the work that the Domestic Violence Team is undertaking whilst in Broken Hill.

Statewide drug and alcohol testing is now operational in Broken Hill.

The transition to Police District from Area Command has been successful and now encompasses Balranald.

Eye Watch Facebook page administration is still being pursued.

Recommendation

That Broken Hill City Council Report No. 15/18 dated November 9, 2018, be received.

RECEIVED

Page 2

BROKEN HILL COMMUNITY ROUND TABLE

14 NOVEMBER 2018

4. BROKEN HILL CITY COUNCIL REPORT NO. 16/18 - DATED NOVEMBER 12, 2018 - COMMUNITY STRATEGIC PLAN ROUND TABLE COMMITTEE REPORT TEMPLATE 13/145

Council's Executive Support Officer, Louise Schipanski gave a presentation on the newly developed reporting template.

Recommendation

That Broken Hill City Council Report No. 16/18 dated November 12, 2018, be received.

That the Community Strategic Plan Round Table Committee adopt the new reporting template and that it be circulated to all members.

RECEIVED

5. BROKEN HILL CITY COUNCIL REPORT NO. 17/18 - DATED NOVEMBER 12, 2018 - MEMBERSHIP OF THE COMMUNITY STRATEGIC PLAN ROUND TABLE ADVISORY COMMITTEE 13/145

Recommendation

That Broken Hill City Council Report No. 17/18 dated November 12, 2018, be received.

That correspondence dated 18 September 2018 from Iris Dobbin, Community Representative on the Community Strategic Plan Round Table advising of her resignation from the Committee be received and a letter of thanks be sent to Mrs Dobbin.

That the vacancy of a community representative on the Community Strategic Plan Round Table Advisory Committee be advertised after the February 2019 meeting.

That the Constitution of the Community Strategic Plan Round Table Advisory Committee be amended to include a representative from the Broken Hill Local Aboriginal Land Council and NSW Primary Health Network.

RECEIVED

6. BROKEN HILL CITY COUNCIL REPORT NO. 18/18 - DATED NOVEMBER 13, 2018 - ACTION SHEET REPORT 11/248

Recommendation

That Broken Hill City Council Report No. 18/18 dated November 13, 2018, be received.

That the Broken Hill Community Round Table notes the Action List Report.

RECEIVED

7. GENERAL BUSINESS (GB7/18) 11/248

A question was raised about what is happening in relation to the Gateway Signage. The Chair advised that at Council's August 2018 meeting a resolution was passed stating:

BROKEN HILL COMMUNITY ROUND TABLE

14 NOVEMBER 2018

"That Council holds a competition/public consultation for the design of gateway signage for the highway entrances into the City; and that once the preferred design is approved, the signs are installed quickly and efficiently".

The Chair also advised that in the coming weeks Council will advertise that they are offering \$5,000 in prize money as part of a competition to design the city's new gateway signs. Entries will be accepted until close of business January 31, 2019.

The Chair suggested that member send through, to the Mayor via Louise, what members would like to see what their thoughts are on the Community Representative role.

Members are seeking clarification of the function of this committee and how it relates back to the Community.

The Acting General Manager gave a comprehensive explanation. A workshop was conducted on all 355 committee at the commencement of this term of Council.

Recommendation:

That the General Business items be received and noted.

That this month's agenda item "What is the role of the Community Representative" be added to the next agenda.

That the "Function of the Community Strategic Plan Round Table" be added to the next agenda.

That the Section 355 Asset and Advisory Committee Induction presentation be added to the next agenda.

That proposed meeting dates for 2019 be circulated to member to review.

RECEIVED

Meeting closed at 3.50pm.

The foregoing minutes were read and confirmed at the Community Strategic Plan Round Table Committee meeting held on

Chairperson

ORDINARY MEETING OF THE COUNCIL

December 7, 2018

ITEM 1**BROKEN HILL CITY COUNCIL REPORT NO. 220/18**

SUBJECT: MINUTES OF THE FLORA AND FAUNA OF THE BARRIER RANGES COMMUNITY COMMITTEE MEETING HELD 20 NOVEMBER 2018

12/51**Recommendation**

1. That Broken Hill City Council Report No. 220/18 dated December 7, 2018, be received.
2. That the minutes of the Friends of the Flora and Fauna of the Barrier Ranges Community Committee Meeting held November 20, 2018 be received.

Executive Summary:

Council has received minutes of the Friends of the Flora and Fauna of the Barrier Ranges Community Committee Meeting held November 20, 2018 for endorsement by Council.

Report:

As per Council's Section 355 Asset Committee Framework Manual and the Constitution of the Friends of the Flora and Fauna of the Barrier Ranges Community Committee (both adopted March 2017), the Committee is required to provide Council with a copy of their meeting minutes following each Committee meeting.

Accordingly, the Friends of the Flora and Fauna of the Barrier Ranges Community Committee has submitted minutes from its meeting held November 20, 2018 for Council's endorsement.

Strategic Direction:

- | | | |
|----------------|---------|---|
| Key Direction: | 1. | Our Community |
| Objective: | 1.4 | Our built environment supports our quality of life |
| Function: | | Open Spaces |
| DP Action: | 1.4.1.7 | Provide parks and open spaces for passive recreational activity |

Relevant Legislation:

The Friends of the Flora and Fauna of the Barrier Ranges Community Committee operates under Council's Section 355 Asset Committee Standard Constitution and the *Local Government Act 1993* (Section 355).

Attachments

1. MINUTES OF THE FLORA AND FAUNA OF THE BARRIER RANGES
[!\[\]\(31b03e46ee8a80a1f1467b8c03bd76e8_img.jpg\) NOVEMBER 20, 2018](#)

ANTHONY MISAGH
CHIEF OPERATIONS OFFICER

JAMES RONCON
GENERAL MANAGER

MINUTES OF THE FRIENDS OF THE FLORA AND FAUNA OF THE BARRIER RANGES S355 COMMITTEE MEETING HELD 28 NOVEMBER 2018 AT 4PM – COUNCIL CHAMBER, 240 BLENDE STREET, BROKEN HILL

12/51

1. **Present:** John Rogers (Chairperson), Kellie Scott (Vice Chairperson), Councillor Marion Browne, David Spielvogel, Jill Spielvogel, Sue Spangler (BHCC), Gaylene Ford, Darrell Ford (BHCC), Geoffrey Hoare, Ronald Tumes, Ray Allen, Sandra Havran, Jeff Crase, Anne Evers, Rosalind Molesworth, Paul Reed and Evan Scott.
2. **Apologies:** Dean Fletcher, Lyn Campigli, Jamie Scott, Michael Ford, Nevada Ford, Alison Gander, Rosaline Molesworth, Evan Scott and Emily Scott.
3. **Non-Attendance:** Eve-Lyn Kennedy
4. **Confirmation of Minutes of Previous Meeting:**
Previous minutes: 16 October 2018
Moved: Kellie Scott
Seconded: Gaylene Ford
5. **Business arising from Previous Minutes:** Nil
6. **Correspondence:** Nil
7. **Update on Action List Items:**
 - 7.1 Working Bee – Progressive and ongoing
General help with onion weed in camp ground whenever time permits.
 - 7.2 Identification Cards – As required
 - 7.3 Cold Set – Bitumen pouring over crushed paths – Pending
8. **Reports:**
 - 8.1 Visitation Numbers
Tourist numbers and campsite numbers are down.
 - 8.2 Rainfall
The Living Desert has received 28ml of rain to date.
 - 8.3 Salvation Army
The Salvation Army are having a dinner on Tuesday, 11 December 2018 for disadvantaged people.
 - 8.4 Volunteers Dinner
Councillor Browne has apologised for the Flora and Fauna Committee Members being missed from the Volunteers Night. She has advised she will follow it up to ensure it does not happen again.

Rosters:

January 2019

- | | |
|-------------|--------------------------------------|
| • 5 – 6/1 | Sandra Havran and Ronald Tumes |
| • 12 – 13/1 | David Spielvogel and Jill Spielvogel |
| • 19 – 20/1 | John Rogers and Kellie Scott |
| • 26 – 27/1 | Sue Spangler |

February 2019

- 2 – 3/2 Anne Evers
- 9 – 10/2 Darrell Ford
- 16 – 17/2 Sue Spangler

9. General Business:

9.1 Working bee

Thank you to all Committee Members that attended the working bee on Saturday, 6 October 2018.

9.2 Christmas Party

The Christmas Party will be held on Friday, 30 November 2018 with a 6.30 - 7pm start.

Merry Christmas and Happy New Year to all Committee Members. Thank you for your ongoing help throughout 2018.

Action List:

ACTION	WHO
1 Working Bee - <i>progressive and ongoing</i>	Committee
2 Identification Cards - <i>As required</i>	Customer Relations
3 Cold Set – bitumen pouring over crushed paths - <i>pending</i>	D Ford - Ranger

Next Meeting: Tuesday, 19 February 2019 – Council Chamber – 4pm (ACDT)

10. Meeting Closed: 4.35 pm