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ABN 84 873 116 132

December 13, 2016

ORDINARY MEETING OF THE COUNCIL MEETING

TO BE HELD

WEDNESDAY, DECEMBER 14, 2016

SUPPLEMENTARY AGENDA NO. 2



JAMES RONCON
GENERAL MANAGER

FURTHER BUSINESS

1. BROKEN HILL CITY COUNCIL REPORT NO. 263/16 - DATED
DECEMBER 08, 2016 - FURTHER NOMINATIONS TO SECTION 355
COMMITTEES (11/9)..... 3
2. BROKEN HILL CITY COUNCIL REPORT NO. 264/16 - DATED
DECEMBER 09, 2016 - MINUTES OF COMMUNITY STRATEGIC PLAN
ROUND TABLE COMMITTEE MEETING HELD NOVEMBER 16, 2016
(13/145)..... 10
3. BROKEN HILL CITY COUNCIL REPORT NO. 265/16 - DATED
DECEMBER 13, 2016 - FAR WEST INITIATIVE (11/173)..... 17

ORDINARY MEETING OF THE COUNCIL

December 8, 2016

ITEM 1

BROKEN HILL CITY COUNCIL REPORT NO. 263/16

SUBJECT: FURTHER NOMINATIONS TO SECTION 355 COMMITTEES 11/9

Recommendation

1. That Broken Hill City Council Report No. 263/16 dated December 8, 2016, be received.
2. That the S355 Asset Committee Framework and the Constitution of the Alma Oval Community Committee be amended to include an additional community representative position on the Alma Oval Community Committee.
3. That Council accepts the nomination from Mr Stephen Pascoe as a community representative on the Alma Oval Community Committee
4. That Council accepts the nominations from Ms Iris Dobbin and Mr Peter Beven as community representatives on the Community Strategic Plan Round Table Committee.

Executive Summary:

Section 355 of the *Local Government Act 1993* provides that a function of the Council may be exercised:

- (a) by the council by means of the councillors or employees, by its agents or contractors, by financial provision, by the provision of goods, equipment, services, amenities or facilities or by any other means, or
- (b) by a committee of the council, or
- (c) partly or jointly by the council and another person or persons, or
- (d) jointly by the council and another council or councils, or
- (e) by a delegate of the council.

In accordance with Section 355 of the *Local Government Act 1993* Council previously established Committees to assist Council with the operation and management of its parks, ovals and reserves, these are called Section 355 Asset Committees. Council has also previously established Section 355 Advisory Committees to provide advice to the General Manager on specific operations of Council.

Council adopted Asset and Advisory Committee Frameworks and Constitutions as the governance structure by which a Committee operates. Membership on each committee forms part of the constitution and includes the number of community representatives, stakeholder representatives (if any) and Councillor representatives required for each Committee to function effectively.

Report:

As per Council's adopted Asset and Advisory Committee Framework which states that:

- Committees are to be appointed every four (4) years, three (3) months after the Local Government General Election. The term of office for all Committees will be aligned to the term of office of the current Council (four years).
- All positions will be declared to be vacant two (2) months after the Local Government Election.

Council advertised for nominations for community representatives on its Section 355 Committees, with nominations closing Friday, 25 November 2016.

At the close of nominations, 60 nominations were received for consideration and these have been reported to the December Council Meeting at Item Number 10 in the Reports section (Report No. 258/16).

Council has now receive a further three nominations for membership on Committees.

The following table summarises the number of citizen representatives required on each Committee; the number of nominations received; and the number of vacancies should Council appoint all nominees to the respective Committees that are recommended in this report plus Report No. 258/16 (in the Reports Section at this meeting).

Name of Committee	Number of Citizen Representatives as per Constitution	Number of Nominations Reported in Report No 258/16	Additional Nominations received	Number of vacancies remaining
Alma Oval Community Committee	4	4	1	0 (recommended to amend constitution to allow an additional member)
Broken Hill Community Strategic Plan Round Table Committee	4	0	2	2

The report is presented to Council to consider the nominations received and to appoint community representative to the various Section 355 Committees.

Strategic Direction:

Key Direction: Our Leadership
 Objective: Openness and Transparency in Decision Making
 Function: Leadership and Governance
 DP Action: Maintain good governance and best practice methods and ensure compliance with various guidelines and legislation

Key Direction: Our Leadership
Objective: We Unite to Succeed
Function: Leadership and Governance
DP Action: Support Council's section 355 Committees in undertaking their duties with Council

Relevant Legislation:

Section 355 of the *Local Government Act 1993*

Council's adopted S355 Asset and Advisory Committee Framework and Constitutions.

Financial Implications:

There are no financial implications.

Attachments

- | | |
|---|---------|
| 1. Nomination from Stephen Pascoe - Alma Oval Community Committee | 1 Page |
| 2. Nomination from Iris Dobbin - Community Strategic Plan Round Table Committee | 2 Pages |
| 3. Nomination from Peter Beven - Community Strategic Plan Round Table Committee | 1 Page |

JAMES RONCON
GENERAL MANAGER

BROKEN HILL

355 COMMITTEE NOMINATION FORMPlease complete this form as accurately as possible and return to council@brokenhill.nsw.gov.au**SECTION 355 COMMITTEE**

Name of Committee:

ALMA OVAL

PERSONAL DETAILS

Name:

STEPHEN PASCOE

Address:

BROKEN HILL NSW

2380

Contact Number:

Home:

Mobile:

Email:

COMMITTEE DETAILS

Please outline why you would like to be a member of this committee:

TO HELP PRESERVE THIS OVAL

Please outline details of any relevant experience to this committee:

What is your previous experience with any committee? Please list name/s of committee/s and period/s of service:

AS ABOVE

Please detail any other relevant information:

PRIVACY STATEMENT

Council is collecting your personal information in accordance with the Privacy and Personal Information Protection Act 1998. The purpose for collecting your personal information is to obtain and record contact details and to assess your suitability for appointment to a 355 Committee.

The intended recipients of the personal information collected includes Council officers, 355 Committee members and contractors or other agents contracted by Council. If appointed to a committee, your name and contact details may be included on Council's website and in Council's Business Papers.

The supply of the information is voluntary; if you cannot provide or do not wish to provide the information sought, Council may not be able to process your application.

You may make application for access or amendment to information held by Council. Council will consider any such application in accordance with the Act. Enquiries concerning this matter can be directed to the Public Officer council@brokenhill.nsw.gov.au or addressed to Broken Hill City 240 Blende Street, Broken Hill is the agency that holds the information collected.

Signature

D. Pascoe

Date:

19-11-16

Printed Name

STEPHEN PASCOE

BROKEN HILL

**355 COMMITTEE NOMINATION FORM
COMMUNITY STRATEGIC PLAN ROUND TABLE COMMITTEE
COMMUNITY REPRESENTATIVE**Please complete this form as accurately as possible and return to council@brokenhill.nsw.gov.au**SECTION 355 COMMITTEE**Name of Committee: Community Strategic Plan Round Table Committee**PERSONAL DETAILS**Name: Iris Dobbin

Address: _____

Contact Number: _____

Email: _____

COMMITTEE DETAILS

Are you currently a committee member of any organisation or committee? If yes, please provide details:

Broken Hill South Rotary: child Protection Officer
Previously on Broken Hill Regional Art Gallery Committee (have re-applied)
② Tidy Towns Ctee when designated a 355 committee then as a 'Volunteer group' under W. Gray ~~advis~~ Mayoralship.

Please outline your interest in the Community Strategic Plan:

Since university have a continuing interest in urban design / history of Australian urbanization. The community Strategic Plan present an opportunity to participate in the enhancement of Aust. first heritage city & promote its growth/prosperity to a sustainable future. Broken Hill remote locality fosters unique characteristics which attracts visitors and locals alike.

Please outline details of any relevant experience / governance experience to this committee:

Recently attended a governance workshop for volunteer groups. Attended on behalf of Broken Hill South Rotary.

What is your previous experience with any committee? Please list name/s of committee/s and period/s of service:

Broken Hill Regional Art Gallery Committee
approx 3-4 years.

Tidy Towns - approx 6 years

Broken Hill Rotary South: Child Protection
officer approx. 6 months.

Please provide your ability to represent the community:

~~From~~ As my work engages me with people from all segments from Broken Hill's social structure, I have been attuned with their perceptions of their city. My frequent travels intra/interstate broadens my knowledge of city/urban developments. It's on this basis I believe I am representative of the community its attitudes & hopes for the future.

Please provide any other relevant information:

PRIVACY STATEMENT

Council is collecting your personal information in accordance with the Privacy and Personal Information Protection Act 1998. The purpose for collecting your personal information is to obtain and record contact details and to assess your suitability for appointment to a S355 Committee.

The intended recipients of the personal information collected includes Council officers, S355 Committee members, and contractors or other agents contracted by Council. If you nominate for a position on a committee, your name will be made publicly available via Council's Business Papers and on Council's website. Your contact details will not be made public.

The supply of the information is voluntary. If you cannot provide or do not wish to provide the information sought, Council may not be able to process your application.

You may make application for access or amendment to information held by Council. Council will consider any such application in accordance with the Act. Enquiries concerning this matter can be directed to the Public Officer via email

council@brokenhill.nsw.gov.au or addressed to Broken Hill City Council, 240 Blende Street.

Your information will be collected and stored by Broken Hill City Council, 240 Blende Street.

Signature

I. L. Dobbin

Date:

Printed Name

I. L. Dobbin

BROKEN HILL

P. R. B.

**355 COMMITTEE NOMINATION FORM
COMMUNITY STRATEGIC PLAN ROUND TABLE COMMITTEE
COMMUNITY REPRESENTATIVE**Please complete this form as accurately as possible and return to council@brokenhill.nsw.gov.au**SECTION 355 COMMITTEE**Name of Committee: COMMUNITY STRATEGIC PLAN ROUND TABLE**PERSONAL DETAILS**Name: PETER ROBERT BEVENAddress: BROKEN HILL
2880

Contact Number: Home: _____ Mobile: _____

Email: _____

COMMITTEE DETAILSAre you currently a
committee member of
any organisation or
committee? If yes, please
provide details:* PRIMARY INDUSTRY, RESOURCES AND
ENERGY COMMITTEE, NATIONALS N.S.W.
* NPWS CONSULTATIVE COMMITTEE, WESTERN.

* STATE MEMBERS REP, LOCAL TRAFFIC COM.

Please outline your
interest in the Community
Strategic Plan:I HAVE BEEN TO, AND CONTRIBUTED
TO, MOST MEETINGS AND SURVEYS
RELATED TO THE PLAN AND WOULD
LIKE TO PUT FORWARD MORE IDEAS.
INTERESTED IN ROADS, INFRASTRUCTURE, MINES, WATER, LAND.Please outline details of
any relevant experience /
governance experience
to this committee:* WESTERN C.M. BOARD.
* WEST 2000 & WEST 2000 PLUS BOARDS
* PRESIDENT, PAST. ASSOC OF WEST DARLING.
* ON THE "UNINCORPORATED AREA OF NSW AND
ADJOINING LOCAL GOVT. AREAS" COMMITTEE!
* "YEAR OF THE OUTBACK COMMITTEE" AS THE
UNINCORPORATED AREA REPRESENTATIVE.

ORDINARY MEETING OF THE COUNCIL

December 9, 2016

ITEM 2

BROKEN HILL CITY COUNCIL REPORT NO. 264/16

SUBJECT: MINUTES OF COMMUNITY STRATEGIC PLAN ROUND TABLE
COMMITTEE MEETING HELD NOVEMBER 16, 2016 13/145

Recommendation

1. That Broken Hill City Council Report No. 264/16 dated December 9, 2016, be received.
2. That the minutes of the Community Strategic Plan Round Table Committee Meeting held November 16, 2016 be received and noted.

Executive Summary:

A report of the same subject is listed at Item 8 of the Reports Section for this meeting (Report No. 256/16).

The minutes of the meeting were inadvertently omitted from the attachments to Report No. 246/16. The minutes are now attached to this report for Council's consideration.

This report is to be considered in conjunction with Report No. 256/16.

Strategic Direction:

Key Direction: 4 - Our Leadership
Objective: 4.3 – We Unite to Succeed
Function: Leadership and Governance
DP Action: 4.3.1.9 - Provide leadership, structure and support to the Community Round Table in their review and management of the Community Strategic Plan

Relevant Legislation:

Local Government Act 1993, section 406.

Financial Implications:

Nil

Attachments

1. Community Round Table minutes of meeting held 16/11/2016 6 Pages

JAMES RONCON
GENERAL MANAGER

BROKEN HILL COMMUNITY ROUND TABLE

16 NOVEMBER 2016

**MINUTES OF THE BROKEN HILL COMMUNITY ROUND TABLE MEETING HELD WEDNESDAY,
16 NOVEMBER 2016 (2.00PM)**

PRESENT: Mayor Darriea Turley
Councillor Christine Adams
Councillor Marion Browne
Barrier Local Area Command Superintendent Paul Smith
Broken Hill City Council General Manager James Roncon
Broken Hill City Council Executive Support Officer Louise Schipanski
Community representative Ms Ghislaine Barbe
Community representative Mr Peter Bevan
Department of Education Mr Robert Dyson

GUEST: Broken Hill City Council Corporate Responsibility Officer Razija Nu'man
Western NSW PHN Councils and Integrated Care Manager Michele Pitt

APOLOGIES: Councillor Dave Gallagher
Community representative Mr Paul Seager
Community representative Mr Damien Fisher
Department of Education Mr Peter Macbeth
Far West Regional Health Services General Manager Ken Barnett
Foundation Broken Hill Manager Kimberley Fell
Primary and Allied Health Manager Sam Lazarus
Regional Development Australia – Far West Executive Officer Michael Williams

The Mayor welcomed Michele Pitt and thanked her for her attendance.

Michelle provided the members with a copy of PHN Western NSW's Strategic Plan 2016-2021 for information. *Copy attached to minutes*

MINUTES FOR CONFIRMATION

That the Minutes of the Broken Hill Community Round Table meeting held Wednesday, 18 May 2016 be confirmed with an amendment to include the attendance of community representatives Ms Ghislaine Barbe and Mr Peter Bevan.

Moved Ms G Barbe, Seconded Councillor C Adams

CARRIED

BROKEN HILL COMMUNITY ROUND TABLE

16 NOVEMBER 2016

PRESENTATION

PRESENTATION FROM RAZIJA NU'MAN ON BROKEN HILL CITY COUNCIL'S
COMMUNITY STRATEGIC PLAN

Councils Corporate Responsibility Officer, Razija Nu'man addressed the committee and outlined the development of Broken Hill City Council's Community Strategic Plan (CSP).

The CSP (*a section 355 committee*) in Council terms, sits above all other Council plans and policies in the planning hierarchy. Its purpose is to identify the community's main priorities and aspirations for the future and plan strategies to achieve them.

The minimum time frame set by legislation is 10 years. Council's CSP was developed in 2010 and was reviewed in 2013 and extends to 2033. Council has a custodial/facilitation role in initiating, preparing and maintaining the CSP but it cannot by itself, achieve everything in the CSP on its own. So while the legislation mandates quite a lot of requirements from local government, it is actually silent on how the rest of the system is to respond and incorporate CSP objectives and strategies. Hence the creation of the Round Table as one of the methods to involve the relevant partners.

The structure of the CSP follows a 'quadruple bottom line' approach of social, environment, economic and civic leadership.

None of these elements are free standing or separate from the others. They interact. Each has a connection with the other, as each connection is explored, one achieves the 'integration' part of the Integrated Planning and Reporting Model as it is defined in the legislation and as it cascades down into actual actions.

The structure follows a set of agreed principles - equity, access, participation and rights, which have been strengthened by a further piece of legislation The Disability Inclusion Act.

The Community Round Table was initiated in order to get key stakeholder partners and community representatives around the table to each as a team working together in our different spaces heading in the same direction under this Community Strategic Plan for the community.

The efforts of the group are reported in the minutes of Council and captured in the End of Term report at the end of the four year term of Council.

At the end of term of Council, the legislation requires that Community Representatives of all S355 Committees are to re-nominate if they so wish and that Council advertises for membership. It is hoped that current Community Representatives re-nominate for a position on the Round Table for the new term.

Another legislative requirement is that the Community Strategic Plan has to be reviewed. One of the steps of that review will be to contact all stakeholder partners listed against the strategies to seek their views on whether they are still valid and what other strategies need to be included. This information will be gathered along with community views and provided to Council. From that setting, Council will go one step further and develop a full Delivery Program and Operational Program around those strategies.

BROKEN HILL COMMUNITY ROUND TABLE

16 NOVEMBER 2016

Recommendation

Moved Councillor C Adams, Seconded Mr P Bevan

That members note that all community representative positions are now vacant and if they wish to retain a position they need to renominate.

That the Community Round Table receives and notes the update presentation from Councils Corporate Responsibility Officer, Razija Nu'man on the development of Broken Hill City Council's Community Strategic Plan (CSP)

CARRIED

REPORTS

16. BROKEN HILL CITY COUNCIL REPORT NO. 16/16 - DATED NOVEMBER 08, 2016 -
BROKEN HILL CITY COUNCIL DELIVERY PROGRAM PROGRESS REPORT 13/145

Recommendation

Moved Councillor C Adams, Seconded Ms G Barbe

That Broken Hill City Council Report No. 16/16 dated November 8, 2016, be received.

That the Community Round Table receives and notes the progress report for Broken Hill City Council's 4 year Delivery Program.

CARRIED

17. BROKEN HILL CITY COUNCIL REPORT NO. 17/16 - DATED NOVEMBER 11, 2016 - END
OF TERM REPORT TO COUNCIL 13/145

Recommendation

Moved Superintendent P Smith, Seconded Councillor M Browne

That Broken Hill City Council Report No. 17/16 dated November 11, 2016, be received.

That congratulations be passed onto those staff responsible for the preparation of this report.

CARRIED

BROKEN HILL COMMUNITY ROUND TABLE

16 NOVEMBER 2016

18. BROKEN HILL CITY COUNCIL REPORT NO. 18/16 - DATED NOVEMBER 09, 2016 - ACTION SHEET REPORT 11/248

Recommendation

Moved Mr R Dyson, Seconded Councillor C. Adams

That Broken Hill City Council Report No. 18/16 dated November 9, 2016, be received.

That the Broken Hill Community Round Table notes the Action List Report.

CARRIED

19. BROKEN HILL CITY COUNCIL REPORT NO. 19/16 - DATED NOVEMBER 10, 2016 - POTENTIAL RISKS FACING BROKEN HILL 13/145

Recommendation

Moved Councillor C Adams, Seconded Councillor G Barbe

That Broken Hill City Council Report No. 19/16 dated November 10, 2016, be deferred until next meeting and a request be sent to Mr Seager to provide a detailed presentation on Risk Management.

CARRIED

20. BROKEN HILL CITY COUNCIL REPORT NO. 20/16 - DATED NOVEMBER 10, 2016 - NSW LOCAL GOVERNMENT REFORM 13/145

The Far West Advisory Committee has considered and analysed a range of options to create a long term solution for a robust and sustainable governance and service delivery model that better meets the needs of Far Western communities.

The Committee considered the strengths and weaknesses of five alternative models to determine which option would provide the greatest community outcomes. The range of governance models considered, including the Governments proposed approach, are outlined in their Consultation Paper and further detail the need for reform and potential governance options is provided in their Background Paper. Both documents are currently open for public consideration and Council will be arranging a workshop to set its priorities so a submission can be prepared and put forward by 16 December 2016.

The Mayor and General Manager will be joining a video conference of the Far West Initiative with the Minister for Local Government, the Hon Paul Toole on 24 November 2016 to discuss community consultation to date, and to address questions raised with the Minister and any additional questions.

BROKEN HILL COMMUNITY ROUND TABLE

16 NOVEMBER 2016

Recommendation

Moved Councillor C Adams, Seconded C Browne

That Broken Hill City Council Report No. 20/16 dated November 10, 2016, be received.

CARRIED

21. BROKEN HILL CITY COUNCIL REPORT NO. 21/16 - DATED AUGUST 12, 2016 - BARRIER LOCAL AREA COMMAND - CRIME PERFORMANCE - REPORT TO JULY 2016 13/145

Recommendation

Moved Councillor C Adams, Seconded Mr P Bevan

That Broken Hill City Council Report No. 21/16 dated August 12, 2016, be received.

That the Community Strategic Plan Round Table receives and notes the report on crime performance.

CARRIED

22. BROKEN HILL CITY COUNCIL REPORT NO. 22/16 - DATED NOVEMBER 10, 2016 - BARRIER LOCAL AREA COMMAND - STRATEGIES AND CRIME PERFORMANCE INDICATORS - REPORT TO OCTOBER 2016 13/145

Recommendation

Moved Councillor C. Adams, Seconded Mr P Bevan

That Broken Hill City Council Report No. 22/16 dated November 10, 2016, be received.

CARRIED

23. BROKEN HILL CITY COUNCIL REPORT NO. 23/16 - DATED AUGUST 12, 2016 - FAR WEST REGIONAL HEALTH SERVICE UPDATE 11/248

Recommendation

Moved Ms G Barbe, Seconded Mr P Bevan

That Broken Hill City Council Report No. 23/16 dated August 12, 2016, be received.

That the Broken Hill Community Round Table Committee notes the report from Far West Regional Health Services.

CARRIED

BROKEN HILL COMMUNITY ROUND TABLE

16 NOVEMBER 2016

24. BROKEN HILL CITY COUNCIL REPORT NO. 24/16 - DATED NOVEMBER 08, 2016 -
LOCAL DEVELOPMENT STATISTICS 13/145

Recommendation

Moved Councillor C. Adams, Seconded Ms G Barbe

That Broken Hill City Council Report No. 24/16 dated November 8, 2016, be receives
and notes the Local Development Statistics Report.

CARRIED

Meeting closed at 2.50pm.

The foregoing minutes were read and confirmed at the Broken Hill Community Strategic Plan
Round Table meeting held at a date to be confirmed.

Chairperson

ORDINARY MEETING OF THE COUNCIL

December 13, 2016

ITEM 3

BROKEN HILL CITY COUNCIL REPORT NO. 265/16

SUBJECT: FAR WEST INITIATIVE

11/173

Recommendation

1. That Broken Hill City Council Report No. 265/16 dated December 13, 2016, be received.
2. That Council endorse the Far West Initiative submission as presented and send to the Minister for Local Government by the deadline of Friday 16 December 2016.
3. That interested Councillors wishing to attend the Western Division Conference in Wentworth on 26 - 28 February 2017 advise the General Manager's Office by 31 January 2017.

Executive Summary:

Councillors will be aware of the ongoing discussions initiated about creating a Far West Initiative (FWI) for far west councils. The initiative was in lieu of the broader Fit for Future process undertaken by other NSW local councils over the past 3 years, designed primarily to assess councils' viability as a precursor to the current merger processes being undertaken.

Report:

Attached to this report Councillors will find councils draft submission to the Far West Initiative proposal. The submission date is Friday 16 December.

This paper was circulated to Councillors on Tuesday 6 December 2016 ahead of its formal presentation to Council seeking adoption at the December meeting. The purpose of the circulating the draft submission out of session was to invite comments and feedback from councilors on its content.

The paper presented to the December meeting is unaltered from that which was circulated last week. To date five councilors have provided feedback or comments all of whom have supported the draft submission with two seeking to remove the reference to the new entity being able to access T-Corp funding.

Western Division Conference

The Annual Western Division Conference of member Councils will be held in Wentworth, NSW on 26 - 28 February 2017.

Given that the conference will be relatively local, it might be an opportunity for interested Councillors to attend. The FWI, water matters and local far west issues among others will be widely debated. If you are interested in attending, please advise the General Manager's Office by 31 January 2017

Strategic Direction:

Key Direction: 4. Our Leadership
Objective: 4.3 We Unite to Succeed
Function: Leadership and Governance
DP Action: 4.3.1.11 Consider and further investigate the concept and potential for value through a strengthened whole of government approach to the Far West.

Relevant Legislation:

NSW Local Government Act 1993

Financial Implications:

Conference fees are yet to be announced.

Should Councillors attend the Conference travel would be by car and Council would source accommodation within Council's Travel Policy threshold of up to \$200/person/night for Country areas.

Attachments

1. Draft Submission - Far West Joint Organisation 0 Pages

JAMES RONCON
GENERAL MANAGER

The Hon Paul Toole MP
Minister for Local Government
GPO Box 5341
SYDNEY NSW 2001

Email: office@toole.minister.nsw.gov.au

Dear Minister,

Submission re Far West Joint Organisation

The release of the final Report of the Independent Local Government Review Panel (ILGRP) contained a supplementary paper entitled "Strengthening Far West Communities -A Pathway for Change" which was released some two (2) years ago in October 2013.

The paper was part of the ILGRP's overall review of Local Government in New South Wales and in tandem with the Review of the Local Government Act, in a period of significant change and reform for the Local Government Sector in New South Wales. The first parts of that change have been recently implemented.

The specific issues faced by the Far West of New South Wales was the catalyst for the different approach for the Far West and this in part has led to the formation of The Far West Initiative Advisory Committee (FWIAC) led by John Williams of Broken Hill who was the former Member for Murray Darling.

The process for reform of the Far West has been led by the Department of Premier and Cabinet with assistance from the Office of Local Government.

There has been a series of discussions in relation to the appropriate model to suit the uniqueness of the Far West and to that end UTS developed five possible models for consideration and these were first presented to the meeting at Wentworth on Wednesday 6 April 2016 where the Minister for Local Government Hon. Paul Toole M.P. was in attendance.

It was clear from the meeting that the option to have a Far West Joint Organisation (FWJO) 'type' model was the generally accepted model which sought to retain local councils and local representation supplemented by representatives from the NSW State Government and Federal Government plus designated representation from the Aboriginal Community. The involvement of the Unincorporated Area was unclear.

Purpose

The key issue to the success of the FWJO will be aligned to its purpose and the reduction and ultimate elimination of duplication across the tiers of government.

Funding Models

It is the view of Broken Hill City Council that the NSW Government commit to fund the FWJO for the first five years, directly from the Amalgamation / Merger fund that has been established to assist other NSW Local Government mergers. After this time the FWJO should be self-sustainable, with possible capped contributions from member Councils, subject to a suitable funding arrangement being established.

The FWJO model should not be another cost shifting exercise to local government and should not result in less dollars to councils, in real terms.

There is a potential second option that may involve the FWJO being able to gain access the T-Corp loan facility that would see the FWJO being able to access funds to run its operational and capital objectives and the contribution from councils' might be the repayment of the principal and interest attributable to the loan, spread between the eight councils on a pro rata basis.

The Board overseeing the FWJO would work in unison with the entity to establish an operating and capital budget, from the 'sourced' funds.

Council would not support a model that requires the far west councils to fund the FWJO from within its own revenue sources. The new authority must be able to sustain its own existence with minimal input from councils.

Representation

Representation of the FWJO needs to be able to achieve the ultimate goals of this initiative and genuinely be about improving the lifestyles of our respective communities and ensuring we are all better off under this model. If this model is not going to improve the current situation then we are wasting our time. The people around the table need to be fully committed and engaged in this process and decision makers need to be in the room at every meeting.

The State and Federal appointments to the FWJO must be senior members of their respective agencies with a genuine desire to be engaged. We would then envisage that the eight member councils would be represented by the respective Mayors and then the eight General Managers would be included in an observer capacity to ensure good governance models and outcomes are achieved.

Whichever way you look at this, it will unquestionably fall to the local councils to roll out many of the FWJO initiatives to their local communities so this engagement is paramount.

Position of FWJO Chair

In councils view consideration should be given to two options in relation to the leadership opportunities to direct the FWJO. Firstly there is an opportunity to have the Mayors' of each Council Chair the FWJO on a two year cycle accompanied by the comprehensive training package for Chairs' through the Australian Institute of Company Directors (AICD).

Alternatively council would support an Independent Chair appointment; the appointment however must be consulted and acceptable to the majority of member councils.

A further alternative would be to appoint a Minister for the Far West that would genuinely provide the Far West a voice in the Cabinet room.

Functions

Perhaps the key critical issue surrounding the FWJOC relates to functions it will perform.

Equally important in moving forward will be a clear delineation as to what the roles and functions of the respective entities will be. The basis of the move to a FWJO is to reduce duplication of service provision and to better deliver outcomes to our respective communities.

As a council we have not been clear as to the functions that the new entity will perform. While we can see a model that shares resources between councils, the opportunity for staff exchanges, joint procurement processes to capitalise on economies of scale that might include legal panels, staff secondment to backfill temporary vacancies, regional plans, improved governance frameworks and effective management and to facilitate arrangements such as pooled funding, shared services and innovative procurement, the broader advantage to BHCC may still need to be articulated to justify any council and community outputs that might be required.

Meeting cycles

Broken Hill City Council would suggest a meeting cycle of four meetings of the FWJO per annum, with at least two of the meetings being held in Sydney with access to Ministers, Advisors and bureaucrats being unfettered. These meetings would of course need to be prearranged and could be done so through the FWJO Executive Officer, but the overarching premise would be that government officials be available during these periods that member councils are in Sydney. The remaining meetings could be spread across the region on a rotational basis.

RDA

The NSW State Government may like to consider transitioning the current functions of the Regional Development Authorities, spread across the eight council areas, into the FWJO. This will again seek to ensure that there is consistency maintained across the region.

Aboriginal representation

It is councils understanding that there is provision in the briefing paper for one Aboriginal representative on the FWJO. While council do not profess to know what the 'right' number might be, given the width and breadth of the Far West we are not convinced that one representative is the most appropriate. Perhaps there could be two Aboriginal representatives of the FWJO, one from the north of the region and one from the south of the region.

Executive staff for the FWJO

It is expected that as part of the FWJO that staff will be required to ensure that the organisation is able to achieve its strategic and operational outcomes. The levels of required funding attributable to the FWJO should be commensurate with the staff numbers required to ensure its success and of course fund the activities of the organisation. The impost on member councils should be limited to the absolute minimum.

Yours faithfully,

DARRIEA TURLEY
MAYOR

CONFIDENTIAL MATTERS

Ordinary Meeting of the Council Meeting to be held **Wednesday, December 14, 2016**

4. **BROKEN HILL CITY COUNCIL REPORT NO. 266/16 - DATED**
DECEMBER 13, 2016 - EOI16/5 - LEASING OPPORTUNITIES AT THE
TOURIST AND TRAVELLERS CENTRE - **CONFIDENTIAL**

(General Manager's Note: This report considers a lease and is deemed confidential under Section 10A(2) (c) of the Local Government Act, 1993 which provides for information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business).