

## Broken Hill City Council

...a safe, vibrant, prosperous and culturally rich City achieved through community leadership and sustainable management.

April 20, 2016

#### **ORDINARY MONTHLY MEETING**

#### TO BE HELD

#### WEDNESDAY, APRIL 27, 2016

Please address all communications to: The General Manager, 240 Blende Street, P.O.Box 448, BROKEN HILL NSW 2880

Telephone: (08) 8080 3300 Fax: (08) 8080 3424 ABN: 84873116132

Email: council@brokenhill.nsw.gov.au Website: www.brokenhill.nsw.gov.au

Dear Sir/Madam,

Your attendance is requested at the Ordinary Meeting of the Council of the City of Broken Hill to be held in the Council Chamber, Sulphide Street, Broken Hill on **Wednesday, April 27, 2016** commencing at 6:30 p.m. to consider the following business:

- 1) Apologies
- 2) Prayer
- 3) Acknowledgement of Country
- 4) Public Forum
- 5) Minutes for Confirmation
- 6) Disclosure of Interest
- 7) Mayoral Minute
- 8) Notice of Motion
- Notices of Rescission
- 10) Reports from Delegates
- 11) Reports
- 12) Committee Reports
- 13) Questions on Notice
- 14) Questions for Next Meeting
- 15) Closed

4

JAMES RONCON GENERAL MANAGER

### **MINUTES FOR CONFIRMATION**

Minutes of the Ordinary Meeting of the Council of the City of Broken Hill held Wednesday, March 30, 2016.

Minutes of the Extraordinary Meeting of the Council of the City of Broken Hill held Thursday, April 07, 2016.

Meeting commenced at 6:30 p.m.

**PRESENT:** Councillor W. Cuy (Mayor) Councillor D. Gallagher (Deputy Mayor),

Councillors C. Adams, , M. Browne, B. Licul, J. Nolan, J. Richards and

D. Turley.

Acting General Manager, Manager Planning Development and Compliance, Finance Manager, Governance Officer, Executive Support Officer and

Digital Officer.

Media (4), Members of the Public (34).

APOLOGIES: Councillors B. Algate, P. Black.

**RESOLUTION** 

Minute No. 45207

Councillor M. Browne moved ) That the apologies submitted on behalf of Councillor D. Gallagher seconded ) Councillors Algate and Black be accepted and

leave of absence granted.

**CARRIED** 

#### **PRAYER**

Councillor Richards delivered the prayer

#### **ACKNOWLEDGEMENT OF COUNTRY**

Councillor Gallagher delivered the Acknowledgment of Country

#### **PUBLIC FORUM**

#### **Council Meeting Minutes**

Ms. Marvis Sofield advised her concern that the February 2016 Council Minutes were a misrepresentation of the Mayor's answer to her question during the Public Forum Session regarding the proposed relocation of the Library and Archives, advising that she had sent in a request for a change to the minutes which was acknowledged but contained no details or apology. Ms. Sofield asked if the Mayor understood how dismissive and disrespectful his attitude to community participation appears or whether he only thinks that the community need participate every three years at election time?

The Mayor advised that Council's Code of Meeting policy gives the opportunity for members of the public to have public forum . This is an opportunity for the public to express an opinion on matters that relate to the Council Meeting in order for Councillors to take their opinion on board when considering matters before Council. It is not a question and answer time.

The Mayor disagreed with Ms. Sofield's statement that his actions are dismissive and disrespectful with regards to community participation and stated that he acts under the meeting procedures which were voted and adopted by Council.

The Mayor clarified that Council elections are held every four years and reminded the public that Councillors are available to speak to members of the public (apart from at a Council Meeting) and that he is also available for appointments should members of the public wish to see him on any matter.

The Mayor advised that an amendment to the minutes will be made during the Confirmation of Minutes section of tonight's meeting.

#### Development Application 9/2016 - Proposed Long Day Childcare Facility at 24-28 Tramway Terrace

Mr. Shane Moore spoke in support of the Development Application for a Long Day Child Care Facility at 24-28 Tramway Terrace on behalf of the applicants. Mr. Moore urged Councillors to consider the following:

- The applicants have twenty three years of childcare experience;
- The development will improve and increase employment in the Broken Hill area and provide a higher level of education to children;
- That the ten items of concern from neighbours had been addressed in a report provided by the applicants containing further information;
- Improvement to the security of the neighbourhood by the installation of CCTV cameras;
- Landscaping of the development will improve the overall streetscape of the neighbourhood;
- The applicants are willing to work through any issues that might arise and have addressed all
  of the concerns from neighbours.

In closing, Mr. Moore requested that Councillor read the report provided to Council two weeks ago.

#### Development Application 9/2016 - Proposed Long Day Childcare Facility at 24-28 Tramway Terrace

Mr. Mitch McKenny spoke in support of the Development Application for a Long Day Child Care Facility at 24-28 Tramway Terrace on behalf of the applicants. Mr. McKenny urged Councillors to consider the following:

- It will be the only purpose-built Long Day Child Care facility in Broken Hill. The facility will meet all the required current codes of Long Day Child Care facility:
- That Broken Hill being a predominantly shift-working city needs the services of a long day child care facility;
- The development of the facility will boost economic growth by long term employment of teachers, facilitators and cleaning and maintenance staff. Also the development itself will provide work to local tradesmen.
- A long day child care facility will also be an economic driver for the town as parents wishing to re-enter the workforce either part-time or full-time will be able to gain placement for their children for the appropriate hours required.

#### MINUTES FOR CONFIRMATION

#### **RESOLUTION**

Minute No. 45208
Councillor M. Browne moved
Councillor C. Adams seconded

That the Minutes of the Ordinary Meeting of the Council of the City of Broken Hill held February 24, 2016 be confirmed with an amendment to the Mayor's response to the Public Forum Item – Proposed Relocation of the Library and Archives to read "The Mayor advised that a report regarding this matter would be considered later in the meeting".

That the Minutes of the Extraordinary Meeting of the Council of the City of Broken Hill held March 16, 2016 be confirmed.

CARRIED

#### **DISCLOSURE OF INTEREST**

#### Councillor Turley declared:

 a pecuniary interest in Report No. 7/16 as she is an employee of Far West Local Health District and advised that she will leave the Council Chambers whilst the item is considered.

#### Councillor Licul declared:

• a conflict of interest in Report No. 7/16 as he is an employee of Far West Local Health District and advised that he will leave the Council Chambers whilst the item is considered.

#### Councillor Gallagher declared:

• a non-pecuniary interest in Report No. 53/16 as he is a work colleague of both applicants and advised that he will leave the Council Chambers whilst the item is considered.

12/82

#### **MAYORAL MINUTES**

## ITEM 1 - MAYORAL MINUTE NO. 3/16 - DATED FEBRUARY 23, 2016 - DELEGATIONS OF AUTHORITY TO THE GENERAL MANAGER

#### Recommendation

That Mayoral Minute No. 3/16 dated February 23, 2016, be received.

That Council approves that the General Manager's Delegations of Authority pursuant to Section 377 and 381(1) of the Local Government Act 1993, and Section 68 of the Noxious Weeds Act as attached to this report, be issued to Mr. James Roncon.

## RESOLUTION Minute No. 45209 Councillor W. Cuy moved That the recommendation of item 1 be adopted. CARRIED

#### **NOTICES OF MOTION**

ITEM 2 - MOTIONS OF WHICH NOTICE HAS BEEN GIVEN NO. 4/16 - DATED MARCH 02, 2016 - REVIEW OF IMPACT OF IMPLEMENTATION OF THE AUSTRALIAN BUSINESS EXCELLENCE FRAMEWORK 11/665

#### Recommendation

That Motions of Which Notice has been Given No. 4/16 dated March 2, 2016, be received.

That Broken Hill City Council review the implementation of the Australian Business Excellence Framework and report to Council by May 2016.

## RESOLUTION Minute No. 45210 Councillor D. Turley moved ) That the recommendation of item 2 be adopted. Councillor J. Nolan seconded ) CARRIED

## <u>ITEM 3 - MOTIONS OF WHICH NOTICE HAS BEEN GIVEN NO. 5/16 - DATED MARCH 02, 2016 - REVIEW OF IMPACT OF THE RESTRUCTURE</u>

| RESOLUTION<br>Minute No. 45211  |            |  |
|---|------------|--|
| Councillor D. Turley moved<br>Councillor B. Licul seconded  | )          | That Motions of Which Notice has been Given No. 5/16 dated March 2, 2016, be received.   |
|   |            | That Broken Hill City Council review the impact of<br>the Council's restructure to identify successes<br>and challenges and report back to Council by<br>May 2016. |
|   |            | CARRIED  |
| ITEM 4 - MOTIONS OF WHICH NOTICE<br>RENAMING OF HERITAGE EVENTS CO  |            | EN GIVEN NO. 6/16 - DATED MARCH 18, 2016 -<br>EE 15/87   |
| Recommendation  |            |  |
| That Motions of Which Notice has been 0   | Given No.  | 6/16 dated March 18, 2016, be received.  |
| terms of reference be modified to reflect   | a wider ro | the Broken Hill Heritage Committee and that its ble in initiating and assisting programs and events Broken Hill as Australia's first Heritage City.                |
| RESOLUTION<br>Minute No. 45212  |            |  |
| Councillor M. Browne moved Councillor C. Adams seconded   | )          | That the recommendation of item 4 be adopted.  CARRIED   |
|   |            |  |
| ITEM 5 — MOTIONS OF WHICH NOTICE<br>INVITATION TO FAR WEST HEALTH   | E HAS BE   | <u> </u>   |
| Councillors Turley and Licul each declare<br>6:48 p.m.  | ed an inte | rest in item 5 and left the Council Chambers at  |
| Recommendation  |            |  |
| That Motions of Which Notice has been C   | Given No.  | 7/16 dated March 22, 2016, be received.  |
| That Broken Hill City Council invites Far Nembers of Council and public of any he community. Also that this invitation rema | alth issue |  |
| RESOLUTION<br>Minute No. 45213  |            |  |
| Councillor D. Gallagher moved Councillor C. Adams seconded  | )          | That the recommendation of item 5 be adopted.  |
| 2.2   | ,          | CARRIED  |

Councillors Turley and Licul returned to the Council Chambers at 6:49 p.m.

The Mayor advised Councillors Turley and Licul that Council had adopted the recommendation of item 5.

ITEM 6 - MOTIONS OF WHICH NOTICE HAS BEEN GIVEN NO. 8/16 - DATED MARCH 22, 2016 - INVITATION TO ESSENTIAL WATER 11/426

| RESOLUTION<br>Minute No. 45214  |                    |   |  |  |  |
|---|--------------------|---|--|--|--|
| Councillor D. Gallagher moved<br>Councillor J. Richards seconded                      | )                  | That Motions of Which Notice has been Given No. 8/16 dated March 22, 2016, be received.   |  |  |  |
|   |                    | That Broken Hill City Council invites Essential Water to attend the next Council Meeting and inform members of Council and public on the quality of the water and any other current water issues that may affect this community. Also that this invitation remain as a standard item on the agenda. |  |  |  |
|   |                    | That Council writes to Essential Water to enquire when the Community Consultative Committee will reconvene.   |  |  |  |
|   |                    | CARRIED   |  |  |  |
| RES   | RESCISSION MOTIONS |   |  |  |  |
|   | N                  | Nil.  |  |  |  |
| REPOR   | ≀TS FRC            | OM DELEGATES  |  |  |  |
|   |                    | 6 - DATED MARCH 22, 2016 - COUNCILLOR<br>COUNCIL'S MEETING HELD FEBRUARY 19, 2016<br>11/363   |  |  |  |
| Recommendation  |                    |   |  |  |  |
| That Reports from Delegates No. 1/16 da   | ated Marc          | h 22, 2016, be received.  |  |  |  |
| RESOLUTION  Minute No. 45215  Councillor J. Nolan moved  Councillor B. Licul seconded | )                  | That the recommendation of item 7 be adopted.   |  |  |  |
|   |                    | CARRIED   |  |  |  |

The Mayor advised that Council will be making a submission to the next round of Resources to Regions funding (closing April 7, 2016) for funding for another stage of the Living Museum-Perfect Light Project adopted in June last year, and advised that Council's submission will include the recent 140 mining job losses and how the implementation of the Living Desert-Perfect Light Project will contribute towards the diversification of Broken Hill's economy.

#### REPORTS

ITEM 8 - BROKEN HILL CITY COUNCIL REPORT NO. 43/16 - DATED MARCH 15, 2016 - CORRESPONDENCE REPORT - BROKEN HILL HERITAGE CITY ROADSIDE SIGNAGE IN SOUTH AUSTRALIA

15/10

The Mayor was pleased to advise that the South Australian Department of Planning, Transport and Infrastructure has erected a sign on the Sturt Highway immediately prior to the turnoff to the Horrocks Highway, directing motorists to Broken Hill.

The Mayor acknowledged and thanked Mr. Brian Fenton for his efforts in pursuing this matter.

#### Recommendation

That Broken Hill City Council Report No. 43/16 dated March 15, 2016, be received.

That correspondence from the South Australian Department of Planning, Transport and Infrastructure in reply to Council's correspondence requesting additional signage in South Australia on the Sturt Highway and Horrocks Highway directing motorists to Broken Hill, be received.

| RESOLUTION                      |   |   |
|---------------------------------|---|---|
| Minute No. 45216                |   |   |
| Councillor C. Adams moved       | ) | That the recommendation of item 8 be adopted. |
| Councillor J. Richards seconded | ) | ·   |
|                                 | , | CARRIED                                       |

ITEM 9 - BROKEN HILL CITY COUNCIL REPORT NO. 44/16 - DATED MARCH 16, 2016 CORRESPONDENCE REPORT - BROKEN HILL OFFICE OF NSW TRUSTEE AND GUARDIAN
11/161

#### Recommendation

That Broken Hill City Council Report No. 44/16 dated March 16, 2016, be received.

That correspondence dated February 8, 2016 from the Leader of the Opposition, the Hon. Luke Foley, M.P. regarding the proposed loss of services at the Broken Hill office of NSW Trustee and Guardian and advising that he has forwarded Council's correspondence to the Shadow Attorney General to respond.

| RESOLUTION                                     |   |   |
|--|---|---|
| Minute No. 45217 Councillor D. Gallagher moved | ) | That the recommendation of item 9 be adopted. |
| Councillor M. Browne seconded                  | ) | CARRIED                                       |

<u>ITEM 10 - BROKEN HILL CITY COUNCIL REPORT NO. 45/16 - DATED FEBRUARY 26, 2016 - CORRESPONDENCE REPORT - REINSTATEMENT OF NSW RAIL CONCESSIONS</u> 11/291

| ) | That Broken Hill City Council Report No. 45/16 |
|---|--|
| ) | dated February 26, 2016, be received.          |
|   | )  |

That correspondence dated February 18, 2016 from the Hon Andrew Constance M.P., in response to Council's further request for the reinstatement of NSW rail concessions, be received.

That Council invites the State Member, Mr. Kevin Humphries, M.P. to the next Council Meeting, to discuss matters such as the recent job losses and closure of the Broken Hill Railway Station, and the introduction of a second outback explorer rail service per week to the region.

**CARRIED** 

ITEM 11 - BROKEN HILL CITY COUNCIL REPORT NO. 46/16 - DATED MARCH 18, 2016 -COUNCILLOR ATTENDANCE AT THE 2016 FUTURE OF LOCAL GOVERNMENT NATIONAL **SUMMIT** 11/304

#### **RESOLUTION**

Minute No. 45219

Councillor M. Browne moved Councillor C. Adams seconded

That Broken Hill City Council Report No. 46/16 dated March 18, 2016, be received.

That a maximum of two (2) Councillors attend the 2016 Future of Local Government National Summit to be held in Melbourne, 17-18 May, 2016.

That General Manager's Office calls for expressions of interest from Councillors in attending the Summit.

CARRIED

ITEM 12 - BROKEN HILL CITY COUNCIL REPORT NO. 47/16 - DATED MARCH 18, 2016 -COUNCILOR ATTENDANCE AT THE NATIONAL GENERAL ASSEMBLY OF LOCAL GOVERNMENT, CANBERRA 19-22 JUNE, 2016

11/304

#### **RESOLUTION**

Minute No. 45220

Councillor D. Turley moved Councillor C. Adams seconded

That Broken Hill City Council Report No. 47/16 dated March 18, 2016, be received.

That the Mayor and Deputy Mayor attend the 2016 National General Assembly of Local Government in Canberra 19-22 June 2016.

That Council determine motions to the 2016 National General Assembly of Local Government in line with the Assembly's eligibility principles; and such motions be submitted by April 22, 2016.

CARRIED

ITEM 13 - BROKEN HILL CITY COUNCIL REPORT NO. 48/16 - DATED MARCH 18, 2016 - MEMORANDUM OF UNDERSTANDING - BROKEN HILL ENVIRONMENTAL LEAD PROGRAM AND BROKEN HILL CITY COUNCIL 11/147

#### Recommendation

That Broken Hill City Council Report No. 48/16 dated March 18, 2016, be received.

That Council support the partnership between the Broken Hill Environmental Lead Program and Council to manage the impact of environmental lead in Broken Hill on the Broken Hill Community

That Council authorises the Mayor and General Manager to sign the Memorandum of Understanding (and attached the Council Seal if required) which will remain valid until June 2020.

| <b>RESOLU</b> | TION |
|---------------|------|
|---------------|------|

| <u>Minute No. 45221</u>  |   |  |
|--|---|--|
| Councillor M. Browne moved   | ) | That the recommendation of item 13 be adopted. |
| Councillor D. Gallagher seconded   | ) | ·  |
| , and the second | , | CARRIED  |

## <u>ITEM 14 - BROKEN HILL CITY COUNCIL REPORT NO. 49/16 - DATED FEBRUARY 16, 2016 - DRAFT SPONSORSHIP POLICY FOR PUBLIC EXHIBITION 11/248</u>

#### Recommendation

That the Draft Sponsorship Policy be endorsed for the purpose of public consultation for a twenty eight day period.

That Council receives a further report at the conclusion of this exhibition, detailing submissions received and any recommended changes arising, with a view to adopting the Draft Sponsorship Policy.

That if adopted, the policy will replace two existing Council policies (the Sponsorship Policy and the Event Sponsorship Policy).

#### **RESOLUTION**

| Minute No. 45222             |   |  |
|------------------------------|---|--|
| Councillor J. Richards moved | ) | That the recommendation of item 14 be adopted. |
| Councillor C. Adams seconded | ) |  |
|                              |   | CARRIED  |

## <u>ITEM 15 - BROKEN HILL CITY COUNCIL REPORT NO. 50/16 - DATED FEBRUARY 18, 2016 - ADJUSTMENT OF REPLACEMENT BIO BIN FEE IN CURRENT FEES AND CHARGES</u> 11/199

#### Recommendation

That Broken Hill City Council Report No. 50/16 dated February 18, 2016, be received.

Council support changing the Organics Bin replacement fee from \$123 inc GST per bin to \$65 inc GST per bin to reflect the true cost of the new bins.

#### **RESOLUTION**

| Minute No. 45223              |   |  |
|-------------------------------|---|--|
| Councillor D. Gallagher moved | ) | That the recommendation of item 15 be adopted. |
| Councillor M. Browne seconded | ) | ·  |
|                               | ŕ | CARRIED  |

#### ITEM 16 - BROKEN HILL CITY COUNCIL REPORT NO. 51/16 - DATED MARCH 08, 2016 -**INVESTMENT REPORT FOR FEBRUARY 2016** 11/48 Recommendation That Broken Hill City Council Report No. 51/16 dated March 8, 2016, be received. RESOLUTION Minute No. 45224 Councillor M. Browne moved That the recommendation of item 16 be adopted. Councillor J. Nolan seconded ) **CARRIED** ITEM 17 - BROKEN HILL CITY COUNCIL REPORT NO. 52/16 - DATED MARCH 14, 2016 -ESTABLISHMENT OF THE SECTION 355 B.I.U. BAND HALL COMMUNITY COMMITTEE 16/8 **RESOLUTION** Minute No. 45225 Councillor B. Licul moved That Broken Hill City Council Report No. 52/16 Councillor J. Richards seconded dated March 14, 2016, be received. That Council endorses the formation of the Section 355 B.I.U. Band Hall Community Committee and the associated Constitution. That Council accepts the nominations of Mr. Ross Mawby, Ms Caroline Dunning, Ms Robynne Sanderson and Mr Peter Lake as community representatives on the B.I.U Band Hall Community Committee. That the community representatives be advised of their appointment including the term of appointment. That Councillors Licul and Gallagher be Council's representatives on the B.I.U. Band Hall Community Committee. **CARRIED** ITEM 18 - BROKEN HILL CITY COUNCIL REPORT NO. 53/16 - DATED MARCH 16, 2016 -DEVELOPMENT APPLICATION 9/2016 - PROPOSED LONG DAY CHILD CARE CENTRE AT 24-28 TRAMWAY TERRACE, BROKEN HILL 11/467 Councillor Gallagher declared an interest in Item 18 and left the Council Chambers at 7:12 p.m. **RESOLUTION** Minute No. 45226 Councillor C. Adams moved That Broken Hill City Council Report No. 53/16

dated March 16, 2016, be received.

That the report be deferred to the April Council

Councillor D. Turley seconded

Meeting pending a site visit by Councillors and members of the Broken Hill Traffic Committee.

**CARRIED** 

11/117

Councillor Gallagher returned to the Council Chambers at 7:15 p.m.

The Mayor advised Councillor Gallagher that Council had resolved to defer consideration of the report pending a site visit by Councillors and members of the Broken Hill Traffic Committee.

## <u>ITEM 19 - BROKEN HILL CITY COUNCIL REPORT NO. 54/16 - DATED MARCH 18, 2016 - COMMUNITY ASSISTANCE REQUESTS FOR MARCH</u>

#### Recommendation

That Broken Hill City Council Report No. 54/16 dated March 18, 2016, be received.

That Council approves the request from Broken Hill Pet Rescue Inc. for in-kind support assistance for hire of the Council's Ground Floor Meeting Room for the conduct of an Advanced Dog Behaviour training course for members on April 28, 2016 (total cost \$142.00).

That Council notes that the new Community Assistance Grants Policy (adopted at the February 2016 Council Meeting) takes effect at the commencement of the new financial year.

#### RESOLUTION

| <u>Minute No. 45227</u>      |   |  |
|------------------------------|---|--|
| Councillor M. Browne moved   | ) | That the recommendation of item 19 be adopted. |
| Councillor C. Adams seconded | ) |  |
|                              |   | CARRIED  |

ITEM 20 - BROKEN HILL CITY COUNCIL REPORT NO. 55/16 - DATED MARCH 14, 2016 - MINUTES OF THE BROKEN HILL LEAD REFERENCE GROUP MEETING HELD FEBRUARY 24, 2016

#### Recommendation

That Broken Hill City Council Report No. 55/16 dated March 14, 2016, be received.

That the minutes of the Broken Hill Lead Reference Group Meeting held February 24, 2016 be received.

#### RESOLUTION

| Minute No. 45228             |   |  |
|------------------------------|---|--|
| Councillor M. Browne moved   | ) | That the recommendation of item 20 be adopted. |
| Councillor B. Licul seconded | ) |  |
|                              |   | CARRIED  |

## <u>ITEM 21 - BROKEN HILL CITY COUNCIL REPORT NO. 56/16 - DATED MARCH 17, 2016 - MINUTES OF THE LOCAL TRAFFIC COMMITTEE MEETING NO.356, HELD 8 MARCH 2016</u>

11/397

#### Recommendation

That Broken Hill City Council Report No. 56/16 dated March 17, 2016, be received.

That the Minutes for the Local Traffic Committee Meeting No.357, held March 8, 2016 be received.

| RESOLUTION  Minute No. 45229  Councillor M. Browne moved  Councillor C. Adams seconded    | )       | That the recommendation of item 21 be adopted.  CARRIED |
|---|---------|---|
| ITEM 22 - BROKEN HILL CITY COUNCIL REINFRASTRUCTURE STRATEGY ACTIVITIES                   |         |   |
| Recommendation  |         |   |
| That Broken Hill City Council Report No. 57/1   | 6 dated | d March 9, 2016, be received.                           |
| RESOLUTION  Minute No. 45230  Councillor J. Richards moved  Councillor M. Browne seconded | )       | That the recommendation of item 22 be adopted.  CARRIED |
|   | EPORT   | NO. 58/16 - DATED MARCH 18, 2016 - ACTION               |
| <u>LIST REPORT</u>  |         | 11/21   |
| Recommendation  |         |   |
| That Broken Hill City Council Report No. 58/1   | 6 dated | d March 18, 2016, be received.                          |
| RESOLUTION  Minute No. 45231  Councillor J. Nolan moved  Councillor J. Richards seconded  | )<br>)  | That the recommendation of item 23 be adopted.  CARRIED |

#### **COMMITTEE REPORTS**

<u>ITEM 24 - BROKEN HILL CITY COUNCIL REPORT NO. 59/16 - DATED MARCH 16, 2016 - NOMINATION FOR COMMUNITY REPRESENTATIVES ON VARIOUS SECTION 355 ASSET COMMITTEES 12/51, 12/50</u>

#### Recommendation

That Broken Hill City Council Report No. 59/16 dated March 16, 2016, be received.

That Council appoints Ms. Sandra Havran, Ms. Alison Gander and Mr. Stephen Quartermain as community representatives on the Friends of the Flora and Fauna of the Barrier Ranges Community Committee.

That Council appoints Mr. Craig MacLeod as a community representative on the Lamb Memorial Oval Community Committee.

ITEM 25 - BROKEN HILL CITY COUNCIL REPORT NO. 60/16 - DATED FEBRUARY 11, 2016 - NOMINATION FOR MEMBERSHIP ON THE BROKEN HILL COMMUNITY STRATEGIC PLAN ROUND TABLE COMMITTEE 13/145

#### Recommendation

That Broken Hill City Council Report No. 60/16 dated February 11, 2016, be received.

That Council appoints Ms. Ghislaine Barbe and Mr. Peter Beven as a community representative on the Broken Hill Community Round Table Committee.

ITEM 26 - BROKEN HILL CITY COUNCIL REPORT NO. 61/16 - DATED MARCH 18, 2016 - MINUTES OF THE BROKEN HILL COMMUNITY STRATEGIC PLAN ROUND TABLE COMMITTEE MEETING HELD FEBRUARY 10, 2016 13/145

#### Recommendation

That Broken Hill City Council Report No. 61/16 dated March 18, 2016, be received.

That the minutes of the Broken Hill Community Strategic Plan Round Table committee meeting held February 10, 2016 be received.

ITEM 27 - BROKEN HILL CITY COUNCIL REPORT NO. 62/16 - DATED MARCH 03, 2016 - MINUTES OF THE FLORA AND FAUNA OF THE BARRIER RANGES COMMUNITY COMMITTEE MEETING HELD FEBRUARY 16, 2016 12/51

#### Recommendation

That Broken Hill City Council Report No. 62/16 dated March 3, 2016, be received.

That the minutes of the Friends of the Flora and Fauna of the Barrier Ranges Community Committee Meeting held February 16, 2016 be received.

<u>ITEM 28 - BROKEN HILL CITY COUNCIL REPORT NO. 63/16 - DATED MARCH 18, 2016 - MINUTES OF THE BROKEN HILL HERITAGE CITY EVENTS ADVISORY COMMITTEE</u>
15/87

#### Recommendation

That Broken Hill City Council Report No. 63/16 dated March 18, 2016, be received.

That minutes of the Broken Hill Heritage City Events Advisory Committee meeting held February 16, 2016 be received.

| Minute No. 45232   |   |  |
|--|---|--|
| Councillor J. Richards moved<br>Councillor J. Nolan seconded | ) | That the recommendations of items 24 to 28 be adopted. |

**CARRIED** 

#### **QUESTIONS ON NOTICE**

Nil.

#### QUESTIONS FOR NEXT MEETING

#### Proposed Relocation of the Library and Archives

Councillor Licul referred to correspondence that Council has received from the NSW State Library regarding Council's proposal to relocate the Library services to a location in Argent Street and the Archives to the Basement of Council's Administration Building, and asked whether contents of the correspondence could be advised to the public.

The Mayor advised that he has not seen the correspondence and referred the question to the Acting General Manager.

The Acing General Manager advised that Council had contacted the NSW State Library regarding its proposal to relocate the service of the Library and had subsequently received correspondence from the NSW State Library in support of Council's proposal and applauding Council's vision of relocating the Library to Argent Street and the Archives to the Basement of the Administration Building.

The Acting General Manager advised that this letter can be made public, a copy will be given to the media tomorrow and forwarded to Councillors.

The Mayor took the opportunity to advised that an Extraordinary Council Meeting will be held next Thursday 7<sup>th</sup> April at 5:30 to discuss the Library matter and to put it to a vote. The need for an Extraordinary Meeting is in order for the Library outcome to be included in Council's Operational Plan and Budget so that it can be adopted in one form or another to go onto public display, then adopted at the June Meeting.

#### Thank you to the Acting General Manager

The Mayor thanked Andrew Bruggy for the amount of time and effort put in and expertise shown for the duration that Council has not had a General Manger. The Mayor congratulated Andrew for all his work as Acting General Manager.

#### **CONFIDENTIAL MATTERS**

Nil.

There being no further business the Mayor closed the meeting at 7:22 p.m.

| THE FOREGOING MINUTES WERE READ | )           |
|---------------------------------|-------------|
| AND CONFIRMED AT THE ORDINARY   | )           |
| MEETING OF THE BROKEN HILL CITY | )           |
| COUNCIL HELD ON APRIL 27, 2016. | )           |
|                                 |             |
|                                 | CHAIRPERSON |

Meeting commenced at 5:30 p.m.

PRESENT: Councillor W. Cuy (Mayor) Councillor D. Gallagher (Deputy Mayor),

Councillors C. Adams, P. Black, M. Browne, J. Nolan, J. Richards and D.

Turley.

General Manager, Acting Deputy General Manager, Finance Manager,

Governance Officer and Executive Support Officer.

Media (3), Members of the Public (3).

Councillors B. Licul and B. Algate. **APOLOGIES:** 

Minute No. 45233

Moved Councillor D. Turley That the apologies submitted on behalf of Seconded Councillor C. Adams

Councillors Licul and Algate be accepted and

leave of absence granted.

**CARRIED** 

#### **PURPOSE OF THE MEETING**

To consider the following confidential matter:

1. Broken Hill City Council Report No. 64/16 - dated March 22, 2016 - Confidential

#### **DISCLOSURE OF INTEREST**

Nil

#### **PETITION**

Councillor Black requested that a petition, given to him by the Broken Hill Probus Club regarding staffing at railway station, be tabled.

The Mayor accepted the petition.

Minute No. 45234

Moved Councillor C. Adams That the meeting be closed to the public in Seconded Councillor J. Richards

accordance with Section 10A(2) of the Local Government Act, 1993 whilst the confidential

matter is considered.

**CARRIED** 

Members of the media and public left the Council Chambers at 5:31p.m.

The Mayor welcomed Council's new General Manager, Mr. James Roncon to Broken Hill and to his first few days working at Broken Hill City Council.

#### CONFIDENTIAL MATTERS

## <u>ITEM 1 - BROKEN HILL CITY COUNCIL REPORT NO. 64/16 - DATED MARCH 22, 2016 - CONFIDENTIAL</u>

(<u>General Manager's Note</u>: This report considers a lease and is deemed confidential under Section 10A(2) (c) of the Local Government Act, 1993 which provides for information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business).

| RESOLUTION |
|------------|
|------------|

Minute No. 45235
Moved Councillor C. Adams
Seconded Councillor J. Richards

That Broken Hill City Council Report No. 64/16 dated March 22, 2016, be received.

That Council implement the relocation of the library in line with the recommendation of the adopted Broken Hill Living Museum + Perfect Light Project considering the maintenance and repair issues of the current building.

That Council implement the relocation of the Archives to the basement and ground floor of the administration building in line with the BHPB funding received, and proposal contained in the report considering the maintenance and repair issues of the current building.

That the relocation of both the Library and the Archives be subject to all necessary compliance approvals.

That the General Manager be authorised to negotiate possible Lease arrangement (20 years + 20 years) with the various property owner(s).

That any costs associated with the move are considered as part of the 2016/17 budget process.

CARRIED

Minute No. 45236

Moved Councillor D. Gallagher
Seconded Councillor J. Nolan

That the meeting resume in open session.

**CARRIED** 

Members of the media and public returned to the Council Chambers at 544 p.m.

The Mayor invited the General Manager to report on the item considered in closed session. The General Manager advised that in respect of:

#### Item 1 – Broken Hill City Council Report No. 64/16 – dated March 22, 2016

There being no further business the Mayor closed the meeting at 5:44 p.m.

- That Broken Hill City Council Report No. 64/16 dated March 22, 2016, be received.
- That Council implement the relocation of the library in line with the recommendation of the adopted Broken Hill Living Museum + Perfect Light Project considering the maintenance and repair issues of the current building.
- That Council implement the relocation of the Archives to the basement and ground floor of the administration building in line with the BHPB funding received, and proposal contained in the report considering the maintenance and repair issues of the current building.
- That the relocation of both the Library and the Archives be subject to all necessary compliance approvals.
- That the General Manager be authorised to negotiate possible Lease arrangement (20 years + 20 years) with the various property owner(s).
- That any costs associated with the move are considered as part of the 2016/17 budget process.

| THE FOREGOING MINUTES WERE READ | ) |
|---------------------------------|---|
| AND CONFIRMED AT THE ORDINARY   | ) |
| MEETING OF THE BROKEN HILL CITY | , |
| COUNCIL HELD ON APRIL 27, 2016. | ) |

**CHAIRPERSON** 

### **REPORTS**

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ORDINARY MEETING OF THE COUNCIL

April 14, 2016

#### BROKEN HILL CITY COUNCIL REPORT NO. 65/16

SUBJECT: CORRESPONDENCE REPORT - REQUEST FOR SUPPORT FOR

CAMPAIGN TO ADVOCATE FOR CHANGES TO TAXATION

LEGISLATION 11/161

#### **Recommendation**

That Broken Hill City Council Report No. 65/16 dated April 14, 2016, be received.

That correspondence dated March 31, 2016 from the Mayor of Leichhardt Council seeking support for their campaign to advocate for amendments to both Commonwealth and State taxation legislation to encourage full occupancy of commercial premises, be received.

That Council provides support to the campaign by writing to both the Federal and NSW Treasurers seeking amendments to the Income Tax Assessment Act 1993 and 1997; the Local Government Act 1993 and the Stamp Duty Act and Land Tax Act 1956 as detailed in the attachment to Leichhardt Council's correspondence.

#### **Executive Summary:**

Council has received correspondence from the Mayor of Leichhardt Council seeking support for their campaign to advocate for amendments to both the Commonwealth and State taxation legislation to encourage full occupancy of commercial premises.

#### Report:

Leichhardt Council is seeking support from Council's in NSW to advocate for amendments to taxation legislation in an effort to encourage full occupancy of commercial premises in retail high streets. Leichhardt Council is of the view that the up-take of online shopping has impacted on local businesses and is advocating for taxation incentives to encourage full occupancy of commercial retail premises.

The Mayor has forwarded correspondence to the Mayor of Leichhardt Council advising that Broken Hill also finds itself in a similar situation with vacant commercial premises in Broken Hill's retail high streets of Argent, Oxide and Patton Streets and advising that their correspondence will be presented to the April Council Meeting for Council to consider whether to support the campaign.

#### **Attachments**

1. Correspondence from Mayor of Leichhardt Council 2 Pages

JAMES RONCON GENERAL MANAGER



31 March 2016

Mayor Clr Wincen Cuy Broken Hill City Council PO Box 448 BROKEN HILL NSW 2880

Council ref.: C612/15

#### Dear Mayor,

I write to you on behalf of Leichhardt Council to seek your support for our campaign to advocate for amendments to both Commonwealth and State taxation legislation to encourage full occupancy of commercial premises on our retail high streets.

Leichardt Council is a Local Government Area in Sydney's inner west, which is 3kms from the Sydney Central Business District. The LGA has two of Sydney's key retail high streets - Darling Street in Balmain/Rozelle; and Norton Street in Leichhardt.

In recent years our high streets have been struggling due to a variety of factors, including but not limited to global financial events and increased take up of online shopping. Recent independent research undertaken in our LGA has recorded high street vacancy rates averaging 13-15 per cent, with some areas as high as 22 per cent. This is not an issue that is unique to Leichhardt but many of our once bustling retail high streets have fallen into a permanent state of decline. This has both an economic and social impact on our community and negatively impacts State taxation receipts.

Leichhardt Council has an ongoing program of projects and initiatives that we have already and will continue to implement, aimed at enlivening, revitalising and restoring our main streets.

However, Leichhardt Council is aware that Commonwealth and State taxation legislation may actually provide landlords with a financial incentive to keep their doors closed.

We have thus developed a range of possible amendments to taxation legislation at both the Commonwealth and State level that would actually provide a financial incentive to encourage full occupancy of commercial premises on our retail high streets. These amendments are outlined in the letters I have written to the Federal and NSW Treasurers and have attached to this letter for your consideration.

I ask that your Council joins with Leichhardt Council in advocating for changes to Commonwealth and State taxation legislation to encourage full occupancy of commercial premises on our retail high streets.

Yours sincerely

Cr Darcy Byrne

Mayor of Leichhardt

Customer Service, 7-15 Wetherill Street, Leichhardt NSW 2040 PO Box 45, Leichhardt NSW 2040

WORKING WITH THE COMMUNITY

Phone: (02) 9367 9222 Fax: (02) 9367 9111 Email: leichhardt@lmc.nsw.gov.au www.leichhardt.nsw.gov.au

#### Commonwealth Amendments

Possible amendments to the Income Tax Assessments Act (1936 & 1997), including:

- The removal of the provision to offset business losses for untenanted commercial properties against other income. This provision would have to be tightly defined to untenanted commercial properties and not to properties undergoing redevelopment.
- Toughening up the definitions and criteria on property being "available for rent" ie bring
  in time limits on how long a property is unoccupied. Alternatively, stipulate specific
  requirements defining the steps required to be undertaken to make the property
  available eg benchmarked rental pricing, advertising spend to attract tenants etc.
- Tighten up the Tax Act to hold that the long-term (say greater than 3 years) untenanted
  property is not being held on income account, rather, it is being held on capital account
  (ie the property is being held purely for the purposes of sale). Hence, the tax deduction
  available to these businesses for rates, losses, etc would no longer be available.
- Make the "margin scheme" (s 75-5 Goods and Services Tax Act 1999) unavailable for use in commercial property supplies if the property has been untenanted for a specified period of time (say 2 years etc). Broadly, the margin scheme effectively (in limited circumstances) reduces the GST payable on the supply of real property so that GST is levied on the margin rather than the sale price.
- Remove the GST on the sale of untenanted properties. Under current rules the sale of
  commercial property that is untenanted is subject to GST. Whereas, if the property is
  tenanted, then the "going concern" (subdivision 38J GSTA 1999) principle applies,
  meaning that the transaction is not subject to GST. Removal of these and other
  disincentives could encourage the sale of untenanted properties.

#### State Amendments

Amendments to the Local Government Act 1993 including:

Provision for differential rating (eg Special Rate) for tenanted and untenanted commercial properties. In support, the Henry Review of Australia's Taxation System in 2010, stated that "States should allow local governments a substantial degree of autonomy to set the tax rate applicable to property within their municipality." http://taxreview.treasury.gov.au/content/FinalReport.aspx?doc=html/Publications/Papers/Final\_Report\_Part\_2/chapter\_g3.htm.

Changes to Stamp Duty and to Land Tax Legislation, including (but not limited to):

- Removal of Stamp Duty on the sale of high street commercial properties and on conveyances conditioned upon the property being "fully occupied" with a specified time period eg 12 months and remaining tenanted for a defined period (say 5 years). In support, in 2010, the Henry Taxation Review found that Stamp duties on the transfer of commercial and residential land and buildings are "poor taxes" it found that "Stamp duties on conveyances are inconsistent with the needs of a modern tax system." <a href="http://taxreview.treasury.gov.au/content/FinalReport.aspx?doc=html/Publications/Papers/Final\_Report\_Part\_2/chapter\_c2.htm">http://taxreview.treasury.gov.au/content/FinalReport.aspx?doc=html/Publications/Papers/Final\_Report\_Part\_2/chapter\_c2.htm</a>.
- Amend the Land Tax Act 1956 to provide for the possible imposition of a premium rate on commercial properties that remains untenanted for a defined period of time (eg 3 years).

#### ORDINARY MEETING OF THE COUNCIL

January 14, 2016

#### BROKEN HILL CITY COUNCIL REPORT NO. 66/16

SUBJECT: DRAFT OPERATIONAL PLAN 2016/2017 INCLUSIVE OF THE

STATEMENT OF REVENUE POLICY AND DRAFT SCHEDULE

<u>FEES AND CHARGES 2016/2017</u> <u>15/142</u>

#### Recommendation

That Broken Hill City Council Report No. 66/16 dated January 14, 2016, be received.

That in accordance with Section 405 of the Local Government Act 1993, the Draft Operational Plan 2016/17 inclusive of the Statement of Revenue Policy and Draft Schedule of Fees and Charges 2016/17, be endorsed for the purpose of public exhibition for community comment for a 28 day period.

#### **Executive Summary:**

The purpose of this report is to recommend to Council to endorse the Draft Operational Plan 2016/2017 inclusive of the Statement of Revenue Policy and Draft Schedule of Fees and Charges 2016/17, for public exhibition for a 28 day period.

#### Report:

#### Introduction

Local councils in NSW are required to undertake their planning and reporting activities in accordance with the Local Government Act and the Local Government (General) Regulation 2005. As at 30 June 2012, all councils in NSW are required to be working within the Integrated Planning and Reporting (IPR) Framework.

The IPR Framework for Local Government in NSW was introduced in 2010. The IPR framework is the mechanism through which Council and the community can have important discussions about funding priorities, service levels and preserving local identity and to plan together for a more sustainable future.

Section 405 of the Local Government Act 1993 requires:

- (1) A council must have a plan (its **"operational plan")** that is adopted before the beginning of each year and details the activities to be engaged in by the council during the year as part of the delivery program covering that year.
- (2) An operational plan must include a statement of the council's revenue policy for the year covered by the operational plan. The statement of revenue policy must include the statements and particulars required by the regulations.
- (3) A council must prepare a draft operational plan and give public notice of the draft indicating that submissions may be made to the council at any time during the period

(not less than 28 days) that the draft is to be on public exhibition. The council must publicly exhibit the draft operational plan in accordance with the notice.

- (4) During the period of public exhibition, the council must have for inspection at its office (and at such other places as it may determine) a map that shows those parts of its area to which each category and sub-category of the ordinary rate and each special rate included in the draft operational plan applies.
- (5) In deciding on the final operational plan to be adopted, a council must consider any submissions that have been made concerning the draft plan.
- (6) The council must post a copy of its operational plan on the council's website within 28 days after the plan is adopted.

Council's 2014 - 2017 Delivery Program covers the period 1 July 2013 to 30 June 2017. It is based on the outcomes of the Broken Hill 2033 Community Strategic Plan together with recommendations of Council's other adopted plans and strategies.

The Draft Operational Plan 2016/17 identifies the projects and activities that will be delivered during the year to achieve the commitments made in the Delivery Program and resourcing provided within the Long Term Financial Plan.

More specifically, the Draft Operational Plan 2016/17 has been prepared within the context of the following parameters:

- Current service levels will be maintained, except where decisions have been made with regard to specific services.
- Capital projects budgeted at \$10.4 million.
- Total rate revenue increase of 1.8%.

#### **Overview of the Draft Operational Plan 2016/17**

#### **Proposed 2016/17 Rating Strategy**

#### **Rate Peg**

The Minister for Local Government has approved a 1.8% rate peg limit that will apply to Council rates in 2016/17. The rate peg does not apply to charges levied by Council in relation to waste management.

Council is proposing to increase rates by the full extent of the 1.8% rate peg for 2016/17, which will result in an overall increase in general rate revenue of \$0.226m.

#### Diversification of mining revenue

In 2015/16, Council adopted the ongoing rating strategy of progressive apportionment of mine rates to residential rates by 1% for eight years to reduce the heavy reliance on mining rates and subsequently levy rates in proportion to the land value of a rating category. This is the second year of this strategy.

This year, rates paid by the mining properties will be reduced from 17% of the total rates of \$14.704m to 16%, with the re-distributed rates to be allocated to the residential rating category.

This is the third consecutive year that rates will have been re-distributed from the mining sector. This step is again being taken by Council to further reduce its overall reliance on mine rate income.

The strategy proposes to cap the mining rates at 10% after a period of eight years by progressively transferring 1% of mine rates to residential category annually. This will ensure

that even if there is a reduction in the land valuation of the mining properties due to the reduction of mining operations in Broken Hill, the impact will be comparatively less significant on Council's revenue stream and on the ratepayers, as compared to total loss of mining rates due to the close of mining operations.

This strategy also addresses the issue of apportioning the rates revenue to the four rating categories: Residential, Business, Farmland and Mining in proportion of their land valuations.

#### 2016/17 Budget

#### **Operating Result**

The Draft Operational Plan 2016/17 includes the 2016/17 budget, in the form of the Revenue Policy.

The 2016/17 Budget has been developed on a business as usual basis, except for areas where Council has made policy or service delivery decisions that have a direct financial impact.

Consequently, the budgeted loss for 2016/17 is \$2.374 million; this is a reduction of 42% of the budget deficit of \$4.117 million in 2015/2016 (excluding extraordinary items) and 19% of the actual deficit of \$2.938 million in 2014/2015 despite the additional depreciation expense recognised due to the change in Australian Accounting Standards.

As future decisions are made by Council which have an impact on the 2016/17 budget, adjustments will be made in quarterly budget reviews during the year.

#### **Capital Projects**

The total capital expenditure budget for 2016/17 has been set at \$10.4m. Capital projects proposed for 2016/17 include

- Roads \$2.455m
- Buildings \$3.754m
- Plant/fleet \$1.216m
- Parks & Open Spaces \$2.65m
- Other \$0.327m

Details in relation to specific capital items are included within the Operational Plan.

The level of capital expenditure will again be closely managed in 2016/17 to enable Council to conserve as much cash as possible during the year. External funding of \$7.7m is expected to be received in relation to the capital program; \$0.2m of the program is to be funded from restricted cash assets and \$2.5m to be funded from Council's own revenue sources.

#### Fees and Charges

Fees and charges are included in the Operational Plan for the purposes of public consultation. Many fees and charges have been increased by CPI, whilst in some areas a review has resulted in increases above CPI.

#### Conclusion:

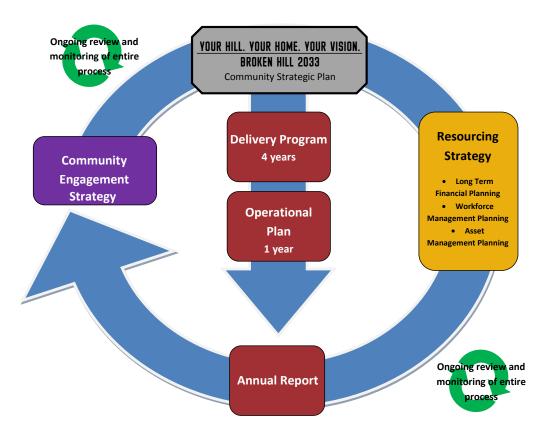
The Draft Operational Plan 2016/17 has been prepared in accordance with the requirements of the Local Government Act 1993 and the Local Government (General) Regulations 2005 and is presented to Council for consideration, with a view to having it adopted for the purposes of public exhibition and community comment.

Public information sessions will be organised as part of the community consultation process.

Any written comment received resulting from the community consultation must be considered by the Council before the plan is adopted.

#### **Strategic Direction:**

The Operational Plan is part of the Integrated Planning and Reporting Framework. Following is a diagram of the Integrated Planning and Reporting Framework, including the Delivery Plan.



#### **Relevant Legislation:**

Section 402 to Section 406 of the *Local Government Act 1993* sets out the requirements of the Integrated Planning and Reporting Framework.

#### **Financial Implications:**

Included within the Draft Operational Plan 2016/17 is the Statement of Revenue Policy, Annual Budget and the Draft Schedule of Fees and Charges 2016/17.

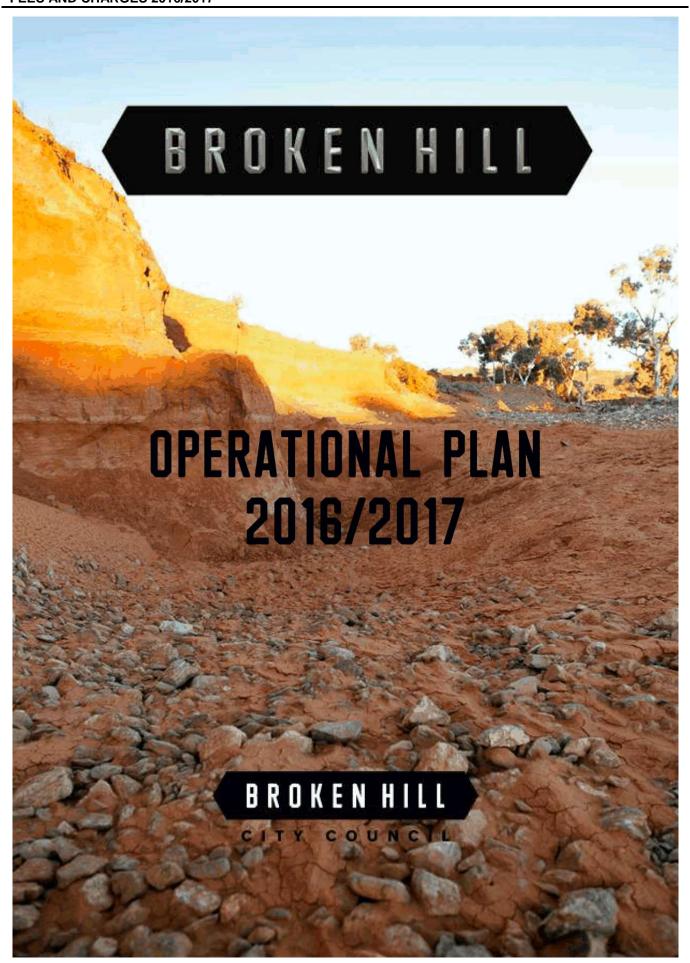
#### **Attachments**

1. Draft Operational Plan 2016-2017 59 Pages

2. Draft Schedule of Fees and Charges 2016-2017 28 Pages

RAZIJA NU'MAN
DIVISION MANAGER CORPORATE AND HUMAN SERVICES

JAMES RONCON GENERAL MANAGER



|                                     | QUALITY CONTROL   |                        |  |
|-------------------------------------|---|------------------------|--|
| TRIM REFERENCES                     | D16/250 - 15/142  |                        |  |
| KEY DIRECTION                       | 4 Our Leadership  |                        |  |
| OBJECTIVE                           | 4.1 Openness and Transpare  | ncy in Decision Making |  |
| FUNCTION                            | Financial Management and Le   | eadership & Governance |  |
| STRATEGY                            | 4.1.1.9 Financial Statements are prepared on an annual basis in accordance with accounting standards and accounting codes |                        |  |
|                                     | 4.1.1.10 The Integrated Plan<br>Framework is implemented  | ning and Reporting     |  |
| RESPONSIBLE OFFICER                 | General Manager   |                        |  |
| REVIEW DATE                         | July 2017   |                        |  |
| COMPANY                             | Broken Hill City Council  |                        |  |
| PHONE NUMBER                        | 08 8080 3300  |                        |  |
| EMAIL ADDRESS FOR<br>Enquiries only | council@brokenhill.nsw.gov.au   |                        |  |
| DATE                                | ACTION  | MINUTE NO.             |  |
| April 27, 2016                      | Endorsed by Council for<br>Public Display and<br>Consultation   |                        |  |
|                                     | Adopted by Council  |                        |  |
| NOTES                               | Images sourced from Council's Image Library   |                        |  |
|                                     | © Copyright Broken Hill City Council 2015   |                        |  |
| ASSOCIATED DOCUMENTS                | Schedule Fees and Charges 2016/2017   |                        |  |
|                                     | Long Term Financial Plan 201  | 17 - 2026              |  |

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## INTRODUCTION

This document is Broken Hill City Council's Operational Plan for the next year.

#### MESSAGE FROM THE MAYOR

The 2016/2017 Broken Hill City Council Operational Plan continues on the path of financial sustainability.

This plan details the strategies and activities that that have been endorsed by Council. By setting these goals and targets staff can work towards these objectives which we believe as a Council will be for the betterment of our community.

We are committed as a Council to delivering our core services and continue our journey of being an efficient and effective organisation. It continues to be a challenge but one we are making significant headway with our 2015/16 deficit reduced by \$4.099 million compared to 2014/15.

A key focus of 2016/17 will be asset management. Councillors and staff embarked on an engagement campaign asking our community what they are prepared to pay for Council programs and services. The Levels of Service survey attracted an outstanding response and will assist Council with decision-making.

We do know that asset management will be a challenge. We cannot afford to maintain and renew the assets that we currently own, and therefore don't have the flexibility to consider new assets as community demands change.

Through a process of asset management and community engagement, we hope to determine a strategy that will ensure our infrastructure and facilities are relevant based on today's needs.

Engagement will continue to be a strong focus of our Council. We continue to seek community input into our projects and services. This has seen the development of our CBD renewal plan - *Broken Hill Living Museum and Perfect Light* project, assisted in the development of a parking strategy for the CBD, assisted our aged care strategy and of course provided valuable information regarding our levels of service.

And we will continue to advocate on behalf of our community on key issues and decision-making at higher levels of government.

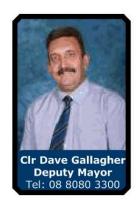
Thank you for taking the time to read through the plan and we look forward to a very challenging but rewarding year.

Councillor Wincen Cuy MAYOR

Ц

#### YOUR COUNCILLORS

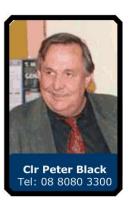




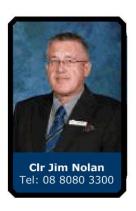


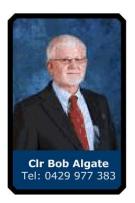














# OUR COMMITMENT TO BROKEN HILL

#### **OUR VISION**

Broken Hill is a vibrant, prosperous and culturally rich Heritage City shared with visitors from around the world.

#### **OUR MISSION**

Council provides high quality services and leadership to enhance community living and facilitate a prosperous economy.

#### **OUR STATEMENT OF VALUES**

#### Inspiring

We're leading Broken Hill into the Future

#### This means we:

- · Recognise change starts with us
- · Share our passion
- Act as positive role models
- Are focused on delivering results

#### Open

We're transparent and honest

#### This means we:

- Are united
- Are reliable when we make a decision we stick to it
- Can be trusted
- · Are always available to listen

#### Original

We're pioneering new ideas while remembering what makes us unique

#### This means we:

- Won't forget our past, even when forging our future
- Are open to new ideas and think outside the square
- Champion our uniqueness
- Look for new solutions rather than relying on the old ways

#### Human

We're involved in the community

#### This means we:

- Are inclusive
- Respect diversity and how different people think
- Value doing it together
- · Have a genuine sense of humanity

#### Fearless

We're up for the challenge

#### This means we:

- Strive to solve our own problems
- Defend what's important to our community
- Are prepared to take the lead
- Take opportunities and make something of them
- Are not afraid to make tough decisions

## **ABOUT THE CITY**

"When you think of regional Australia, when you think of mining, when you think of the ethos of Australia, you think of Broken Hill" Minister of Environment Greg Hunt

#### BROKEN HILL CITY PROFILE

Broken Hill has been recognised as Australia's First Heritage Listed City and this places us on the register alongside other national icons like the Australian War Memorial, Sydney Opera House and Great Barrier Reef.

This listing was made in recognition of Broken Hill's significant mining history and contribution to the Australian and International mining and resources industry. It also recognises Broken Hill's contribution to industrial relations, with many conditions of employment (including workplace safety), originating from here. Added to this mix are our innovations, people, landscape, architecture, creativity, the Line of Lode itself and our location within the Australian outback - all of which contribute to the celebration and recognition of our heritage.

Perhaps the greatest challenge in the timeline of our 'boom and bust' mining history is the steady population decline, which has ensued from the peak periods when over 30,000 people lived here in the 1950's.

This gradual and steady decline has placed pressure on economic prosperity and job creation and, while a smaller population can be just as vibrant, it comes with its own set of challenges. The need to diversify our economy and address the changes in affordability of our public infrastructure base are both critical issues facing our City.

With what was once a significant ore body slowly coming to the end of its mining life, the population now must increasingly rely on other means of employment to stimulate the economy. The growth of the visitor economy is a 'key' strategy and Broken Hill has grown to become recognised by government, businesses and visitors as a tourism destination - known for delivering a range of attractions and experiences linked to mining, heritage, culture and the provision of authentic experiences and accommodation.

Council has maintenance responsibilities and carries the financial burden of a significant asset portfolio, much of which was constructed in periods when populations were at their peak. With approximately 19,000 residents today, Council and the community must review all assets and develop strategies to improve the financial position. This will ensure affordability of ongoing costs associated with assets. It is through this approach that we can strengthen our focus on investment to best meet community needs and economic diversification to influence the prosperity of this City.

7

## THE FRAMEWORK

In 2009, the NSW Government introduced new legislation in the form of the Local Government Amendment (Planning and reporting) Act 2009 to improve strategic planning in NSW Local Government.

The Integrated Planning and Reporting Framework requires NSW councils to develop a **Community Strategic Plan** in consultation with the community, which outlines the community's Vision, Goals and Strategies. The plan is not limited to the responsibilities of any one government or organisation.

Under the Framework, Broken Hill City Council will use the Community Strategic Plan to determine which goals and strategies can be implemented at a Local Government level. These goals and strategies are included in a 4 year **Council Delivery Program**.

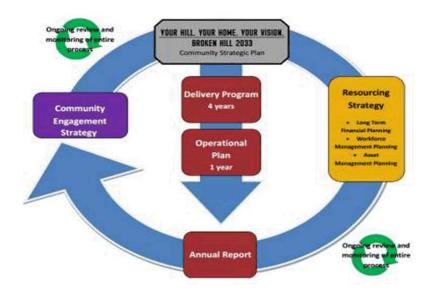
To ensure that Council has the required resources to achieve the goals and strategies set out in the Delivery Program, a **Resourcing Strategy** is prepared to address long term asset management, financial management and workforce planning.

The **Operational Plan** is a plan which focuses on the short term. It provides a one year detailed plan of which activities and projects from the Delivery Program will be implemented in the short term.

Each year, our success in achieving the goals and strategies set out in these plans will be reported through Council's **Annual Report**.

Although considered long term, our Community Strategic Plan and Delivery Program will remain current through a four yearly review in line with Local Government Elections.

The first Community Strategic Plan for Broken Hill was endorsed in 2010 and we are proud of the achievements made since this time. The plan was subsequently reviewed after a significant community engagement exercise in 2013.



# THE REQUIREMENTS OF THE FRAMEWORK

| Frequency   | Report                                  | Description / Requirements   | Legislative<br>Reference  |
|---|---|--|---|
| For use during development of the Community Strategic Plan and Council's other planning activities  | Community<br>Engagement<br>Strategy     | A strategy based on social justice principles for engagement with the local community when developing the Community Strategic Plan.  | s402(4)<br>(Act)  |
| Review every four years following an election. Ensure the plan is for a minimum of 10 years. Public exhibition for a period of 28 days required and a copy of plan and amendments to the plan to OLG within | Community<br>Strategic<br>Plan<br>(CSP) | Plan which identifies the main priorities and aspirations for the future of the local government area.  Minimum 10 years.  | s402(1)-(7)<br>(Act)  |
| 28 days of endorsement.  Review in detail every four years as part of CSP review. Update annually when developing the Operational Plan.   | Long Term<br>Financial<br>Planning      | Included in Council's Resourcing Strategy for the provision of financial resources required to implement the CSP.  Minimum 10 years.   | s401(2)<br>(Act)  |
| Review in detail every four years as part of CSP review. Update annually when developing the Operational Plan.  | Workforce<br>Management<br>Planning     | Included in Council's Resourcing<br>Strategy for the provision of<br>intellectual resources required to<br>implement the CSP.<br>Minimum of 4 years.   | s403(2)<br>(Act)  |
| Review in detail every four years as part of CSP review. Update annually when developing the Operational Plan.  | Asset<br>Management<br>Planning         | Included in Council's Resourcing Strategy for the provision of physical resources required to implement the CSP. Comprises of an Asset Management Strategy and Plan/s.  Minimum of 10 years. | s403(2)<br>(Act)  |
| Review every four years following an election. Public exhibition for a period of 28 days.   | Delivery<br>Program                     | Details the Council activities to be undertaken by the Council to implement the strategies established by the CSP. Four year duration.   | s404(1)-(5)<br>(Act)  |
| Adopt prior to beginning of financial year. Public exhibition for a period of 28 days. Post copy on Council website within 28 days of Council endorsement.  | Operational<br>Plan                     | Details the activities Council will be engaged in during the year, and annual budget.  Annual sub-plan of Delivery Program.  | s405(1)-(6)<br>s532<br>s610B-<br>s610F<br>s706(2)<br>(Act)<br>cl201(1)<br>(Reg) |

# MONITORING AND REPORTING

Progress on the Delivery Program will be reported to the Council at least every six months through the Operational Plan. Detailed financial reports and updates on Council's Capital Works Program will be included.

In addition to the above, Council will also prepare an Annual Report for the community which will focus on Council's implementation of our Delivery Program and the Operational Plan. The Annual Report will also outline achievements in implementing the Community Strategic Plan. Audited financial reports will also be made available to the Community at this time.

A 'State of the City' (SOC) Report will be presented to the community, reporting on Council's progress in achieving the community's aspirations.

| Frequency   | Report  | Description / Requirements   | Legislative<br>Reference   |
|---|---|--|----------------------------|
| Quarterly<br>(no later than two<br>months after the<br>end of each<br>quarter)                                  | Budget<br>Review<br>Statement                         | Shows, by reference to the estimate of income and expenditure set out in the statement of Council's revenue policy included in the Operational Plan for the relevant year, a revised estimate of the income and expenditure for that year.   | cl203 (Reg)                |
| At least every six months (dates determined by Council)   | Progress<br>reports on<br>Delivery<br>Program<br>(DP) | Report on the progress with respect to the Council Activities detailed in the Delivery Program.  | s404(5)<br>(Act)           |
| Yearly – November<br>(Within five<br>months of the end<br>of Financial Year)                                    | Annual<br>Report<br>(AR)                              | Report on the achievements in implementing the Delivery Program and the effectiveness of the principle activities undertaken in achieving the objectives in the Community Strategic Plan at which those activities are directed. Must be prepared in accordance with the Regulation and the Guidelines. Must include a copy of Council's audited financial reports. Must be posted on Council's website. | s428(Act)  cl 217(1) (Reg) |
| November – Four<br>Yearly<br>(included in AR due<br>30 Nov in year in<br>which an ordinary<br>election is held) | End of Term<br>Report                                 | Report on Council's achievements in implementing the Community Strategic Plan over the previous four year Council term.  | s428(2)<br>(Act)           |
| November – Four<br>Yearly<br>(included in AR due<br>30 Nov in year in<br>which an ordinary<br>election is held) | State of City<br>Report<br>(SOC)                      | Reports on environmental issues relevant to the objectives for the environment established by the Community Strategic Plan.  Must be prepared in accordance with the guidelines.   | s428A (Act)                |

# HOW TO READ THE PLAN

| Key Direction:           | The Key Directions are taken from the Community Strategic Plan (CSP) and represents groups of common opportunities, challenges and priorities that relate to:  • Key Direction 1: Our Community  • Key Direction 2: Our Economy  • Key Direction 3: Our Environment  • Key Direction 4: Our Leadership  |
|--------------------------|---|
| Objective:               | Objectives are taken from the Community Strategic Plan and are uniquely numbered. Each objective outlines what the community is seeking to achieve under the Key Direction and are broad direction statements.  |
| Strategy:                | Strategies are taken from the Community Strategic Plan and are uniquely numbered. Each strategy provides information on what will be done at the high-level to achieve the objective. Each strategy is cascaded down into the Delivery Program (DP).  |
| OP #:                    | OP# is the unique number assigned to each action in the Operational Plan (OP).  |
| Action:                  | For each objective identified in the Community Strategic Plan, a number of actions are identified outlining what will be done to implement the objective by Council.  Where Council has not been identified as either the lead or support agency responsible for the objective, Council acknowledges it has an important role to play in lobbying or advocating for the achievement of the objective. |
| Operational Plan / LTFP: | The year identifies the timing for the implementation or achievement of the action and when it will be resourced in both the Operational Plan (OP) and Long Term Financial Plan (LTFP).   |
| Link to CSP:             | Number showing CSP reference.   |
| Measure:                 | The measure is how the progress or success of Council will be identified and reported upon.   |
| Function:                | Is the specific Council area responsible for implementing the action.   |

# FINANCIAL ESTIMATES

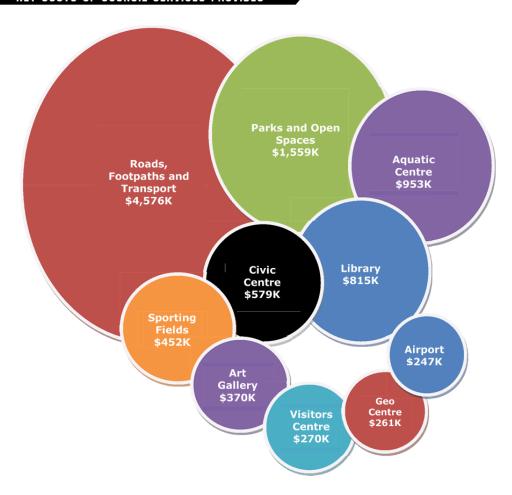
The financial estimates provided in this Operational Plan in the following sections reflect the range of services provided by Council at the time of drafting this Plan.

As indicated in Council's Long Term Financial Plan, Council must continue to develop strategies and make decisions to ensure the reduction of financial deficits and the future sustainability of Council. Such decisions may not provide overnight relief from the currently weak financial position, and as such it is important to take a longer term view of the benefits of such decisions.

Throughout the year, reviews will be undertaken to measure Council's financial performance against the financial estimates contained within this plan. Any decisions impacting upon Council's financial position for the year will be incorporated into these reviews.

The Consolidated Estimated Income Statement, Balance Sheet and Cash Flow Statement for the 2016/2017 financial year are contained within the Revenue Policy on page 50.

## NET COSTS OF COUNCIL SERVICES PROVIDES



|  | TIONAL<br>Me otatem         |   |  |                                      |  |
|--|-----------------------------|---|--|--------------------------------------|--|
| \$ '000  | ME STATEME<br>2017          | 2017                                    | 2017                                   | 2017                                 | 2017                                     |
| <b>4</b> 000   | TOTAL<br>Proposed<br>Budget | Our<br>Leadership<br>Proposed<br>Budget | Our<br>Community<br>Proposed<br>Budget | Our<br>Economy<br>Proposed<br>Budget | Our<br>Environment<br>Proposed<br>Budget |
| Income from Continuing Operations  |                             |   |  |                                      |  |
| Revenue:   |                             |   |  |                                      |  |
| Rates & annual charges   | 16,699                      | 14,212                                  | (47)                                   | (32)                                 | 2,565                                    |
| User charges & fees  | 3,472                       | 524                                     | 475                                    | 1,044                                | 1,429                                    |
| Interest & investment revenue  | 446                         | 410                                     | -                                      | -                                    | 36                                       |
| Other revenues   | 488                         | 213                                     | 66                                     | 201                                  | 8  |
| Grants & contributions for operating purposes  | 10,043                      | 4,272                                   | 5,303                                  | 403                                  | 66                                       |
| Grants & contributions for capital purposes  | 6,443                       | 3,425                                   | 3,018                                  | -                                    | -  |
| Other Income:  |                             |   |  |                                      |  |
| Net gains from disposal of assets  | -                           | -                                       | -                                      | -                                    | -  |
| Net share of interests in joint ventures   | -                           | -                                       | -                                      | -                                    | -  |
| TOTAL INCOME FROM CONTINUING OPERATIONS  | 37,590                      | 23,056                                  | 8,815                                  | 1,615                                | 4, 104                                   |
| Expenses from Continuing Operations  |                             |   |  |                                      |  |
| Employee benefits & costs  | 15,030                      | 6,913                                   | 4,873                                  | 1,208                                | 2,036                                    |
| Borrowing costs  | 394                         | 102                                     | 203                                    | 89                                   | -  |
| Materials & contracts  | 6,638                       | (347)                                   | 4,085                                  | 871                                  | 2,030                                    |
| Depreciation & amortisation  | 6,987                       | 941                                     | 4,262                                  | 1,267                                | 516                                      |
| Impairment   | -                           | -                                       | -                                      | -                                    | -  |
| Other expenses   | 4,472                       | 1,991                                   | 1,678                                  | 721                                  | 82                                       |
| Net losses from disposal of assets   | -                           | -                                       | -                                      | -                                    | -  |
| TOTAL EXPENSES FROM CONTINUING OPERATIONS  | 33,521                      | 9,601                                   | 15,101                                 | 4,156                                | 4,664                                    |
| OPERATING RESULT FOR THE YEAR  | 4,069                       | 13,455                                  | (6,285)                                | (2,540)                              | (560)                                    |
| NET OPERATING RESULT FOR THE YEAR BEFORE GRANTS & CONTRIBUTIONS FOR CAPITAL PURPOSES | (2,374)                     | 10,030                                  | (9, 303)                               | (2,540)                              | (560)                                    |

# **KEY DIRECTIONS**

# **OUR COMMUNITY**

The focus of the Key Direction - Our Community is our people and how we can work together to ensure we position ourselves to retain our sense of identity, our health, wellbeing, social inclusion and connectedness.

The tables below provide actions which will help us meet the objectives of Council's four year Delivery Program. Under each objective we provide more detailed actions that Council will undertake to ensure we meet our goals along with measurements to help us ensure we are on the right path.

| 1.1 Peo | 1.1 People in our community are in safe hands   |                             |   |               |  |  |
|---------|---|-----------------------------|---|---------------|--|--|
| OP#     | Action  | Link to Delivery<br>Program | Measure   | Function      |  |  |
| C1      | Partner with the community through participation in the Local Community Safety Precinct Committee (LCSPC) to reduce preventable crime                   | 1.1.1.2                     | Participation at LCSPC meetings                         | Public Safety |  |  |
| C2      | Support identified actions within the 2013-2017<br>Safer Broken Hill Community Safety and Crime<br>Prevention Plan                                      | 1.1.1.2                     | Number of activities supported                          | Public Safety |  |  |
| С3      | Perform compliance inspections of all enclosures for dangerous and restricted dogs within the City to ensure compliance with the Companion Animals Act. | 1.1.1.3                     | Increased compliance                                    | Public Safety |  |  |
| C4      | Provide education and awareness in relation to the responsibility of pet ownership  | 1.1.1.3                     | Reduction in animal control complaints                  | Public Safety |  |  |
| C5      | Provide a ranger service to undertake animal control activities   | 1.1.1.3                     | Increase in number of complaints successfully addressed | Public Safety |  |  |

| 1.1 People in our community are in safe hands |   |                             |  |               |  |
|---|---|-----------------------------|--|---------------|--|
| OP #  | Action  | Link to Delivery<br>Program | Measure                                      | Function      |  |
| C6  | Develop a plan showing prioritised proposed CCTV camera locations   | 1.1.1.4                     | Prioritised plan developed                   | Public Safety |  |
| C7  | Develop and adopt a policy in the use of CCTV cameras in public spaces  | 1.1.1.4                     | Policy adopted                               | Public Safety |  |
| C8  | Develop lighting strategy in line with Urban Design<br>Plan   | 1.1.1.4                     | Strategy developed                           | Public Safety |  |
| C9  | Develop a Memorandum of Understanding with the NSW Police Barrier Local Command dealing with the use of CCTV in Broken Hill       | 1.1.1.4                     | Memorandum of Understanding signed           | Public Safety |  |
| C10   | Develop procedures dealing with the use of CCTV cameras in public spaces that comply with legislative requirements                | 1.1.1.4                     | Procedures developed                         | Public Safety |  |
| C11   | Facilitate the Local Emergency Management<br>Committee  | 1.1.1.5                     | Meetings held in accordance with legislation | Public Safety |  |
|   |   |                             | Participation at meetings by agencies        |               |  |
| C12   | Participate in emergency exercises with other combat and support agencies   | 1.1.1.5                     | Number of exercises attended                 | Public Safety |  |
| C13   | Support emergency services as required to minimise the risk of combat or recovery from natural, biological or technical disasters | 1.1.1.5                     | Support services provided in a timely manner | Public Safety |  |

| 1.2 Our | 1.2 Our community works together               |                             |  |                            |  |
|---------|--|-----------------------------|--|----------------------------|--|
| OP#     | Action   | Link to Delivery<br>Program | Measure  | Function                   |  |
| C14     | Conduct an official ceremony for Australia Day | 1.2.1.1                     | Numbers attending the ceremony show an increase on previous year | Leadership &<br>Governance |  |

### 1.2 Our community works together OP# Link to Delivery | Measure Function Action **Program** C15 Encourage the community to nominate someone for 1.2.1.1 Increased number of Leadership & an Australia Day Award nominations received Governance C16 Facilitate the granting of Australia Day awards 1.2.1.1 Award recipients are chosen Leadership & through the selection committee within the nominated timeframe Governance C17 Implement activities in the Volunteer Strategy 1.2.1.3 Strategy implemented Leadership & aimed at increasing volunteering Governance C18 Facilitate and participate in a volunteer working 1.2.1.2 Increase in volunteer numbers Leadership & group to encourage increased participation in at Council Governance volunteering C19 Recognise the contribution of volunteers through an 1.2.1.3 Attendance at volunteer Leadership & annual event recognition event Governance C20 Encourage the community to nominate someone for 1.2.1.3 Increased number of Leadership & a volunteer award nominations received Governance C21 Contribution is made to joint initiatives through 1.2.1.4 Number of meetings attended Community attendance at relevant partner meetings and Development Partnership objectives are initiatives progressed and of value C22 Develop and implement a communications strategy 1.2.1.5 Strategy is developed and Leadership & implemented Governance C23 Develop a communications plan as part of the 1.2.1.5 Community satisfaction with Leadership & project planning process for any significant activity Council communications Governance or decision of Council C24 Participate in initiatives to inform the community 1.2.1.6 Participation in initiatives Community about Council's current sustainability challenges Facilities including financial and asset management C25 Provide public amenities in key public areas 1.2.1.7 Amenities open and maintained Community for use to accommodate Facilities community requirements C26 Review public amenities as part of asset 1.2.1.7 Review undertaken Community management planning Facilities

| 1.2 Our community works together |   |                             |  |                         |  |
|----------------------------------|---|-----------------------------|--|-------------------------|--|
| OP #                             | Action  | Link to Delivery<br>Program | Measure                                    | Function                |  |
| C27                              | Provide public halls and community centres through a centralised booking system | 1.2.1.7                     | Utilisation of community centres and halls | Community<br>Facilities |  |
| C28                              | Review public halls and community centres as part of asset management planning  | 1.2.1.7                     | Review undertaken                          | Community Facilities    |  |

| 1.3 Our history, culture and diversity is embraced and celebrated |  |                             |   |                          |  |
|---|--|-----------------------------|---|--------------------------|--|
| OP#   | Action   | Link to Delivery<br>Program | Measure   | Function                 |  |
| C29   | A calendar of events is available online and promoted to the community                           | 1.3.1.1                     | Number of events promoted on the calendar                               | Economic<br>Development  |  |
| C30   | Implement the activation strategies outlined in the Living Museum-Perfect Light CBD renewal plan | 1.3.1.2                     | Number of events held in the<br>Town Square                             | Community<br>Development |  |
| C31   | Support event organisers in understanding the process for holding events in public spaces        | 1.3.1.2                     | Develop a guide to public events  | Community                |  |
|   |  |                             | Number of meetings with event organisers                                | Development              |  |
|   |  |                             | Develop post event customer satisfaction survey                         |                          |  |
|   |  |                             | Measure satisfaction of event organisers via post event customer survey |                          |  |
| C32   | Liaise with South Rotary to develop an event plan for the Christmas Pageant                      | 1.3.1.3                     | Number of entry floats  | Community<br>Development |  |
|   |  |                             | Number of volunteer organisations                                       |                          |  |
|   |  |                             | Estimated number of people attending the event                          |                          |  |

### Enter a Council float in the Christmas Pageant to C33 1.3.1.3 Council float entered Community promote Council's role in the community Development C34 Manage, maintain and promote the regional library 1.3.1.5 Number of active members Arts & Culture service C35 Provide a library outreach service to outback Number of borrowings Arts & Culture 1.3.1.5 locations C36 Review the regional library building to ensure it 1.3.1.5 Review undertaken Arts & Culture meets the needs of current and future generations In collaboration with volunteers, maintain archive C37 1.3.1.6 Number of volunteers Arts & Culture records for the benefit of the City C38 Manage, maintain and promote the Regional Art 1.3.1.7 Number of exhibitions Arts & Culture Gallery Number of visitors Number of workshops C39 Manage, maintain and promote the Albert Kersten 1.3.1.8 Visitation to Albert Kersten Arts & Culture Mining and Minerals Museum Mining and Minerals Museum C40 Conduct a heritage awards presentation and 1.3.1.9 Heritage awards undertaken Arts & Culture develop its potential to celebrate the City's built and cultural heritage and National Heritage Listing status

| 1.4 Our | built environment supports our quality of life   |                             |   |                         |
|---------|--|-----------------------------|---|-------------------------|
| OP#     | Action   | Link to Delivery<br>Program | Measure   | Function                |
| C41     | Develop, plan and implement a Development<br>Control Plan for the City of Broken Hill          | 1.4.1.2                     | Plan implemented  | Arts & Culture          |
| C42     | Investigate and plan for future demand at the cemetery   | 1.4.1.5                     | Future demand planned for   | Community<br>Facilities |
| C43     | Maintain and operate the cemetery for the benefit of the City                                  | 1.4.1.5                     | Number of complaints  | Community<br>Facilities |
| C44     | Facilitate searches for deceased persons interred in   | 1.4.1.6                     | Number of searches undertaken   | Community               |
|         | the Broken Hill Cemetery   |                             | Number of website visits  | Facilities              |
| C45     | Implement actions in the Pedestrian Access Mobility Plan                                       | 1.4.1.9                     | Prioritised actioning implemented in accordance with available resources      | Local<br>Transport      |
| C46     | Existing bicycle lanes maintained  | 1.4.1.8                     | No reduction in bicycle lanes   | Local<br>Transport      |
| C47     | Undertake improvement plan as included in the Parks and Open Spaces Asset Management Plan      | 1.4.1.10                    | Improvement actions undertaken in accordance with improvement plan timeframe  | Open Spaces             |
| C48     | Undertake actions and projects included within the Parks and Open Spaces Asset Management Plan | 1.4.1.11                    | Actions and projects undertaken in accordance with improvement plan timeframe | Open Spaces             |
| C49     | Undertake improvement plan as included in the<br>Transport Asset Management Plan               | 1.4.1.12                    | Improvement actions undertaken in accordance with improvement plan timeframe  | Local<br>Transport      |
| C50     | Undertake actions and projects included within the<br>Transport Asset Management Plan          | 1.4.1.13                    | Improvement actions undertaken in accordance with improvement plan timeframe  | Local<br>Transport      |
| C51     | Contract for Broken Hill Aquatic Centre managed effectively                                    | 1.4.1.14                    | All conditions of contract complied with                                      | Community<br>Facilities |

| C52 | Undertake a service level review in relation to the provision of open space within the local government area | 1.4.1.15 | Accepted service level<br>determined in consultation with<br>the community in line with the<br>Open Spaces Asset Management<br>Plan             | Open Spaces             |
|-----|--|----------|---|-------------------------|
| C53 | Undertake a service level review in relation to fleet  | 1.4.1.15 | Internal savings identified   | Leadership & Governance |
| C54 | Undertake two facility reviews of Council owned buildings identified in Asset Management Plans               | 1.4.1.16 | Community consultation<br>completed and recommendation<br>made for two asset services as<br>identified in the Building Asset<br>Management Plan | Community<br>Facilities |

| 1.5 Ou | 1.5 Our health and wellbeing ensures that we live life to the full  |                             |   |                         |  |  |
|--------|---|-----------------------------|---|-------------------------|--|--|
| OP#    | Action  | Link to Delivery<br>Program | Measure   | Function                |  |  |
| C55    | Advocate for quality health, medical and allied services for the City where required  | 1.5.1.1                     | Representations made where required                   | Community Facilities    |  |  |
| C56    | Advocate for equitable and appropriate access to public transport where required  | 1.5.1.2                     | Representations made where required                   | Leadership & Governance |  |  |
| C57    | Review the Broken Hill City Ageing Strategy   | 1.5.1.3                     | Strategy reviewed                                     | Community<br>Services   |  |  |
| C58    | Prepare for development of a four year Disability Inclusion Action Plan (DIAP) as per The Disability Inclusion Act 2014, Clause 6 of the Regulation | 1.5.1.7                     | Plan developed by June 30,<br>2017                    | Community<br>Services   |  |  |
| C59    | Advocate for funding for a new aged care facility for Broken Hill   | 1.5.1.4                     | Support funding applications from aged care providers | Community<br>Services   |  |  |
| C60    | Finalise subdivision of Shorty O'Neil Village and finalise future uses of the site  | 1.5.1.5                     | Future use of Shorty O'Neil<br>Village determined     | Community<br>Services   |  |  |

| OP# | Tastian .   | Link to Delivery            | Managema  | Function                   |  |
|-----|---|-----------------------------|---|----------------------------|--|
| OP# | Action  | Link to Delivery<br>Program | Measure   | Function                   |  |
| C61 | Provide a range of respite, post school and individually tailored support programs                      | 1.5.1.7                     | Services meeting funded outputs                       | Community<br>Services      |  |
|     |   |                             | Program funding maintained                            |                            |  |
|     |   |                             | Accreditation maintained                              |                            |  |
| C62 | Provide a Home Care Packages and ComPacks program   | 1.5.1.8                     | Services meeting funding outputs                      | Community<br>Services      |  |
|     |   |                             | Program funding maintained                            |                            |  |
|     |   |                             | Accreditation maintained                              |                            |  |
| C63 | Coordinate and facilitate annual Community Service Forum  | 1.5.1.8                     | Annual forum held                                     | Community<br>Services      |  |
|     |   |                             | Networks maintained                                   |                            |  |
| C64 | Actively participate in stakeholder reference group established for water supply issues facing the City | 1.5.1.9                     | Active representation at stakeholder reference groups | Leadership &<br>Governance |  |
| C65 | Council provides coaching, mentoring and leadership opportunities for young persons in the Community    | 1.5.1.10                    | Number of students participating in activities        | Leadership & Governance    |  |
| C66 | Support Sister City Advisory Committee to identify opportunities for young people                       | 1.5.1.10                    | Number of meetings attended                           | Community<br>Development   |  |
| C67 | Host Civic Debutante Ball   | 1.5.1.10                    | Debutante Ball held                                   | Community<br>Development   |  |

| 2    |
|------|
| Page |

| C68 | Undertake a service level and governance review in relation to the provision of community support services | 1.5.1.11 | Service levels reviewed in line with funding agreements and reviewed in light of State and Commonwealth policy directions | Community<br>Services |
|-----|--|----------|---|-----------------------|
|     |  |          | Governance structure review commenced   |                       |

| OPERATIONAL PLAN   |  |                       |                    |                |                         |               |                   |                          |
|--|--|-----------------------|--------------------|----------------|-------------------------|---------------|-------------------|--------------------------|
|  |  | STATEMENT             |                    |                |                         |               |                   |                          |
| \$ '000  | 2017                                   | 2017                  | 2017               | 2017           | 2017                    | 2017          | 2017              | 2017                     |
|  | Our<br>Community<br>Proposed<br>Budget | Community<br>Services | Local<br>Transport | Open<br>Spaces | Community<br>Facilities | Public Safety | Arts &<br>Culture | Community<br>Development |
| Income from Continuing Operations  |  |                       |                    |                |                         |               |                   |                          |
| Revenue:   |  |                       |                    |                |                         |               |                   |                          |
| Rates & annual charges   | (47)                                   | (17)                  | -                  | (3)            | (27)                    | -             | (O)               | -                        |
| User charges & fees  | 475                                    | 127                   | -                  | (8)            | 214                     | -             | 142               | -                        |
| Interest & investment revenue  | -                                      | -                     | -                  | -              | -                       | -             | -                 | -                        |
| Other revenues   | 66                                     | 8                     | -                  | 5              | -                       | -             | 54                | -                        |
| Grants & contributions for operating purposes  | 5,303                                  | 3,502                 | 1,385              | -              | -                       | 75            | 341               | -                        |
| Grants & contributions for capital purposes  | 3,018                                  | -                     | 700                | 2,318          | -                       | -             | -                 | -                        |
| Other Income:  |  |                       |                    |                |                         |               |                   |                          |
| Net gains from disposal of assets  | -                                      | -                     | -                  | -              | -                       | -             | -                 | -                        |
| Net share of interests in joint ventures   | -                                      | -                     | -                  | -              | -                       | -             | -                 | -                        |
| TOTAL INCOME FROM CONTINUING OPERATIONS  | 8,815                                  | 3,620                 | 2,085              | 2,312          | 187                     | 75            | 536               | -                        |
| Expenses from Continuing Operations  |  |                       |                    |                |                         |               |                   |                          |
| Employee benefits & costs  | 4,873                                  | 2,261                 | 1,100              | 426            | 146                     | -             | 940               | -                        |
| Borrowing costs  | 203                                    | -                     | 65                 | -              | 110                     | -             | 28                | -                        |
| Materials & contracts  | 4,085                                  | 1,164                 | 613                | 742            | 1,010                   | -             | 556               | -                        |
| Depreciation & amortisation  | 4,262                                  | 473                   | 2,609              | 536            | 287                     | 9             | 348               | -                        |
| Impairment   | -                                      | -                     | -                  | -              | -                       | -             | -                 | -                        |
| Other expenses   | 1,678                                  | 90                    | -                  | 301            | 71                      | 854           | 221               | 142                      |
| Net losses from disposal of assets   | -                                      | -                     | -                  | -              | -                       | -             | -                 | -                        |
| TOTAL EXPENSES FROM CONTINUING OPERATIONS  | 15, 101                                | 3,987                 | 4,387              | 2,005          | 1,624                   | 863           | 2,093             | 142                      |
| OPERATING RESULT FOR THE YEAR  | (6, 285)                               | (367)                 | (2, 302)           | 307            | (1,436)                 | (788)         | (1,557)           | (142)                    |
| NET OPERATING RESULT FOR THE YEAR BEFORE GRANTS & CONTRIBUTIONS FOR CAPITAL PURPOSES | (9, 303)                               | (367)                 | (3, 002)           | (2,011)        | (1,436)                 | (788)         | (1,557)           | (142)                    |

| CAPITAL BUDGET - OUR COMMUNITY  |                                   |                     |                                |                   |  |  |
|---|-----------------------------------|---------------------|--------------------------------|-------------------|--|--|
| Description   | Grant<br>Income/<br>Sales         | Reserve<br>Transfer | Expense                        | Net               | New,<br>Replacement/<br>Renewal, Upgrade |  |
| Road reseal program   | -                                 | -                   | 450,000                        | 450,000           | Renewal                                  |  |
| Reconstruction Blende St & Chloride St Intersection   | (200,000)                         | -                   | 200,000                        | -                 | Renewal                                  |  |
| Reconstruction Blende St (Chloride St to Oxide St)  | (500,000)                         | -                   | 500,000                        | -                 | Renewal                                  |  |
| Reconstruction Patton St & Comstock St intersection   | (400,000)                         | -                   | 400,000                        | -                 | Renewal                                  |  |
| Reconstruction Comstock St & Eyre St Intersection   | (300,000)                         |                     | 300,000                        | -                 | Renewal                                  |  |
| Reconstruction Oxide St (Cummins St to Wyman St) - Carriageways only  | -                                 | -                   | 100,000                        | 100,000           | Renewal                                  |  |
| Reconstruction Blende St (Kaolin St to Bromide St)  | (200,000)                         | -                   | 200,000                        | -                 | Renewal                                  |  |
| Reconstruction Kanandah Road  | (205,000)                         | -                   | 205,000                        | -                 | Renewal                                  |  |
| Broken Hill Regional Art Gallery - Workshop Studio Toilet   | -                                 | -                   | 29,000                         | 29,000            | New                                      |  |
| Memorial Oval Irrigation System   | -                                 | -                   | 272,000                        | 272,000           | New                                      |  |
| Hino Water Tanker   | (50,000)                          | -                   | 205,000                        | 155,000           | Replacement                              |  |
| Caterpillar Loader  | -                                 | -                   | 60,000                         | 60,000            | Replacement                              |  |
| Hino Ranger FG Water Tanker   | (30,000)                          | -                   | 170,000                        | 140,000           | Replacement                              |  |
| Howard Procut Pollamower  | (500)                             | -                   | 15,000                         | 14,500            | Replacement                              |  |
| Kubota Mower & Trailer  | (2,000)                           | -                   | 8,000                          | 6,000             | Replacement                              |  |
| Mitsui Twin Cab Tipper  | (10,000)                          | -                   | 101,000                        | 91,000            | Replacement                              |  |
| ISUZU Tipper  | (30,000)                          | -                   | 110,000                        | 80,000            | Replacement                              |  |
| Mitsui Tipper Fighter   | (20,000)                          | -                   | 116,000                        | 96,000            | Replacement                              |  |
| ISUZU 3 Way Tipper  | (10,000)                          | -                   | 96,000                         | 86,000            | Replacement                              |  |
| ISUZU Garwood Bantam Compactor  | (10,000)                          | -                   | 170,000                        | 160,000           | Replacement                              |  |
| Passenger Vehicles (Various)  | -                                 | -                   | 150,000                        | 150,000           | Replacement                              |  |
| Small Plant (Various)   | -                                 | -                   | 15,000                         | 15,000            | Replacement                              |  |
| Sport Grounds Business Plans  | -                                 | -                   | 60,000                         | 60,000            | Renewal                                  |  |
| Stormwater Drainage - Wyman Lane to Wyman Street through<br>property 464 Wyman Street<br>Library Relocation | -                                 | -                   | 12,000<br>315,000              | 12,000<br>315,000 | New<br>New                               |  |
| BHP Archives Upgrade  | (3,425,000)                       |                     | 3,425,000                      | -                 | New                                      |  |
| BHP Parklets Total Our Community  | (2,318,000)<br><b>(7,710,500)</b> | _                   | 2,318,000<br><b>10,002,000</b> | -<br>2,291,500    | New                                      |  |

# **OUR ECONOMY**

Our community understands the importance of economic diversity to guarantee a sustainable future for the City. A sustainable economy was by far the largest priority identified through the 2013 community consultative process, further acknowledging that diversification is the 'key' to addressing challenges associated with the contraction of the mining industry.

A sustainable economy is inclusive, equitable and diverse. It is an economy where businesses prosper and everyone stands to benefit. The performance of our economy directly impacts on the way we work, live and play and the mining peaks and troughs do provide a challenge.

The tables below provide actions which will help us meet the objectives of Council's four year Delivery Program for the "Our Economy" Key Direction. Under each objective we provide more detailed actions that Council will undertake to ensure we meet our goals along with measurements to help us ensure we are on the right path.

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### 2.1. Our economy is strong and diversified and attracts people to work and live Link to Delivery Measure **Function** OP# Action **Program** E1 Collaborate with relevant partners and gain a 2.1.1.1 Economic summit held Economic commitment to holding a summit to discuss Development economic development for the City **E2** Provide an online data resource to meet a diverse 2.1.1.2 Annual subscription to an online Economic range of enquiries about Broken Hill and contribute data tool Development to economic decision making E3 Support RDA Far West and the local business 2.1.1.3 Four representations to Economic community in presenting Broken Hill investment Government/industry per annum Development opportunities to the NSW Trade and Investment, the Federal Department of Industry and other agencies **E4** Actively pursue options for investment/lease/sale of 2.1.1.4 Head lessee/tenants/sale of Economic the Broken Hill Studios Broken Hill Studios Development **E5** Develop a City information pack for new and 2.1.1.5 Information pack developed and Economic potential residents to promote living in Broken Hill available online Development

### 2.1. Our economy is strong and diversified and attracts people to work and live Link to Delivery OP# Action Measure **Function Program** E6 Advocate to maintain or improve air, rail and road 2.1.1.8 Representations made as Strategic access to the region required **Transport** Determine the main modes of transport used by **E7** 2.1.1.8 Ouarterly data reviewed and Strategic visitors and their generating regions and monitor reported Transport change year on year Develop and implement Business Plans for key **E8** 2.1.1.9 Businesses plan complete for Economic Council owned tourism related assets to assure their Broken Hill Regional Art Gallery Development economic viability and business focus Support the development of indigenous tourism E9 Participation of Council staff in 2.1.1.14 Tourism product in terms of the arts and culture indigenous cultural projects Development resulting in product outcomes E10 Create art and heritage trails encompassing 2.1.1.15 Trails are developed in print, Tourism businesses and community landmarks online and applications (apps) Development E11 Participate in meetings and projects associated with 2.1.1.16 Regularly attend meetings and Economic the Broken Hill Chamber of Commerce, businesses participate in six monthly Development and RDA Far West including the BizConnect service reporting against small business support of Council E12 Support the RDA Far West to investigate the 2.1.1.16 Support provided Economic capacities and limitations for Broken Hill and Far Development West NSW to develop as a future renewable energy centre E13 Coordinate the implementation of a main street Measures of success through 2.1.1.17 Tourism urban renewal infrastructure development and grants, lighting and arts Development activation program installations and event activation

### 2.2 We are a destination of choice and provide a real experience that encourages increased visitation Link to Delivery OP# Action Measure **Function Program** E14 Participate in Inland NSW Tourism and Destination Active participation and 2.2.1.1 Tourism outcomes associated with Development Far West relevant plan/project implementation E15 Contribute data to analysis processes conducted by 2.2.1.3 Data is provided to fulfill Tourism the industry and industry bodies information requests and Development funding acquittals. Quarterly updates provided to Council. E16 Conduct an annual audit of tourism product in 2.2.1.3 Annual audit report is produced Tourism Broken Hill and assess changes against previous Development year Adopt a customer service approach across all Council E17 2.2.1.6 Customer satisfaction survey Tourism owned tourism related facilities Development E18 Operate the Visitor Information Centre as a hub for 2.2.1.8 Number of people visiting centre Tourism the visitor economy per annum Development E19 Develop strategies to increase tourist visitation to 2.2.1.9 Number of people visiting per Tourism the Regional Art Gallery annum Development E20 Develop strategies to increase tourist visitation to 2.2.1.10 Number of people visiting per Tourism the Albert Kersten Mining and Minerals Museum annum Development E21 2.2.1.11 Develop strategies to increase tourist visitation to Number of people visiting per Tourism the Living Desert annum Development E22 Investigate opportunities arising from Broken Hill's 2.2.1.12 Council owned or controlled art Tourism listing as a heritage city and mineral collections are Development maintained and accessible to the community

| 2.2 We are a destination of choice and provide a real experience that encourages increased visitation |   |                             |   |                         |  |  |
|---|---|-----------------------------|---|-------------------------|--|--|
| OP#   | Action  | Link to Delivery<br>Program | Measure   | Function                |  |  |
|   |   |                             | Council owned or controlled heritage assets are maintained and accessible to the community                        |                         |  |  |
|   |   |                             | Video and editorial content<br>developed and incorporated into<br>Councils tourism website                        |                         |  |  |
| E23   | Support the Heritage Event Advisory Committee to develop an events calendar to celebrate and commemorate historically significant events                | 2.2.1.13                    | Number of events achieved   | Tourism<br>Development  |  |  |
| E24   | Relationships are investigated between Broken Hill<br>and other significant heritage mining cities and<br>World Heritage Listing is under consideration | 2.2.1.14                    | Membership of international<br>heritage organisation and<br>application of interest for World<br>Heritage Listing | Tourism<br>Development  |  |  |
| E25   | Operate the Broken Hill Airport   | 2.2.1.16                    | Operate the Broken Hill Airport as per CASA requirements  | Strategic<br>Transport  |  |  |
| E26   | Consider alternative airport management and operation arrangements  | 2.2.1.17                    | Report to Council. Investigate possible EOI   | Strategic<br>Transport  |  |  |
| E27   | Explore funding opportunities and lobby for the upgrade of the Broken Hill Airport in accordance with the Airport Master Plan                           | 2.2.1.18                    | Number of representations/submissions   | Strategic<br>Transport  |  |  |
| E28   | Integrate the Brand into marketing and communication objectives for the City including external and internal audiences                                  | 2.2.1.20                    | Brand integrated into all relevant programs and communications  | Economic<br>Development |  |  |
| E29   | Host industry familiarisations to the region for MICE (Meetings, Incentives, Conferences, Events)   | 2.2.1.21                    | Four familiarisations hosted per annum  | Economic<br>Development |  |  |
| E30   | Maintain MICE and entertainment promotion on website and database   | 2.2.1.21                    | 5% increase in website hits and enquiry levels  | Economic<br>Development |  |  |

| 2.2 We are a destination of choice and provide a real experience that encourages increased visitation |   |                             |   |                         |  |  |  |
|---|---|-----------------------------|---|-------------------------|--|--|--|
| OP#   | Action  | Link to Delivery<br>Program | Measure   | Function                |  |  |  |
| E31   | Secure MICE and entertainment activity  | 2.2.1.21                    | 15% increase in conference and entertainment activity                   | Economic<br>Development |  |  |  |
| E32   | Position Civic Centre as a hub for conference and entertainment in Regional Australia   | 2.2.1.22                    | 15% increase in usage of Civic<br>Centre across all event<br>categories | Economic<br>Development |  |  |  |
| E33   | Promote Broken Hill as a centre for conferences and entertainment in Regional Australia | 2.2.1.23                    | Twelve approaches annually to MICE organisers                           | Economic<br>Development |  |  |  |

| 2.3 A sı | 2.3 A supported and skilled workforce provides strength and opportunity   |                             |   |                         |  |  |  |  |  |
|----------|---|-----------------------------|---|-------------------------|--|--|--|--|--|
| OP#      | Action  | Link to Delivery<br>Program | Measure   | Function                |  |  |  |  |  |
| E34      | Provide relevant information towards the skills audit process where required  | 2.3.1.2                     | All functional areas of Council are mapped              | Corporate<br>Support    |  |  |  |  |  |
| E35      | Provide publically available equipment and space at<br>the Charles Rasp Memorial Library for tertiary<br>education students | 2.3.1.5                     | Facilities provided and promoted                        | Economic<br>Development |  |  |  |  |  |
| E36      | Develop partnerships with universities that provide value to our local community  | 2.3.1.6                     | All partnership relationships provide value to the City | Economic<br>Development |  |  |  |  |  |

| OPERATIONAL PLAN   |                                      |                         |                         |                        |                        |                   |
|--|--------------------------------------|-------------------------|-------------------------|------------------------|------------------------|-------------------|
| INCO   | ME STATEMEI                          | IT - OUR ECO            | NOMY                    |                        |                        |                   |
| \$ '000  | 2017                                 | 2017                    | 2017                    | 2017                   | 2017                   | 201               |
|  | Our<br>Economy<br>Proposed<br>Budget | Economic<br>Development | Property<br>Development | Strategic<br>Transport | Tourism<br>Development | Film<br>Promotion |
| Income from Continuing Operations  |                                      |                         |                         |                        |                        |                   |
| Revenue:   |                                      |                         |                         |                        |                        |                   |
| Rates & annual charges   | (32)                                 | -                       | (18)                    | -                      | (14)                   | -                 |
| User charges & fees  | 1,044                                | 72                      | 55                      | 696                    | 216                    | 5                 |
| Interest & investment revenue  | -                                    | -                       | -                       | -                      | -                      | -                 |
| Other revenues   | 201                                  | 189                     | -                       | 4                      | 8                      | -                 |
| Grants & contributions for operating purposes  | 403                                  | 13                      | -                       | 390                    | -                      | -                 |
| Grants & contributions for capital purposes  | -                                    | -                       | -                       | -                      | -                      | -                 |
| Other Income:  |                                      |                         |                         |                        |                        |                   |
| Net gains from disposal of assets  | -                                    | -                       | -                       | -                      | -                      | -                 |
| Net share of interests in joint ventures   | -                                    | -                       | -                       | -                      | -                      | -                 |
| TOTAL INCOME FROM CONTINUING OPERATIONS  | 1,615                                | 273                     | 37                      | 1,090                  | 210                    | 5                 |
| Expenses from Continuing Operations  |                                      |                         |                         |                        |                        |                   |
| Employee benefits & costs  | 1,208                                | 684                     | - 1                     | 225                    | 299                    | -                 |
| Borrowing costs  | 89                                   | -                       | - 1                     | 20                     | -                      | 69                |
| Materials & contracts  | 871                                  | 311                     | 3                       | 412                    | 146                    | -                 |
| Depreciation & amortisation  | 1,267                                | 495                     | -                       | 413                    | 102                    | 257               |
| Impairment   | -                                    | -                       | - 1                     | -                      | -                      | -                 |
| Other expenses   | 721                                  | 561                     | - 1                     | 62                     | 94                     | 5                 |
| Net losses from disposal of assets   | -                                    | -                       | - 1                     | -                      | -                      | -                 |
| TOTAL EXPENSES FROM CONTINUING OPERATIONS  | 4,156                                | 2,051                   | 3                       | 1, 132                 | 640                    | 331               |
| OPERATING RESULT FOR THE YEAR  | (2,540)                              | (1,777)                 | 35                      | (42)                   | (431)                  | (326)             |
| NET OPERATING RESULT FOR THE YEAR BEFORE GRANTS & CONTRIBUTIONS FOR CAPITAL PURPOSES | (2,540)                              | (1,777)                 | 35                      | (42)                   | (431)                  | (326)             |

# **OUR ENVIRONMENT**

We all depend upon our natural environment. It provides the essentials of life; the air we breathe, the water we drink. It is central to our health and wellbeing and inspires us through the personal and economic benefits derived from its existence.

At the same time we value the natural environment, using it for our social and economic gain, human activity leaves a footprint. Our consumption of resources and raw materials and our subsequent disposal impacts not only our local environment but the greater global environment.

This Key Direction relates to the conservation and preservation of the natural environment and greater reduction of the human impact on the surrounding environment to ensure a sustainable and healthy community. It contains a number of strategies to better manage and use the natural resources within the Broken Hill region.

The tables below provide actions which will help us meet the objectives of Council's four year Delivery Program. Under each objective we provide more detailed actions that Council will undertake to ensure we meet our goals along with measurements to help us ensure we are on the right path.

| 3.1. Our environmental footprint is minimised |   |                             |                                       |                     |  |  |  |
|---|---|-----------------------------|---------------------------------------|---------------------|--|--|--|
| OP #  | Action  | Link to Delivery<br>Program | Measure                               | Function            |  |  |  |
| V1  | Prepare and implement a Litter Control Plan for the<br>Broken Hill Waste Management facility with a focus<br>on windblown litter  | 3.1.1.1                     | Plan completed and implemented        | Waste<br>Management |  |  |  |
| V2  | Develop and award a request for tender for the collection and processing of electronic waste and scrap metal from the Broken Hill Waste Management Facility                             | 3.1.1.2                     | Tenders issued and contracts in place | Waste<br>Management |  |  |  |
| V3  | Continue upgrades of the Broken Hill Waste<br>Management facility to meet Environment Protection<br>Authority (EPA) requirements with a focus on litter<br>control and waste separation | 3.1.1.2                     | Upgrades completed                    | Waste<br>Management |  |  |  |
| V4  | Redesign drop off area to improve and increase<br>recycling options at the Broken Hill Waste<br>Management Facility   | 3.1.1.2                     | Increased tonnage of recycling        | Waste<br>Management |  |  |  |

| 3.1. Ou | 3.1. Our environmental footprint is minimised  |                             |  |                     |  |  |  |  |
|---------|--|-----------------------------|--|---------------------|--|--|--|--|
| OP #    | Action   | Link to Delivery<br>Program | Measure  | Function            |  |  |  |  |
| V5      | Promote existing local recycling opportunities   | 3.1.1.2                     | Increased tonnage of recycling   | Waste<br>Management |  |  |  |  |
| V6      | Develop a business case for the introduction of kerbside recycling using the results of the economic analysis                  | 3.1.1.2                     | Economic analysis complete   | Waste<br>Management |  |  |  |  |
| V7      | Develop options for use of green waste processed by Council  | 3.1.1.3                     | Options developed which provide value to the community   | Waste<br>Management |  |  |  |  |
| V8      | Increase waste separation opportunities at the<br>Broken Hill Waste Management Facility for<br>commercial and industrial waste | 3.1.1.4                     | Increased commercial and industrial diversion rates  | Waste<br>Management |  |  |  |  |
| V9      | Continue to monitor energy to ascertain consumption  | 3.1.1.5                     | Energy consumption monitored regularly   | Waste<br>Management |  |  |  |  |
| V10     | Develop an organisation wide Energy Management<br>Strategy   | 3.1.1.5                     | Energy Strategy developed  | Waste<br>Management |  |  |  |  |
| V11     | Consider opportunities for modification of energy assets to deliver reduced consumption  | 3.1.1.5                     | Two modification proposals developed for high energy usage areas identified in audit               | Waste<br>Management |  |  |  |  |
| V12     | Continue to monitor consumption of water at Council facilities   | 3.1.1.6                     | Consumption of water measured and reported   | Waste<br>Management |  |  |  |  |
| V13     | Consider opportunities for modification of water supply systems to deliver reduced consumption                                 | 3.1.1.6                     | One initiative implemented   | Waste<br>Management |  |  |  |  |
| V14     | Source grant opportunities and apply for funding for energy savings projects   | 3.1.1.5                     | Grant applications submitted in accordance with submission requirements for agreed funding program | Waste<br>Management |  |  |  |  |
| V15     | Source grant opportunities and apply for funding for water savings projects  | 3.1.1.6                     | Grant applications submitted in accordance with submission   | Waste<br>Management |  |  |  |  |

| 3.1. Ou | 3.1. Our environmental footprint is minimised   |                             |  |                                |  |  |  |  |
|---------|---|-----------------------------|--|--------------------------------|--|--|--|--|
| OP #    | Action  | Link to Delivery<br>Program | Measure  | Function                       |  |  |  |  |
|         |   |                             | requirements for agreed funding program                        |                                |  |  |  |  |
| V16     | Deliver waste education presentations to local high school students annually  | 3.1.1.7                     | Annual presentations undertaken                                | Waste<br>Management            |  |  |  |  |
| V17     | Provide information and activities targeted at increasing education about waste management  | 3.1.1.7                     | Environmentors Program conducted                               | Waste<br>Management            |  |  |  |  |
| V18     | Carry out tours of the Broken Hill Waste<br>Management Facility including organics processing,<br>second hand shed and general waste management<br>with local high schools                      | 3.1.1.7                     | Number of students visiting the facility                       | Waste<br>Management            |  |  |  |  |
| V19     | Participate in stakeholder reference groups to ensure a secure water supply for the City  | 3.1.1.8                     | Secure representation on reference group                       | Natural<br>Environment         |  |  |  |  |
|         |   |                             | Active participation in meetings                               |                                |  |  |  |  |
| V20     | Inform the community in relation to water quality and sustainability  | 3.1.1.8                     | Water quality reported within the State of the City Report     | Natural<br>Environment         |  |  |  |  |
| V21     | Participate in stakeholder reference groups in relation to Annual Environmental Management reviews (AEMRs) of mining operations in the City  1. Lead Reference Group  2. End of Mine Life Plans | 3.1.1.9                     | Active participation   | Sustainability<br>After Mining |  |  |  |  |
| V22     | Support Lead Reference Group (as a key<br>stakeholder) and the Broken Hill Environmental<br>Lead Program (EPA)  | 3.1.1.9                     | Active participation   | Sustainability<br>After Mining |  |  |  |  |
| V23     | Review and provide advice in relation to End of Mine Life Plans including remediation activities for the City   | 3.1.1.9                     | Input provided into all Draft End of Mine Life Plans developed | Sustainability<br>After Mining |  |  |  |  |
| V24     | Prepare a State of the City Report informing the community about the state of the environment   | 3.1.1.10                    | State of the City report completed                             | Public Order                   |  |  |  |  |

| 3.1. Our environmental footprint is minimised |   |                             |  |              |  |  |
|---|---|-----------------------------|--|--------------|--|--|
| OP #  | Action  | Link to Delivery<br>Program | Measure  | Function     |  |  |
| V25   | Support activities of Tidy Towns Committee                        | 3.1.1.11                    | Work Health and Safety, traffic control measures and rubbish removal carried out | Public Order |  |  |
| V26   | Assist in the preparation of a submission for Tidy<br>Towns Award | 3.1.1.11                    | Submission   | Public Order |  |  |
| V27   | Facilitate one volunteer clean up function per quarter            | 3.1.1.11                    | Volunteer clean up function undertaken   | Public Order |  |  |
| V28   | Participate in Clean Up Australia Day                             | 3.1.1.11                    | Participation in event   | Public Order |  |  |

| 3.2 Nat | 3.2 Natural flora and fauna environments are enhanced and protected                                  |                             |  |                        |  |  |  |
|---------|--|-----------------------------|--|------------------------|--|--|--|
| OP #    | Action   | Link to Delivery<br>Program | Measure  | Function               |  |  |  |
| V29     | Provide communications and materials to the community informing them about our local flora and fauna | 3.2.1.2                     | Two education initiatives completed                            | Natural<br>Environment |  |  |  |
| V30     | Undertake school education programs and facilitate tours of environmental facilities (Living Desert) | 3.2.1.3                     | Two education initiatives completed                            | Natural<br>Environment |  |  |  |
| V31     | Implement actions from the Willyama Common Plan of Management  | 3.2.1.4                     | Actions completed within timeframes where funding is available | Natural<br>Environment |  |  |  |
| V32     | Implement actions from the Living Desert Plan of Management  | 3.2.1.4                     | Actions completed within timeframes where funding is available | Natural<br>Environment |  |  |  |
| V33     | Implement actions from the Regeneration Plan of Management   | 3.2.1.4                     | Actions completed within timeframes where funding is available | Natural<br>Environment |  |  |  |

| 3.2 Natural flora and fauna environments are enhanced and protected |   |                             |  |                        |  |  |
|---|---|-----------------------------|--|------------------------|--|--|
| OP #  | Action  | Link to Delivery<br>Program | Measure  | Function               |  |  |
| V34   | Encourage volunteers to assist with environmental activities                              | 3.2.1.5                     | Increase in volunteers undertaking environmental activities  | Natural<br>Environment |  |  |
|   |   |                             | Number of environmental activities completed with volunteers |                        |  |  |
| V35   | Undertake an annual assessment of identified noxious weeds and implement control measures | 3.2.1.6                     | Reduction in noxious weeds                                   | Natural<br>Environment |  |  |

| 3.3 Proactive and responsible planning supports the community and the environment |   |                             |   |                      |  |  |
|---|---|-----------------------------|---|----------------------|--|--|
| OP#   | Action  | Link to Delivery<br>Program | Measure   | Function             |  |  |
| V36   | Explore opportunities within current legislation for the development of a procedure and/or DCP for the management of public art within the City | 3.3.1.1                     | Procedure/DCP developed for the management of public art in accordance with current legislation  Implement procedure/DCP within local community through social media to increase public understanding | Built<br>Environment |  |  |
| V37   | Identify, list and legally protect heritage items in the City   | 3.3.1.2                     | Review current listing in Broken<br>Hill LEP for accuracy   | Built<br>Environment |  |  |
| V38   | Appoint a Heritage Advisor to assist Council and owners of heritage items   | 3.3.1.2                     | Heritage Advisor appointed in accordance with Council's procurement policy  | Built<br>Environment |  |  |

| 3.3 Pro | 3.3 Proactive and responsible planning supports the community and the environment                                      |                             |   |                      |  |  |
|---------|--|-----------------------------|---|----------------------|--|--|
| OP#     | Action   | Link to Delivery<br>Program | Measure   | Function             |  |  |
| V39     | Continue the Local Heritage Incentives Fund to provide small grants to encourage local heritage projects               | 3.3.1.2                     | Number of heritage restoration projects undertaken  | Built<br>Environment |  |  |
| V40     | Present educational and promotional programs   | 3.3.1.2                     | Update existing publications/brochures and hold annual heritage awards  | Built<br>Environment |  |  |
| V41     | Council to lead by example by properly managing places owned or operated by Council                                    | 3.3.1.2                     | Continue to maintain existing significant heritage assets   | Built<br>Environment |  |  |
| V42     | Offer a Main Street Program  | 3.3.1.2                     | Continue with the Verandah<br>Restoration Program as a main<br>street focus                                   | Built<br>Environment |  |  |
| V43     | When undertaking facility reviews on Council owned assets, consideration is given to reuse or repurposing of buildings | 3.3.1.4                     | Number of repurposing/reuse options provided  | Built<br>Environment |  |  |
| V44     | Process development applications in accordance with legislation and in an effective and efficient manner               | 3.3.1.5                     | Review all development application documentation and procedures to ensure compliance with current legislation | Built<br>Environment |  |  |
|         |  |                             | % of development applications processed within legislated timeframes  |                      |  |  |
| V45     | Inspect and enforce health standards through the Food Regulation Partnership with the NSW Food Authority               | 3.3.1.5                     | Inspect at least 80% of all 'high risk' food premises within the local government area                        | Public Health        |  |  |

| 3.3 Pro | 3.3 Proactive and responsible planning supports the community and the environment                                |                             |  |                      |  |  |  |
|---------|--|-----------------------------|--|----------------------|--|--|--|
| OP#     | Action   | Link to Delivery<br>Program | Measure  | Function             |  |  |  |
| V46     | Work with the NSW Police to implement 'Safer by Design' protocols  | 3.3.1.5                     | Review Memorandum of<br>Understanding with Broken Hill<br>Local Area Command for the<br>referral of relevant development<br>applications | Built<br>Environment |  |  |  |
| V47     | Inspect and enforce health standards through<br>enforcement of the Local Government Act and Public<br>Health Act | 3.3.1.5                     | Number of enforcement actions undertaken to resolve unhealthy conditions   | Public Health        |  |  |  |
| V48     | Fulfil Council's obligations under the Swimming Pools Act 1992   | 3.3.1.5                     | Number of swimming pools inspected in accordance with legislative requirements   | Built<br>Environment |  |  |  |
| V49     | Promote swimming pool safety awareness   | 3.3.1.5                     | Number and type of promotional activities conducted  | Built<br>Environment |  |  |  |
| V50     | Integrate revised septic register with Authority   | 3.3.1.5                     | New septic register developed and implemented with appropriate workflows   | Public Health        |  |  |  |
| V51     | Review Council's Sewerage Management Policy  | 3.3.1.5                     | Policy reviewed  | Public Health        |  |  |  |
| V52     | Inspect all cooling towers on an annual basis to ensure compliance with Public Health Act 2010                   | 3.3.1.5                     | Number of cooling towers inspected   | Public Health        |  |  |  |
| V53     | Inspect all public swimming pools twice yearly to ensure compliance with Public Health Act                       | 3.3.1.5                     | Number of pools inspected  | Public Health        |  |  |  |

| OP# | Action Link to Delivery Program   |         | Measure  | Function                 |  |
|-----|---|---------|--|--------------------------|--|
| V54 | Implement a voluntary food safety "Scores on Doors" program within the local government area    | 3.3.1.5 | Program developed and implemented  | Public Health            |  |
| V55 | Conduct annual information session with stakeholders regarding planning and development matters | 3.3.1.5 | Information session held   | Built<br>Environment     |  |
| V56 | Update Council's website to provide current planning and building information to community      | 3.3.1.5 | 3.3.1.5 Webpage updated  |                          |  |
| V57 | Develop Stormwater Asset Management Plan  | 3.3.1.7 | Stormwater Asset Management<br>Plan adopted                                      | Stormwater<br>Management |  |
| V58 | Implement Stormwater Asset Management Plan<br>Actions included in the Operational Plan          | 3.3.1.8 | Actions within Asset<br>Management Plan undertaken<br>within available resources | Stormwater<br>Management |  |

| OPERATIONAL PLAN INCOME STATEMENT - OUR ENVIRONMENT                                  |  |                     |                                |       |                      |                  |              |                          |
|--|--|---------------------|--------------------------------|-------|----------------------|------------------|--------------|--------------------------|
| \$ '000  | 2017                                     |                     |                                |       | 2017                 | 2017             | 2017         | 2017                     |
| <b>,</b>   | Our<br>Environment<br>Proposed<br>Budget | Waste<br>Management | Sustainability<br>After Mining |       | Built<br>Environment | Public<br>Health | Public Order | Stormwater<br>Management |
| Income from Continuing Operations  |  |                     |                                |       |                      |                  |              |                          |
| Revenue:   |  |                     |                                |       |                      |                  |              |                          |
| Rates & annual charges   | 2,565                                    | 2,565               | -                              | -     | -                    | -                | -            | -                        |
| User charges & fees  | 1,429                                    | 912                 | 30                             | 140   | 265                  | 24               | 58           | -                        |
| Interest & investment revenue  | 36                                       | 33                  | -                              | -     | 3                    | -                | -            | -                        |
| Other revenues   | 8  | -                   | -                              | 5     | 1                    | 2                | -            | -                        |
| Grants & contributions for operating purposes  | 66                                       | -                   | -                              | 8     | 58                   | -                | -            | -                        |
| Grants & contributions for capital purposes  | -  | -                   | -                              | -     | -                    | -                | -            | -                        |
| Other Income:  |  |                     |                                |       |                      |                  |              |                          |
| Net gains from disposal of assets  | -  | -                   | -                              | -     | -                    | -                | -            | -                        |
| Net share of interests in joint ventures   | -  | -                   | -                              | -     | -                    | -                | -            | -                        |
| TOTAL INCOME FROM CONTINUING OPERATIONS  | 4, 104                                   | 3,511               | 30                             | 153   | 326                  | 26               | 58           | -                        |
| Expenses from Continuing Operations  |  |                     |                                |       |                      |                  |              |                          |
| Employee benefits & costs  | 2,036                                    | 1,091               | _                              | 171   | 255                  | 209              | 310          | _                        |
| Borrowing costs  | -  | -                   | -                              | -     | -                    | -                | -            | -                        |
| Materials & contracts  | 2,030                                    | 1,753               | 30                             | 83    | 52                   | 8                | 104          | -                        |
| Depreciation & amortisation  | 516                                      | 67                  | -                              | 4     | 2                    | 14               | -            | 430                      |
| Impairment   | -  | -                   | -                              | -     | -                    | -                | -            | -                        |
| Other expenses   | 82                                       | 17                  | _                              | 8     | 43                   | 3                | 11           | _                        |
| Net losses from disposal of assets   | _  | -                   | -                              | -     | -                    | -                | _            | -                        |
| TOTAL EXPENSES FROM CONTINUING OPERATIONS  | 4,664                                    | 2,928               | 30                             | 265   | 352                  | 233              | 424          | 430                      |
| OPERATING RESULT FOR THE YEAR  | (560)                                    | 583                 | -                              | (112) | (26)                 | (207)            | (366)        | (430)                    |
| NET OPERATING RESULT FOR THE YEAR BEFORE GRANTS & CONTRIBUTIONS FOR CAPITAL PURPOSES | (560)                                    | 583                 | -                              | (112) | (26)                 | (207)            | (366)        | (430)                    |

| CAPITAL BUDGET - OUR ENVIRONMENT  |                           |                     |         |     |   |  |
|---|---------------------------|---------------------|---------|-----|---|--|
| Description   | Grant<br>Income/<br>Sales | Reserve<br>Transfer | Expense | Net | New,<br>Replacement/<br>Renewal,<br>Upgrade |  |
| Litter fencing upgrades for Broken Hill Waste Management  | -                         | (100,000)           | 100,000 | 0   | Upgrade                                     |  |
| Facility<br>Reshaping and sealing of public Drop off area at the<br>Broken Hill Waste Management Facility | -                         | (100,000)           | 100,000 | 0   | renewal                                     |  |
| Total Our Environment   | -                         | (200,000)           | 200,000 | 0   |   |  |

# OUR LEADERSHIP

Local Government is the level of government closest to the people, the voice of the community and its strength of leadership directly impacts upon the wellbeing of our people in Broken Hill. Participants in Broken Hill 2033 consultation activities expressed the need for strong civic leadership using a consultative approach to engaging with the community on decisions impacting the City.

In addition to Broken Hill City Council, there are a number of groups and associations that hold leadership positions within the community. Participants in Broken Hill 2033 believe everyone needs to work together across the various interest groups to achieve an integrated and coordinated approach and better outcomes for the City.

The tables below provide actions which will help us meet the objectives of Council's four year Delivery Program for the "Our Leadership" Key Direction. Under each objective we provide more detailed actions that Council will undertake to ensure we meet our goals along with measurements to help us ensure we are on the right path.

| 4.1 Openness, transparency and accountability in decision making |   |                                |  |                         |  |
|--|---|--------------------------------|--|-------------------------|--|
| OP#  | Action  | Link to<br>Delivery<br>Program | Measure  | Function                |  |
| L1   | A public forum is made available at the commencement of each Council meeting to allow public input prior to a decision being made | 4.1.1.1                        | Participation at public forum                    | Leadership & Governance |  |
| L2   | Information is made available to the public in regards to how to participate in public forum                                      | 4.1.1.1                        | Information provided                             | Leadership & Governance |  |
| L3   | Conflict of interest declarations are completed and pecuniary interest returns are submitted                                      | 4.1.1.2                        | Pecuniary interest returns submitted by due date | Leadership & Governance |  |
| L4   | Workshops and briefings are provided to Councillors to allow better understanding of issues facing local                          | 4.1.1.3                        | Three workshops held each month                  | Leadership & Governance |  |
|  | government and subjects requiring action  |                                | Attendance at workshops                          |                         |  |
| L5   | Business papers are uploaded to the website in accordance with the Code of Meeting Practice                                       | 4.1.1.4                        | 100% compliance                                  | Corporate<br>Support    |  |
| L6   | All public policies are available online  | 4.1.1.4                        | 100% compliance                                  | Corporate<br>Support    |  |

| 4.1 Openness, transparency and accountability in decision making |   |                                |  |                            |  |  |
|--|---|--------------------------------|--|----------------------------|--|--|
| OP#  | Action  | Link to<br>Delivery<br>Program | Measure  | Function                   |  |  |
| L7   | Reports presented to Council provide comment in relation to social economic implications of required decisions  | 4.1.1.5                        | Increased community confidence in Council  | Leadership &<br>Governance |  |  |
| L8   | Budget Reviews are completed quarterly in accordance with guidelines  | 4.1.1.6                        | 100% compliance with guidelines  | Financial<br>Management    |  |  |
| L9   | A review of Delivery Plan objectives is provided sixmonthly in accordance with guidelines   | 4.1.1.7                        | 100% compliance with guidelines  | Leadership & Governance    |  |  |
| L10  | Review and improve key performance indicators within the Delivery Program with a view to ensuring they are meaningful, understandable, and encourage continuous improvement | 4.1.1.7                        | KPI's in the Delivery Program reviewed and changes provided to Council for adoption through the review process | Leadership & Governance    |  |  |
| L11  | An Annual Report is prepared in accordance with guidelines  | 4.1.1.8                        | 100% compliance with guidelines  | Leadership & Governance    |  |  |
| L12  | Financial Statements are prepared on an annual basis in accordance with accounting standards and accounting codes   | 4.1.1.9                        | The completed Financial Statements are lodged with the OLG by the due date – 31st October                      | Financial<br>Management    |  |  |
| L13  | Actions within the improvement plans for Asset<br>Management Plans are progressed   | 4.1.1.10                       | Actions completed in accordance with the plan  | Leadership & Governance    |  |  |
| L14  | The Asset Management System is implemented to assist with asset management responsibilities   | 4.1.1.10                       | System implemented   | Leadership & Governance    |  |  |
| L15  | Council's records system is maintained in accordance with legislation   | 4.1.1.11                       | 100% compliance  | Corporate<br>Support       |  |  |
| L16  | A Communications Strategy is developed and implemented  | 4.1.1.12                       | Strategy adopted   | Customer<br>Relations      |  |  |
| L17  | Communications initiatives aimed at increasing community awareness about Council decisions are adopted  | 4.1.1.12                       | Community satisfaction   | Customer<br>Relations      |  |  |

| 4.1 Op | 4.1 Openness, transparency and accountability in decision making                              |                                |   |                         |  |  |
|--------|---|--------------------------------|---|-------------------------|--|--|
| OP#    | Action  | Link to<br>Delivery<br>Program | Measure                                   | Function                |  |  |
| L18    | Adherence to all Office of Local Government calendar of compliance and reporting requirements | 4.1.1.13                       | 100% compliance                           | Leadership & Governance |  |  |
| L19    | Legislative requirements are met in accordance with the relevant Acts                         | 4.1.1.13                       | 100% compliance                           | Leadership & Governance |  |  |
| L20    | Develop and review Council policies to ensure best practice and relevance                     | 4.1.1.13                       | Increased community confidence in Council | Leadership & Governance |  |  |

| 4.2 Our leaders make smart decisions |  |                             |   |                            |  |  |
|--------------------------------------|--|-----------------------------|---|----------------------------|--|--|
| OP#                                  | Action   | Link to Delivery<br>Program | Measure   | Function                   |  |  |
| L21                                  | Decisions are made in a timely manner to ensure effective delivery of outcomes   | 4.2.1.1                     | Number of decisions delayed or overturned   | Leadership &<br>Governance |  |  |
|                                      |  |                             | Increased confidence in Council decision making   |                            |  |  |
| L22                                  | Meeting notice, business papers and agendas are provided for meetings in accordance with the Code of meeting practice                  | 4.2.1.2                     | Compliance with Code of Meeting Practice  | Leadership & Governance    |  |  |
| L23                                  | Assess transition of staff structure implemented in 2015/16 to ensures alignment with the goals and objectives of the Delivery Program | 4.2.1.3                     | A review of restructured departments is undertaken and productivity improvements are quantifiable | Leadership &<br>Governance |  |  |
| L24                                  | Develop a Financial Strategy to support the Long<br>Term Financial Plan  | 4.2.1.3                     | Financial Strategy developed  | Financial<br>Management    |  |  |
| L25                                  | Undertake rate modelling to develop a strategy to reduce Councils reliance on the mining industry for revenue generation               | 4.2.1.4                     | Reduction of reliance on mining industry for revenue  | Financial<br>Management    |  |  |

| OP#       | Action  | Link to Delivery | Measure   | Function                |
|-----------|---|------------------|---|-------------------------|
| Callinus. | rection   | Program          | Treasure -  | Tanecion                |
| L26       | Provide training and mentoring to staff in relation to asset management requirements                          | 4.2.1.5          | Increased asset management capacity                             | Asset<br>Management     |
| L27       | Actions within the improvement plans for Asset<br>Management Plans are progressed                             | 4.2.1.5          | Actions completed in accordance with the asset management plans | Asset<br>Management     |
| L28       | The Asset Management System is implemented to assist with asset management responsibilities                   | 4.2.1.5          | System implemented  | Asset<br>Management     |
| L29       | Undertake at least one service level review for a Council provided service                                    | 4.2.1.6          | One service level review undertaken                             | Leadership & Governance |
| L30       | Develop and implement a communications strategy to increase confidence in Council decision making             | 4.2.1.7          | Communications strategy developed and adopted                   | Customer<br>Relations   |
| L31       | Participate in industry benchmarking and comparative activities to inform and guide Council's performance     | 4.2.1.9          | Benchmarking and comparative reports provided                   | Corporate<br>Support    |
| L32       | Implement performance management reporting system for employees in line with Corporate performance objectives | 4.2.1.9          | % performance reviews completed using new system                | Corporate<br>Support    |
| L33       | Implement a staff cultural change program aimed at working together for a better community                    | 4.2.1.9          | Improved staffing culture demonstrated in climate survey        | Corporate<br>Support    |
| L34       | Develop a Councillor training plan  | 4.2.1.10         | Training plan developed   | Corporate<br>Support    |
| L35       | Develop Leadership program for Managers   | 4.2.1.10         | 80% participation in leadership development activities          | Leadership & Governance |
| L36       | Implement priority strategies contained within Council's Workforce Management Plan                            | 4.2.1.11         | Actions completed   | Corporate<br>Support    |

| 4.2 Ou | r leaders make smart decisions   |                             |  |                            |
|--------|--|-----------------------------|--|----------------------------|
| OP#    | Action   | Link to Delivery<br>Program | Measure  | Function                   |
| L37    | Monitor potential changes to government policy and legislation and make submission where considered important for the local community          | 4.2.1.12                    | Submissions made as appropriate                      | Leadership & Governance    |
| L38    | Accept opportunities to attend training and events that provide value through information, ideas and solutions that add value to our community | 4.2.1.13                    | Attendance at relevant events/training               | Leadership & Governance    |
| L39    | Encourage Broken Hill representation on working groups and committees designed to address issues that may impact our local area                | 4.2.1.14                    | Attendance at working groups and committees          | Leadership & Governance    |
| L40    | Monitor demographic changes within the community and consider the likely implications upon Council and the City                                | 4.2.1.15                    | Annual assessment undertaken and reported to Council | Leadership & Governance    |
| L41    | Develop strong relationships with key government departments and personnel   | 4.2.1.16                    | Number of representations made                       | Leadership &<br>Governance |

| 4.3 We | 4.3 We unite to succeed  |                             |                                    |                         |  |  |  |
|--------|--|-----------------------------|------------------------------------|-------------------------|--|--|--|
| OP#    | Action   | Link to Delivery<br>Program | Measure                            | Function                |  |  |  |
| L42    | Identify issues and projects which may benefit from the creation of a committee or workgroup | 4.3.1.1                     | Committee/Workgroup outcomes       | Leadership & Governance |  |  |  |
| L43    | Ensure representation on Section 355 Committees  | 4.3.1.2                     | Attendance at meetings             | Leadership & Governance |  |  |  |
| L44    | Ensure induction programs are undertaken with Section 355 Committees                         | 4.3.1.2                     | Inductions undertaken              | Leadership & Governance |  |  |  |
| L45    | Meet with the local State member   | 4.3.1.3                     | Meetings held quarterly            | Leadership & Governance |  |  |  |
| L46    | Meet with the local Federal member   | 4.3.1.4                     | Meetings held six monthly          | Leadership & Governance |  |  |  |
| L47    | Contribute to the Aboriginal Community Working Party   | 4.3.1.5                     | Attend meetings at least quarterly | Leadership & Governance |  |  |  |

| 4.3 We | 4.3 We unite to succeed   |                             |   |                            |  |  |  |
|--------|---|-----------------------------|---|----------------------------|--|--|--|
| OP#    | Action  | Link to Delivery<br>Program | Measure   | Function                   |  |  |  |
| L48    | Develop, plan and implement a Reconciliation Action Plan  | 4.3.1.5                     | RAP developed and implemented                           | Leadership & Governance    |  |  |  |
| L49    | Support local groups and individuals by attending and supporting events and activities providing a positive impact on the community | 4.3.1.6                     | Events and activities attended/supported                | Leadership & Governance    |  |  |  |
| L50    | Develop a knowledge base of existing and proposed community groups, associations etc. and their purpose                             | 4.3.1.7                     | Knowledge base developed                                | Leadership & Governance    |  |  |  |
| L51    | Develop project management planning practices that identify key stakeholders for projects and activities undertaken by Council      | 4.3.1.8                     | Project management procedures developed and implemented | Leadership & Governance    |  |  |  |
| L52    | Facilitate and participate in the Community Roundtable  | 4.3.1.9                     | Community Roundtable conducted and attended             | Leadership & Governance    |  |  |  |
| L53    | Where required, advocate on behalf of the community to improve or maintain non-Council services and facilities                      | 4.3.1.10                    | Representations made where required                     | Leadership & Governance    |  |  |  |
| L54    | Participate in workshops/discussions in relation to Local Government reform and whole of government approach to local outcomes      | 4.3.1.11                    | Participation at workshops/discussions                  | Leadership &<br>Governance |  |  |  |

| 4.4 Our | community is engaged and informed   |                             |   |                            |
|---------|---|-----------------------------|---|----------------------------|
| OP#     | Action  | Link to Delivery<br>Program | Measure   | Function                   |
| L55     | Develop a communications strategy aimed at increasing information provision and engagement of   | 4.4.1.1                     | Communications strategy developed and implemented | Customer<br>Relations      |
|         | our community   |                             | Community satisfaction                            |                            |
| L56     | Develop and implement individual communications and engagement plans for service level reviews and rating variation considerations                        | 4.4.1.2                     | Participation by community groups and members     | Customer<br>Relations      |
| L57     | Undertake activities in Local Government week aimed at increasing the community's understanding of the role and responsibility of Local Government        | 4.4.1.3                     | Participation in activities                       | Leadership &<br>Governance |
| L58     | Develop and distribute easy to read fact sheets and/or other communication outlining Council's current financial position                                 | 4.4.1.4                     | Information developed and distributed             | Leadership & Governance    |
| L59     | Develop and distribute easy to read fact sheets and/or other communication outlining Councils asset management responsibilities and associated challenges | 4.4.1.4                     | Information developed and distributed             | Leadership &<br>Governance |
| L60     | Undertake presentations for community groups and associations in relation to Council activities, projects, challenges and opportunities                   | 4.4.1.5                     | Four presentations undertaken                     | Leadership &<br>Governance |

#### OPERATIONAL PLAN INCOME STATEMENT - OUR LEADERSHIP \$ '000 2017 2017 2017 2017 2017 2017 2017 2017 Our Leadership Leadership **Financial** Operations Corporate Customer Asset **Buildings &** Proposed Management Support Relations Management Management Property Governance Budget Income from Continuing Operations Revenue: 14,212 14.213 (0)(0)Rates & annual charges 29 497 User charges & fees 524 2 1 (5) Interest & investment revenue 410 410 213 110 79 20 Other revenues --Grants & contributions for operating purposes 4,272 4,272 Grants & contributions for capital purposes 3,425 \_ -\_ -3,425 Other Income: Net gains from disposal of assets Net share of interests in joint ventures \_ \_ TOTAL INCOME FROM CONTINUING OPERATIONS 81 5 23,056 19,033 516 3,419 **Expenses from Continuing Operations** Employee benefits & costs 6,913 1,070 1,198 1,928 315 738 696 969 Borrowing costs 102 40 62 -Materials & contracts (347)178 (269)465 106 135 (962)941 Depreciation & amortisation 362 3 576 Impairment \_ \_ Other expenses 1,991 290 133 1,050 3 10 364 140 Net losses from disposal of assets TOTAL EXPENSES FROM CONTINUING OPERATIONS 3,483 857 9,601 1,539 1,424 318 736 1,243 **OPERATING RESULT FOR THE YEAR** 13,455 (1,539)17,609 (3,402)(318)(852)(219)2,176 NET OPERATING RESULT FOR THE YEAR BEFORE GRANTS & CONTRIBUTIONS FOR CAPITAL PURPOSES 10,030 (1,539)17,609 (219)(3,402)(318)(852) (1,249)

| CAPITAL  |                           |                     |   |         |         |   |
|--|---------------------------|---------------------|---|---------|---------|---|
| Description  | Grant<br>Income/<br>Sales | Reserve<br>Transfer |   | Expense | Net     | New,<br>Replacement/<br>Renewal,<br>Upgrade |
| Upgrade to the fixed line telephone network in Council | -                         |                     | - | 200,000 | 200,000 | Upgrade                                     |
| Total Our Environment                                  | -                         |                     | - | 200,000 | 200,000 |   |

## REVENUE POLICY

#### INTRODUCTION

Council's 2016/17 Revenue Policy has been prepared in accordance with the provisions of the Local Government Act 1993 and the Local Government (General) Regulation 2005.

The revenue policy includes the following required elements:

- Detailed estimate of Council's income and expenditure.
- Details of each ordinary rate and special rate proposed to be levied.
- Details of each charge proposed to be levied.
- Statement regarding the types of fees proposed to be charged.
- · Council's proposed pricing methodology for fees.
- · Statement of any proposed borrowings.

In addition to preparing this revenue policy, Council has also recently undertaken a major review of its 10 year Long Term Financial Plan (LTFP). The 2016/17 Revenue Policy represents the third year of that financial plan, which will be used by Council to guide its future decision-making.

The aim of the LTFP is to guide Council towards achieving a balanced budget on a funding basis, whilst acknowledging that minimum service delivery and urgent asset renewal are the main priorities.

The LTFP also seeks to reduce the current working fund deficits by reducing operating costs in real terms over time, or by expanding the revenue base of Council.

### 2016/2017 FINANCIAL ESTIMATES

| INCOME STATEMENT  |                 |                           |
|---|-----------------|---------------------------|
| \$ '000   | 2016            | 201                       |
|   | TOTAL<br>Budget | TOTA<br>Proposed<br>Budge |
| Income from Continuing Operations   |                 |                           |
| Revenue:  |                 |                           |
| Rates & annual charges  | 16,399          | 16,699                    |
| User charges & fees   | 3,080           | 3,472                     |
| Interest & investment revenue   | 395             | 446                       |
| Other revenues  | 334             | 488                       |
| Grants & contributions for operating purposes   | 9,018           | 10,043                    |
| Grants & contributions for capital purposes   | 5,250           | 6,443                     |
| Other Income:   |                 |                           |
| Net gains from disposal of assets   | 1,778           | -                         |
| Net share of interests in joint ventures  | -               | -                         |
| TOTAL INCOME FROM CONTINUING OPERATIONS   | 36, 253         | 37,590                    |
|   |                 |                           |
| Expenses from Continuing Operations   |                 |                           |
| Employee benefits & costs   | 15,455          | 15,030                    |
| Borrowing costs   | 459             | 394                       |
| Materials & contracts   | 5,937           | 6,638                     |
| Depreciation & amortisation   | 6,764           | 6,987                     |
| Impairment  | -               | -                         |
| Other expenses  | 4,727           | 4,472                     |
| Net losses from disposal of assets  | -               | -                         |
| TOTAL EXPENSES FROM CONTINUING OPERATIONS   | 33, 342         | 33,521                    |
| OPERATING RESULT FOR THE YEAR   | 2,911           | 4,069                     |
|   |                 |                           |
| NET OPERATING RESULT FOR THE YEAR BEFORE GRANTS &   | (0.000)         | (0.074)                   |
| CONTRIBUTIONS FOR CAPITAL PURPOSES  | (2, 339)        | (2,374)                   |
| NET OPERATING RESULT FOR THE YEAR EXCLUDING EXTRAORDINARY ITEMS BEFORE GRANTS & CONTRIBUTIONS |                 |                           |
| FOR CAPITAL PURPOSES  | (4, 117)        | (2, 374)                  |
| Assumptions   |                 |                           |
| Rate Peg  | 2.40%           | 1.80                      |
| GeneralIndex  | 2.50%           | 2.50                      |
| Employee Cost Index   | 3.00%           | 3.00                      |

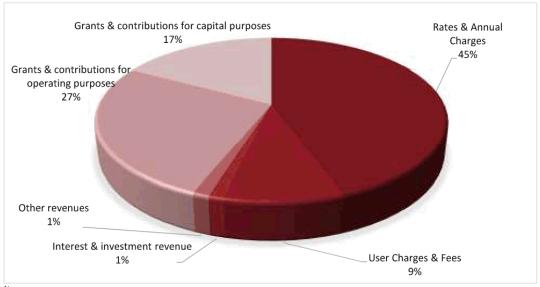
| Assets Current Assets: Cash & cash equivalents    | Budget  | Proposed |
|---|---------|----------|
| Current Assets: Cash & cash equivalents           |         | Budge    |
| Cash & cash equivalents                           |         |          |
| ·   |         |          |
| Investments                                       | 9,437   | 8,541    |
|   | 2,500   | 2,500    |
| Receivables                                       | 3,735   | 4,703    |
| Inventories                                       | 88      | 90       |
| Other   | 157     | 161      |
| Non-current assets classified as 'held for sale'  | -       | -        |
| TOTAL CURRENT ASSETS                              | 15,917  | 15,995   |
| Non-Current Assets:                               |         |          |
| Investments                                       | -       | -        |
| Receivables                                       | 161     | 136      |
| Inventories                                       | -       | -        |
| Infrastructure, property, plant & equipment       | 244,594 | 254,996  |
| Investments accounted for using the equity method | -       | -        |
| Investment property                               | -       | -        |
| Intangible assets                                 | -       | -        |
| TOTAL NON-CURRENT ASSETS                          | 244,755 | 255,132  |
| TOTAL ASSETS                                      | 260,672 | 271,127  |
| Liabilities                                       |         |          |
| Current Liabilities:                              |         |          |
| Payables  | 3,537   | 3,625    |
| Borrowings  | 970     | 1,019    |
| Provisions  | 4,578   | 4,715    |
| TOTAL CURRENT LIABILITIES                         | 9,085   | 9,359    |
| Non-Current Liabilities:                          |         |          |
| Payables  | -       | -        |
| Borrowings  | 7,042   | 6,023    |
| Provisions  | 1,843   | 1,936    |
| TOTAL NON-CURRENT LIABILITIES                     | 8,885   | 7,959    |
| TOTAL LIABILITIES                                 | 17,970  | 17,319   |
| NET ASSETS  | 242,702 | 253,808  |
|   |         |          |
| Equity  |         |          |
| Retained earnings                                 | 114,129 | 114,833  |
| Revaluation reserves                              | 128,573 | 138,975  |
| Council equity interest                           | 242,702 | 253,808  |
| Non-controlling interest                          | -       | -        |
| TOTAL EQUITY                                      | 242,702 | 253,808  |

| STATEMENT OF CASH FLOWS                                 |                  |                   |
|---|------------------|-------------------|
| \$ '000   | 2016             | 2017              |
|   | Budget           | Proposed<br>Budge |
| Cash Flows from Operating Activities                    |                  |                   |
| Receipts:   |                  |                   |
| Rates & annual charges                                  | 15,579           | 15,864            |
| User charges & fees                                     | 2,987            | 3,368             |
| Investment & interest revenue received                  | 326              | 417               |
| Grants & contributions                                  | 13,840           | 15,991            |
| Bonds, deposits & retention amounts received            | -                | -                 |
| Other   | 324              | 473               |
| Payments:   |                  |                   |
| Employee benefits & costs                               | (14,991)         | (14,580)          |
| Materials & contracts                                   | (5,759)          | (6,439)           |
| Borrowing costs   | (459)            | (394)             |
| Bonds, deposits & retention amounts refunded            | -                | -                 |
| Other   | (4,585)          | (4,338)           |
| NET CASH PROVIDED (OR USED IN) OPERATING ACTIVITIES     | 7,262            | 10,362            |
| Cash Flows from Investing Activities                    |                  |                   |
| Receipts:   |                  |                   |
| Sale of investment securities                           | -                | -                 |
| Sale of infrastructure, property, plant & equipment     | 1,800            | 163               |
| Deferred debtors receipts                               | -                | -                 |
| Other investing activity receipts                       | -                | -                 |
| Payments:   |                  |                   |
| Purchase of investment securities                       | -                | -                 |
| Purchase of infrastructure, property, plant & equipment | (8,308)          | (10,402)          |
| Deferred debtors & advances made                        | -                | -                 |
| NET CASH PROVIDED (OR USED IN) INVESTING ACTIVITIES     | (6, 508)         | (10,239)          |
| Cash Flows from Financing Activities                    |                  |                   |
| Receipts:   |                  |                   |
| Proceeds from borrowings & advances                     | 1,500            | -                 |
| Payments:   |                  |                   |
| Repayment of borrowings & advances                      | (970)            | (1,019)           |
| NET CASH PROVIDED (OR USED IN) FINANCING ACTIVITIES     | 530              | (1,019)           |
| NET INCREASE/(DECREASE) IN CASH & CASH EQUIVALENTS      | 1,284            | (896)             |
| plus: CASH & CASH EQUIVALENTS - beginning of year       | 8, 153           | 9,437             |
| plos. CASIT & CASIT EQUIVALENTS - Degittining of year   | 0,133            | 7,437             |
| CASH & CASH EQUIVALENTS - end of year                   | 9,437            | 8,541             |
| Assumptions Rates & charges recovery rate               | 95.00%           | 95.00%            |
| Debtor recovery rate                                    | 95.00%<br>97.00% | 97.00%            |
| General Index   | 2.50%            | 2.50%             |

| FINANCIAL RATIOS  |        |                         |
|---|--------|-------------------------|
| TINANCIAL NATIO   | 2016   | 2017                    |
|   | Budget | Proposed<br>Budget      |
| Operating Ratio   |        |                         |
| This ratio measures Council's ability to contain operating expenditure  | -7.54% | -7.62%                  |
| within operating revenue Benchmark - Greater than 0%  | -7.54% | -/.02%                  |
| (operating revenue excl. capital grants and contributions - operating   |        |                         |
| expenses) / operating revenue excluding capital grants and contributions  |        |                         |
| Cash Expense Cover Ratio  |        |                         |
| This ratio indicates the number of months Council can continue paying for its immediate expenses without additional cash inflow   | 4.34   | 3.92                    |
| Benchmark - Greater than 3.0 months   |        |                         |
| (current year's cash and cash equivalents / (total expenses -<br>depreciation - interest costs) * 12  |        |                         |
| Current Ratio   |        |                         |
| This ratio represents Council's ability to meet debt payments as they fall due. It should be noted that Council's externally restricted assets will not be available as operating funds and as such can significantly impact  |        |                         |
| Council's ability to meet its liabilities.  Benchmark - Greater than 1.5  | 1.75   | 1.71                    |
| current assets / current liabilities  |        |                         |
|   |        |                         |
| Own Source Operating Revenue This ratio measures the level of Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level  |        |                         |
| This ratio measures the level of Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue   | 53.73% | 53.66%                  |
| This ratio measures the level of Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue  Benchmark - Greater than 60%   | 53.73% | 53.66%                  |
| This ratio measures the level of Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue  Benchmark - Greater than 60% rates, utilities and charges / total operating revenue (inclusive of  | 53.73% | 53.66%                  |
| This ratio measures the level of Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue  Benchmark - Greater than 60% rates, utilities and charges / total operating revenue (inclusive of capital grants and contributions)  | 53.73% | 53.66%                  |
| This ratio measures the level of Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue  Benchmark - Greater than 60% rates, utilities and charges / total operating revenue (inclusive of capital grants and contributions)  Debt Service Cover Ratio  This ratio measures the availability of cash to service debt including  |        |                         |
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| This ratio measures the level of Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue  Benchmark - Greater than 60% rates, utilities and charges / total operating revenue (inclusive of capital grants and contributions)  Debt Service Cover Ratio This ratio measures the availability of cash to service debt including interest, principal, and lease payments  Benchmark - Greater than 2.0 operating result before interest and depreciation (EBITDA) / principal  |        |                         |
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| This ratio measures the level of Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue  Benchmark - Greater than 60% rates, utilities and charges / total operating revenue (inclusive of capital grants and contributions)  Debt Service Cover Ratio This ratio measures the availability of cash to service debt including interest, principal, and lease payments  Benchmark - Greater than 2.0 operating result before interest and depreciation (EBITDA) / principal repayments +borrowing interest costs  Interest Cover Ratio  This ratio indicates the extent to which Council can service its interest bearing debt and take on additional borrowings. It measures the burden   | 6.50   | 7.51                    |
| This ratio measures the level of Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue of its own source revenue sence that the level of its own source revenue sence with the sence of the source of the level of its own source revenue (inclusive of capital grants and charges / total operating revenue (inclusive of capital grants and contributions)  Debt Service Cover Ratio This ratio measures the availability of cash to service debt including interest, principal, and lease payments Benchmark - Greater than 2.0 operating result before interest and depreciation (EBITDA) / principal repayments +borrowing interest costs  Interest Cover Ratio This ratio indicates the extent to which Council can service its interest bearing debt and take on additional borrowings. It measures the burden of the current interest expense upon Council's operating cash  |        | 7.51                    |
| This ratio measures the level of Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue  Benchmark - Greater than 60% rates, utilities and charges / total operating revenue (inclusive of capital grants and contributions)  Debt Service Cover Ratio This ratio measures the availability of cash to service debt including interest, principal, and lease payments  Benchmark - Greater than 2.0 operating result before interest and depreciation (EBITDA) / principal repayments +borrowing interest costs  Interest Cover Ratio  This ratio indicates the extent to which Council can service its interest bearing debt and take on additional borrowings. It measures the burden of the current interest expense upon Council's operating cash  Benchmark - Greater than 4.0   | 6.50   | 7.51                    |
| This ratio measures the level of Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue  Benchmark - Greater than 60% rates, utilities and charges / total operating revenue (inclusive of capital grants and contributions)  Debt Service Cover Ratio This ratio measures the availability of cash to service debt including interest, principal, and lease payments  Benchmark - Greater than 2.0 operating result before interest and depreciation (EBITDA) / principal repayments +borrowing interest costs  Interest Cover Ratio  This ratio indicates the extent to which Council can service its interest bearing debt and take on additional borrowings. It measures the burden of the current interest expense upon Council's operating cash  Benchmark - Greater than 4.0   | 6.50   | 7.51                    |
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| This ratio measures the level of Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue Benchmark - Greater than 60% rates, utilities and charges / total operating revenue (inclusive of capital grants and contributions)  Debt Service Cover Ratio This ratio measures the availability of cash to service debt including interest, principal, and lease payments Benchmark - Greater than 2.0 operating result before interest and depreciation (EBITDA) / principal repayments +borrowing interest costs  Interest Cover Ratio  This ratio indicates the extent to which Council can service its interest bearing debt and take on additional borrowings. It measures the burden of the current interest expense upon Council's operating cash Benchmark - Greater than 4.0 operating result before interest and depreciation (EBITDA) / interest expense  Capital Expenditure Ratio  This ratio indicates the extent to which Council is forecasting to expand its asset base with capital expenditure spent on both new assets and | 20.24  | 7.51<br>26.93           |
| This ratio measures the level of Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue  Benchmark - Greater than 60% rates, utilities and charges / total operating revenue (inclusive of capital grants and contributions)  Debt Service Cover Ratio This ratio measures the availability of cash to service debt including interest, principal, and lease payments  Benchmark - Greater than 2.0  operating result before interest and depreciation (EBITDA) / principal repayments +borrowing interest costs  Interest Cover Ratio  This ratio indicates the extent to which Council can service its interest bearing debt and take on additional borrowings. It measures the burden of the current interest expense upon Council's operating cash  Benchmark - Greater than 4.0  operating result before interest and depreciation (EBITDA) / interest expense  Capital Expenditure Ratio  | 6.50   | 53.66%<br>7.51<br>26.93 |

#### SOURCES OF REVENUE

Council's revenue is mainly sourced from Rates and Annual Charges (53%), with Operating Grants (32%), and User Charges and Fees (10%) being other key revenue



items.

#### RATE REVENUE

Rates are budgeted to increase by the full 1.8% rate peg amount in the 2016/17 year. The rate peg, set by the Independent Pricing and Regulatory Tribunal, is the maximum amount by which Council's total rate revenue can increase over the previous year without making application for a special rate variation.

Council is proposing to increase rates by the full amount of the rate peg, which should increase total rate revenue by approximately \$0.266m.

In 2015/16, Council adopted the ongoing rating strategy of progressive apportionment of mine rates to residential rates by 1% for eight years to reduce the heavy reliance on mining rates and subsequently levy rates in proportion to the land value of a rating category. This is the second year of this strategy.

This year, rates paid by the mining properties will be reduced from 17% of the total rates of \$14.704m to 16%, with the re-distributed rates to be allocated to the residential rating category.

The reduction in mining rates from 17% to 16% will see that sector pay \$2.35m, whilst residential properties will pay \$8.936m (61% of total rates) and businesses \$3.364m (23%).

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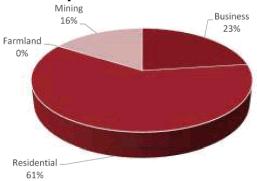
|                                  |                       | Total                          | 2016/        | 17 Financial `      | Year           |                          |              |
|----------------------------------|-----------------------|--------------------------------|--------------|---------------------|----------------|--------------------------|--------------|
| Rating<br>Category               | Land Value<br>2016/17 | Property<br>Count<br>(2016/17) | Base<br>Rate | Base Rate<br>Income | Ad-<br>Valorem | Ad-<br>Valorem<br>Income | Total Income |
| Business                         | \$36,686,450          | 597                            | \$845        | \$504,465           | 0.07795358     | \$2,859,840              | \$3,364,305  |
| Residential                      | \$234,703,985         | 9526                           | \$459        | \$4,372,434         | 0.01944265     | \$4,563,266              | \$8,935,700  |
| Residential<br>1(a)              | \$246,350             | 22                             | \$164        | \$3,608             | 0.01519816     | \$3,744                  | \$7,352      |
| Residential<br>Rural             | \$938,800             | 12                             | \$420        | \$5,040             | 0.00559533     | \$5,253                  | \$10,293     |
| Farmland                         | \$1,024,000           | 5                              | \$618        | \$3,090             | 0.00703407     | \$7,203                  | \$10,293     |
| Mining                           | \$27,000,000          | 2                              | \$0          | \$0                 | 0.08713559     | \$2,352,661              | \$2,352,661  |
| Mixed<br>Development<br>Business | \$133,970             | 8                              | \$845        | \$6,760             | 0.07795358     | \$10,885                 | \$17,645     |
| Mixed<br>Development<br>Residual | \$139,930             | 8                              | \$459        | \$3,672             | 0.01944265     | \$2,210                  | \$5,882      |
| Totals                           | \$300,873,485         | 10,180                         |              | \$4,899,069         |                | \$9,805,062              | \$14,704,131 |

This is the third consecutive year that rates will have been re-distributed from the mining sector. This step is again being taken by Council to further reduce its overall reliance on mine rate income.

The strategy proposes to cap the mining rates at 10% after a period of eight years by progressively transferring 1% of mine rates to residential category annually. This will ensure that even if there is a reduction in the land valuation of the mining properties due to the reduction of mining operations in Broken Hill, the impact will be comparatively less significant on Council's revenue stream and on the ratepayers, as compared to total loss of mining rates due to the close of mining operations.

This strategy also addresses the issue of apportining the rates revenue to the four rating categories: Residential, Business, Farmland and Mining in proportion of their land valuations. The following graphs highlight the proposed rates levy in comparison to their land values.

#### **Proposed Rates Income**



OPERATIONAL PLAN 2016/2017

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#### CHARGES - WASTE MANAGEMENT

Council proposes to levy domestic waste management charges for the provision of waste management services. These charges are levied in accordance with sections 496, 501 and 502 of Local Government Act 1993.

Under the provisions of the Local Government Act, Council is only able to charge an amount for domestic waste management services that does not exceed the reasonable cost of providing that service.

The domestic waste management charge comprises two components:

- · Domestic waste usage charge
- · Domestic waste administration fee

In 2016/17, the proposed charge is \$252 per service and the administration fee is \$43.00 per each serviceable property. The domestic waste user charge is expected to generate 2.35m and the administration fee 4.4m, for a combined total of 2.76m.

| Charge                            | 2015/1<br>6 | 2016/<br>17 | Increase<br>% | Total Income |
|-----------------------------------|-------------|-------------|---------------|--------------|
| Domestic waste usage charge       | \$246       | \$252       | 2.4%          | \$2.35m      |
| Domestic waste administration fee | \$42        | \$43        | 2.4%          | \$0.41m      |

Council also levies charges under sections 501 and 502 of the Local Government Act for the provision of waste management services to commercial customers. In 2016/17, garbage removal charges for one Commercial Waste Service (three mobile garbage bins) is \$374 or one x 600 litre bin will be set at \$343 per property per annum, which is expected to generate \$155,100. An additional MGB service will be charged at \$131 per annum and an additional 600 litre bin at \$343.

Details of the full range of waste management charges levied under the Local Government Act that are applicable to both domestic and non-domestic customers are contained in the fees and charges schedule.

#### OTHER SERVICES

Fees and charges set by Council for the provision of a range of other goods and services are set out in the Schedule Fees and Charges 2016/2017.

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## DEBT MANAGEMENT

Council has no intention to borrow additional funds in 2016-17.

The amount of debt outstanding at 30 June 2017 is expected to be \$7.042m.

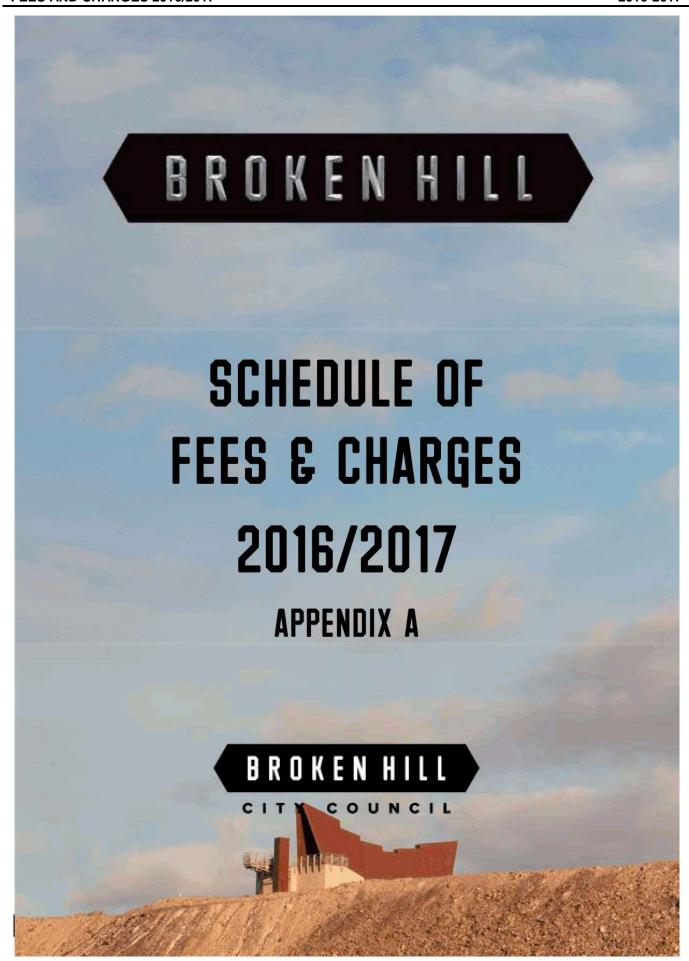
In recent years, Council has borrowed funds for the following key projects:

Road Projects \$1.5m
Broken Hill Film Studio \$1m
Regional Aquatic Centre \$2.5m
Broken Hill Airport \$0.5m
Information Technology \$1m
Art Gallery Storage \$0.573m
Organisation Restructure \$1m

These loans have loan terms spanning 2-20 years and variable or fixed interest rates of between 3.743% - 8.43% per

# SCHEDULE OF FEES & CHARGES

Appendix A



|                                     | QUALITY CONTROL   |                        |  |  |  |
|-------------------------------------|---|------------------------|--|--|--|
| TRIM REFERENCES                     | D16/2536 - 15/142   |                        |  |  |  |
| KEY DIRECTION                       | 4 Our Leadership  |                        |  |  |  |
| OBJECTIVE                           | 4.1 Openness and Transpare  | ncy in Decision Making |  |  |  |
| FUNCTION                            | Financial Management and Lo   | eadership & Governance |  |  |  |
| STRATEGY                            | 4.1.1.9 Financial Statements are prepared on an annual basis in accordance with accounting standards and accounting codes 4.1.1.10 The Integrated Planning and Reporting Framework is implemented |                        |  |  |  |
| RESPONSIBLE OFFICER                 | General Manager   |                        |  |  |  |
| REVIEW DATE                         | July 2017   |                        |  |  |  |
| COMPANY                             | Broken Hill City Council  |                        |  |  |  |
| PHONE NUMBER                        | 08 8080 3300  |                        |  |  |  |
| EMAIL ADDRESS FOR<br>Enquiries only | council@brokenhill.nsw.gov.a  | au                     |  |  |  |
| DATE                                | ACTION  | MINUTE NO.             |  |  |  |
| April 27, 2016                      | Endorsed by Council for<br>Public Display and<br>Consultation   |                        |  |  |  |
|                                     | Adopted by Council  |                        |  |  |  |
| NOTES                               | Images sourced from Council's Image Library  © Copyright Broken Hill City Council 2015  |                        |  |  |  |
| ASSOCIATED DOCUMENTS                | Operational Plan 2016/2017<br>Long Term Financial Plan 201  | 17 - 2026              |  |  |  |

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| MANUFACTURED HOMES, RELOCATABLE DWELLINGS AND ASSOCIATED STRUCTURES                                      |   |    |
| FIRE SAFETY  | B | 8  |
| SEPTIC TANKS, AWTS, WASTE WATER / GREY WATER TREATMENT SYSTEMS   | в | 31 |
| SWIMMING POOLS   | 8 | 31 |
| AMUSEMENT DEVICES  | 8 | 31 |
| REGISTERED PREMISES  | B | 31 |
| COMPANION ANIMALS: (EXEMPTIONS AS IN SECTION 9 OF THE COMPANION ANIMALS REGULATION 1999)                 | 8 | 11 |
| ADMINISTRATION CHARGES   |   |    |
| CULTURAL SERVICES.   |   |    |
| ALBERT KERSTEN MINING & MINERALS MUSEUM  | ο | ,  |
| ADMISSIONS   | U | יי |
| ALBERT KERSTEN MINING & MINERALS MUSEUM MEMBERSHIP.  | O | 2  |
| ALDERI REKOTEN MINING & MIREKALO MUDEUM MEMDEKONIF   | 0 | 2  |
| HIRE FEES  |   |    |
| BROKEN HILL REGIONAL ART GALLERY   | b | 2  |
| MEMBERSHIP (FRIENDS OF THE ART GALLERY)  |   |    |
| THE PRO HART OUTBACK ART PRIZE   | B | 2  |
| HIRE FEES  | B | 2  |
| SALE OF ARTWORK  | B | 2  |
| AUDIO VISUAL EQUIPMENT   |   |    |
| EXHIBITIONS AND EVENTS   | B | 3  |
| WASTE MANAGEMENT   | B | 3  |
| WASTE SERVICES   | 8 | 3  |
| KEY DIRECTION 4- OUR LEADERSHIP  | 8 | 4  |
| POLICY, PLANNING AND ADMINISTRATION  |   |    |
| ACCESS TO INFORMATION. GOVERNMENT INFORMATION (PUBLIC ACCESS) ACT  | A | 4  |
| CHARGES - FORMAL ACCESS APPLICATION  | A | ų  |
| FACSIMILE, PHOTOCOPIER, PRINTER AND SCANNER FEES   | ρ | 5  |
| FINANCIAL SERVICES   |   |    |
| ACCOUNT FEES   | U | C  |
| RATES (PROPERTIES)   | U | C  |
| HIRE FEES  |   |    |
|  |   |    |
| SUBPOENAS AND SUMMONS  |   |    |
| YMCA FEES AND CHARGES  |   |    |
| BROKEN HILL REGIONAL AQUATIC CENTRE  |   |    |
| ADMISSION FEES   |   | _  |
| RECREATIONAL SWIMMING  |   |    |
| AQUATIC MEMBERSHIP   | B | 6  |
| HIDE FEED AND OTHER CHARGES  | _ |    |

#### **GST Disclaimer**

A goods and services tax (GST) applies to a number of goods and/or services supplied by Council. Those goods and/or services that are subject to GST have been identified in the attached Schedule of Fees and Charges.

Some goods and/or services supplied by Council have been declared "GST free" or are excluded under Division 81 of the legislation. Those goods and/or services which are "GST free" or excluded from GST are identified in the Schedule of Fees and Charges.

Accordingly if a fee that is shown as being subject to GST is subsequently proven not to be subject to GST, then that fee will be amended by reducing the GST to nil. Conversely if Council is advised that a fee which is shown as being not subject to GST becomes subject to GST then the fee will be increased but only to the extent of the GST.

#### **Pricing Policy**

The following pricing principles have been used by Council as a guide in setting charges. These pricing principles adhere to Council's Access and Equity Policy and are reflected in the accompanying Schedule of Fees and Charges for 2016/2017.

#### **Pricing Principles and Bases Used by Council**

| Pricing Principle   | Pricing Basis                 |
|---|-------------------------------|
| Community Service – Service provides a     broad community benefit and therefore full     cost recovery should not apply. Partial cost     recovery could apply in some circumstances | Zero to partial cost recovery |
| Cost Recovery – Service benefits particular users making a contribution to their individual income, welfare or profits generally without any broader benefits to the community        | Full cost recovery            |
| Market Price – Services that Council operates in a commercial market  | Market Price                  |
| 4. Statutory – Charges set by Federal and State Government  | Statutory                     |
| 5. Third Party – Services provided by another service provider apart from Council   | Third Party                   |

| Application of Pricing Principles to Goods and Services   |                    |  |  |  |  |  |
|---|--------------------|--|--|--|--|--|
| Service   | Principle          | Basis of Cost  |  |  |  |  |
| Access to Information (GIPA Act)  | Statutory          | Statutory  |  |  |  |  |
| Admission Fees: Broken Hill Regional Art Gallery; Broken Hill Regional Aquatic Centre; Albert Kersten Mining & Minerals Museum; Living Desert: The John Simons Flora And Fauna Sanctuary And Sculpture Site | Community Services | Partial Cost Recovery (except in Broken Hill Regional Aquatic Centre which is set by YMCA) |  |  |  |  |
| Airport Landing and Passenger<br>Charges  | Cost Recovery      | 100% (except<br>RFDS and Aero<br>Club, Emergency<br>Services)                              |  |  |  |  |
| Animal Control  | Statutory          | Statutory (Except<br>fees for Broken<br>Hill Veterinary<br>Clinic)                         |  |  |  |  |
| Carnivals – Swimming Pools  | Third Party        | Set by YMCA  |  |  |  |  |
| Cemetery Fees   | Cost Recovery      | 100%   |  |  |  |  |

| Certificates For Construction /<br>Development Work | Market Price  | 100%  |
|---|---------------|---|
| Chemical Toilet Charges                             | Cost Recovery | 100%  |
| Civic Centre  | Cost Recovery | 100%  |
| Construction Consents, etc.                         | Market Price  | 100%  |
| Contaminated Waste Charges                          | Cost Recovery | 100%  |
| Development Applications                            | Statutory     | Statutory   |
| Driveways   | Cost Recovery | 100%  |
| Inspections of Premises                             | Cost Recovery | 100%  |
| Library   | Cost Recovery | 100 % Cost Recovery (except in regard to Sale of Old Books, Internet service and providing Writer's residence on subsidised cost) |
| Nature Strips and Path Works                        | Market Price  | 100%  |
| Permits   | Statutory     | Statutory   |
| Photocopying  | Cost Recovery | 100%  |
| Pounds and Impounding                               | Cost Recovery | 100%  |
| Rates Enquiries                                     | Cost Recovery | 100%  |
| Rents / Hire Fees                                   | Market Price  | 100%  |
| Signs – new, maintenance,<br>replacement            | Cost Recovery | 100 % (except in cases involving benefit to general public)   |
| Subdivision Applications                            | Market Price  | 100%  |
| Trade Waste   | Cost Recovery | 100%  |
| Waste Removal                                       | Cost Recovery | 100%  |
| Willyama Common                                     | Cost Recovery | 100%  |
| Zoning Certificates (S149)                          | Statutory     | Statutory   |

| Item<br>No | Particulars  | Pricing<br>Policy ID    | Basis           | 2016/17<br>Fees<br>(ex- GST)        | GST        | 2016/17 Fees<br>(inc GST)        |
|------------|--|-------------------------|-----------------|-------------------------------------|------------|----------------------------------|
|            | KE   | Y DIRECTION             | 1- OUR COMI     |                                     |            |                                  |
|            |  | AGED                    | SERVICES        |                                     |            |                                  |
|            |  |                         | O'Neil Village  |                                     |            |                                  |
| 1          | Self Care Residents (from 23/12/14)  | Cost<br>Recovery        | F/Night         | \$223.64 -<br>\$260.91              | 10%        | \$246.00 -<br>\$287.00           |
| 2          | Legacy units (per 6 units)   | Cost<br>Recovery        | F/Night         | \$614.40                            | \$61.44    | \$675.84                         |
| 3          | Retirement Village Residents   | Cost<br>Recovery        | F/Night         | \$133.64 -<br>\$152.73              | 10%        | \$147.00 -<br>\$168.00           |
|            |  | HAC                     | CENTRE          |                                     |            |                                  |
| 4          | Home Care Office area  | Cost<br>Recovery        | Yearly          | \$39,400.00                         | \$3,940.00 | \$43,340.00                      |
|            |  |                         | Y SERVICES      |                                     |            |                                  |
|            |  | Charles                 | Rasp Library    |                                     |            |                                  |
| 5          | Internet Usage   | Community<br>Services   | Each            | No Charge                           | No Charge  | No Charge                        |
| 6          | Local History Searches (Local resident)  | Cost<br>Recovery        | Each            | No Charge                           | No Charge  | No Charge                        |
| 7          | Non Local - Local History Searches<br>- first 30 minutes (minimum fee)   | Cost                    | Each            | \$18.18                             | \$1.82     | \$20.00                          |
| 8          | Non Local - Local History Searches   | Cost                    | Each            | \$18.18                             | \$1.82     | \$20.00                          |
| 9          | - additional 15 minutes Extended research (one or more   | Recovery<br>Cost        | Each            | POA                                 | 10%        | POA                              |
| 10         | days) Photographic Reproductions – Black and White (Various sizes) Varies from   | Recovery  Cost Recovery | Each            | POA                                 | 10%        | POA                              |
| 11         | (\$5.00 to \$50.00 Plus GST)  Borrowers – Out of Town (deposit   | Cost                    | Each            | \$18.18                             | \$1.82     | \$20.00                          |
| 12         | refundable on return)  Replacement of Lost Books   | Recovery<br>Cost        | Each            | Actual Costs                        | 10%        | Actual Costs                     |
| 13         | Replacement Library Card   | Recovery<br>Cost        | Each            | \$2.73                              | \$0.27     | \$3.00                           |
| 14         | Historical Booklets  | Recovery<br>Cost        | Each            | Upon                                | 10%        | Upon Application                 |
| 15         | Computer Printout – Cemetery   | Recovery<br>Cost        | Per Page        | Application<br>\$0.18               | \$0.02     | \$0.20                           |
| 16         | Record Photocopying (A4 - Black and White) - Self Service  | Recovery  Cost Recovery | Per Page        | \$0.18                              | \$0.02     | \$0.20                           |
| 17         | Photocopyling (A3 - Black and White) - Self Service  | Cost<br>Recovery        | Per Page        | \$0.91                              | \$0.09     | \$1.00                           |
| 18         | Sale of Books  | Cost<br>Recovery        | Each            | \$0.18                              | \$0.02     | \$0.20                           |
| 19         | Writer's Room Hire   | Community<br>Services   | Per Day         | \$45.45                             | \$4.55     | \$50.00                          |
|            |  |                         | OADS            |                                     |            |                                  |
|            |  | Permits - F             | Road / Footpat  | h                                   |            |                                  |
| 20         | Permit Fee – Road / Footpath<br>Openings (plus restoration fee)  | Statutory               | Each            | \$100.00 plus<br>Restoration<br>fee | \$0.00     | \$100.00 plus<br>Restoration fee |
| 21         | Permit Fee (Heavy Vehicle National<br>Law)   | Statutory               | Each            | \$70.00                             | \$0.00     | \$70.00                          |
| 22         | Permit Fee – Conveyance of<br>Stormwater from property boundary<br>to Council's drainage system where<br>approved (plus restoration fee) | Statutory               | Each            | \$25.00 plus<br>Restoration<br>Fee  | \$0.00     | \$25.00 plus<br>Restoration Fee  |
| 23         | Unauthorised openings (additional to permit fee)   | Cost<br>Recovery        | Each            | \$115.00 plus<br>Restoration<br>Fee | 10%        | \$115.00 plus<br>Restoration Fee |
|            |  | tion Bond Fees          | (in addition to | Permit Fee)                         |            |                                  |
| 24         | Heavy Duty Road Pavements<br>(Regional Roads) – Road Pavement<br>Medium / Light Duty Pavements   | Cost<br>Recovery        | Sq. M           | By quotation                        | 10%        | By quotation                     |
| 25         | (Local<br>Roads) – Road Pavement<br>Medium / Light Duty Pavements  | Cost<br>Recovery        | Sq. M           | By quotation                        | 10%        | By quotation                     |
| 26         | (Local<br>Roads) – Unsealed Pavement   | Cost<br>Recovery        | Sq. M           | By quotation                        | 10%        | By quotation                     |
| 27         | Footpath / Nature Strip (Min 1m2) –<br>Asphalt / Hot Mix   | Cost<br>Recovery        | Sq. M           | By quotation                        | 10%        | By quotation                     |
| 28         | Footpath / Nature Strip (Min 1m2) –<br>Plain Concrete up to 100mm  | Cost<br>Recovery        | Sq. M           | By quotation                        | 10%        | By quotation                     |
| 29         | Footpath / Nature Strip (Min 1m2) –<br>Plain Concrete over 100mm   | Cost<br>Recovery        | Sq. M           | By quotation                        | 10%        | By quotation                     |

| Item<br>No                             | Particulars  | Pricing<br>Policy ID   | Basis  | 2016/17<br>Fees<br>(ex- GST)   | GST   | 2016/17 Fees<br>(inc GST)  |
|--|--|--|--|--|---|--|
| 30                                     | Footpath / Nature Strip (Min 1m2) –<br>Pavers on Concrete Base   | Cost<br>Recovery   | Sq. M  | By quotation   | 10%   | By quotation   |
| 31                                     | Footpath / Nature Strip (Min 1m2) –<br>Pavers on all other Bases   | Cost<br>Recovery   | Sq. M  | By quotation   | 10%   | By quotation   |
| 32                                     | Footpath / Nature Strip (Min 1m2) –<br>Grass / Earth   | Cost<br>Recovery   | Sq. M  | By quotation   | 10%   | By quotation   |
| 33                                     | Footpath / Nature Strip (Min 1m2) –<br>Turf  | Cost<br>Recovery   | Sq. M  | By quotation   | 10%   | By quotation   |
| 34                                     | Footpath / Nature Strip request for<br>Cracker dust (box out, provide<br>materials and compact area)   | Cost<br>Recovery   | Each   | By quotation   | 10%   | By quotation   |
| 35                                     | Footpath/Nature Strip Request for<br>Loam. Council to cover 50% of<br>total cost of loam only.   | Cost<br>Recovery   | Each   | By quotation   | 10%   | By quotation   |
| 36                                     | Driveways – Concrete 120mm   | Cost<br>Recovery   | Sq. M  | By quotation   | 10%   | By quotation   |
| 37                                     | Driveways – Concrete 200mm   | Cost<br>Recovery   | Sq. M  | By quotation   | 10%   | By quotation   |
| 38                                     | Kerb and Gutter including Laybacks   | Cost<br>Recovery   | Sq. M  | By quotation   | 10%   | By quotation   |
| 39                                     | Saw Cutting (Road or Footpath)   | Cost<br>Recovery   | Lin M  | By quotation   | 10%   | By quotation   |
| 40                                     | Road Surfacing( Reinstatements<br>Only) Jet patching (min 1m2)   | Cost<br>Recovery   | Sq. M  | By quotation   | 10%   | By quotation   |
| 41                                     | Road Surfacing (Reinstatements<br>Only) Emulsion Spraying – Hand<br>Lance (min10m2)  | Cost<br>Recovery   | Sq. M  | By quotation   | 10%   | By quotation   |
| 42                                     | Road Surfacing (Reinstatements<br>Only) Sprayed Bitumen Sealing<br>(min 1000m2)  | Cost<br>Recovery   | Sq. M  | By quotation   | 10%   | By quotation   |
|  |  | Permits Roads  | s and Road Clos  | sure   |   |  |
| 43                                     | Administration Fee – Cost Recovery<br>Street Closures  | Cost<br>Recovery   | Each   | \$222.73   | \$22.27   | \$245.00   |
| 44                                     | Install Road Closures for Cost<br>Recovery Functions   | Cost<br>Recovery   | Each   | By quotation   | 10%   | By quotation   |
| 45                                     | Heavy Vehicle / Over Size Limit<br>Permit  | Cost<br>Recovery   | Each   | By quotation   | 10%   | By quotation   |
|  |  |  | s Footpaths  |  |   |  |
| 46                                     | Deposit materials on Footpaths   | Cost<br>Recovery   | Sq. M  | By quotation   | 10%   | By quotation   |
| 47                                     | Application to enclose a public place in connection with the erection or demolition of a building (hoardings) <15m2  | Private  | Each   | \$80.00  | \$0.00  | \$80.00  |
| 48                                     | Application to enclose a public place in connection with the erection or demolition of a building (hoardings) >15m2 - \$60.00 plus an additional \$10.00 per m2  | Private  | Each plus<br>m2  | \$80.00 plus<br>\$10.00 per<br>m2  | \$0.00  | \$80.00 plus<br>\$10.00 per m2   |
|  |  | Traff  | ic Control   |  |   |  |
| 49                                     | Abandoned Vehicles - Towing  | 1  |  |  |   |  |
|  | / Abditablica vehicles Towning   | Market Price   | Each   | Actual Cost<br>plus 15%  | 10%   | Actual Cost plus<br>15%  |
| 50                                     | Abandoned Vehicles – Storage /<br>Impoundment Fees   | Cost<br>Recovery   | Each<br>Day  |  | 10%<br>\$0.00   |  |
| 50<br>51                               | Abandoned Vehicles – Storage /   | Cost   |  | plus 15%   |   | 15%  |
|  | Abandoned Vehicles – Storage /<br>Impoundment Fees<br>Abandoned Vehicles –<br>Administration   | Cost<br>Recovery<br>Cost<br>Recovery   | Day  | plus 15%<br>\$6.00   | \$0.00  | 15%<br>\$6.00<br>\$240.00  |
| 51                                     | Abandoned Vehicles – Storage /<br>Impoundment Fees<br>Abandoned Vehicles –<br>Administration<br>Fee<br>Removal of Signs and  | Cost<br>Recovery<br>Cost<br>Recovery   | Day<br>Each  | \$6.00<br>\$222.73   | \$0.00<br>\$22.27   | \$6.00<br>\$240.00   |
| 51<br>52                               | Abandoned Vehicles – Storage /<br>Impoundment Fees<br>Abandoned Vehicles –<br>Administration<br>Fee<br>Removal of Signs and<br>Reinstatements for Wide Loads<br>Equipment for Public Functions /<br>Events – Erection and removal of   | Cost<br>Recovery<br>Cost<br>Recovery<br>Cost<br>Recovery<br>Cost   | Day<br>Each<br>Each  | plus 15%<br>\$6.00<br>\$222.73<br>By<br>Quotation<br>By  | \$0.00<br>\$22.27<br>10%  | 15%<br>\$6.00<br>\$240.00<br>By<br>Quotation<br>By   |
| 51<br>52<br>53                         | Abandoned Vehicles – Storage / Impoundment Fees Abandoned Vehicles – Administration Fee Removal of Signs and Reinstatements for Wide Loads Equipment for Public Functions / Events – Erection and removal of traffic control devices Design of Traffic Control Plans – consultation, site inspection and drafting Hire of Traffic Controllers  | Cost Recovery  Cost Recovery  Cost Recovery  Cost Recovery  Cost Recovery  Cost  | Day Each Each  | state of the state | \$0.00<br>\$22.27<br>10%  | 15%<br>\$6.00<br>\$240.00<br>By<br>Quotation<br>By<br>Quotation                            |
| 51<br>52<br>53<br>54                   | Abandoned Vehicles – Storage / Impoundment Fees Abandoned Vehicles – Administration Fee Removal of Signs and Reinstatements for Wide Loads Equipment for Public Functions / Events – Erection and removal of traffic control devices Design of Traffic Control Plans – consultation, site inspection and drafting  | Cost Recovery  | Each Each Each Plan  | plus 15% \$6.00 \$222.73  By Quotation  By Quotation \$216.36  By  | \$0.00<br>\$22.27<br>10%<br>10%<br>\$21.64                            | 15%<br>\$6.00<br>\$240.00<br>By<br>Quotation<br>By<br>Quotation<br>\$238.00                |
| 51<br>52<br>53<br>54<br>55             | Abandoned Vehicles – Storage / Impoundment Fees Abandoned Vehicles – Administration Fee Removal of Signs and Reinstatements for Wide Loads Equipment for Public Functions / Events – Erection and removal of traffic control devices Design of Traffic Control Plans – consultation, site inspection and drafting Hire of Traffic Controllers Hire of Traffic Signs / Equipment  | Cost Recovery Recovery   | Each Each Plan Each  | plus 15% \$6.00  \$222.73  By Quotation  By Quotation  \$216.36  By Quotation  \$9.09  | \$0.00<br>\$22.27<br>10%<br>10%<br>\$21.64<br>10%                     | 15% \$6.00 \$240.00  By Quotation By Quotation \$238.00  By Quotation                      |
| 51<br>52<br>53<br>54<br>55             | Abandoned Vehicles – Storage / Impoundment Fees Abandoned Vehicles – Administration Fee Removal of Signs and Reinstatements for Wide Loads Equipment for Public Functions / Events – Erection and removal of traffic control devices Design of Traffic Control Plans – consultation, site inspection and drafting Hire of Traffic Controllers Hire of Traffic Signs / Equipment  | Cost Recovery  BUILDINGS   | Day Each Each Plan Each Day  | plus 15% \$6.00  \$222.73  By Quotation  By Quotation  \$216.36  By Quotation  \$9.09  | \$0.00<br>\$22.27<br>10%<br>10%<br>\$21.64<br>10%                     | 15% \$6.00 \$240.00  By Quotation By Quotation \$238.00  By Quotation                      |
| 51<br>52<br>53<br>54<br>55             | Abandoned Vehicles – Storage / Impoundment Fees Abandoned Vehicles – Administration Fee Removal of Signs and Reinstatements for Wide Loads Equipment for Public Functions / Events – Erection and removal of traffic control devices Design of Traffic Control Plans – consultation, site inspection and drafting Hire of Traffic Controllers Hire of Traffic Signs / Equipment (per item)  Park Hire Fee (All parks excluding Living Desert Sanctuary and Sculpture Site, Ovals and Willyama Common, Gasworks Reserve)  | Cost Recovery  BUILDINGS   | Each Each Plan Each Day  | plus 15% \$6.00  \$222.73  By Quotation  By Quotation  \$216.36  By Quotation  \$9.09  | \$0.00<br>\$22.27<br>10%<br>10%<br>\$21.64<br>10%                     | 15% \$6.00 \$240.00  By Quotation By Quotation \$238.00  By Quotation                      |
| 51<br>52<br>53<br>54<br>55<br>56       | Abandoned Vehicles – Storage / Impoundment Fees Abandoned Vehicles – Administration Fee Removal of Signs and Reinstatements for Wide Loads Equipment for Public Functions / Events – Erection and removal of traffic control devices Design of Traffic Control Plans – consultation, site inspection and drafting Hire of Traffic Controllers Hire of Traffic Signs / Equipment (per item)  Park Hire Fee (All parks excluding Living Desert Sanctuary and Sculpture Site, Ovals and Willyama  | Cost Recovery Hire Fo  | Each Each Plan Each Day SAND PROPERT   | plus 15% \$6.00  \$222.73  By Quotation  By Quotation  \$216.36  By Quotation  \$9.09  | \$0.00<br>\$22.27<br>10%<br>10%<br>\$21.64<br>10%<br>\$0.91           | 15% \$6.00  \$240.00  \$y Quotation  By Quotation  \$238.00  By Quotation  \$10.00         |
| 51<br>52<br>53<br>54<br>55<br>56       | Abandomed Vehicles – Storage / Impoundment Fees Abandoned Vehicles – Administration Fee Removal of Signs and Reinstatements for Wide Loads Equipment for Public Functions / Events – Erection and removal of traffic control devices Design of Traffic Control Plans – consultation, site inspection and drafting Hire of Traffic Controllers Hire of Traffic Signs / Equipment (per item)  Park Hire Fee (All parks excluding Living Desert Sanctuary and Sculpture Site, Ovals and Willyama Common, Gasworks Reserve) Park Hire Fee - consecutive days after initial day (All parks excluding Living Desert Sanctuary and Sculpture Site, Ovals and Willyama Common, Gasworks Reserve) | Cost Recovery Cost Recovery Cost Recovery Cost Recovery Cost Recovery Cost Recovery  Cost Recovery Cost Recovery Cost Recovery Cost Recovery Cost Recovery Cost Recovery Cost Recovery Cost Recovery Cost Recovery Cost Recovery Cost Recovery Cost Recovery Cost Recovery Cost Recovery Cost Recovery | Each Each Plan Each Day SAND PROPERT ees - Parks Each Consecutive Days After | plus 15% \$6.00  \$222.73  By Quotation  By Quotation  \$216.36  By Quotation  \$9.09  Y   | \$0.00<br>\$22.27<br>10%<br>10%<br>\$21.64<br>10%<br>\$0.91           | 15% \$6.00 \$240.00  \$y240.00  By Quotation  By Quotation  \$238.00  By Quotation \$10.00 |
| 51<br>52<br>53<br>54<br>55<br>56<br>57 | Abandoned Vehicles – Storage / Impoundment Fees Abandoned Vehicles – Administration Fee Removal of Signs and Reinstatements for Wide Loads Equipment for Public Functions / Events – Erection and removal of traffic control devices Design of Traffic Control Plans – consultation, site inspection and drafting Hire of Traffic Controllers Hire of Traffic Signs / Equipment (per item)  Park Hire Fee (All parks excluding Living Desert Sanctuary and Sculpture Site, Ovals and Willyama Common, Gasworks Reserve) Park Hire Fee - consecutive days after initial day (All parks excluding Living Desert Sanctuary and Sculpture Site, Ovals and Willyama Common, Gasworks Reserve) | Cost Recovery  | Each Each Plan Each Day SAND PROPERT EACH Consecutive Days After Initial Day | plus 15% \$6.00  \$222.73  By Quotation  By Quotation  \$216.36  By Quotation  \$9.09  Y   | \$0.00<br>\$22.27<br>10%<br>10%<br>\$21.64<br>10%<br>\$0.91<br>\$6.45 | 15% \$6.00 \$240.00  \$yutation  By Quotation  \$238.00  By Quotation  \$10.00  \$71.00    |

| Item<br>No | Particulars   | Pricing<br>Policy ID  | Basis                                    | 2016/17<br>Fees<br>(ex- GST) | GST                | 2016/17 Fees<br>(inc GST) |
|------------|---|-----------------------|--|------------------------------|--------------------|---------------------------|
| 62         | Dance Floor Hire Fee (Day Hire)   | Cost<br>Recovery      | Each                                     | \$570.00                     | \$57.00            | \$627.00                  |
| 63         | Dance Floor – Erection and dismantle (in addition to Hire Fee)  | Cost<br>Recovery      | Each                                     | \$1,659.09                   | \$165.91           | \$1,825.00                |
| 64         | Dance Floor – Transportation Cost   | Cost<br>Recovery      | Each                                     | Actual Cost                  | 10%                | Actual Cost               |
| 65         | Portable Outdoor Chess Set Hire<br>(Private Hire)   | Cost<br>Recovery      | Per Day                                  | \$51.82                      | \$5.18             | \$57.00                   |
| 66         | Portable Outdoor Chess Set Hire<br>(Charities and Community Events)   | Community<br>Services | Per Day                                  | No Charge                    | \$0.00             | No Charge                 |
|            | (characs and community Events)  |                       | - Town Square                            |                              |                    |                           |
| 67         | Town Square Hire Fee (Initial Day)  | Cost<br>Recovery      | Each                                     | \$65.45                      | \$6.55             | \$72.00                   |
| 68         | Town Square Hire Fee - consecutive days after initial day   | Cost<br>Recovery      | Consecutive<br>Days After<br>Initial Day | \$32.73                      | \$3.27             | \$36.00                   |
| 69         | Town Square Key Deposit<br>(refundable)   | Cost<br>Recovery      | Each                                     | \$28.18                      | \$2.82             | \$31.00                   |
|            |   |                       | ees - Halls                              |                              |                    |                           |
| 70         | Aged Persons Rest Centre Hire –<br>Half Day   | Cost<br>Recovery      | Half Day                                 | \$65.45                      | \$6.55             | \$72.00                   |
| 71         | Aged Persons Rest Centre Hire –<br>Full Day   | Cost                  | Day                                      | \$107.27                     | \$10.73            | \$118.00                  |
| 72         | Aged Persons Rest Centre – Regular<br>Casual Hire (Hourly rate up to<br>maximum daily rate)   | Cost<br>Recovery      | Hour                                     | \$19.09                      | \$1.91             | \$21.00                   |
| 73         | North Mine Hall Hire - Charitable   | Cost                  | Half Day                                 | \$33.64                      | \$3.36             | \$37.00                   |
| 74         | Organisations – Half Day  North Mine Hall Hire – Charitable   | Recovery<br>Cost      | Day                                      | \$66.36                      | \$6.64             | \$73.00                   |
| 75         | Organisations – Full Day<br>North Mine Hall Hire – Other  | Recovery              | Day                                      | \$66.36                      | \$6.64             | \$73.00                   |
| 76         | Organisations - Half Day North Mine Hall Hire - other   | Recovery              | Day                                      | \$107.27                     | \$10.73            | \$118.00                  |
| 77         | Organisations – Full Day North Mine Hall – Key Deposit  | Recovery<br>Cost      | Each                                     | \$49.09                      | \$4.91             | \$54.00                   |
| ,,         | (refundable)  | Recovery              | sessment Admir                           | L                            | \$ <del>4.51</del> | \$54.00                   |
|            | Casual Hiring Risk Assessment   | ring - Risk Ass       | essment Admi                             | nistrative ree               |                    |                           |
| 78         | Administrative Fee<br>(minimum of \$57.00 based on the<br>risk to be assessed by Council's Risk<br>Assessment Officer)  | Cost<br>Recovery      | Each                                     | \$51.82                      | \$5.18             | \$57.00                   |
|            |   | BUILDINGS             | AND PROPERT                              | Υ                            |                    |                           |
|            |   | Ce                    | metery                                   |                              |                    |                           |
| 79         | Exclusive Right of Burial (Required for all new Casket and Ashes Burial)  | Cost<br>Recovery      | Each                                     | \$645.45                     | \$64.55            | \$710.00                  |
| 80         | Exclusive Right and Work Permit<br>(Spare Plot)   | Cost<br>Recovery      | Each                                     | \$645.45                     | \$64.55            | \$710.00                  |
| 81         | Exclusive Right Restoration of old<br>Graves (includes work permit) -<br>graves older than 40 years   | Cost<br>Recovery      | Each                                     | \$243.64                     | \$24.36            | \$268.00                  |
| 82         | Weekday Interment of Casket into<br>New Grave or Existing Grave   | Cost<br>Recovery      | Each                                     | \$975.45                     | \$97.55            | \$1,073.00                |
| 83         | Weekday Interment of Ashes (Adult<br>or Child) into an Existing Grave or<br>Existing Plot   | Cost<br>Recovery      | Each                                     | \$309.09                     | \$30.91            | \$340.00                  |
| 84         | Weekday Interment of subsequent<br>set of Ashes interred at same time<br>as initial set of ashes (Adult or<br>Child) into an Existing Grave or<br>Existing Plot | Cost<br>Recovery      | Subsequent<br>After The<br>First         | \$154.55                     | \$15.45            | \$170.00                  |
| 85         | Weekday Interment of Casket, Child into New Grave (0-13yrs)   | Cost<br>Recovery      | Each                                     | \$309.09                     | \$30.91            | \$340.00                  |
| 86         | Weekday Interment of Ashes (Adult<br>or Child) – New Plot   | Cost<br>Recovery      | Each                                     | \$425.45                     | \$42.55            | \$468.00                  |
| 87         | Weekday Interment of subsequent<br>set of Ashes interred at same time<br>as initial set of ashes (Adult or  | Cost<br>Recovery      | Subsequent<br>After The<br>First         | \$213.64                     | \$21.36            | \$235.00                  |
| 88         | Child) – New Plot Saturday Interment of Casket into New Grave or Existing Grave   | Cost<br>Recovery      | Each                                     | \$1,454.55                   | \$145.45           | \$1,600.00                |
| 89         | Saturday Interment of Ashes (Adult<br>or Child) into an Existing Grave or<br>Existing Plot  | Cost<br>Recovery      | Each                                     | \$425.45                     | \$42.55            | \$468.00                  |
| 90         | Saturday Interment of subsequent<br>set of Ashes interred at same time<br>as initial set of Ashes (Adult or<br>Child) – Existing Grave or Plot                  | Cost<br>Recovery      | Subsequent<br>After The<br>First         | \$213.64                     | \$21.36            | \$235.00                  |
| 91         | Saturday Interment of Casket, Child into New Grave (0-13yrs)  | Cost<br>Recovery      | Each                                     | \$424.55                     | \$42.45            | \$467.00                  |
| 92         | Saturday Interment of Ashes (Adult<br>or Child) – New Plot  | Cost<br>Recovery      | Each                                     | \$595.45                     | \$59.55            | \$655.00                  |
|            | Saturday Interment of subsequent  |                       | Subsequent                               |                              |                    |                           |

| Item<br>No | Particulars   | Pricing<br>Policy ID         | Basis                     | 2016/17<br>Fees<br>(ex- GST)   | GST      | 2016/17 Fees<br>(inc GST)   |
|------------|---|------------------------------|---------------------------|--|----------|---|
| 94         | Outside Interment Hours interment<br>of Casket – additional fee             | Cost<br>Recovery             | Each                      | \$730.91   | \$73.09  | \$804.00  |
| 95         | Outside Interment Hours interment<br>of Ashes – additional fee              | Cost<br>Recovery             | Each                      | \$409.09   | \$40.91  | \$450.00  |
| 96         | Oversize plot requested – additional fee                                    | Cost<br>Recovery             | Each                      | \$185.45   | \$18.55  | \$204.00  |
| 97         | Pre Selected Spare Grave –<br>additional fee                                | Cost<br>Recovery             | Each                      | \$125.45   | \$12.55  | \$138.00  |
| 98         | Pre Selected Spare Niche –<br>additional fee                                | Cost<br>Recovery             | Each                      | \$125.45   | \$12.55  | \$138.00  |
| 99         | Reopen - Slab Removal for Casket  | Cost                         | Each                      | \$306.36   | \$30.64  | \$337.00  |
| 100        | Reopen - Slab Removal for Ashes   | Cost<br>Recovery             | Each                      | \$153.64   | \$15.36  | \$169.00  |
| 101        | Vault reopen  | Cost                         | Each                      | \$306.36   | \$30.64  | \$337.00  |
| 102        | Work Permit (required for any work conducted on site by a Monumental Mason) | Recovery<br>Cost<br>Recovery | Each                      | \$155.45   | \$15.55  | \$171.00  |
| 103        | Relocation within Cemetery /  | Cost                         | Hour                      | \$377.27   | \$37.73  | \$415.00  |
| 104        | Reopen for Vacancy Confirmation   | Recovery<br>Cost             | Hour                      | \$377.27   | \$37.73  | \$415.00  |
|            | (Charged if not vacant )  Late interment Notice for next day                | Recovery                     |                           |  |          |   |
| 105        | Interment (Mon – Fri after 2pm,<br>Saturday, Sunday, Public Holiday)        | Recovery                     | Each                      | \$176.36   | \$17.64  | \$194.00  |
| 106        | Search of Cemetery Records -<br>Minimum charge of \$15.00                   | Cost<br>Recovery             | Hourly Or<br>Part Thereof | \$41.82  | \$4.18   | \$46.00   |
|            | PAI   | RKS AND RECR                 | EATIONAL FAC              | ILITIES  |          |   |
|            | S   | ection 355 Cor               | nmunity Comm              | ittees   |          |   |
|            |   | Alı                          | na Oval                   |  |          |   |
| 107        | Oval – Day Hire<br>(Set by S355 Committee)                                  | Third Party                  | Day                       | Set by S355<br>Committee   | 10%      | Set by S355<br>Committee  |
| 108        | Season Hire<br>(Set by S355 Committee)                                      | Third Party                  | Season                    | Set by S355<br>Committee   | 10%      | Set by S355<br>Committee  |
| 109        | Oval – with Canteen   | Third Party                  | Day                       | \$168.18   | \$16.82  | \$185.00  |
| 110        | Oval – without Canteen  | Third Party                  | Day                       | \$140.91   | \$14.09  | \$155.00  |
| 111        | Canteen Electrical (Excess canteen electrical appliances)                   | Third Party                  | Day                       | \$37.27  | \$3.73   | \$41.00   |
| 112        | Alma Public School  | Third Party                  | Year                      | \$388.18   | \$38.82  | \$427.00  |
| 113        | Broken Hill Football League   | Third Party                  | Year                      | \$681.82   | \$68.18  | \$750.00  |
| 114        | Broken Hill Cricket League  | Third Party                  | Game                      | 20% Gate<br>Takings or<br>\$48.00 per<br>game<br>whichever is<br>greater | 10%      | 20% Gate<br>Takings or<br>\$48.00 per<br>game whichever<br>is greater |
| 115        | South Football Club   | Third Party                  | Season                    | \$1,123.64   | \$112.36 | \$1,236.00  |
| 116        | Alma Soccer Club (training)   | Third Party                  | Season                    | \$241.82   | \$24.18  | \$266.00  |
| 117        | Advertising Signage   | Third Party                  | Year                      | \$163.64   | \$16.36  | \$180.00  |
|            |   | Bill Renfre                  | w Sportsground            | 1  |          |   |
| 118        | West Football Club  | Third Party                  | Year                      | \$606.36   | \$60.64  | \$667.00  |
| 119        | Broken Hill All Breeds Obedience<br>Dog<br>Club                             | Third Party                  | Year                      | \$365.45   | \$36.55  | \$402.00  |
| 120        | West Cricket Club   | Third Party                  | Year                      | \$304.55   | \$30.45  | \$335.00  |
| 121        | Other Organisations / Groups  | Third Party                  | Day                       | \$54.55  | \$5.45   | \$60.00   |
|            |   | ET Lamb                      | Memorial Oval             |  |          |   |
| 122        | Barrier District Cricket League   | Third Party                  | Game                      | \$24.55  | \$2.45   | \$27.00   |
| 123        | Softball Club – training (once per week)                                    | Third Party                  | Season                    | \$70.00  | \$7.00   | \$77.00   |
| 124        | Soccer Club – training (once per  | Third Party                  | Season                    | \$70.00  | \$7.00   | \$77.00   |
| 125        | week) Primary Hardball Cricket  | Third Party                  | Game                      | \$11.82  | \$1.18   | \$13.00   |
| 126        | Country Rugby League – Junior   | Third Party                  | Session                   | \$7.27   | \$0.73   | \$8.00  |
| 127        | Training Country Rugby League - Senior                                      | Third Party                  | Session                   | \$11.82  | \$1.18   | \$13.00   |
|            | Training Country Rugby League – Juniors                                     |                              | Game                      |  | \$1.18   | \$13.00   |
| 128        | Competition Country Rugby League – Seniors                                  | Third Party                  |                           | \$11.82  |          |   |
| 129        | Competition   | Third Party                  | Game                      | \$24.55  | \$2.45   | \$27.00   |

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| Item<br>No | Particulars   | Pricing<br>Policy ID | Basis           | 2016/17<br>Fees<br>(ex- GST) | GST             | 2016/17 Fees<br>(inc GST) |
|------------|---|----------------------|-----------------|------------------------------|-----------------|---------------------------|
| 130        | Broken Hill Harness Racing Club –<br>Bar<br>Canteen Rental (power additional) | Third Party          | Month           | \$234.55 plus<br>Power       | \$23.45         | \$258.00 plus<br>Power    |
| 131        | Broken Hill Harness Racing Club –<br>Race Meetings                            | Third Party          | Night           | \$833.64                     | \$83.36         | \$917.00                  |
| 132        | Trials - Day  | Third Party          | Each            | \$96.36                      | \$9.64          | \$106.00                  |
| 133        | Trials - Night  | Third Party          | Each            | \$228.18                     | \$22.82         | \$251.00                  |
| 134        | Broken Hill Football League   | Third Party          | Year            | \$590.00                     | \$59.00         | \$649.00                  |
| 135        | Central Football Club (power additional)                                      | Third Party          | Year            | \$2,132.73                   | \$213.27        | \$2,346.00                |
| 136        | Combined Dog Clubs  | Third Party          | Day             | \$175.45                     | \$17.55         | \$193.00                  |
| 137        | SCPAA - Silver City Show - Pre-<br>show Days (4) (power additional)           | Third Party          | Day             | \$150.91 plus<br>Power       | \$15.09         | \$166.00 plus<br>Power    |
| 138        | SCPAA - Silver City Show - Show<br>Days (4) (power additional)                | Third Party          | Day             | \$750.91 plus<br>Power       | \$75.09         | \$826.00 plus<br>Power    |
|            | SCPAA to be responsible fo  | r cleaning of sl     | nowgrounds (ir  |                              | additional bins |                           |
| 139        | Casual Hire   | Third Party          | Each            | Set by S355<br>Committee     | 10%             | Set by S355<br>Committee  |
| 140        | School Carnivals – Full Day   | Third Party          | Day             | \$170.91                     | \$17.09         | \$188.00                  |
| 141        | School Carnivals – Half Day<br>(9.00am –<br>12noon or 12 noon to 3.00pm)      | Third Party          | Day             | \$114.55                     | \$11.45         | \$126.00                  |
|            | ZENOON OF ZE NOON to 3.00pmy  | Norm Fox S           | porting Comple  | ex                           |                 |                           |
| 142        | Barrier District Cricket League   | Third Party          | Year            | \$620.91                     | \$62.09         | \$683.00                  |
| 143        | Senior and Junior Baseball (% of  | Third Party          | Year            | \$882.73                     | \$88.27         | \$971.00                  |
| 144        | power additional) Hockey (% of power additional)                              | Third Party          | Year            | \$882.73                     | \$88.27         | \$971.00                  |
| 145        | Primary Hardball  | Third Party          | Year            | \$621.82                     | \$62.18         | \$684.00                  |
| 146        | Schools   | Third Party          | Person          | \$2.73                       | \$0.27          | \$3.00                    |
| 147        | Special Events – Oval Hire  | Third Party          | Day             | \$73.64                      | \$7.36          | \$81.00                   |
| 148        | Special Events – Oval and   | Third Party          | Day             | \$225.45                     | \$22.55         | \$248.00                  |
| 149        | Clubrooms Special Events – Juniors  | Third Party          | Person          | \$2.73                       | \$0.27          | \$3.00                    |
| 150        | Teams Training on Oval (2hrs one  | Third Party          | Season          | \$365.45                     | \$36.55         | \$402.00                  |
| 151        | day / week / season) Bond – All organisations                                 | Third Party          | Season          | \$102.73                     | \$10.27         | \$113.00                  |
| 151        | (refundable)  | · ·                  | portsground     | \$102.73                     | \$10.27         | \$113.00                  |
| 152        | Oval – Day Hire   |                      |                 | Set by S355                  | 100/            | Set by S355               |
|            | (Set by S355 Committee) Season Hire   | Third Party          | Day             | Committee<br>Set by S355     | 10%             | Committee<br>Set by S355  |
| 153        | (Set by S355 Committee)   | Third Party          | Season          | Committee                    | 10%             | Committee                 |
|            |   |                      | / Soccer Comp   |                              |                 |                           |
| 154        | Broken Hill Soccer Association Inc.   | Third Party          | Year            | \$571.82                     | \$57.18         | \$629.00                  |
| 155        | BIU Band Inc.   | Third Party          | Year            | \$571.82                     | \$57.18         | \$629.00                  |
| 156        | Broken Hill Civic Orchestra   | Third Party          | Night           | \$30.00                      | \$3.00          | \$33.00                   |
| 157        | Hire Fee (9am - Midnight)   | Third Party          | Each            | \$298.18                     | \$29.82         | \$328.00                  |
| 158        | Deposit (refundable)  Hire Fee – prior day access                             | Third Party          | Each            | \$100.00                     | \$10.00         | \$110.00                  |
| 159        | (minimum<br>two hours)  | Third Party          | Hour            | \$25.45                      | \$2.55          | \$28.00                   |
|            | KE  | Y DIRECTION          |                 | INUMY                        |                 |                           |
|            |   |                      | URISM           |                              |                 |                           |
|            |   |                      | ormation Centro |                              |                 |                           |
| ,          | West Box 5  |                      | ervice Partners |                              | 44.40           | 410.00                    |
| 160        | Wash Bays - Regular   | Market Price         | Each            | \$14.09                      | \$1.41          | \$16.00                   |
| 161        | Showers (per shower)  Signage – Display Board (per sign) -                    | Market Price         | Person          | \$5.00                       | \$0.50          | \$6.00                    |
| 162        | Large Signage - Display Board (per sign)                                      | Market Price         | Year            | \$656.36                     | \$65.64         | \$722.00                  |
| 163        | - Small Sales Commission  | Market Price         | Year            | \$223.64                     | \$22.36         | \$246.00                  |
| 164        | (Accommodations, Tours and Attractions)                                       | Market Price         | Sales           | POA #190.00                  | 10%<br>¢19.00   | POA #209.00               |
| 102        | Signage – Highway Bay (per sign)  | Market Price         | Year            | \$190.00                     | \$19.00         | \$209.00                  |

| Item<br>No                                    | Particulars   | Pricing<br>Policy ID   | Basis  | 2016/17<br>Fees<br>(ex- GST)  | GST   | 2016/17 Fees<br>(inc GST)   |  |  |  |  |
|---|---|--|--|---|---|---|--|--|--|--|
| 166   | Signage - Display Board (per sign) -<br>Other   | Market Price   | Year   | POA   | 10%   | POA   |  |  |  |  |
|   | Film Broken Hill  |  |  |   |   |   |  |  |  |  |
| 167   | Traffic Management Plan (per plan per location)   | Cost<br>Recovery   | Each   | \$215.45  | \$21.55   | \$237.00  |  |  |  |  |
| 168   | Hire of Traffic Management Kit  | Cost   | Day  | \$215.45  | \$21.55   | \$237.00  |  |  |  |  |
| 169   | Film Permit – Road Closures   | Cost   | Each   | \$640.91  | \$64.09   | \$705.00  |  |  |  |  |
| 170   | Broken Hill Studios - All Outdoor<br>Areas  | Cost   | Day  | \$22.73   | \$2.27  | \$25.00   |  |  |  |  |
| 171   | Film Studio – Production Office<br>Space – 224A Eyre Street   | Cost<br>Recovery   | Week   | \$111.82 or<br>\$156.36<br>including<br>electricity and<br>water  | 10%   | \$123.00 or<br>\$172.00<br>including water<br>and electricity   |  |  |  |  |
| 172   | Film Studio – Production Office<br>Space – 224 Eyre Street  | Cost<br>Recovery   | Week   | \$222.73 or<br>\$354.55<br>including<br>electricity and<br>water  | 10%   | \$245.00 or<br>\$390.00<br>including<br>electricity and<br>water  |  |  |  |  |
| 173   | Broken Hill Studios - Production<br>Office Space - 224C Eyre Street   | Cost<br>Recovery   | Week   | Ground Floor<br>\$242.73,<br>Top Floor<br>\$321.82,<br>Whole<br>Building<br>\$520.91<br>(all include<br>electricity and<br>water) | 10%   | Ground Floor<br>\$267.00,<br>Top Floor<br>\$354.00,<br>Whole Building<br>\$573.00,<br>(all include<br>electricity and<br>water) |  |  |  |  |
| 174   | Broken Hill Studios - Station B and C - Commercial  | Cost<br>Recovery   | Per Day  | \$1,000.00  | \$100.00  | \$1,100.00  |  |  |  |  |
| 175   | Broken Hill Studios - Station B and<br>C - Independent Film-Maker   | Cost<br>Recovery   | Per Day  | \$272.73  | \$27.27   | \$300.00  |  |  |  |  |
| 176   | Broken Hill Studios Station B and C - Not for Profit, Education   | Cost   | Per Day  | \$181.82  | \$18.18   | \$200.00  |  |  |  |  |
| 177   | Broken Hill Studios B and C   | Cost   | More Than<br>Three Days                            | POA   | 10%   | POA   |  |  |  |  |
|   |   |  | D CONFERENCE                                       | s   |   |   |  |  |  |  |
|   |   | Civi   | c Centre   |   |   |   |  |  |  |  |
| 178   | Deposit – function held by local organisation   | Cost<br>Recovery   | Each   | 10% of quote  | 10%   | 10% of quote  |  |  |  |  |
| 179   | Deposit – function held by non-local organisation   | Cost<br>Recovery   | Each   | 10% of quote  | 10%   | 10% of quote  |  |  |  |  |
| 180   | Ticket Commission   | Cost   | Ticket   | 10% of ticket<br>price  | 10%   | 10% of ticket<br>price  |  |  |  |  |
| 181   | Organised Conference - full package   | Market Price   | Each   | POA   | 10%   | POA   |  |  |  |  |
| 182   | Functions extending beyond<br>contracted finishing time (hourly fee<br>plus labour cost and GST)  | Cost<br>Recovery   | Hour   | \$300.00  | \$30.00   | \$330.00  |  |  |  |  |
| 183   | Foyer Only  | Cost<br>Recovery   | Each   | \$168.18  | \$16.82   | \$185.00  |  |  |  |  |
| 184   | Additional Staff – Mon – Fri (per staff member)   | Cost<br>Recovery   | Hour   | \$50.00   | \$5.00  |   |  |  |  |  |
| 185   | Additional Staff - Sat - Sun (per   |  |  | \$30.00   | \$5.00  | \$55.00   |  |  |  |  |
|   |   | Cost<br>Recovery   | Hour   | \$68.18   | \$6.82  | \$55.00<br>\$75.00  |  |  |  |  |
| 186   | staff member) Smoke Machine   | Cost<br>Recovery<br>Cost<br>Recovery   | Hour<br>Session                                    |   |   |   |  |  |  |  |
| 186<br>187                                    | staff member)   | Recovery<br>Cost   |  | \$68.18   | \$6.82  | \$75.00   |  |  |  |  |
|   | staff member) Smoke Machine   | Recovery Cost Recovery Cost Recovery Cost  | Session  | \$68.18<br>\$40.91  | \$6.82<br>\$4.09  | \$75.00<br>\$45.00  |  |  |  |  |
| 187   | staff member) Smoke Machine Steinway Piano  | Recovery Cost Recovery Cost Recovery Cost Recovery Cost Recovery Cost  | Session<br>Session                                 | \$68.18<br>\$40.91<br>\$181.82  | \$6.82<br>\$4.09<br>\$18.18   | \$75.00<br>\$45.00<br>\$200.00  |  |  |  |  |
| 187<br>188                                    | staff member) Smoke Machine Steinway Piano Cleaning Charge Breakages Excess Cleaning Charge 6pm - 8am, Sat, Sun, Public Holidays  | Recovery Cost Recovery Cost Recovery Cost Recovery Cost Recovery   | Session Session Hour                               | \$68.18<br>\$40.91<br>\$181.82<br>\$68.18   | \$6.82<br>\$4.09<br>\$18.18<br>\$6.82   | \$75.00<br>\$45.00<br>\$200.00<br>\$75.00   |  |  |  |  |
| 187<br>188<br>189                             | staff member)  Smoke Machine  Steinway Piano  Cleaning Charge  Breakages  Excess Cleaning Charge 6pm - 8am, Sat, Sun, Public Holidays  Technicians including sound, lighting, follow spot, fly operator, stage manager, stage hand 8am - 6pm Mon - Fri  | Recovery Cost  | Session Session Hour Each                          | \$68.18<br>\$40.91<br>\$181.82<br>\$68.18<br>Actual Cost  | \$6.82<br>\$4.09<br>\$18.18<br>\$6.82   | \$75.00<br>\$45.00<br>\$200.00<br>\$75.00<br>Actual cost  |  |  |  |  |
| 187<br>188<br>189<br>190                      | staff member) Smoke Machine Steinway Piano Cleaning Charge Breakages Excess Cleaning Charge 6pm - 8am, Sat, Sun, Public Holidays Technicians including sound, lighting, follow spot, fly operator, stage manager, stage hand 8am -  | Recovery Cost  | Session Session Hour Each Hour                     | \$68.18<br>\$40.91<br>\$181.82<br>\$68.18<br>Actual Cost<br>\$100.00  | \$6.82<br>\$4.09<br>\$18.18<br>\$6.82<br>10%<br>\$10.00                                       | \$75.00<br>\$45.00<br>\$200.00<br>\$75.00<br>Actual cost<br>\$110.00  |  |  |  |  |
| 187<br>188<br>189<br>190                      | staff member) Smoke Machine Steinway Piano Cleaning Charge Breakages Excess Cleaning Charge 6pm - 8am, Sat, Sun, Public Holidays Technicians including sound, lighting, follow spot, fly operator, stage manager, stage hand 8am - 6pm Mon - Fri Technicians including sound, lighting, follow spot, fly operator, stage manager, stage hand 6pm - 8am, Sat, Sun, Public Holidays Merchandise Sales   | Recovery Cost Recovery   | Session Session Hour Each Hour Hour                | \$68.18<br>\$40.91<br>\$181.82<br>\$68.18<br>Actual Cost<br>\$100.00  | \$6.82<br>\$4.09<br>\$18.18<br>\$6.82<br>10%<br>\$10.00                                       | \$75.00<br>\$45.00<br>\$200.00<br>\$75.00<br>Actual cost<br>\$110.00  |  |  |  |  |
| 187<br>188<br>189<br>190<br>191               | staff member)  Smoke Machine  Steinway Piano  Cleaning Charge  Breakages  Excess Cleaning Charge 6pm - 8am, Sat, Sun, Public Holidays  Technicians including sound, lighting, follow spot, fly operator, stage manager, stage hand 8am - 6pm Mon - Fri  Technicians including sound, lighting, follow spot, fly operator, stage manager, stage hand 6pm Mon - Stage manager, stage hand 6pm - 8am, Sat, Sun, Public Holidays  Merchandise Sales  Program and Merchandise Sellers and Ushers Weekday 8am - 6pm Mon - Fri   | Recovery Cost Recovery Market Price  | Session Session Hour Each Hour Hour                | \$68.18<br>\$40.91<br>\$181.82<br>\$68.18<br>Actual Cost<br>\$100.00<br>\$77.27   | \$6.82<br>\$4.09<br>\$18.18<br>\$6.82<br>10%<br>\$10.00<br>\$7.73                             | \$75.00<br>\$45.00<br>\$200.00<br>\$75.00<br>Actual cost<br>\$110.00<br>\$85.00   |  |  |  |  |
| 187<br>188<br>189<br>190<br>191<br>192        | staff member)  Smoke Machine  Steinway Piano  Cleaning Charge  Breakages  Excess Cleaning Charge 6pm - 8am, Sat, Sun, Public Holidays  Technicians including sound, lighting, follow spot, fly operator, stage manager, stage hand 8am - 6pm Mon - Fri  Technicians including sound, lighting, follow spot, fly operator, stage manager, stage hand 6pm - 8am, Sat, Sun, Public Holidays  Merchandise Sales  Program and Merchandise Sellers and Ushers Weekday 8am - 6pm Mon - Fri  Program and Merchandise Sellers and Ushers Gpm - Midnight, Sat, Sun, Public Holidays | Recovery Cost Recovery Cost Recovery Cost Recovery Cost Recovery Cost Recovery Cost Recovery Market Price Cost Cost Cost Recovery  | Session Session Hour Each Hour Hour Event          | \$68.18<br>\$40.91<br>\$181.82<br>\$68.18<br>Actual Cost<br>\$100.00<br>\$77.27<br>\$109.09                                       | \$6.82<br>\$4.09<br>\$18.18<br>\$6.82<br>10%<br>\$10.00<br>\$7.73<br>\$10.91                  | \$75.00<br>\$45.00<br>\$200.00<br>\$75.00<br>Actual cost<br>\$110.00<br>\$85.00<br>\$120.00                                     |  |  |  |  |
| 187<br>188<br>189<br>190<br>191<br>192<br>193 | staff member)  Smoke Machine  Steinway Piano  Cleaning Charge  Breakages  Excess Cleaning Charge 6pm - 8am, Sat, Sun, Public Holldays  Technicians including sound, lighting, follow spot, fly operator, stage manager, stage hand 8am - 6pm Mon - Fri  Technicians including sound, lighting, follow spot, fly operator, stage manager, stage hand 6pm - 8am, Sat, Sun, Public Holldays  Merchandise Sales  Program and Merchandise Sellers and Ushers Weekday 8am - 6pm Mon - Fri  Program and Merchandise Sellers and Ushers Gen - Midnight, Sat,                      | Recovery Cost Cost Recovery Cost | Session Session Hour Each Hour Hour Hour Hour Hour | \$68.18<br>\$40.91<br>\$181.82<br>\$68.18<br>Actual Cost<br>\$100.00<br>\$77.27<br>\$109.09<br>10% Gross<br>\$50.00               | \$6.82<br>\$4.09<br>\$18.18<br>\$6.82<br>10%<br>\$10.00<br>\$7.73<br>\$10.91<br>10%<br>\$5.00 | \$75.00<br>\$45.00<br>\$200.00<br>\$75.00<br>Actual cost<br>\$110.00<br>\$85.00<br>\$120.00<br>10% Gross<br>\$55.00             |  |  |  |  |

| Item<br>No | Particulars   | Pricing<br>Policy ID | Basis   | 2016/17<br>Fees<br>(ex- GST) | GST     | 2016/17 Fees<br>(inc GST) |
|------------|---|----------------------|---|------------------------------|---------|---------------------------|
| 198        | Gaffa Tape  | Market Price         | Per Roll  | At Cost                      | 10%     | At Cost                   |
| 199        | Batteries   | Market Price         | Per Battery   | At Cost                      | 10%     | At Cost                   |
| 200        | Flip Charts   | Market Price         | Per Chart   | At Cost                      | 10%     | At Cost                   |
| 201        | Testing and Tagging of Equipment  | Cost<br>Recovery     | Per Item  | \$9.09                       | \$0.91  | \$10.00                   |
| 202        | Tuning Steinway   | Market Price         | Each  | At Cost                      | 10%     | At Cost                   |
| 203        | Kitchen   | Cost<br>Recovery     | Per Day   | \$227.27                     | \$22.73 | \$250.00                  |
| 204        | Auditorium Professional /<br>Commercial (includes one staff<br>member)  | Cost<br>Recovery     | Per Hour<br>8am - 6pm<br>Mon - Fri                                | \$200.00                     | \$20.00 | \$220.00                  |
| 205        | Auditorium Government,<br>Community, Charity, Schools and<br>Not for Profit (includes one staff<br>member)                    | Cost<br>Recovery     | Per Hour<br>8am - 6pm<br>Mon - Fri                                | \$136.36                     | \$13.64 | \$150.00                  |
| 206        | Auditorium Professional /<br>Commercial (includes one staff<br>member)  | Cost<br>Recovery     | Per Hour<br>6pm -<br>Midnight,<br>Sat, Sun,<br>Public<br>Holidays | \$236.36                     | \$23.64 | \$260.00                  |
| 207        | Auditorium Government,<br>Community, Charity, Schools and<br>Not for Profit (includes one staff<br>member)                    | Cost<br>Recovery     | Per Hour<br>6pm -<br>Midnight,<br>Sat, Sun,<br>Public<br>Holidays | \$154.55                     | \$15.45 | \$170.00                  |
| 208        | Change Rooms  | Cost<br>Recovery     | Per Room  | \$18.18                      | \$1.82  | \$20.00                   |
| 209        | Function / Meeting Rooms Upstairs<br>Business Hours (Max four hours)<br>Post four hours by neg.(includes<br>one staff member) | Cost<br>Recovery     | Per Room<br>8am - 6pm<br>Mon - Fri                                | \$300.00                     | \$30.00 | \$330.00                  |
| 210        | Function / Meeting Rooms Upstairs<br>(Max four hours) Post four hours by<br>negotiation                                       | Cost<br>Recovery     | Per Room<br>6pm - 8am,<br>Sat, Sun,<br>Public<br>Holidays         | \$400.00                     | \$40.00 | \$440.00                  |
| 211        | Function / Meeting Rooms Upstairs<br>(includes one staff member)  | Cost<br>Recovery     | Per Room<br>6pm -<br>Midnight,<br>Sat, Sun,<br>Public<br>Holidays | \$600.00                     | \$60.00 | \$660.00                  |
| 212        | Function / Meeting Room<br>Downstairs (includes one staff<br>member)  | Cost<br>Recovery     | Per Room<br>8am - 6pm<br>Mon - Fri                                | \$200.00                     | \$20.00 | \$220.00                  |
| 213        | Function / Meeting Room<br>Downstairs (includes one staff<br>member)  | Cost<br>Recovery     | Per Room<br>6pm -<br>Midnight,<br>Sat, Sun,<br>Public<br>Holidays | \$300.00                     | \$30.00 | \$330.00                  |
| 214        | Combined Upstairs Function Room (includes one staff member)   | Cost<br>Recovery     | Per Room<br>8am - 6pm<br>Mon - Fri                                | \$600.00                     | \$60.00 | \$660.00                  |
| 215        | Combined Upstairs Function Room (includes one staff member)   | Cost<br>Recovery     | Per Room<br>6pm -<br>Midnight,<br>Sat, Sun,<br>Public<br>Holidays | \$900.00                     | \$90.00 | \$990.00                  |
| 216        | Setup Outside Venue   | Cost<br>Recovery     | Per Hour<br>8am - 6pm<br>Mon - Fri                                | \$100.00                     | \$10.00 | \$110.00                  |
| 217        | Setup Outside Venue - (outside business hours)  | Cost<br>Recovery     | Per Event   | \$127.27                     | \$12.73 | \$140.00                  |
| 218        | Set Up Auditorium / Function Rooms<br>(Tables, chairs, tiered seating)  | Cost<br>Recovery     | Per Hour<br>8am - 6pm<br>Mon - Fri                                | \$68.18                      | \$6.82  | \$75.00                   |
| 219        | Set Up Auditorium / Function Rooms<br>(Tables, chairs, tiered seating)  | Cost<br>Recovery     | Per Hour<br>6pm -<br>Midnight,<br>Sat, Sun,<br>Public<br>Holidays | \$100.00                     | \$10.00 | \$110.00                  |
| 220        | Tea and Coffee Service (continuous)   | Cost<br>Recovery     | Per Head  | \$5.45                       | \$0.55  | \$6.00                    |
| 221        | Tea, Coffee and Biscuits<br>(continuous)  | Cost<br>Recovery     | Per Head  | \$6.36                       | \$0.64  | \$7.00                    |
| 222        | Tea, Coffee, Orange Juice and<br>Biscuits (continuous)  | Cost<br>Recovery     | Per Head  | \$8.18                       | \$0.82  | \$9.00                    |
| 223        | Three Phase Power   | Market Price         | Per Day   | \$50.00                      | \$5.00  | \$55.00                   |
| 224        | Laptop Computer   | Market Price         | Per Day   | \$50.00                      | \$5.00  | \$55.00                   |
| 225        | Lectern   | Market Price         | Per Event   | \$22.73                      | \$2.27  | \$25.00                   |

| Item<br>No | Particulars   | Pricing<br>Policy ID | Basis     | 2016/17<br>Fees<br>(ex- GST)          | GST    | 2016/17 Fees<br>(inc GST) |
|------------|---|----------------------|-----------|---------------------------------------|--------|---------------------------|
| 226        | Data Projector and Screen                                     | Market Price         | Per Day   | \$50.00                               | \$5.00 | \$55.00                   |
| 227        | Hanging of Banners and / or<br>Decorations                    | Market Price         | Per Hour  | \$68.18                               | \$6.82 | \$75.00                   |
| 228        | Special External Equipment Hire (includes administration fee) | Market Price         | Per Event | Actual Cost<br>plus 12.5%<br>plus GST | 10%    | Actual Cost plus<br>12.5% |
| 229        | Deposit to Secure Booking                                     | Cost<br>Recovery     | Each      | 25% of Quote                          | 10%    | 25% of Quote              |

|  |   | AI                                  | RPORT             |   |   |  |  |  |
|--|---|-------------------------------------|-------------------|---|---|--|--|--|
|  |   |                                     | Operations        |   |   |  |  |  |
| Landing and Passenger Charges: Regular Passenger Transport (RPT) operators that operate on a set timetable<br>regularly landing in Broken Hill more than twice in one week and where Airport facilities are made available to the<br>operator and its passengers, including counter and baggage handling facilities. |   |                                     |                   |   |   |  |  |  |
| 230  | RPT Passenger Charges (arriving and departing). Special arrangements may apply by Council Resolution.                 | Cost<br>Recovery                    | Person            | Arrangement f   | or Rex fees to<br>p agreement (o<br>confidence) | be covered under<br>commercial in  |  |  |
| Aviati   | ion including but not limited to com  | nercial Cost Re<br>hat utilise gene | covery or cha     | ritable, but exclud   | ling RPT oper                                   | ators in genera  |  |  |
| 231  | Up to 2500kg MTOM – account   | Cost<br>Recovery                    | Landing           | \$16.36   | \$1.64  | \$18.00  |  |  |
| 232  | 2501kg to 3500kg MTOM – account   | Cost<br>Recovery                    | Landing           | \$30.91   | \$3.09  | \$34.00  |  |  |
| 233  | 3501kg to 5000kg MTOM – account   | Cost<br>Recovery                    | Landing           | \$61.82   | \$6.18  | \$68.00  |  |  |
| 234  | 5001kg to 7000kg MTOM – account   | Cost<br>Recovery                    | Landing           | \$120.00  | \$12.00   | \$132.00   |  |  |
| 235  | 7001kg to 11000kg MTOM –<br>account   | Cost<br>Recovery                    | Tonne             | \$22.73   | \$2.27  | \$25.00  |  |  |
| 236  | 11001kg to 15000kg MTOM –<br>account  | Cost<br>Recovery                    | Tonne             | \$24.55   | \$2.45  | \$27.00  |  |  |
| 237  | 15001kg to 40000kg MTOM   | Cost<br>Recovery                    | Tonne             | \$35.45   | \$3.55  | \$39.00  |  |  |
| 238  | 40001kg plus MTOM   | Cost<br>Recovery                    | Tonne             | \$41.82   | \$4.18  | \$46.00  |  |  |
| 239  | Military Aircraft   | Cost<br>Recovery                    | Tonne             | \$9.09  | \$0.91  | \$10.00  |  |  |
| 240  | Military Helicopters  | Cost<br>Recovery                    | Tonne             | \$4.55  | \$0.45  | \$5.00   |  |  |
| 241  | Aero Club of Broken Hill (call sign<br>BKX)   | Community<br>Services               | Landing           | 33% of Fee  | 10%   | 33% of Fee   |  |  |
| 242  | Operator offering pilot training as<br>major part of operation  | Community<br>Services               | Landing           | 33% of Fee  | 10%   | 33% of Fee   |  |  |
| 243  | Aircraft Performing Circuits – one landing fee per three touchdowns or part thereof. Landings must be on the same day | Community<br>Services               | Three<br>Landings | Aircraft performing circuits – one landing fee per three touchdowns or part thereof. Landings must be on the same day | 10%   | Aircraft<br>performing<br>circuits – one<br>landing fee pe<br>three<br>touchdowns o<br>part thereof,<br>Landings mus<br>be on the sam<br>day |  |  |
| 244  | Aircraft deployed by Emergency<br>Services responding to emergency  | Community<br>Services               | Landing           | No Charge   | \$0.00  | No Charge  |  |  |
| 245  | Hire of Pilots Meeting Room<br>(Minimum for 2 hours)  | Community<br>Services               | Per Hour          | \$24.55   | \$2.45  | \$27.00  |  |  |
| 246  | Airport Reporting Officer<br>Supervision Airside  | Cost<br>Recovery                    | Per Hour          | \$50.00   | \$5.00  | \$55.00  |  |  |
| 247  | Royal Flying Doctor Service   | Community<br>Services               | Landing           | \$60.00   | \$6.00  | \$66.00  |  |  |
|  |   | Aircraft                            | Parking Area      |   |   |  |  |  |
| 248  | Aircraft Parking Allotments –<br>exclusive of landing fees  | Cost<br>Recovery                    | Month             | \$36.36   | \$3.64  | \$40.00  |  |  |
| 249  | Non-Commercial Operator's Parking<br>Allotments – inclusive of landing<br>fees  | Cost<br>Recovery                    | Month             | \$66.36   | \$6.64  | \$73.00  |  |  |
|  |   | Car Parking Hir                     | e (Secure car     | park)   |   |  |  |  |
| 250  | Permanent Space (per space)   | Cost<br>Recovery                    | Month             | \$54.55   | \$5.45  | \$60.00  |  |  |
| 251  | Casual Space (per space)  | Cost<br>Recovery                    | Day               | \$8.18  | \$0.82  | \$9.00   |  |  |
|  | Car Park  | ing (Unsecured                      | l parking in Pu   | ublic car park)   |   |  |  |  |
| 252  | Permanent Space   | Cost<br>Recovery                    | Month             | \$42.73   | \$4.27  | \$47.00  |  |  |
| 253  | Casual Space  | Cost<br>Recovery                    | Day               | \$5.45  | \$0.55  | \$6.00   |  |  |
|  | Airport Terminal Bu   |                                     | ing - External    | (Must be tourism  | linked)   |  |  |  |
| 254  | Signage 2.4m x 1.2m   | Cost<br>Recovery                    | Year              | \$713.64  | \$71.36   | \$785.00   |  |  |

| Item<br>No | Particulars   | Pricing<br>Policy ID    | Basis                              | 2016/17<br>Fees<br>(ex- GST)   | GST              | 2016/17 Fees<br>(inc GST)   |
|------------|---|-------------------------|------------------------------------|--|------------------|---|
|            | KEY   | DIRECTION 3             | - OUR ENVIR                        |  |                  |   |
|            | LIVING DESERT: THE JOHN S   | SIMONS FLORA            | AND FAUNA S                        | ANCTUARY AND   | SCULPTURE S      | TE  |
|            |   |                         | l Admission                        |  |                  |   |
| 255        | Adult (each)  | Cost<br>Recovery        | Person                             | \$5.45   | \$0.55           | \$6.00  |
| 256        | Concession<br>(Pensioners, Student, Seniors Card,<br>Groups) - Children under school age<br>free  | Community<br>Services   | Person                             | \$5.45   | \$0.55           | \$6.00  |
| 257        | Family pass   | Cost<br>Recovery        | Family                             | \$20.00  | \$2.00           | \$22.00   |
|            |   |                         | al Passes                          |  |                  |   |
| 258        | Residents Pass (each adult)   | Cost                    | Per Person                         | \$20.00  | \$2.00           | \$22.00   |
| 259        | Residents Pass – Concession (each)  | Recovery<br>Community   | Per Year<br>Per Person<br>Per Year | \$16.36  | \$1.64           | \$18.00   |
|            | , , ,   | Services<br>Primiti     | ve Camping                         |  |                  |   |
| 260        | Site Fee - Adult (each) per night   | Cost                    | Per Person                         | \$9.09   | \$0.91           | \$10.00   |
|            | Site Fee - Child under 16 years   | Recovery<br>Community   |                                    |  |                  |   |
| 261        | (each) per night  | Services<br>Cost        | Per Person                         | \$4.55   | \$0.45           | \$5.00  |
| 262        | Entry Device Deposit (refundable)   | Recovery                | Each                               | \$45.45  | \$4.55           | \$50.00   |
|            |   | Cost                    | tion Hire                          |  |                  |   |
| 263        | Up to 100 persons   | Recovery                | Function                           | \$102.73   | \$10.27          | \$113.00  |
| 264        | 101 – 250 persons   | Cost<br>Recovery        | Function                           | \$254.55   | \$25.45          | \$280.00  |
| 265        | 251 persons and above   | Cost<br>Recovery        | Function                           | \$509.09   | \$50.91          | \$560.00  |
| 266        | Application for Public Liability<br>Insurance Cover (Cost Recovery<br>functions only)<br>Note: This cover does not apply to<br>incorporated bodies, sporting clubs<br>or associations | Cost<br>Recovery        | Function                           | \$51.82  | \$5.18           | \$57.00   |
|            |   | WILLYA                  | ма соммом                          |  |                  |   |
|            |   | Pounding a              | nd Impounding                      | 9  |                  |   |
| 267        | Driving Fee   | Cost<br>Recovery        | Beast                              | Actual Cost  | \$0.00           | Actual Cost   |
| 268        | Impoundment Fee   | Cost<br>Recovery        | Beast                              | Actual Cost  | \$0.00           | Actual Cost   |
| 269        | Release Fee   | Cost                    | Beast                              | Actual Cost  | \$0.00           | Actual Cost   |
| 270        | Deterrent Fee   | Cost                    | Beast                              | Actual Cost  | \$0.00           | Actual Cost   |
| 271        | Total Cost per beast \$100.00 - One<br>Beast represents one horse or cow<br>and equivalent to ten sheep or  | Recovery  Cost Recovery | Beast                              | Actual Cost  | \$0.00           | Actual Cost   |
| 272        | goats Sustenance Fee  | Cost                    | Head                               | Actual Cost  | \$0.00           | Actual Cost   |
|            |   | Recovery                | istment                            |  |                  |   |
| 273        | Agistment Fees - up to three horses   | Cost                    | Week                               | \$19.09  | \$1.91           | \$21.00   |
| 274        | / cattle (charge per head) Agistment Fees – Up to 20 sheep /  | Recovery<br>Cost        | Week                               | \$3.64   | \$0.36           | \$4.00  |
| 2/7        | goats (charge per head)   | Recovery                | <u> </u>                           | \$3.04   | 90.30            | φ+.00   |
|            | Application for enrolment as a  | Cost                    | rolment                            | *** ==   |                  |   |
| 275        | Commoner  Notice of Appeal – local land board against refusal of application for  | Recovery<br>Cost        | Each<br>Each                       | \$14.55<br>\$50.91   | \$1.45<br>\$5.09 | \$16.00<br>\$56.00  |
| _,,,       | enrolment   | Recovery                |                                    | ψ50.91   | φ5.05            | ψ30.00  |
|            | PLANI   | NING, DEVELO            | PMENT AND CO                       | MPLIANCE   |                  |   |
|            | Developme   | ent Consent / [         | Development A                      | pplication (DA)  |                  |   |
| Deve       | lopment involving the erection of a   | building, the ca        | arrying out of v                   | vork or the demo   | olition of a wo  | rk or a building  |
| 277        | DA Fee - estimated cost up to<br>\$5,000  | Statutory               | Each                               | \$110.00   | \$0.00           | \$110.00  |
| 278        | DA Fee - estimated cost between<br>\$5,001 and \$50,000   | Statutory               | Each                               | \$170.00 plus<br>an additional<br>\$3.00 for<br>each \$1,000<br>(or part of<br>\$1000) of<br>estimated<br>cost | \$0.00           | \$170.00 plus an<br>additional \$3.00<br>for each \$1,000<br>(or part of<br>\$1,000) of<br>estimated cost |
|            |   |                         |                                    | \$352.00 plus  |                  | \$352.00 plus an  |

| Item<br>No | Particulars   | Pricing<br>Policy ID | Basis        | 2016/17<br>Fees<br>(ex- GST)   | GST    | 2016/17 Fees<br>(inc GST)   |
|------------|---|----------------------|--------------|--|--------|---|
|            |   |                      |              | each \$1,000<br>(or part of<br>\$1,000) by<br>which the<br>estimated<br>cost exceeds<br>\$50,000                                 |        | \$1,000.00 (or<br>part of<br>\$1,000.00) by<br>which the<br>estimated cost<br>exceeds<br>\$50,000   |
| 280        | DA Fee - estimated cost between<br>\$250,001 and \$500,000  | Statutory            | Each         | \$1,160.00 plus an additional \$2.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000         | \$0.00 | \$1,160.00 plus<br>an additional<br>\$2.00 for each<br>\$1,000 (or part<br>of \$1,000) by<br>which the<br>estimated cost<br>exceeds<br>\$250,000      |
| 281        | DA Fee - estimated cost between<br>\$500,001 and \$1,000,000  | Statutory            | Each         | \$1,745.00 plus an additional \$2.00 for each \$1,000. (or part of \$1,000) by which the estimated cost exceeds \$500,000        | \$0.00 | \$1,745.00 plus<br>an additional<br>\$2.00 for each<br>\$1,000 (or part<br>of \$1,000) by<br>which the<br>estimated cost<br>exceeds<br>\$500,000      |
| 282        | DA Fee - estimated cost between \$1,000,001 and \$10,000,000  | Statutory            | Each         | \$2,615.00 plus an additional \$1.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000       | \$0.00 | \$2,615.00 plus<br>an additional<br>\$1.000 for each<br>\$1,000 (or part<br>of \$1,000) by<br>which the<br>estimated cost<br>exceeds<br>\$1,000,000   |
| 283        | DA Fee - estimated cost more than \$10,000,000  | Statutory            | Each         | \$15,875.00 plus an additional \$1.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000     | \$0.00 | \$15,875.00 plus<br>an additional<br>\$1,000 for each<br>\$1,000 (or part<br>of \$1,000) by<br>which the<br>estimated cost<br>exceeds<br>\$10,000,000 |
| 284        | DA Fee – new dwelling-house<br>(including alterations / additions /<br>manufactured homes, etc.) where<br>estimated cost is \$100,000 or less | Statutory            | Each         | \$455.00   | \$0.00 | \$455.00  |
| 285        | DA - Development for the purpose of 1 or more advertisements  | Statutory            | Each         | \$285.00 plus<br>\$93.00 for<br>each<br>advertisement<br>in excess of<br>1; OR as per<br>table above,<br>whichever is<br>greater | \$0.00 | \$285.00 plus<br>\$93.00 for each<br>advertisement in<br>excess of one;<br>OR as per table<br>above,<br>whichever is<br>greater                       |
| 286        | DA Fee  | Statutory            | Each         | \$285.00   | \$0.00 | \$285.00  |
|            | DA Foo Subdivisions (NOT State)   | Subdivi              | sion of Land |  |        |   |
| 287        | DA Fee - Subdivisions (NOT Strata)<br>-creation of the same or less<br>number of lots   | Statutory            | Each         | \$110.00   | \$0.00 | \$110.00  |
| 288        | DA Fee - Subdivision (NOT Strata) -<br>NOT involving the opening of a<br>Public road  | Statutory            | Each         | \$330.00 plus<br>\$53.00 for<br>each<br>additional lot<br>created by<br>the<br>subdivision                                       | \$0.00 | \$330.00, plus<br>\$53.00 for each<br>additional lot<br>created by the<br>subdivision   |
| 289        | DA Fee - Subdivision (NOT Strata) -<br>Involving the opening of a Public<br>road  | Statutory            | Each         | \$665.00 plus<br>\$65.00 for<br>each<br>additional lot<br>created by<br>the<br>subdivision                                       | \$0.00 | \$665.00 plus<br>\$65.00 for each<br>additional lot<br>created by the<br>subdivision  |
| 290        | DA Fee - Strata Subdivision   | Statutory            | Each         | \$330.00 plus<br>\$65.00 for<br>each<br>additional lot<br>created by<br>the<br>subdivision                                       | \$0.00 | \$330.00 plus<br>\$65.00 for each<br>additional lot<br>created by the<br>subdivision  |

| Item<br>No | Particulars  | Pricing<br>Policy ID | Basis         | 2016/17<br>Fees<br>(ex- GST)  | GST    | 2016/17 Fees<br>(inc GST)  |  |  |  |  |
|------------|--|----------------------|---------------|---|--------|--|--|--|--|--|
|            | Development Application - Additional Fees  |                      |               |   |        |  |  |  |  |  |
| 291        | DA Fee – Development requiring<br>neighbour notification and/or local<br>advertising under DCP/EPI   | Statutory            | Each          | \$300.00  | \$0.00 | \$300.00   |  |  |  |  |
| 292        | DA Fee – Advertised / prohibited<br>Development advertising fee  | Statutory            | Each          | \$1,105.00<br>(unspent<br>portion to be<br>refunded)  | \$0.00 | \$1,105.00<br>(unspent portion<br>to be refunded)  |  |  |  |  |
| 293        | DA Fee - Residential Flat<br>Development requiring referral to<br>design review panel  | Statutory            | Each          | \$760.00  | \$0.00 | \$760.00   |  |  |  |  |
| 294        | DA Fee - Lodgement of plans at<br>Essential Water  | Cost<br>Recovery     | Each          | \$81.82 plus<br>Essential<br>Water Fee  | 10%    | \$90.00 plus<br>Essential Water<br>Fee   |  |  |  |  |
| 295        | DA Fee - Development which requires concurrence  | Statutory            | Each          | \$140.00 processing fee, plus \$320.00 for each Concurrence Authority (excess authority fee to be refunded)                                       | \$0.00 | \$140.00 processing fee, plus \$320.00 for each Concurrence Authority (excess authority fee to be refunded)                                    |  |  |  |  |
| 296        | DA Fee - Integrated Development  | Statutory            | Each          | \$140.00<br>processing<br>fee, plus<br>\$320.00 for<br>each approval<br>body (excess<br>approval body<br>fee to be<br>refunded)                   | \$0.00 | \$140.00<br>processing fee,<br>plus \$320.00 for<br>each approval<br>body (excess<br>approval body<br>fee to be<br>refunded)                   |  |  |  |  |
| 297        | DA Fee - Section 94A Levy –<br>estimated cost up to \$100,000  | Statutory            | Each          | Nil   | \$0.00 | Nil  |  |  |  |  |
| 298        | DA Fee - Section 94A Levy –<br>estimated cost \$100,001 -<br>\$200,000 (maximum percentage of<br>levy)   | Statutory            | Each          | 0.5% of<br>Actual Cost  | \$0.00 | 0.5% of Actual<br>Cost   |  |  |  |  |
| 299        | DA Fee - Section 94A Levy –<br>estimated cost more than \$200,000<br>(maximum percentage of levy)  | Statutory            | Each          | 1% of Actual<br>Cost  | \$0.00 | 1% of Actual<br>Cost   |  |  |  |  |
| 300        | DA Fee - Designated Development  | Statutory            | Each          | DA Fee, plus<br>\$920.00  | \$0.00 | DA Fee, plus<br>\$920.00   |  |  |  |  |
| 301        | DA Fee - Advertising for Designated<br>Development (unused portion to be<br>refunded)  | Statutory            | Each          | \$2,220.00  | \$0.00 | \$2,220.00   |  |  |  |  |
| 302        | Amendment of Local Environmental<br>Plan (LEP) (including rezoning)  | Statutory            | Each          | \$4,640.91<br>plus Actual<br>Cost   | 10%    | \$5,105.00 plus<br>Actual Cost   |  |  |  |  |
|            | Develo   | pment Consent        | - Review of d | etermination  |        |  |  |  |  |  |
| 303        | Review - DA not involving erection<br>of a building, the carrying out of a<br>work or the demolition of a work or<br>building  | Statutory            | Each          | 50% of<br>original DA<br>fee  | \$0.00 | 50% of original<br>DA fee  |  |  |  |  |
| 304        | Review - DA new dwelling<br>development / alterations /<br>additions / (including transportable<br>and removable dwellings) where<br>estimated cost is \$100,000 or less | Statutory            | Each          | \$190.00  | \$0.00 | \$190.00   |  |  |  |  |
| 305        | Review DA - Other Development -<br>Estimated cost up to \$5,000  | Statutory            | Each          | \$55.00   | \$0.00 | \$55.00  |  |  |  |  |
| 306        | Review DA - Other Development -<br>Estimated cost between \$5001 and<br>\$250,000  | Statutory            | Each          | \$85.00 plus<br>an additional<br>\$2.00 for<br>each \$1,000<br>(or part of<br>\$1,000) of<br>the estimated<br>cost                                | \$0.00 | \$85.00 plus an<br>additional \$2.00<br>for each \$1,000<br>(or part of<br>\$1,000) of the<br>estimated cost                                   |  |  |  |  |
| 307        | Review DA - Other Development -<br>Estimated cost between \$250,001<br>and \$500,000   | Statutory            | Each          | \$500.00 plus<br>an additional<br>\$1.00 for<br>each \$1,000<br>(or part of<br>\$1,000) by<br>which the<br>estimated<br>cost exceeds<br>\$250,000 | \$0.00 | \$500.00 plus an<br>additional \$1.00<br>for each \$1,000<br>(or part of<br>\$1,000) by<br>which the<br>estimated cost<br>exceeds<br>\$250,000 |  |  |  |  |
| 308        | Review DA - Other Development -<br>Estimated cost between \$500,001<br>and \$1,000,000   | Statutory            | Each          | \$712.00 plus<br>an additional<br>\$1.00 for<br>each \$1,000<br>(or part of<br>\$1,000) by<br>which the<br>estimated<br>cost exceeds              | \$0.00 | \$712.00 plus an additional \$1.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000                         |  |  |  |  |

| Item<br>No | Particulars  | Pricing<br>Policy ID | Basis            | 2016/17<br>Fees<br>(ex- GST)  | GST            | 2016/17 Fees<br>(inc GST)   |
|------------|--|----------------------|------------------|---|----------------|---|
|            |  |                      |                  | \$500,000   |                |   |
| 309        | Review DA - Other Development -<br>Estimated cost between \$1,000,001<br>and \$10,000,000  | Statutory            | Each             | \$987.00 plus<br>an additional<br>\$0.40 for<br>each \$1,000<br>(or part of<br>\$1,000) by<br>which the<br>estimated<br>cost exceeds<br>\$1,000,000 | \$0.00         | \$987.00 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000                            |
| 310        | Review DA - Other Development -<br>Estimated cost more than<br>\$10,000,000  | Statutory            | Each             | \$4,737.00 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000                         | \$0.00         | \$4,737.00 plus<br>an additional<br>\$0.27 for each<br>\$1,000 (or part<br>of \$1,000) by<br>which the<br>estimated cost<br>exceeds<br>\$10,000,000 |
|            |  | Review of Dec        | cision to Reject | DA .  |                |   |
| 311        | Review Decision to reject DA where estimated cost is less than \$100,000   | Statutory            | Each             | \$55.00   | \$0.00         | \$55.00   |
| 312        | Review Decision to reject DA where estimated cost is \$100,000 or more, and less than or equal to \$1,000,000  | Statutory            | Each             | \$150.00  | \$0.00         | \$150.00  |
| 313        | Review Decision to reject DA where estimated cost is more than \$1,000,000   | Statutory            | Each             | \$250.00  | \$0.00         | \$250.00  |
|            | Applica  | ation to Modify      | Consent - Spe    | cified Cases  |                |   |
| 314        | Modification of Consent – s96 (1) -<br>to correct a minor error, incorrect<br>description or miscalculation.   | Statutory            | Each             | \$71.00   | \$0.00         | \$71.00   |
| 315        | Modification of Consent – s96 (1A) -<br>modification of minimal<br>environmental impact  | Statutory            | Each             | \$645.00 or<br>50% of<br>original DA<br>fee,<br>whichever is<br>lesser  | \$0.00         | \$645.00 or 50%<br>of original DA<br>fee, whichever<br>is lesser  |
| 316        | Modification of Consent – s96 (2) -<br>modification NOT of minimal<br>environmental impact, original fee<br>was less than \$100  | Statutory            | Each             | 50% of original DA fee, plus \$665.00 if notice is required (unspent portion of \$665.00 to be refunded)  | \$0.00         | 50% of original<br>DA fee, plus<br>\$665.00 if<br>notice is<br>required<br>(unspent portion<br>of \$665.00 to be<br>refunded)                       |
| 317        | Modification of Consent – s96 (2) -<br>modification NOT of minimal<br>environmental impact, original fee<br>was \$100 or more and development<br>does NOT involve the erection of a<br>building, the carrying out of a work<br>or the demolition of a work or<br>building                      | Statutory            | Each             | 50% of original DA fee, plus \$665.00 if notice is required (unspent portion of \$665.00 to be refunded)  | \$0.00         | 50% of original<br>DA fee, plus<br>\$665.00 if<br>notice is<br>required<br>(unspent portion<br>of \$665.00 to be<br>refunded)                       |
| 318        | Modification of Consent – s96 (2) – modification NOT of minimal environmental impact, original fee was \$100 or more and development involves new dwelling development / alterations / additions / (including transportable and removable dwellings) where estimated cost is \$100,000 or less | Statutory            | Each             | \$190.00 plus<br>\$665.00 if<br>notice is<br>required<br>(unspent<br>portion of<br>\$665.00 to be<br>refunded)                                      | \$0.00         | \$190.00 plus<br>\$665.00 if<br>notice is<br>required<br>(unspent portion<br>of \$665.00 to be<br>refunded)   |
|            | Application to Modify Consent  | - Non minimal        | impact - Other   | development - 0   | Original Fee > | \$100   |
| 319        | Modification of Consent – s96 (2) -<br>Estimated cost of development up<br>to \$5,000  | Statutory            | Each             | \$55.00   | \$0.00         | \$55.00   |
| 320        | Modification of Consent – s96 (2) –<br>Estimated cost of development<br>between \$5,001 and \$250,000  | Statutory            | Each             | \$85.00 plus<br>an additional<br>\$2.00 for<br>each \$1,000<br>(or part of<br>\$1,000) of<br>the estimated<br>cost                                  | \$0.00         | \$85.00 plus an<br>additional \$2.00<br>for each \$1,000<br>(or part of<br>\$1,000) of the<br>estimated cost  |
| 321        | Modification of Consent – s96 (2) –<br>Estimated cost of development<br>between \$250,001 and \$500,000  | Statutory            | Each             | \$500.00 plus<br>an additional<br>\$1.00 for<br>each \$1,000  | \$0.00         | \$500.00 plus an<br>additional \$1.00<br>for each \$1,000<br>(or part of  |

| Item<br>No                             | Particulars  | Pricing<br>Policy ID   | Basis  | 2016/17<br>Fees<br>(ex- GST)   | GST  | 2016/17 Fees<br>(inc GST)  |
|--|--|--|--|--|--|--|
|  |  |  |  | (or part of<br>\$1,000) by<br>which the<br>estimated<br>cost exceeds<br>\$250,000  |  | \$1,000) by<br>which the<br>estimated cost<br>exceeds<br>\$250,000   |
| 322                                    | Modification of Consent – s96 (2) -<br>Estimated cost of development<br>between \$500,001 and \$1,000,000  | Statutory  | Each   | \$712.00 plus<br>an additional<br>\$1.00 for<br>each \$1,000<br>(or part of<br>\$1,000) by<br>which the<br>estimated<br>cost exceeds<br>\$500,000                                  | \$0.00   | \$712.00 plus an additional \$1.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000   |
| 323                                    | Modification of Consent – s96 (2) -<br>Estimated cost of development<br>between \$1,000,001 and<br>\$10,000,000  | Statutory  | Each   | \$987.00 plus<br>an additional<br>\$0.40 for<br>each \$1,000<br>(or part of<br>\$1,000) by<br>which the<br>estimated<br>cost exceeds<br>\$1,000,000                                | \$0.00   | \$987.00 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000   |
| 324                                    | Modification of Consent – s96 (2) -<br>Estimated cost of development<br>more than \$10,000,000   | Statutory  | Each   | \$4,737.00 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000  | \$0.00   | \$4,737.00 plus<br>an additional<br>\$0.27 for each<br>\$1,000 (or part<br>of \$1,000) by<br>which the<br>estimated cost<br>exceeds<br>\$10,000,000                |
|  | Ар   | plication to Mo  | dify Consent -   | Review   |  |  |
| 325                                    | Application under S96AB to review decision regarding modification application  | Statutory  | Each   | 50% of<br>original<br>modification<br>application<br>fee   | \$0.00   | 50% of original<br>modification<br>application fee   |
|  |  | CERT   | IFICATES   |  |  |  |
|  | Construction Certific  | ate (CC) and Co  | omplying Deve  | lopment Certifica  | ite (CDC)  |  |
| 326                                    | CC/CDC - Estimated cost up to  | Maria Dia  |  |  |  |  |
|  | \$5,000  | Market Price   | Each   | \$45.45  | \$4.55   | \$50.00  |
| 327                                    | \$5,000<br>CC/CDC - Estimated cost more than<br>\$5,000 up to \$250,000  | Market Price  Market Price   | Each   | \$36.36 plus<br>0.3% of<br>estimated   | \$4.55<br>10%  | \$50.00<br>\$40.00 plus<br>0.3% of<br>estimated cost   |
| 327                                    | CC/CDC - Estimated cost more than \$5,000 up to \$250,000  CC/CDC - Estimated cost more than \$250,000   |  |  | \$36.36 plus<br>0.3% of  |  | \$40.00 plus<br>0.3% of  |
|  | CC/CDC - Estimated cost more than \$5,000 up to \$250,000  CC/CDC - Estimated cost more than   | Market Price   | Each   | \$36.36 plus 0.3% of estimated cost \$445.45 plus 0.12% of estimated   | 10%  | \$40.00 plus<br>0.3% of<br>estimated cost<br>\$490.00 plus<br>0.12% of   |
| 328                                    | CC/CDC - Estimated cost more than \$5,000 up to \$250,000  CC/CDC - Estimated cost more than \$250,000  Construction Inspection Fee (applicable to re-inspections and inspections where Council is not PCA)  Construction Certificate - Amendment  | Market Price  Market Price   | Each   | \$36.36 plus 0.3% of estimated cost \$445.45 plus 0.12% of estimated cost \$118.18   | 10%  | \$40.00 plus 0.3% of estimated cost \$490.00 plus 0.12% of estimated cost \$130.00   |
| 328                                    | CC/CDC - Estimated cost more than \$5,000 up to \$250,000  CC/CDC - Estimated cost more than \$250,000  Construction Inspection Fee (applicable to re-inspections and inspections where Council is not PCA)  Construction Certificate -  | Market Price  Market Price  Market Price   | Each<br>Each   | \$36.36 plus<br>0.3% of<br>estimated<br>cost<br>\$445.45 plus<br>0.12% of<br>estimated<br>cost<br>\$118.18   | 10%  | \$40.00 plus<br>0.3% of<br>estimated cost<br>\$490.00 plus<br>0.12% of<br>estimated cost<br>\$130.00   |
| 328<br>329<br>330                      | CC/CDC - Estimated cost more than \$5,000 up to \$250,000  CC/CDC - Estimated cost more than \$250,000  Construction Inspection Fee (applicable to re-inspections and inspections where Council is not PCA)  Construction Certificate – Amendment  Administration Charge – Construction Certificate withdrawal   | Market Price  Market Price  Market Price  Market Price  Market Price   | Each Each Each Each Each                                   | \$36.36 plus 0.3% of estimated cost \$445.45 plus 0.12% of estimated cost \$118.18  50% of original CC fee 40% of construction certificate fee                                     | 10%<br>10%<br>\$11.82<br>10%                               | \$40.00 plus 0.3% of estimated cost \$490.00 plus 0.12% of estimated cost \$130.00  50% of original CC fee 40% of construction                                     |
| 328<br>329<br>330                      | CC/CDC - Estimated cost more than \$5,000 up to \$250,000  CC/CDC - Estimated cost more than \$250,000  Construction Inspection Fee (applicable to re-inspections and inspections where Council is not PCA)  Construction Certificate - Amendment  Administration Charge - Construction Certificate withdrawal prior to assessment completion  Principal Certifying  Minor work - Single carport, small veranda development <30m2, aboveground pool, garden shed <20m2, single garage  | Market Price  Market Price  Market Price  Market Price  Market Price   | Each Each Each Each Each                                   | \$36.36 plus 0.3% of estimated cost \$445.45 plus 0.12% of estimated cost \$118.18  50% of original CC fee 40% of construction certificate fee                                     | 10%<br>10%<br>\$11.82<br>10%                               | \$40.00 plus 0.3% of estimated cost \$490.00 plus 0.12% of estimated cost \$130.00  50% of original CC fee 40% of construction                                     |
| 328<br>329<br>330<br>331               | CC/CDC - Estimated cost more than \$5,000 up to \$250,000  CC/CDC - Estimated cost more than \$250,000  COnstruction Inspection Fee (applicable to re-inspections and inspections where Council is not PCA)  Construction Certificate - Amendment  Administration Charge - Construction Certificate withdrawal prior to assessment completion  Principal Certifying  Minor work - Single carport, small veranda development < 30m2, aboveground pool, garden shed < 20m2, single garage  In ground pool, small additions < 30m2 with no wet areas, double garage, shed over 20m2, large veranda > 30m2, small commercial development < 50m2  | Market Price  Market Price  Market Price  Market Price  Market Price  Market Price   | Each Each Each Each Cach Each Each Each                    | \$36.36 plus 0.3% of estimated cost \$445.45 plus 0.12% of estimated cost \$118.18  50% of original CC fee 40% of construction certificate fee es Occupation Ce                    | 10%  10%  \$11.82  10%  10%                                | \$40.00 plus 0.3% of estimated cost  \$490.00 plus 0.12% of estimated cost  \$130.00  50% of original CC fee 40% of construction certificate fee                   |
| 328<br>329<br>330<br>331               | CC/CDC - Estimated cost more than \$5,000 up to \$250,000  CC/CDC - Estimated cost more than \$250,000  CCOSTRUCTION Inspection Fee (applicable to re-inspections and inspections where Council is not PCA)  Construction Certificate - Amendment  Administration Charge - Construction Certificate withdrawal prior to assessment completion  Principal Certifying  Minor work - Single carport, small veranda development < 30m2, aboveground pool, garden shed < 20m2, single garage  In ground pool, small additions < 30m2 with no wet areas, double garage, shed over 20m2, large veranda > 30m2, small commercial development < 50m2  New dwelling, duplex, large additions and wet areas, small industrial development < 200m2, commercial development < 200m2, commercial development < 200m2, commercial development < 200m2, and food shops   | Market Price  Market Price  Market Price  Market Price  Market Price  Authority (PCA  Market Price                           | Each  Each  Each  Each  Each  Each  Each  Each             | \$36.36 plus 0.3% of estimated cost \$445.45 plus 0.12% of estimated cost \$118.18  50% of original CC fee 40% of construction certificate fee es Occupation Ce                    | 10%  10%  \$11.82  10%  10%  *tificate)  \$18.64           | \$40.00 plus 0.3% of estimated cost \$490.00 plus 0.12% of estimated cost \$130.00  50% of original CC fee 40% of construction certificate fee                     |
| 328<br>329<br>330<br>331<br>332        | CC/CDC - Estimated cost more than \$5,000 up to \$250,000  CC/CDC - Estimated cost more than \$250,000  Construction Inspection Fee (applicable to re-inspections and inspections where Council is not PCA)  Construction Certificate - Amendment  Administration Charge - Construction Certificate withdrawal prior to assessment completion  Principal Certifying  Minor work - Single carport, small veranda development < 30m2, aboveground pool, garden shed <20m2, single garage  In ground pool, small additions <30m2 with no wet areas, double garage, shed over 20m2, large veranda >30m2, small commercial development < 20m2, large veranda >30m2, small commercial development < 200m2, and food shops  Three units, medium industrial development < 500m2, and food shops  Three units, medium industrial development < 500m2, are dium commercial development < 500m2, large food shops <500m2, are food shops <500m2 | Market Price  Market Price  Market Price  Market Price  Market Price  Authority (PCA  Market Price                           | Each  Each  Each  Each  Each  Fees (include Each)  Each    | \$36.36 plus 0.3% of estimated cost \$445.45 plus 0.12% of estimated cost \$118.18  50% of original CC fee 40% of construction certificate fee es Occupation Ce \$186.36           | 10%  10%  \$11.82  10%  10%  *tificate)  \$18.64           | \$40.00 plus 0.3% of estimated cost \$490.00 plus 0.12% of estimated cost \$130.00  50% of original CC fee 40% of construction certificate fee  \$205.00           |
| 328<br>329<br>330<br>331<br>332<br>333 | CC/CDC - Estimated cost more than \$5,000 up to \$250,000  CC/CDC - Estimated cost more than \$250,000  Construction Inspection Fee (applicable to re-inspections and inspections where Council is not PCA)  Construction Certificate - Amendment  Administration Charge - Construction Certificate withdrawal prior to assessment completion  Principal Certifying  Minor work - Single carport, small veranda development < 30m2, aboveground pool, garden shed < 20m2, single garage  In ground pool, small additions < 30m2 with no wet areas, double garage, shed over 20m2, large veranda > 30m2, small commercial development < 50m2.  New dwelling, duplex, large additions and wet areas, small industrial development < 200m2, commercial development < 200m2, commercial development < 200m2, and food shops  Three units, medium industrial development < 500m2, medium commercial development < 500m2,                  | Market Price  Market Price | Each  Each  Each  Each  Each  Each  Each  Each  Each  Each | \$36.36 plus 0.3% of estimated cost \$445.45 plus 0.12% of estimated cost \$118.18  50% of original CC fee 40% of construction certificate fee es Occupation Ce \$186.36  \$281.82 | 10%  10%  \$11.82  10%  10%  **tificate)  \$18.64  \$28.18 | \$40.00 plus 0.3% of estimated cost \$490.00 plus 0.12% of estimated cost \$130.00  50% of original CC fee 40% of construction certificate fee  \$205.00  \$310.00 |

| Item<br>No | Particulars   | Pricing<br>Policy ID | Basis                             | 2016/17<br>Fees<br>(ex- GST)   | GST     | 2016/17 Fees<br>(inc GST)   |
|------------|---|----------------------|-----------------------------------|--|---------|---|
|            |   | Subdivision          | Certificate (SC                   | <b>:</b> )   |         |   |
| 338        | Subdivision Certificate (LGA Act) – 1<br>– 10 lots  | Market Price         | Each                              | \$104.55   | \$10.45 | \$115.00  |
| 339        | Subdivision Certificate (LGA Act) –<br>more than 10 lots  | Market Price         | Each                              | \$145.45 plus<br>\$4.55 per lot  | 10%     | \$160.00 plus<br>\$5.00 per lot   |
|            |   | Complian             | ce Certificates                   |  |         |   |
| 340        | Compliance Certificate (under<br>Part4A of EP&A Act 1979)- per hour<br>(or part hour), min 1 hour   | Market Price         | Per Hour                          | \$113.64   | \$11.36 | \$125.00  |
|            |   | Lodgemen             | t of Certificate                  |  |         |   |
| 341        | CDC or Part 4A Certificate<br>Registration Fee (Cost Recovery<br>certifiers)  | Statutory            | Each                              | \$32.73  | \$3.27  | \$36.00   |
|            |   | Section 149 Pl       | anning Certific                   | ates   |         |   |
| 342        | Section 149 (5)   | Statutory            | Each                              | \$80.00  | \$0.00  | \$80.00   |
| 343        | Section 149 (2)   | Statutory            | Each                              | \$53.00  | \$0.00  | \$53.00   |
| 344        | Section 149 Urgent Fee (additional to normal fee)   | Cost<br>Recovery     | Each                              | \$72.73  | \$7.27  | \$80.00   |
| 345        | Section 149 Administration Charge (cancellation of application)   | Cost<br>Recovery     | Each                              | 50% of the<br>original fee   | 10%     | 50% of the<br>original fee  |
| 346        | Section 149 Certificate - Certified copy  | Statutory            | Each                              | \$53.00  | \$0.00  | \$53.00   |
|            | Сору  | Section 149B E       | Building Certific                 | ates   |         |   |
|            | Building Certificate - Class 1  |                      | Per Dwelling                      |  |         |   |
| 347        | building (together with any Class 10<br>buildings on the site) or a Class 10<br>building  | Statutory            | In Building<br>Or On<br>Allotment | \$250.00   | \$0.00  | \$250.00  |
| 348        | Building Certificate – part of a<br>building consisting of an external<br>wall only or does not otherwise<br>have a floor area  | Statutory            | Each                              | \$250.00   | \$0.00  | \$250.00  |
| 349        | Building Certificate – class 2-9<br>building - Floor area of building or<br>part not exceeding 200 sq. metres   | Statutory            | Each                              | \$250.00   | \$0.00  | \$250.00  |
| 350        | Building Certificate – class 2-9<br>building - <u>Floor area between</u><br>200m² and 2,000 m²  | Statutory            | Each                              | \$250.00 plus<br>\$0.50 per<br>square metre<br>over 200                      | \$0.00  | \$250.00 plus<br>\$0.50 per<br>square metre<br>over 200                   |
| 351        | Building Certificate – class 2-9 building - Floor area exceeding 2,000 sq. metres   | Statutory            | Each                              | \$1,165.00<br>plus<br>additional<br>\$0.075 per<br>square metre<br>over 2000 | \$0.00  | \$1,165.00 plus<br>additional<br>\$0.075 per<br>square metre<br>over 2000 |
| 352        | Section 149 Building Certificate –<br>class 2 building that comprises 2<br>dwellings only   | Statutory            | Each                              | As per class one building  | \$0.00  | As per class one building   |
| 353        | Building Certificate where<br>DA/CC/CDC was required for the<br>erection of the building and no such<br>consent or certificate was obtained<br>(where applicant erected the<br>building) - REF Cl260 EP&A Reg<br>2000 | Statutory            | Each<br>Case                      | Applicable Building Certificate Fee, plus applicable DA&CC (or CDC) fee      | \$0.00  | Applicable Building Certificate Fee, plus applicable DA&CC (or CDC) fee   |
| 354        | Building Certificate - additional fee<br>where more than one inspection is<br>necessary   | Statutory            | Each<br>application               | \$90.00  | \$0.00  | \$90.00   |
| 355        | Copy of Building Certificate  | Statutory            | Each                              | \$13.00  | \$0.00  | \$13.00   |
|            |   | Certificates as      | to Notices / Or                   | ders   |         |   |
| 356        | Local Government Act 1993,<br>S735(A) certificate application<br>Environmental Planning and   | Cost<br>Recovery     | Each                              | \$70.00  | \$0.00  | \$70.00   |
| 357        | Assessment Act 1979, S121ZP certificate application   | Cost<br>Recovery     | Each                              | \$70.00  | \$0.00  | \$70.00   |
|            | OTHER -   | PLANNING, B          | JILDING AND                       | COMPLIANCE   |         |   |
|            | Manufactured Hon  | nes, Relocatabl      | e dwellings and                   | d associated stru  | ictures |   |
| 358        | Application (under s68 of Local<br>Government Act) to install<br>manufactured home, or associated<br>structure  | Cost<br>Recovery     | Each                              | 140% of<br>CC/CDC fee  | \$0.00  | 140% of<br>CC/CDC fee   |
|            |   | Fire                 | e Safety                          |  |         |   |
| 359        | Fire Safety Inspection Service (for existing and new buildings) Initial Inspection  | Market Price         | Hour                              | \$236.36 for<br>first hour,<br>then \$113.64<br>per additional<br>hour       | 10%     | \$260.00 for first<br>hour, then<br>\$125.00 per<br>additional hour       |
| 360        | Fire Safety Inspection Service (for existing and new buildings) Additional Inspection   | Market Price         | Hour                              | \$113.64 per<br>hour   | \$11.36 | \$125.00 per<br>hour  |
|            |   |                      |                                   |  |         |   |

| Late Fire Safety Satement   Cost   Security   Each   \$77.27   \$7.73   \$88   | 16/17 Fees<br>(inc GST) | 1    | GST          | 2016/17<br>Fees<br>(ex- GST) | Basis           | Pricing<br>Policy ID | Particulars  | Item<br>No |
|--|-------------------------|------|--------------|------------------------------|-----------------|----------------------|--|------------|
| Aprilication to install aspitic system   Cost   Each   \$277.00   \$0.00   \$27  | \$85.00                 |      | \$7.73       |                              | Each            |                      |  | 361        |
|  |                         |      | tems         | er Treatment Sys             | ter / Grey Wate |                      |  |            |
| Application to install aerobic   Cost   Recovery   Each   \$335.00   \$0.00   \$33   | \$277.00                |      | \$0.00       | \$277.00                     | Each            |                      |  | 362        |
| Amended Application to Install   Cost   Recovery   Each   \$88.00   \$0.00   \$88   Septic or AWTS   Amended Application to Install   Recovery   Each   \$115.00   \$0.00   \$11   \$160   \$150   \$1 | \$335.00                |      | \$0.00       | \$335.00                     | Each            | Cost                 | Application to install aerobic<br>wastewater treatment system  | 363        |
| Onsite sewerage management   Cost   Each   \$115.00   \$0.00   \$115   | \$88.00                 |      | \$0.00       | \$88.00                      | Each            |                      | Amended Application to install   | 364        |
| Application to register a septic tank   Recovery   Each   \$35.00   \$0.00   \$33  | \$115.00                |      | \$0.00       | \$115.00                     | Each            | Cost                 | Onsite sewerage management inspections – low, medium and high  | 365        |
| Swimming Pools   Statutory   Each   \$150.00   \$0.00   \$15   | \$35.00                 |      | \$0.00       | \$35.00                      | Each            |                      | Application to register a septic tank  | 366        |
| Swimming Pools Act 1992   Statutory   Each   \$100.00   \$0.00   \$10  |                         |      |              |                              | ming Pools      |                      | 71110 of office fracer croatment   |            |
| Second Inspection - \$228/22C   Statutory   Each   \$100.00   \$0.00   \$10  | \$150.00                |      | \$0.00       | \$150.00                     | Each            | Statutory            |  | 367        |
| Application for Exemption - \$22   | \$100.00                |      | \$0.00       | \$100.00                     | Each            | Statutory            | Second Inspection - S22B/22C   | 368        |
| 370  | \$70.00                 |      | \$0.00       | \$70.00                      | Each            | Statutory            | Application for Exemption - S22  | 369        |
| Act 1992   | \$10.00                 |      |              |                              | Each            |                      | Registration - s30B Swimming Pools   | 370        |
| Public Health Act  | \$100.00                |      |              |                              |                 | ,                    | Public Pool Registration Fee -s35(2)   |            |
| Public Health Ack   Start  | \$75.00                 |      |              | ,                            |                 | Cost                 | Public Swimming Pool Inspection -  |            |
| Amusement Devices   Amusement Devices  | \$15.00                 |      |              |                              |                 |                      |  |            |
| Amusement Devices - Small devices (defined in the Local Government (General) Regulation 2005)  | \$15.00                 | 4    | \$1.30       | \$13.04                      |                 |                      |  | 3/3        |
| 374   (defined in the Local Government (General) Regulation 2005)   Cost   Recovery   Each   \$45.45   \$4.55   \$55   |                         |      |              |                              | nent Devices    | Amuser               | Amusement Devices – Small devices  |            |
| See for Approval   Recovery   Each   S43.43   S43.93  | Exempt                  |      | \$0.00       | Exempt                       | Each            | ·                    | (defined in the Local Government<br>(General) Regulation 2005)   |            |
| Recovery   Each   \$22.73   \$2.27   \$2.  | \$50.00                 |      | \$4.55       | \$45.45                      | Each            |                      | Fee for Approval   | 375        |
| 377   Food Premises Inspection   Cost Recovery   Part Thereof   S86.36   \$8.64   \$99.  | \$25.00                 |      | \$2.27       | \$22.73                      | Each            |                      | Fee for Approval Children's Devices  | 376        |
| 378  |                         |      |              |                              |                 | Registe              |  |            |
| 379   Inspection – Boarding and Lodging   Recovery   Fact   Sp. 45   Sp. 55   Sp. 50   | \$95.00                 |      | \$8.64       | \$86.36                      |                 |                      | Food Premises Inspection   | 377        |
| Noise  | \$120.00                |      | \$10.91      | \$109.09                     | Each            |                      |  | 378        |
| Inspection - Hawkers, Street Vendors   Cost Vendors   Recovery   Each   \$145.45   \$14.55   \$166   | \$105.00                |      | \$9.55       | \$95.45                      |                 |                      |  | 379        |
| Inspection - Skin Penetration, Acrylic Nalls, Tattooing   Acrylic Nalls, Tattooing   Secure Part Thereof   S   | \$160.00                |      | \$14.55      | \$145.45                     |                 | Cost                 |  | 380        |
| Inspection - Jamboree, Pop Festival etc.   Cost Recovery Part Thereof Part Thereof Part Thereof   \$95.45   \$9.55   \$10  | \$105.00                |      | \$9.55       | \$95.45                      |                 | Cost                 | Inspection – Skin Penetration,<br>Acrylic  | 381        |
| Inspection - Caravan Park   Cost Recovery   Part Thereof   \$95.45   \$9.55   \$10.45  | \$95.00                 |      | \$8.64       | \$86.36                      |                 |                      | Inspection – Jamboree, Pop Festival  | 382        |
| Inspection Fee – Construction for food premises (where no DA required) (Hourly rate – minimum fee – pro rata thereafter)  385 Cooling Tower Inspection Recovery Part Thereof \$104.55 \$10.45 \$11  386 Inspection – Mortuary and Cost Recovery Part Thereof \$86.36 \$8.64 \$99  387 Inspection – Mortuary and Cost Recovery Part Thereof \$95.45 \$9.55 \$10  388 Inspection – Footpath Restaurants (includes administration charges for Public Liability follow ups) (annual charge per setting)  Companion Animals: (Exemptions as in Section 9 of the Companion Animals Regulation 1999)  388 Lifetime Registration Dog or Cat (not de-sexed)  389 Dog or Cat – De-sexed Statutory Each \$192.00 \$0.00 \$19  390 Dog or Cat whed by an eligible pensioner –De-sexed Statutory Each \$52.00 \$0.00 \$2  391 Dog or Cat kept by a recognised breeder for breeding purposes Animal kept at the premises of an accredited research establishment under the Animal Research Act 1985 for the purposes of animal   | \$105.00                |      | \$9.55       | \$95.45                      | Per Hour or     | Cost                 |  | 383        |
| 385   Cooling Tower Inspection   Cost Recovery Part Thereof Part The   | \$115.00                |      | \$10.45      | \$104.55                     | Per Hour or     | Cost                 | food premises (where no DA<br>required) (Hourly rate - minimum   | 384        |
| Secondary   Part Infered   | \$95.00                 | +    | \$8.64       | \$86.36                      |                 |                      |  | 385        |
| Temacorium Recovery Part Thereof  Inspection – Footpath Restaurants (includes administration charges for Public Liability follow ups)(annual charge per setting)  Companion Animals: (Exemptions as in Section 9 of the Companion Animals Regulation 1999)  388 Lifetime Registration Dog or Cat (not de-sexed) Statutory Each \$192.00 \$0.00 \$19  389 Dog or Cat – De-sexed Statutory Each \$52.00 \$0.00 \$5  390 Dog or Cat owned by an eligible pensioner – De-sexed Statutory Each \$21.00 \$0.00 \$2  391 Dog or Cat kept by a recognised breeder for breeding purposes Statutory Each \$52.00 \$0.00 \$5  Animal kept at the premises of an accredited research establishment under the Animal Research Act 1985 for the purposes of animal   | \$105.00                |      |              |                              | Per Hour or     | Cost                 | Inspection - Mortuary and  |            |
| Companion Animals: (Exemptions as in Section 9 of the Companion Animals Regulation 1999)  388 Lifetime Registration Dog or Cat (not de-sexed) Statutory Each \$192.00 \$0.00 \$19  389 Dog or Cat - De-sexed Statutory Each \$52.00 \$0.00 \$53  390 Dog or Cat owned by an eligible pensioner - De-sexed Statutory Each \$21.00 \$0.00 \$2  391 Dog or Cat kept by a recognised breeder for breeding purposes Statutory Each \$52.00 \$0.00 \$53  Animal kept at the premises of an accredited research establishment under the Animal Research Act 1985 for the purposes of animal   | \$83.00                 |      |              | ·                            |                 |                      | Inspection - Footpath Restaurants  |            |
| Statutory   Each   \$192.00   \$0.00   \$193   | +05.00                  |      | Ψ,.55        | φ, σ. τσ                     | 1301            | Recovery             |  | 337        |
| 388 (not de-sexed)   Statutory   Each   \$192.00   \$0.00   \$193.00     389   Dog or Cat - De-sexed   Statutory   Each   \$52.00   \$0.00   \$53.00     390   Dog or Cat owned by an eligible pensioner - De-sexed   Statutory   Each   \$21.00   \$0.00   \$2.00     391   Dog or Cat kept by a recognised breeder for breeding purposes   Statutory   Each   \$52.00   \$0.00   \$53.00     Animal kept at the premises of an accredited research establishment under the Animal Research Act   Statutory   Each   \$0.00   \$0.00   No Company   \$0.00   \$0.00   \$0.00     392   Statutory   Each   \$0.00   \$0   |                         | 1999 | Regulation 1 | npanion Animals              | on 9 of the Con | ions as in Secti     |  |            |
| 389   Dog or Cat - De-sexed   Statutory   Each   \$52.00   \$0.00   \$55.  | \$192.00                |      | \$0.00       | \$192.00                     | Each            | Statutory            |  | 388        |
| pensioner – De-sexed Statutory Each \$21.00 \$0.00 \$2  391 Dog or Cat kept by a recognised breeder for breeding purposes  Animal kept at the premises of an accredited research establishment under the Animal Research Act 1985 for the purposes of animal   | \$52.00                 |      | \$0.00       | \$52.00                      | Each            | Statutory            |  | 389        |
| 391 Dog or Cat kept by a recognised breeder for breeding purposes  Animal kept at the premises of an accredited research establishment under the Animal Research Act 1985 for the purposes of animal   | \$21.00                 |      | \$0.00       | \$21.00                      | Each            | Statutory            |  | 390        |
| accredited research establishment under the Animal Research Act Statutory Each \$0.00 \$0.00 No C 1985 for the purposes of animal  | \$52.00                 |      | \$0.00       | \$52.00                      | Each            | Statutory            | Dog or Cat kept by a recognised<br>breeder for breeding purposes   | 391        |
| research in accordance with the Act  | No Charge               |      | \$0.00       | \$0.00                       | Each            | Statutory            | accredited research establishment<br>under the Animal Research Act<br>1985 for the purposes of animal<br>research in accordance with the Act | 392        |
| Greyhound formerly registered  | No Charge               |      | \$0.00       | \$0.00                       | Each            | Statutory            | Greyhound formerly registered<br>under the Greyhound Racing  | 393        |
| Animals classified as assistance   | No Charge               |      | \$0.00       | \$0.00                       | Each            | Statutory            | Animals classified as assistance   | 394        |

| Particulars  | Pricing<br>Policy ID   | Basis                           | 2016/17<br>Fees<br>(ex- GST)  | GST   | 2016/17 Fees<br>(inc GST)   |
|--|------------------------|---------------------------------|---|---|---|
| ssification)   |                        |                                 | (0.1 001)   |   |   |
| imals in service of State  | Statutory              | Each                            | \$0.00  | \$0.00  | No Charge   |
| lease of Animals from Pound<br>cility                                  | Third Party            | Each                            | Broken Hill<br>Pound Fee<br>Schedule  | \$0.00  | Broken Hill<br>Pound Fee<br>Schedule  |
| g Offences and Penalties   | Statutory              | Each                            | As per<br>Regulations   | \$0.00  | As per<br>Regulations   |
| sexed Dog or Cat sold by eligible<br>und or shelter - registration fee | Statutory              | Each                            | \$26.00   | \$0.00  | \$26.00   |
| and or shelter - registration ree                                      | Administr              | ration Charges                  |   |   |   |
| arch of building / development   | Cost                   | Hour or Part                    | POA   | 10%   | POA   |
| py of Building Plans (Architect  | Recovery               | Thereof<br>Each                 | POA   | 10%   | POA   |
| nsent required)<br>cal Environmental Plan (LEP)                        | Recovery               | Each                            | POA   | 10%   | POA   |
| ound copies)<br>cal Environmental Plan Maps                            | Recovery               | Each                            | POA   | 10%   | POA   |
|  | Recovery               | AL SERVICES                     |   | 20.0  |   |
| Alba   | ert Kersten Min        |                                 | Museum  |   |   |
| Alb  |                        |                                 | riascani  |   |   |
| missions - (donation box   | Cost                   | nissions                        |   |   |   |
| ailable)   | Recovery               | Each                            | No Charge   | No Charge   | No Charge   |
| ult (each)   | Cost<br>Recovery       | Each                            | \$7.27  | \$0.73  | \$8.00  |
| ncession (Pensioners, Student,<br>niors Card, Groups)                  | Cost<br>Recovery       | Each                            | \$5.45  | \$0.55  | \$6.00  |
| mily   | Cost<br>Recovery       | Each                            | \$20.00   | \$2.00  | \$22.00   |
| ach Groups   | Cost                   | Each                            | \$5.45  | \$0.55  | \$6.00  |
| Albert Ker   |                        | Minerals Museu                  | ım Membership   |   |   |
| e Year   | Cost                   | Each                            | \$30.00   | \$3.00  | \$33.00   |
| mily Membership  | Recovery<br>Cost       | Each                            | \$50.00   | \$5.00  | \$55.00   |
| udent and Concession   | Recovery<br>Cost       | Each                            | \$20.00   | \$2.00  | \$22.00   |
|  | Recovery               | re Fees                         | 4=0.00  | 42.00   | Ţ.L.I.G   |
| pert Kersten Mining & Minerals   | Cost                   |                                 | #111 92   | ¢11.10  | ¢122.00   |
| seum – Exhibition Hall   | Recovery               | Day                             | \$111.82  | \$11.18   | \$123.00  |
| missions - (donation box   | Community              | egional Art Gal                 |   | ı   |   |
| ailable)   | Services               | Each                            | No Charge   | No Charge   | No Charge   |
| Me   | mbership (Frie         | nds of the Art                  | Gallery)  |   |   |
| e Year   | Cost<br>Recovery       | Each                            | \$30.00   | \$3.00  | \$33.00   |
| mily Membership  | Cost<br>Recovery       | Year                            | \$50.00   | \$5.00  | \$55.00   |
| udent and Concession   | Cost<br>Recovery       | Year                            | \$20.00   | \$2.00  | \$22.00   |
|  | The Pro Hart           | Outback Art Pr                  | ize   |   |   |
| try Fee  | Community<br>Services  | Entry                           | \$31.82   | \$3.18  | \$35.00   |
|  |                        | re Fees                         |   |   |   |
| llery for Photographic Sessions<br>uring business hours)               | Cost                   | Each                            | \$93.64   | \$9.36  | \$103.00  |
| ano Hire   | Recovery Cost Recovery | Each                            | \$56.36   | \$5.64  | \$62.00   |
| lists Chad Community Crowns  | Cost                   | Davi                            | \$56.36 plus<br>\$10.00 per   | 100/  | \$62.00 plus  |
| tists Shed – Community Groups  | Recovery               | Day                             | hour  | 10%   | \$11.00 per hour  |
| tists Shed – Cost Recovery<br>siness                                   | Cost<br>Recovery       | Day                             | \$140.00 plus<br>\$23.64 per<br>hour  | 10%   | \$154.00 plus<br>\$26.00 per hour   |
| air Hire – Per Chair   | Cost<br>Recovery       | Each                            | \$1.82  | \$0.18  | \$2.00  |
| bles - Per Table   | Cost<br>Recovery       | Each                            | \$9.09  | \$0.91  | \$10.00   |
| n, Crockery and Cutlery  | Cost<br>Recovery       | Each                            | \$28.18   | \$2.82  | \$31.00   |
| llery Hire (minimum of four  | Cost                   | Per Hour                        | \$109.09  | \$10.91   | \$120.00  |
|  |                        | of Artwork                      |   |   |   |
| mmission on Sale of Artwork  | Market Price           | Artwork                         | 30%   | 10%   | 33%   |
| stage on Artwork Freight   | Cost                   |                                 |   |   | Actual Cost   |
|  |                        | on Sale of Artwork Market Price | Sale of Artwork  on Sale of Artwork  Market Price Artwork  Artwork Freight Cost Artwork | Sale of Artwork  on Sale of Artwork  Market Price Artwork 30%  Artwork Freight Cost Artwork Artwal Cost | Sale of Artwork  on Sale of Artwork  Market Price Artwork 30% 10%  Artwork Freight Cost Artwork Artwork Freight 10% |

| Item<br>No    | Particulars   | Pricing<br>Policy ID  | Basis   | 2016/17<br>Fees<br>(ex- GST)   | GST  | 2016/17 Fees<br>(inc GST)   |
|---------------|---|---|---|--|--|---|
| Re            | eproduction of Artists' Work (NB: Tw  |   | roduction are<br>allery)  | to be forwarded  | to Broken Hill   | Regional Art  |
| 427           | Colour Digital image  | Cost<br>Recovery  | Each  | Actual Cost  | 10%  | Actual Cost   |
| 428           | Commercial Use  | Cost<br>Recovery  | Each  | Actual Cost  | 10%  | Actual Cost   |
|               |   |   | ual Equipment   |  |  |   |
| 429           | Use of Audio Visual Equipment   | Cost<br>Recovery  | Each  | \$81.82  | \$8.18   | \$90.00   |
|               |   |   | ns and Events   |  |  |   |
| 430           | Commercial Exhibitions  | Cost  | Each  | Commission   | 10%  | Commission on   |
| 431           | Artists Lectures  | Recovery<br>Cost  | Each  | on Sales<br>POA  | 10%  | Sales   |
| 432           | Workshops   | Recovery<br>Cost  | Each  | POA  | 10%  | POA   |
|               |   | Recovery<br>Cost  |   |  |  |   |
| 433           | Music Events  | Recovery<br>Cost  | Each  | POA  | 10%  | POA   |
| 434           | Film Events   | Recovery  | Each  | POA  | 10%  | POA   |
| 435           | Award Presentation and Events   | Recovery  | Each  | POA  | 10%  | POA   |
|               |   | WASTE N   | MANAGEMENT  |  |  |   |
|               |   | Wast  | e Services  |  |  |   |
| 436           | Chemical Toilet – S502 Annual Fee<br>(domestic entitled to one pump<br>service / month)   | Cost<br>Recovery  | Year  | \$1,165.45   | \$116.55   | \$1,282.00  |
| 437           | Chemical Toilet – Special Pump Out<br>Services  | Cost<br>Recovery  | Each  | \$98.18  | \$9.82   | \$108.00  |
| 438           | Use of Machinery and Labour for excavation, stockpiling and providing cover   | Cost<br>Recovery  | Hour  | \$300.00   | \$30.00  | \$330.00  |
| 439           | Broken Hill Hospital – (GWAHS) –<br>Disposal up to 70 x 10ltre bags   | Cost<br>Recovery  | Week  | \$260.00   | \$26.00  | \$286.00  |
| 440           | Broken Hill Hospital – (GWAHS) –<br>Disposal each additional 10 bags or<br>part thereof   | Cost<br>Recovery  | Week  | \$58.18  | \$5.82   | \$64.00   |
| 441           | Disposal* – Commercial / Large<br>volumes of general waste / bulky<br>industrial / mining waste (sample<br>test results may be required)  | Cost<br>Recovery  | Cubic<br>Metre  | Mixed Waste<br>Unsorted<br>\$24.55/m3,<br>Mixed Waste<br>Sorted<br>\$16.36/m3        | 10%  | Mixed Waste<br>Unsorted<br>\$27.00/m3.<br>Mixed Waste<br>Sorted<br>\$18.00/m3       |
| 442           | Disposal* – Commercial / Large<br>volumes of general waste / bulky<br>industrial / mining waste (sample<br>test results may be required)  | Cost<br>Recovery  | Tonne   | Mixed Waste<br>Unsorted<br>\$45.45/Tonne<br>, Mixed Waste<br>Sorted<br>\$29.09/Tonne | 10%  | Mixed Waste<br>Unsorted<br>\$50.00/Tonne,<br>Mixed Waste<br>Sorted<br>\$32.00/Tonne |
| entir<br>weig | :: SORTED Waste loads will be accepte load is considered to be sorted intibridge and ALL materials are then landfill must NOT contain any INTED Mixed Waste loads will be corycling, reprocessing or re-use on ar Disposal - Clean rubble or material suitable for cover or recycling | o separate cate<br>dropped off to<br>green waste, i<br>sidered 'unsor<br>rival at the we<br>Community<br>Services | egories for rec<br>the correct re<br>ecyclables, ca<br>ted' where 90° | ycling, reprocess<br>cycling areas/bay<br>rdboard, scrap m<br>% or more of the       | ing or re-use of the sorted of | on arrival at the<br>component for<br>etc.<br>been separated                        |
| 444           | Tyre Disposal** – Passenger Vehicle<br>/ Motorcycle / Scooter   | Cost<br>Recovery  | Each  | \$2.73   | \$0.27   | \$3.00  |
| 445           | Tyre Disposal** - Light Truck   | Cost<br>Recovery  | Each  | \$3.64   | \$0.36   | \$4.00  |
| 446           | Tyre Disposal** - Truck   | Cost<br>Recovery  | Each  | \$4.55   | \$0.45   | \$5.00  |
| 447           | Tyre Disposal** - Bulk Tyres (20 tyres or more, minimum weight charge of 200kg)   | Cost<br>Recovery  | Tonne   | \$163.64   | \$16.36  | \$180.00  |
|               | , <u> </u>  | oader, Tractor  | or Mining Tyre  | s will be accepte  | ed.  |   |
| 448           | Disposal – waste from outside   | Cost  | Cubic   | \$63.64  | \$6.36   | \$70.00   |
| 449           | Broken Hill LG Area Disposal – Contaminated Waste   | Recovery<br>Cost  | Metre<br>Tonne  | \$145.45   | \$14.55  | \$160.00  |
| 450           | (e.g. asbestos / hazardous material)  Disposal – Contaminated Waste   | Recovery  | Cubic   | <u>'</u>   | · ·  | \$431.00  |
| 730           | (e.g. asbestos / hazardous material)  | Recovery  | Metre   | \$391.82   | \$39.18  | \$431.00  |
|               |   |   | nnot be dispos  | sed of in Broken I   | HIII.  |   |
|               | Garbage Removal – Domestic<br>Administration Fee s496<br>Garbage Removal – Domestic Per   | Cost<br>Recovery<br>Cost  | Year  | \$43.00  | \$0.00   | \$43.00   |
| 451           |   |   | Year  | \$252.00   | \$0.00   | \$252.00  |
| 451<br>452    | Bin<br>s502   | Recovery  |   |  |  |   |
|               | Bin<br>s502<br>Garbage Removal – Commercial<br>Three MGB'S  | Cost<br>Recovery  | Year  | \$374.00   | \$0.00   | \$374.00  |
| 452           | Bin<br>s502<br>Garbage Removal – Commercial   | Cost  | Year<br>Year  | \$374.00<br>\$343.00   | \$0.00<br>\$0.00   | \$374.00<br>\$343.00  |

| Item<br>No | Particulars   | Pricing<br>Policy ID         | Basis           | 2016/17<br>Fees<br>(ex- GST) | GST              | 2016/17 Fees<br>(inc GST) |
|------------|---|------------------------------|-----------------|------------------------------|------------------|---------------------------|
| 456        | Garbage Removal – Commercial (additional MGB)   | Cost<br>Recovery             | Year            | \$131.00                     | \$0.00           | \$131.00                  |
| 457        | Trade Waste Lease (per bin) Plus<br>Trade Waste Service Fee   | Cost<br>Recovery             | Year            | \$524.55                     | \$52.45          | \$577.00                  |
| 458        | Trade Waste – Trade Waste Service   | Cost                         | Service         | \$42.73                      | \$4.27           | \$47.00                   |
| 459        | Fee (Single Bin) – 1.5m3  Trade Waste – Trade Waste Service Fee (Single Bin) – 2.0m3  | Recovery<br>Cost<br>Recovery | Service         | \$45.45                      | \$4.55           | \$50.00                   |
| 460        | Trade Waste - Trade Waste Service   | Cost                         | Service         | \$48.18                      | \$4.82           | \$53.00                   |
| 461        | Fee (Single Bin) – 3.0m3  Trade Waste – Trade Waste Service   | Recovery<br>Cost             | Service         | \$39.09                      | \$3.91           | \$43.00                   |
| 462        | Fee (Multiple Bins) – 1.5m3  Trade Waste – Trade Waste Service  | Recovery<br>Cost             | Service         |                              |                  |                           |
| 463        | Fee (Multiple Bins) – 2.0m3  Trade Waste - Trade Waste Service  | Recovery<br>Cost             | Service         | \$42.73<br>\$45.45           | \$4.27<br>\$4.55 | \$47.00<br>\$50.00        |
|            | Fee (Multiple Bins) – 3.0m3<br>Special Trade Waste Service –  | Recovery                     |                 |                              | ,                | 1777                      |
| 464        | Single Bin Hire Rate per week or part thereof   | Recovery                     | Service         | \$163.64                     | \$16.36          | \$180.00                  |
| 465        | Special Trade Waste Service –<br>Single Bin Hire Rate per month or<br>part thereof  | Cost<br>Recovery             | Service         | \$213.64                     | \$21.36          | \$235.00                  |
| 466        | Special Trade Waste Service –<br>Single Bin Service Rate – Per<br>Service   | Cost<br>Recovery             | Service         | \$48.18                      | \$4.82           | \$53.00                   |
| 467        | Special Trade Waste Service-<br>Cleaning<br>Fee Per Bin   | Cost<br>Recovery             | Service         | \$57.27                      | \$5.73           | \$63.00                   |
| 468        | Green Waste (delivered to the landfill)   | Community<br>Services        | Service         | No Charge                    | \$0.00           | No Charge                 |
| 469        | Recyclables – Aluminium Cans /<br>Glass Bottles / Pater and Cardboard<br>/ White Goods / e-wast (delivered<br>to the landfill)              | Community<br>Services        | Service         | No Charge                    | \$0.00           | No Charge                 |
| 470        | Household Waste (under 1 tonne /<br>per load) (delivered to the landfill)   | Community<br>Services        | Services        | No Charge                    | \$0.00           | No Charge                 |
| 471        | Major - Community Events (St Pats,<br>Ag-Fair, etc.) including supply and<br>servicing of up to 10 dumper bins<br>and up to 100 MGB's       | Cost<br>Recovery             | Service         | \$2,727.27                   | \$272.73         | \$3,000.00                |
| 472        | Cardboard Collection / Additional<br>Service / Per service (600 litre bin)  | Cost<br>Recovery             | Service         | \$27.27                      | \$2.73           | \$30.00                   |
| 473        | Other Community Events including<br>provision of MGB's and Dumper Bins  | Cost<br>Recovery             | Service         | By<br>Quotation              | 10%              | By Quotation              |
| 474        | Sewerage / Sludge Grease trap<br>Waste / Mud (prior arrangement<br>only)  | Cost<br>Recovery             | Tonne           | \$19.09                      | \$1.91           | \$21.00                   |
| 475        | Garden Organics Green Bio Insert<br>MGB Replacement Charge(for loss<br>or damage by ratepayer), including<br>delivery - complete unit       | Cost<br>Recovery             | Service         | \$59.09                      | \$5.91           | \$65.00                   |
| 476        | MGB Replacement Charge(for loss<br>or damage by ratepayer), including<br>delivery - complete unit   | Cost<br>Recovery             | Service         | \$56.36                      | \$5.64           | \$62.00                   |
| 477        | Paper Shredding - Hourly Rate   | Cost<br>Recovery             | Service         | \$92.73                      | \$9.27           | \$102.00                  |
| 478        | Trade Waste - Mobile Garbage Bins<br>(MGB's) only available when<br>commercial service is not a viable<br>option. Collection is weekly only | Cost<br>Recovery             | Service         | \$6.36                       | \$0.64           | \$7.00                    |
| 479        | Trade Waste - Service Fee<br>(Cardboard collection) - 2m3   | Cost<br>Recovery             | Service         | \$36.36                      | \$3.64           | \$40.00                   |
| 480        | Trade Waste - Service Fee<br>(Cardboard collection) - 3m3   | Cost<br>Recovery             | Service         | \$39.09                      | \$3.91           | \$43.00                   |
| 481        | Minor - Community Events including<br>supply and servicing of a maximum<br>of 5 dumper bins and 50 MGB's                                    | Cost<br>Recovery             | Service         | \$1,631.82                   | \$163.18         | \$1,795.00                |
| 482        | Vehicle Tare Weight (Ticket with weight supplied)   | Cost<br>Recovery             | Service         | \$18.18                      | \$1.82           | \$20.00                   |
| 483        | Disposal – waste from outside<br>Broken Hill LG Area  | Cost<br>Recovery             | Cubic Metre     | \$80.91                      | \$8.09           | \$89.00                   |
|            |   |                              | 4- OUR LEAD     | ERSHIP                       |                  |                           |
|            |   |                              | AND ADMINIS     |                              |                  |                           |
|            | Access to Informa   | ation. Governn               | nent Informatio | on (Public Access            | s) Act           |                           |
|            | С   | harges – Form                | al Access Appli | cation                       |                  |                           |
| 484        | Access to Information – Application<br>Fee  | Statutory                    | Each            | \$30.00                      | \$0.00           | \$30.00                   |
| 485        | Access to Information – Processing<br>Fee   | Statutory                    | Hour            | \$30.00                      | \$0.00           | \$30.00                   |
| 486        | Access to Information – Processing<br>Fee (non personal Affairs)  | Statutory                    | Each            | \$30.00                      | \$0.00           | \$30.00                   |
| 487        | Access to Information – Advance<br>Deposit of Processing Fee  | Statutory                    | Each            | Up to 50% of estimated       | \$0.00           | Up to 50% of estimated    |
| 107        | (requested where Council estimates<br>processing fees will be significant   |                              |                 | processing fee               |                  | processing fee            |

Attachment 2

2016-2017

|      |  | Policy ID        | Basis                              | Fees<br>(ex- GST)                 | GST          | 2016/17 Fee<br>(inc GST)      |
|------|--|------------------|------------------------------------|-----------------------------------|--------------|-------------------------------|
|      | Review   |                  |                                    | (300 300)                         |              |                               |
| 489  | Amendment of Records   | Statutory        | Each                               | No charge                         | No Charge    | No charge                     |
| Note | : Reductions as provided Sections 6  |                  |                                    |                                   | vanced Depos | its as provided               |
|      | Facsimi  |                  | of the GIPA Ac<br>r, Printer and S |                                   |              |                               |
| 490  | Fax Received   | Cost             | Page                               | \$0.91                            | \$0.09       | \$1.00                        |
| 491  | Fax Sent (first page)  | Recovery<br>Cost | Per Page                           | \$1.82                            | \$0.18       | \$2.00                        |
|      |  | Recovery<br>Cost | -                                  |                                   |              |                               |
| 492  | Fax Sent (subsequent page)  Photocopying Fee: A4 – Black and   | Recovery<br>Cost | Per Page                           | \$0.91                            | \$0.09       | \$1.00                        |
| 493  | White  | Recovery         | Page                               | \$0.91                            | \$0.09       | \$1.00                        |
| 494  | Photocopying Fee: A4 – Colour  | Cost<br>Recovery | Page                               | \$1.82                            | \$0.18       | \$2.00                        |
| 495  | Photocopying Fee: A3 - Black and White   | Cost<br>Recovery | Page                               | \$2.73                            | \$0.27       | \$3.00                        |
| 496  | Photocopying Fee: A3 - Colour  | Cost<br>Recovery | Page                               | \$3.64                            | \$0.36       | \$4.00                        |
| 497  | Printing Fee: A4 – Black and White   | Cost<br>Recovery | Page                               | \$0.91                            | \$0.09       | \$1.00                        |
| 498  | Printing Fee: A4 - Colour  | Cost<br>Recovery | Page                               | \$1.82                            | \$0.18       | \$2.00                        |
| 499  | Printing Fee: A3 - Black and White   | Cost             | Page                               | \$2.73                            | \$0.27       | \$3.00                        |
| 500  | Printing Fee: A3 - Colour  | Cost             | Page                               | \$3.64                            | \$0.36       | \$4.00                        |
| 501  | Printing Fee: Micro Film   | Recovery<br>Cost | Page                               | \$1.82                            | \$0.18       | \$2.00                        |
| 502  |  | Recovery<br>Cost |                                    | \$0.91                            | \$0.09       | \$1.00                        |
| 302  | Scanning Fee   | Recovery         | Page                               | \$0.91                            | \$0.09       | \$1.00                        |
|      |  |                  | AL SERVICES                        |                                   |              |                               |
|      | Supply copy Tax Invoice / Rates  | Cost             | ount Fees                          |                                   | I            |                               |
| 503  | Notice National Invoice / Rates  | Recovery         | Each                               | \$9.09                            | \$0.91       | \$10.00                       |
|      |  | Rates (          | (Properties)                       |                                   |              |                               |
| 504  | Section 603 Certificate<br>(additional to normal fee)  | Statutory        | Each                               | \$75.00                           | \$0.00       | \$75.00                       |
| 505  | Section 603 Certificate – Urgent Fee<br>(additional to normal fee)   | Cost<br>Recovery | Each                               | POA                               | \$0.00       | POA                           |
| 506  | Search Fee – Searching of old records for ownership / location of land for personal records (min ½ charge)             | Cost<br>Recovery | Hour                               | POA                               | 10%          | POA                           |
| 507  | Enquiry – Search of Rights of Way<br>(and ownership of old records and<br>addition to Search Fee)                      | Cost<br>Recovery | Each                               | \$72.73 plus<br>LPI Search<br>Fee | 10%          | \$80.00 plus LF<br>Search Fee |
| 508  | Property Search with printouts –<br>Solicitor / Financial Institution<br>(includes e-mailing or faxing of<br>document) | Cost<br>Recovery | Each                               | POA                               | 10%          | POA                           |
| 509  | Interest on Unpaid Rates and<br>Charges  | Statutory        | Year                               | 8.00%                             | \$0.00       | 8.00%                         |
| 510  | Refund on Rates Overpayment<br>(where Council is not the cause for<br>the credit balance on an<br>assessment)          | Cost<br>Recovery | Each                               | \$15.00                           | \$0.00       | \$15.00                       |
| 511  | Payment Dishonour Fee - direct debit   | Cost<br>Recovery | Each                               | \$15.00                           | \$0.00       | \$15.00                       |
| 512  | Payment Dishonour Fee - Australia  | Cost             | Each                               | \$25.00                           | \$0.00       | \$25.00                       |
| 513  | Post Payment Dishonour Fee - cheque  | Recovery<br>Cost | Each                               | \$15.00                           | \$0.00       | \$15.00                       |
| 514  | Administration Fee for Sale of Land  | Recovery<br>Cost | Each                               | \$454.55                          | \$45.45      | \$500.00                      |
|      | for Unpaid Rates   | Recovery<br>Cost |                                    |                                   |              | -                             |
| 515  | Debt Recovery  | Recovery         | Each                               | Actual Cost                       | 0%           | Actual Cost                   |
|      | Ground Floor Meeting Room – Full   | Cost             | re Fees                            |                                   |              |                               |
| 516  | Day  | Recovery         | Day                                | POA                               | 10%          | POA                           |
| 517  | Ground Floor Meeting Room –<br>Cancellation Fee (within 5 days'<br>notice)   | Cost<br>Recovery | Event                              | POA                               | 10%          | POA                           |
| 518  | Council Chambers – Full Day  | Cost<br>Recovery | Day                                | POA                               | 10%          | POA                           |
| 519  | Council Chambers - Cancellation<br>Fee<br>(within 5 days' notice)  | Cost<br>Recovery | Each                               | POA                               | 10%          | POA                           |
| 520  | Additional Service surcharge<br>(Meeting room / Council Chambers)<br>(additional to Hire Fee)                          | Cost<br>Recovery | Each                               | POA                               | 10%          | POA                           |

| Item<br>No | Particulars   | Pricing<br>Policy ID    | Basis   | 2016/17<br>Fees<br>(ex- GST)  | GST    | 2016/17 Fees<br>(inc GST)   |
|------------|---|-------------------------|---|---|--------|---|
| 521        | Subpoenas – research and supply of information  | Cost<br>Recovery        | Each  | Actual Cost   | 10%    | Actual Cost   |
| 522        | Summons   | Cost<br>Recovery        | Each  | Actual Cost   | 10%    | Actual Cost   |
|            |   | YMCA FEES               | AND CHARGE  | S   |        |   |
|            | BROI  | (EN HILL REGI           | ONAL AQUATIO                                      | CENTRE  |        |   |
|            |   | Admis                   | ssion Fees  |   |        |   |
|            |   | Recreatio               | nal Swimming                                      |   |        |   |
| 523        | Persons aged 4 and over   | Third Party             | Each  | \$3.64  | \$0.36 | \$4.00  |
| 524        | Agua Aerobics Casual Visit  | Third Party             | Each  | \$7.27  | \$0.73 | \$8.00  |
| 525        | Aqua Aerobics Casual Visit  | Third Party             | Each  | \$6.36  | \$0.73 | \$7.00  |
| 323        | Children aged 3 and under (must be  | Tilliu Party            | Eacii   | \$6.30  | \$0.04 | \$7.00  |
| 526        | accompanied by a responsible adult)   | Third Party             | Each<br>Five                                      | No Charge   | \$0.00 | No Charge   |
| 527        | Family Swim   | Third Party             | Members Of<br>The Family                          | \$14.55   | \$1.45 | \$16.00   |
| 528        | School Carnival Entry   | Third Party             | Each  | \$3.64  | \$0.36 | \$4.00  |
| 529        | Spectator   | Third Party             | Each  | \$1.82  | \$0.18 | \$2.00  |
| 530        | School PE Casual Visit  | Third Party             | Each  | \$2.73  | \$0.27 | \$3.00  |
| 531        | School Swimming Lessons (YMCA)  | Third Party             | Each  | \$6.36  | \$0.64 | \$7.00  |
| 532        | YMCA Swimming Lessons (Group)   | Third Party             | Each  | \$11.82   | \$1.18 | \$13.00   |
| 533        | YMCA Swimming Lessons (Cost<br>Recovery)  | Third Party             | Each  | \$31.82   | \$3.18 | \$35.00   |
| 534        | Health Club Adult Visit   | Third Party             | Each  | \$14.55   | \$1.45 | \$16.00   |
| 535        | Health Club Pensioner Visit   | Third Party             | Each  | \$10.91   | \$1.09 | \$12.00   |
| 536        | Group Fitness Class Casual  | Third Party             | Each  | \$12.73   | \$1.27 | \$14.00   |
| 537        | Water Slide / Inflatable (Public Use)   | Third Party             | Each  | No Charge   | \$0.00 | No Charge   |
|            |   | Aquatic                 | Membership  |   |        |   |
| 538        | Multi x 10  | Third Party             | 10  | \$35.45   | \$3.55 | \$39.00   |
| 539        | Multi x 20  | Third Party             | 20  | \$67.27   | \$6.73 | \$74.00   |
| 540        | Multi x 10 - Concession   | Third Party             | 10  | \$31.82   | \$3.18 | \$35.00   |
| 541        | Multi x 20 - Concession   | Third Party             | 20  | \$56.36   | \$5.64 | \$62.00   |
| 542        | Free Day - Australia Day  | Third Party             | Each  | No Charge   | \$0.00 | No Charge   |
|            |   | Hire Fees an            | d Other Charge                                    | es  |        |   |
| 543        | Swimming Club Exclusive Use -<br>Lane allocation approved by prior<br>arrangement   | Third Party             | Month   | \$32.73   | \$3.27 | \$36.00   |
| 544        | Lane Hire 25m or 50m Pool (plus<br>Entry Fee)   | Third Party             | Hour  | \$23.64   | \$2.36 | \$26.00   |
| 545        | School Programs (by prior arrangement during school hours)  | Third Party             | Additional<br>Lane Hire<br>Fee After<br>The First | No charge for<br>First Lane.<br>Fee applies to<br>additional<br>lane only | 10%    | No charge for<br>First Lane. Fee<br>applies to<br>additional lane<br>only |
| 546        | Water slide - Public Use  | Third Party             | Each  | No Charge   | \$0.00 | No Charge   |
| 547        | Water Slide - Exclusive Use - by prior arrangement, minimum hire of two hours   | Third Party             | Hour  | \$200.00 first<br>hour and<br>\$100.00 for<br>each<br>additional<br>hour  | \$0.00 | \$200.00 first<br>hour and<br>\$100.00 for<br>each additional<br>hour     |
|            |   |                         |   | \$200.00 first<br>hour (includes  |        | \$200.00 first<br>hour (includes  |
| 548        | Buccaneer   | Third Party             | Hour  | setup) and<br>\$100.00 for<br>each<br>additional<br>hour                  | \$0.00 | setup) and<br>\$100.00 for<br>each additional<br>hour                     |
| 548        | Carnivals - Swimming Club (25m or 50m pool) - does not include Entry Fee  | Third Party Third Party | Hour<br>Per Day                                   | \$100.00 for<br>each<br>additional  | \$0.00 | \$100.00 for each additional  |
|            | Carnivals - Swimming Club (25m or 50m pool) - does not include Entry Fee Carnivals - Schools (25m or 50m pool) during school hours - does | ,                       |   | \$100.00 for<br>each<br>additional<br>hour                                |        | \$100.00 for<br>each additional<br>hour                                   |
| 549        | Carnivals - Swimming Club (25m or 50m pool) - does not include Entry Fee Carnivals - Schools (25m or 50m                                  | Third Party             | Per Day   | \$100.00 for<br>each<br>additional<br>hour<br>No Charge                   | \$0.00 | \$100.00 for<br>each additional<br>hour                                   |

| Item<br>No | Particulars  | Pricing<br>Policy ID | Basis                                     | 2016/17<br>Fees<br>(ex- GST) | GST     | 2016/17 Fees<br>(inc GST) |
|------------|--|----------------------|---|------------------------------|---------|---------------------------|
| 552        | Learn to Swim Program (Cost<br>Recovery operators) - prior<br>arrangement  | Third Party          | Applicable<br>Lane Hire                   | \$32.73                      | \$3.27  | \$36.00                   |
| 553        | Hydrotherapy Pool - exclusive use,<br>does not include Entry Fee   | Third Party          | Session (30<br>Minute) Or<br>Part Thereof | \$37.27                      | \$3.73  | \$41.00                   |
| 554        | Hydrotherapy Pool Booking Fee - by<br>prior arrangement, does not include<br>Entry Fee, maximum 15 people<br>(nominated session times) | Third Party          | Session (30<br>Minute) Or<br>Part Thereof | \$3.64                       | \$0.36  | \$4.00                    |
| 555        | Exclusive Use of 25m Pool - by prior arrangement, does not include Entry Fee   | Third Party          | Hour                                      | \$95.45                      | \$9.55  | \$105.00                  |
| 556        | Exclusive Use of 50m Pool - by prior arrangement, does not include Entry Fee   | Third Party          | Hour                                      | \$145.45                     | \$14.55 | \$160.00                  |
| 557        | Exclusive Use of Toddler / Program<br>Pool - by prior arrangement, does<br>not include Entry Fee                                       | Third Party          | Hour                                      | \$81.82                      | \$8.18  | \$90.00                   |

#### ORDINARY MEETING OF THE COUNCIL

April 12, 2016

# BROKEN HILL CITY COUNCIL REPORT NO. 67/16

SUBJECT: BROKEN HILL CITY COUNCIL DRAFT LONG TERM FINANCIAL PLAN 2017/2026 REVIEW 15/142

# **Recommendation**

That Broken Hill City Council Report No. 67/16 dated April 12, 2016, be received.

That Council endorse the Draft Long Term Financial Plan 2017 -2026 for public exhibition.

That the Draft Long Term Financial Plan 2017 -2026 be place on public display for 28 days in accordance with legislation.

# **Executive Summary:**

Broken Hill City Council faces a number of challenges in terms of financial sustainability.

Population decline is a major driver of this challenge as it puts pressure on the affordability of services by the ratepayers. In the 1950's, Broken Hill had a population of over 35,000 and a strong economic profile due to the mining industry. Today our population is projected to be approximately 19,000. Approximately 1,500 unoccupied houses exist within Broken Hill, and with it, public infrastructure to cater for this absent population. Our population has declined, and whilst some changes have occurred over the years, essentially we are still trying to maintain our assets at the same level.

Our lack of funding to do this has meant our public infrastructure has not been adequately maintained or renewed and Council does not have the funding to address this issue. Given the lack of funding for the current infrastructure, there is no flexibility to consider new infrastructure.

Council currently operates on an annual income of just over \$30 million, with a substantial percentage being derived from government grants which cannot be guaranteed into the future.

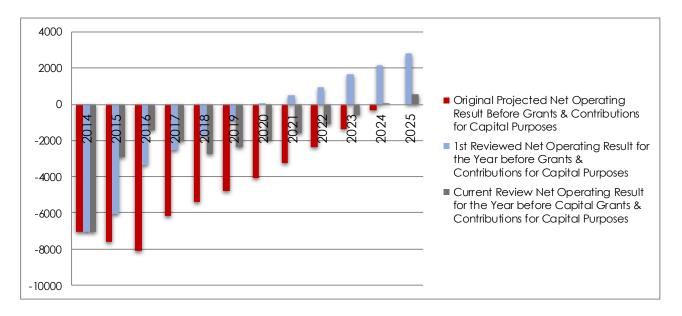
In 2013, the Division of Local Government appointed New South Wales Treasury Corporation (TCorp) to undertake an assessment of the financial sustainability of all New South Wales Councils. The report by TCorp, which considered both historic financial information and a 10 year financial forecast, determined Broken Hill City Council to be in a very unstable financial position and unsustainable.

In order to continue to meet the needs of current and future residents of Broken Hill, the Council must address financial sustainability. On 25 June 2014, Council endorsed a Balanced Scenario Long Term Financial Plan to ensure financial sustainability and strengthen Council to serve the community of Broken Hill into the future.

This Long Term Financial Plan has now been reviewed to incorporate strategies to reduce expenditure that have been implemented over the past year and also recognises the impact

that the change in the accounting standards in 2015 regarding the treatment of residual values has had on Councils bottom line.

The chart below demonstrates the improvement in Councils financial position, showing that although Council will not reach a breakeven point until 2024 there will be no need to burden the rate payer with above rate peg rate increases as was previously planned for.



# Report:

A Long Term Financial Plan (LTFP) is one of the three key Resourcing Strategies required by the NSW Integrated Planning & Reporting legislation.

Local Government operations are vital to its community, and it is important stakeholders can understand the financial implications arising from its Community Strategic Plan, Delivery Program and annual Operational Plan.

A long term financial plan provides a framework in which a council can assess its revenue building capacity to meet the activities and level of services outlined in its Community Strategic Plan. It also:

- establishes greater transparency and accountability of council to the community;
- provides an opportunity for early identification of financial issues and any likely impacts in the longer term;
- provides a mechanism to
  - solve financial problems as a whole;
  - see how various plans fit together
  - o understand the impact of some decisions on other plans or strategies;
- provides a means of measuring council's success in implementing strategies; and,
- confirms that council can remain financially sustainable in the longer term.

#### The LTFP includes:

- projected income and expenditure
- balance sheet
- · cash flow statement
- planning assumptions used to develop the plan
- sensitivity analysis highlight factors most likely to affect the plan
- financial modelling for different scenarios
- · methods of monitoring financial performance

The LTFP contains a core set of assumptions. These assumptions are based on CPI forecasts, interest rate expectations, employee award increases, loan repayment schedules, other special income and costs.

On 25 June 2014, Council endorsed a Balanced Scenario Long Term Financial Plan to ensure financial sustainability and strengthen Council to serve the community of Broken Hill into the future. This plan has now been reviewed and now covers the period 2017/2026. The plan recognises Councils current and future financial capacity, to continue delivering quality services, facilities and infrastructure to the community while commencing new initiatives and projects to achieve the goals set down in the Broken Hill 2033 Community Strategic Plan.

Financial planning over a 10-year time horizon is difficult and obviously relies on a variety of assumptions that will undoubtedly change during this period. The LTFP is therefore closely monitored, and regularly revised, to reflect these changing circumstances.

The aims of Broken Hill City Council's Long Term Financial Plan are to:

- Set out the assumptions upon which Council's Financial Plans and budgets have been structured.
- Identify some Key Performance Indicators upon which Council can benchmark its financial performance.
- Set the framework so that the impact of future policy decisions can be identified.
- Evaluate the impact of future scenarios upon Council's financial position.
- Provide a basis for future informed decision making.
- Identify issues which impact upon the financial sustainability of Council including known opportunities and threats.
- Achieve a balanced budget on a funding basis over time, acknowledging that minimum service delivery and urgent asset renewal are current priorities where working fund deficits are forecast.
- Seek to reduce the current working fund deficits by reducing operating costs in real terms or expanding the revenue base of Council.

The Balanced Scenario is ambitious but achievable, affordable and significantly improves the financial position of Broken Hill City Council allowing Council to continue to meet the expectations of the community and maintain service levels.

Changes to service level expectations can change the requirement to include a rate increase, however in the absence of detailed community engagement relating to service expectations a rate increase has not been included.

It is proposed that further community engagement be carried out to discuss service level expectations and affordability to maintain or provide additional services.

There is currently a heavy reliance on the rates revenue generated from the mining sector. To minimise the risk of Council's exposure to a downturn in the local mining industry, a shift of the percentage allocation from the mining sector to the residential sector has been factored into the rating structure.

Council is exposed to considerable financial risk due to a valuation objection currently in the courts. Consideration has been given to the impact of the objection being upheld and concluded that in that event Council would seek assistance from other levels of Government to resolve the matter.

Council must develop strategies during 2016/17 to ensure the forecast efficiency gains and productivity improvements are realised and this will be monitored annually.

Broken Hill City Council remains committed to ensuring internal efficiencies are realised before considering increasing the financial burden on the community.

# **Strategic Direction:**

Delivery Program 5.2.6 - Provide efficient and effective internal services to enable Council to deliver its facilities, services and infrastructure.

Action 5.2.6.8 – Provide sound financial management

# **Relevant Legislation:**

The LTFP must contain the essential elements as outlined in the IP&R Guidelines:

- Must be used to inform the decision making during the finalisation of the Community Strategic Plan and the development of the Delivery Program.
- Must be for a minimum of 10 years
- Must be updated at least annually as part of the development of the Operational Plan, and
- Must be reviewed in detail as part of the four yearly review of the Community Strategic Plan.

The basic structure of the LTFP is outlined in the IP&R Guidelines at point 2.6 under the section on Resourcing Strategy and must include:

- Projected income and expenditure, balance sheet and cash flow statement;
- Planning assumptions used;
- Methods of monitoring financial performance;
- Sensitivity analysis;
- Financial modelling for different scenarios.

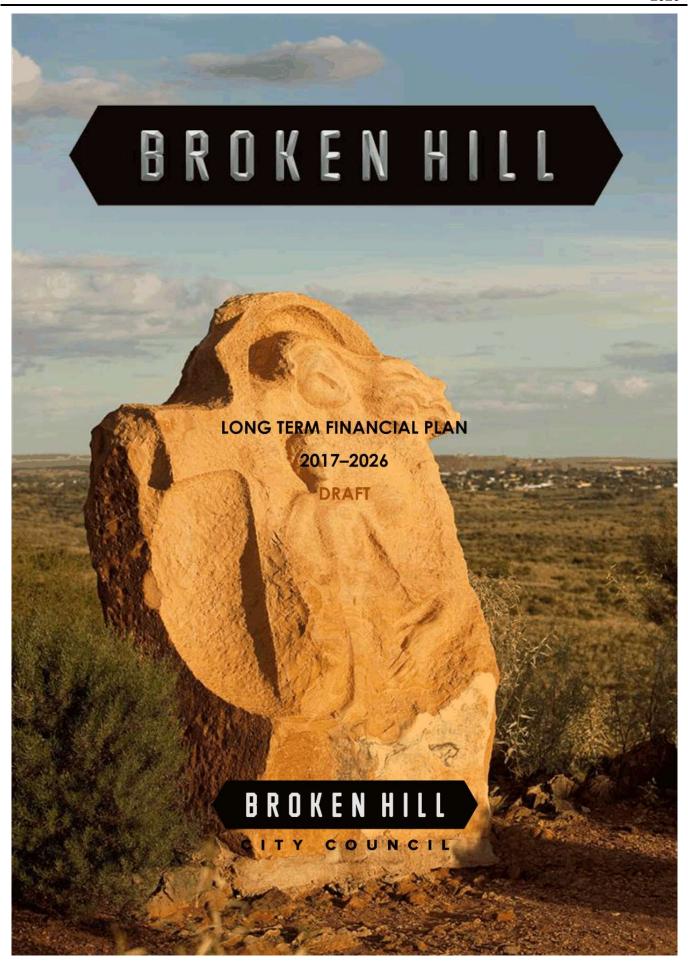
# **Financial Implications:**

A long term financial plan provides a framework in which a council can assess its revenue building capacity to meet the activities and level of services outlined in its Community Strategic Plan.

#### **Attachments**

1. Draft Long Term Financial Plan 2017-2026 22 Pages

<u>JAMES RONCON</u> GENERAL MANAGER



|                                     | QUALITY CONTROL  |                         |
|-------------------------------------|--|-------------------------|
| TRIM REFERENCES                     | D16/9364 - 15/142  |                         |
| KEY DIRECTION                       | 4 Our Leadership   |                         |
| OBJECTIVE                           | 4.2 Our Leaders make Smart   | Decision                |
| FUNCTION                            | Financial Management   |                         |
| STRATEGY                            | 4.2.1 Support leaders throug difficult decisions                                   | h the process of making |
| PHONE NUMBER                        | 08 8080 3300   |                         |
| EMAIL ADDRESS FOR<br>Enquiries only | council@brokenhill.nsw.gov.a   | <u>au</u>               |
| DATE                                | ACTION   | MINUTE NO.              |
| April 2014                          | Document Developed   | N/A                     |
| April 30, 2014                      | Public Exhibition  | 44629                   |
| April 30, 2014                      | Document Amended (re<br>Loan Borrowings for<br>Organisation Structure<br>Purposes) | 44658                   |
| June 25, 2014                       | Adopted  | 44687                   |
| April 9, 2015                       | Document reviewed  | N/A                     |
| June 13, 2015                       | Public Exhibition  | 44944                   |
| June 24, 2015                       | Adopted  | 44970                   |
| April 27, 2016                      | Document updated and endorsed by Council for Public Display                        |                         |
| NOTES                               | Images sourced from Council<br>© Copyright Broken Hill City                        | - ,                     |
| ASSOCIATED DOCUMENTS                | Operational Plan 2016/2017<br>Schedule Fees and Charges 2                          | 2016/2017               |

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# INTRODUCTION

# MESSAGE FROM THE MAYOR

Broken Hill is an iconic Australian City which has provided an incredible contribution to our country and many great memories for those who live or have lived and visited the City. It is for this reason that we need to ensure, as responsible leaders of this great City, that we are sustainable into the future.

If you look back at the history of our City, the mining industry has played a great role in the provision of employment, sporting and recreational activities as well as other subsidies and contributions for the people who live and work here. Unfortunately, while still a major employer in our City, the mining industry has contracted and with it has our population.

As a Council, we must also adjust to ensure a vibrant future, not just for this generation, but the next. As you will see when reading this plan, our financial position is weak and must be addressed. As a Council we are committed to addressing the continued financial deficits and ensuring that as a Council we are sustainable. We want you, our residents, to have confidence in our leadership and ability to make this happen.

On 25 June 2014, Council considered and adopted a new Long Term Financial Plan. This plan provided three possible scenarios for the proceeding 10 years and revealed that to continue the status quo is not an option. With cash reserves expected to be used by 2017/2018, the Base Scenario is an unsustainable one.

As a Council we also acknowledge the socio-economics of our community, we know expenses are ever increasing and what we charge needs to be affordable. Whilst increasing income to ensure financial sustainability was considered, we did not support increasing rates to cover our ongoing deficits without first making a commitment to reduce our own costs.

In what I believe was a responsible and considered decision, Council adopted the Balanced Scenario and committed to reviewing its business with a view of reducing costs and becoming more efficient as an organisation.

The past year has been a difficult one; however I am pleased to report that as a Council we have made significant progress towards our goal of financial sustainability. This progress has resulted in a revision to the balanced scenario demonstrating the extent to which our position has strengthened throughout the past twelve months.

In endorsing the reviewed balanced scenario, I am committed to continuing to ensure that our Council is operating as effectively and efficiently as possible.

The path to sustainability will require continued review and continuous improvement. We understand that this process will result in changes, but this does not have to be a bad thing, it should in fact bring benefits. In addition to internal review, we are committed to talking to the community about service levels and we will do this prior to making any decision on rate increases.

I trust that upon reading this plan, you will appreciate the financial challenge we are faced with, and I encourage you to take part in future community engagement activities as we work on creating a united and sustainable future for this great City.

Councillor Wincen Cuy MAYOR

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# OVERVIEW

A Long Term Financial Plan (LTFP) is one of the three key Resourcing Strategies required by the NSW Integrated Planning & Reporting legislation. Local Government operations are vital to its community, and it is important stakeholders can understand the financial implications arising from its Community Strategic Plan, Delivery Program and annual Operational Plan.

The Integrated Planning and Reporting Guidelines support preparation of the LTFP for Local Government in NSW issued by the Division of Local Government.

#### The LTFP includes:

- · projected income and expenditure
- balance sheet
- · cash flow statement
- planning assumptions used to develop the plan
- sensitivity analysis highlight factors most likely to affect the plan
- · financial modelling for different scenarios
- methods of monitoring financial performance

The LTFP contains a core set of assumptions. These assumptions are based on CPI forecasts, interest rate expectations, employee award increases, loan repayment schedules, other special income and costs.



Broken Hill City Council's revised Long Term Financial Plan (LTFP) covers the period 2016/17 to 2025/26. It recognises its current and future financial capacity, to continue delivering high quality services, facilities and infrastructure to the community while commencing new initiatives and projects to achieve the goals set down in the Broken Hill 2033 Community Strategic Plan.

The LTFP was first adopted 25 June 2014.

Financial planning over a 10-year time horizon is difficult and obviously relies on a variety of assumptions that will undoubtedly change during the period. The LTFP is therefore closely monitored, and regularly revised, to reflect these changing circumstances.

This revision takes into consideration a number of significant decisions which have been implemented to improve Councils financial sustainability over the past year.

A number of scenarios were considered during the development of the LTFP to demonstrate Councils sensitivity to internal and external drivers.

"The Long Term Financial Plan is the point where long-term community aspirations and goals are tested against financial realities."

DLG Manual, 2013

The aims of Broken Hill City Council's Long Term Financial Plan are to:

- Set out the assumptions upon which Council's Financial Plans and budgets have been structured.
- Identify some Key Performance
   Indicators upon which Council can benchmark its financial performance.
- Set the framework so that the impact of future policy decisions can be identified.



- Evaluate the impact of future scenarios upon Council's financial position.
- Provide a basis for future informed decision making.
- Identify issues which impact upon the financial sustainability of Council including known opportunities and threats.
- Achieve a balanced budget on a funding basis over time, acknowledging that minimum service delivery and urgent asset renewal are current priorities where working fund deficits are forecast.
- Seek to reduce the current working fund deficits by reducing operating costs in real terms or expanding the revenue base of Council.

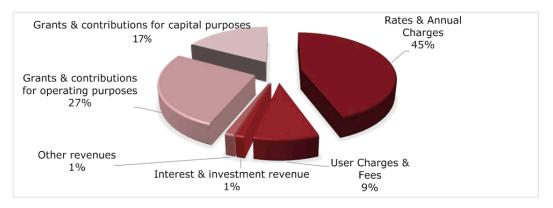


# FINANCIAL POSITION

Broken Hill City Council faces a number of challenges in terms of financial sustainability. Our Council administers the largest regional centre in the western half of New South Wales.

As per the 2012 Far West Regional Action Plan, the population of the Far West Region is projected to decrease by 25% between 2011 and 2031. As a result, the Broken Hill Local Government area's population is forecast to decrease from 18,517 in 2011 to 13,888 in 2031. This population decline puts pressure on the affordability of services by the ratepayers.

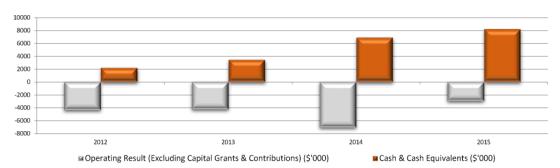
Council currently operates on an annual income of just over \$30 million, with a substantial percentage being derived from government grants which cannot be guaranteed into the future. The graph below shows sources of income:



In 2013, the Division of Local Government appointed New South Wales Treasury Corporation (TCorp) to undertake an assessment of the financial sustainability of all New South Wales Councils.

The report by Tcorp, which considered both historic financial information and a 10 year financial forecast, determined Broken Hill City Council to be in a very unstable financial position and unsustainable.

## HISTORIC FINANCIAL PERFORMANCE



Overall, the financial sustainability of Broken Hill City Council was assessed as 'Very Weak'. A rating of 'Very Weak' was given to only five (5) New South Wales Councils and can be described as follows:

- A local government with limited capacity to meet its financial commitments in the short to medium term and a very limited capacity long term.
- It has a record of reporting significant operating deficits. It is highly unlikely to
  be able to address its operating deficits, manage unforeseen financial shocks and
  any adverse changes in its business without the need for structural reform and
  major revenue and/or expense adjustments.
- The expense adjustments are likely to result in significant changes to the range of and/or quality of services offered and it may need the assistance from higher levels of government.
- · It has difficulty in managing its core business risks.

The strength of Local Government in a community is important when considering the quality of life for residents in a community.

Local Government decisions impact not only this generation but the next. In order to ensure services and infrastructure adapt to the changing needs of our generations, we must ensure our financial position and our asset management practices are strong.

Both external and internal factors impact the financial position of Council.

Our community cannot afford major revenue adjustments in the form of high rating increases for the purpose of balancing the bottom line. It is therefore important that we only spend what we can afford, what our community can afford.

It is clear that in order to continue to meet the needs of current and future residents of Broken Hill; the Council must address financial sustainability.

# OUR PROGRESS TOWARDS FINANCIAL SUSTAINABILITY

Since the adoption of the Balanced Scenario LTFP in 2014, Council has made a number of decisions that have improved our financial outlook. This section outlines some of those improvements.

# **Improving Efficiency of Council Operations**

Although operational efficiencies alone are unlikely to provide the level of additional funding required to achieve financial sustainability, there is scope to improve Council's financial position by undertaking a full review of operations. This includes reviewing the organisational structure, business systems, exploring opportunities for out-sourcing activities and improving project management capabilities.

Following an organisational review, in the 2014/2015 financial year, Council implemented a new organisational structure. This structure required significant modification to the way we administer our organisation. Productivity improvements allowing the new structure to take form have resulted in efficiencies generating over \$1.5 million in ongoing annual savings.



Staff should be commended on their contribution to this change process.

## **Improving Asset Management**

In the 2014/2015 year, Council commenced a review of plant assets. As a result of this review, Councils light vehicle fleet has been reduced by 13 vehicles or 30% of total light fleet. This is expected to generate replacement savings of approximately \$480,000 in addition to associated running costs.

Council needs to ensure that it is providing services and infrastructure that meets community needs and is within the community's ability to pay.

## **Review of Community Expectations & Service Levels**

In December 2013, Council made the decision to close aged care accommodation services provided at Shorty O'Neil Village. This decision was implemented throughout the past year and is expected to generate over \$1.5 million in ongoing annual savings.

Changes in relation to green waste processing have generated a further savings which will be directed towards waste activities.

#### **Improving Financial Control**

Improving staffing understanding and capacity, systems controls, procedures and reporting for Councils finance function has been imperative to achieve improvements in Councils financial position.

Savings have been generated throughout the year as a result of a concerted effort by staff to reduce expenditure.

A review of procurement practices has facilitated improved governance resulting in greater value for money.

Improved project management has ensured effective financial management of large projects such as the reconstruction of Federation Way.

## Increasing Income

Throughout the past year, Council has proactively sought private works including Roads and Maritime Services (RMS) contracts. Increasing our income in this area allows more effective use of Council resources, contributing to an improved financial position.

Improved capacity to bid for State and Federal funding has resulted in competitive grants being awarded to Council. This includes a \$5 million grant for the refurbishment of Councils Civic Centre that would otherwise have had to be funded by Council.

#### Cashflow Management

Close monitoring in relation to the timing of expenditure and level of cash reserves throughout the year has resulted in efficiencies generating savings. A \$1.3 million loan budgeted to be drawn down in September 2015 has been able to be delayed as a result of this.

# **Recruitment Success**

Leadership, experience and technical skills are of shortage across Local Government in general. Throughout the year, Council has been successful in attracting a number of professional staff that have commenced playing a key position in creating efficiencies and moving Council towards financial sustainability.

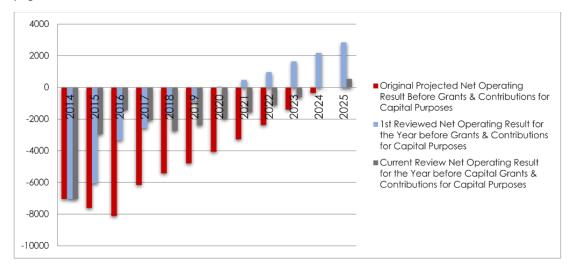
The importance of key positions within the organisational structure on the financial fortunes of a Council cannot be underestimated.

# THE BALANCED SCENARIO REVIEWED

On 25 June 2014, Council endorsed a Balanced Scenario to ensure financial sustainability and strengthen Council to serve the community of Broken Hill into the future. The Balanced Scenario incorporated organisational efficiencies, decreasing expenditure and increasing revenue to achieve a surplus operating position by the end of the plan.

As outlined in this review, significant progress has been made in relation to Councils financial position throughout 2015/2016. This has strengthened Councils financial position.

The chart below demonstrates the improvement in Councils financial position, showing that a review endorsed in June 2015 provided a breakeven point in 2020 with 4 years of above rate peg rate rises now allows Council to generate a surplus is 2024 without the need to burden rate payers with a rate increase above rate peg. This still provides a breakeven point 1 year ahead of the original plan that too was inclusive of above rate peg rises.



Due to a change in the accounting standards in 2015 regarding the treatment of residual values on non-marketable assets (such as roads) Council has had to recognise an additional 900k in depreciation per year, this is now reflected in the current years review. Had this standard been implemented in the prior two (2) plans Council would not have reached a breakeven point in 2025 in the original plan and only a breakeven point in 2023 in the first review.

Over the ten (10) year period, the improved projections from the original plan will result in an additional \$27 million for asset renewal and investment for the community. By 2025, asset expenditure and cash and investments combine to achieve a balance that would exceed asset consumption during the planning period.

The Balanced Scenario adopted 25 June 2014 decreases operating expenditure and increases rating revenue to achieve a surplus operating position by the end of the planning period.

This scenario has now been reviewed taking into account strategies implemented over the past 24 months and Council is now expected to achieve a surplus operating position in 2023/2024. This is 1 year ahead of the original plan. This positive result also means the number of years projected to require above rate peg increases of 2% has been reduced to zero years (originally 10 years, revised down to 4 years on the first review). In addition, by the end of the planning period, Council's capacity to renew assets is strong.

To achieve these results, the Balanced Scenario assumes that Council;

- 1. undertakes additional operating changes to generate productivity improvements and efficiency gains thus reducing employment costs and materials and contracts;
- undertakes service level reviews to determine the communities service needs and what they are willing to pay;
- undertakes a review of assets held and where appropriate adopts a rationalisation strategy to reduce overall operating costs;

It is assumed that a 2.0% annual efficiency gain is made for materials, contracts and other expenditure for the planning period. The Scenario assumes an underlying CPI index of 2.5% therefore the annual efficiency gain does not completely absorb the indexation.

This is an ambitious plan, requiring savings in operational expenditure and increases in revenue to contribute \$354K in financial improvement in 2018/2019 alone.

If successful, all financial indicators (with the exception of the capital expenditure ratio) improve by the end of the planning period to the point where they fall within benchmarks.

A review of asset management plans to align with updated financial projections will be undertaken over the next year to better analyse Councils asset ratios. Based upon planned asset expenditure and cash and investments, Councils available funds for asset renewals over the planning period under the balanced scenario is equal to over 100% of the rate of asset consumption via depreciation.

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|  |         |                |                    | INCOME STAT    | TEMENT         |                |                |                |                |                |                |                |
|--|---------|----------------|--------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| \$ '000  | 2015    | 2016           | 2017               | 2018           | 2019           | 2020           | 2021           | 2022           | 2023           | 2024           | 2025           | 202            |
|  | Actual  | Budget         | Proposed<br>Budget | Forecast       | Forecas        |
| Income from Continuing Operations                    |         |                |                    |                |                |                |                |                |                |                |                |                |
| Revenue:   |         |                |                    |                |                |                |                |                |                |                |                |                |
| Rates & annual charges                               | 16,129  | 16,399         | 16,699             | 17,033         | 17,442         | 17,861         | 18,290         | 18,728         | 19,178         | 19,657         | 20,149         | 20,653         |
| User charges & fees                                  | 3,717   | 3,080          | 3,472              | 3,559          | 3,648          | 3,739          | 3,832          | 3,928          | 4,026          | 4,127          | 4,230          | 4,336          |
| Interest & investment revenue                        | 434     | 395            | 446                | 395            | 441            | 534            | 625            | 755            | 906            | 1,219          | 1,418          | 1,648          |
| Other revenues                                       | 335     | 334            | 488                | 500            | 513            | 525            | 538            | 552            | 566            | 580            | 594            | 609            |
| Grants & contributions for operating purposes        | 9,496   | 9,018          | 10,043             | 9,423          | 9,611          | 9,804          | 10,000         | 10,200         | 10,404         | 10,612         | 10,824         | 11,040         |
| Grants & contributions for capital purposes          | 521     | 5,250          | 6,443              | 208            | 212            | 216            | 221            | 225            | 230            | 234            | 239            | 244            |
| Other Income:  |         |                |                    |                |                |                |                |                |                |                |                |                |
| Net gains from disposal of assets                    | -       | 1,778          | -                  | -              |                | -              | -              | -              | -              | -              | -              | 2              |
| Net share of interests in joint ventures             | -       | -              |                    | -              | = 1            |                | = 1            | 157            | 1-             |                |                | 2              |
| TOTAL INCOME FROM CONTINUING OPERATIONS              | 30,632  | 36,253         | 37,590             | 31,118         | 31,867         | 32,679         | 33,506         | 34,389         | 35,309         | 36,429         | 37,454         | 38,530         |
| Expenses from Continuing Operations                  |         |                |                    |                |                |                |                |                |                |                |                |                |
| Employee benefits & costs                            | 16,024  | 15,455         | 15.030             | 15,327         | 15,628         | 15,936         | 16,250         | 16,570         | 16.897         | 17,230         | 17,569         | 17,915         |
| Borrowing costs                                      | 416     | 459            | 394                | 410            | 324            | 283            | 239            | 209            | 188            | 168            | 152            | 38             |
| Materials & contracts                                | 6,476   | 5,937          | 6,638              | 6,623          | 6,653          | 6,683          | 6,713          | 6,743          | 6,773          | 6,804          | 6,835          | 6,865          |
| Depreciation & amortisation                          | 5,945   | 6,764          | 6,987              | 6,840          | 6,954          | 7.014          | 7,107          | 7,171          | 7,230          | 7,334          | 7,432          | 7,530          |
| Impairment   | -       | -              | -                  | -              | -              | -              | -              | -              | -              | -              |                | -              |
| Other expenses                                       | 4,166   | 4,727          | 4,472              | 4,087          | 4,105          | 4,124          | 4,142          | 4,161          | 4,180          | 4,198          | 4,217          | 4,236          |
| Net losses from disposal of assets                   | 22      | -              | -                  | -              | -              | -              | -              | -              | -              | -              | -              | -              |
| TOTAL EXPENSES FROM CONTINUING OPERATIONS            | 33,049  | 33,342         | 33,521             | 33,286         | 33,665         | 34,040         | 34,451         | 34,855         | 35,268         | 35,734         | 36,205         | 36,585         |
|  |         | 1000000        | 5000000000         | 2007/2007/2007 |                |                | 7.0000,0000    | Valve 9.000    |                | 2000000        | 99 90 90       | Maries, N      |
| OPERATING RESULT FOR THE YEAR                        | (2,417) | 2,911          | 4,069              | (2,168)        | (1,798)        | (1,361)        | (946)          | (466)          | 41             | 695            | 1,248          | 1,945          |
| GRANTS & CONTRIBUTIONS FOR CAPITAL                   |         |                |                    |                |                |                |                |                |                |                |                |                |
| PURPOSES   | (2,938) | (2,339)        | (2,374)            | (2,376)        | (2,010)        | (1,578)        | (1,166)        | (691)          | (188)          | 461            | 1,009          | 1,701          |
| Assumptions  |         | 2 .25          |                    | 2.00           |                |                | 2 127          |                | 225            | 2.525          | 10/505         |                |
| Rate Peg<br>General Index                            |         | 2.40%          | 1.80%              | 2.00%<br>2.50% | 2.40%<br>2.50% | 2.40%<br>2.50% | 2.40%<br>2.50% | 2.40%<br>2.50% | 2.40%          | 2.50%<br>2.50% | 2.50%<br>2.50% | 2.509          |
| Employee Cost Index                                  |         | 3.00%          | 3.00%              | 3.00%          | 3.00%          | 3.00%          | 3.00%          | 3.00%          | 3.00%          | 3.00%          | 3.00%          | 3.00           |
| Grant Index  |         | 2.00%          | 0.50%              | 0.50%          | 2.00%          | 2.00%          | 2.00%          | 2.00%          | 2.00%          | 2.00%          | 2.00%          | 2.00           |
| Investment Interest rate Overdue rates interest rate |         | 2.50%<br>7.50% | 3.00%<br>7.50%     | 3.00%<br>7.50% | 3.00%<br>7.80% | 3.00%          | 3.00%          | 3.00%          | 3.00%<br>8.00% | 3.50%<br>8.50% | 3.50%<br>8.50% | 3.509<br>8.509 |
| Efficiency gain on Materials & Contracts             |         | 7.0070         | 7.5076             | -2.00%         | -2.00%         | -2.00%         | -2.00%         | -2.00%         | -2.00%         | -2.00%         | -2.00%         | -2.009         |

| \$ '000  Activ  Assets  Current Assets:  Cash & cash equivalents   8,15   Investments   2,50   Inventories   8   Other   15   Non-current assets classified as 'held for sale'   - TOTAL CURRENT ASSETS   13,64   Non-Current Assets: Investments   - Investments   - Inventories   18   Investments   - Inventories   18   Investments   - Inventories   18   Inventories   18   Inventories   18   Inventories   19   Infrastructure, property, plant & equipment   236,28   Investment property   - Intangible assets   | 9,437<br>2,500<br>3,735<br>88<br>157<br>15,917<br>-<br>161<br>-<br>244,594<br>-<br>-<br>244,755<br>260,672           | 2017<br>Forecast<br>8,541<br>2,500<br>4,703<br>90<br>161<br>-<br>15,995<br>-<br>136<br>-<br>254,996<br>-<br>-<br>-<br>255,132<br>271,127 | 9,939 2,500 4,047 93 165 - 16,744 - 111 - 256,714 - 256,825 273,569                                | 2019 Forecast  12,923 2,500 4,143 95 169 - 19,829  - 257,617 - 257,703              | 2020 Forecast  15,897 2,500 4,775 97 173 - 23,442  61 - 259,001 - 259,062         | 2021 Forecast  20.183 2.500 5.094 100 177 - 28.054  - 36 - 259,966 - 260,002               | 2022 Forecast  25,143 2,500 5,127 102 182 - 33,054  - 11 - 260,847 260,858 293,912          | 29,944 2,500 5,237 105 186 - 37,972 - (14) - 262,413 - 262,399 300,371                        | 2024 Forecast  35,558 2,500 5,659 107 191 - 44,015  - 263,885 - 263,846  307,861                   | 2025 Forecast  42,078 2,500 5,905 110 196 - 50,790  - 265,348 - 265,348 316,138       | 202<br>Forecas<br>49.879<br>2,500<br>6,045<br>113<br>201<br>-<br>-<br>-<br>266,298<br>266,298 |
|--|--|--|--|---|---|--|---|---|--|---|---|
| Assets   Current Assets:   Current Assets:   S.15  | 9,437<br>2,500<br>3,735<br>88<br>157<br>-<br>15,917<br>-<br>161<br>-<br>244,594<br>-<br>-<br>-<br>244,755<br>260,672 | 8,541<br>2,500<br>4,703<br>90<br>161<br>-<br>15,995<br>-<br>136<br>-<br>254,996<br>-<br>-<br>255,132<br>271,127                          | 9,939 2,500 4,047 93 165 - 16,744 - 111 - 256,714 256,825 273,569                                  | 12,923 2,500 4,143 95 169 - 19,829 - 86 - 257,617 - 257,703                         | 15,897 2,500 4,775 97 173 - 23,442 - 61 - 259,001 259,062                         | 20,183<br>2,500<br>5,094<br>100<br>177<br>-<br>28,054<br>-<br>259,966<br>-<br>-<br>260,002 | 25,143<br>2,500<br>5,127<br>102<br>182<br>-<br>33,054<br>-<br>111<br>-<br>260,847<br>-<br>- | 29,944 2,500 5,237 105 186 - 37,972 - (14) - 262,413 262,399                                  | 35,558 2,500 5,659 107 191 - 44,015 - (39) - 263,885 263,846                                       | 42,078 2,500 5,905 110 196 - 50,790 - 265,348 - 265,348                               | 49,875<br>2,500<br>6,044<br>11;<br>20;<br>-<br>-<br>58,738<br>-<br>-<br>266,298               |
| Current Assets:         8,15           Cash & cash equivalents         8,15           Investments         2,50           Receivables         2,75           Inventories         8           Other         15           Non-current assets classified as 'held for sale'         -           TOTAL CURRENT ASSETS         13,64           Non-Current Assets:         Investments           Investments         -           Receivables         10           Investments         2           Investments accounted for using the equity method         -           Investment property         -           Intransible assets         -           TOTAL NON-CURRENT ASSETS         236,47           TOTAL ASSETS         250,11           Liabilities         -           Current Liabilities:         -           Provisions         4,12           TOTAL CURRENT LIABILITIES         7,95           Non-Current Liabilities:         -           Payables         -           Borrowings         -           Provisions         5,94           Provisions         1,64  | 2,500<br>3,735<br>88<br>157<br>-<br>15,917<br>161<br>-<br>244,594<br>-<br>-<br>244,755<br>260,672                    | 2,500<br>4,703<br>90<br>161<br>-<br>15,995<br>-<br>136<br>-<br>254,996<br>-<br>-<br>255,132  | 2,500<br>4,047<br>93<br>165<br>-<br>16,744<br>-<br>1111<br>-<br>256,714<br>-<br>256,825<br>273,569 | 2.500 4.143 95 169 - 19.829 - 86 - 257,617 257,703                                  | 2,500<br>4,775<br>97<br>173<br>-<br>23,442<br>-<br>61<br>-<br>259,001             | 2.500<br>5.094<br>100<br>177<br>-<br>28.054  | 2,500 5,127 102 182 - 33,054 - 11 - 260,847 - 240,858                                       | 2,500<br>5,237<br>105<br>186<br>-<br>37,972<br>-<br>(14)<br>-<br>262,413<br>-<br>-<br>262,399 | 2.500<br>5.659<br>107<br>191<br>-<br>44,015<br>-<br>(39)<br>-<br>263,885<br>-<br>-<br>-<br>263,846 | 2,500<br>5,905<br>110<br>196<br>-<br>50,790<br>-<br>-<br>265,348<br>-<br>-<br>265,348 | 2,500<br>6,04<br>11:<br>20<br>58,734<br>-<br>266,29(  |
| Cash & cash equivalents         8,15           Investments         2,50           Receivables         2,75           Inventories         8           Other         15           Non-current assets classified as 'held for sale'         -           TOTAL CURRENT ASSETS         13,64           Non-Current Assets:         13           Investments         -           Receivables         18           Inventories         -           Infrastructure, property, plant & equipment         236,28           Investment accounted for using the equity method         -           Investment property         -           Intagible assets         -           TOTAL NON-CURRENT ASSETS         236,47           TOTAL ASSETS         250,11           Liabilities         -           Current Liabilities:         -           Poyables         3,21           Borrowings         61           Provisions         4,12           Non-Current Liabilities:         -           Poyables         -           Borrowings         5,94           Provisions         1,64  | 2,500<br>3,735<br>88<br>157<br>-<br>15,917<br>161<br>-<br>244,594<br>-<br>-<br>244,755<br>260,672                    | 2,500<br>4,703<br>90<br>161<br>-<br>15,995<br>-<br>136<br>-<br>254,996<br>-<br>-<br>255,132  | 2,500<br>4,047<br>93<br>165<br>-<br>16,744<br>-<br>1111<br>-<br>256,714<br>-<br>256,825<br>273,569 | 2.500 4.143 95 169 - 19.829 - 86 - 257,617 257,703                                  | 2,500<br>4,775<br>97<br>173<br>-<br>23,442<br>-<br>61<br>-<br>259,001             | 2.500<br>5.094<br>100<br>177<br>-<br>28.054  | 2,500 5,127 102 182 - 33,054 - 11 - 260,847 - 240,858                                       | 2,500<br>5,237<br>105<br>186<br>-<br>37,972<br>-<br>(14)<br>-<br>262,413<br>-<br>-<br>262,399 | 2.500<br>5.659<br>107<br>191<br>-<br>44,015<br>-<br>(39)<br>-<br>263,885<br>-<br>-<br>-<br>263,846 | 2,500<br>5,905<br>110<br>196<br>-<br>50,790<br>-<br>-<br>265,348<br>-<br>-<br>265,348 | 2,50<br>6,04<br>11<br>20<br>-<br>58,73<br>-<br>-<br>266,29                                    |
| Investments  | 2,500<br>3,735<br>88<br>157<br>-<br>15,917<br>161<br>-<br>244,594<br>-<br>-<br>244,755<br>260,672                    | 2,500<br>4,703<br>90<br>161<br>-<br>15,995<br>-<br>136<br>-<br>254,996<br>-<br>-<br>255,132  | 2,500<br>4,047<br>93<br>165<br>-<br>16,744<br>-<br>1111<br>-<br>256,714<br>-<br>256,825<br>273,569 | 2.500 4.143 95 169 - 19.829 - 86 - 257,617 257,703                                  | 2,500<br>4,775<br>97<br>173<br>-<br>23,442<br>-<br>61<br>-<br>259,001             | 2.500<br>5.094<br>100<br>177<br>-<br>28.054  | 2,500 5,127 102 182 - 33,054 - 11 - 260,847 - 240,858                                       | 2,500<br>5,237<br>105<br>186<br>-<br>37,972<br>-<br>(14)<br>-<br>262,413<br>-<br>-<br>262,399 | 2.500<br>5.659<br>107<br>191<br>-<br>44,015<br>-<br>(39)<br>-<br>263,885<br>-<br>-<br>-<br>263,846 | 2,500<br>5,905<br>110<br>196<br>-<br>50,790<br>-<br>-<br>265,348<br>-<br>-<br>265,348 | 2,50<br>6,04<br>11:<br>20<br>-<br>58,73:  |
| Receivables         2,75           Inventories         8           Other         15           Non-current assets classified as 'held for sale'         -           TOTAL CURRENT ASSETS         13,64           Non-Current Assets:         Investments           Investments         -           Receivables         18           Inventories         -           Investments accounted for using the equity method         -           Investment property         -           Intrangible assets         -           TOTAL NON-CURRENT ASSETS         236,47           TOTAL ASSETS         250,11           Liabilities         -           Current Liabilities:         -           Provisions         4,12           TOTAL CURRENT LIABILITIES         7,95           Non-Current Liabilities:         -           Payables         -           Borrowings         5,94           Provisions         5,94           Provisions         1,64  | 3,735<br>88<br>157<br>15,917<br>-<br>161<br>-<br>244,594<br>-<br>-<br>244,755<br>260,672                             | 4,703<br>90<br>161<br>-<br>15,995<br>-<br>136<br>-<br>254,996<br>-<br>-<br>255,132<br>271,127  | 4,047<br>93<br>165<br>-<br>16,744<br>-<br>1111<br>-<br>256,714<br>-<br>-<br>256,825<br>273,569     | 4,143<br>95<br>169<br>19,829  | 4,775<br>97<br>173<br>-<br>23,442<br>-<br>61<br>-<br>259,001<br>-<br>-<br>259,062 | 5,094<br>100<br>177<br>-<br>28,054<br>-<br>36<br>-<br>259,966<br>-<br>-<br>260,002         | 5,127<br>102<br>182<br>-<br>33,054<br>-<br>11<br>-<br>260,847<br>-<br>-<br>260,858          | 5,237<br>105<br>186<br>-<br>37,972<br>-<br>(14)<br>-<br>262,413<br>-<br>-<br>262,399          | 5,659<br>107<br>191<br>-<br>44,015<br>-<br>(39)<br>-<br>263,885<br>-<br>-<br>263,846               | 5,905<br>110<br>196<br>-<br>50,790<br>-<br>-<br>265,348                               | 6,04<br>11:<br>20<br>-<br>58,73(  |
| Inventories  | 88<br>157<br>-<br>15,917<br>-<br>161<br>-<br>244,594<br>-<br>-<br>-<br>244,755<br>260,672                            | 90<br>161<br>-<br>15,995<br>-<br>136<br>-<br>254,996<br>-<br>-<br>255,132<br>271,127   | 93<br>165<br>-<br>16,744<br>-<br>-<br>1111<br>-<br>256,714<br>-<br>-<br>256,825<br>273,569         | 95<br>169<br>-<br>19,829<br>-<br>86<br>-<br>257,617<br>-<br>-<br>257,703<br>277,532 | 97<br>173<br>-<br>23,442<br>-<br>61<br>-<br>259,001<br>-<br>-<br>259,062          | 100<br>177<br>-<br>28,054<br>-<br>36<br>-<br>259,966<br>-<br>-<br>260,002                  | 102<br>182<br>-<br>33,054<br>-<br>111<br>-<br>260,847<br>-<br>-<br>-<br>260,858             | 105<br>186<br>-<br>37,972<br>-<br>(14)<br>-<br>262,413<br>-<br>-<br>262,399                   | 107<br>191<br>-<br>44,015<br>-<br>(39)<br>-<br>263.885<br>-<br>-<br>-<br>263.846                   | 110<br>196<br>-<br>50,790<br>-<br>-<br>265,348<br>-<br>-<br>265,348                   | 111:<br>20<br>-<br>58,73(   |
| Other 15 Non-current assets classified as 'held for sale'  | 157<br>-<br>15,917<br>-<br>161<br>-<br>244,594<br>-<br>-<br>-<br>244,755<br>260,672                                  | 161<br>-<br>15,995<br>-<br>136<br>-<br>254,996<br>-<br>-<br>-<br>255,132   | 165<br>-<br>16,744<br>-<br>111<br>-<br>256,714<br>-<br>-<br>256,825<br>273,569                     | 169<br>19,829<br>86<br>257,617<br>  | 173<br>-<br>23,442<br>-<br>61<br>-<br>259,001<br>-<br>-<br>259,062                | 28,054<br>28,054<br>36<br>-<br>259,966<br>-<br>-<br>260,002                                | 182<br>-<br>33.054<br>-<br>111<br>-<br>260.847<br>-<br>-                                    | 186<br>-<br>37,972<br>-<br>(14)<br>-<br>262,413<br>-<br>-<br>262,399                          | 191<br>-<br>44,015<br>-<br>(39)<br>-<br>263,885<br>-<br>-<br>-<br>263,846                          | 196<br>-<br>50,790<br>-<br>-<br>265,348<br>-<br>-<br>265,348                          | 200 - 58,736  |
| Non-current assets classified as 'held for sale'   | 15,917<br>-<br>161<br>-<br>244,594<br>-<br>-<br>-<br>244,755<br>260,672  | -<br>15,995<br>-<br>136<br>-<br>254,996<br>-<br>-<br>-<br>255,132  | -<br>16,744<br>-<br>111<br>-<br>256,714<br>-<br>-<br>-<br>256,825<br>273,569                       | 19,829<br>- 86<br>- 257,617<br>   | 23,442<br>. 61<br>. 259,001<br>   | 28,054<br>- 36<br>- 259,966<br>260,002   | -<br>33,054<br>-<br>111<br>-<br>260,847<br>-<br>-<br>260,858                                | 37,972<br>-<br>(14)<br>-<br>262,413<br>-<br>-<br>262,399                                      | - 44,015<br>- (39)<br>- 263,885<br>263,846   | 265,348   | 266,29  |
| 13,64  | 15,917<br>161<br>244,594<br>244,755<br>260,672   | 15,995  - 136 - 254,996 255,132  271,127   | 16.744  111 256.714 256.825 273.569  | 19,829  . 86 . 257,617  | 23,442<br>  | 28,054<br>-<br>36<br>-<br>259,966<br>-<br>-<br>260,002                                     | 33,054<br>-<br>11<br>-<br>260,847<br>-<br>-<br>-<br>260,858                                 | 37,972<br>(14)<br>262.413<br>   | (39)<br>-<br>263,885<br>-<br>-<br>263,846  | 50,790<br>-<br>-<br>265,348<br>-<br>-<br>265,348                                      | 266,29  |
| Non-Current Assets: Investments  | 244,594<br>-<br>-<br>244,755<br>260,672  | 254,996<br>-<br>255,132<br>271,127   | 256.714<br>-<br>256.714<br>-<br>-<br>256.825<br>273.569  | 257,617<br>-<br>-<br>257,703<br>277,532   | 259,001<br>-<br>-<br>259,062  | 259,966<br>-<br>-<br>260,002   | 260,847<br>-<br>-<br>-<br>260,858   | 262,413<br>-<br>-<br>262,399  | (39)<br>-<br>263,885<br>-<br>-<br>-<br>263,846   | 265,348<br>-<br>-<br>-<br>265,348   | 266,29  |
| Investments  | 161<br>- 244,594<br>244,755<br>260,672   | 136<br>-<br>254,996<br>-<br>-<br>-<br>255,132<br>271,127   | 256,714<br>-<br>-<br>-<br>256,825<br>273,569   | 86<br>-<br>257,617<br>-<br>-<br>257,703<br>277,532                                  | 259,001<br>-<br>-<br>-<br>259,062   | 36<br>-<br>259,966<br>-<br>-<br>-<br>260,002   | 260,847   | (14)<br>-<br>262,413<br>-<br>-<br>-<br>262,399  | (39)<br>-<br>263,885<br>-<br>-<br>-<br>263,846   | 265,348   | 266,298   |
| Receivables   18     Inventories   | 161<br>- 244,594<br>244,755<br>260,672   | 136<br>-<br>254,996<br>-<br>-<br>-<br>255,132<br>271,127   | 256,714<br>-<br>-<br>-<br>256,825<br>273,569   | 86<br>-<br>257,617<br>-<br>-<br>257,703<br>277,532                                  | 259,001<br>-<br>-<br>-<br>259,062   | 36<br>-<br>259,966<br>-<br>-<br>-<br>260,002   | 260,847   | (14)<br>-<br>262,413<br>-<br>-<br>-<br>262,399  | (39)<br>-<br>263,885<br>-<br>-<br>-<br>263,846   | 265,348   | 266,298   |
| Inventories Infrastructure, property, plant & equipment Investments accounted for using the equity method Investment property Intangible assets IOTAL NON-CURRENT ASSETS ILiabilities Current Liabilities: Payables Borrowings ITOTAL CURRENT LIABILITIES INDIRECTION 1,955 INDIRECTION 1,955 INDIRECTION 1,955 INDIRECTION 1,955 INDIRECTION 1,956 INDIRECTION 1,957 INDIRECTION 1, | 244.594<br>-<br>-<br>-<br>244.755<br>260.672   | 254,996<br>-<br>-<br>-<br>255,132<br>271,127   | 256,714<br>-<br>-<br>256,825<br>273,569  | 257,617<br>-<br>-<br>257,703<br>277,532   | 259,001   | 259,966  | 260,847   | 262,413   | 263,885  | 265,348   | 266,298   |
| Infrastructure, property, plant & equipment 236,28 Investments accounted for using the equity method Investment property - Intrangible assets - Intrangible assets 236,47.  TOTAL NON-CURRENT ASSETS 236,47.  TOTAL ASSETS 250,11:  Liabilities  Current Liabilities: Payables 3,21 Borrowings 61 Provisions 4,12 TOTAL CURRENT LIABILITIES 7,95.  Non-Current Liabilities: Payables - Some Some Some Some Some Some Some Some   | 244,594<br>-<br>-<br>244,755<br>260,672  | 254,996<br>-<br>-<br>-<br>255,132<br>271,127   | 256,714<br>-<br>-<br>-<br>256,825<br>273,569   | 257,617<br>-<br>-<br>-<br>257,703<br>277,532  | 259,001<br>-<br>-<br>-<br>259,062   | 259,966  | 260,847   | 262,413   | 263,885<br>-<br>-<br>-<br>-<br>263,846   | 265,348<br>-<br>-<br>-<br>265,348   | 266,298   |
| Investments accounted for using the equity method Investment property Intangible assets  TOTAL NON-CURRENT ASSETS  236,47.  TOTAL ASSETS  250,11.  Liabilities  Current Liabilities:  Payables  Borrowings  4.12  TOTAL CURRENT LIABILITIES  Non-Current Liabilities:  Payables  Provisions  Angularity  Non-Current Liabilities:  Payables  Borrowings  5.94  Provisions  5.94  Provisions  1,64  | 244,755<br>260,672   | 255,132<br>271,127   | 256,825<br>273,569   | 257,703<br>277,532  | 259,062   | 260,002  | 260,858   | 262,399   | 263,846  | 265,348   | 266,290   |
| Investments accounted for using the equity method Investment property Intangible assets  TOTAL NON-CURRENT ASSETS  236,47.  TOTAL ASSETS  250,11.  Liabilities  Current Liabilities:  Payables  Borrowings  61  Provisions  4,12  TOTAL CURRENT LIABILITIES  Non-Current Liabilities:  Payables  Somowings  Non-Current Liabilities:  Payables  Frovisions  1,64   | 244,755<br>260,672<br>3,537  | 255,132  | 256,825  | 257,703<br>277,532  | 259,062   | 260,002  | 260,858   | 262,399   | 263,846  | 265,348   | 266,29  |
| Investment property  | 244,755<br>260,672<br>3,537  | 255,132<br>271,127   | 256,825<br>273,569   | 257,703<br>277,532  | 259,062   | 260,002  | 260,858   | 262,399   | 263,846  | 265,348   | 266,29  |
| Intangible assets  | 244,755<br>260,672<br>3,537  | 255,132<br>271,127   | 256,825<br>273,569   | 257,703<br>277,532  | 259,062   | 260,002  | 260,858   | 262,399   | 263,846  | 265,348   | 266,298   |
| TOTAL NON-CURRENT ASSETS         236,47.           TOTAL ASSETS         250,11.           Liabilities         250,11.           Current Liabilities:         3,21           Payables         3,21           Borrowings         61           Provisions         4,12           TOTAL CURRENT LIABILITIES         7,95           Non-Current Liabilities:         Payables           Borrowings         5,94           Provisions         1,64   | <b>260,672</b><br>3,537  | 271,127  | 273,569  | 277,532   |   |  |   |   | 35.050.000   |   | 32-11/2/852-8110  |
| Liabilities           Current Liabilities:           Payables         3,21           Borrowings         61           Provisions         4,12           TOTAL CURRENT LIABILITIES         7,95           Non-Current Liabilities:         Payables           Borrowings         5,94           Provisions         1,64  | 3,537  |  |  |   | 282,504   | 288,056  | 293,912   | 300,371   | 307,861  | 316,138   | 325,036   |
| Liabilities   Current Liabilities:   Payables   3,21     Poyables   5,1     Provisions   4,12     TOTAL CURRENT LIABILITIES   7,95     Non-Current Liabilities:     Payables   -   | 3,537  |  |  |   | 282,504   | 288,056  | 293,912   | 300,371   | 307,861  | 316,138   | 325,036   |
| Current Liabilities:         3,21           Payables         3,21           Borrowings         61           Provisions         4,12           TOTAL CURRENT LIABILITIES         7,95           Non-Current Liabilities:         Payables           Payables         -           Borrowings         5,94           Provisions         1,64  |  | 3,625  | 2714   |   |   |  |   |   |  |   |   |
| Current Liabilities:         3,21           Payables         3,21           Borrowings         61           Provisions         4,12           TOTAL CURRENT LIABILITIES         7,95           Non-Current Liabilities:         -           Payables         -           Borrowings         5,94           Provisions         1,64   |  | 3,625  | 2.717  |   |   |  |   |   |  |   |   |
| Payables         3,21           Borrowings         61           Provisions         4,12           TOTAL CURRENT LIABILITIES         7,95           Non-Current Liabilities:         Payables           Payables         -           Borrowings         5,94           Provisions         1,64  |  | 3,625  | 2717   |   |   |  |   |   |  |   |   |
| Borrowings   61  |  |  |  | 3,809   | 3,904   | 4.002  | 4,102   | 4,204   | 4,309  | 4,417   | 4,528   |
| Provisions         4,12           TOTAL CURRENT LIABILITIES         7,95           Non-Current Liabilities:         -           Payables         -           Borrowings         5,94           Provisions         1,64   | 1,0  | 1,019  | 1,070  | 765   | 772   | 364  | 299   | 319   | 335  | 65  | 70  |
| TOTAL CURRENT LIABILITIES         7,95           Non-Current Liabilities:         -           Payables         -           Borrowings         5,94           Provisions         1,64   | 4,578  | 4,715  | 4,857  | 5,002   | 5,152   | 5,307  | 5,466   | 5,630   | 5,799  | 5,973   | 6,152   |
| Payables         -           Borrowings         5,94           Provisions         1,64   | 9,085  | 9,359  | 9,643  | 9,576   | 9,828   | 9,673  | 9,867   | 10,153  | 10,443   | 10,455  | 10,750  |
| Payables         -           Borrowings         5,94           Provisions         1,64   |  |  |  |   |   |  |   |   |  |   |   |
| Borrowings         5,94           Provisions         1,64  |  |  |  |   |   |  |   |   |  |   |   |
| Provisions 1,64  | 7.040  | * ***  |  |   |   |  |   |   |  | ***   | -   |
| 200.000  |  | 6,023  | 4,953  | 4,188   | 3,479   | 3,083  | 2,784   | 2,459   | 483  | 418   | 348   |
| TOTAL NON-CURRENT LIABILITIES 7,58   | 1,843  | 1,936  | 2,098  | 2,214   | 2,361   | 2,487  | 2,627   | 2,758   | 2,895  | 3,027   | 3,160   |
|  | 8,885  | 7,959  | 7,051  | 6,402   | 5,840   | 5,570  | 5,411   | 5,217   | 3,378  | 3,445   | 3,511   |
| TOTAL LIABILITIES 15,53  | 17,970   | 17,319   | 16,694   | 15,978  | 15,668  | 15,243   | 15,278  | 15,370  | 13,821   | 13,900  | 14,261  |
|  | 0.40 700   |  |  |   |   |  | 070 /04   | ***   | *****  | ***   |   |
| NET ASSETS 234,57  | 242,702  | 253,808  | 256,875  | 261,554   | 266,836   | 272,813  | 278,634   | 285,001   | 294,040  | 302,237   | 310,775   |
| Equity   |  |  |  |   |   |  |   |   |  |   |   |
| Retained earnings 114,31   | 114,129  | 114.833  | 116,182  | 119,958   | 123,856   | 128,868  | 133,808   | 138,609   | 146,176  | 152,910   | 160,498   |
| Revaluation reserves 120,26  | 128,573  | 138,975  | 140,693  | 141,596   | 142,980   | 143,945  | 144.826   | 146,392   | 147,864  | 149,327   | 150,277   |
| Council equity interest 234,57   | 242,702  | 253,808  | 256,875  | 261,554   | 266,836   | 272,813  | 278,634   | 285,001   | 294,040  | 302,237   | 310,775   |
| Non-controlling interest   | -  |  | -  | -   | -   | -  |   | -   |  | -   |   |
| TOTAL FOUR   | 040 500  | 050.055  | 05/ 07-  | 0/1 55/   | 044 004   | 070 015  | 270 (26   | 205.001   | 204.045  | 202 227   | 010   |
| TOTAL EQUITY 234,57  | 242,702  | 253,808  | 256,875  | 261,554   | 266,836   | 272,813  | 278,634   | 285,001   | 294,040  | 302,237   | 310,775   |

|   |                |          | 0.00000        | TEMENT OF C |                |                |          |          |          |          |                |              |
|---|----------------|----------|----------------|-------------|----------------|----------------|----------|----------|----------|----------|----------------|--------------|
| \$ '000   | 2015           | 2016     | 2017           | 2018        | 2019           | 2020           | 2021     | 2022     | 2023     | 2024     | 2025           | 202          |
|   | Actual         | Budget   | Forecast       | Forecast    | Forecast       | Forecast       | Forecast | Forecast | Forecast | Forecast | Forecast       | Foreca       |
| Cash Flows from Operating Activities                    |                |          |                |             |                |                |          |          |          |          |                |              |
| Receipts:   | *****          |          | 22.20          |             |                |                |          |          | 22.222   |          |                |              |
| Rates & annual charges                                  | 16,038         | 15,579   | 15,864         | 16,182      | 16,570         | 16,968         | 17,375   | 17,792   | 18,219   | 18,675   | 19,141         | 19,620       |
| User charges & fees                                     | 4,371          | 2,987    | 3,368          | 3,452       | 3,538          | 3,627          | 3,717    | 3,810    | 3,905    | 4,003    | 4,103          | 4,206        |
| Investment & interest revenue received                  | 340            | 326      | 417            | 391         | 436            | 529            | 620      | 750      | 900      | 1,213    | 1,411          | 1,640        |
| Grants & contributions                                  | 10,337         | 13,840   | 15,991         | 9,342       | 9,529          | 9,719          | 9,914    | 10,112   | 10,314   | 10,521   | 10,731         | 10,94        |
| Bonds, deposits & retention amounts received            |                | -        | 7.4            | (*)         | -              | 1000           | 2 000    |          |          | -        | *              | 14           |
| Other   | 871            | 324      | 473            | 485         | 497            | 510            | 522      | 535      | 549      | 563      | 577            | 591          |
| Payments:   |                |          |                |             |                |                |          |          |          |          |                |              |
| Employee benefits & costs                               | (17,669)       | (14,991) | (14,580)       | (14,867)    | (15,160)       | (15,458)       | (15,763) | (16,073) | (16,390) | (16,713) | (17,042)       | (17,378      |
| Materials & contracts                                   | (6,100)        | (5,759)  | (6,439)        | (6,424)     | (6,453)        | (6,482)        | (6,512)  | (6,541)  | (6,570)  | (6,600)  | (6,630)        | (6,659       |
| Borrowing costs   | (355)          | (459)    | (394)          | (410)       | (324)          | (283)          | (239)    | (209)    | (188)    | (168)    | (152)          | (38)         |
| Bonds, deposits & retention amounts refunded            |                | -        | 590            | 808         | -              | 3.0            | in 1     | -1       |          |          | 3 <del>*</del> | 35           |
| Other   | (5,037)        | (4,585)  | (4,338)        | (3,964)     | (3,982)        | (4,000)        | (4,018)  | (4,036)  | (4,054)  | (4,073)  | (4,091)        | (4,109)      |
| NET CASH PROVIDED (OR USED IN) OPERATING ACTIVITIES     | 2,797          | 7,262    | 10,362         | 4,187       | 4,651          | 5,130          | 5,616    | 6,140    | 6,685    | 7,421    | 8,048          | 8,821        |
| Cash Flows from Investing Activities                    |                |          |                |             |                |                |          |          |          |          |                |              |
| Receipts:   |                |          |                |             |                |                |          |          |          |          |                |              |
| Sale of investment securities                           | 4.073          |          |                | 127         |                |                |          | 2        | -        |          | -              | - 2          |
| Sale of infrastructure, property, plant & equipment     | 82             | 1.800    | 163            | -           | _              |                |          | -        | -        |          | -              |              |
| Deferred debtors receipts                               | 39             | .,,,,,   | -              | -           | -              | -              | -        | -        | -        | -        | -              |              |
| Other investing activity receipts                       | -              | -        | -              | 2           | -              | -              | -        | -        | 120      | -        | -              | -            |
| Payments:   |                |          |                |             |                |                |          |          |          |          |                |              |
| Purchase of investment securities                       | (4,123)        | -        | -              |             | 2              |                | 2        | 2        | -        | - 1      |                | -            |
| Purchase of infrastructure, property, plant & equipment | (2,203)        | (8,308)  | (10,402)       | (1,718)     | (903)          | (1,384)        | (965)    | (881)    | (1,566)  | (1,472)  | (1,463)        | (950)        |
| Deferred debtors & advances made                        | (2,200)        | (0,000)  | (10,402)       | (17710)     | (700)          | (17004)        | (700)    | (001)    | (1,000)  | (1,4,2)  | (1,400)        | (700)        |
| NET CASH PROVIDED (OR USED IN) INVESTING ACTIVITIES     | (2,132)        | (6,508)  | (10,239)       | (1,718)     | (903)          | (1,384)        | (965)    | (881)    | (1,566)  | (1,472)  | (1,463)        | (950)        |
|   |                | 11       |                |             |                |                |          |          | <u> </u> |          |                |              |
| Cash Flows from Financing Activities                    |                |          |                |             |                |                |          |          |          |          |                |              |
| Receipts:   | 1 000          | 1 500    |                |             |                |                |          |          |          |          |                |              |
| Proceeds from borrowings & advances                     | 1,000          | 1,500    | 2.5            | 85.6        |                |                |          | 5.       |          |          | -              | - 55         |
| Payments:   | (0.50)         | (070)    | (1.010)        | (1.070)     | (245)          | (770)          | 10.641   | (000)    | (010)    | (205)    | 1.00           | /70          |
| Repayment of borrowings & advances                      | (352)          | (970)    | (1,019)        | (1,070)     | (765)          | (772)          | (364)    | (299)    | (319)    | (335)    | (65)           | (70)         |
| NET CASH PROVIDED (OR USED IN) FINANCING ACTIVITIES     | 648            | 530      | (1,019)        | (1,070)     | (765)          | (772)          | (364)    | (299)    | (319)    | (335)    | (65)           | (70)         |
| NET INCREASE/(DECREASE) IN CASH & CASH EQUIVALENTS      | 1,313          | 1,284    | (896)          | 1,399       | 2,983          | 2,974          | 4,287    | 4,960    | 4,800    | 5,614    | 6,520          | 7,801        |
| plus: CASH & CASH EQUIVALENTS - beginning of year       | 6,840          | 8,153    | 9,437          | 8,541       | 9,939          | 12,923         | 15,897   | 20,183   | 25,143   | 29,944   | 35,558         | 42,078       |
| CASH & CASH EQUIVALENTS - end of year                   | 8,153          | 9,437    | 8,541          | 9,939       | 12,923         | 15,897         | 20,183   | 25,143   | 29,944   | 35,558   | 42,078         | 49,879       |
| Assumptions   | 00.000         |          |                | -           |                |                |          |          |          |          | 10015-000-00   |              |
| Rates & charges recovery rate                           | 98.00%         | 95.00%   | 95.00%         | 95.00%      | 95.00%         | 95.00%         | 95.00%   | 95.00%   | 95.00%   | 95.00%   | 95.00%         | 95.00        |
| Debtor recovery rate                                    | 97,00%         | 97.00%   | 97.00%         | 97.00%      | 97.00%         | 97.00%         | 97.00%   | 97.00%   | 97.00%   | 97.00%   | 97,00%         | 97.00        |
| General Index Investment Interest rate                  | 2.50%<br>0.00% | 2.50%    | 2.50%<br>3.00% | 2.50%       | 2.50%<br>3.00% | 2.50%<br>3.00% | 2.50%    | 2.50%    | 2.50%    | 2.50%    | 2.50%          | 2.50<br>3.50 |
| Overdue rates interest rate                             | 0.00%          | 7.50%    | 7.50%          | 7.50%       | 7.80%          | 8.00%          | 8.00%    | 8.00%    | 8.00%    | 8.50%    | 8.50%          | 8.50         |

|  | LUI     | D INC    | FINANC   |          |          | MPEN PI  | ENARIU   |          |          |          |          |        |
|--|---------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|--------|
|  | 2015    | 2016     | 2017     | 2018     | 2019     | 2020     | 2021     | 2022     | 2023     | 2024     | 2025     | 202    |
|  | Actual  | Forecast | Foreca |
| Operating Ratio  |         |          |          |          |          |          |          |          |          |          |          |        |
| This ratio measures Council's ability to contain operating<br>expenditure within operating revenue   | -9.76%  | -7.54%   | -7.62%   | -7.69%   | -6.35%   | -4.86%   | -3.50%   | -2.02%   | -0.54%   | 1.27%    | 2.71%    | 4.44   |
| Benchmark - Greater than 0%  |         |          |          |          |          |          |          |          |          |          |          |        |
| [operating revenue excl. capital grants and contributions -<br>operating expenses] / operating revenue excluding capital<br>grants and contributions   |         |          |          |          |          |          |          |          |          |          |          |        |
| Cash Expense Cover Ratio   |         |          |          |          |          |          |          |          |          |          |          |        |
| This ratio indicates the number of months Council can continue<br>paying for its immediate expenses without additional cash inflow   | 3.67    | 4.34     | 3.92     | 4.58     | 5,88     | 7.13     | 8.94     | 10.98    | 12.90    | 15,11    | 17.64    | 20.6   |
| Benchmark - Greater than 3.0 months  |         |          |          |          |          |          |          |          |          |          |          |        |
| (current year's cash and cash equivalents / (total expenses - depreciation - interest costs) * 12  |         |          |          |          |          |          |          |          |          |          |          |        |
| Current Ratio  |         |          |          |          |          |          |          |          |          |          |          |        |
| This ratio represents Council's ability to meet debt payments as they fall due. It should be noted that Council's externally restricted assets will not be available as operating funds and as such can  |         |          |          |          |          |          |          |          |          |          |          |        |
| significantly impact Council's ability to meet its liabilities.  | 1.72    | 1.75     | 1.71     | 1.74     | 2.07     | 2.39     | 2.90     | 3.35     | 3.74     | 4.21     | 4,86     | 5.4    |
| Benchmark - Greater than 1.5   |         |          |          |          |          |          |          |          |          |          |          |        |
| current assets / current liabilities   |         |          |          |          |          |          |          |          |          |          |          |        |
| Own Source Operating Revenue   |         |          |          |          |          |          |          |          |          |          |          |        |
| This ratio measures the level of Council's fiscal flexibility. It is the<br>degree of reliance on external funding sources such as operating<br>grants and contributions. Council's financial flexibility improves the<br>higher the level of its own source revenue | 64.79%  | 53.73%   | 53.66%   | 66.17%   | 66,18%   | 66.10%   | 66.02%   | 65.88%   | 65,72%   | 65.29%   | 65,09%   | 64,859 |
| Benchmark - Greater than 60%   | 04,7770 | 33./376  | 33.0070  | 00.1/70  | 00.1070  | 00.1070  | 00.0270  | 60.00%   | 00.7.270 | 00.2770  | 65.0776  | 04,007 |
| rates, utilities and charges / total operating revenue (inclusive of capital grants and contributions)   |         |          |          |          |          |          |          |          |          |          |          |        |
| Debt Service Cover Ratio   |         |          |          |          |          |          |          |          |          |          |          |        |
| This ratio measures the availability of cash to service debt including<br>interest, principal, and lease payments  | 4.03    | 6.50     | 7.51     | 2.89     | 4.33     | 4.85     | 9.18     | 11.71    | 12.55    | 13.54    | 33.47    | 72.4   |
| Benchmark - Greater than 2.0   |         |          |          |          |          |          |          |          |          |          |          |        |
| operating result before interest and depreciation (EBITDA) /<br>principal repayments +borrowing interest costs   |         |          |          |          |          |          |          |          |          |          |          |        |
| Interest Cover Ratio   |         |          |          |          |          |          |          |          |          |          |          |        |
| This ratio indicates the extent to which Council can service its<br>interest bearing debt and take on additional borrowings. It  |         |          |          |          |          |          |          |          |          |          |          |        |
| measures the burden of the current interest expense upon Council's<br>operating cash   | 7,44    | 20.24    | 26.93    | 10.43    | 14.55    | 18.09    | 23.16    | 28.47    | 33.86    | 40.54    | 47.78    | 205.9  |
| Benchmark - Greater than 4.0   |         |          |          |          |          |          |          |          |          |          |          |        |
| operating result before interest and depreciation (EBITDA) / interest expense  |         |          |          |          |          |          |          |          |          |          |          |        |
| Capital Expenditure Ratio  |         |          |          |          |          |          |          |          |          |          |          |        |
| This ratio indicates the extent to which Council is forecasting to<br>expand its asset base with capital expenditure spent on both new<br>assets and replacement and renewal of existing assects   | 0.37    | 1.23     | 1,49     | 0,25     | 0.13     | 0.20     | 0.14     | 0.12     | 0.22     | 0.20     | 0,20     | 0.1    |
| Benchmark - Greater than 1.1   | 0.0/    | 1.20     | 1,-47    | 0.20     | 0.13     | 0.20     | 0.19     | 0.12     | 0.22     | 0.20     | 0.20     | 0.1    |
| annual capital expenditure / annual depreciation   |         |          |          |          |          |          |          |          |          |          |          |        |

# IMPROVING OUR FINANCIAL POSITION FURTHER

Whilst significant improvements have been made over the past year, Council still has a long way to go in ensuring a strong financial position.

Council is committed to assisting the community achieve the objectives outlined in the community's Broken Hill 2033 Community Strategic Plan. This includes addressing current goals while planning to meet the requirements for the future. To do this, Council must be strong.

A strong Council is one that has the financial capacity to meet its short and long term needs. A Council that can withstand financial shocks without burdening the community with increased rates or reduced services. Council is carrying out and will continue to review the following initiatives to maximise the ability to meet the community's needs in service provision.

## **Improving Efficiency of Council Operations**

Council will adopt a continuous improvement approach to achieving greater efficiency in service delivery. This will include monitoring of performance, targeted reviews of current processes and procedures, the introduction of new technology and an emphasis on staffing capacity development.

#### Improving asset management

Council currently manages a large number of assets, some of which may be surplus to community needs. Undertaking a review and possible rationalisation of assets will assist in reducing operational costs.

# **Review of Community Expectations & Service Levels**

Council needs to ensure that it is providing services and infrastructure that meets community needs and is within the community's ability to pay.

To ascertain community expectations, service levels reviews have been be undertaken.

## **Increasing State and Federal Funding**

Council needs to continue to aggressively pursue all avenues for State and Federal grants which may improve its position. This includes lobbying Local Members and Government Ministers for additional funding.

# **Increasing Rates Revenue**

To maintain services at their expected level, the community may consider an increase in rates is appropriate. This option will not be imposed without significant community consultation and consideration of affordability.

# SCENARIOS AND SENSITIVITY

Long term planning is critical for effective delivery of Local Government services, perhaps more critical than many other organisations due to Councils role in infrastructure provision. At Broken Hill, Council manages over \$377 million in infrastructure assets with varying lifecycles, all requiring investment to ensure continued service to our community.

When planning for the long term, we rely on assumptions and we rely on strategies being successful. For example, Council is reliant on grants and contributions for 32% of its overall income and our plan assumes that these grants will continue into the future. We assume that we will be successful in our strategies to reduce costs. We assume our rate base will remain the same and we assume that we will not be faced with any financial shocks.

Long term planning provides decision makers and stakeholders in our community with a view how our goals can be achieved, but what if things don't go as planned?

Our plan is sensitive to a number of internal and external drivers including: council decisions, operational performance, the external economic environment, State and Federal Government decisions including changes to legislation. The following examples demonstrate some of Councils main sensitivities and outline the impact of various scenarios on Councils long term financial position.

#### SCENARIO 1 - No Change

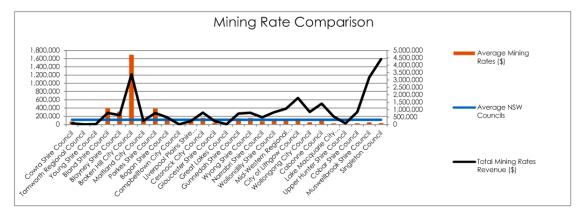
Let's assume none of our strategies were successful and Council continued to provide services without creating efficiencies, cutting expenditure or increasing income.

The chart below shows Councils operating losses continuing to increase. Council would be unsustainable and unable to renew assets, resulting in reduced service levels through significant deterioration which may render some asset unusable or unsafe.



## SCENARIO 2 – Mine Closure In 2022

Broken Hill's reliance on mines operating within the Local Government Area is significant. The following chart shows the average mining rates in Broken Hill compared with other Local Government Areas in New South Wales.

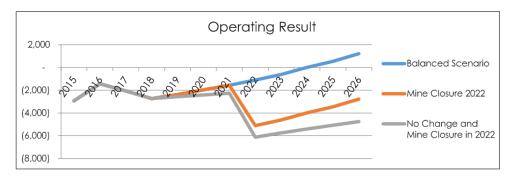


Council and its community are at significant financial risk based upon the reliance of rates from just two ratepayers - the two mines. In recent years, the potential impact of this reliance has been felt with a recent valuation objection placing some uncertainty over a potential for overpaid rates of \$6.8 million to be payable by Council, funds that are not available given Council's financial position. An appeal was upheld and the matter is now back before the courts.

Over the past three years, Council has commenced action towards reducing this reliance and diversifying this income stream to create financial stability. While the move towards rating diversification has provided heated debate in previous financial years, it is important that as a City we reduce our reliance on the mining sector to ensure a sustainable future.

Within the Operational Plan for 2015/2016 Council has considered a longer term strategy to address this situation. This strategy involves the progressive apportionment of mine rates to residential rates by 1 % for next eight years to reduce the heavy reliance on mining rates.

The following chart displays the impact of mines closure on Councils financial position and demonstrates the need for Council to ensure a strong financial position to plan for such an event.



## SCENARIO 3 – Breakeven Point Maintained For 2020 – Rate Increases

In scenario 1, we have demonstrated the unsustainable and detrimental effect to our community of no change to levels of expenditure or income.

Let's assume for this scenario that Council wanted to maintain a breakeven point for the financial year ending June 2020. This scenario takes into account the rating increases that would be required to fund the additional depreciation expense due to the change in accounting standards and still meet the revised breakeven year of 2020.

The scenario shows that with rating increases, Councils financial position can be significantly improved with Council reaching surplus by 2019/20 and cash reserves increasing to provide scope to undertake infrastructure renewals.



To achieve this result through revenue (rating) increases requires an annual increase of 2.5% above rate-peg (assumed at 2.4% p.a.) for the 3 years during the period 2018 to 2020. Over the period, this equates in a cumulative increase of 18.76%.

It is realistic to expect the community to fund a rate increase of 18.76% over the period to 2019/2020 with no change to expected service levels. However, the additional burden on ratepayers with no additional improvement in services or infrastructure is no longer necessary at this stage to ensure our financial sustainability.

# MEASURING PERFORMANCE

Council will continue to report on and monitor its financial performance based on standard financial indicators.

These indicators include:

- · Operating Ratio
- Cash Expense Ratio
- · Current Ratio
- · Own Source Operating Revenue Ratio
- · Debt Service Cover Ratio
- · Interest Cover Ratio
- · Building and Infrastructure Backlog Ratio
- · Asset Maintenance Ratio
- · Building and Infrastructure Asset Renewal Ratio
- · Capital Expenditure Ratio

We will also ensure compliance with the accounting and reporting requirements of the Local Government Code of Accounting Practice, including annual auditing of accounts and provision of information to the community and the Division of Local Government.

## **Quarterly Reporting**

Performance in regard to Operational Plan budgets will be monitored and reported to Council each quarter. Reports will include budget variations and reviews.

#### **Annual Reporting**

Council will prepare annual reports to the community, in accordance with the requirements of the *Local Government Act 1993* and the *Integrated Planning and Reporting Guidelines*. The report will include a summary of financial performance and achievements against delivering the outcomes of the Operational Plan and Delivery Program.

# Review of LTFP

The Long Term Financial Plan will be reviewed annually, in conjunction with the review of the Operational Plan 2017/2018 and Delivery Program 2018/2021 and financial projections will be revised and updated.

# CONCLUSION

The Balanced Scenario is ambitious but achievable, affordable and significantly improves the financial position of Broken Hill City Council allowing Council to continue to meet the expectations of the community and maintain service levels.

Changes to service level expectations can change the requirement to include a rate increase, however in the absence of detailed community engagement relating to service expectations a rate increase has not been included.

It is proposed that further community engagement be carried out to discuss service level expectations and affordability to maintain or provide additional services.

There is currently a heavy reliance on the rates revenue generated from the mining sector. To minimise the risk of Council's exposure to a downturn in the local mining industry, a shift of the percentage allocation from the mining sector to the residential sector has been factored into the rating structure.

Council is exposed to considerable financial risk due to a valuation objection currently in the courts. Consideration has been given to the impact of the objection being upheld and concluded that in that event Council would seek assistance from other levels of Government to resolve the matter.

Council must develop strategies during 2016/17 to ensure the forecast efficiency gains and productivity improvements are realised and this will be monitored annually.

Broken Hill City Council remains committed to ensuring internal efficiencies are realised before considering increasing the financial burden on the community.



#### ORDINARY MEETING OF THE COUNCIL

April 12, 2016

# BROKEN HILL CITY COUNCIL REPORT NO. 68/16

SUBJECT: INVESTMENT REPORT FOR MARCH 2016 11/48

# Recommendation

That Broken Hill City Council Report No. 68/16 dated April 12, 2016, be received.

## **Executive Summary:**

The Local Government (General) Regulation 2005 (Part 9, Division 5, Clause 212), effective from 1 September 2005, requires the Responsible Accounting Officer of a Council to provide a written report setting out details of all monies that have been invested under Section 625 (2) of the Local Government Act 1993, as per the Minister's Amended Investment Order gazetted 11 March 2011. The Responsible Accounting Officer must also include in the report, a certificate as to whether the investment has been made in accordance with the Act, the Regulations and the Council's Investment Policy.

## Report:

Council's investments as at 31st March 2016 are detailed in Attachment 1.

| Portfolio Summary                          |   |  |  |  |  |  |
|--|---|--|--|--|--|--|
| Portfolio Performance vs. RBA Cash<br>Rate | ~ | Council's investment performance did exceed benchmark. |  |  |  |  |
| Investment Policy Compliance               |   |  |  |  |  |  |
| Legislative Requirements                   | ~ | Compliant with policy                                  |  |  |  |  |
| Portfolio Credit Rating Limit              | ~ | Compliant with policy                                  |  |  |  |  |
| Institutional Exposure Limits              | 1 | Compliant with policy                                  |  |  |  |  |
| Term to Maturity Limits                    | 1 | Compliant with policy                                  |  |  |  |  |

#### Market Review

## Global issues

After a poor start to 2016, European and US share markets have been on an upward trend since mid-February recovering more than half of their steep drops over the first six weeks of the year.

In the US, the Federal Reserve is now expected to raise rates by only 50 basis points over the course of this year. This is down from previous estimates of a total 100 basis point increase during 2016. Economists are looking at the second half of the year for the first rate increase.

In China, there are signs that the large scale efforts to help stimulate the economy over the past several months may be starting to have their desired effect. Manufacturing data, house prices and investment growth all showed modest improvement in March.

# **Domestic issues**

February's employment data showed Australia's unemployment rate dropping to 5.8% (from 6%), but the labour underutilisation (unemployment + underemployment) is over 14% - and on an upward trajectory from 10% in 2008/09.

Nevertheless, economic data was generally encouraging over the month led by the release of a higher than expected 2015 GDP. At a growth of 3% last year, Australia's economy exceeded most economists' expectations.

#### Interest rates

Australia's official cash rate remains at 2%, unchanged since May 2015. Short term interest rates edged slightly higher during February with 3 month TDs from Australian majors largely in the 2.95%-3.05% area. Twelve month rates improved as well with the best of the majors in the 3.05% area.

## Council's Portfolio by Source of Funds – March 2016

As at 31st March 2016, Council's Investment Portfolio had a current market valuation of \$16,137,233 or principal value (face value) of \$16,092,008 with the source of these funds being detailed in the table below.

|         | Source of Funds                           | Principal Amount |
|---------|---|------------------|
| GENERAL | Operating Capital & Internal Restrictions | 9,241,008        |
| FUND    | Accommodation Bonds Reserve               | 45,000           |
|         | Royalties Reserve                         | 395,000          |
|         | Domestic Waste Management Reserve         | 3,648,000        |
|         | Grants                                    | 2,335,000        |
|         | Developer Contributions                   | 428,000          |
|         | TOTAL PORTFOLIO                           | \$16,092,008     |

## Certificate by Responsible Accounting Officer

All investments have been placed in accordance with Council's Investment Policy, Section 625 of the Local Government Act 1993 (as amended), the Revised Ministerial Investment Order gazetted 11 February 2011, Clause 212 of the Local Government (General) Regulations 2005 and Third Party Investment requirements of the then Department Local Government Circular 06-70. Council continues to obtain independent financial advice on its investment portfolio in accordance with the then Department of Local Government Circular of 16 September 2008.

# **Strategic Direction:**

Key Direction 4: Our Leadership

Objective 4.1: Openness and Transparency in Decision Making

Action 4.1.1.13 Maintain good governance and best practice methods and ensure

compliance with various guidelines and legislation.

## **Relevant Legislation:**

This report is provided for Council's consideration in compliance with the requirements of Part 9, Division 5, Clause 212 of the *Local Government (General) Regulations 2005*.

## **Financial Implications:**

The recommendation has no financial impact.

#### **Attachments**

Monthly Investment Report March 2016 12 Pages

# JAMES RONCON GENERAL MANAGER



# Investment Summary Report March 2016



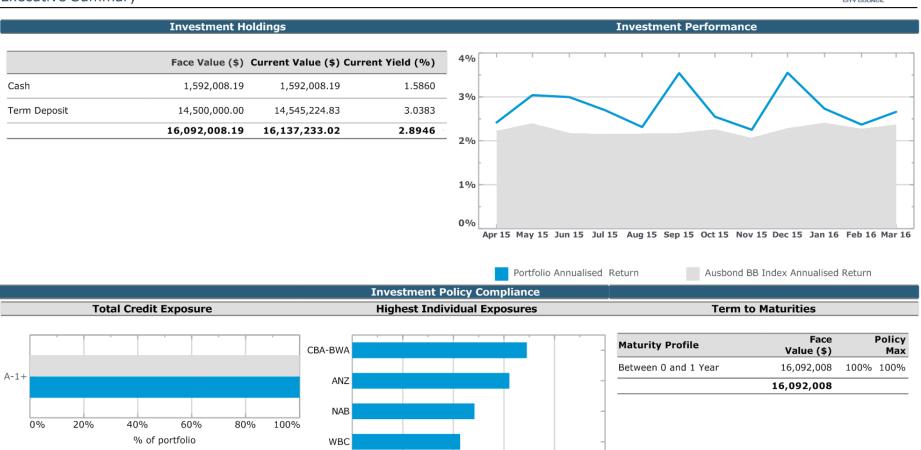
Portfolio Exposure

Investment Policy Limit

**Executive Summary** 



Page 145





40

% used vs Investment Policy

60

100

0%

20

Investment Holdings Report



| Cash Accounts      |                  |               |                  |                       |          |           |
|--------------------|------------------|---------------|------------------|-----------------------|----------|-----------|
| Face<br>Value (\$) | Current<br>Yield | Institution   | Credit<br>Rating | Current<br>Value (\$) | Deal No. | Reference |
| 1,517,553.63       | 1.6000%          | Westpac Group | A-1+             | 1,517,553.63          | 473409   | Cheque    |
| 74,454.56          | 1.3000%          | Westpac Group | A-1+             | 74,454.56             | 473410   | Maxi      |
| 1,592,008.19       | 1.5860%          |               |                  | 1,592,008.19          |          |           |

| Term Dep         | osits              |         |                         |                  |                        |                  |                       |          |                          |                               |
|------------------|--------------------|---------|-------------------------|------------------|------------------------|------------------|-----------------------|----------|--------------------------|-------------------------------|
| Maturity<br>Date | Face<br>Value (\$) | Rate    | Institution             | Credit<br>Rating | Purchase<br>Price (\$) | Purchase<br>Date | Current<br>Value (\$) | Deal No. | Accrued<br>Interest (\$) | Coupon<br>Frequency Reference |
| 6-Apr-16         | 500,000.00         | 3.0500% | National Australia Bank | A-1+             | 500,000.00             | 6-Jan-16         | 503,630.90            | 533121   | 3,593.15                 | AtMaturity                    |
| 13-Apr-16        | 1,000,000.00       | 3.0500% | National Australia Bank | A-1+             | 1,000,000.00           | 13-Jan-16        | 1,006,862.43          | 533122   | 6,601.37                 | AtMaturity                    |
| 20-Apr-16        | 500,000.00         | 3.0000% | Westpac Group           | A-1+             | 500,000.00             | 20-Jan-16        | 503,169.27            | 533123   | 2,958.90                 | AtMaturity                    |
| 27-Apr-16        | 1,000,000.00       | 2.9300% | Westpac Group           | A-1+             | 1,000,000.00           | 27-Jan-16        | 1,005,764.97          | 533124   | 5,217.81                 | AtMaturity                    |
| 11-May-16        | 1,000,000.00       | 2.9500% | Bankwest                | A-1+             | 1,000,000.00           | 10-Feb-16        | 1,004,121.92          | 533317   | 4,121.92                 | AtMaturity                    |
| 25-May-16        | 1,000,000.00       | 3.0000% | Bankwest                | A-1+             | 1,000,000.00           | 24-Feb-16        | 1,003,041.10          | 533318   | 3,041.10                 | AtMaturity                    |
| 1-Jun-16         | 1,500,000.00       | 3.0000% | Bankwest                | A-1+             | 1,500,000.00           | 2-Mar-16         | 1,503,698.63          | 533380   | 3,698.63                 | AtMaturity                    |
| 1-Jun-16         | 500,000.00         | 3.0000% | Bankwest                | A-1+             | 500,000.00             | 2-Mar-16         | 501,232.88            | 533381   | 1,232.88                 | AtMaturity                    |
| 1-Jun-16         | 2,000,000.00       | 3.1000% | ANZ Banking Group       | A-1+             | 2,000,000.00           | 2-Mar-16         | 2,005,095.89          | 533383   | 5,095.89                 | AtMaturity                    |
| 1-Jun-16         | 500,000.00         | 3.1000% | ANZ Banking Group       | A-1+             | 500,000.00             | 2-Mar-16         | 501,273.97            | 533384   | 1,273.97                 | AtMaturity                    |
| 8-Jun-16         | 2,000,000.00       | 3.1000% | ANZ Banking Group       | A-1+             | 2,000,000.00           | 9-Mar-16         | 2,003,906.85          | 533385   | 3,906.85                 | AtMaturity                    |
| 15-Jun-16        | 1,000,000.00       | 3.0500% | National Australia Bank | A-1+             | 1,000,000.00           | 16-Mar-16        | 1,001,336.99          | 533386   | 1,336.99                 | AtMaturity                    |
| 22-Jun-16        | 1,000,000.00       | 3.0500% | National Australia Bank | A-1+             | 1,000,000.00           | 23-Mar-16        | 1,000,752.05          | 533387   | 752.05                   | AtMaturity                    |
| 13-Jul-16        | 1,000,000.00       | 3.0500% | Bankwest                | A-1+             | 1,000,000.00           | 16-Mar-16        | 1,001,336.99          | 533382   | 1,336.99                 | AtMaturity                    |
|                  | 14,500,000.00      | 3.0383% |                         |                  | 14,500,000.00          |                  | 14,545,224.83         |          | 44,168.49                |                               |



Accrued Interest Report



| Accet Tyme              | Deal   | Face         | Settlement | Maturity  | Interest      | Days    | Interest     | Percentage |
|-------------------------|--------|--------------|------------|-----------|---------------|---------|--------------|------------|
| Asset Type              | Number | Value (\$)   | Date       | Date      | Received (\$) | Accrued | Accrued (\$) | Return     |
| Westpac Group           | 473409 | 1,517,553.63 | 1-Mar-16   | 1-Apr-16  |               | 31      |              |            |
| Westpac Group           | 473410 | 74,454.56    | 1-Mar-16   | 1-Apr-16  | 82.11         | 31      | 82.11        | 1.30%      |
| Cash                    |        |              |            |           | 82.11         |         | 82.11        | 1.30%      |
| ANZ Banking Group       | 533066 | 500,000.00   | 2-Dec-15   | 2-Mar-16  | 3,864.38      | 1       | 42.47        | 3.10%      |
| ANZ Banking Group       | 533067 | 2,000,000.00 | 2-Dec-15   | 2-Mar-16  | 15,457.53     | 1       | 169.86       | 3.10%      |
| Bankwest                | 533069 | 500,000.00   | 2-Dec-15   | 2-Mar-16  | 3,739.73      | 1       | 41.10        | 3.00%      |
| ANZ Banking Group       | 533068 | 2,000,000.00 | 9-Dec-15   | 9-Mar-16  | 15,457.53     | 8       | 1,358.90     | 3.10%      |
| Bankwest                | 533062 | 1,000,000.00 | 16-Dec-15  | 16-Mar-16 | 7,604.11      | 15      | 1,253.42     | 3.05%      |
| National Australia Bank | 533063 | 1,000,000.00 | 16-Dec-15  | 16-Mar-16 | 7,604.11      | 15      | 1,253.42     | 3.05%      |
| National Australia Bank | 533064 | 500,000.00   | 21-Dec-15  | 21-Mar-16 | 3,802.05      | 20      | 835.62       | 3.05%      |
| National Australia Bank | 533065 | 1,500,000.00 | 21-Dec-15  | 23-Mar-16 | 11,656.85     | 22      | 2,757.53     | 3.05%      |
| National Australia Bank | 533121 | 500,000.00   | 6-Jan-16   | 6-Apr-16  | 0.00          | 31      | 1,295.21     | 3.05%      |
| National Australia Bank | 533122 | 1,000,000.00 | 13-Jan-16  | 13-Apr-16 | 0.00          | 31      | 2,590.41     | 3.05%      |
| Westpac Group           | 533123 | 500,000.00   | 20-Jan-16  | 20-Apr-16 | 0.00          | 31      | 1,273.97     | 3.00%      |
| Westpac Group           | 533124 | 1,000,000.00 | 27-Jan-16  | 27-Apr-16 | 0.00          | 31      | 2,488.49     | 2.93%      |
| Bankwest                | 533317 | 1,000,000.00 | 10-Feb-16  | 11-May-16 | 0.00          | 31      | 2,505.48     | 2.95%      |
| Bankwest                | 533318 | 1,000,000.00 | 24-Feb-16  | 25-May-16 | 0.00          | 31      | 2,547.95     | 3.00%      |
| Bankwest                | 533380 | 1,500,000.00 | 2-Mar-16   | 1-Jun-16  | 0.00          | 30      | 3,698.63     | 3.00%      |
| Bankwest                | 533381 | 500,000.00   | 2-Mar-16   | 1-Jun-16  | 0.00          | 30      | 1,232.88     | 3.00%      |
| ANZ Banking Group       | 533383 | 2,000,000.00 | 2-Mar-16   | 1-Jun-16  | 0.00          | 30      | 5,095.89     | 3.10%      |
| ANZ Banking Group       | 533384 | 500,000.00   | 2-Mar-16   | 1-Jun-16  | 0.00          | 30      | 1,273.97     | 3.10%      |
| ANZ Banking Group       | 533385 | 2,000,000.00 | 9-Mar-16   | 8-Jun-16  | 0.00          | 23      | 3,906.85     | 3.10%      |
| National Australia Bank | 533386 | 1,000,000.00 | 16-Mar-16  | 15-Jun-16 | 0.00          | 16      | 1,336.99     | 3.05%      |
| National Australia Bank | 533387 | 1,000,000.00 | 23-Mar-16  | 22-Jun-16 | 0.00          | 9       | 752.05       | 3.05%      |



Accrued Interest Report

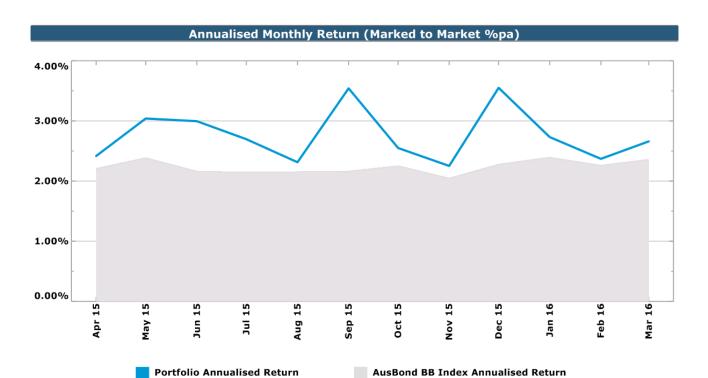


| Accrued Interest Report |                |                    |                    |                  |                           |                 |                          |                      |
|-------------------------|----------------|--------------------|--------------------|------------------|---------------------------|-----------------|--------------------------|----------------------|
| Asset Type              | Deal<br>Number | Face<br>Value (\$) | Settlement<br>Date | Maturity<br>Date | Interest<br>Received (\$) | Days<br>Accrued | Interest<br>Accrued (\$) | Percentage<br>Return |
| Bankwest                | 533382         | 1,000,000.00       | 16-Mar-16          | 13-Jul-16        | 0.00                      | 16              | 1,336.99                 | 3.05%                |
| Term Deposit            |                |                    |                    |                  | 69,186.30                 |                 | 39,048.08                | 3.04%                |
|                         |                |                    |                    |                  | 69,268.41                 |                 | 39,130.19                | 3.03%                |



Investment Performance Report





| <b>Historical Performa</b> | Historical Performance Summary |                  |                |  |  |  |  |  |  |  |
|----------------------------|--------------------------------|------------------|----------------|--|--|--|--|--|--|--|
|                            | Portfolio                      | AusBond BB Index | Outperformance |  |  |  |  |  |  |  |
| Mar 2016                   | 2.66%                          | 2.36%            | 0.30%          |  |  |  |  |  |  |  |
| Last 3 Months              | 2.60%                          | 2.35%            | 0.25%          |  |  |  |  |  |  |  |
| Last 6 Months              | 2.70%                          | 2.27%            | 0.43%          |  |  |  |  |  |  |  |
| Financial Year to Date     | 2.74%                          | 2.23%            | 0.51%          |  |  |  |  |  |  |  |
| Last 12 months             | 2.77%                          | 2.24%            | 0.53%          |  |  |  |  |  |  |  |

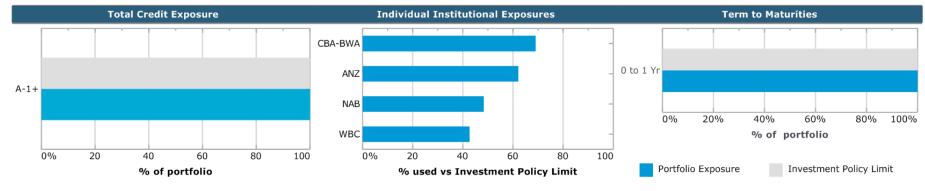


INVESTMENT REPORT FOR MARCH 2016

#### **Broken Hill City Council**

Investment Policy Compliance Report





|            | Credit<br>Rating | Face<br>Value (\$) |      | Policy<br>Max |   |
|------------|------------------|--------------------|------|---------------|---|
| Short Term | A-1+             | 16,092,008         |      |               |   |
|            |                  | 16,092,008         | 100% | 100%          | ~ |
|            |                  | 16,092,008         | 100% |               |   |

| ~ | = compliant     |
|---|-----------------|
| × | = non-compliant |

|  | % use<br>Invest<br>Policy | tment |
|--|---------------------------|-------|
| Commonwealth Bank of Australia (A-1+, AA-) | 69%                       | ~     |
| ANZ Group (A-1+, AA-)                      | 62%                       | •     |
| National Australia Bank (A-1+, AA-)        | 48%                       | •     |
| Westpac Group (A-1+, AA-)                  | 43%                       | ~     |

|                      | Face<br>Value (\$) |      | Policy<br>Max |   |
|----------------------|--------------------|------|---------------|---|
| Between 0 and 1 Year | 16,092,008         | 100% | 100%          | ~ |
|                      | 16,092,008         |      |               |   |

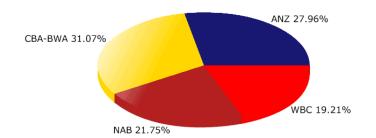
| Detailed Maturity Profile        | Face<br>Value (\$) |     |
|----------------------------------|--------------------|-----|
| 00. Cash                         | 1,592,008          | 10% |
| 01. Cash to Less Than 30 Days    | 3,000,000          | 19% |
| 02. Between 30 Days and 60 Days  | 2,000,000          | 12% |
| 03. Between 60 Days and 90 Days  | 8,500,000          | 53% |
| 04. Between 90 Days and 180 Days | 1,000,000          | 6%  |
|                                  | 16,092,008         |     |



#### Individual Institutional Exposures Report



| Individual Institutional Exposures |               |                            |                              |           | Indi | ividual Institutional Ex | posure Charts |     |
|------------------------------------|---------------|----------------------------|------------------------------|-----------|------|--------------------------|---------------|-----|
|                                    |               |                            |                              | 8,000,000 | ı    | ı                        | 1             | 1   |
| Parent Group                       | Credit Rating | Portfolio<br>Exposure (\$) | Investment Policy Limit (\$) | 6,000,000 |      |                          |               |     |
| ANZ Group                          | A-1+, AA-     | 4,500,000                  | 7,241,404                    | 0,000,000 |      |                          |               |     |
| Commonwealth Bank of Australia     | A-1+, AA-     | 5,000,000                  | 7,241,404                    | 4,000,000 |      |                          |               |     |
| National Australia Bank            | A-1+, AA-     | 3,500,000                  | 7,241,404                    |           |      |                          |               | _   |
| Westpac Group                      | A-1+, AA-     | 3,092,008                  | 7,241,404                    | 2,000,000 |      |                          |               | _   |
|                                    |               | 16,092,008                 |                              |           |      |                          |               |     |
|                                    |               |                            |                              | 0         | ANZ  | CBA-BWA                  | NAB           | WBC |





Cash Flows Report



| saction Date |        | Cashflow Counterparty | Asset Type    | Cashflow Description           | Cashflow Receive |
|--------------|--------|-----------------------|---------------|--------------------------------|------------------|
| 2-Mar-16     | 533066 | ANZ Banking Group     | Term Deposits | Interest - Received            | 3,864.           |
|              |        | ANZ Banking Group     | Term Deposits | Maturity Face Value - Received | 500,000.         |
|              |        |                       |               | <u>Deal Total</u>              | 503,864          |
|              | 533067 | ANZ Banking Group     | Term Deposits | Interest - Received            | 15,457           |
|              |        | ANZ Banking Group     | Term Deposits | Maturity Face Value - Received | 2,000,000        |
|              |        |                       |               | <u>Deal Total</u>              | <u>2,015,457</u> |
|              | 533069 | Bankwest              | Term Deposits | Interest - Received            | 3,739            |
|              |        | Bankwest              | Term Deposits | Maturity Face Value - Received | 500,000          |
|              |        |                       |               | Deal Total                     | 503,739          |
|              | 533380 | Bankwest              | Term Deposits | Settlement Face Value - Paid   | -1,500,000       |
|              |        |                       |               | <u>Deal Total</u>              | -1,500,000       |
|              | 533381 | Bankwest              | Term Deposits | Settlement Face Value - Paid   | -500,000         |
|              |        |                       |               | <u>Deal Total</u>              | -500,000         |
|              | 533383 | ANZ Banking Group     | Term Deposits | Settlement Face Value - Paid   | -2,000,000       |
|              |        |                       |               | <u>Deal Total</u>              | -2,000,000       |
|              | 533384 | ANZ Banking Group     | Term Deposits | Settlement Face Value - Paid   | -500,000         |
|              |        |                       |               | <u>Deal Total</u>              | -500,000         |
|              |        |                       |               | Day Total                      | -1,476,938       |
| 9-Mar-16     | 533068 | ANZ Banking Group     | Term Deposits | Interest - Received            | 15,457           |
|              |        | ANZ Banking Group     | Term Deposits | Maturity Face Value - Received | 2,000,000        |
|              |        |                       |               | <u>Deal Total</u>              | 2,015,457        |
|              | 533385 | ANZ Banking Group     | Term Deposits | Settlement Face Value - Paid   | -2,000,000       |
|              |        |                       |               | <u>Deal Total</u>              | -2,000,000       |
|              |        |                       |               | Day Total                      | 15,457           |
| 16-Mar-16    | 533062 | Bankwest              | Term Deposits | Interest - Received            | 7,604            |
|              |        | Bankwest              | Term Deposits | Maturity Face Value - Received | 1,000,000        |
|              |        |                       |               | Deal Total                     | 1,007,604        |



Cash Flows Report



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| Current Month Ca | ashflows |                         |               |                                |                     |
|------------------|----------|-------------------------|---------------|--------------------------------|---------------------|
| Transaction Date | Deal No. | Cashflow Counterparty   | Asset Type    | Cashflow Description           | Cashflow Received   |
|                  | 533063   | National Australia Bank | Term Deposits | Interest - Received            | 7,604.11            |
|                  |          | National Australia Bank | Term Deposits | Maturity Face Value - Received | 1,000,000.00        |
|                  |          |                         |               | Deal Total                     | 1,007,604.11        |
|                  | 533382   | Bankwest                | Term Deposits | Settlement Face Value - Paid   | -1,000,000.00       |
|                  |          |                         |               | <u>Deal Total</u>              | -1,000,000.00       |
|                  | 533386   | National Australia Bank | Term Deposits | Settlement Face Value - Paid   | -1,000,000.00       |
|                  |          |                         |               | <u>Deal Total</u>              | -1,000,000.00       |
|                  |          |                         |               | Day Total                      | 15,208.22           |
| 21-Mar-16        | 533064   | National Australia Bank | Term Deposits | Interest - Received            | 3,802.05            |
|                  |          | National Australia Bank | Term Deposits | Maturity Face Value - Received | 500,000.00          |
|                  |          |                         |               | <u>Deal Total</u>              | 503,802.05          |
|                  |          |                         |               | Day Total                      | 503,802.05          |
| 23-Mar-16        | 533065   | National Australia Bank | Term Deposits | Interest - Received            | 11,656.85           |
|                  |          | National Australia Bank | Term Deposits | Maturity Face Value - Received | 1,500,000.00        |
|                  |          |                         |               | Deal Total                     | <u>1,511,656.85</u> |
|                  | 533387   | National Australia Bank | Term Deposits | Settlement Face Value - Paid   | -1,000,000.00       |
|                  |          |                         |               | <u>Deal Total</u>              | -1,000,000.00       |
|                  |          |                         |               | Day Total                      | 511,656.85          |
|                  |          |                         |               | Net Cash Movement for Period   | <u>-430,813.70</u>  |

| Next Month Cashflows |          |                         |              |                                |                     |  |  |  |
|----------------------|----------|-------------------------|--------------|--------------------------------|---------------------|--|--|--|
| Transaction Date     | Deal No. | Cashflow Counterparty   | Asset Type   | Cashflow Description           | <u>Cashflow Due</u> |  |  |  |
| 6-Apr-16             | 533121   | National Australia Bank | Term Deposit | Interest - Received            | 3,802.05            |  |  |  |
|                      |          | National Australia Bank | Term Deposit | Maturity Face Value - Received | 500,000.00          |  |  |  |
|                      |          |                         |              | <u>Deal Total</u>              | 503,802.05          |  |  |  |
|                      |          |                         |              | Day Total                      | 503,802.05          |  |  |  |
| 13-Apr-16            | 533122   | National Australia Bank | Term Deposit | Interest - Received            | 7,604.11            |  |  |  |
|                      |          | National Australia Bank | Term Deposit | Maturity Face Value - Received | 1,000,000.00        |  |  |  |



Cash Flows Report



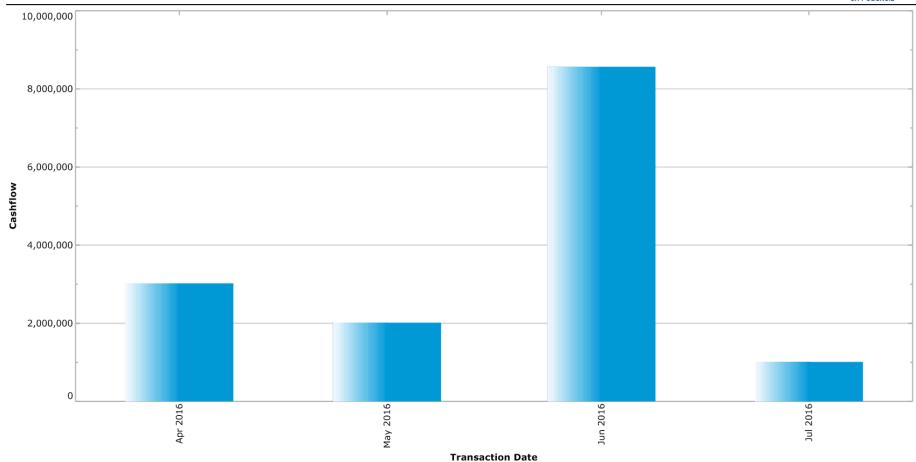
| Next Month Cashflows |          |                       |              |                                |              |  |  |  |
|----------------------|----------|-----------------------|--------------|--------------------------------|--------------|--|--|--|
| Transaction Date     | Deal No. | Cashflow Counterparty | Asset Type   | Cashflow Description           | Cashflow Due |  |  |  |
|                      |          |                       |              | <u>Deal Total</u>              | 1,007,604.11 |  |  |  |
|                      |          |                       |              | Day Total                      | 1,007,604.11 |  |  |  |
| 20-Apr-16            | 533123   | Westpac Group         | Term Deposit | Interest - Received            | 3,739.73     |  |  |  |
|                      |          | Westpac Group         | Term Deposit | Maturity Face Value - Received | 500,000.00   |  |  |  |
|                      |          |                       |              | <u>Deal Total</u>              | 503,739.73   |  |  |  |
|                      |          |                       |              | Day Total                      | 503,739.73   |  |  |  |
| 27-Apr-16            | 533124   | Westpac Group         | Term Deposit | Interest - Received            | 7,304.93     |  |  |  |
|                      |          | Westpac Group         | Term Deposit | Maturity Face Value - Received | 1,000,000.00 |  |  |  |
|                      |          |                       |              | <u>Deal Total</u>              | 1,007,304.93 |  |  |  |
|                      |          |                       |              | Day Total                      | 1,007,304.93 |  |  |  |
|                      |          |                       |              | Net Cash Movement for Period   | 3,022,450.82 |  |  |  |





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Cash Flows Report





#### ORDINARY MEETING OF THE COUNCIL

March 3, 2016

#### BROKEN HILL CITY COUNCIL REPORT NO. 69/16

SUBJECT: ADOPTION OF THE DRAFT MODEL CODE OF CONDUCT POLICY
12/14

#### **Recommendation**

That Broken Hill City Council Report No. 69/16 dated March 3, 2016, be received.

That Council adopts the Draft Amended 2015 Model Code of Conduct Policy as a policy of Council.

#### **Executive Summary:**

Council considered the Draft Amended 2015 Model Code of Conduct Policy at its Ordinary Council Meeting held February 24, 2015 and resolved (Minute No. 45172) to place the draft policy on public exhibition as per Section 160 of the *Local Government Act 1993 (the Act)*.

The draft policy was placed on public exhibition concluding on Tuesday, March 29, 2016.

During the public exhibition period Council received nil written submissions regarding the Draft Policy.

#### Report:

To advise Council of Amendments to the *Local Government Act 1993 (the Act)* which require an amendment to clause 4.29 of the Model Code of Conduct for Local Councils in NSW. The Amendments to the Act and the Model Code of Conduct both commenced implementation on 13 November 2015.

As Council adopted in 2013 the Model Code of Conduct for Local Councils in NSW, it is recommended that Council amend its current Broken Hill Model Code of Conduct to replace clause 4.29 with that of the 2015 Model Code of Conduct for Local Councils in NSW and similarly adopt the 2015 amended Model Code of Conduct for Local Councils in NSW as the Broken Hill Code of Conduct. This approach meets all requirements of section 440 of *the Act* which requires every council to adopt a code of conduct that incorporates the provisions of the Model Code.

Adoption of the amended Code of Conduct will replace the current Broken Hill Code of Conduct dated March 2013.

Council received a circular from the Office of Local Government in December 2015 outlining Amendments to *the Act* and complementary amendment to the Model Code of Conduct for Local Councils in NSW. The Model Code of Conduct for Local Councils in NSW was updated in November 2015 and sets the minimum requirements of conduct for council officials and staff in carrying out their functions. The Model is quite comprehensive.

The Amendment to *the Act* relates to Councillor mis-conduct and poor performance:

 Councillors who have previously been suspended on two or more occasions will be automatically disqualified from holding office in a Council for five years if they are suspended on a further occasion.

- The definition of 'misconduct' has been expanded to include acts or omissions by Councillors that are intended to prevent the proper or effective functioning of a Council or a committee of Council by e.g. disrupting decision making. Penalties for Councillor Misconduct include suspension and disqualification from holding office.
- Councillors will no longer be permitted to participate in the consideration of the making, amendment, alteration or repeal of an environmental planning instrument applying to the whole or a significant part of their local government area they have pecuniary interests in unless:
  - The only interests affected by the changes are the interests they or their relatives have in their principal places of residence and
  - o They have made a special disclosure of the affected interests.

The Amendments to *the Act* are designed to:

- Ensure a faster but fair investigation process for Councillor misconduct
- Remove impediments to effective action in response to serious corrupt conduct
- Maximise the effectiveness of Performance Improvement Orders issued by the Minister for Local Government to a Council and
- More effectively address Council maladministration.

The Attachment to this report more specifically outlines changes to procedural steps and provides a rationale for each of the changes.

#### **Model Code of Conduct**

The amendment to *the Act* related to an environmental planning instrument is complemented by an amendment to clause 4.29 of the Model Code of Conduct for Local Councils in NSW which means that Councillors with significant non-pecuniary conflicts of interest in the making, amendment, alteration or repeal of an environmental planning instrument applying to the whole or a significant part of their local government area will no longer be permitted to participate in consideration of those matters unless:

- The only interests affected by the changes relate to the interest a person e.g. a close friend or affiliate of a Councillor has in their principal place of residence and
- The Councillor has disclosed the affected interests.

#### **Clause 4.29**

The amended clause reads as follows:

A councillor, who would otherwise be precluded from participating in the consideration of a matter under this Part because they have a non-pecuniary conflict of interests in the matter, is permitted to participate in consideration of the matter, if:

- a) the matter is a proposal relating to
- i) the making of a principal environmental planning instrument applying to the whole or a significant part of the council's area, or
- ii) the amendment, alteration or repeal of an environmental planning instrument where the amendment, alteration or repeal applies to the whole or a significant part of the council's area, and
- b) the non-pecuniary conflict of interests arises only because of an interest that

person has in that person's principal place of residence, and

c) the councillor declares the interest they have in the matter that would otherwise have precluded their participation in consideration of the matter under this Part.

#### **Strategic Direction:**

Key Direction: 4. Our Leadership

Objective: 4.1 Openness and transparency in decision making

Function: Leadership and Governance

DP Action: Decision-makers provide accountability through planning and reporting

frameworks

#### **Relevant Legislation:**

Local Government Act 1993 Local Government (General) Regulation 2005

#### **Financial Implications:**

There are no financial implications related to this report.

#### **Attachments**

1. Amendments to the Local Government Act 1993 2 Pages

2. Draft Model Code of Conduct 16 Pages

RAZIJA NU'MAN
DIVISION MANAGER CORPORATE AND HUMAN SERVICES

JAMES RONCON GENERAL MANAGER

#### 1 ATTACHMENT

The amendments to the *Local Government Act 1993* referred to in this Circular are designed to:

#### More effectively deter and address Councillor misconduct by:

- providing for the automatic disqualification of a Councillor from holding civic office for a period of 5 years where they have been suspended for misconduct on a third occasion;
- expanding the definition of "misconduct" in the Act to include conduct that is intended to prevent the proper or effective functioning of a Council (i.e. through the disruption of Council and Committee meetings).

## Streamline the process for dealing with Councillor misconduct to ensure faster but fair outcomes by:

- removing the requirement for notice to be given of a motion at a Council
  meeting to formally censure a Councillor in recognition that Councils may now
  only do so on the recommendation of an independent investigator following a
  formal investigation process;
- removing the mandatory requirement for the Chief Executive of the Office of Local Government to undertake an investigation as a prerequisite to taking disciplinary action for misconduct where the conduct has previously been investigated under a Council's code of conduct and for minor misconduct that requires only a reprimand or counselling, and removing rights of appeal in relation to reprimand and counselling;
- providing that prior to taking disciplinary action against a Councillor, the Chief Executive is to give the Councillor at least 14 days' notice of his or her intention to take disciplinary action, including the disciplinary action that is proposed to be taken and the grounds upon which the proposed disciplinary action is to be taken and to consider any submissions made by the Councillor in relation to the notice.
- expanding the class of persons the Chief Executive may direct to provide written information or a document for the purposes of investigating Councillor misconduct to "any person" but excluding privileged information or documents without the person's consent.

#### Promote community confidence in Council planning decisions by:

amending the provision in the Act that allows Councillors to participate in the
consideration of changes to a planning instrument applying to the whole or a
significant part of a Council's area they have pecuniary interests in by limiting its
application to the interests Councillors have in their and related persons'
principal places of residence, thereby preventing participation in consideration
of such matters by Councillors with other property interests.

#### Remove impediments to effective action in response to serious corrupt conduct by:

- providing that a former Councillor may be disqualified from holding civic office for serious corrupt conduct;
- providing that where the Minister, on a recommendation by the ICAC, suspends
  a Councillor from civic office for serious corrupt conduct and the Councillor
  brings legal proceedings to challenge the ICAC's recommendation, the
  suspension will continue until the proceedings are concluded and for six months

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afterwards to allow time to arrange for their dismissal and disqualification should this be warranted;

Maximise the effectiveness of Performance Improvement Orders issued by the Minister to a Council by:

- reducing the minimum consultation period for a notice of intention to issue a Performance Improvement Order from 21 to 7 days;
- providing that a Council may be required to provide more than one compliance report on its compliance with a Performance Improvement Order, allowing the Minister to vary the terms of an Order on giving 7 days' notice, and allowing other intervention action while the Order is in force;
- deterring non-compliance by individual Councillors with a requirement under a Performance Improvement Order by:
  - empowering the Minister, where he or she is satisfied that a Councillor has failed to comply with such a requirement, to effectively suspend the Councillor until they have complied with the requirement or for a period of up to 3 months (with a possible extension of a further 3 months) (whichever is the lesser); and
  - o allow the Minister to request the Chief Executive to refer non-compliance to the NSW Civil and Administrative Tribunal for disciplinary action.

#### More effectively address Council maladministration by:

 reducing the time in which a Council is required to respond to recommendations made by the Chief Executive arising from the investigation of a council from 40 to 28 days.

# DRAFT MODEL CODE OF CONDUCT



#### **QUALITY CONTROL**

| COUNCIL POLICY       |   |     |           |            |  |  |  |
|----------------------|---|-----|-----------|------------|--|--|--|
| TRIM REFERENCES      | 12/14 - D16/2220                                    |     |           |            |  |  |  |
| RESPONSIBLE POSITION | General Manager                                     |     |           |            |  |  |  |
| APPROVED BY          |   |     |           |            |  |  |  |
| REVIEW DATE          | Within 12 months<br>after each ordinary<br>election | REV | ISION NO. | 1          |  |  |  |
| EFFECTIVE DATE       | EFFECTIVE DATE ACTION                               |     |           | MINUTE NO. |  |  |  |
| January 2016         | Document Developed                                  |     |           |            |  |  |  |

#### 1. INTRODUCTION

This Model Code of Conduct for Local Councils in NSW ("the Model Code of Conduct") is made for the purposes of section 440 of the Local Government Act 1993 ("the Act"). Section 440 of the Act requires every council to adopt a code of conduct that incorporates the provisions of the Model Code. For the purposes of section 440 of the Act, the Model Code of Conduct comprises all parts of this document.

Councillors, administrators, members of staff of council, independent conduct reviewers, members of council committees including a conduct review committee and delegates of the council must comply with the applicable provisions of council's code of conduct in carrying out their functions as council officials. It is the personal responsibility of council officials to comply with the standards in the code and regularly review their personal circumstances with this in mind.

Failure by a councillor to comply with the standards of conduct prescribed under this code constitutes misconduct for the purposes of the Act. The Act provides for a range of penalties that may be imposed on councillors for misconduct, including suspension or disqualification from civic office. A councillor who has been suspended on three or more occasions for misconduct is automatically disqualified from holding civic office for five years.

Failure by a member of staff to comply with council's code of conduct may give rise to disciplinary action.

#### 2. PURPOSE

The Model Code of Conduct sets the minimum requirements of conduct for council officials in carrying out their functions. The Model Code is prescribed by regulation.

The Model Code of Conduct has been developed to assist council officials to:

- understand the standards of conduct that are expected of them
- enable them to fulfil their statutory duty to act honestly and exercise a reasonable degree of care and diligence (section 439)
- act in a way that enhances public confidence in the integrity of local government.

#### 3. GENERAL CONDUCT OBLIGATIONS

#### **General Conduct**

- 3.1 You must not conduct yourself in carrying out your functions in a manner that is likely to bring the council or holders of civic office into disrepute. Specifically, you must not act in a way that:
  - a) contravenes the Act, associated regulations, council's relevant administrative requirements and policies
  - b) is detrimental to the pursuit of the charter of a council
  - c) is improper or unethical
  - d) is an abuse of power or otherwise amounts to misconduct
  - e) causes, comprises or involves intimidation, harassment or verbal abuse
  - f) causes, comprises or involves discrimination, disadvantage or adverse treatment in relation to employment
  - g) causes, comprises or involves prejudice in the provision of a service to the community. (Schedule 6A)
- 3.2 You must act lawfully, honestly and exercise a reasonable degree of care and diligence in carrying out your functions under the Act or any other Act. (section 439)
- 3.3 You must treat others with respect at all times.

#### **Fairness and Equity**

- 3.4 You must consider issues consistently, promptly and fairly. You must deal with matters in accordance with established procedures, in a non-discriminatory manner.
- 3.5 You must take all relevant facts known to you, or that you should be reasonably aware of, into consideration and have regard to the particular merits of each case. You must not take irrelevant matters or circumstances into consideration when making decisions.

#### Harassment and Discrimination

3.6 You must not harass, discriminate against, or support others who harass and discriminate against colleagues or members of the public. This includes, but is not limited to harassment and discrimination on the grounds of sex, pregnancy, age, race, responsibilities as a carer, marital status, disability, homosexuality, transgender grounds or if a person has an infectious disease.

DRAFT MODEL CODE OF CONDUCT

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#### **Development Decisions**

- 3.7 You must ensure that development decisions are properly made and that parties involved in the development process are dealt with fairly. You must avoid any occasion for suspicion of improper conduct in the development assessment process.
- 3.8 In determining development applications, you must ensure that no action, statement or communication between yourself and applicants or objectors conveys any suggestion of willingness to provide improper concessions or preferential treatment.

#### **Binding Caucus Votes**

- 3.9 You must not participate in binding caucus votes in relation to matters to be considered at a council or committee meeting.
- 3.10 For the purposes of clause 3.9, a binding caucus vote is a process whereby a group of councillors are compelled by a threat of disciplinary or other adverse action to comply with a predetermined position on a matter before the council or committee irrespective of the personal views of individual members of the group on the merits of the matter before the council or committee.
- 3.11 Clause 3.9 does not prohibit councillors from discussing a matter before the council or committee prior to considering the matter in question at a council or committee meeting or from voluntarily holding a shared view with other councillors on the merits of a matter.
- 3.12 Clause 3.9 does not apply to a decision to elect the Mayor or Deputy Mayor or to nominate a person to be a member of a council committee.

#### 4. CONFLICTS OF INTERESTS

- 4.1 A conflict of interests exists where a reasonable and informed person would perceive that you could be influenced by a private interest when carrying out your public duty.
- 4.2 You must avoid or appropriately manage any conflict of interests. The onus is on you to identify a conflict of interests and take the appropriate action to manage the conflict in favour of your public duty.
- 4.3 Any conflict of interests must be managed to uphold the probity of council decision-making. When considering whether or not you have a conflict of interests, it is always important to think about how others would view your situation.
- 4.4 Private interests can be of two types: pecuniary or non-pecuniary.

#### What is a Pecuniary Interest?

- 4.5 A pecuniary interest is an interest that a person has in a matter because of a reasonable likelihood or expectation of appreciable financial gain or loss to the person. (section 442)
- 4.6 A person will also be taken to have a pecuniary interest in a matter if that person's spouse or de facto partner or a relative of the person or a partner or employer of the person, or a company or other body of which the person, or a nominee, partner or employer of the person is a member, has a pecuniary interest in the matter. (section 443)
- 4.7 Pecuniary interests are regulated by Chapter 14, Part 2 of the Act. The Act requires that:

- a) councillors and designated persons lodge an initial and an annual written disclosure of interests that could potentially be in conflict with their public or professional duties (section 449)
- b) councillors and members of council committees disclose an interest and the nature of that interest at a meeting, leave the meeting and be out of sight of the meeting and not participate in discussions or voting on the matter (section 451)
- c) designated persons immediately declare, in writing, any pecuniary interest. (section 459)
- 4.8 Designated persons are defined at section 441 of the Act, and include, but are not limited to, the general manager and other senior staff of the council.
- 4.9 Where you are a member of staff of council, other than a designated person (as defined by section 441), you must disclose in writing to your supervisor or the general manager, the nature of any pecuniary interest you have in a matter you are dealing with as soon as practicable.

#### What are non-pecuniary interests?

- 4.10 Non-pecuniary interests are private or personal interests the council official has that do not amount to a pecuniary interest as defined in the Act. These commonly arise out of family, or personal relationships, or involvement in sporting, social or other cultural groups and associations and may include an interest of a financial nature.
- 4.11 The political views of a councillor do not constitute a private interest.

#### Managing non-pecuniary conflict of interests

- 4.12 Where you have a non-pecuniary interest that conflicts with your public duty, you must disclose the interest fully and in writing, even if the conflict is not significant. You must do this as soon as practicable.
- 4.13 If a disclosure is made at a council or committee meeting, both the disclosure and the nature of the interest must be recorded in the minutes. This disclosure constitutes disclosure in writing for the purposes of clause 4.12.
- 4.14 How you manage a non-pecuniary conflict of interests will depend on whether or not it is significant.
- 4.15 As a general rule, a non-pecuniary conflict of interests will be significant where a matter does not raise a pecuniary interest but it involves:
  - a) a relationship between a council official and another person that is particularly close, for example, parent, grandparent, brother, sister, uncle, aunt, nephew, niece, lineal descendant or adopted child of the person or of the person's spouse, current or former spouse or partner, de facto or other person living in the same household
  - other relationships that are particularly close, such as friendships and business relationships. Closeness is defined by the nature of the friendship or business relationship, the frequency of contact and the duration of the friendship or relationship
  - an affiliation between the council official and an organisation, sporting body, club, corporation or association that is particularly strong.

- 4.16 If you are a council official, other than a member of staff of council, and you have disclosed that a significant non-pecuniary conflict of interests exists, you must manage it in one of two ways:
  - a) remove the source of the conflict, by relinquishing or divesting the interest that creates the conflict, or reallocating the conflicting duties to another council official
  - b) have no involvement in the matter, by absenting yourself from and not taking part in any debate or voting on the issue as if the provisions in section 451(2) of the Act apply.
- 4.17 If you determine that a non-pecuniary conflict of interests is less than significant and does not require further action, you must provide an explanation of why you consider that the conflict does not require further action in the circumstances.
- 4.18 If you are a member of staff of council, the decision on which option should be taken to manage a non-pecuniary conflict of interests must be made in consultation with your manager.
- 4.19 Despite clause 4.16(b), a councillor who has disclosed that a significant non-pecuniary conflict of interests exists may participate in a decision to delegate council's decision-making role to council staff through the general manager, or appoint another person or body to make the decision in accordance with the law. This applies whether or not council would be deprived of a quorum if one or more councillors were to manage their conflict of interests by not voting on a matter in accordance with clause 4.16(b) above.

#### Reportable political donations

- 4.20 Councillors should note that matters before council involving political or campaign donors may give rise to a non-pecuniary conflict of interests.
- 4.21 Where a councillor has received or knowingly benefitted from a reportable political donation:
  - a) made by a major political donor in the previous four years, and
  - b) where the major political donor has a matter before council,

then the councillor must declare a non-pecuniary conflict of interests, disclose the nature of the interest, and manage the conflict of interests in accordance with clause 4.16(b).

- 4.22 For the purposes of this Part:
  - a "reportable political donation" is a "reportable political donation" for the purposes of section 86 of the Election Funding, Expenditure and Disclosures Act 1981,
  - a "major political donor" is a "major political donor" for the purposes of section 84 of the Election Funding, Expenditure and Disclosures Act 1981.
- 4.23 Councillors should note that political donations below \$1,000, or political donations to a registered political party or group by which a councillor is endorsed, may still give rise to a non-pecuniary conflict of interests. Councillors should determine whether or not such conflicts are significant and take the appropriate action to manage them.
- 4.24 If a councillor has received or knowingly benefitted from a reportable political donation of the kind referred to in clause 4.21, that councillor is not prevented from participating in

a decision to delegate council's decision-making role to council staff through the general manager or appointing another person or body to make the decision in accordance with the law (see clause 4.19 above).

#### Loss of quorum as a result of compliance with this Part

- 4.25 Where a majority of councillors are precluded under this Part from consideration of a matter the council or committee must resolve to delegate consideration of the matter in question to another person.
- 4.26 Where a majority of councillors are precluded under this Part from consideration of a matter and the matter in question concerns the exercise of a function that may not be delegated under section 377 of the Act, the councillors may apply in writing to the Chief Executive to be exempted from complying with a requirement under this Part relating to the management of a non-pecuniary conflict of interests.
- 4.27 The Chief Executive will only exempt a councillor from complying with a requirement under this Part where:
  - a) compliance by councillors with a requirement under the Part in relation to a matter will result in the loss of a quorum, and
  - b) the matter relates to the exercise of a function of the council that may not be delegated under section 377 of the Act.
- 4.28 Where the Chief Executive exempts a councillor from complying with a requirement under this Part, the councillor must still disclose any interests they have in the matter the exemption applies to in accordance with the requirements of this Part.
- 4.29 A councillor, who would otherwise be precluded from participating in the consideration of a matter under this Part because they have a non-pecuniary conflict of interests in the matter, is permitted to participate in consideration of the matter, if:
  - a) the matter is a proposal relating to
    - the making of a principal environmental planning instrument applying to the whole or a significant part of the council's area, or
    - ii. the amendment, alteration or repeal of an environmental planning instrument where the amendment, alteration or repeal applies to the whole or a significant part of the council's area, and
  - b) the non-pecuniary conflict of interests arises only because of an interest that a person has in that person's principal place of residence, and
  - the councillor declares the interest they have in the matter that would otherwise have precluded their participation in consideration of the matter under this Part.

#### Other business or employment

- 4.30 If you are a member of staff of council considering outside employment or contract work that relates to the business of the council or that might conflict with your council duties, you must notify and seek the approval of the general manager in writing. (section 353)
- 4.31 As a member of staff, you must ensure that any outside employment or business you engage in will not:

- a) conflict with your official duties
- involve using confidential information or council resources obtained through your work with the council
- c) require you to work while on council duty
- d) discredit or disadvantage the council.

#### Personal dealings with council

4.32 You may have reason to deal with your council in your personal capacity (for example, as a ratepayer, recipient of a council service or applicant for a consent granted by council). You must not expect or request preferential treatment in relation to any matter in which you have a private interest because of your position. You must avoid any action that could lead members of the public to believe that you are seeking preferential treatment.

#### 5. PERSONAL BENEFIT

For the purposes of this section, a reference to a gift or benefit does not include a political donation or contribution to an election fund that is subject to the provisions of the relevant election funding legislation.

#### Gifts and benefits

- 5.1 You must avoid situations giving rise to the appearance that a person or body, through the provision of gifts, benefits or hospitality of any kind, is attempting to secure favourable treatment from you or from the council.
- 5.2 You must take all reasonable steps to ensure that your immediate family members do not receive gifts or benefits that give rise to the appearance of being an attempt to secure favourable treatment. Immediate family members ordinarily include parents, spouses, children and siblings.

#### Token gifts and benefits

- 5.3 Generally speaking, token gifts and benefits include:
  - a) free or subsidised meals, beverages or refreshments provided in conjunction with:
    - i. the discussion of official business
    - ii. council work related events such as training, education sessions, workshops
    - iii. conferences
    - iv. council functions or events
    - v. social functions organised by groups, such as council committees and community organisations
  - b) invitations to and attendance at local social, cultural or sporting events
  - gifts of single bottles of reasonably priced alcohol to individual council officials at end of year functions, public occasions or in recognition of work done (such as providing a lecture/training session/address)

- d) ties, scarves, coasters, tie pins, diaries, chocolates or flowers
- e) prizes of token value.

#### Gifts and benefits of value

Notwithstanding clause 5.3, gifts and benefits that have more than a token value include, but are not limited to, tickets to major sporting events (such as state or international cricket matches or matches in other national sporting codes (including the NRL, AFL, FFA, NBL)), corporate hospitality at a corporate facility at major sporting events, discounted products for personal use, the frequent use of facilities such as gyms, use of holiday homes, free or discounted travel.

#### How are offers of gifts and benefits to be dealt with?

- 5.5 You must not:
  - a) seek or accept a bribe or other improper inducement
  - b) seek gifts or benefits of any kind
  - accept any gift or benefit that may create a sense of obligation on your part or may be perceived to be intended or likely to influence you in carrying out your public duty
  - d) accept any gift or benefit of more than token value
  - e) accept an offer of cash or a cash-like gift, regardless of the amount.
- 5.6 For the purposes of clause 5.5(e), a "cash-like gift" includes but is not limited to gift vouchers, credit cards, debit cards with credit on them, prepayments such as phone or internal credit, memberships or entitlements to discounts.
- 5.7 Where you receive a gift or benefit of more than token value that cannot reasonably be refused or returned, this must be disclosed promptly to your supervisor, the Mayor or the general manager. The recipient, supervisor, Mayor or general manager must ensure that any gifts or benefits of more than token value that are received are recorded in a Gifts Register. The gift or benefit must be surrendered to council, unless the nature of the gift or benefit makes this impractical.

#### Improper and undue influence

- 5.8 You must not use your position to influence other council officials in the performance of their public or professional duties to obtain a private benefit for yourself or for somebody else. A councillor will not be in breach of this clause where they seek to influence other council officials through the appropriate exercise of their representative functions.
- 5.9 You must not take advantage (or seek to take advantage) of your status or position with or of functions you perform for council in order to obtain a private benefit for yourself or for any other person or body.

#### 6. RELATIONSHIP BETWEEN COUNCIL OFFICIALS

Obligations of councillors and administrators

- 6.1 Each council is a body politic. The councillors or administrator/s are the governing body of the council. The governing body has the responsibility of directing and controlling the affairs of the council in accordance with the Act and is responsible for policy determinations, for example, those relating to workforce policy.
- 6.2 Councillors or administrators must not:
  - a) direct council staff other than by giving appropriate direction to the general manager in the performance of council's functions by way of council or committee resolution, or by the Mayor or administrator exercising their power under section 226 of the Act (section 352)
  - b) in any public or private forum, direct or influence or attempt to direct or influence, any other member of the staff of the council or a delegate of the council in the exercise of the functions of the member or delegate (Schedule 6A of the Act)
  - c) contact a member of the staff of the council on council related business unless in accordance with the policy and procedures governing the interaction of councillors and council staff that have been authorised by the council and the general manager
  - d) contact or issue instructions to any of council's contractors or tenderers, including council's legal advisers, unless by the Mayor or administrator exercising their power under section 226 of the Act. This does not apply to council's external auditors or the Chair of council's audit committee who may be provided with any information by individual councillors reasonably necessary for the external auditor or audit committee to effectively perform their functions.

#### Obligations of staff

- 6.3 The general manager is responsible for the efficient and effective operation of the council's organisation and for ensuring the implementation of the decisions of the council without delay.
- 6.4 Members of staff of council must:
  - a) give their attention to the business of council while on duty
  - b) ensure that their work is carried out efficiently, economically and effectively
  - c) carry out lawful directions given by any person having authority to give such directions
  - d) give effect to the lawful decisions, policies, and procedures of the council, whether or not the staff member agrees with or approves of them
  - e) ensure that any participation in political activities outside the service of the council does not conflict with the performance of their official duties.

#### Obligations during meetings

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- 6.5 You must act in accordance with council's Code of Meeting Practice, if council has adopted one, and the Local Government (General) Regulation 2005 during council and committee meetings.
- 6.6 You must show respect to the chair, other council officials and any members of the public present during council and committee meetings or other formal proceedings of the council.

#### Inappropriate interactions

- 6.7 You must not engage in any of the following inappropriate interactions:
  - Councillors and administrators approaching staff and staff organisations to discuss individual or operational staff matters other than broader workforce policy issues.
  - b) Council staff approaching councillors and administrators to discuss individual or operational staff matters other than broader workforce policy issues.
  - Council staff refusing to give information that is available to other councillors to a particular councillor.
  - d) Councillors and administrators who have lodged a development application with council, discussing the matter with council staff in staff-only areas of the council.
  - e) Councillors and administrators being overbearing or threatening to council staff.
  - f) Councillors and administrators making personal attacks on council staff in a public forum.
  - g) Councillors and administrators directing or pressuring council staff in the performance of their work, or recommendations they should make.
  - h) Council staff providing ad hoc advice to councillors and administrators without recording or documenting the interaction as they would if the advice was provided to a member of the community.
  - Council staff meeting with applicants or objectors alone AND outside office hours to discuss applications or proposals.
  - j) Councillors attending on-site inspection meetings with lawyers and/or consultants engaged by council associated with current or proposed legal proceedings unless permitted to do so by council's general manager or, in the case of the Mayor or administrator, exercising their power under section 226 of the Act.

#### 7. ACCESS TO INFORMATION AND COUNCIL RESOURCES

#### Councillor and administrator access to information

- 7.1 The general manager and public officer are responsible for ensuring that members of the public, councillors and administrators can gain access to the documents available under the Government Information (Public Access) Act 2009.
- 7.2 The general manager must provide councillors and administrators with information sufficient to enable them to carry out their civic office functions.

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- 7.3 Members of staff of council must provide full and timely information to councillors and administrators sufficient to enable them to carry out their civic office functions and in accordance with council procedures.
- 7.4 Members of staff of council who provide any information to a particular councillor in the performance of their civic duties must also make it available to any other councillor who requests it and in accordance with council procedures.
- 7.5 Councillors and administrators who have a private (as distinct from civic) interest in a document of council have the same rights of access as any member of the public.

#### Councillors and administrators to properly examine and consider information

7.6 Councillors and administrators must properly examine and consider all the information provided to them relating to matters that they are dealing with to enable them to make a decision on the matter in accordance with council's charter.

#### Refusal of access to documents

7.7 Where the general manager and public officer determine to refuse access to a document sought by a councillor or administrator they must act reasonably. In reaching this decision they must take into account whether or not the document sought is required for the councillor or administrator to perform their civic duty (see clause 7.2). The general manager or public officer must state the reasons for the decision if access is refused.

#### Use of certain council information

- 7.8 In regard to information obtained in your capacity as a council official, you must:
  - a) only access council information needed for council business
  - b) not use that council information for private purposes
  - not seek or obtain, either directly or indirectly, any financial benefit or other improper advantage for yourself, or any other person or body, from any information to which you have by virtue of your office or position with council
  - d) only release council information in accordance with established council policies and procedures and in compliance with relevant legislation.

#### Use and security of confidential information

- 7.9 You must maintain the integrity and security of confidential documents or information in your possession, or for which you are responsible.
- 7.10 In addition to your general obligations relating to the use of council information, you must:
  - a) protect confidential information
  - b) only release confidential information if you have authority to do so
  - c) only use confidential information for the purpose it is intended to be used
  - d) not use confidential information gained through your official position for the purpose of securing a private benefit for yourself or for any other person

- e) not use confidential information with the intention to cause harm or detriment to your council or any other person or body
- not disclose any information discussed during a confidential session of a council meeting.

#### Personal information

- 7.11 When dealing with personal information you must comply with:
  - a) the Privacy and Personal Information Protection Act 1998
  - b) the Health Records and Information Privacy Act 2002
  - c) the Information Protection Principles and Health Privacy Principles
  - d) council's privacy management plan
  - e) the Privacy Code of Practice for Local Government

#### Use of council resources

- 7.12 You must use council resources ethically, effectively, efficiently and carefully in the course of your official duties, and must not use them for private purposes (except when supplied as part of a contract of employment) unless this use is lawfully authorised and proper payment is made where appropriate.
- 7.13 Union delegates and consultative committee members may have reasonable access to council resources for the purposes of carrying out their industrial responsibilities, including but not limited to:
  - a) the representation of members with respect to disciplinary matters
  - b) the representation of employees with respect to grievances and disputes
  - c) functions associated with the role of the local consultative committee.
- 7.14 You must be scrupulous in your use of council property, including intellectual property, official services and facilities, and must not permit their misuse by any other person or body.
- 7.15 You must avoid any action or situation that could create the appearance that council property, official services or public facilities are being improperly used for your benefit or the benefit of any other person or body.
- 7.16 You must not use council resources, property or facilities for the purpose of assisting your election campaign or the election campaign of others unless the resources, property or facilities are otherwise available for use or hire by the public and any publicly advertised fee is paid for use of the resources, property or facility.
- 7.17 You must not use council letterhead, council crests and other information that could give the appearance it is official council material for:
  - a) the purpose of assisting your election campaign or the election campaign of others, or
  - b) for other non-official purposes.

- 7.18 You must not convert any property of the council to your own use unless properly authorised.
- 7.19 You must not use council's computer resources to search for, access, download or communicate any material of an offensive, obscene, pornographic, threatening, abusive or defamatory nature.

#### Councillor access to council buildings

- 7.20 Councillors and administrators are entitled to have access to the council chamber, committee room, Mayor's office (subject to availability), councillors' rooms, and public areas of council's buildings during normal business hours and for meetings. Councillors and administrators needing access to these facilities at other times must obtain authority from the general manager.
- 7.21 Councillors and administrators must not enter staff-only areas of council buildings without the approval of the general manager (or delegate) or as provided in the procedures governing the interaction of councillors and council staff.
- 7.22 Councillors and administrators must ensure that when they are within a staff area they avoid giving rise to the appearance that they may improperly influence council staff decisions.

#### 8. MAINTAINING THE INTEGRITY OF THIS CODE

8.1 You must not conduct yourself in a manner that is likely to undermine confidence in the integrity of this code or its administration.

#### Complaints made for an improper purpose

- 8.2 You must not make a complaint or cause a complaint to be made under this code for an improper purpose.
- 8.3 For the purposes of clause 8.2, a complaint is made for an improper purpose where it is trivial, frivolous, vexatious or not made in good faith, or where it otherwise lacks merit and has been made substantially for one or more of the following purposes:
  - a) to intimidate or harass another council official
  - b) to damage another council official's reputation
  - c) to obtain a political advantage
  - d) to influence a council official in the exercise of their official functions or to prevent or disrupt the exercise of those functions
  - e) to influence the council in the exercise of its functions or to prevent or disrupt the exercise of those functions
  - f) to avoid disciplinary action under this code
  - g) to take reprisal action against a person for making a complaint under this code except as may be otherwise specifically permitted under this code
  - h) to take reprisal action against a person for exercising a function prescribed under the procedures for the administration of this code except as may be otherwise specifically permitted under this code

i) to prevent or disrupt the effective administration of this code.

#### **Detrimental** action

- 8.4 You must not take detrimental action or cause detrimental action to be taken against a person substantially in reprisal for a complaint they have made under this code except as may be otherwise specifically permitted under this code.
- 8.5 You must not take detrimental action or cause detrimental action to be taken against a person substantially in reprisal for any function they have exercised under this code except as may be otherwise specifically permitted under this code.
- 8.6 For the purposes of clauses 8.4 and 8.5 detrimental action is an action causing, comprising or involving any of the following:
  - a) injury, damage or loss
  - b) intimidation or harassment
  - c) discrimination, disadvantage or adverse treatment in relation to employment
  - d) dismissal from, or prejudice in, employment
  - e) disciplinary proceedings.

#### Compliance with requirements under this code

- 8.7 You must not engage in conduct that is calculated to impede or disrupt the consideration of a matter under this code.
- 8.8 You must comply with a reasonable and lawful request made by a person exercising a function under this code.
- 8.9 You must comply with a practice ruling made by the Office of Local Government.
- 8.10 Where you are a councillor or the general manager, you must comply with any council resolution requiring you to take action as a result of a breach of this code.

#### Disclosure of information about the consideration of a matter under this code

- 8.11 You must report breaches of this code in accordance with the reporting requirements under this code.
- 8.12 You must not make allegations of suspected breaches of this code at council meetings or in other public forums.
- 8.13 You must not disclose information about the consideration of a matter under this code except for the purposes of seeking legal advice unless the disclosure is otherwise permitted under this code.

#### Complaints alleging a breach of this part

- 8.14 Complaints alleging a breach of this Part (Part 8) by a councillor, the general manager or an administrator are to be made to the Office of Local Government.
- 8.15 Complaints alleging a breach of this Part by other council officials are to be made to the general manager.

#### 9. DEFINITIONS

In the Model Code of Conduct the following definitions apply

| <u> </u>                   |  |
|----------------------------|--|
| the Act                    | The Local Government Act 1993  |
| act of disorder            | See the definition in clause 256 of the Local<br>Government (General) Regulation2005   |
| administrator              | An administrator of a council appointed under the Act other than an administrator appointed under section 66   |
| Chief Executive            | Chief Executive of the Office of Local<br>Government   |
| committee                  | A council committee  |
| conflict of interests      | A conflict of interests exists where a reasonable and informed person would perceive that you could be influenced by a private interest when carrying out your public duty   |
| council committee          | A committee established by resolution of council   |
| "council committee member" | A person other than a councillor or member of staff of a council who is a member of a council committee  |
| council official           | Includes councillors, members of staff of council, administrators, council committee members, conduct reviewers and delegates of council                                     |
| councillor                 | A person elected or appointed to civic office and includes a Mayor   |
| delegate of council        | A person (other than a councillor or member<br>of staff of a council) or body, and the<br>individual members of that body, to whom a<br>function of the council is delegated |
| designated person          | See the definition in section 441 of the Act   |
| election campaign          | Includes council, State and Federal election campaigns   |
| personal information       | Information or an opinion about a person whose identity is apparent, or can be ascertained from the information or opinion   |
| the Regulation             | The Local Government (General) Regulation 2005   |

The term "you" used in the Model Code of Conduct refers to council officials.

The phrase "this code" used in the Model Code of Conduct refers also the procedures for the administration of the Model Code of Conduct prescribed under the Local Government (General) Regulation 2005.

16

#### ORDINARY MEETING OF THE COUNCIL

March 3, 2016

#### BROKEN HILL CITY COUNCIL REPORT NO. 70/16

SUBJECT: ADOPTION OF CHANGES TO OPERATING HOURS FOR THE BROKEN HILL WASTE MANAGEMENT FACILITY 11/200

#### **Recommendation**

That Broken Hill City Council Report No. 70/16 dated March 3, 2016, be received.

That Council adopts the changes to operating hours of the Broken Hill Waste Management Facility (following public consultation) to:

- 8am 5.30pm Monday and Friday
- 8am 4pm Tuesday, Wednesday and Thursday
- 8am 4pm Weekends
- Public Holidays 8am 2pm
- Closed Christmas Day, Anzac Day and Good Friday

Instead of the original proposed hours of:

- 8am 4pm seven days per week
- Public Holidays 8am 2pm
- Closed Christmas Day, Anzac Day and Good Friday

That the new hours commence July 1, 2016 allowing time to advertise the new hours to the Broken Hill Community.

#### **Executive Summary:**

Council considered the proposed changes to the operating hours for the Broken Hill Waste Management Facility at its Ordinary Monthly Meeting held February 24, 2016 and resolved to place the item on public exhibition (Minute Number 45186).

The public exhibition period concluded March 31, 2016, during which time Council received ninety seven (97) written submissions regarding the proposed changes. Three submissions were received after the closing date, these have also been considered.

Of the 97 submissions, 57 supported the proposed hours and 40 did not, this gave percentages of 59% and 41% respectively. The comments indicated that the closing time of 4pm was the area of concern, particularly on weekdays, finishing times requested included 5pm, 5.30pm, 6.00pm and different closing times for summer and winter. The comments received while the survey was open have been included as an attachment to this report, along with the summary data from the survey.

A review of the data already submitted and also January, February and March 2016 for businesses accessing the facility after 4pm has been considered to assist in determining the closing time of the facility.

All hand written surveys received by the closing date were entered into the on-line survey to allow easy collation of the data at the end of the survey period.

#### Report:

As per the original report submitted (February 2016 Council Meeting) in regard to the hours review, Council's need to review waste operations to improve the efficiency and cost effectiveness of the facility has been highlighted following the recent upgrades to the Broken Hill Waste Management Facility including:

- Weighbridge installation and operations,
- Separate entrance and car park to the Second Hand Shed,
- Commissioning of Community Recycling Shed (CRC)

Council has commissioned a compliance Waste Audit to assess whether current operations are meeting the obligations established under the legislative controls in place. These include the Environmental Protection License and Landfill Environmental Management Plan minimizing the risk associated with materials disposal and management on site.

Areas of operation that require review identified through the waste audit process are:

- Operational Hours
- Resources
- Infrastructure needs
- Operational Requirements

#### Survey Results

Ninety seven (97) submissions were completed in regard to the change in the hours for the Waste Management Facility.

Of the 97 submissions there were a range of responses from those that deliver business waste only, those that deliver household waste only and those that use the facility for both business and home.

The survey captured people that use the facility ranging from daily to yearly, and 49 comments were made in regard to the hours change.

A full copy of the comments received is attached to this report. In summary the main comment themes were:

- Closing at 4pm was considered too early, with suggestions of maintaining 6pm closing time, 5pm closing time weekdays, 5.30 weekdays and winter and summer hours.
- Closing an extra two public holidays of the year was only considered a concern for one business, other comments were supportive of this
- Supportive of the change of hours as long as it did not impact on the number of staff working at the facility
- Supportive of the hours to help keep household entry free to the waste facility
- Supportive of 8am to 4pm for weekends but maintain 7am 6pm weekdays

The results of the surveys were assessed by the Waste Management staff, and recommendations made following that assessment.

Current facility hours operate 7am -6pm, 7 days per week, public holidays 7am – 2pm, closed Christmas Day. Staff are working overtime each week to cover hours, with 6-7 am the gates are closed and the staff clean up from the previous day.

Proposed new public access hours that were released for public comment were:

- 8am 4pm seven days per week
- Public Holidays 8am 2pm (Inc. Council Picnic Day)
- Closed Christmas Day, New Year's Day, and Good Friday

The proposed operational hours are similar to other licensed facilities in regional NSW and VIC, including Mildura, Dubbo, Wentworth, Bathurst, Griffith, Deniliquin and Wagga Wagga. It should be noted that most of these facilities service a population at least double that of Broken Hill.

Following assessment of the public submissions received, many of the comments raised the closing time of 4pm on weekdays as a concern with some businesses indicating this time was too early. The data presented at the previous meeting (attached) was reviewed, and the data from January through to March 2016 of businesses entering the facility was also reviewed to determine which days of the week the majority of paid transactions were taking place after 4pm. There were 5 businesses identified as regularly using the facility, and many occasionally (1-2 times a month) using the facility after 4pm. The following table shows the number of business transactions after 4pm, identified by month and day.

| Day       | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | March | Total |
|-----------|------|-----|------|-----|-----|-----|-----|-----|-------|-------|
| Monday    | 3    | 4   | 14   | 10  | 28  | 10  | 3   | 8   | 5     | 85    |
| Tuesday   | 2    | 12  | 5    | 13  | 10  | 14  | 2   | 9   | 7     | 74    |
| Wednesday | 2    | 6   | 15   | 8   | 3   | 10  | 4   | 5   | 13    | 66    |
| Thursday  | 2    | 7   | 9    | 12  | 5   | 2   | 7   | 6   | 10    | 60    |
| Friday    | 2    | 10  | 10   | 9   | 7   | 5   | 7   | 7   | 2     | 64    |
| Saturday  | 1    | 5   | 4    | 2   | 1   | 1   | 2   | 0   | 0     | 16    |
| Sunday    | 0    | 2   | 1    | 1   | 3   | 1   | 3   | 1   | 0     | 12    |

Monday was the most utilised afternoon after 4pm, followed by Tuesday, with the remainder of the week fairly even. Following this assessment the following hours are suggested to accommodate businesses, by offering opening times to 5.30pm twice a week, once at the beginning of the week and once at the end of the week. The flow on effect will also provide households extra time to enter the facility on weekdays.

The following hours are proposed after considerations of comments received during public consultation:

- 8am 5.30pm Monday and Friday
- 8am 4pm Tuesday, Wednesday and Thursday
- 8am 4pm Weekends
- Public Holidays 8am 2pm
- Closed Christmas Day, Anzac Day and Good Friday

The suggested hours following public consultation will still accommodate the majority of current users based on vehicle surveys conducted in hourly blocks, and data from commencement of gatehouse operations.

The two tables below show the difference in percentage of users that will not need to change their practices at all under the hours suggested for public comment and the proposed hours following public comment.

**Broken Hill City Council** 

| % of users  | covered | bν       | hours  | for | public | comment     |
|-------------|---------|----------|--------|-----|--------|-------------|
| 70 01 00010 | 00100   | $\sim$ y | 110010 |     | Papilo | COLLINITION |

| Current Users                    | Mon – Fri 8am – 4pm | Sat-Sun 8am – 4pm |
|----------------------------------|---------------------|-------------------|
| Vehicle Surveys (pre –gatehouse) | 85%                 | 83.5%             |
| Businesses                       | 92%                 | 91%*              |
| Households                       | 87%                 | 90%               |

<sup>\*</sup>Note – weekends average 9 business transactions per day, based on current gatehouse data

% of users covered by hours proposed following public comment

| Current Users                    | Mon and Fri – 8am – 5.30,<br>Tues, Wed, Thurs – 8am -4pm | Sat-Sun 8am – 4pm |
|----------------------------------|--|-------------------|
| Vehicle Surveys (pre –gatehouse) | 88%  | 83.5%             |
| Businesses                       | 93%  | 91%*              |
| Households                       | 89.5%  | 90%               |

Any change in hours will require a small portion of facility users to adjust their practices to utilize the facility within the proposed hours.

The suggested hours provide the opportunity to improve the management and operation of the facility more efficiently with the staff that is available, staff will also be required to cover the operation of the gatehouse at the weighbridge.

#### Resourcing of the facility (see attached spreadsheet)

The facility currently operates 7 days per week, 6am to 6pm, with staffing shared between the Waste Coordinator and 5 waste staff. Overtime is being provided to staff to cover the full extent of the hours to operate the facility.

Under the proposed hours staff will be on site:

7am – 6pm – Monday and Friday

7am – 5pm – Tuesday, Wednesday and Thursday, Saturday and Sunday

7am - 2.30pm - Public Holidays

To improve the management of the facility the following resource changes will be implemented and are included in the financial implications section of this report:

- Two part time positions for the operation of the gatehouse will be put in place, totalling 1.5 full time position. The 7 day operations of the facility will be spread between the two positions.
- The 0.75 full time equivalent contract position that was vacated in August 2014, will be reinstated.
- It is proposed that staff would work different shifts to cover the new hours and be
  onsite one hour either side of the opening hours to allow for management procedures
  to be completed without interruption (e.g. daily covering of waste, litter management
  and stockpile management)

These arrangements will address both the need to staff the gatehouse and provide additional support to the operational staff to meet EPA requirements to bring the facility up to standard and maintain the facility at this new standard.

# Infrastructure Changes

The Waste Management Facility has recently undergone major infrastructure changes with the installation, commissioning and operation of a weighbridge, installation of a separate entrance and car park for the Second Hand Shed (currently operated by Lifeline). These upgrades are important to assist Council to operate an effective licensed facility and meet new requirements under the Waste Regulations 2014.

Funding has also been received through the NSW EPA Waste Less Recycle More Grants Program to build an enclosed undercover area for the delivery of waste to significantly reduce windblown litter, and reduce the areas of open tip face on site. This will work will be completed and open to the public by July 2016.

# **Communications Strategy:**

The changes to the hours for the Broken Hill Waste Management Facility were exhibited for public comment for a 28 day period.

Advertisements were placed in local media, hardcopies of the survey were provided directly to facility users as they entered the waste facility, ensuring that all regular facility users were notified directly, all commercial businesses that pay fees were mailed a copy requesting their comments, and copies were made available at the front counter of the Administration Building.

The promotion of the 28 day consultation period also utilised social media (via an on-line survey) as well as hard copy survey forms to gain community views. Community members also had the opportunity to write or email responses.

Promotion of the new hours to be undertaken through:

- Advertising the local BDT
- New Entrance signage installed at the Waste Facility
- Social Media and
- Council Website

# **Strategic Direction:**

Key Direction: Our Environment

Objective: Our Environmental footprint is minimised

Function: Waste Management

DP Action: Implement the recommendations of the Waste Management Strategy in

relation to waste management and pricing in accordance with state

guidelines and best practice.

Waste Focus Area 1 – 1.1.1 Install a weighbridge Management Focus Area 1 – 1.1.4 – gatehouse Operations

Strategy: Focus Area 1 - 1.1.5 –shortening the opening hours for the landfill

Meeting the requirement s of the EPA License over the facility (EPA

License 5898)

# **Relevant Legislation:**

Protection of Environment Operations Act and Protection of the Environment Operations (Waste) Regulation 2014

EPA licence conditions and consequences of breaching this license and associated documents in place – including Landfill Environmental Management Plan 2005, and Pollution Incident Response Management Plan 2014

Illegal dumping fines - \$200 to \$750 per offence

# **Financial Implications:**

From July 13, 2015 existing fees have been applied to commercial waste, contaminated waste (inc asbestos), and waste tyres only. It should be noted that the fees for contaminated waste have been in place for several years previously to the commencement of the general fees and charges on site. Income from these fees and charges based on transactions between July and December have been estimated for the 2015/16 financial year. The following tables outline the budget and estimated income for the 2015/16 year, and anticipated costs for the operation of the facility maintaining current hours and with proposed hours.

The modified options of opening to 5.30pm twice a week will increase the operational costs by \$4219.80 per year, reducing the savings from current operations to just over \$31 000 per year.

It should be noted however the changes are not just for cash savings and will benefit the operation of the waste facility by:

- 1. Providing staff time to operate without interruption and undertake licenced duties required each day
- 2. Improve staff welfare and moral by removing the need to constantly work in split shifts and reduce the amount of current overtime requirements
- 3. Improves the ability to meet the legislative requirements of the facility
- 4. Fees and Charges applied will assist in offsetting the cost of operating the facility.
- 5. Will also employ three extra persons in part time capacity to support the operations of the facility including the operation of the gatehouse.

Waste Management Facility Operational Income:

| Fees and Charges<br>Categories | Budget 2015/16 | Anticipated Income |  |
|--------------------------------|----------------|--------------------|--|
| <b>Commercial Waste</b>        | \$25 000.00    | \$145 000.00       |  |
| Waste Tyres                    | \$ 0.00        | \$ 20 000.00       |  |
| Contaminated Waste             | \$25 000.00    | \$ 20 000.00       |  |
|                                |                |                    |  |
| TOTAL                          | \$50 000.00    | \$180 000.00       |  |

# **Costs for Landfill Operations:**

| 2015/16<br>Budget | 2015/16<br>Actuals | Anticipated actuals - No change to hrs (require 4 additional part time staff) | Anticiapted actuals -Change in operating Hours - proposed                  | Savings with reduced hours |
|-------------------|--------------------|---|--|----------------------------|
| \$330,000         | \$463,000*         | \$501,600   | \$465,700  | \$35,900                   |
|                   |                    |   | Anticipated actuals  – proposed hours including two closing days of 5.30pm |                            |
|                   |                    |   | \$469, 920   | \$31,680                   |

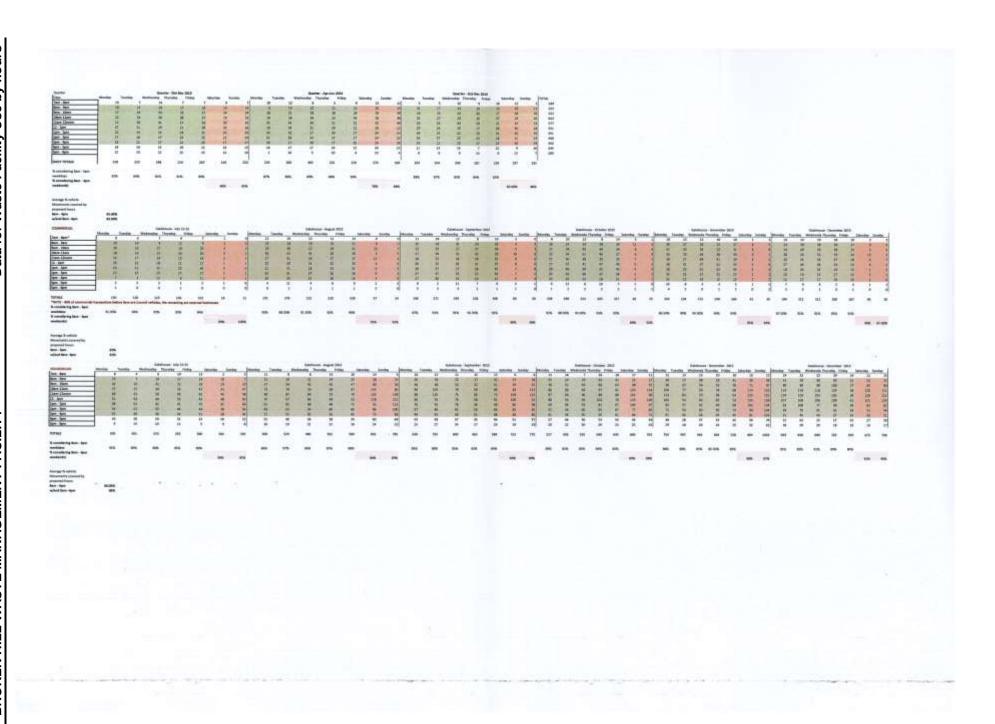
<sup>\*</sup>Includes OT predicted at \$110 000

# **Attachments**

1. Data for Waste Facility Use by hours 1 Page

2. Comments from Waste Facility Hours Change Survey 3 Pages

JAMES RONCON GENERAL MANAGER



| ID | Comment   |
|----|---|
| 1  | 6pm is good as work hours I do reckon there should be people going through the garbage gathering up what people can still use as there is so much wasted. Give to Lifeline or people in need of clothing etc  |
| 2  | As a business owner we operate daily from 8am to 5.30pm we need access to the dump during these hours!!!!!  |
| 3  | As long as the changed access hours don't negatively impact on those currently employed here then I am ok with them at least 5pm weekdays   |
| 5  | business - use the waste disposal at the end of the day, around 4.30 when things have slowed down   |
|    | Personal - use at the end of the day after cleaning all day Okay to close public holidays why not open later and finish late  |
| 6  | Closing at 4pm doesn't allow time to use it after I finish work   |
| 7  | current hours better for working people   |
| 8  | don't finish work till 4pm  |
| 9  | due to the nature of our business disposal of waste after 4pm is important  |
| 10 | Due to working hours and the operating hours of businesses, such as Mawsons quarry supplies it would be impractical, (example clean yard after work 4.30-5.00pm unable to empty trailer, unable to go to Mawsons prior to 8.20, have to go the next day, loss of 2 days)  |
| 11 | Suggestion: opening 7am -12 noon, break open 2pm to 6pm<br>Early start makes it easy for loading at the hospital no traffic in way of loading bins. This is<br>in regard to yellow hospital waste bins  |
| 12 | great facility and friendly workers, always willing to help   |
| 13 |   |
| 14 | I am supportive of the cost savings, however I believe that the hours are restrictive, particularly during daylight savings. I do remember the days when our common, regeneration areas & neighbouring  |
|    | properties were covered in filth & wreckage.  |
|    | I believe that the restricted hours would work if an "After Hours Emergency Dumping Area" was set up that could be used separate to the main facility. This would prevent illegal dumping whilst allowing residents full utilization of daylight hours. Whether it be after work or in the cooler parts of the day.   |
|    | Should this facility be abused it could be monitored & hours reassessed or restricted. This facility would be predominately non commercial use & would cater for the 10% of unsatisfied facility users.   |
|    | Saving money need not be restricted to reducing services but doing things differently & smarter.  |
| 15 | I believe there could be general & then winter hours, 4.00 pm may be appropriate for the cold months June, July August but in Spring, Summer & Autumn a closing time being at a minimum 5.00pm is needed.   |
| 16 | i need to use the tip everyday , so if you are closed of good friday and anzac day , why cant we have a 2 hour window for peopel who still operate a business on these days , or give us a key to dump our waste on these days , maybe 10am-12 pm would be suitable for people that still needs do waste on these days , we have always mangaged xmas day . |
|    | Note: item 13 contained a name and address only which has been removed for privacy reasons  |

| ID       | Comment  |
|----------|--|
| 17       | I would say 7am to 6pm weekdays and 8am to 4pm weekends, closed on New Years Day,  |
| 18       | Good Friday, Anzac Day, Australia Day and Christmas Day  If and when the Depot becomes user pays (it will happen, we now live in Mildura and we  |
|          | pay for most things) maybe Council should reward the rate payers that pay their rates on time with 5 free coupons per year as an incentive, this will help stop dumping of rubbish on the outskirts of town.   |
| 19       | It is bad enough having to deal with waste charges which makes it impossible for pensioners and alike to have their yards cleaned up   |
|          | Now if there is a change in shortened hours, you are dictating the hours that my business can operate  |
| 20       | Would prefer the hours to be kept same or extended it would be inconvenience to me because I work everyday till 4.00pm no way not good   |
| 21       | It would be more convenient opening and closing later to accommodate people visiting the depot after work hours. Keep the closing time as 6pm and maybe open it later. It would make it very hard in my opinion  |
| 23       | leave it as is 7am -6pm  |
| 24       | maybe if cost saving<br>4pm seems to early as finish work at 5, like going out during the week<br>as long as weekends stay open 8am to 6pm good  |
| 25       | Maybe rate payers should do more to keep our town 'tidy' (where possible) rather than expect Council or other to do it for them?   |
| 26       | Monday to Friday should be 8am to 6pm. 4pm close is too early for businesses to take waste to depot and most businesses close at 5.30pm  |
| 27       | most facilities elsewhere are similar. Also facility is still free, where I previously lived it was \$23.50 per visit. People here cannot complain   |
| 28       | Need access after "normal working hours" ie after 4pm<br>8am opening ok  |
| 29<br>30 | Partial supportive - maybe two days a week close at 5.30 as to allow daily paid workers that finish around 4.30 -5 time to get home to drop rubbish off by closing time people on shift work deserve better access   |
| 31       | Plenty of time to dispose of rubbish   |
| 32       | saves all the overtime payments  |
| 33       | The boys do a good job, its free to use for now, so use it properly - 2 Bob's  |
| 34       | The Broken Hill Waste Facility needs to be cost neutral to all private citizens  |
| 35       | The facility needs to remain open until 5;30pm as our business often only has opportunity to dump our waste tyres once the days jobs are complete between 4-5pm.  Also what about people who work Monday to Friday they will no longer have a chance to dump waste after work they will have to wait until the weekend.  |
| 36       | The system was operating satisfactorily without a weighbridge and it is understood that the Council wish to change the operating hours so as to save wages in the employment of a person to man the weighbridge, therefore why was the weighbridge installed in the first place - as the saying goes 'if it ain't broke - why fix it.' We feel that it is only a matter of time before we are charged to use the waste facility, and then the outskirts will be used for rubbish dumping, unless Council place more dumpers around the city, and publicise their location. |
|          | In relation to this the money that you would spend on manning the weighbridge at the waste facility could be spent on more appropriate signage for our streets - some streets do not have a sign at all - it makes it very difficult, not only for locals but for visitors too.  |

| ID | Comment   |
|----|---|
| 37 | Also have Councillors looked around the streets and seen the state of the footpaths, lanes etc. We look as though we are the "Neglected City" and not the "Heritage City".  The team do a good job, centre is tidy and roadways good, easy access to recycle bins   |
| 38 | Use - as jobs call for site clean I would rather see it open until at least 5pm in the arvos  |
| 39 | use the tip a fair bit. employers are all good working people   |
| 40 | very hard for working people to access during the week  |
| 41 | We are from Silverton, I use the dump in Broken Hill in Summer, because we cannot burn rubbish out here. thank you  |
| 42 | we don't want to have to pay to drop rubbish off. thanks  |
| 43 | we feel there needs to be one or two days per week operating between 7am to 6pm for those that need to dump their rubbish before or after work, and also in summer time one would need to take their rubbish out before it gets to hot.   |
| 44 | when is this constant chopping back of services going to stop. in the end all is lost and unable to get it back. It demoralises the people and therefore the town Will not interfere with our work hours  |
| 45 |   |
| 46 | would like it to close 5-5.30pm   |
| 47 | Yes as long as it does not impact employees hours or jobs   |
| 48 | Broken Hill Skip Bins are a local waste removal business who serves Broken Hill businesses and the community. 90% of our business requires the use of the Waste Management Facility between 4pm and 6pm. The proposed changes to the operating hours will be detrimental to our business and will have a negative impact on the people and organisations that we service. |

#### ORDINARY MEETING OF THE COUNCIL

April 14, 2016

# BROKEN HILL CITY COUNCIL REPORT NO. 71/16

SUBJECT: DRAFT ASSET ACCOUNTING POLICY 12/14

## Recommendation

That Broken Hill City Council Report No. 24/16 dated April 14, 2016, be received.

That Council endorse the Draft Asset Accounting Policy for the purposes of public consultation.

That the Draft Asset Accounting Policy be exhibited for public comment for a 28 day period.

That the Council receives a further report at the conclusion of the exhibition period, detailing submissions and any recommended changes arising, with a view to adopting the Draft Asset Accounting Policy.

This policy update will supersede the Asset Capitalisation Policy dated 2009.

## **Executive Summary:**

In order to facilitate improved financial management and reporting, and to comply with both the Local Government Act 1993 and the Australian Accounting Standards the asset capitalisation policy has been reviewed.

From this review the Finance Accounting Department recommend a more robust asset accounting policy be implemented that not only applies to the capitalisation process but is expanded to include all asset accounting functions.

In accordance with the Local Government Act 1993 the reviewed policy is to be placed on public exhibition for a period no less than 28 days following which all submissions will be considered and the policy will either amended, adopted or rejected.

#### Report:

The Finance Accounting Department have reviewed the asset capitalisation policy, and have recommended a more encompassing policy that relates to all asset accounting functions. This policy has the ability to influence financial control using the approach that improvements made to the policy will result in improvement to the financial management of the organisation whilst ensuring that compliance with relevant legislation and accounting standards is paramount.

The asset accounting policy is a governing document that guides the entire process of asset accounting and communicates:

- The material thresholds above which assets will be capitalised
- Recommended useful lives
- The required revaluation cycle
- The depreciation method

In relation to the capitalisation thresholds, minor amendments have been made reducing the thresholds to more accurately recognise council's assets and to more closely align the threshold limits with other regional councils of comparable size.

# **Strategic Direction:**

Key Direction: 4. Our Leadership

Objective: 4.2 Our Leaders Make Smart Decisions

Function: Financial Management

DP Action: 4.2.1.3 Implement strategies to address Council's financial stability

## **Relevant Legislation:**

Local Government Act 1993

Australian Accounting Standards Board (AASB) Standards:

- AASB 116 Property, Plant and Equipment;
- AASB 1041 Revaluation of Non-Current Assets;
- AASB 136 Impairment of Assets;
- AASB 1051 Land Under Roads;
- AASB 138 Intangible Assets
- AASB 5 Non-current Assets Held for Sale and Discontinued Operations
- AASB 1049 Whole of Government and General Government Sector Financial Reporting

## **Financial Implications:**

A robust asset accounting policy that supersedes and expands upon Council's existing asset capitalisation policy demonstrates strong commitment to improved performance and sustainability.

## **Attachments**

1. Draft Asset Accounting Policy 13 Pages

JAMES RONCON GENERAL MANAGER

# DRAFT ASSET ACCOUNTING POLICY



# **QUALITY CONTROL**

| COUNCIL POLICY       |                         |     |           |            |
|----------------------|-------------------------|-----|-----------|------------|
| TRIM REFERENCES      | 12/14 D16/13782         |     |           |            |
| RESPONSIBLE POSITION | CHIEF FINANCIAL OFFICER |     |           |            |
| APPROVED BY          |                         |     |           |            |
| REVIEW DATE          | 1st July 2018           | REV | ISION NO. | 1          |
| EFFECTIVE DATE       | ACTION                  |     |           | MINUTE NO. |
| June 2016            |                         |     |           |            |

#### 1. INTRODUCTION

The asset accounting policy dictates the required accounting treatment of non-current assets that provide future economic benefits to Broken Hill City Council and the community.

## 2. POLICY OBJECTIVE

To ensure that there is a standardised approach used by Broken Hill City Council when accounting for non-current assets. Also, to ensure that the accounting treatment for such assets are in compliance with International and Australian Accounting Standards and relevant legislation.

## 3. POLICY SCOPE

This policy applies to all of Broken Hill City Councils non-current assets in relation to their treatment for financial purposes.

This policy does not apply to receivables, inventory or investments.

## 4. POLICY STATEMENT

#### **Definition of an Asset**

An asset is a physical resource controlled by the entity as a result of past events and from which future economic benefits are expected to flow to the entity for more than 12 months. An asset is recognised in the Statement of Financial Position (Balance Sheet).

Any item which has a useful life of less than 12 months is recognised in the income statement and is classed as an expense under the operational or maintenance budget. It cannot be classed as an asset.

#### Recognition of Assets and Measurement at Recognition

Australian accounting standard AASB 116 paragraph 7 states that the cost of an item property, plant and equipment be recognised as an asset if and only if:

• it is probable the future economic benefits associated with the item will flow to the entity; and

the cost of the item can be measured reliably

Paragraph 15 of AASB 116 requires an item of property, plant and equipment that qualifies for recognition as an asset to be measured initially at cost. Notwithstanding paragraph 15, where an asset is acquired at no cost, or for a nominal cost (as the case with developer and other contributed assets), the cost is its fair value as at the date of acquisition.

According to paragraph 16 of AASB, the cost of an item of property, plant and equipment is to comprise:

- its purchase price, including import duties and non-refundable purchase taxes, after deducting trade discounts and rebates;
- any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management;

According to paragraph 17 of AASB 116 'directly attributable costs' include:

- costs of employee benefits arising directly from the construction or acquisition of the item of property, plant and equipment;
- o costs of site preparation;
- o initial delivery and handling costs;
- o installation and assembly costs;
- professional fees;
- costs of testing whether the asset is functioning properly, after deducting the net proceeds from selling any items produced while bringing the asset to that location and condition
- the initial estimate of the costs of dismantling and removing the item and restoring the site on
  which it is located, the obligation for which an entity incurs either when the item is acquired
  or as a consequence of having used the item during a particular period for purposes other
  than to produce inventories during that period

Purchase costs that are excluded from the cost of an asset as outlines in Paragraph 19 of AASB 116 include:

- costs of opening a new facility
- costs of introducing a new product or service (including costs of advertising and promotional activities)
- costs of conducting business in a new location or with a new class of customer
- administration and other general overhead costs

These accumulated costs represent the value of the asset at cost as at the date in which the asset is deemed to be complete and available for use. Not-for-profit entities may acquire assets at zero or at a nominal value, the asset is deemed to be valued at its fair value at date of acquisition. This initial valuation does not constitute a revaluation, a revaluation will only occur when it is the expressed decision of management to revalue a class of assets due to a change in the future economic benefits of that class.

#### **Derecognition of Assets**

Australian Accounting Standard AASB 116 paragraph 67 states that the carrying amount of an item shall be de-recognised:

- a) on disposal or;
- b) when no future benefits are expected to arise out of its use or disposal.

AASB 116, paragraph 68, provides that:

 The gain or loss arising from the derecognition of an item of property, plant and equipment shall be included in profit or loss when the item is derecognised (unless AASB 117 requires otherwise on a sale and leaseback).

## Rules for Recognition of project cost elements:

| Activity  | Recurrent Expenditure | Capital Expenditure |
|---|-----------------------|---------------------|
| Activities prior to decision made to proceed with investment include:   | x                     |                     |
| Strategic planning reports     Project scoping and investigation, valuation reports, planning approvals   | ^                     |                     |
| Activities directly associated with investment include:   |                       |                     |
| <ul> <li>Survey and design</li> <li>Professional fees</li> <li>Site preparation</li> <li>Construction</li> <li>Contract payments</li> <li>Council direct costs, wages, salaries, plant hire, materials, on-costs</li> <li>Supervision</li> <li>Transport, installation, assembly and testing</li> <li>Project management</li> <li>Future dismantling and removing item and site restoration (where applicable)</li> </ul> |                       | x                   |

#### **Asset Revaluation**

As all assets are to be recorded at their 'Replacement Cost' (Fair Value), Broken Hill City Council are required to revalue all assets on a regular basis, not being more than 5 year intervals, to assess the assets carrying value against the assets fair value at reporting date.

#### Materiality

Information is material if its omission, misstatement or nondisclosure has the potential, individually or collectively, to influence the economic decisions made by users on the basis of the financial statements.

In the context of materiality it is not necessary to recognise every non-current asset in the balance sheet. For example, a calculator may have a useful life greater than 12 months but its value is small and does not warrant the cost of recording in the asset register, so it is simpler to expense it.

#### Minor Assets

Minor assets are those items acquired for a cost less than the capital threshold for that applicable category. The acquisition of minor assets is treated as an expense.

#### **Useful Lives**

The useful life of an asset is defined as the period of time over which an asset is expected to be available for use by the entity. Over this period the useful life will be reviewed on a regular basis taking into account new information about future economic value, any adjustments resulting from this review will be made prospectively as changes in accounting estimates.

#### Componentisation

Some types of assets need to be componentised into the parts that make up that asset to allow for condition assessment and determination of depreciation expense. Each component should:

• Be significant in cost

- Have a different useful life or depreciation pattern
- Separately identify short-life and long-life parts consistent with the AASB decision of May 2015

Broken Hill City Council componentises its assets as per OLG guidance for infrastructure property, plant and equipment.

#### **Depreciation & Impairment**

The depreciation method used by Broken Hill City Council for all depreciating assets is the Straight-Line Depreciation approach where the consumption of benefits is in a uniform manner over the useful life of an asset, calculated on asset fair value less residual value.

When impairment for an asset is found (the carrying amount is greater than the recoverable amount), the asset is then deemed to have been consumed at a faster rate than original estimates, resulting in the expected useful life being shorter. This change in expected useful life may be as a result of an event such as a flood, or a higher than expected natural rate of deterioration. This may result in expense.

#### AASB paragraph 60 states:

An impairment loss shall be recognised immediately in profit or loss, unless the asset is carried
at revalued amount in accordance with another Standard. Any impairment loss of a revalued
asset shall be treated as a revaluation decrease in accordance with that other standard.

If an asset has been revalued, the impairment loss will be recognised by reducing the balance of the revaluation surplus as it pertains to a previous revaluation. Otherwise the impairment loss is recognised by recognising an expense directly.

#### Capital Expenditure Thresholds

The capital expenditure threshold is the new, upgrade or renewal value of an asset, below which the project cost, is normally expensed and above which it is normally capitalised. Broken Hill City Council's capital thresholds for assets are outlined as follows. To aid clarity, examples of expenditures that will be considered operating or maintenance/repair are also provided.

#### **Asset Categories**

- a) Land
- b) Plant and Equipment
- c) Buildings and Other Structures
- d) Transport Infrastructure
- e) Strom Water Network
- f) Furniture & Fittings and Office Equipment
- g) Other Assets

#### a) Land

Land assets are recognised as the following:

- Community land
- Operational land
- Easements
- Land under Roads (acquired after 1/7/2008)
- Crown Land with Council as the custodian

All land assets are capitalised on acquisition.

#### b) Plant and Equipment

Plant and Equipment assets are recognised as the following:

- Earthmoving and other major plant

   Trucks, loaders, graders, tractors, machinery, trailers, forklifts etc.

   Useful Life 5-20 yrs
- Light Vehicles Passenger vehicles, motorbikes etc. Useful life 5-10 yrs
- Minor Plant Pumps, pool mechanical and filtration equipment, computers and electronic devices, other minor plant (generators, chainsaws, whipper-snippers etc.) – Useful life 2-20 yrs

| Work Activity – Plant and Equipment   |   |   |   |  |
|---|---|---|---|--|
| Operating   | g Expenditure   |   | Capital Expenditure   |  |
| Operations  | Maintenance and<br>Repair   | Capital Renewal   | Capital Upgrade   | Capital New                                      |
| Fuel, consumables, Registration     Supervision     Service delivery management | Reactive maintenance to plant and equipment assets  Programmed servicing  Replacement of major components (engine, transmission)  Upgrade asset (adding air- conditioning)  Purchase and replacement of items  <\$5,000 | Replacement of plant and equipment asset with the same standard  >\$5,000 | Upgrade/ replacement of existing plant and equipment to a higher standard  >\$5,000 | <ul><li>New assets</li><li>&gt;\$5,000</li></ul> |

## c) Buildings and Other Structures

Building assets comprise of:

- Buildings
  - o Structure Useful life 50-150 yrs
  - o Roof Useful life 20-60 yrs
  - o Mechanical Services Useful life 20-40 yrs
  - o Floor Coverings Useful life 20-40 yrs
  - o Fire Services Useful life 20 -40 yrs
  - Transportation Services useful life 20-40 yrs
     (Broken Hill City Council will only componentise buildings that exceed a fair value of \$1,000,000.00)
- Other Structures Fencing, picnic shelters, gazeboes, bus shelters etc.- Useful life 10-100 yrs

|   | Work Activity – Buildings and Other Structures  |   |   |  |
|---|---|---|---|--|
| Operating Expenditure   |   |   | Capital Expenditure   |  |
| Operations  | Maintenance and<br>Repair   | Capital Renewal   | Capital Upgrade   | Capital New                                      |
| Service delivery and property management     Safety inspections     Security     Cleaning | Reactive maintenance and repair  Programmed servicing  Component replacement (carpet)  <\$5,000 | Replacement of whole building asset with same standard  Component renewal/ replace (rewiring, fit-out etc.)  >\$5,000 | Structure extensions     Structure enhancements at a higher level of service     >\$5,000 | <ul><li>New assets</li><li>&gt;\$5,000</li></ul> |

# d) Transport Infrastructure -

Transportation Infrastructure assets are recognised as the following:

- Sealed Roads
  - o Formation Useful life indefinite
  - o Pavement Useful life 40-80 yrs
  - o Seal Useful life 15-25 yrs
- Unsealed Roads
  - o Formation Useful life indefinite
  - o Pavement Useful life 40-80 yrs
- Carpark
  - o Sealed Surfaces Useful life 15-25 yrs
  - o Sealed Pavement Useful life 40-80 yrs
  - o Unsealed Pavement Useful life 7-10 yrs
- Kerb and Gutter Useful life 40-80 yrs
- Footpaths
  - o Paved surfaces Useful life 20-50 yrs
  - o Unpaved Surfaces Useful life 7-10 yrs
- Airport Runway
  - o Formation-Useful life indefinite
  - o Pavement Useful life 40-80 yrs
  - o Seal Useful life 15-25 yrs

|   | Work A   | Activity – Sealed Roo   | ads   |  |
|---|--|---|---|--|
| Operating   | g Expenditure  |   | Capital Expenditure   |  |
| Operations  | Maintenance and<br>Repair  | Capital Renewal   | Capital Upgrade   | Capital New                                      |
| Supervision     Service delivery management     Line markings     Road hazard/defect inspections     Condition inspections                  | Reactive maintenance to sealed roads  Programmed servicing  Sealed pavement partial renewal/ rehabilitation  <\$2,000          | Pavement replacement/ renewal of asset with the same standard  Resurfacing with the same standard  >\$2,000 | Pavement replacement/ renewal of asset at a higher standard Resurfacing at a higher standard Road Widening >\$2,000                   | <ul><li>New assets</li><li>&gt;\$2,000</li></ul> |
|   | Work A   | ctivity – Unsealed Ro   | <u>pads</u>   |  |
| Operating   | g Expenditure  |   | Capital Expenditure   |  |
| Operations  | Maintenance and<br>Repair  | Capital Renewal   | Capital Upgrade   | Capital New                                      |
| <ul> <li>Supervision</li> <li>Service delivery management</li> <li>Road hazard/defect inspections</li> <li>Condition inspections</li> </ul> | <ul> <li>Reactive maintenance to unsealed roads</li> <li>Programmed servicing</li> <li>Grading</li> <li>&lt;\$5,000</li> </ul> | • >\$5,000  | <ul><li>Widening of pavement</li><li>&gt;\$5,000</li></ul>  | <ul><li>New assets</li><li>&gt;\$5,000</li></ul> |
|   | Wor  | k Activity – Carpark  | <u>s</u>  |  |
| Operating   | g Expenditure  |   | Capital Expenditure   |  |
| Operations  | Maintenance and<br>Repair  | Capital Renewal   | Capital Upgrade   | Capital New                                      |
| Supervision     Service delivery management     Pavement markings   | Reactive maintenance to carparks  Programmed servicing  Sealed pavement renewal/ rehabilitation  <\$2,000                      | Pavement replacement/ renewal with the same standard  Resurfacing with the same standard  >\$2,000          | <ul> <li>Pavement replacement/ renewal at a higher standard</li> <li>Resurfacing at a higher standard</li> <li>&gt;\$2,000</li> </ul> | <ul><li>New assets</li><li>&gt;\$2,000</li></ul> |

|  | Work A   | activity – Kerb and G   | <u>utter</u>  |  |
|--|--|---|---|--|
| Operating  | g Expenditure  |   | Capital Expenditure   |  |
| Operations   | Maintenance and<br>Repair  | Capital Renewal   | Capital Upgrade   | Capital New                                      |
| <ul> <li>Supervision</li> <li>Service delivery management</li> <li>Clearing drains and pits</li> <li>Sweeping</li> <li>Hazard and condition inspections</li> </ul> | Reactive maintenance to kerbs and gutters      Programmed servicing      <\$5,000                        | Replacement of whole asset length of kerb and gutter at same standard     >\$5,000  | Replacement of whole asset length of kerb and gutter at a higher standard     >\$5,000  | <ul><li>New assets</li><li>&gt;\$5,000</li></ul> |
|  | Woi  | k Activity – Footpath   | I <u>S</u>  |  |
| Operating  | g Expenditure  |   | Capital Expenditure   |  |
| Operations   | Maintenance and<br>Repair  | Capital Renewal   | Capital Upgrade   | Capital New                                      |
| <ul> <li>Supervision</li> <li>Service delivery management</li> <li>Landscaping maintenance</li> <li>Footpath Cleaning</li> <li>Hazard inspections</li> </ul>       | <ul> <li>Reactive maintenance to footpaths</li> <li>Programmed servicing</li> <li>&lt;\$5,000</li> </ul> | <ul> <li>Resurfacing with the same standard</li> <li>Replacement of whole asset length of paved footpath at same standard</li> <li>&gt;\$5,000</li> </ul> | <ul> <li>Resurfacing to a higher standard</li> <li>Replacement of whole asset length of paved footpath to a higher standard</li> <li>&gt;\$5,000</li> </ul> | <ul><li>New assets</li><li>&gt;\$5,000</li></ul> |
|  | Work A   | Activity – Airway Run   | way   |  |
| Operating  | g Expenditure  |   | Capital Expenditure   |  |
| Operations   | Maintenance and<br>Repair  | Capital Renewal   | Capital Upgrade   | Capital New                                      |
| <ul> <li>Supervision</li> <li>Service delivery management</li> <li>Hazard/ defect inspections</li> <li>Condition inspections</li> </ul>                            | Reactive     maintenance to     airway runway     Programmed     servicing     <\$2,000                  | Pavement replacement/ renewal of asset with the same standard Resurfacing with the same standard  >\$2,000  | Pavement replacement/ renewal of asset at a higher standard Resurfacing at a higher standard Road Widening >\$2,000   | <ul><li>New assets</li><li>&gt;\$2,000</li></ul> |

# e) Stormwater Drainage

Stormwater drainage assets can be recognised as the following:

- Pipes Useful life 80-100 yrs
- Pits/ access point Useful life 30 yrs
- Drainage Structure Useful life 50 yrs
- Lined and Unlined Open Drains Useful life 80 yrs
- Dams/ Retention Basins Useful life 80-120 yrs
- Pumps/ Bores Useful life 20-40 yrs
- Facilities and Other Structures Useful life 10 yrs

| Work Activity – All Stormwater Drainage  |   |   |   |  |
|--|---|---|---|--|
| Operating Expenditure  |   | Capital Expenditure   |   |  |
| Operations   | Maintenance and<br>Repair   | Capital Renewal   | Capital Upgrade   | Capital New                                      |
| Service delivery management Supervision Clearing drains and pits Street sweeping Condition assessment Defect | <ul> <li>Reactive maintenance</li> <li>Programmed maintenance</li> <li>Replacement of drainage assets</li> <li>&lt;\$5,000</li> </ul> | Replacement/<br>renewal of<br>drainage assets<br>with the same<br>standard     >\$5,000 | Replacement/<br>renewal of<br>drainage assets<br>at a higher<br>standard     >\$5,000 | <ul><li>New assets</li><li>&gt;\$5,000</li></ul> |

# f) Furniture & Fittings and Office Equipment

Furniture & fittings and office equipment assets can be recognised as the following:

- Office Equipment Useful life 3-20 yrs
- Furniture Useful life 3-20 yrs
- Fittings Useful life 3-40 yrs

| Work Activity – Furniture & Fittings and Office Equipment |                           |                     |                 |             |  |  |
|---|---------------------------|---------------------|-----------------|-------------|--|--|
| Operating Expenditure                                     |                           | Capital Expenditure |                 |             |  |  |
| Operations  | Maintenance and<br>Repair | Capital Renewal     | Capital Upgrade | Capital New |  |  |

| <ul><li>Cleaning</li><li>Storage</li><li>Transport</li><li>Valuations</li></ul> | Reactive maintenance and repair  Programmed servicing  Partial replacement of furniture & fittings and office equipment  Replacement of furniture & fittings and office equipment to the same standard  <\$5,000* | Replacement of furniture & fittings and office equipment to the same standard     >\$5,000* | Upgrade of existing furniture & fittings and office equipment to a higher standard Replacement of furniture & fittings and office equipment to a higher standard  >\$5,000* | <ul><li>New assets</li><li>&gt;\$5,000*</li></ul> |
|---|---|---|---|---|
|---|---|---|---|---|

<sup>\*</sup> for individual items (not pooled)

## g) Other Assets

Other assets are recognised at the following levels:

- Library Books are recognised as having immaterial costs and will not be capitalised.
- Visual and Audio assets are recognised as having immaterial costs and will not be capitalised.
- Artworks are all capitalised
- Statues are all capitalised
- Sculptures are all capitalised
- Monuments are all capitalised
- Other Assets

Assets that are recognised as "Other Assets" include those that cannot be clearly put into any other asset group due to their unique nature.

| Work Activity – Other Assets                                 |   |  |  |  |  |  |  |
|--|---|--|--|--|--|--|--|
| Operating  | g Expenditure   | Capital Expenditure                                      |  |  |  |  |  |
| Operations   | Maintenance and<br>Repair   | Capital Renewal  | Capital Upgrade  | Capital New                                      |  |  |  |
| <ul><li>Cleaning</li><li>Storage</li><li>Transport</li></ul> | Reactive     maintenance and     repair      Programmed     servicing      <\$5,000 | Replacement of asset with the same standard     >\$5,000 | Replacement of asset at a higher standard     >\$5,000 | <ul><li>New assets</li><li>&gt;\$5,000</li></ul> |  |  |  |

#### 5. IMPLEMENTATION

# 5.1. Roles and Responsibilities

The following Council officers are responsible for the implementation and the adherence to this policy:

- General Manager
- Deputy General Manager
- Chief Financial Officer
- Manager Infrastructure & Strategy
- Financial Accountant
- Management Accountant

#### 5.2. Communication

This Policy will be communicated to the community and staff in accordance with Council's Policy, Procedure and Process Framework and Council's Business Paper process. Following adoption by Council the Policy will be made available on Council's website.

#### 5.3. Associated Documents

The following documentation is to be read in conjunction with this policy.

- Code of Conduct Policy
- Asset Management policy
- Procurement Policy
- Capital project expenditure policy

#### 6. REVIEW

Review of this policy will incorporate relevant legislation, documentation released from relevant state agencies and best practice guidelines.

The standard review period will be every two years from the effective date, however may occur sooner if there is a change in legislation, accounting standards or other relevant guidelines. The responsible Council officer will be notified of the review requirements three (3) months prior to the expiry of this policy.

The Chief Financial Officer is responsible for the review of this policy.

#### 7. LEGISLATIVE AND LEGAL FRAMEWORK

This policy is to be read in conjunction with the following:

• Local Government Act 1993

Australian Accounting Standards Board (AASB) Standards:

- AASB 116 Property, Plant and Equipment;
- AASB 1041 Revaluation of Non-Current Assets;
- AASB 136 Impairment of Assets;
- AASB 1051 Land Under Roads:
- AASB 138 Intangible Assets
- AASB 5 Non-current Assets Held for Sale and Discontinued Operations
- AASB 1049 Whole of Government and General Government Sector Financial Reporting

Council employees shall refrain from personal activities that would conflict with proper execution and management of Council's Asset Accounting Policy. Council's Code of Conduct provides guidance for recognising and disclosing any conflicts of interest.

#### 8. DEFINITIONS

**Assets:** are physical resources controlled by the entity as a result of past events and from which future economic benefits

**Assets - Current:** are assets that are expected to be consumed, realised, sold or otherwise disposed of within one financial year

Assets - Non-Current: are assets that are not expected to be fully consumed, realised, sold or otherwise disposed of within on financial year

**Capitalisation Threshold:** when the value of a new, upgraded or renewed asset reaches a determined cost it is capitalised, below this cost and the value is expensed

**Capital Expenditure**: expenditure on assets that are above the capitalisation threshold. A relatively large (material) expenditure, which has benefits (service potential), expected to last for more than 12 months. Capital expenditure includes new assets, renewal/replacement and expansion/upgrade of existing assets.

- Capital renewal/replacement is expenditure on an existing asset, which restores the service
  potential and extends the life of the asset beyond that which it had originally. As it extends
  the life of the asset any income generated from it will likewise be extended. Future operating
  and maintenance expenditure may be reduced if completed at the optimum time, e.g.
  resurfacing or re-sheeting part of a road network, replacing a section of a drainage network
  with pipes of the same capacity, resurfacing an oval.
- Capital upgrade/expansion is expenditure, which enhances an existing asset to provide a higher level of service. Upgrade expenditure is discretionary and may not result in additional revenue unless direct user charges apply. It will increase operating and maintenance expenditure, including depreciation, in the future because of the increase in the council's asset base, e.g. widening the sealed area of an existing road, replacing drainage pipes with pipes of a greater capacity, enlarging a grandstand at a sporting facility, building extension etc.

**Componentisation:** the segmentation of complex assets into identifiable components that have varying useful lives

Land Under Roads: is land under roadways and road reserves as defined under the Road Management Act 2004, including the land under the road itself, footpaths, nature strips and median strips. It does not include land under unused roads which is declared under Section 400 of the Land

Act 1958 as not required for public traffic or under 'paper roads' which do not meet the Common Law definition of a public highway

**Maintenance expenditure:** is a component of operating expenditure, specifically on an asset, which is periodically required as part of the anticipated schedule of works needed to ensure that the asset achieves its estimated useful life, and is normally relatively low cost compared to the asset value. Maintenance expenditure includes reactive maintenance and repair, or planned maintenance

**Materiality:** Information is material if its omission, misstatement or nondisclosure has the potential, individually or collectively, to influence the economic decisions made by users on the basis of the financial statements

Minor Assets: are those items acquired for a cost less than the capital threshold for that applicable category

**Operating Expenditure:** is recurrent expenditure such as power, fuel, telephone, employee costs, materials, cleaning, minor equipment, overheads, maintenance and depreciation. These costs are the day to day expenses associated with providing the service during a year of operations.

**Recognition**: the decision to include an asset as capitalised expenditure

**Recurrent Expenditure:** relatively small expenditure which has benefits that will be expected to last less than 12 months; including operating and maintenance expenditure

Useful life: the time period in which an asset is expected to be available for use

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#### ORDINARY MEETING OF THE COUNCIL

April 4, 2016

# BROKEN HILL CITY COUNCIL REPORT NO. 72/16

SUBJECT: SALE OF LAND FOR UNPAID RATES 11/338

PREVIOUS ITEMS: BHCC142/15 - Sale of Land for Unpaid Rates - Ordinary Council - 24

June 2015

BHCC40/16 - SALE OF LAND FOR UNPAID RATES (SOLFUR) -

Ordinary Council - 24 February 2016

# **Recommendation**

That Broken Hill City Council Report No. 72/16 dated April 4, 2016, be received.

## **Executive Summary:**

In accordance Sections 713, 715 & 716 of the Local Government Act, 1993 and Part 5 Division 3 Clause 133 of the Local Government (General) Regulation 2005 auctions for Sale of Land for Unpaid Rates were held were held on March 5 and March 12, 2016. This report is to advise the results from the auctions.

#### Report:

A total of 126 properties were gazetted to be auctioned over two weekends and a summary of the results are shown below. Full details are provided in the attachment.

- Outstanding debts were recovered on four properties prior to auction with payment being made in full or a lump sum payment together with arrangements to pay within an agreed timeframe. These properties were withdrawn from the auction.
- 19 properties were sold at auction to third parties
- Eight properties were purchased by Council for the purpose of lead remediation with the Broken Hill Environmental Lead Project (BHELP) assisting with the associated costs of the sale of these properties and they will also pay for the costs of remediating the blocks.
- Three properties were passed in at auction
- 92 properties were purchased by Council, 52 of which are burdened with Right of Ways. The majority of the Right of Ways will now be made unrateable.
- Six properties have been sold since the auction under private treaty and there is still
  interest being shown in a number of other properties. Staff will continue to negotiate
  the sale of further land as opportunities arise.

# **Strategic Direction:**

Key Direction: Our Leadership

Objective: 4.2 Our leaders make smart decisions

Function: Financial Management

DP Action: 4.2.1.3

## **Relevant Legislation:**

Section 713 of Local Government Act 1993

Section 715 of Local Government Act 1993

Section 716 of Local Government Act 1993

Section 133 of Local Government (General) Regulations 2005

# **Financial Implications:**

There has been recovery of outstanding rates from third parties to the value of \$147,761 through the sale of land for unpaid rates process. Council has also been able to on-sell several properties that it purchased at auction to third parties for \$52,200.

Broken Hill City Council will write off a total of \$188,445 in unrecoverable rates. As the existing provision for rates bad debt significantly exceeds this amount no additional expense will be need to be recognised.

Council purchased 92 properties to the value of \$696,600. This amount was the total outstanding rates, so there has been no net cost to Council. The majority of these properties were access ways or burdened by rights of way and consequently undevelopable.

The land acquired by Council that is not to be sold or able to be sold to third parties will become non-rateable land and will allow Council to rate the total local government land area value across the existing ratepayer base increasing the likelihood of collecting on future rate revenues.

#### **Attachments**

1. Sale of land for unpaid rates - outcomes 5 Pages

<u>JAMES RONCON</u> GENERAL MANAGER

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|                            |                            | Total       |                   | To be Applied to | Extra To be    |             |                           |
|----------------------------|----------------------------|-------------|-------------------|------------------|----------------|-------------|---------------------------|
|                            |                            | Outstanding |                   | Outstanding      | Charges Writte | n Disburse- |                           |
| Property Address           | Title Particulars          | Debt        | <b>Sold Price</b> | Debt             | eg WLL Off     | ments       | Comments                  |
| 599 Argent ST BROKEN HILL  | Lot: 5661 DP: 757298       | 13,327      | 26,000            | 13,327           |                | 0 12,67     | '3 3rd Party Sale         |
| 701 Beryl ST BROKEN HILL   | Lot: 1 DP: 930153          | 11,937      | 11,900            | 11,900           |                | 37          | 0 Council Acquisition     |
|                            |                            |             |                   |                  |                |             | Withdrawn from Auction as |
|                            |                            |             |                   |                  |                |             | payment or suitable       |
| 150 Bismuth ST BROKEN HILL | Lot: 3277 DP: 757298       | 11,629      | 10,640            | 10,640           | 9              | 89          | 0 arrangement to pay made |
| 338 Chapple LA BROKEN HILL | Lot 399 DP 665813          | 6,109       | 6,100             | 6,100            |                | 9           | 0 Council Acquisition     |
| 92 Harris ST BROKEN HILL   | Lot 1 DP 947752            | 5,916       | 5,800             | 5,800            | 1              | 16          | 0 Council Acquisition     |
| 111 Cornish LA BROKEN HILL | Lot 1 DP 947754            | 5,835       | 5,800             | 5,800            |                | 35          | 0 Council Acquisition     |
| 101 Cornish LA BROKEN HILL | Lot 1 DP 936829            | 5,835       | 1,200             | 1,200            | 4,6            | 35          | 0 3rd Party Sale          |
| 476 Crystal ST BROKEN HILL | Lot: 4222 DP: 757298       | 10,265      | 26,000            | 10,265           |                | 0 15,73     | 5 3rd Party Sale          |
| 21 Cummins ST BROKEN HILL  | Lot 920 DP 757298          | 6,473       | 2,500             | 2,500            | 3,9            | 73          | 0 3rd Party Sale          |
| 278 Duff ST BROKEN HILL    | Lot: 5497 DP: 757298       | 14,770      |                   | 0                | 14,7           | 70          | 0 Passed In               |
| 318 Eyre ST BROKEN HILL    | Lot: 15 Sec: 40 DP: 758018 | 16,175      | 20,000            | 16,175           |                | 0 3,82      | 5 Passed In               |
| 347 Eyre ST BROKEN HILL    | Lot 6 Sec 42 DP 758018     | 6,434       | 9,100             | 6,434            |                | 0 2,66      | 66 Council Acquisition    |
| 70 King ST BROKEN HILL     | Lot 11 DP 665666           | 5,745       | 1,000             | 1,000            | 4,7            | 45          | 0 Council Acquisition     |
| 102 Gaffney LA BROKEN HILL | Lot 1 DP 917926            | 6,265       | 6,700             | 6,265            |                | 0 43        | 5 3rd Party Sale          |
|                            |                            |             |                   |                  |                |             | Withdrawn from Auction as |
|                            |                            |             |                   |                  |                |             | payment or suitable       |
| 141 Gaffney ST BROKEN HILL | Lot: B DP: 336721          | 12,279      | 11,000            | 11,000           | 1,2            | 79          | 0 arrangement to pay made |
| 351 Hebbard ST BROKEN HILL | Lot 8 Sec 53 DP 758018     | 5,937       | 8,800             | 5,937            |                | 0 2,86      | 3 Council Acquisition     |
| 376 Hebbard ST BROKEN HILL | Lot 15 Sec 44 DP 758018    | 6,100       | 6,000             | 6,000            | 1              | 00          | 0 Council Acquisition     |
| 420 Hebbard ST BROKEN HILL | Lot 16 Sec 50 DP 758018    | 5,481       | 5,400             | 5,400            |                | 81          | 0 Council Acquisition     |
| 410 Hebbard ST BROKEN HILL | Lot 11 Sec 50 DP 758018    | 5,481       | 5,400             | 5,400            |                | 81          | 0 Council Acquisition     |
| 34 King ST BROKEN HILL     | Lot 3905 DP 757298         | 5,149       | 5,200             | 5,149            |                | 0 5         | 1 3rd Party Sale          |
| 741 Lane LA BROKEN HILL    | Lot 2255 DP 757298         | 5,976       | 6,000             | 5,976            |                | 0 2         | 4 3rd Party Sale          |
| 776 Lane ST BROKEN HILL    | Lot 1997 DP 757298         | 7,061       | 7,000             | 7,000            |                | 51          | 0 3rd Party Sale          |
| 221 Mercury ST BROKEN HILL | Lot: 1 DP: 930072          | 20,716      | 20,700            | 20,700           |                | 16          | 0 Council Acquisition     |
| 9 Mica ST BROKEN HILL      | Lot: 4 Sec: 5 DP: 759092   | 22,755      | 22,700            | 22,700           |                | 55          | 0 Council Acquisition     |
| 369 Morish ST BROKEN HILL  | Lot 1365 DP 757298         | 6,139       | 6,100             | 6,100            |                | 39          | 0 Council Acquisition     |
|                            |                            |             |                   |                  |                |             |                           |

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|                             |                           | Total       |                   | To be Applied to | Extra   | To be   |           |                            |
|-----------------------------|---------------------------|-------------|-------------------|------------------|---------|---------|-----------|----------------------------|
|                             |                           | Outstanding |                   | Outstanding      | Charges | Written | Disburse- | -                          |
| Property Address            | Title Particulars         | Debt        | <b>Sold Price</b> | Debt             | eg WLL  | Off     | ments     | Comments                   |
|                             |                           |             |                   |                  |         |         |           | Withdrawn from Auction as  |
|                             |                           |             |                   |                  |         |         |           | payment or suitable        |
| 153 Newton ST BROKEN HILL   | Lot: 2 DP: 931121         | 17,203      | 16,459            | 16,459           |         | 744     |           | 0 arrangement to pay made  |
| 190 Newton ST BROKEN HILL   | Lot: 3010 DP: 666177      | 15,490      | 15,400            | 15,400           |         | 90      |           | 0 Council Acquisition      |
|                             |                           |             |                   |                  |         |         |           | Withdrawn from Auction as  |
|                             |                           |             |                   |                  |         |         |           | payment or suitable        |
| 194 Newton ST BROKEN HILL   | Lot: 1 DP: 940419         | 18,054      | 18,100            | 18,054           |         | 0       |           | 46 arrangement to pay made |
| 338 Oxide ST BROKEN HILL    | Lot: 1 DP: 318498         | 29,446      | 25,000            | 25,000           |         | 4,446   |           | 0 Passed In                |
| 245 Patton ST BROKEN HILL   | Lot: 2 DP: 342025         | 9,459       | 2,000             | 2,000            |         | 7,459   |           | 0 3rd Party Sale           |
| 303 Patton ST BROKEN HILL   | Lot: 1753 DP: 757298      | 18,531      | 1,000             | 1,000            |         | 17,531  |           | 0 3rd Party Sale           |
| 324 Patton ST BROKEN HILL   | Lot: 2 DP: 322722         | 19,082      | 1,000             | 1,000            |         | 18,082  |           | 0 Council Acquisition      |
| 118 Piper ST BROKEN HILL    | Lot: A DP: 375910         | 15,266      | 14,000            | 14,000           |         | 1,266   |           | 0 3rd Party Sale           |
| 349 Piper ST BROKEN HILL    | Lot: 8 Sec: 41 DP: 758018 | 15,302      | 2,500             | 900              | 1,600   | 14,402  |           | 0 3rd Party Sale           |
| 400 Piper ST BROKEN HILL    | Lot 20 Sec 45 DP 758018   | 6,096       | 6,400             | 6,096            |         | 0       | 3         | 04 Council Acquisition     |
| 379 Piper ST BROKEN HILL    | Lot 1 Sec 47 DP 758018    | 5,494       | 5,400             | 5,400            |         | 94      |           | 0 Council Acquisition      |
| 120 Slag ST BROKEN HILL     | Lot 2404 DP 666326        | 6,143       | 6,100             | 6,100            |         | 43      |           | 0 Council Acquisition      |
| 108 Slag ST BROKEN HILL     | Lot 2 DP 404867           | 5,722       | 5,700             | 5,700            |         | 22      |           | 0 Council Acquisition      |
| 77 Warren ST BROKEN HILL    | Lot: 1 DP: 45011          | 21,846      | 4,000             | 4,000            |         | 17,846  |           | 0 3rd Party Sale           |
| 35 Wolfram ST BROKEN HILL   | Lot: B DP: 186450         | 22,754      | 5,000             | 5,000            |         | 17,754  |           | 0 3rd Party Sale           |
| 253A Chapple ST BROKEN HILL | Lot: 4 DP: 930651         | 14,630      | 14,600            | 14,600           |         | 30      |           | 0 Council Acquisition      |
| 158A Gaffney LA BROKEN HILL | Lot 2 DP 724993           | 4,793       | 4,700             | 4,700            |         | 93      |           | 0 Council Acquisition      |
| 589A Chapple LA BROKEN HILL | Lot: 1 DP: 722990         | 13,310      | 13,300            | 13,300           |         | 10      |           | 0 Council Acquisition      |
| 589 Chapple LA BROKEN HILL  | Lot: 2 DP: 722990         | 13,639      | 13,600            | 13,600           |         | 39      |           | 0 Council Acquisition      |
| 636 Wolfram LA BROKEN HILL  | Lot: 4 DP: 313481         | 13,006      | 13,000            | 13,000           |         | 6       |           | 0 Council Acquisition      |
| 176 Murton ST BROKEN HILL   | Lot: 2 DP: 185657         | 14,202      | 14,200            | 14,200           |         | 2       |           | 0 Council Acquisition      |
| 126 Pell ST BROKEN HILL     | Lot: 3 DP: 165557         | 14,424      | 14,400            | 14,400           |         | 24      |           | 0 Council Acquisition      |
| 482 Chapple LA BROKEN HILL  | Lot: 2 DP: 926767         | 12,876      | 12,800            | 12,800           |         | 76      |           | 0 Council Acquisition      |
| 323A Oxide ST BROKEN HILL   | Lot: 3 DP: 32785          | 16,684      | 16,600            | 16,600           |         | 84      |           | 0 Council Acquisition      |
| 20A Crystal ST BROKEN HILL  | Lot: 2 DP: 959475         | 12,862      | 12,800            | 12,800           |         | 62      |           | 0 Council Acquisition      |
| 406A Chapple ST BROKEN HILL | Lot: 8 DP: 943937         | 15,149      | 15,100            | 15,100           |         | 49      |           | 0 Council Acquisition      |
| 327A Kaolin ST BROKEN HILL  | Lot: 3 DP: 962892         | 12,773      | 12,700            | 12,700           |         | 73      |           | 0 Council Acquisition      |

| •  | 12,904<br>93<br>83<br>0 C<br>8<br>0 62  | ments Comments  O Council Acquisition  O 3rd Party Sale  O Council Acquisition  Council Acquisition  Council Acquisition  Council Acquisition  Council Acquisition   |
|--|---|--|
| 700 12,700<br>200 200<br>100 7,100<br>500 16,500<br>700 7,700<br>700 11,700<br>300 12,800<br>100 5,100                 | 770<br>12,904<br>93<br>83<br>6<br>6<br>6<br>6   | 0 Council Acquisition 4 0 3rd Party Sale 3 0 Council Acquisition 6 Council Acquisition 7 0 Council Acquisition 8 0 Council Acquisition   |
| 200 200<br>100 7,100<br>100 16,500<br>700 7,700<br>700 11,700<br>100 5,100<br>100 5,100                                | 12,904<br>93<br>83<br>0 C<br>8<br>0 62  | 0 3rd Party Sale Council Acquisition Council Acquisition Council Acquisition Council Acquisition Council Acquisition   |
| 100     7,100       500     16,500       700     7,700       800     12,800       100     5,100       5,100     5,100  | 93<br>83<br>0 C<br>8<br>0 62  | O Council Acquisition Council Acquisition Council Acquisition Council Acquisition Council Acquisition  |
| 500     16,500       700     7,700       700     11,700       800     12,800       100     5,100       5,100     5,100 | 83<br>0 C<br>8<br>0 62  | O Council Acquisition Council Acquisition Council Acquisition  |
| 700 7,700<br>700 11,700<br>800 12,800<br>.00 5,100   | 62<br>62  | O Council Acquisition O Council Acquisition  |
| 700 11,700<br>800 12,800<br>.00 5,100  | 62  | 0 Council Acquisition  |
| 300 12,800<br>100 5,100<br>100 5,100   | 62  | '  |
| .00 5,100<br>.00 5,100   |   | 2 0 Council Acquisition  |
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| 5,100  | 33  | 3 0 Council Acquisition  |
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| 10,100   | ) 1   | 1 0 Council Acquisition  |
| 000 8,526  | C   | 1,474 3rd Party Sale   |
| 8,500  | 4   | 4 0 Council Acquisition  |
| 200 8,200  | 87  | 7 0 Council Acquisition  |
| 100  | 10,752  | 2 0 Council Acquisition  |
| 200 7,200  | 83  | 3 0 Council Acquisition  |
| 300 10,300   | 88  | 8 0 Council Acquisition  |
| 13,100   | 92  | 2 0 Council Acquisition  |
| 900 5,900  | 59  | 9 0 Council Acquisition  |
|  | 40  |  |
|  | 00       5,100         00       5,100         00       5,100         00       5,100         00       5,100         00       5,100         00       5,100         00       5,100         00       5,100         00       5,100         00       5,100         00       10,000         00       10,100         00       8,526         00       8,500         00       7,200         00       10,300         00       13,100 | 00       5,100       33         00       5,100       33         00       5,100       20         00       5,100       30         00       5,100       33         00       5,100       33         00       5,100       33         00       5,100       33         00       5,100       33         00       5,100       33         00       5,100       33         00       10,000       50         00       10,100       10         00       8,526       00         00       8,500       2         00       8,200       87         00       7,200       83         00       10,300       88         00       13,100       92 |

|                                |                      | Total       |            | To be Applied to | Extra   | To be   |           |                       |
|--------------------------------|----------------------|-------------|------------|------------------|---------|---------|-----------|-----------------------|
|                                |                      | Outstanding |            | Outstanding      | Charges | Written | Disburse- |                       |
| Property Address               | Title Particulars    | Debt        | Sold Price | Debt             | eg WLL  | Off     | ments     | Comments              |
| 150A Oxide ST BROKEN HILL      | Lot: 2 DP: 347442    | 6,848       | 6,800      | 6,800            |         | 48      |           | 0 Council Acquisition |
| 164A Newton ST BROKEN HILL     | Lot 3 DP 900757      | 5,680       | 5,600      | 5,600            |         | 80      |           | 0 Council Acquisition |
| 313 Morish ST BROKEN HILL      | Lot C DP 435486      | 6,052       | 6,000      | 6,000            |         | 52      |           | 0 Council Acquisition |
| 181A Harvy ST BROKEN HILL      | Lot D DP 958157      | 6,070       | 6,000      | 6,000            |         | 70      |           | 0 Council Acquisition |
| 372 King ST BROKEN HILL        | Lot 1 DP 931475      | 6,196       | 500        | 500              |         | 5,696   |           | 0 3rd Party Sale      |
| 736 Lane ST BROKEN HILL        | Lot: A DP: 914427    | 7,566       | 1,000      | 1,000            |         | 6,566   |           | 0 Council Acquisition |
| 528A Lane ST BROKEN HILL       | Lot: 1 DP: 925509    | 7,420       | 7,400      | 7,400            |         | 20      |           | 0 Council Acquisition |
| 17 Wills ST BROKEN HILL        | Lot: 1975 DP: 757298 | 7,895       | 2,500      | 2,500            |         | 5,395   |           | 0 3rd Party Sale      |
| 104 Nicholls ST BROKEN HILL    | Lot 1 DP 724789      | 6,058       | 6,000      | 6,000            |         | 58      |           | 0 Council Acquisition |
| 104A Nicholls ST BROKEN HILL   | Lot 2 DP 724789      | 5,680       | 5,600      | 5,600            |         | 80      |           | 0 Council Acquisition |
| 234 Iodide ST BROKEN HILL      | Lot 5 DP 318491      | 5,621       | 5,600      | 5,600            |         | 21      |           | 0 Council Acquisition |
| 550A Lane ST BROKEN HILL       | Lot 1 DP 725233      | 5,313       | 5,300      | 5,300            |         | 13      |           | 0 Council Acquisition |
| 349 Oxide ST BROKEN HILL       | Lot 1 DP 1133298     | 4,519       | 4,500      | 4,500            |         | 19      |           | 0 Council Acquisition |
| 349A Oxide ST BROKEN HILL      | Lot 1 DP 724072      | 5,076       | 5,000      | 5,000            |         | 76      |           | 0 Council Acquisition |
| 422 Chapple LA BROKEN HILL     | Lot 1 & 2 DP 1133511 | 5,121       | 5,100      | 5,100            |         | 21      |           | 0 Council Acquisition |
| Bagot ST BROKEN HILL           | Lot 3 DP 921535      | 4,990       | 4,900      | 4,900            |         | 90      |           | 0 Council Acquisition |
| 512A Lane ST BROKEN HILL       | Lot 1 DP 1138200     | 4,522       | 4,500      | 4,500            |         | 22      |           | 0 Council Acquisition |
| 495 Lane LA BROKEN HILL        | Lot 1 DP 1138289     | 4,244       | 100        | 100              |         | 4,144   |           | 0 Council Acquisition |
| 477A Chapple LA BROKEN HILL    | Lot 1 DP 1138489     | 4,409       | 4,400      | 4,400            |         | 9       |           | 0 Council Acquisition |
| 576 Chapple ST BROKEN HILL     | Lot 1 DP 1138701     | 4,663       | 4,600      | 4,600            |         | 63      |           | 0 Council Acquisition |
| 236A Murton ST BROKEN HILL     | Lot 1 DP 1138736     | 4,538       | 4,500      | 4,500            |         | 38      |           | 0 Council Acquisition |
| Williams Street BROKEN HILL    | Lot: 1 DP: 1138944   | 4,280       | 4,200      | 4,200            |         | 80      |           | 0 Council Acquisition |
| 483 Lane LA BROKEN HILL        | Lot 1 DP 1140030     | 4,209       | 4,200      | 4,200            |         | 9       |           | 0 Council Acquisition |
| 82A Thomas LA BROKEN HILL      | Lot 1 DP 1139456     | 4,208       | 4,200      | 4,200            |         | 8       |           | 0 Council Acquisition |
| 286A Bromide ST BROKEN HILL    | Lot 1 DP 1140201     | 5,221       | 5,200      | 5,200            |         | 21      |           | 0 Council Acquisition |
| 336A Williams ST BROKEN HILL   | Lot 1 DP 1140999     | 4,482       | 4,400      | 4,400            |         | 82      |           | 0 Council Acquisition |
| 100A Chapple LA BROKEN HILL    | Lot 1 DP 1140996     | 4,208       | 4,200      | 4,200            |         | 8       |           | 0 Council Acquisition |
| L51A Burke ST BROKEN HILL      | Lot 1 DP 1149260     | 4,383       | 4,300      | 4,300            |         | 83      |           | 0 Council Acquisition |
| 585 A Wolfram Lane BROKEN HILL | Lot: 7 DP: 944194    | 3,661       | 3,600      | 3,600            |         | 61      |           | 0 Council Acquisition |
| 247 Lane Lane BROKEN HILL      | Lot: 1 DP: 1165165   | 3,678       | 3,600      | 3,600            |         | 78      |           | 0 Council Acquisition |
| 239 Lane Lane BROKEN HILL      | Lot: 1 DP: 1165143   | 3,708       | 3,700      | 3,700            |         | 8       |           | 0 Council Acquisition |

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|                                  |                    | Total       |            | To be Applied to | Extra   | To be   |           |                       |
|----------------------------------|--------------------|-------------|------------|------------------|---------|---------|-----------|-----------------------|
|                                  |                    | Outstanding |            | Outstanding      | Charges | Written | Disburse- |                       |
| Property Address                 | Title Particulars  | Debt        | Sold Price | Debt             | eg WLL  | Off     | ments     | Comments              |
| 237 A Chapple Street BROKEN HILL | Lot: 5 DP: 320533  | 3,678       | 3,600      | 3,600            |         | 78      |           | 0 Council Acquisition |
| 139 A Gypsum Street BROKEN HILL  | Lot: 4 DP: 101990  | 3,655       | 3,600      | 3,600            |         | 55      |           | 0 Council Acquisition |
| 16 A Nicholls Street BROKEN HILL | Lot: 1 DP: 725171  | 3,655       | 3,600      | 3,600            |         | 55      |           | 0 Council Acquisition |
| 414 B Mica Street BROKEN HILL    | Lot: 1 DP: 1166549 | 3,811       | 3,800      | 3,800            |         | 11      |           | 0 Council Acquisition |
| 324 Cobalt Lane BROKEN HILL      | Lot: 2 DP: 1165345 | 3,309       | 3,300      | 3,300            |         | 9       |           | 0 Council Acquisition |
| 324 Wolfram Lane BROKEN HILL     | Lot: 1 DP: 1165390 | 3,339       | 3,300      | 3,300            |         | 39      |           | 0 Council Acquisition |
| 716 A Chapple Lane BROKEN HILL   | Lot: 3 DP: 205329  | 3,319       | 3,300      | 3,300            |         | 19      |           | 0 Council Acquisition |
| 320 Thomas Lane BROKEN HILL      | PLT: 1 DP: 1167838 | 3,339       | 3,300      | 3,300            |         | 39      |           | 0 Council Acquisition |
| 326 A Thomas Lane BROKEN HILL    | PLT: 1 DP: 1167838 | 3,460       | 0          | 0                |         | 3,460   |           | 0 Council Acquisition |
| 143 A Ryan Lane BROKEN HILL      | Lot: 6 DP: 1177173 | 2,930       | 2,900      | 2,900            |         | 30      |           | 0 Council Acquisition |
| 52 Gaffney Lane BROKEN HILL      | Lot: 1 DP: 955995  | 5,867       | 1,300      | 1,300            |         | 4,567   |           | 0 3rd Party Sale      |
| 173 Murton Street, BROKEN HILL   | Lot: 1 DP:1140550  | 4,293       | 4,200      | 4,200            |         | 93      |           | 0 Council Acquisition |
| TOTALS                           |                    | 1,068,148   | 921,399    | 879,704          | 1,600   | 188,445 | 40,09     | 5                     |

#### ORDINARY MEETING OF THE COUNCIL

April 14, 2016

# BROKEN HILL CITY COUNCIL REPORT NO. 73/16

SUBJECT: DEED OF RELEASE - NEW SOUTH WALES LAND AND HOUSING 11/333

CORPORATION AND SHORTY O'NEIL VILLAGE

# Recommendation

That Broken Hill City Council Report No. 73/16 dated April 14, 2016, be received.

That the Mayor and General Manager be authorised to sign the Deed of Release on behalf of Council and apply the Common Seal of Council.

# **Executive Summary:**

The report recommends that Council sign the Deed of Release which will terminate the Deed signed in 1992 with the NSW Land and Housing Corporation regarding matters relating to the tenancy arrangements for aged persons at Shorty O'Neil Village and release each party from the obligations under the Deed.

## Report:

Council will recall that a Deed of Agreement bWetween Broken Hill City Council and the NSW Department of Land and Housing Corporation was entered into on 3 March 1992 where the Department contributed funds of \$307,000 for the construction of six one bedroom cottages for Legacy clients. The Deed also provided for Council to perform and discharge numerous other obligations in relation to that housing.

The State secured its interest by placing a caveat over the entire site. Since Council resolved to exit from the operation of Shorty O'Neil Village as a hostel, there was ongoing discussion with the State to both remove the caveat so that Council could proceed to auction and to negotiate a solution to the terms of the Deed. The impasse was finally resolved with the intervention of the local Member of Parliament with the lifting of the caveat. This then left the matter of the need to resolve the status of the Deed in order that Council could proceed freely to act in its own interests without requiring third party agreement. Council commissioned its solicitor to seek to end the functioning of the Deed by requesting whether the Department of Land and Housing would enter into a Deed of Release. That agreement has now been reached.

It is recommended that Council proceed to sign the Deed of Release which will terminate the Deed and release each party from the obligations under the Deed.

# **Strategic Direction:**

Key Direction: Our Community

Objective: 1.5 Our health and wellbeing ensures that we live life to the full

Function: **Community Services** 

DP Action: Determine future of Shorty O'Neil Village

# **Relevant Legislation:**

# **Financial Implications:**

The signing of the Deed of Release terminates the Deed between Council and NSW Land and Housing Corporation dated 3 March 1992 and releases Council from discharging various obligations in relation to the provision of aged care housing on the site of the Shorty O'Neil Village.

## **Attachments**

1. Deed of Release 4 Pages

RAZIJA NU'MAN
DIVISION MANAGER CORPORATE AND HUMAN SERVICES

JAMES RONCON GENERAL MANAGER

# **DEED OF RELEASE**

NEW SOUTH WALES LAND AND HOUSING CORPORATION (Department)

BROKEN HILL CITY COUNCIL (Council)

DATE:

Austen Brown Boog 21 Church Street (PO Box 4063) DX 4017 DUBBO NSW 2830 Ph 02 6882 5333 Fax 02 6885 2700 E: dubbo@austenbrown.com.au Ref: AGB:3422

# **DETAILS**

| Name      | New South Wales Land and Housing Corporation                   |  |  |  |  |  |  |  |
|-----------|--|--|--|--|--|--|--|--|
| ABN       | 24 960 729 253   |  |  |  |  |  |  |  |
| Address   | 223-239 Liverpool Road   |  |  |  |  |  |  |  |
|           | ASHFIELD NSW 2131  |  |  |  |  |  |  |  |
| Telephone | 02 8753 8302   |  |  |  |  |  |  |  |
| Fax       |  |  |  |  |  |  |  |  |
| Email     | Sophie.holloway2@facs.nsw.gov.au                               |  |  |  |  |  |  |  |
| Name      | BROKEN HILL CITY COUNCIL                                       |  |  |  |  |  |  |  |
| ABN       | 84 873 116 132   |  |  |  |  |  |  |  |
| Address   | Administrative Centre,   |  |  |  |  |  |  |  |
|           | 240 Blende Street,   |  |  |  |  |  |  |  |
|           | Broken Hill 2880   |  |  |  |  |  |  |  |
| Telephone | 08 8080 3300   |  |  |  |  |  |  |  |
| Fax       | 08 8080 3424   |  |  |  |  |  |  |  |
| Email     | council@brokenhill.nsw.gov.au                                  |  |  |  |  |  |  |  |
| 11111     |  |  |  |  |  |  |  |  |
|           | ABN Address Telephone Fax Email Name ABN Address Telephone Fax |  |  |  |  |  |  |  |

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## **TERMS**

#### INTRODUCTION

- A. By a Deed dated 3 March 1992 (*Deed*) the Department and the Council agreed to the payment by the Department to the Council of funds to assist Council with the provision of housing for aged persons in the district of Broken Hill.
- B. The Deed also provided for Council to perform and discharge numerous other obligations in relation to that housing.
- C. The Department has paid to the Council various amounts including an amount of three hundred and seven thousand dollars (\$307,000.00) in accordance with the Deed.
- D. The parties now wish to terminate the Deed and release each other from the obligations under the Deed on the following terms and conditions.

## IT IS AGREED

- 1. The Deed is terminated on and from the date of this Deed of Release without further actions by either party.
- The Department and the Council mutually release and discharge each other from any and all claims, actions, suits, demands, costs, damages and expenses which they now have or at any time hereafter may have arising out of the Deed.

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# SIGNING PAGE

EXECUTED AS A DEED.

| Signed by me  |                                 |
|---|---------------------------------|
| as delegate of the New South Wales Land and Housing Corporation (ABN 24 960 729 253), and I hereby certify that I have no notice of revocation of such delegation in the presence of: |                                 |
|   |                                 |
|   | Delegate                        |
| Witness Name of witness (Print)   |                                 |
| The Common Seal of Broken Hill City Couwas affixed hereto on day of in pursuance of a resolution of the Counci passed at the meeting held on day of                                   | 2016)                           |
| Signature of authorised person:   | Signature of authorised person: |
| Wincen John Cuy<br>Mayor  | General Manager                 |

#### ORDINARY MEETING OF THE COUNCIL

April 14, 2016

# BROKEN HILL CITY COUNCIL REPORT NO. 74/16

SUBJECT: REVIEW OF DISABILITY ACTION PLAN 2011-2015 11/432

## Recommendation

That Broken Hill City Council Report No. 74/16 dated April 14, 2016, be received.

That Council receive the report on the Review of the Disability Action Plan 2011-2015 for information only.

# **Executive Summary:**

Council's Disability Action Plan 2011 – 2015 (DAP) was developed in consultation with the community and Jenny Bray Training & Consulting in 2011. The Plan concluded its span in 2015.

The Plan identifies areas, facilities and services for which Council has some level of responsibility, assesses the disability discrimination potential contained within them, and identifies any need for action. Consideration of these actions was driven by the Disability Discrimination Act 1992 and referenced to Council's Community Strategic Plan 2010 – 2030.

## Report:

A review of Council's Disability Action Plan 2011 – 15 was undertaken with a summary of actions and achievements noted below.

Key Directions as identified within the Disability Action Plan were linked to the initial Community Strategic Plan 2010 – 2030, and as such, may not directly align with the directions in the reviewed and updated Community Strategic Plan 2033.

#### **Key Direction 1: Our Community**

- Council's Human Resources department previously shared a partnership with local disability employment agency (Nova Employment) for placement of People with Disability within Council
- Council supports work experience students and work placement participants throughout various Council departments
- Council is a provider of the Transition to Work Program a two year program that supports people with disability wishing to enter the workforce to develop work skills

#### Carers

- Council directly provides a range of Carers' Support Programs, including: Carer Respite and Carelink Centre, Respite for Carers Programs, Young Carer activities
- Advertising of Carer Services has included -Television advertising with the Young Carers Program also promoted through local Cinema advertising

People with Disability

 Council provides a range of disability programs for younger people with disability, including: Respite Programs, Day Activity Centre, Skill Development and Social Support activities

 Open days and tours of the Home and Community Care (HACC) Centre are coordinated annually to promote services available and also acknowledge International Day of People with Disability

### Seniors

- Council coordinates the Annual Seniors Week Variety Concert
- Council staff participate in weekly Aged Care Interagency Meetings
- Community Services department develop and distribute a quarterly newsletter to service users
- The City Library provides a range of supportive resources including e-books/ audio readers

## Youth

- Council has supported the previous Max Potential Program
- Source funding for annual Youth Week activity
- Provide an accessible Skate Park
- Council directly operates a Peer Support Program for over 18 year olds with low level support needs

# Networking and Service Collaboration

- Council staff participate in a range of Interagency meetings to promote collaboration within the funded services area
- Council operates and maintains the Home and Community Care (HACC) Centre
- · Council has secured capital grants for:
  - Extension of the Home and Community Care Centre
  - Upgrade of AJ Keast Park to the city's only accessible play park
- Council facilitates annual community service forums and activities to share information and remain up to date on changing demographics
- Council's Community Services promote use of HSNet as an information board across the community sector
- Council maintains membership to peak bodies including:
  - NCOSS (NSW Council of Social Services)
  - ACS (Aged & Community Services)
- Council developed a Pedestrian Access Mobility Plan (PAMP)
- Improved access for people with disability at community events included:
  - Accessible toilets installed in Sturt Park
  - Development of A J Keast Accessible Play Park
- Council's Risk Assessment and Event Management Frameworks allow for consideration of accessibility for all public events
- Council maintains representation on the local Community Safety Precinct Committee
- Council has developed a Community Safety and Crime Prevention Plan 2013 2017
- Council has developed a Volunteer Management Strategy
- Council's Event Management Team promotes accessibility for groups coordinating community events
- Council coordinates an annual accessible activity to acknowledge the contribution of volunteers in the community

## **Key Direction 2: Our Economy**

• Council maintains working relationships with community organisations that promote incentives for employing people with disability, these include:

- Nova Employment
- LETS Employment
- Sureway employment

Several of these services are no longer operating in Broken Hill or may have a changed name.

- Transport access to the city has expanded to include:
  - The introduction of daily flights to Melbourne as well as maintaining existing daily services
  - Indian Pacific train service twice per week
  - Bus service for travel to Adelaide and Sydney
- Accessibility was a key consideration in the upgrade to the Regional Aquatic Centre
- Accessibility map was reviewed during development of the Pedestrian Access Mobility Plan.
- Civic Centre undergoing current upgrade/ redevelopment, including lift option and improved accessible facilities

## **Key Direction 3: Our Environment**

- Upgraded watering systems in the city's parks and ovals
- Energy saving lighting options have been introduced across Council buildings
- Council's development application processes incorporate information relating to requirements of the Disability Discrimination Act, Australian Standards and BSA
- Council's Integrated Planning Framework considers accessible practices throughout the planning process
- Council employs a dedicated Health Services Officer
- · Provision of green waste bins for recycling
- Yellow lid bin service to assist residents who are frail or have a disability
- Expansion of recycle shop located at the depot

## **Key Direction 4: Our Services**

- Development a Pedestrian Access Mobility Plan (PAMP)
- Development of Asset Management Plans
- Development of Plan for Management of Parks and Open Spaces
- Redevelopment of A J Keast into accessible play park
- Council is in the process of undertaking a review of all community assets and facilities
- Assistance services are available at the Airport for people with disabilities travelling into and out of Broken Hill

## **Key Direction 5: Our Leadership**

- Council hosts a bi-annual Community Round Table, bringing key stakeholders in the community together to discuss key issues
- Council facilitates annual community service forums/activities to share information and remain up to date on changing demographics within the community
- Council has undertaken a comprehensive restructure to improve its financial position into the future
- Council is continuing to undertake service reviews of all its operational areas
- Council's Event Planning process and Risk Management Framework ensures that issues limiting participation by sections of the community are considered in planning for all activities and events
- Council has undertaken an upgrade to its website to improve community access to electronic communication

# **Access to Council Buildings and Services**

Council offers an accessible Administration Building and Council Chambers.

The Charles Rasp Library provides easy access for all target groups, including:

- electric entry doors,
- accessible toilet
- an elevator

Council's Home and Community Care (HACC) Centre offers full accessibility to a broad range of community care services and activities.

Feedback/Comment to Council in the development of plans such as Council's Asset Management Plan and the Pedestrian Access Mobility Plan were invited by telephone, online or through community forums.

Council's Civic Centre offers accessible entry and facilities – with increased accessibility planned during current refurbishment.

Council maintains the Aged Persons Rest Centre which is a fully accessible building often the venue for public meetings and forums.

Council's Traffic Committee assesses and makes recommendations to Council on requests relating to traffic or parking matters including appropriate accessible parking areas.

Council coordinates a range of accessible community events annually including - Australia Day celebrations, International Day of People with Disability, Seniors Concert, Harmony Day and Volunteer activities.

# **Strategic Direction:**

Key Direction: Our Leadership

Objective: Our Leaders Make Smart Decisions

Function: Leadership and Governance

DP Action: 4.2.1.12 Monitor potential changes to government policy and legislation

and make submission where considered important for the local

community.

## **Relevant Legislation:**

Disability Discrimination Act 1992

Disability Inclusion Act 2014

# **Financial Implications:**

There are no financial implications as a result of this report

# **Attachments**

There are no attachments for this report.

**RAZIJA NU'MAN** 

<u>DIVISION MANAGER CORPORATE AND HUMAN SERVICES</u>

JAMES RONCON GENERAL MANAGER

### ORDINARY MEETING OF THE COUNCIL

April 20, 2016

# BROKEN HILL CITY COUNCIL REPORT NO. 75/16

SUBJECT: DEVELOPMENT APPLICATION 9/2016 - PROPOSED LONG DAY

CHILD CARE CENTRE AT 24-28 TRAMWAY TERRACE, BROKEN HILL 11/467

# **Recommendation**

That Broken Hill City Council Report No. 75/16 dated April 20, 2016, be received.

That Council determine Development Application 9/2016 by Refusal as the proposed development is inappropriate for the site.

## **Executive Summary:**

This matter was tabled at the March 2016 Council meeting. Council resolved to defer this matter to the April meeting pending a site visit by Councillors and members of the Broken Hill Traffic Committee. A Development Application has been lodged for the construction of a Long day care centre at 24-28 Tramway Terrace (Lots 14, 15, 16). The site is currently vacant land. A number of neighbour objections have been received by Council and as a result this Application has been referred to Council for determination.

The refusal of this development application is recommended. Should Council resolve to approve this development application, it is recommended that this matter be referred back to Council's Town Planner for the development of appropriate conditions.

## Report:

Details relating to the proposed development can be summarised as follows:

- The centre will cater for a maximum 53 child capacity, catering for children between the ages of 6 weeks to 5 years of age.
- The centre will operate for 48-50 weeks a year.
- Hours are between 7:30am to 6pm Monday to Friday. Due to being long-day care, drop off and pick up times are staggered.
- Off street parking area provided (initially proposed 10 spaces, but amended to 19).
- Outdoor play area.
- Landscaped gardens will include drought resistant native plants.
- Vehicle access to the development is from Tramway Terrace. Left turn only" signage will be placed at the exit of the carpark so that traffic flow is virtually one way.
- Staff numbers maximum 9, average 6.
- The buildings external construction will be brick veneer with colourbond roofing. The building itself will be approximately 22 x 20 metres in size.
- Diagram 1 below is an aerial photograph with the development site marked.
- See Diagram 2 below which shows proposed layout. Note the vehicle access is from Tramway Terrace. Car parking spaces towards the front of the site, and play area behind. Entry in and exit out into Tramway Terrace with left turn only from the carpark into Tramway Terrace.
- Car park surface is to be partly concrete (or bitumen) and partly crushed road base.
- Colourbond fencing along the rear of the site (Galena Street frontage).

- The applicants have stated that a "child care centre in the heart of Broken Hill will be of great importance to working families who require care for their children".

- The applicants also advised that "12 month investigations were made for choosing a suitable site for the proposed development. This site was selected based on the location, close to other businesses, yet quiet enough for a safe environment for children. Then centre will not be open during weekends or public holidays and therefore will not cause noise issues for residences".



Diagram 1: Development site

Notification to 16 neighbouring properties of the proposal was carried out when the Application was first submitted to Council.

As a result 7 written objections were received (one of the letters was on behalf of 3 residents). Also neighbours from 2 other residences in the area verbally expressed their concern to council staff. (These neighbours stated they were not totally opposed to the development but had great concerns regarding the increased traffic).

Council advised the applicants that a number of concerns were raised by neighbours. A summary of the concerns were provided to the applicants for their serious consideration and to consider whether they wished to provide further information to Council to show how these concerns could be addressed and also how the centre would not adversely affect existing neighbours in the area.

Further information was provided by the applicant, including increasing the proposed number of off street parking spaces. Details and comment provided by the applicants will be outlined throughout the remainder of this report.

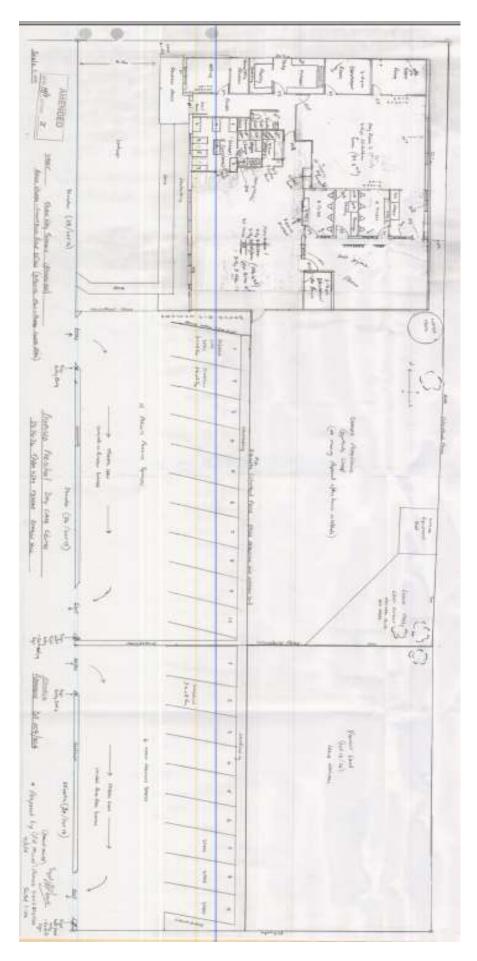


Diagram 2: Proposed development

# **Strategic Direction:**

Key Direction: 3.3 Proactive and responsible planning supports the community and

the environment

Objective: Process development applications in accordance with

legislation and in an effective and efficient manner

Function: Council – Built Environment

DP Action: Ensure compliance activities promote public safety and environmental

control

# **Relevant Legislation:**

Section 79(c) of the Environmental Planning and Assessment Act 1979 sets out "matters for consideration" when assessing and determining a Development Application.

## (a)(i) – the provisions of any environmental planning instrument EPI):

Comment: Broken Hill Local Environmental Plan (2013). Zoning of the subject site is R1 General Residential. Child care centres are permissible within this zone, subject to consent from Council.

The objectives of R1 zone are:

- To provide for the housing needs of the community.
- To provide for a variety of housing types and densities.
- To enable other land uses that provide facilities or services to meet the day to day needs of residents.

# (a)(ii) – the provisions of any draft environmental planning instrument (EPI):

Comment: N/A.

# (a)(iii) - any development control plan:

Comment: DCP no 5 Notification – required notification of neighbours, due to being a non-residential use in a residential area.

As discussed earlier in this report, notification to 16 neighbouring properties of the proposal was carried out.

As a result 7 written objections were received (one of the letters was on behalf of 3 residents). Also neighbours from 2 other residences in the area verbally expressed their concern to council staff. (These neighbours stated they were not totally opposed to the development but had great concerns regarding the increased traffic).

## Summary of neighbour concerns raised in submissions:

- Traffic/parking concerns. Major increase in traffic in a residential area. Enrolment numbers of up to 53 children, means possibility of up to approximately 50 additional vehicles using Tramway Terrace both morning and afternoon. Increase in traffic in what is a very narrow street (in reality little more than a lane).
- Whilst some off street parking is included in the plans, the fear is that the parking allowance will at times be too small for the size of the centre, after allowing for staff parking as well. If this proves correct, the parking overflow will cause enormous issues in Tramway Terrace. Tramway Terrace is a narrow street littered with driveways on both sides. Virtually all residents vehicles are reversed out into the Terrace and due to the narrow width of the street, residents can be easily blocked into their own driveway by cars parking too close to the driveway entrance or by parking adjacent.

• Tramway Terrace is a very quiet location as access is only required by residents be they permanent or visiting.

- Tramway Terrace was not designed for heavy traffic flow.
- Traffic safety tight corners of Tramway Terrace are a potential accident point.
- The location along Tramway Terrace was specifically chosen a number of years ago to build dwellings in the area due to being off the main streets and the fact it would be a nice quiet area, and in particular appropriate housing area for elderly residents (Legacy housing).
- Tramway Terrace is not the right street to build a long-day care centre, the street is narrow and houses are built close to the road. Surely there must be land which is more suitable for this project.
- Noise (from traffic and playground activities). Premises along Harvey Street very close proximity to the site. A holiday accommodation cottage which is very close to the site will be impacted. Kitchen and living areas face onto Tramway Terrace. Clientele of the cottage has built up over the years in particular due to being a quiet location. Most guests are retired and screaming children and continual traffic movement (which is not there now) is not going to improve their stay in Broken Hill.
- As a grandparent collecting small children from pre-school, objector is aware that parking rules are unfortunately not always adhered to and car behaviour at collection times can be mayhem.
- Good planning should contribute positively to making places better for people. Do
  not believe that this proposed use will make things better for residents or those
  visiting Tramway Terrace. Proposal is to the detriment of the quality, character and
  amenity of the area.

## Details provided by applicants in response to neighbour concerns:

- The applicants altered the site plan to include more parking spaces onsite. A total of 19 spaces are proposed (when originally submitted with Council, and notified to neighbours, it was 10 spaces). It is planned to cater 6 spaces for staff and the remaining for parents. The applicants believe that will be sufficient to ensure that cars do not need to park on the street in Tramway Terrace.
- Tramway Terrace is 6.2 metres wide and more than sufficient for dual lane traffic flow. To ensure traffic concerns are addressed, it is proposed that the centre has one way entry and exit.
- The applicant states that although the centre will accommodate up to 53 children, the applicant argues that quite a number of families will have more than one child attend, which reduces the number of vehicles by approximately 40-50% as well as any vacancies will reduce the numbers. In 23 years of experience in child care, there is always staggered drop off and pick up times by parents.
- Tramway Terrace is currently 50km/hr speed zone however as residents are aware
  it is not physically possible for many people to safely do more than 30 km/hr around
  the sharp bends. Parents are quite aware of safety for their children and pedestrian.
- The surroundings have not or will not be confined to only elderly residents for example numerous accommodation located on Tramway Terrace – Outback Villas, Gateway Motor Inn.
- Applicant states that the quiet nature of the street and location to shops make it ideal location for new child care centre. The majority of buildings along Tramway Terrace appear to be holiday accommodation and not local residents.

 Regarding noise from children outside, the extremes in temperatures in Broken Hill mean the children will not be outdoors during the harsher times of the day being 11:30am to 2:30pm. Majority of activities will be indoors.

- Clientele of existing cottages will not be affected by the child care centre due to distance from the site, adequate fencing and operating hours. The applicant states that it may be seen to improve the suitability of accommodation due to encouraging a family friendly neighbourhood.
- Additional security measures to the area. High fencing, well placed landscaping and CCTV systems.
- The applicant states that there is "a very real possibility" that more issues would be felt with the potential erection of 3 houses across the 3 vacant lots.
- The purpose built long day care centre will satisfy the unmet demand of the town.
- One of the applicants owns two existing preschools located in the Southern Highlands, and no complaints have been made in terms of noise or traffic or otherwise. The centre has been operating since 1993 and runs 7am to 6pm Monday to Friday.
- The proposed centre will be the first in Broken Hill to have ample off street parking spaces which will be welcomed by parents who use the facilities. The centre will have the appearance of a residential home from the front.

Council does not have a specific DCP relating to Child Care facilities.

# (a)(iv) – any matters prescribed by the regulations:

Comment: N/A

## **(b)** – the likely impacts of that development:

Comment: Traffic – As discussed earlier in report. Adequate car parking spaces will be provided on site. Council does not have planning provisions which specify a number of spaces required for child care centres. However, RMS do have guidelines "Guide to Traffic Generating Developments", which sets out a requirement for 13 spaces as a guide for a centre of this capacity and size.

The design outlining "left turn" only from car park out into Tramway Terrace is a well thought out idea. The fact remains that the neighbour concerns of the Terrace being relatively skinny is an understandable concern. The subdivision which created the Tramway Terrace area was originally planned and anticipated for low-maintenance style developments.

The Gateway Motor Inn is in close proximity to the development site, however has access off Galena Street and does not really have any interface with Tramway Terrace.

Council, based on advice from the then Broken Hill Water Board, at the time of subdivision and subsequent building along Tramway Terrace imposed restrictions on allowing vehicle access from Galena Street. The Umberumberka Rising Water Main runs along that section of Galena Street and is relatively close to the surface, therefore vehicle access is not appropriate.

The applicant has argued that the development will cater sufficiently for parking, and will not cause a heavy traffic flow. Parent drop off and pick up times will be staggered.

A key point is that the nature of Tramway Terrace means that it generally only experiences "neighbourhood resident" traffic – in that it is not used as a thoroughfare to other streets, and

generally is only used by those living or staying in Tramway Terrace. So the reality is that the development will certainly cause an increase in traffic.

Comment: Utilities – All required services are available to the development site.

Comment: Context and Settings – The area is generally a residential area. Gateway Motor Inn is located to the north-west of the site, however is not directly affected by the proposal (a submission was not lodged by the Motel). Outback Villas have a number of holiday villas on Tramway Terrace, primarily towards the south-eastern end of the Terrace. Whilst the Villas are obviously a "commercial" enterprise, the actual use of the villas is still basically a residential use.

As noted by the applicant, the residents in the area are not only elderly but rather a variety due to the existence of the holiday homes/villas in the area. The area does however house 3 Legacy homes which are provided to elderly war widows. Due to the small, low-maintenance size of many of the blocks, there are also other elderly residents currently in the area.

All those concerned – objectors and even applicants – have noted that the area is generally a "quiet" area. The quiet nature of the area makes it ideal for a child care centre, particularly from a safety perspective. However, residents note that they are concerned that the proposal will affect that quietness of the area.

The proposal will alter the existing character of the neighbourhood. As part of Council's assessment of the proposal, it must consider whether this is acceptable, when weighed up with other "pros and cons".

Comment: Heritage - N/A

Comment: Air pollution – it is not expected that the proposal will have any impact on the locality by way of air pollution.

Comment: Noise – the applicant has advised they will erect a 2.4 metre high colourbond fence between the play area and car park to assist with noise reduction. Whilst there will be inevitable noise from children, it is not considered that it would be at a level so unacceptable that it alone is a reason for refusal.

Comment: Social impact – the applicants are keen to ensure that a purpose built centre will be developed in Broken Hill to provide additional child care spaces for children, and particularly to address a perceived need for long day care. The development of a centre such as this is a positive from a social impact perspective.

# (c) – The suitability of the site for the development:

Comment: The site is not subject to any known natural hazards such as flooding, soil erosion, slip or bushfire hazard.

Some site earthworks will be required to achieve correct site levels for construction.

## (d) – Any submissions made in accordance with this Act or the regulations:

<u>Comment:</u> Submissions received. Discussed earlier. The applicants have commented that they believe that a number of neighbours were "canvassed" and encouraged to submit submissions. Whether this was the case or not, it is considered that some of the issues raised in submissions were understandable and valid.

# (e) – The public interest:

<u>Comment:</u> There is an overall public interest in the development being built and going ahead, in order to provide additional child care spaces in town.

To summarise, this Application must be assessed on the individual merits of the case. It is a true example of needing to weigh up "pros and cons" of a development. The development itself is one which has many positives. The applicants seem genuine in wanting to create an attractive development. The question is – is it a suitable location? The applicant is willing to consider measures in an effort to mitigate some concerns – ie provision of onsite parking etc. A key overriding point for Councillors to consider is that the development will alter the existing character and amenity of the area.

Whilst there is often a shortage of available suitable land in Broken Hill for such a development, should approval be granted to develop a site for a use which may have the potential to cause negative impacts on existing neighbours?

## **Financial Implications:**

N/A.

### **Attachments**

There are no attachments for this report.

FRANCOIS VANDERBERG
MANAGER PLANNING, DEVELOPMENT & COMPLIANCE

JAMES RONCON GENERAL MANAGER

### ORDINARY MEETING OF THE COUNCIL

April 14, 2016

# BROKEN HILL CITY COUNCIL REPORT NO. 76/16

SUBJECT: NETWASTE REGIONAL LITTER PLAN 11/164

## Recommendation

That Broken Hill City Council Report No. 76/16 dated April 14, 2016, be received.

That Council supports the Regional Litter Plan, implements waste strategies contained in the plan and participates in trial projects to reduce litter in the community.

# **Executive Summary:**

Council Waste staff have been working with NetWaste and the other eight participating Councils to develop a Regional Litter Plan and Regional Litter Implementation Plan. The Environmental Protection Agency (EPA) has developed the Litter – Regional Implementation Program (L-RIP) to help Regional Waste Groups to develop Regional Litter Plans.

NetWaste was awarded \$20 000 under Stage 1 of the EPA's L-RIP Program to prepare a Regional Litter Plan and 12-month Litter Implementation Plan.

NetWaste now requires each participating Council to sign off on the Regional Litter Plan, which will allow the project to progress to the next stage of implementing pilot projects across the region.

### Report:

## Plan development and funding

NetWaste is the Regional Waste Group for western NSW that provides collaborative approaches to waste and resource management, with 27 member Councils from stretching from the Blue Mountains to Broken Hill in NSW, covering almost 40% of the state.

Funding for Regional Litter plans has been provided at a state level through the provision of \$465.7 million through the *Waste Less Recycle More* initiative to achieve litter reduction goals. EPA developed the Litter – Regional Implementation Program (L-RIP) under the Waste Less Recycle More initiative to assist Regional Waste groups to develop Regional Litter Plans, and then jointly fund the delivery of litter implementation plans in 2016-17.

NetWaste received \$20 000 under Stage 1 of the EPA L-RIP program to prepare the Regional Litter Plan and 12 month Implementation Plan

Plan development was coordinated by NetWaste's Environmental Learning Advisor, and consultant Impact Environmental. Nine member Councils have actively participated in the development of the plan, including Broken Hill.

# Data Collection and Results

A regional litter profile and identification of litter challenges was developed through a variety of data sources:

- Current litter practices
- Staff surveys including current service and demand gaps

- Community Group Surveys
- Partnership Programs eg Tidy Towns
- Community complaints
- Litter Policies and Strategies
- Cost Data

All nine participating Council's engage in litter management practices across the Four Integrated Behaviour Change Strategies in varying capacity. The four areas are:

- 1. Education and Awareness
- 2. Infrastructure
- 3. Regulation and Enforcement
- 4. Evaluation and Monitoring

Prevention and reduction of litter in the majority of Councils is more about management through the provision of infrastructure in hotspots and the continual removal of litter manually or mechanically. This is not through complacence or lack of wanting, it is due to lack of long term resourcing and prioritising.

The community and staff surveys identified litter sites, litter types and the litterer. Recreational areas as, followed by roadsides were identified as the most littered sites. Recreational areas include parks, lookouts, sports ovals, rest areas, riparian areas. Roadsides are heavily used such as highways or main roads in and out of towns. The most prevalent litter types identified were drink containers followed by plastic and takeaway containers. The litterer was difficult to identify in regard to age, gender etc, however based on witness reports in the surveys road users who go to quick service outlet, recreational area users, people driving with unsecured loads are as specific as the data would allow.

## Regional Litter Challenges

Based on the findings of the Regional Litter Profile, the participating Council's identified the following litter challenges:

- Reducing recreational area and roadside litter
- Reducing drink and takeaway container litter
- Changing road and recreational area users litter behaviour
- Improving access and availability of litter volume and cost data
- Engage more councils within the region to participate in the litter plan and implementation plan
- Increasing regional resources will reduce staff time, costs, and help to facilitate long term community behaviour change
- Engaging community

## Litter Objectives, Targets and Priority Projects

The litter working team (participants) developed litter objectives and targets in response to the region's litter priorities and to contribute to the NSW Premier's priority to reduce litter volume by 40% by 2020.

The proposal is to run pilot projects in the first year of implementation which will commence July 2016. The Litter plan identifies a range of project options for each Council to choose from. Each project identifies the objectives and targets to be met.

### An example is:

Project: Recreational Areas – Don't rubbish our recreational areas
Objective: Reduce the volume of takeaway and drink containers being littered at high
volume/use parks with infrastructure, lookouts, and riparian areas across the region.
Target: 10% reduction in the volume of takeaway and drink containers in the first year and a
further 10% each year until 2020 across participating Councils.

Further projects and their objectives are in the attached Regional Litter Plan for your information.

The Regional Litter Implementation Plan that is currently being developed, will detail how the projects will be implemented. The projects will be set up to promote community involvement and look at a range of activities and methods to target litter challenges.

Participation in this project will provide positive action toward the litter issue in Broken Hill, and advantage can be taken of learning from each of the pilot projects that will help identify activities that achieve the best results for our western region.

Each participating Council is required to sign off on the Regional Litter Plan, which will then be submitted to the NSW EPA for final approval. Following the final approval the pilot projects will be able to commence by July 2016.

## **Strategic Direction:**

Key Direction: Our Environment

Objective: Our environmental footprint in minimised

Function: Public Order

DP Action: Encourage activities that support a clean environment

In 2013-14, NetWaste delivered a *Regional Waste Strategy* to define waste-related priorities for the region. Litter reduction was made an objective:

Objective: Reducing litter and illegal dumping

Action: NetWaste's Regional Litter Plan and Implementation Plan provide the strategic focus that will enable NetWaste to achieve this objective.

NSW Making It Happen – contributing to the target of reducing litter by 40% by 2020.

### **Relevant Legislation:**

nil

### **Financial Implications:**

Trial projects undertaken during the Implementation phase will be funded through the *Litter* – *Regional Implementation Program* (L-RIP) for 2016-17.

### **Attachments**

1. Regional Litter Plan 17 Pages

<u>JAMES RONCON</u> <u>GENERAL MANAGER</u>







NetWaste Regional Litter Plan March 2016

# **Document Check Off and Disclaimer**

| DATE          | DRAFT   | AUTHOR         | CHECKED        |
|---------------|---------|----------------|----------------|
| 14 March 2016 | Draft 1 | Shannon Larkin | Thomas Freeman |
|               |         |                |                |
|               |         |                |                |

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# PART 1 INTRODUCTION

### 1.1 BACKGROUND

NetWaste is a voluntary regional waste group formed in 1995 to provide collaborative approaches to waste and resource management. Covering almost 40% of the state, benefits are delivered to 27 member councils in regional NSW. The Councils include: Bathurst, Blayney, Blue Mountains, Bogan, Bourke, Brewarrina, Broken Hill, Cabonne, Central Darling, Cobar, Coonamble, Cowra, Dubbo, Forbes, Gilgandra, Lachlan, Lithgow, Midwestern, Narromine, Oberon, Orange, Parkes, Walgett, Warren, Warrumbungle, Weddin, and Wellington.

In 2011 the population of the NetWaste region was 404,025<sup>1</sup>. Member council areas comprise a diverse mix of urban centres, rural enterprise and agricultural pursuits, commercial businesses, industrial complexes, tourist facilities and infrastructure utilities.

#### 1.2 POLICY CONTEXT

The NSW Government has set an ambitious litter reduction target through the Premier's Priority for litter, announced in September 2015. This follows on from the previous NSW Government commitment to reduce litter in NSW 2021: A Plan to Make NSW Number One. The NSW Government has provided \$465.7 million through the Waste Less, Recycle More initiative to achieve litter reduction goals.

In 2013-14, NetWaste delivered a Regional Waste Strategy to define waste-related priorities for the region. Litter reduction was made an objective.

NetWaste's Regional Strategic Waste Plan 2014 - 2017 objective:

Reducing litter and illegal dumping.

NetWaste's Regional Litter Plan and Implementation Plan provide the strategic focus that will enable NetWaste to achieve this objective.

The Environmental Protection Authority (EPA) has developed the *Litter-Regional Implementation Program* (L-RIP) to help Regional Waste Groups to develop Regional Litter Plans, and then jointly fund the delivery of Litter Implementation Plans in 2016-17. NetWaste was awarded \$20,000 under Stage 1 of the EPA's L-RIP Program to prepare a Regional Litter Plan and 12-month Litter Implementation Plan.

# 1.3 DEVELOPMENT OF PLAN

Coordinated by the NetWaste Environmental Learning Advisor, nine (9) Councils have actively participated in the development of the Regional Litter Plan and Implementation Plan with assistance from Impact Environmental. The Regional Litter Plan and Implementation Plan is a 4-year Plan (July 2016 – June 2020). The remaining Councils within the region will be encouraged to engage with the plan and utilise the resources created throughout its implementation. Targets have been developed in the implementation plan to engage more councils from the region to get involved within the 4-year plan.

The Regional Litter Plan and Implementation Plan was informed by the:

<sup>1</sup> ABS, (2011), Census.

NetWaste Regional Litter Plan

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- NetWaste Strategic Waste Plan (2014 -2017)
- collection of evidence from individual Councils to create a regional litter profile and complete a high level demand and gap analysis, to understanding the regional litter challenges

The Regional Litter Plan and Implementation Plan was also guided by the NetWaste Education Strategy (What Waste Where).



# PART 2 WHERE ARE WE TODAY?

# 2.1 REGIONAL LITTER PROFILE

### Participating councils

All NetWaste member councils were encouraged to participate in the development of the Regional Litter Plan and Implementation Plan. The nine councils that actively participated in the development process and formed the regional litter working team include:

### Table 1 - Current participating councils

| Dubbo    | Broken Hill |
|----------|-------------|
| Orange   | Forbes      |
| Bathurst | Bogan       |
| Blayney  | Cabonne     |
| Bourke   |             |

#### Data sources

The region's litter profile and identification of litter challenges was informed from many data sources which include:



Figure 1 – NetWaste Litter Profile and Challenges - Data sources

### Stakeholder map

The litter working team conducted a stakeholder mapping process and identified a number of internal and external stakeholders who informed the development of the regional litter profile, helped identify challenges and are nominated for roles and responsibilities in the regional litter plan and/or implementation plan. The stakeholders include:

## Table 2 - Internal & external stakeholders

| Rangers and authorised officers | Environmental          |  |  |
|---------------------------------|------------------------|--|--|
| Town maintenance                | Administrative         |  |  |
| Parks and gardens               | Finance                |  |  |
| Waste management                | Roads                  |  |  |
| Community members               | Local community groups |  |  |

### Regional demographics

The most recent 2011 Australian Bureau of Statistics (ABS) census data indicates that the population of the NetWaste region was 404,025. Figure 1 highlights the vast area encompassed by the NetWaste region. Also included within the NetWaste region is the unincorporated part of the Far West Region that surrounds Broken Hill. The area is one of only two areas in New South Wales that are not part of any local government area (the other is Lord Howe Island). In these areas, which include the villages of Silverton, Tibooburra, and Milparinka, the Crown Lands assists in co-ordinating various community services.

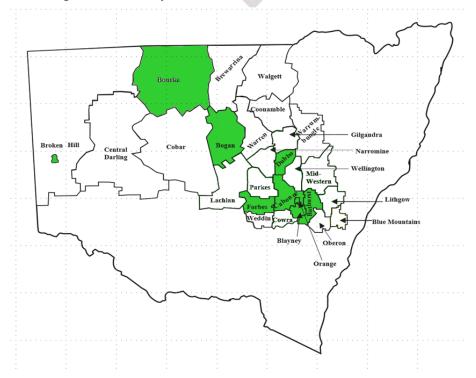


Figure 2 - NetWaste Map

NetWaste Regional Litter Plan

#### Current litter practices

All nine councils engage in litter management practices across the Four Integrated Behaviour Change Strategies in varying capacity. Prevention and reduction of litter in the majority of Councils is more about management through the provision of infrastructure in hotspots and the continual removal of litter manually or mechanically. This is not through complacence or lack of wanting, it is due to lack of long term resourcing and prioritising.

#### **EDUCATION AND AWARENESS**

#### **Programs**

- majority of councils don't have ongoing in-house education and awareness programs

Bathurst – staff have a presence at select community events and talk about waste issues. Staff also undertake education and awareness raising activities throughout the year. They have also handed out free car tidy bags and personal ashtrays at events, the Civic Centre and Visitor Information Centre.

#### Signage

 signage is an educational tool that all councils use to management litter issues, however the effectiveness and maintence of signage could be improved.

Bathurst – has signage in key areas across the CBD such as bus shelters and the front of the library

#### **Schools**

- majority of councils support school environmental eduction programs.

Bourke – NetWaste provides education to schools and community every few years. Most recently the NetWaste Environmental Learning Adviser provided Activity Kits to Primary Schools, one of which focused on litter.

Bogan - NetWaste provides education to schools and community every few years and attempts to link the focus of education offered to issues identified by council. Most recently the NetWaste Environmental Learning Adviser provided Activity Kits to Primary Schools, one of which focused on litter and ran a number of workshops at the local Pre School.

Forbes, Cabonne, Dubbo, Blayney & Orange provide education to schools via joint contracts that are managed by NetWaste. A Litter Workshop is included in the options made available to schools.

Bathurst - Council runs Kindy Kit program which covers the Environment and Road Safety, litter is included in the talk about waste – runs with Kindy students at every school in the LGA

#### Media

- majority of councils have utilised some form of media to promote litter intervention

Bathurst – extensive print, radio and online advertising campaigns have been undertaken

### **Tidy Towns and Clean Up Australia Day**

- most council participate and/or support both programs

Broken Hill – have an established tidy town committee who undertake 3-4 clean ups per year

#### **State Campaigns**

- Hey Tosser

Bathurst - In 2015 Council ran a Hey Tosser! Litter reduction program in conjunction with CSU this included extensive advertising including cinema and bus advertising both of which were

NetWaste Regional Litter Plan

considered successful also foot path decals, posters in shopfronts and large window displays were used.

Waste Aid

Bourke - ongoing program targeted at disadvantaged communities in rural/remote areas.

#### Regional campaigns

- Bin Your Butts & Bat for the Macquarie River

Dubbo – In 2014-2015 council achieved 80% decrease in the amount of litter observed at known litter hotspots by raising awareness and providing infrastructure that the public could use to dispose of litter. The main items targeted were cigarette butts, however the programme also catered for the reduction in other litter types.

- Better Litter Outcomes for Travelling Stock Reserves in the Central West

Forbes & Dubbo – The project targeted 12 hot spot reserves that we being heavily littered by Travelling Stock Reserve users. The project achieved a 56% reduction in the litter present over the 12 sites.

Cover Your Load

Bourke & Dubbo – In January 2015 – June 2015 both councils achieved an improvement in the number of covered loads from residents and businesses accessing landfills and transfer stations.

#### **INFRASTRUCTURE**

#### Bins

- majority of councils have bins in the main streets/retail strip, parks, recreational areas and close to food outlets and /or supermarkets. Bins are regularly emptied/serviced.
- majority of concils have up sized or installed more appropriate bins at hotspots

Bogan & Bathurst - cigarette cylinders have been placed in hotspots.

Bathurst - 240L bins are provided at sporting fields to minimise litter and frequently emptied

### Street sweeping and cleaning

all councils have manual or machine street sweeping of main streets and townships.
 Many are done daily.

Cabonne – has a staff member who services each township daily.

### Litter picks & clean ups

- majority of staff in parks and gardens, mowing crews and town maintenance have litter clean-ups or litter picks as part of their daily activities

### **Gross Pollutant Traps (GPT'S)**

some councils have installed GPT's and monitor pollutant volumes

Orange – have installed 2 GPT's. In the current financial year they have extracted 59.94 tonnes from 1 GPT. 20% was general rubbish.

#### REGULATION AND ENFORCEMENT

### Rangers & authorised officers (PINS)

- each council has a ranger/s who have the authority to issue PINS
- as a region 579 PINS have been issued between 2012 2015. The number of PINS has increased each year since 2012, however the number of PINS issued is limited at majority of Councils

Dubbo & Bathurst - have issued 106 & 141 respectively between 2012 -2015

Bourke Council has identified problems related to issuing pins within their community

### **Report Littering App**

- some councils are advertising the app through media.

Bogan – is in the process of including on website.

#### **EVALUATION AND MONITORING**

#### **Litter Data**

- volumes, time and cost data for litter is limited as it is included in other operational
  activities and difficult to separate. With majority of councils not aware of the volumes,
  time or costs associated with litter.
- councils that support/participate in Clean Up Australia Day collect volume data
- most councils collect complaints via their CRMS systems
- decisions regarding litter intervention in most councils is informed through observations from their daily activities & complains

Bathurst, Bogan & Broken Hill - have completed the EPA cost survey

Bathurst - measure the number of complaints received in the CRMS system

### Campaigns/intervention

 all councils that have implemented campaigns/intervention have included some form of evaluation and monitoring however it is time specific and often doesn't continue past the end of campaigns/intervention.

## Litter sites, types and litterer

Data from surveying council staff, community group members and community complaints information was used to determine the most littered sites, type and who the litterer was at each participating council. The information allowed the litter working team to identify litter priorities

### LITTER SITE/S

50% of councils identified **recreational areas** as the most littered site followed by 38% **roadsides**. Recreational areas include parks, lookouts, sports ovals, rest areas, riparian areas. Roadsides identified are heavily used such as highways or main roads in and out of towns.

## LITTER TYPE/S

28% of councils identified **drink containers** followed by 22% **plastic and takeaway containers** as most littered type. Specifically, quick service outlet containers/packaging.

NetWaste Regional Litter Plan

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#### LITTERER

It was difficult to identify the litterer eg: age, gender etc, however based on witness reports, road users who go to quick service outlets, recreational area users, people driving with unsecured loads are as specific as the data allowed.

#### Cost of Litter

The cost of litter to the region is still unknown as the availability cost data is limited across the majority of councils. Three of the nine participating councils have completed the EPA cost survey. The remaining councils found it difficult to obtain any quantifiable data and the limited data obtained is believed to be unreliable. In many councils the lack of data impedes councils' ability to build a business case to prioritise litter intervention programs.

In the development of the regions litter profile other data sources were reviewed such as staff surveys and the recording of current litter practices. During this review it was apparent that all participating councils spent a large amount of time and effort cleaning up litter via street sweeping, litter picks prior to mowing along roads & recreational areas and responding to community complaints. The lack of data and/or the time to source the litter data is a challenge for the region. Actions have been identified in the implementation plan to help councils gain this knowledge.

#### **Partnerships**

As a region partnerships are a valuable tool for dealing with litter and many councils have expressed a reliance on NetWaste and EPA to provide support, funding and regional approaches to combating litter problems. Other invaluable partnerships exist and will be utilised in the implementation stage of the plan.

- Clean Up Australia Day
- Tidy Town Committies
- Community organisations such as sporting groups & environmental groups
- Research and development organisations such as Universities
- Local Businesses

## 2.2 REGIONAL LITTER CHALLENGES

Based on the findings of the Regional Litter Profile. The participating councils identified the following litter challenges:

- Reducing recreational area and roadside litter
- Reducing drink and takeaway container litter
- Changing road and recreational area users litter behaviour
- Improving access and availability of litter volume and cost data
- Engaging more councils within the region to participate in the litter plan and implemenation plan
- Increasing regional resources will reduce staff time, costs and help to facilitate long term community behaviour change.
- Engaging community

NetWaste Regional Litter Plan

# PART 3 WHERE DO WE WANT TO BE?

## 3.1 REVIEW OF STRATEGIC OBJECTIVES AND TARGETS

On review of the NetWaste's vision, strategic objectives & targets and the findings of regional litter profile. The litter working team:

- identified the regions litter challenges,
- agreed on litter priorities,
- developed objectives and targets, and
- developed a 12 month litter implementation plan

# NetWaste's Vision:

To set the benchmark for regional waste management through meeting a range of strategic objectives.



## Strategic Objective:

Reducing litter and illegal dumping.



### **Priorities:**

Site

Recreational Areas

Roadsides

**Litter Type** 

Drink containers

Plastic takeaway containers

### Litterer

Recreational area users

Road users – such as quick service outlet users and users with unsecured loads

In addition to the above the participating councils identified the following litter priorities:

- Improved access and availability of litter volume and cost data
- Engage more councils within the region to participate in the litter plan and implemenation plan
- Increase regional resources that will reduce staff time, costs and have a long term community behaviour change.
- Engage community

NetWaste Regional Litter Plan

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### 3.2 LITTER OBJECTIVES, TARGETS AND PRIORITY PROJECTS

The litter working team developed litter objectives and targets in response to the region's litter priorities and to contribute to the NSW Premier's Priority to reduce litter volume by 40% by 2020. A number of projects were developed to achieve the region's objectives and targets. Each project was based on the four integrated behaviour change strategies to increase the effectiveness of reducing litter in the region. The working team went through a project options appraisal process and narrowed down the projects that were then prioritised.

NetWaste is a vast region with 27 councils of varying size, geographical location and resource capacity. 9 councils actively participated in the development of the litter plan. It was identified in the beginning that there was a need to engage more councils to ensure a greater reduction of litter across the region.

It was also identified in the development of the projects stage that a one strategy fits all approach would not be successful. NetWaste proposes to run pilot projects in the first year of each project to achieve a more strategic approach to reducing litter across the region.

This approach allows NetWaste to:

- trial a number of different interventions that suit the varying councils.
- evaluate pilot strategies
- learn from pilot strategies and use the best strategies to engage new councils

NetWaste proposes to focus on recreational areas in the 12-month implementation plan. 6 of the participating councils will undertake a pilot. In addition to the recreational area pilot, a roadside focus will begin with the collection of baseline data. This will begin in the last quarter of the implementation plan. 9 councils will participate in the roadside pilot choosing to do Roadside 1 – Tosser Beware or Roadside 2 – Lots of Litter Point of Sale.

| Year 1  |  |   |          |
|---|--|---|----------|
| Option description (or title)                                   | Objective(s) to be achieved  | Target(s) to be met   | Budget   |
| Recreational areas –<br>Don't rubbish our<br>recreational areas | Reduce the volume of takeaway and drink containers being littered at high volume/use parks with infrastructure, lookouts and riparian areas across the region. | (Pilot): - 10% reduction in the volume of take away and drink containers in the first year and a further 10% each year until 2020 across participating councils | \$79,400 |

| Roadsides 1 –   | Reduce the volume of   |   | \$37,500 |
|---|--|---|----------|
| Tossers beware  | thrown (takeaway and drink containers) litter from vehicles along high use roads in and out of towns/villages/city.  | (Pilot): **  - 10% reduction in the volume of thrown (takeaway and drink containers) litter from vehicles in the first year and a further 5% each year until 2020 across participating councils.  ** It is proposed that in the last quarter of the 12-month implementation plan, work begins on the pilot. This will in include baseline data collection only and the intervention will commence in year 2 | \$37,300 |
| Roadsides 2 – Lots of litter, Point of Sale                     | Reduce the volume of<br>thrown (takeaway and<br>drink containers) litter<br>from vehicles within<br>10km from quick service<br>outlet/s                        | Pilot): **  - 10% reduction in the volume of thrown (takeaway and drink containers) litter from vehicles in the first year and a further 5% each year until 2020 across participating councils.  ** It is proposed that in the last quarter of the 12-month implementation  | \$30,000 |
| Year 2  |  | plan, work begins on the pilot. This will in include baseline data collection only and the intervention will commence in year 2   |          |
| Option description (or title)                                   | Objective(s) to be achieved  | Target(s) to be met   | Budget   |
| Recreational areas –<br>Don't rubbish our<br>recreational areas | Reduce the volume of takeaway and drink containers being littered at high volume/use parks with infrastructure, lookouts and riparian areas across the region. | (Evaluate & Expand): - evaluate and identify successful strategies from pilot, boarded process to other council 17% (3) new councils participating in project 10% reduction in the volume of (takeaway and drink containers) in the first year and a further 10% each year until 2020 for new participating councils.   | \$50,600 |

| Roadsides 1 –<br>Tossers beware                                 | Reduce the volume of<br>thrown (takeaway and<br>drink containers) litter<br>from vehicles along<br>high use roads in and<br>out of<br>towns/villages/city.     | (Pilot): **  - 10% reduction in the volume of thrown (takeaway and drink containers) litter from vehicles in the first year and a further 5% each year until 2020 across participating councils.  ** The pilot will be completed.  | \$32,500 |
|---|--|--|----------|
| Roadsides 2 – Lots of<br>litter, Point of Sale                  | Reduce the volume of<br>thrown (takeaway and<br>drink containers) litter<br>from vehicles within<br>10km from quick service<br>outlet/s.                       | Pilot): **  - 10% reduction in the volume of thrown (takeaway and drink containers) litter from vehicles in the first year and a further 5% each year until 2020 across participating councils  ** The intervention component of the pilot will be completed.  | \$49,000 |
| Year 3  |  |  |          |
| Option description (or title)                                   | Objective(s) to be achieved  | Target(s) to be met  | Budget   |
| Recreational areas –<br>Don't rubbish our<br>recreational areas | Reduce the volume of takeaway and drink containers being littered at high volume/use parks with infrastructure, lookouts and riparian areas across the region. | (Consolidate): - evaluate year 2 projects - consolidate resources and make accessible to councils  | \$2,100  |
| Roadsides 1 - Tossers beware                                    | Reduce the volume of<br>thrown (takeaway and<br>drink containers) litter<br>from vehicles along<br>high use roads in and<br>out of<br>towns/villages/city.     | (Evaluate and Expand): - evaluate & identify successful strategies from pilot, broaden process to other councils 17% (3) new councils participating in the project - 10% reduction in the volume of take away and drink containers in the first year and a further 5% each year until 2020, across new participating councils. | \$43,200 |

| Roadsides 2 – Lots of<br>litter, Point of Sale | Reduce the volume of<br>thrown (takeaway and<br>drink containers) litter<br>from vehicles within<br>10km from quick service<br>outlet/s.                   | (Evaluate and Expand): - evaluate & identify successful strategies from pilot, broaden process to other councils 17% (3) new councils participating in the project - 10% reduction in the volume of take away and drink containers in the first year and a further 5% each year until 2020, across new participating councils.   | \$59,300 |
|--|--|--|----------|
| Year 4   |  |  |          |
| Option description (or title)                  | Objective(s) to be achieved  | Target(s) to be met  | Budget   |
| Roadsides 1 –<br>Tossers beware                | Reduce the volume of<br>thrown (takeaway and<br>drink containers) litter<br>from vehicles along<br>high use roads in and<br>out of<br>towns/villages/city. | (Consolidate): - evaluate year 2 projects - consolidate resources and make accessible to councils  | \$2,100  |
| Roadsides 2 – Lots of litter, Point of Sale    | Reduce the volume of<br>thrown (takeaway and<br>drink containers) litter<br>from vehicles within<br>10km from quick service<br>outlet/s.                   | (Consolidate): - evaluate year 2 projects - consolidate resources and make accessible to other councils  | \$2,100  |
| Blown not Thrown –<br>Cover your Load          | Reduce the volume of litter being blown from unsecured loads long roads or highways leading into Shire Waste Management Centres.                           | - reduce litter along landfill and transfer station entrance roads by 20% as measured by local litter checks - to increase the amount of covered loads entering landfills and transfer stations by 15% as measured by a one-week audit at the end of the project - to increase resident awareness of the need to 'cover your load' by 20% as measured by a one-week audit at the end of the project, and - increase understanding of long term environmental impacts of litter as measured | \$36,000 |

|  | competition run through social media. |               |
|--|---------------------------------------|---------------|
|  |                                       |               |
|  | TOTAL 4 year BUDGET                   | \$423,80<br>0 |





### ORDINARY MEETING OF THE COUNCIL

April 14, 2016

# BROKEN HILL CITY COUNCIL REPORT NO. 78/16

SUBJECT: CONSENT FOR ESTABLISHMENT OF EASEMENT ON WILLYAMA COMMON FOR WATER DRAINAGE 1

## **Recommendation**

That Broken Hill City Council Report No. 78/16 dated April 14, 2016, be received.

That Council under the Common Seal of Broken Hill City Council in its capacity as Trust Manager of Willyama Common Trust grant consent to Essential Energy ABN 37 428 185 226 to establish an easement on Lot 7482 in DP1200701, in the form of the consent letter sent to Council by Norton Rose Fulbright (Essential Energy's Solicitors).

## **Executive Summary:**

Essential Energy seeks consent for the establishment of an easement for water drainage purposes at its Water Treatment facility near Broken Hill Regional Airport.

# Report:

Essential Energy has engaged Law Firm – Norton Rose Fulbright to represent them in the establishment of the easement. Norton Rose Fulbright has requested a letter of consent from Council as the Trust Manager of Willyama Common to grant Essential Energy the Easement.

Any applicable compensation will be paid to Broken Hill City Council by Essential Energy for the land as valued by the Valuer-General of the department of Finance and Services.

# **Strategic Direction:**

Key Direction: Our Environment

Objective: Natural flora and fauna environments are enhanced and protected

Function: Natural Environment

DP Action: Develop and implement a Plan of Management for the Regeneration

Areas in the City

# **Relevant Legislation:**

Broken Hill City Council - Management Plan for Willyama Common

Commons Management Act 1989

Commons Management Regulation 2001

Water Management Act 2000

Land Acquisition Act 1991

# **Financial Implications:**

Nil – All costs relating to this matter will be borne by Essential Energy.

# **Attachments**

1. Plan of Land Proposed Acquisition 3 Pages

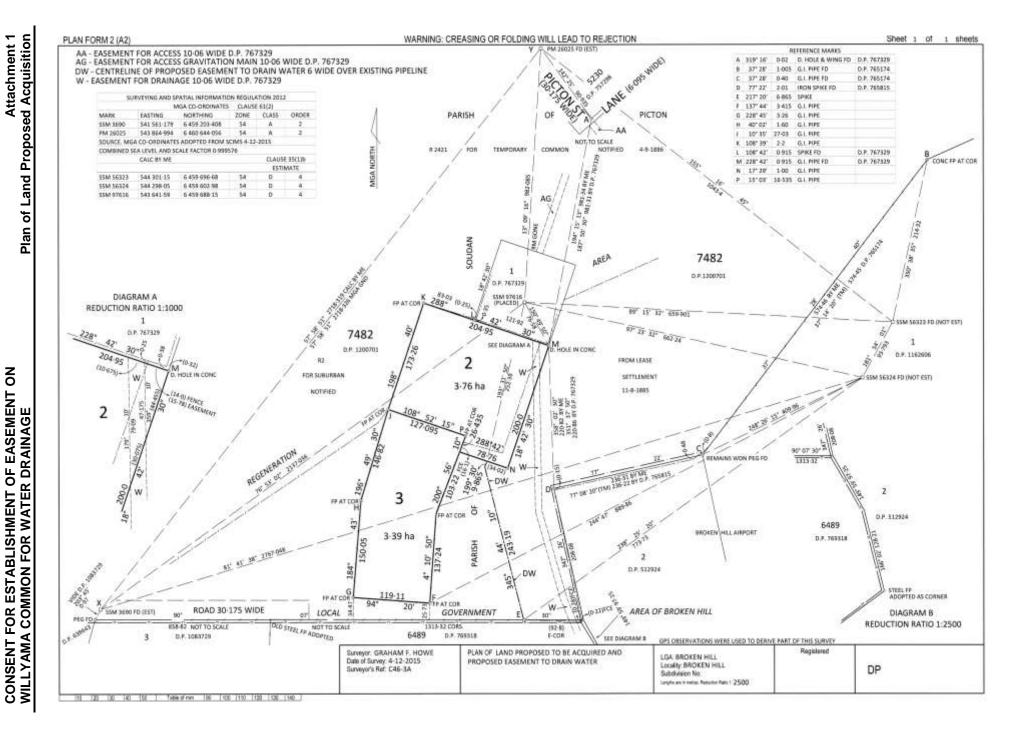
2. Consent Letter 1 Page

JAMES RONCON GENERAL MANAGER PLAN FORM 6 (2012)

WARNING: Creasing or folding will lead to rejection

| DEPOSITED PLAN AD   | OMINISTRATION SHEET Sheet 1 of sheet(s)  |  |  |  |
|---|--|--|--|--|
| Office Use Only Registered: Title System: Purpose:  | Office Use Onl   |  |  |  |
| PLAN OF LAND PROPOSED TO BE ACQUIRED AND PROPOSED EASEMENT TO DRAIN WATER   | LGA: BROKEN HILL Locality: BROKEN HILL Parish: SOUDAN County: YANCOWINNA   |  |  |  |
| Crown Lands NSW/Western Lands Office Approval I, (Authorised Officer) in approving this plan certify that all necessary approvals in regard to the allocation of the land shown herein have been given.  Signature:  Date:  File Number:  Office:  Subdivision Certificate I,  *Authorised Person/*General Manager/*Accredited Certifier, certify that the provisions of s. 109J of the Environmental Planning and Assessment Act 1979 have been satisfied in relation to the proposed subdivision, new road or reserve set out herein.  Signature:  Accreditation number:  Consent Authority:  Date of endorsement:  Subdivision Certificate number:  File number:  *Strike through if inapplicable. | Survey Certificate  I, Graham Francis Howe of Box 317 P.O. Broken Hill N.S.W. 2880 a surveyor registered under the Surveying and Spatial Information Act 2002, certify that:  *(a) The land shown in the plan was surveyed in accordance with the Surveying and Spatial Information Regulation 2012, is accurate and the SURVEY was completed on  *(b) The part of the land shown in the plan (*being/LOTS 2 & 3, EASEMENT & CONNECTIONS) was surveyed in accordance with the Surveying and Spatial Information Regulation 2012, is accurate and the survey was compiled on 4-12-2015 the part not surveyed was compiled in accordance with that Regulation.  *(c) The land shown in this plan was compiled in accordance with the Surveying/and Spatial Information Regulation 2012.  Signature: Date: **ACCORDING CONTROLL OF STATE OF SURVEYOR SURVEYOR STATE OF SURVEYOR SURV |  |  |  |
| Statements of intention to dedicate public roads, public reserves and drainage reserves.  | Plans used in the preparation of survey/compilation.  D.P. 512924 D.P. 1083729  D.P. 639643 D.P. 1200701  D.P. 765179  D.P. 765815  D.P. 767329  D.P. 769318   |  |  |  |
| Signatures, Seals and Section 88B Statements should appear on PLAN FORM 6A  | If space is insufficient continue on PLAN FORM 6A Surveyor's Reference: C46-3A   |  |  |  |

|             |                                   | DEPOSITED P      | LAN AD       | MINI     | STRATION SHEET  | Sheet                       | 2           | of                   | sheet(s                      |
|-------------|-----------------------------------|------------------|--------------|----------|---|-----------------------------|-------------|----------------------|------------------------------|
|             |                                   | Office U         | Jse Only     |          |   |                             |             | Office               | Use Onl                      |
| Register    | ed:                               |                  |              |          |   |                             |             |                      |                              |
|             | F LAND PROPOSED<br>OPOSED EASEMEN |                  |              |          |   |                             |             |                      |                              |
|             |                                   |                  |              | • 8      | heet is for the provision of the<br>a schedule of lots and address<br>Statements of intention to creat<br>accordance with section 88B ( | ses - See 6<br>ite and rele | O(c)<br>ase | SSI Reg<br>affecting | gulation 201<br>interests in |
| Subdivision | Certificate number:               |                  |              | • :      | Signatures and seals- see 195   | D Conveya                   | ncin        | g Act 19             | 919                          |
| Date of End | dorsement:                        |                  |              |          | Any information which cannot<br>of the administration sheets.   |                             | prop        | riate pa             | nel of sheet                 |
| SCHEDULI    | E OF STREET ADDRES                | S                |              |          |   |                             |             |                      |                              |
| LOT         | STREET NUMBER                     | STREET NAME      | STREET       | TYPE     | LOCALITY  |                             |             |                      |                              |
| 2           | NOT AVAILABLE                     | PICTON           | STRE         | ET       | BROKEN HILL   |                             |             |                      |                              |
| 3           | NOT AVAILABLE                     | PICTON           | STRE         | ET       | BROKEN HILL   |                             |             |                      |                              |
|             |                                   |                  |              |          |   |                             |             |                      |                              |
| Sunsevor's  | s Reference: C46-3A               | If space is insu | fficient use | addition | onal annexure sheet   |                             |             |                      |                              |





# Broken Hill City Council

...a safe, vibrant, prosperous and culturally rich City achieved through community leadership and sustainable management.

Please address all communications to:
The General Manager,
240 Blende Street,
P.O.Box 448,
BROKEN HILL NSW 2880
Telephone: (08) 8080 3300
Fax: (08) 8080 3424
ABN: 84873116132
Email: council@brokenhill.nsw.gov.au
Website: www.brokenhill.nsw.gov.au

L16/947

April 14, 2016

Essential Energy c/- Norton Rose Fulbright Australia Level 16, Grosvenor Place 225 George Street Sydney NSW 2000

Whom it may concern,

Acquisition of land and easement – Willyama Common at Broken Hill Land: Lots 2 and 3 in an unregistered plan forming part of Willyama Common Reserve No. 2421 (Lot 7482 in DP1200701)

Broken Hill City Council acknowledges that Essential Energy proposes to acquire the Land.

Broken Hill City Council confirms that it:

- 1 consents to the acquisition of the Land by Essential Energy under the Water Management Act 2000 and the Land Acquisition (Just Terms Compensation) Act 1991; and
- 2 agrees that the compensation (if any) to be paid by Essential Energy to Broken Hill City Council in relation to the acquisition of the Land is to be determined by the Valuer-General of the Department of Finance and Services.

Yours faithfully,

BROKEN HILL CITY COUNCIL

TRUST MANAGER OF WILLYAMA COMMON

"Broken Hill - the Hill that changed a Nation"

# ORDINARY MEETING OF THE COUNCIL

April 13, 2016

# BROKEN HILL CITY COUNCIL REPORT NO. 79/16

SUBJECT: MINUTES OF THE LOCAL TRAFFIC COMMITTEE MEETING
NO.358, HELD 5 APRIL 2016 11/397

# **Recommendation**

That Broken Hill City Council Report No. 79/16 dated April 13, 2016, be received.

That the Minutes for the Local Traffic Committee Meeting No.358, held April 5, 2016 be received.

# **Executive Summary:**

The Local Traffic Committee has no decision making power. The Broken Hill City Council Local Traffic Committee is primarily a technical review committee, which is required to advise the Council on matters referred to it by the Council.

# Report:

The purpose of this report is to advise Council of the outcome of the Local Traffic Committee Meeting held April 5, 2016. The committee made a number of recommendations of which, all were general operations related.

# **Strategic Direction:**

Recommendations made by the Local Traffic Committee accord with Council's Delivery Plan, Key Direction 4: *Our Leadership*; Objective 4.3: We unite to succeed; Strategy 4.3.1.1: *Identify issues and projects which may benefit from the creation of a committee or workgroup.* 

# **Relevant Legislation:**

- Road Transport (Safety and Traffic Management) Regulation 1999, and
- Road Rules 2008

Council has been delegated certain powers, from the Roads and Maritime Services, with regard to traffic matters upon its local roads (but not state highways). A condition of these delegations is that Council must take into account the Local Traffic Committee recommendations although it is not bound to accept them.

- The members are the NSW Police Service, the Roads and Maritime Service, the Local State Member of Parliament (or their representative for the location of the issue to be voted upon) and Broken Hill City Council.
- Broken Hill City Council may allow the public to attend and speak at its Local Traffic Committee on issues of concern for a maximum of five minutes.

• If either the Police or RMS representative on the Local Traffic Committee disagrees with any Local Traffic Committee recommendation or Council Resolution on any Local Traffic Committee recommendation, that member may lodge an appeal with the Sydney Regional Traffic Committee for determination. The appeal must be lodged in writing within 14 days of Council's resolution.

- Any action relative to any issue under appeal must cease until the matter is determined.
- The Sydney Regional Traffic Committee is chaired by an independent chairperson and submissions and representations are welcomed from all interested parties.

# **Financial Implications:**

The financial implications are mentioned above for each of the recommendations made by the Local Traffic Committee.

#### **Attachments**

- 1. Minutes of the Local Traffic Committee Meeting 358 April 2016 6 Pages
- 2. Local Traffic Committee Action List April 2016 9 Pages

JAMES RONCON GENERAL MANAGER The Minutes of the Local Traffic Committee Meeting No. 357 have been approved by voting members on line:

All in favour: RMS, BHCC & Local Member, Police

Yet to vote Nil Against: Nil

# MINUTES OF LOCAL TRAFFIC COMMITTEE MEETING NO. 358 HELD TUESDAY APRIL 5, 2016 COMMENCING AT 9.30 AM SECOND FLOOR COUNCIL ADMINISTRATION BUILDING

MEETING OPEN: 9:33 am

Welcome to all present

358.1 PRESENT:

Andrew Bruggy (Chair) Acting Deputy General Manager, Broken Hill City

Council

Joe Sulicich Roads and Maritime Services Representative

Senior Constable Chris Chaff
James Druitt

Broken Hill Police Representative
Asset Planner Transport - observer

Marion Browne Councillor

Kath Whitehead BHCC Minute Secretary

Francois Van Der Berg Manager Planning, Development & Compliance -

observer

358.2 APOLOGIES: Inspector Gordon Broken Hill Police Representative

Sergeant Kerri Lane Broken Hill Police Representative Peter Beven Local Member Representative

ABSENT: - NIL

358.3 DISCLOSURE OF INTEREST: - NIL

358.4 REPRESENTATIONS: - NIL

358.5 ADOPTION OF PREVIOUS MINUTES:

Local Traffic Committee Meeting No. 358 Page 1 It was noted that the previous minutes of meeting No. 357 held March 8, 2016 were confirmed via online voting as follows:

All in favour: RMS, BHCC, Local Member & Police

Yet to vote: Nil Against: Nil

## 358.6 COUNCIL RESOLUTIONS ON TRAFFIC COMMITTEE MATTERS:

The following Committee Recommendations where endorsed by Council at their meeting held March 30, 2016.

ITEM 21 - BROKEN HILL CITY COUNCIL REPORT NO. 56/16 - DATED MARCH 17, 2016 - MINUTES OF THE LOCAL TRAFFIC COMMITTEE MEETING NO.356, HELD 8 MARCH 2016

11/397

#### Recommendation

That Broken Hill City Council Report No. 56/16 dated March 17, 2016, be received.

That the Minutes for the Local Traffic Committee Meeting No.357, held March 8, 2016 be received.

#### RESOLUTION

| Minute No. 1                 |   |  |
|------------------------------|---|--|
| Councillor M. Browne moved   | ) | That the recommendation of item 21 be adopted. |
| Councillor C. Adams seconded | ) |  |
|                              |   | CARRIED  |

#### 358.7 MATTERS ARISING FROM THE PREVIOUS MEETING or FROM COUNCIL RESOLUTIONS:

#### 355.8.4 - Request for No Through Road Signage

Original request received from Matt Finch for consideration of installing a "No Through Road" sign at the end of Wolfram Street on the corner of Brazil Street. It was agreed upon at the Local Traffic Committee meeting held December 2015 that a site inspection be undertaken of the area with recommendations to be submitted for consideration.

# Committee's recommendation.

That a "No Through Road" sign is not warranted as it has more than one access ways as indicated in Mr Druitt's report.

That no action is necessary and that a letter is sent to Mr Finch advising of the outcome.

#### New Correspondence received on March 22, 2016

Mr Finch is requesting that a "Give Way" sign be erected at the Wolfram/Brazil Street Intersection.

#### Recommendation:

Local Traffic Committee Meeting No. 358
Page 2

Mr Joe Sulicich, RMS representative advised that the Australian Standards does not stipulate that Give Way signage or hold line markings are a requirement at T-Intersections.

Police representative advised the Committee that there has been no recent calls to this area in relation to reckless driving.

The Committee does not endorse the installation of Give Way signs or hold line markings at the intersection of Wolfram/Brazil Street.

#### Agreed Action:

That the Committee does not endorse the installation of Give Way signs or hold line markings at the intersection of Wolfram/Brazil Street as they are not a requirement under the Australian Standards and there have been no reports of reckless driving or burnouts being conducted within the area to the Police in recent times.

All in favour: RMS, BHCC, Police & Local Member

Yet to vote: Nil

Against: Nil

## Marking of Traffic Lanes at Argent Street Traffic Light Intersections.

Mr Joe Sulicich tabled correspondence from Mr Riley O'Neill received at Council June 21, 2013 requesting consideration for line marking of Traffic Lanes at Argent Street traffic light intersections.

Mr Sulicich requested the outcome of this issue to be available at the next committee meeting.

Investigation of this matter was conducted and the following response was provide by Council to Mr O'Neill in January 2015:

I am writing in response to your email received at Council June 21, 2013 regarding lane marking at main intersections within Argent Street.

Council apologises for the delay in formally responding to you, but it seems each time an email response is forwarded to the supplied email address it bounces back. I am hoping that this is not the case in this instance as we are unable to locate a postal address for you.

Representatives from Council and Roads and Maritime Services have inspected the locations you addressed in your email with the following outcome, that consideration will be given to provide linemarking.

Should you have any further questions regarding this decision, please do not hesitate to contact Council's Manager Infrastructure Strategy, Mr Andrew Bruggy on 8080 3361.

#### Recommendation:

That Mr Joe Sulicich, RMS representative provide a copy of the original line marking plans to Council for reference, noting that modifications to the original plans will be required due to changes of traffic conditions.

It is recommended that directional arrows be marked within each lane to indicate traffic flow.

Local Traffic Committee Meeting No. 358

Page 3

#### Agreed Action:

That Mr Joe Sulicich, RMS representative provide a copy of the original line marking plans to Council for reference, noting that modifications to the original plans will be required due to changes of traffic conditions.

It is recommended that directional arrows be marked within each lane to indicate traffic flow.

.

All in favour: RMS, BHCC, Police & Local Member

Yet to vote: Nil Against: Nil

#### 358.8 CORRESPONDENCE:

357.8.1 Council Report Number 53/16 – Development application received by Council for a proposed Long Day Care Centre to be constructed at 24-28 Tramway Terrace.

Report submitted to Council for consideration recommended that, the proposal be refused due to the site being inappropriate for the development.

Report was consider at the Council meeting held Wednesday March 30, 2016 with the following outcome:

"That this matter be deferred to the April Council meeting to allow for site inspections to be carried out by the Local Traffic Committee and Councillors".

#### Recommendation:

The Committee notes the Development Application for a proposed Long Day Care Centre to be constructed at 24-28 Tramway Terrace.

It is the Committee's recommendation that Council may consider requesting the applicant to seek further professional advice regarding traffic matters within this area relating to this development.

#### Agreed Action:

The Committee notes the Development Application for a proposed Long Day Care Centre to be constructed at 24-28 Tramway Terrace.

It is the Committee's recommendation that Council may consider requesting the applicant to seek further professional advice regarding traffic matters within this area relating to this development.

All in favour: RMS, BHCC, Police & Local Member

Yet to vote: Nil Against: Nil

Local Traffic Committee Meeting No. 358 Page 4

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#### 358.9 GENERAL BUSINESS:

358.9.1 Councillor Browne was approached by a member of the public regarding sight impediment at the Wicks/Bromide Street intersection. Tree on the right hand side requires trimming.

#### Recommendation:

That a site inspection of the tree be conducted and that required works be undertaken to improve motorist visibility at the intersection.

#### Agreed Action:

That a site inspection of the tree be conducted and that required works be undertaken to improve motorist visibility at the intersection.

All in favour: RMS, BHCC, Police & Local Member

Yet to vote: Nil Against: Nil

358.9.2 Councillor Browne was approached by a member for the public requesting that the Disability Access Ramp located at the Argent Street entrance of the Democratic Club be inspected due to suspected build-up of bitumen causing issues when utilising the access ramp.

## Recommendation:

That the Disability Access Ramp be inspected and required works undertaken to remove any obstructions that may be causing issues when using ramp.

# Agreed Action:

That the Disability Access Ramp be inspected and required works undertaken to remove any obstructions that may be causing issues when using ramp.

All in favour: RMS, BHCC, Police & Local Member

Yet to vote: Nil Against: Nil

# 358.10 ITEMS FOR NEXT MEETING:

# 358.10.1 Thomas Street Speed Counters – Broken Hill Hospital & GP Super Clinic

Mr Joe Sulicich, RMS Representative recommended that once the results from the speed counters is obtained, that Council considers the Vulnerable Pedestrian Standards in its report back to the Committee for consideration at its May meeting, of whether a pedestrian crossing is warranted in this area.

Local Traffic Committee Meeting No. 358 Page 5

# MINUTES OF THE LOCAL TRAFFIC COMMITTEE MEETING NO.358, HELD 5 APRIL 2016

**Attachment 1 Minutes of the Local Traffic Committee** Meeting 358 - April 2016

358.11 **NEXT MEETING DATE:** May 3, 2016

> MEETING CLOSED: 10:46 am

> > Local Traffic Committee Meeting No. 358 Page 6

| Upo | lated | l: A | pril | 20 | 16 |
|-----|-------|------|------|----|----|
|-----|-------|------|------|----|----|

| Item No. | Recommendation  | CRM /Trim<br>No.  | Responsible<br>Officer | Status/Review Date   | Target Date   |
|----------|---|-------------------|------------------------|--|---------------|
| 343.11.1 | Happy Day Pre-school  Resident expressing concerns with speeding traffic along Kaolin Street before and after school hours.  Request the LTC to consider modifying the 40km zone and possible include a pedestrian crossing in Kaolin Street. | D14/26420         | 2 December 2014        | Agreed Actions: That the proponent be advised as follows: a) That the current school zone and signage will remain unchanged, pending further investigations. It should be noted that Pre Schools do not meet the criteria for a "School Zone" and associated signage and pavement marking. b) That the implementation of a pedestrian (zebra) crossing would not meet the Australia Standards criteria concerning the volume of vehicular and pedestrian traffic. Further should such a facility be implemented there would be a loss of about 40m of parking on each side of the road. c) There is a pedestrian refuge with newly constructed ramps at Cummins Street that could be utilised.  Draft letter to be issued advising the Committee's recommendation. | Complete      |
|          |   |                   | Kath                   |  |               |
|          |   | D14/30123         | 9 December 2014        | Letter approved and issued.  |               |
|          |   |                   | 3 February 2015<br>RMS | Agreed Action: RMS representative to invite Jenene Pout, Safety Around Schools Project Officer to Broken Hill to met with Happy Day Preschool representatives to discuss the 40km/h zone currently operating within the area. Council representative to also attend this meeting.  Jenene to be invited to attend the next committee meeting scheduled for 10 March 2015 to provide an update to the committee on this   | 10 March 2015 |
|          |   |                   |                        | matter.  |               |
|          |   |                   | 10 March 2015          | Representatives from Happy Day Preschool delivered presentation to committee and RMS representatives from Parkes to discuss the increase the zone times from 7.30am -6.00pm.   |               |
|          |   |                   |                        | Agreed Action: That Jenene Pout, Safety Around Schools Project Officer liaise with Happy Day Preschool to discuss options available as Preschool's are not entitled to School Zone limits.   |               |
|          |   |                   |                        | That the current signage indicating a Preschool Zone are of poor quality requiring replacing at the cost of Council. RMS representative advised funding to replace the signs will be available in the new financial year.  | July 2015     |
|          |   | CRM<br>21627/2015 | 7 May 2015             | Entered CRM to have Bus Zone signage removed.  |               |
|          |   | CRM<br>21888/2015 | 3/06/2015              | Entered CRM to have existing signs removed and replaced with new signs.  | July 2015     |
|          |   |                   | 7 July 2015            | Discussions still be had between Happy Day Pre-school and RMS regarding Parking options.   |               |

| Item No. | Recommendation  | CRM /Trim<br>No. | Responsible<br>Officer          | Status/Review Date  | Target Date   |
|----------|---|------------------|---------------------------------|---|---------------|
|          |   |                  | 2 September 2015                | Mr Joe Sulicich advised that representatives from Parkes RMS will be meeting with Happy Day Pre-school on Thursday September 10, 2015 to discuss the signage changes. Invitation has been extended to Police Representatives to attend.   |               |
|          |   |                  | 7 October 2015                  | David Zhao advised that James Druitt is currently working on a strategy surrounding this area.  |               |
|          |   |                  | 2 December 2015                 | Mr Joe Sulicich, RMS representative to provide the committee with an update on the progress of this issue at the next committee meeting.  | February 2016 |
|          |   |                  | 1 February 2016                 | Committee advised that Happy Day Preschool are looking into expending the facility and are in the process of putting together a Development Application for consideration.  |               |
|          |   |                  |                                 | At this stage no further action is required as the above issues will be looked at in the Development Application.   |               |
|          |   |                  | 8 March 2016<br>Kath            | Emailed sent to the Planning, Development & Compliance to advise of proposed DA to be lodged by Happy Day Preschool to ensure they are aware that the current School Speed Zone within the Preschool area, is to be removed as the School Zone does not meet the criteria to warrant a School Speed Zone. |               |
| 346.8.3  | Fran Mckinnon   | D15/5750         | 10 March 2015                   | Agreed Action:  |               |
|          | Request by Fran McKinnon, Nation Trust of Australia, Broken Hill and District Branch to establish directional signs to the site of the "Ambush train/ore truck" in the following locations: |                  |                                 | That Council invoice The National Trust of Australia, Broken Hill and District Branch for the funds they have available and that Council submits an application through the Tourist Attraction Signposting Assessment Committee for approval to erect tourist signs.                                      |               |
|          | Cnr of Brookfield Avenue and Morgan Street and the Cnr of Doe & Hynes Streets with the following wording:   |                  | Kath                            | On approval from Council Meeting arrange invoice for payment of available funds and send with acceptance letter.  | 14 April 2015 |
|          | "Ambush Site – Picnic Train Attack"   |                  | 15 April 2015<br>CRM 21449/2015 | Enter CRM for Himan and David Zaho requesting submission of application for signage through TASCO.  | 14 ΑβΙΙΙ 2013 |
|          |   |                  | Kath                            | Printing of Tax Invoice requested and to be attached to letter for payment. COMPLETED   |               |
|          |   |                  | 2 June 2015                     | Application has been submitted to TASCO waiting response.   | 1 April 2015  |
|          |   |                  | 2 September 2015                | Andrew to follow up response to application with David Zhao and advise committee of update.   |               |
|          |   |                  | October 7 2015                  | Mr Joe Sulicich advised that signage for this area does not require approval from TASCO as the signs will not be erected on a State or  | 7 July 2015   |
|          |   |                  | 4 November 2015                 | RMS designated Road. There is a possibility that funding may be available through the RMS.  Letter to be sent to Fran McKinnon requesting wording to be used on the signs.  | October 2015  |
|          |   | D15/48358        | 13 November                     | Letter sent.  |               |
|          |   |                  |                                 | David to obtain quotes for signs.   |               |

| Item No. | Recommendation   | CRM /Trim<br>No. | Responsible<br>Officer | Status/Review Date   | Target Date  |
|----------|--|------------------|------------------------|--|--------------|
|          |  |                  | February 2016          | Agreed Action: That Council order signs with the wording advised by Fran McKinnon being "Ambush Site – Picnic Train Attack 1km" and "Ambush Site – Picnic Train Attack and install at the corner of Brookfield Avenue and Morgan Street and Doe and Hynes Street.  |              |
|          |  |                  | CRM 23968/2016         | CRM entered to have directional signage ordered and installed at the location.   |              |
|          |  |                  | 8 March 2016           | David Zhao advised that one quote has been received, still waiting on further quotes to be submitted.  |              |
|          |  | D16/9966         | 8 March 2016<br>Kath   | Letter issued to Fran requesting payment of funds to assist with the cost of producing signs.  |              |
|          |  |                  | 5 April 2016           | Councillor Browne to follow up date of payment and advise secretary for confirmation of funds received with Finance Operations Team.   |              |
| 350.7.1  | Railway Town P&C Association   | D15/23142        |                        | Agreed Action:   |              |
|          | Request to convert current "No Stopping" zone located in Wills Lane to a "Bus Zone" and extend the zone to the small school gate to provide a safe drop off and pick up zone for the students who utilise the bus service. |                  |                        | Mr Andrew Bruggy, Manager Infrastructure Strategy and Mr Joe<br>Sulicich conducted an inspection of the site to determine the<br>impact on parent and student safety should the current "No<br>Stopping" zone be converted to a "Bus Zone" and on their advice<br>the committee has agreed on the following: |              |
|          | In addition the P&C will be approaching Murton's City Bus to make a slight change in their morning route to deliver the children to the School gate should the Bus Zone be granted.  |                  |                        | That the current "No Stopping" zone be converted to a "Bus Zone" subject to Murton's Bus agreeing to alter their current bus route when dropping off and collecting students from Railway Town Public School.  |              |
|          |  |                  |                        | That the "Bus Zone" operates between 8.00am – 9.30am and 2.30pm – 4.00pm Monday to Friday.   |              |
|          |  |                  |                        | That the school provide a Gate Monitor to ensure student safety prior to the Bus delivering and collecting students from the school.   |              |
|          |  |                  |                        | Recommendation:  |              |
|          |  |                  |                        | That the current "No Stopping" zone be converted to a "Bus Zone" subject to Murton's Bus agreeing to alter their current bus route when dropping off and collecting students from Railway Town Public School.  |              |
|          |  |                  |                        | That the "Bus Zone" operates between 8.00am – 9.30am and 2.30pm – 4.00pm Monday to Friday.   |              |
|          |  |                  |                        | That the school provides a Gate Monitor to ensure student safety prior to the Bus delivering and collecting students from the school.  |              |
|          |  | D15/32357        | August 5 – Kath        | Letter advising the committee's recommendation issued and to advise Council if Murton's Bus have agreed to a route change.   | October 2015 |

| Item No. | Recommendation   | CRM /Trim<br>No.  | Responsible<br>Officer    | Status/Review Date  | Target Date |
|----------|--|-------------------|---------------------------|---|-------------|
|          |  |                   | 2 September 2015          | Mr Andrew Bruggy to follow-up with School to clarify if Murton's Bus company have agreed to route change and advise outcome to next meeting scheduled for October 6, 2015.  |             |
|          |  |                   | 7 October 2015            | Letter to be sent to Murton's Bus Company for clarification that route change has been agreed too.  |             |
|          |  |                   | 1 February 2016 –<br>Kath | Agreed Action:  |             |
|          |  |                   |                           | Phone call to be made to Murton's Bus Company to clarify if an agreement has been reached to change the bus route.  |             |
|          |  |                   | 8 March 2016              | Recommendation:   |             |
|          |  |                   |                           | That the current "No Stopping" zone located in Wills Lane be converted to a "Bus Zone" and extend from the corner of Wills Lane to Harris Street. Extending the "Bus Zone" along the whole section will allow adequate parking for two medium/large buses and one small/mini disable bus. |             |
|          |  |                   |                           | That the "Bus Zone" be signed as followings: Monday to Friday 8am<br>– 9am and 2.30pm to 3.30pm.  |             |
|          |  |                   |                           | Agreed Action:  |             |
|          |  |                   |                           | That the current "No Stopping" zone located in Wills Lane be converted to a "Bus Zone" and extend from the corner of Wills Lane to Harris Street. Extending the "Bus Zone" along the whole section will allow adequate parking for two medium/large buses and one small/mini disable bus. |             |
|          |  |                   |                           | That the "Bus Zone" be signed as followings: Monday to Friday 8am – 9am and 2.30pm to 3.30pm.   |             |
|          |  |                   | Kath                      | CRM to be entered once approval of committee minutes endorsed by Council at the March Council meeting to be received.   |             |
|          |  |                   | CRM 24235/2016            | CRM entered for actioning   |             |
| 352.8.5  | Hocko's Chicken Shop   | D15/36450         |                           | Agreed action:  |             |
|          | Mr Hocking has requested the removal of the 3 current angle parking spaces lines in the front of his business located at 453 Argent Street. Customer and employees of local business within this area are parking in the |                   |                           | The committee approved the request form Mr Hocking to have the angle parking spaces removed from in front of his premises located at 453 Argent Street.   |             |
|          | angle parking spaces abstracting entry and exit to his   | 16 October        |                           | Recommendation:   |             |
|          |  | CRM<br>22839/2015 |                           | That the current angle parking line markings be removed and "No Parking" signs be installed.  |             |
|          |  |                   | 28 October 2015           | Works still to be undertaken  |             |
|          |  |                   | 4 November 2015           | David Zhao to look into and arrange for works to be undertaken.   |             |

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| Item No. | Recommendation  | CRM /Trim<br>No.  | Responsible<br>Officer  | Status/Review Date  | Target Date   |
|----------|---|-------------------|-------------------------|---|---------------|
|          |   |                   | 1 February 2016         | Follow-up with David Zhao to determine when works will be completed.  |               |
|          |   |                   | 8 March 2016            | Advised line markings have been removed. Signs to be installed.   |               |
| 353.7.1  | Thomas Street Speed Counters – Broken Hill<br>Hospital & GP Super Clinic  | CRM<br>22603/2015 |                         | Counters where placed in the area in December 2014, but the results from these counters are unable to be located.   |               |
|          | Original request received July 2014 from the Far West Local Health District to consider reducing the speed limit within the vicinity of the Hospital and the GP Super |                   |                         | Counters have been requested to be relayed again for a two week period and the results will be reported back to the Committee.  |               |
|          | Clinic. Concerns were raised that pedestrian traffic has increase since the Super Clinic has opened.  |                   | September 30            | Spoke with David Zhao who advised the tubes will be installed within the next few weeks.  |               |
|          |   |                   | 28 October 2015         | Action undertaken, David to obtain results and submit to committee at the December meeting.   |               |
|          |   |                   | 2 December 2015<br>Kath | Draft letter committee's recommendation from its meeting held December 2015.  | December 2015 |
|          |   |                   |                         | Recommendation:   |               |
|          |   |                   |                         | That no Zebra Crossing be installed at this location due to the fact that it would not met the Australian Standards for the volume of foot and vehicular traffic within the area. |               |
|          |   |                   |                         | That alternatives for traffic calming devise options be investigated and reported back to the committee for further discussion.   |               |
|          |   | D15/53866         |                         | Letter issued advising Committee's recommendation.  |               |
|          |   |                   | 1 February 2016         | Follow up with James Druitt to clarify if speed counters have been installed.   |               |
|          |   |                   | 8 March 2016            | Discussion held with David Zhao and James Druitt that the current information supplied to the committee does not provide an accurate indication of speed within this area.        |               |
|          |   |                   |                         | Recommendation:   |               |
|          |   |                   |                         | That the tubes be re-instated for two weeks to capture speeds limit between 40km and 60km.  |               |
|          |   |                   |                         | That a report be prepared of the results and be submitted back to the Committee at the April committee meeting.   | April 2016    |
|          |   |                   | 5 April 2016            | Advised by James Druitt that counters are being installed this week for a two week period.  |               |
|          |   |                   |                         | Joe RMS recommended that the Vulnerable Pedestrian Standards be considered in the report back to the committee.   |               |

| Item No. | Recommendation   | CRM /Trim<br>No.  | Responsible<br>Officer   | Status/Review Date   | Target Date   |
|----------|--|-------------------|--------------------------|--|---------------|
| 354.8.1  | The Palace Hotel   |                   |                          | Agreed action:   |               |
|          | Request received for consideration be given to the Bus Stop and rubbish bin located outside of the Hotel at 227 Argent Street be removed or relocated. |                   |                          | That a site inspection be carried out with all relevant parties to discuss the request to remove or relocate the Bus Stop and rubbish bin, and report the outcomes of this meeting back to the Committee at the next Local Traffic Committee Meeting scheduled for December.   | November 2015 |
|          |  |                   |                          | Recommendation:  |               |
|          |  |                   |                          | That a site inspection be carried out by Mr Andrew Bruggy, Acting Deputy General Manager, Mr Joe Sulicich, RMS Representative, Ms Helen Denton, General Manager, the Palace Hotel and a representative from Murton's Bus Company to discuss the proposed request to remove or relocate the Bus Stop and rubbish bin. |               |
|          |  |                   | Kath                     | Kath to arrange meeting between representative of the Palace Hotel, Mr Andrew Bruggy, Acting Deputy General Manager, Mr Joe Sulicich, RMS Representative and representative from Murton's Bus Company.   |               |
|          |  |                   |                          | Meeting scheduled for Friday November 27, 2015 at 11.30am.   |               |
|          |  |                   |                          | Meeting held between parties on Friday November 27, 2015 with the following outcome agreed upon by the committee.  |               |
|          |  |                   |                          | Agreed Action:   |               |
|          |  |                   |                          | That the bus stop remains in place.  |               |
|          |  |                   |                          | That the current street seat remain in its current position for the use of passengers waiting for the City bus service.  |               |
|          |  |                   |                          | That a quote be prepared and supplied to The Palace for the cost of relocating the rubbish bin to a more suitable location and the removal of the planter boxes.   |               |
|          |  |                   |                          | Recommendation:  |               |
|          |  |                   |                          | That the bus stop remains in place.  |               |
|          |  |                   |                          | That the current street seat remain in its current position for the use of passengers waiting for the City bus service.  |               |
|          |  |                   |                          | That a quote be prepared and supplied to The Palace for the cost of relocating the rubbish bin to a more suitable location and the removal of the planter boxes.   |               |
|          |  | CRM<br>23428/2015 | 18 December<br>2015 Kath | CRM entered for quote to be prepared.  | February 2016 |
|          |  | D15/53833         |                          | Letter issued advising Committee's recommendation.   |               |
|          |  |                   | 1 February 2016          | Follow-up with David Zhao to determine when works will be  |               |

MINUTES OF THE LOCAL TRAFFIC COMMITTEE MEETING NO.358, HELD 5 APRIL 2016

| Item No. | Recommendation   | CRM /Trim<br>No.  | Responsible<br>Officer         | Status/Review Date   | Target Date |
|----------|--|-------------------|--------------------------------|--|-------------|
|          |  |                   |                                | completed.   |             |
|          |  |                   | 8 March 2016                   | Advised by James Druitt the he is working on the quotes.   |             |
|          |  |                   | 5 April 2016                   | Quote provided and works to be undertaken in April.  |             |
| 356.8.1  | Increase Disability Spaces Broken Hill Aquatic Centre  Request received from Shane Simmons requesting consideration be given to increasing the number of disability parking spaces at the Aquatic Centre.  Consideration has also been requested for the installation of a pedestrian crossing between the |                   | 1 February 2016                | Agreed action:  That the current "No Parking" zone be removed and replaced with parallel parking for 1 x Taxi Stand, 2 x Disability Spaces plus ramp if required by the Australian Standards, and 1 x drop off park if space permits.  That negotiations by held with the YMCA to jointly cover the costs for the installation of a disability ramp if required. |             |
|          | Aquatic Centre and North Family Play Centre Park.  |                   |                                | That a pedestrian crossing is not approved as it does not meet the Australian Standards for the volume of foot or vehicular traffic within this area.  | March 2016  |
|          |  |                   | 8 March 2016<br>D16/10172 Kath | Letter issued to advise Shane of the Committee's decision.   | Warch 2016  |
|          |  |                   | CRM 24236/2016                 | CRM entered for actioning  |             |
| 356.8.2  | Speeding Motorist along Argent Lane  |                   | 1 February 2016                | Agreed action:   |             |
|          | Request received from James Bourne requesting consideration be given to install two speed humps along Argent Lane to reduce the speed of motorists   |                   |                                | That stop signs be installed at the intersection of Argent Lane and Gossan Street with hold line markings.   |             |
|          | using this lane as a short-cut to the Coles Shopping<br>Centre Complex.  |                   |                                | That one pre-cast speed hump be installed to elevate the issue of excessive speeds within the Lane by motorists.   | March 2016  |
|          |  |                   | CRM 23971/2016                 | CRM entered to have works undertaken.  |             |
|          |  |                   | Kath<br>D16/9267               | Letter issued to James to advise the committee's decision.   |             |
|          |  |                   | 5 April 2016                   | Costing for works being prepared by James Druitt and Daniel Morris   |             |
| 356.9.1  | Wright and Warnock Street Intersection   |                   | 1 February 2016                | Agreed action:   |             |
|          | Councillor Browne has been approached by a resident for the Committee to consider alternative options to reduce speeds of motorists in this area as the current measures in place are not adequate.  |                   |                                | That Mr Andrew Bruggy, Acting Deputy General Manager write to residents within Wright street area for their consultation of installing a Col-de-sac at the intersection of Wright and Warnock Streets.   |             |
|          |  |                   | 8 March 2016                   | David Zhao advised he will commence the consultation with residents.   |             |
| 357.8.2  | Review of Speed Zone from Creedon Street/ Barrier<br>Highway Intersection to Waste Depot Turn-off  | CRM<br>23805/2016 |                                | Agreed Action:   |             |
|          | Currently the speed zone of 80km commences just past the Creedon Street and Barrier Highway intersection, and then requiring motorists to slow down to 60km within a short distant to ensure a safe left hand turn   |                   |                                | This request is outside of the Committee's scope, a letter is to be issued to the RMS to conduct a review of the current traffic speed zone and report back to the committee of their findings.  |             |
|          | onto the Depot Road.   |                   | Kath D16/15165                 | Letter advising the next course of action issued to Rebecca McLaughlin outlining the committee's recommendation.   |             |

| Item No. | Recommendation   | CRM /Trim<br>No. | Responsible<br>Officer                | Status/Review Date   | Target Date |
|----------|--|------------------|---------------------------------------|--|-------------|
|          | It has been proposed that the speed limit be decreased to 60km until after the turn-off onto Depot Road to alleviate the need to slow suddenly.  |                  | Kath D16/15171                        | Letter issued to RMS requesting a review to be undertaken and findings to be reported back to the LTC committee.   | June        |
| 357.8.3  | Parking Issues 181 Newton Lane  Complaint received from resident Mrs Hall of 181 Newton Lane, regarding parking issues and damages to her fence caused from parents dropping off and picking up children from Burke Ward Public School.  The initial investigation into this matter was dealt with by Council's Ranger, Mr Geoff Creed and a report with suggested recommendation was summited prior to the meeting for the Committee's consideration. | D16/6235         | Kath  CRM 24265/2016  Penny D16/15179 | Agreed Action: That Council source wooden Stopper Blocks to be installed in front of Mrs Hall's fence at 181 Newton Lane to prevent further damage to her fence. That "No Stopping" signs be installed along the whole lane between Gypsum Street and Harvy Street being on the opposite side to the Burke Ward Primary School grounds  Letter to be drafted once approval of committee minutes endorsed by Council at the March Council meeting is received.  CRM entered for actioning. Letter drafted advising committee's recommendation.  |             |
| 357.9.1  | Galena & Wright Street Intersection  Senior Constable Chaff advised the Committee that the Police have had incidents recently where motorists are cutting across the centre line when turning left from Galena Street into Wright Street posing a danger to oncoming motorist in Wright Street.  |                  | Kath CRM 24237/2016                   | Agreed Action:  That Council undertakes a cost analyse to paint a blister onto the road on the left hand side of Wright Street before making a left hand turn into Galena Street and place yellow rumble strips in the middle of the blister.  That a centre island be painted in the middle of the road at the corner of Wright Street at the intersection of Wright and Galena Streets with yellow rumble stripes to force motorists to turn at the middle of the intersection.  That the cost analyst and plan be submitted to the next Committee meeting scheduled for April 5, 2016 for consideration by the Committee.  CRM to be entered once approval of committee minutes endorsed by Council at the March Council meeting is received. | May 2016    |
| 357.9.2  | Morgan Street and Brookfield Avenue Intersection  Senior Constable Chaff advised the Committee that the Police have had incidents recently where motorists are cutting across the centre line when turning left into Morgan Street from Brookfield Avenue posing a danger to oncoming motorist in Morgan Street.   |                  |                                       | Agreed Action:  That Council undertakes a cost analyse to paint a blister onto the road on the left hand side of Morgan Street before making a left hand turn into Brookfield Avenue and place yellow rumble strips in the middle of the blister.  That a centre island be painted in the middle of the road at the corner of Morgan Street at the Brookfield Avenue intersection with yellow rumble strips to force motorists to turn left into Morgan Street at the middle of the intersection.  | May 2016    |

| Item No. | Recommendation   | CRM /Trim<br>No. | Responsible<br>Officer | Status/Review Date   | Target Date |
|----------|--|------------------|------------------------|--|-------------|
|          |  |                  |                        | That the cost analyst and plan of be submitted to the next Committee meeting scheduled for April 5, 2016 for consideration by the Committee.                 |             |
|          |  |                  | Kath                   | CRM to be entered once approval of committee minutes endorsed by Council at the March Council meeting is received.   |             |
|          |  |                  | CRM 24238/2016         | CRM entered for actioning  |             |
| 357.9.3  | Site Impediment – Cnr Cobalt and Iodide Street   |                  |                        | Agreed Action:   |             |
|          | Mr Peter Beven, Local Member Representative requested that a site inspection be carried out by Council at the corner of Cobalt and lodide Streets of a fruit tree on the right hand side of the intersection which |                  |                        | That Council undertakes the site inspection and if deemed necessary trim the fruit tree to allow for a clear view of traffic travelling along lodide Street. |             |
|          | is impeding the site of motorists at this intersection.  |                  | Kath                   | CRM to be entered once approval of committee minutes endorsed by Council at the March Council meeting is received.   |             |
|          |  |                  | CRM 24239/2016         | CRM entered for actioning  |             |

# ORDINARY MEETING OF THE COUNCIL

April 5, 2016

# BROKEN HILL CITY COUNCIL REPORT NO. 80/16

<u>SUBJECT:</u> TOURISM AND CULTURAL ATTRACTIONS ACTIVITY REPORT FOR JULY 2015 TO MARCH 2016 11/514

# **Recommendation**

That Broken Hill City Council Report No. 80/16 dated April 5, 2016, be received.

# **Executive Summary:**

The following report provides an analysis of the visitation performance of Council-owned and operated tourism and cultural facilities. The next quarterly report to Council (July 2016) will include the December 2015 Outback region tourism data (yet to be released), noting that the September 2015 quarter was reported to Council in January 2016.

# Report:

#### 1. TOURISM AND CULTURAL ATTRACTIONS

# 1.1 Tourism and Culture Visitation

| Attraction                    | Jul - Mar<br>2014/2015 | Jul - Mar<br>2015/2016 | % Change |
|-------------------------------|------------------------|------------------------|----------|
| Visitor Information Centre    |                        |                        |          |
| Total Visitors YTD            | 75,082                 | 73,238                 | -2%      |
| (1 July 2015 – 31 Mar 2016)   |                        |                        |          |
| Albert Kersten Mining and Min | nerals Museum          |                        |          |
| Total Visitors YTD            | 6,784                  | 6,765                  | 0%       |
| (1 July 2015 – 31 Mar 2016)   |                        |                        |          |
| Regional Art Gallery          |                        |                        |          |
| Total Visitors YTD            | 14,050                 | 14,545                 | 4%       |
| (1 July 2015 – 31 Mar 2016)   |                        |                        |          |
| Living Desert & Sculptures    |                        |                        |          |
| Total Visitors YTD            | 20,348                 | 18,694                 | -8%      |
| (1 July 2015 – 31 Mar 2016)   |                        |                        |          |

Visitation to Council-owned tourism and culture facilities was generally down for this latest quarter, potentially impacted by the lower 2016 St Patricks Race Meeting figures as compared to last year's 50th year celebration event. The Living Desert and Sculptures defied the trend, experiencing strong numbers in March, which may have been the result of a full page DL advertisement on the outside back cover of the 2016 St Patrick's Race Meeting brochure.

Visitation to the Living Desert and Sculptures shows an 8% decline in numbers year-to-date against the same period in the previous year. The current data collection method is considerably more accurate since the introduction of the pay machine in January 2015. This has resulted in lower numbers being reported year-to-date while the yield per visitor has increased, resulting in an increase in revenue compared with the same time last year. Also, visitors that hold an annual pass are currently not counted. This cannot be remedied without

the considerable expense of installing additional equipment to get a more accurate visitor count.

# 1.2 Civic Centre Bookings, Attendance, Days Booked

| Туре                       | No. of<br>Bookings<br>Jul-<br>March<br>2014/15 | No. of<br>Bookings<br>Jul-<br>March<br>2015/16 | Attendance<br>Jul-March<br>2014/15 | Attendance<br>Jul-March<br>2015/16 | Days<br>Booked<br>Jul-<br>March<br>2014/15 | Days<br>Booked<br>July -<br>March<br>2015/16 |
|----------------------------|--|--|------------------------------------|------------------------------------|--|--|
| Conferences                |  |  |                                    |                                    |  |  |
| Seminars/Workshops         | 1  | 3  | 350                                | 445                                | 1  | 3  |
| Other (incl. rehearsals)   | 13   | 21   | 2236                               | 1685                               | 14   | 27   |
| Fashion Parades            | 1  |  | 400                                |                                    | 1  |  |
| Concerts/Performances      | 3  | 10   | 931                                | 3520                               | 3  | 7  |
| Balls/Cabarets/Dinners     | 11   | 11   | 2860                               | 2622                               | 12   | 15   |
| Wedding Receptions         | 3  | 4  | 381                                | 620                                | 3  | 7  |
| Council Functions          | 3  | 4  | 510                                | 1355                               | 3  | 4  |
| Trade Shows/Exhibitions    | 1  | 1  | 150                                | 1349                               | 1  | 1  |
| School/TAFE Functions      | 10   | 8  | 4950                               | 4630                               | 10   | 8  |
| Luncheons/Cocktail/Parties |  |  |                                    |                                    |  |  |
| Eisteddfods                | 1  | 1  | 1131                               | 1845                               | 6  | 5  |
| TOTAL                      | 47   | 63   | 13,899                             | 18,071                             | 54   | 77   |

Patronage at the Civic Centre has grown during 2015/16 and shows a 16.6% increase in attendance in this financial year, taking into account the closure for the refurbishment during the months of April – June 2016. This surpasses Council's Delivery Program success measure of a 15% increase in the usage of the Civic Centre across all event categories.

Current bookings from re-opening on October 1, 2016 to December, 2016 include:

- Oct 2: Always Patsy Cline starring Courtney Conway
- Oct 3–6: National Growing Families Conference
- Oct 14-15: NSW State Palliative Care Conference
- Oct 27-30: NSW State Rural Women's Gathering
- Oct 29: Pink Ball
- Nov 5: Educating Rita starring Colin Moody and Francesca Bianchi
- Nov 25: An Evening With Gold Logie Award winner John Wood
- Nov 26: A Guy and a Gal Starring John Wood
- Dec 6: The Kazoos Christmas Show

# 2. VISITOR ECONOMY

- Museums Trail and Website Project, which was officially launched by Professor Simon Molesworth AO, QC on February 9<sup>th</sup> 2016 at the Albert Kersten Mining and Minerals Museum.
- Regular visits to museums.
- Attendance at a networking day for museum advisors in July 2015.
- Researching and writing object files for the Mosque, Silverton Gaol and Silverton Educational Museum.

• Assisting White's Mineral Art and Mining Museum with the preparation of labels.

- Preparation of two grant applications for a Significance Assessment of the Historical Society Museums and for funding for a consultant to prepare a Development Plan for the volunteer museums as a group. The grant for the Significance Assessment was successful. This project has been funded by a Volunteer Initiated Museums grant from Museums and Galleries NSW and involves a comprehensive assessment of the collections at the Synagogue of the Outback, Gaol Museum, Silverton Education Museum and the Mosque. The final report will highlight significant items and provide advice and comment on aspects of each site's display, storage, conservation and care of its collection.
- Reading and advising the Historical Society on the draft of their Strategic Plan and their Collection Policy.
- The program includes the established round of regular visits to local museums and Outback Archives to assist as required.

## **Attachments**

There are no attachments for this report

ANDREA ROBERTS
MANAGER ECONOMIC DEVELOPMENT & CULTURE

<u>JAMES RONCON</u> GENERAL MANAGER

# ORDINARY MEETING OF THE COUNCIL

April 7, 2016

# BROKEN HILL CITY COUNCIL REPORT NO. 81/16

SUBJECT: INFRASTRUCTURE STRATEGY ACTIVITIES - MARCH 201611/514

# Recommendation

That Broken Hill City Council Report No. 81/16 dated April 7, 2016, be received.

## **ASSETS**

- Council completed heavy patch works in Williams Street between 15 March and 17 March. The work involved heavy patching 20m of Williams Street adjacent to the Bromide Street roundabout. Initially incorrect materials were supplied resulting in the road base being of poor quality. Only a portion of the works have been completed due to this issue and Council are in negotiations to rectify the issue. The Roads and Maritime Services (RMS) are seeking funding to complete the remainder of the required works, with views to complete in this financial year, dependent upon funding.
- The pedestrian crossing located in Crystal Street, adjacent to the Broken Hill Train Station, had a new layer completed in March as part of the RMS Road Maintenance Council Contract (RMCC).
- The NSW Environment Protection Authority (EPA) approved Council as the Project Manager for the Lead Rehabilitation Works at University Dams located behind Robinson College on Wentworth Road. The works amount to \$440,000 worth of works.

## WASTE AND ENVIRONMENT

- Council invited public consultation for the review of the operational hours of the
  Waste Management Facility, with 95 submissions received. The survey was
  advertised in the Barrier Daily Truth, handed out at the Waste Management Facility,
  available at Customer Service and also mailed out to each paying business
  (approximately 150). Eighty of the submissions were received in hard copy.
- The second round of tyre shredding was completed at the Waste Management
  Facility by Ausshredding as per quotation arrangements for 2016. This work
  maintains the tyre stockpile and the shredded tyres are utilised by waste staff on site
  at the facility.
- The Noxious Weeds Control Program for the Willyama Common was completed in early March 2016. The project commenced in September 2015 and was partially funded through the Public Reserves Management Fund, with a supporting grant of \$20,160. The final report has been completed and returned to Crown Lands species targeted under this program included cactus species (boxing glove and rope cactus), Mesquite and a range of burr species. These works are an important part of the management of the Common. Follow up spraying for some areas will commence in April 2016.

• The final Draft Regional Litter Plan has been completed with NetWaste. This plan will provide Council with the opportunity to undertake pilot projects to identify effective measures that reduce littering in our community. Broken Hill City Council is one of the nine councils participating in the program. All pilot projects will be funded under the Waste Less Recycle More Program. NetWaste will manage the funds and work with the individual Councils to implement programs.

- The Landfill Environmental Management Plan for the Waste Management Facility is in the process of being updated. The project was awarded to Geolyse, based in Orange. Geolyse has good knowledge of our western region and has worked successfully with the EPA for similar works. The first draft is due to be returned to Council in April.
- Council staff supported the Tidy Towns Committee, and the local Girl Guides
   Association to participate in Clean Up Australia Day for 2016, with 25 people joining
   the Tidy Towns volunteers and collecting over 60kg of waste on the day. The majority
   of the waste collected was take away containers and wrappings.
- Guidelines for small acre land licences on the Willyama Common have been developed. These guidelines will assist those who are granted a small-acre area explaining their environmental responsibilities as a licensee to ensure that the management objectives and policies of the Willyama Common Management Plan are adhered to. Other guidelines on the use of the Common are planned to be developed in the coming months.

#### **BROKEN HILL CEMETERY**

|                    | Exclusive Rights & Work Permits |                     | Interments      |        |       | Enquiries |        |            |       |             |        |
|--------------------|---------------------------------|---------------------|-----------------|--------|-------|-----------|--------|------------|-------|-------------|--------|
|                    | Old<br>Graves                   | Exclusive<br>Rights | Work<br>Permits | Casket | Ashes | Total     | Office | On<br>Site | Total | Web<br>Hits | Total  |
| Jul<br>2015        | 2                               | 3                   | 0               | 9      | 11    | 20        | 25     | 23         | 48    | 34390       | 34486  |
| Aug<br>2015        | 0                               | 10                  | 0               | 8      | 10    | 18        | 19     | 17         | 36    | 34111       | 34183  |
| Sep<br>2015        | 0                               | 4                   | 0               | 2      | 10    | 12        | 9      | 15         | 24    | 32177       | 32225  |
| Oct 2015           | 0                               | 5                   | 0               | 3      | 6     | 9         | 11     | 13         | 24    | 21972       | 22020  |
| Nov<br>2015        | 1                               | 8                   | 0               | 7      | 5     | 12        | 13     | 18         | 31    | 28811       | 28873  |
| Dec<br>2015        | 0                               | 10                  | 0               | 6      | 16    | 22        | 12     | 23         | 35    | 26739       | 26809  |
| Jan<br>2016        | 0                               | 5                   | 0               | 7      | 2     | 9         | 10     | 11         | 21    | 31778       | 31820  |
| Feb<br>2016        | 0                               | 10                  | 0               | 3      | 9     | 12        | 8      | 20         | 28    | 29515       | 29571  |
| Mar<br>2016        | 0                               | 4                   | 0               | 4      | 3     | 7         | 16     | 23         | 39    | 34706       | 34784  |
| Year<br>to<br>Date | 3                               | 59                  | 0               | 49     | 72    | 121       | 123    | 163        | 286   | 274199      | 274771 |

# **BROKEN HILL REGIONAL AIRPORT**

| MONTH Pa            | roken Hill<br>assengers | Broken Hill   | Brokon Hill               | Broken Hill   | Melbourne/<br>Broken Hill | REX<br>Total  |
|---------------------|-------------------------|---------------|---------------------------|---------------|---------------------------|---------------|
| July                |                         | Passengers    | Broken Hill<br>Passengers | Passengers    | Passengers                | Passengers    |
| D:#                 | 1980                    | 1981          | 331                       | 236           | 288                       | 4816          |
| Difference          |                         |               |                           |               |                           |               |
| from 14/15          | -413                    | 185           | -95                       | 89            | 26                        | -208          |
| Monthly             |                         |               |                           |               |                           |               |
| Comparison          | -17.3%                  | 10.3%         | -22.3%                    | 60.5%         | 9.9%                      | -4.1%         |
| August              | 2062                    | 1851          | 383                       | 164           | 244                       | 4704          |
| Difference          |                         |               |                           |               |                           |               |
| from 14/15          | -154                    | 78            | -65                       | -13           | 22                        | -132          |
| Monthly             |                         |               |                           |               |                           |               |
| Comparison          | -6.9%                   | 4.4%          | -14.5%                    | -7.3%         | 9.9%                      | -2.7%         |
| September           | 2124                    | 1937          | 327                       | 166           | 245                       | 4799          |
| Difference          | 040                     | 050           | 00                        | 00            | 0.4                       | 400           |
| from 14/15          | -212                    | 252           | -96                       | -28           | -24                       | -108          |
| Monthly             | 0.40/                   | 45.00/        | 22.70/                    | 4.4.40/       | 0.00/                     | 2.20/         |
| Comparison October  | -9.1%<br>2093           | 15.0%<br>2044 | -22.7%<br>315             | -14.4%<br>203 | -8.9%<br><b>278</b>       | -2.2%<br>4933 |
| Difference          | 2093                    | 2044          | 313                       | 203           | 210                       | 4933          |
| from 14/15          | -293                    | -7            | -133                      | 12            | 18                        | -403          |
| Monthly             | -295                    | -1            | -100                      | 12            | 10                        | -403          |
| Comparison          | -12.3%                  | -0.3%         | -29.7%                    | 6.3%          | 6.9%                      | -7.6%         |
| November            | 2084                    | 2008          | 332                       | 203           | 245                       | 4872          |
| Difference          | 2001                    | 2000          | 002                       | 200           | 2.0                       | 1012          |
| from 14/15          | -35                     | 27            | -6                        | 40            | -9                        | 17            |
| Monthly             |                         |               |                           |               |                           |               |
| Comparison          | -1.7%                   | 1.4%          | -1.8%                     | 24.5%         | -3.5%                     | 0.4%          |
| December            | 1816                    | 1398          | 216                       | 155           | 202                       | 3787          |
| Difference          |                         |               |                           |               |                           |               |
| from 14/15          | -158                    | -164          | -73                       | -46           | -80                       | -521          |
| Monthly             |                         |               |                           |               |                           |               |
| Comparison          | -8.0%                   | -10.5%        | -25.3%                    | -22.9%        | -28.4%                    | -12.1%        |
| January             | 1297                    | 949           | 166                       | 151           | 161                       | 2724          |
| Difference          |                         |               |                           | 4.0           |                           | 0=0           |
| from 14/15          | -322                    | -222          | -34                       | -13           | -59                       | -650          |
| Monthly             | 40.00/                  | 10.00/        | 47.00/                    | 7.00/         | 20.00/                    | 00.00/        |
| Comparison          | -19.9%                  | -19.0%        | -17.0%                    | -7.9%         | -26.8%                    | -90.6%        |
| February Difference | 1676                    | 1553          | 324                       | 144           | 177                       | 3874          |
| from 14/15          | -206                    | -4            | 75                        | -42           | -33                       | -210          |
| Monthly             | -200                    | -4            | / 5                       | -42           | -აა                       | -210          |
| Comparison          | -10.9%                  | -0.3%         | 30.1%                     | -22.6%        | -15.7%                    | -5.1%         |
| March               | 2021                    | 1758          | 362                       | 158           | 218                       | 4517          |
| Difference          | 2021                    | 17.00         | 552                       | 100           | 2.0                       | 1017          |
| from 14/15          |                         |               |                           |               |                           |               |
| Monthly             |                         |               |                           |               |                           |               |
| Comparison          | 0.0%                    | 0.0%          | 0.0%                      | 0.0%          | 0.0%                      | 0.0%          |
| Year to Date        | 17153                   | 15479         | 2756                      | 1580          | 2058                      | 39026         |

## **BROKEN HILL REGIONAL AQUATIC CENTRE**

| BROKEN HILL REGIONAL AQUATIC CENTRE MONTHLY ATTENDANCES AND CARD SALES |         |         |  |  |  |  |
|--|---------|---------|--|--|--|--|
| Month  | 2014/15 | 2015/16 |  |  |  |  |
| Jul-15   | 6228    | 5864    |  |  |  |  |
| Aug-15   | 6731    | 6861    |  |  |  |  |
| Sep-15   | 8923    | 9176    |  |  |  |  |
| Oct-15   | 11,482  | 14,313  |  |  |  |  |
| Nov-15   | 14,934  | 15,312  |  |  |  |  |
| Dec-15   | 15,680  | 15,943  |  |  |  |  |
| Jan-16   | 15,314  | 15,909  |  |  |  |  |
| Feb-16   | 18,193  | 16,907  |  |  |  |  |
| Mar-16   | 12,552  | 14,993  |  |  |  |  |
| Year to Date   | 129631  | 115278  |  |  |  |  |



YMCA NSW

# 1. Executive Summary

The YMCA is pleased to submit the March Operations Report for the Aquatic Centre.

The centre saw 14,493 visitations which is the highest ever recorded for March and is an increase of 15.46% compared to the previous year.

This result can be attributed to the fact that March was the warmest on record and has consequently resulted in higher casual swimming and learn to swim enrolments.

The centre continues to perform well financially whilst maintaining operational efficiency in terms of utilities and overheads.

With the cooler months around the corner, the team are working hard on retention strategies from a learn to swim and membership perspective.

The YMCA NSW CEO Leisa Hart visited Broken Hill in March and recognised the efforts of the 53 staff employed by the YMCA in Broken Hill. The announcement of the YMCA redevelopment in Chloride Street is also promising and if successful will create a more sustainable, vibrant and connected Broken Hill.

The finally results for the YMCA Swimathon were announced with Broken Hill raising \$18,236.22 which places us 2<sup>nd</sup> across NSW. This is an outstanding result and I commend the efforts of all involved.

The YMCA looks forward to participating in the upcoming tender process for the Aquatic Centre and continuing the great progress made to date in making the residents of Broken Hill healthier and happier.

Regards,

Shane Simmons Centre Manager YMCA of NSW

rangkimmons

# **Attachments**

There are no attachments for this report.

JAMES RONCON GENERAL MANAGER

# ORDINARY MEETING OF THE COUNCIL

April 13, 2016

# BROKEN HILL CITY COUNCIL REPORT NO. 82/16

SUBJECT: **ACTION LIST REPORT - APRIL** 11/25

# Recommendation

That Broken Hill City Council Report No. 82/16 dated April 13, 2016, be received.

# **Executive Summary:**

The purpose of the report is to ensure that Council and the community are informed on the status of actions required by previous decisions of Council.

# Report:

The Action List attached to this report is for information only and will be provided to Council on a monthly basis.

The report covers Council's decision for the period September 2, 2009 to March 30, 2016.

# **Strategic Direction:**

Key Direction:4 - Our LeadershipObjective:4.2 - Our Leaders Make Smart DecisionsFunction:Leadership and GovernanceDP Action:4.2.1.1 - Decisions are made in a timely manner to ensure effective

delivery.

# **Relevant Legislation:**

Nil

# **Financial Implications:**

Nil

# **Attachments**

1. Action List Report 37 Pages

JAMES RONCON **GENERAL MANAGER** 

MEETING FURTHER REPORT SUBJECT

Ordinary Meeting of the Council 02 September 2009

False

Further Business

ITEM 20 - GROUP MANAGER GOVERNANCE & COMMUNITY REPORT NO. 75/09 - DATED AUGUST 11, 2009 - LEASE OF LAND AT GLADSTONE PARK TO ALMA SWIMMING CLUB INC B7/12

#### Recommendation

That Group Manager Governance & Community Report No. 75/09 dated August 11, 2009, be received.

That Council, in its appointed capacity to manage the affairs of the Gladstone Park Reserve Trust, lease as much land is necessary fronting Morish Street to formalise the existing occupation together with an additional 4 metres along the entire south eastern side of the site, for swimming club purposes.

That the term of the lease be 20 years commencing at a date to be determined upon registration of a plan of survey currently being prepared.

That rental at commencement be \$250 per annum and that this rental be reviewed every 5 years on the anniversary of the commencement date.

That public liability insurance in the sum of \$20 million be provided noting the rights and interests of Council as Trustee and the Minister administering the Crown Lands Act 1989, and that this amount be increased from time to time as required by Council's insurers.

That the Alma Swimming Club insure it's assets and contents for replacement value as determined in conjunction with it's insurer.

That all other standard leasing requirements be complied with.

That the Alma Swimming Club be liable for Council's reasonable legal fees incurred in this matter.

That documents relating to this matter be signed in the absence of a Trust Seal under Council's Common Seal as required.

#### RESOLUTION

Minute No. 42106
It was resolved on the motion of the Administrator:

That the recommendation of item 20 be adopted.

**CARRIED** 

01 Jul 2013 - 12:01 PM - Andrea Roberts

Lease documents have been prepared. Waiting completion of site survey.

15 Nov 2013 - 10:48 AM - Michelle Rolton

Plan completed November 2013

**ACTION LIST REPORT - APRIL** 

Printed: Tuesday, 19 April 2016 1:46:08 PM

MEETING FURTHER REPORT SUBJECT

11 Jun 2014 - 2:29 PM - Louine Hille

Plan received, examined and redrafted. Development Application required and in process. When plan consented to and signed by Council it will be forwarded to Trades and Investment, Crown Lands for their endorsement and lodgement with L.P.I.

11 Dec 2014 - 3:15 PM - Frederick Docking

GM to review and sign DA application and return to Tracy Stephens. Once consented and signed by council forward to trades and investment Crown Lands for their endorsement and lodge with LPI

06 May 2015 - 4:55 PM - Frederick Docking

Pending Sub Division for lease purposes

14 Jan 2016 - 10:42 AM - Tracy Stephens

Action reassigned to Andrea Roberts by: Louise Schipanski

14 Jan 2016 - 11:00 AM - Tracy Stephens

Action reassigned to Leisa Bartlett by: Louise Schipanski

06 Apr 2016 - 1:10 PM - Tracy Stephens

Action reassigned to Tracy Stephens by: Louise Schipanski

Ordinary Meeting of the Council 27 January 2010

False

Infrastructure and Sustainability Committee

# ITEM 7 - GROUP MANAGER SUSTAINABILITY REPORT NO. 5/10 - DATED JANUARY 12, 2010 - SUBDIVISION OF CROWN LAND AT RYAN AND CREEDON STREETS TO CREATE A DRAINAGE RESERVE R8/245

#### Recommendation

That Group Manager Sustainability Report No. 5/10 dated January 12, 2010, be received.

That Council co-ordinate the subdivision of Crown Land, on behalf of the State of New South Wales at the corner of Ryan and Creedon Streets to permit the creation of a Drainage Reserve in Council's name and to rectify other land issues.

That documents relating to this matter be executed under Council's Common Seal if required.

01 May 2013 - 1:52 PM - Leisa Bartlett

Adjoining owner has changed mind due to changed family circumstances. Proceeding with minor changes - Plan to be redrafted by Council initially for Crown Approval prior to formal survey.

15 Apr 2014 - 1:55 PM - Michelle Rolton

Subdivision to be addressed when Surveyor completes survey work in April 2014.

17 Feb 2015 - 10:39 AM - Leisa Bartlett

MEETING FURTHER REPORT SUBJECT

Survey Commissioned.

20 Apr 2015 - 4:15 PM - Leisa Bartlett

Awaiting Survey.

Ordinary Meeting of the Council 30 June

False

Infrastructure and Sustainability Committee

ITEM 7 - CORRESPONDENCE REPORT NO. 45/10 - DATED JUNE 03, 2010 - MINUTES AND FINANCIAL REPORTS OF THE MEMORIAL OVAL COMMUNITY
COMMITTEE
P10/1

#### Recommendation

That minutes of the Memorial Oval Community Committee Meetings held May 4, 2010, and June 1, 2010 (incorporating the financial reports for April and May, 2010 and attachments) be received; and the motions contained therein endorsed.

That a report be prepared for the July Infrastructure and Sustainability Committee Meeting regarding upgrading the hot water systems at the Memorial Oval Amenities Block to more efficient gas hot water systems; and the possibility of relocating 1 hot water system from the E.T. Lamb Oval Amenities Block to the Memorial Oval Amenities Block.

That Council undertake a Business Case Study to develop a Business Plan for the Memorial Oval; and that members of the Memorial Oval Community Committee be included in the development of the Business Plan.

That correspondence be sent to the Memorial Oval Community Committee advising of Council's decision.

Minute No. 42374

Councillor T. Kennedy moved )
Councillor R. Steer seconded )

That the recommendations of items 5 to 7 be adopted.

05 Sep 2013 - 12:41 PM - Rebecca Flowers

CARRIED

Format of business case study under consideration. The outline of the plan was being presented to the S355 Committe by Group Manager Infrastructure for consideration at the March 6, 2012 Meeting. GMI will await feedback from the Committee.

New hot water system now installed.

Dec 2012 - Awaiting feedback from Committee regarding how they wish to proceed.

Aug 2013 Awaiting feedback from Committee

Jan 2014 The 355 Committee are to be approach to determie how they wish to progress this item

MEETING FURTHER REPORT SUBJECT

June 2014 - GMI and 355 Committee still to discuss.

02 Sep 2014 - 12:36 PM - Rebecca Flowers

September 2014 - no updates available at this stage. Will discuss with new Asset Manager once new structure implemented.

10 Dec 2015 - 9:31 AM - Andrew Bruggy

Action reassigned to Andrew Bruggy by: Leisa Bartlett

14 Jan 2016 - 10:48 AM - Louise Schipanski

Action: The upgrading the hot water systems at the Memorial Oval amenities block to more efficient gas hot water systems; and the possibility of relocating one hot water system from the ET Lamb Oval amenities block to the Memorial Oval amenities block.

COMPLETE

14 Jan 2016 - 10:50 AM - Louise Schipanski

It is proposed to look at Management Plans for all sporting grounds. Scheduled by priority in accorance with the Asset Management Plan.

Management Plan to be provided for in future budgets.

06 Apr 2016 - 1:10 PM - Louise Schipanski

COMPLETE

February 2012

Confidential Matters of the Council 29

False

Confidential Matters

# ITEM 1 (Item 45 in open minutes) - SUSTAINABILITY REPORT NO. 8/12 - DATED JANUARY 13, 2012 - RENEWAL OF LEASE TO THE AERO CLUB OF BROKEN HILL INC. AT AIRPORT - CONFIDENTIAL 11/232

#### Recommendation

That Sustainability Report No. 8/12 dated January 13, 2012 be received.

That Council renew its lease with The Aero Club of Broken Hill Inc. for a period of five (5) years being the first option to renew the lease.

That the lease be amended as outlined in the body of this report to address water charges.

That documents relating to this matter be executed under Council's Common Seal as required.

#### RESOLUTION

Minute No. 43222

Councillor B. Algate moved )
Councillor N. Gasmier seconded )

That the recommendation of item 1 be adopted.

CARRIED

MEETING FURTHER REPORT SUBJECT

03 May 2012 - 3:23 PM - Leisa Bartlett

Documents with Lessee for execution.

02 Aug 2012 - 3:25 PM - Leisa Bartlett

Reminder to return documents sent.

07 Feb 2013 - 3:26 PM - Leisa Bartlett

Lease with Council's Solicitor for registration. Lease has been requisitioned twice due to plan reference - LPI have changed rules. Further advice to be sought from Council's Solicitor.

06 Jun 2013 - 3:28 PM - Leisa Bartlett

LPI have rejected registration due to change in Airport Title descriptions. Further survey work required prior to re-lodgement of Lease.

22 Oct 2013 - 2:18 PM - Louine Hille

New plan of subdivision for Lease purposes being prepared. Due 30 October 2013.

15 Nov 2013 - 11:06 AM - Michelle Rolton

Plan now due November 2013, as additional survey works were required.

17 Jan 2014 - 12:14 PM - Louine Hille

Draft Plan received for examination and approval.

13 Feb 2014 - 12:10 PM - Michelle Rolton

Lot numbering determined, awaiting final plan.

11 Jun 2014 - 3:29 PM - Louine Hille

Plan requires minor amendment to stop it being requisitioned. Development Consent to subdivision for lease purposes required. Development Application being compiled.

11 Dec 2014 - 4:42 PM - Frederick Docking

Amendment for water charges to lease draft signed and returned. GM to sign off DA and return to Tracey Stephens for consent for lease purposes.

06 May 2015 - 4:56 PM - Frederick Docking

Pending Sub Division for lease purposes

19 Jan 2016 - 2:59 PM - Leisa Bartlett

Sub-division plans being lodged with Dept. Lands Information. Once the plan is registered, the lease can be finalised.

Extraordinary Meeting of the Council 30

October 2013

False

Further Business

ITEM 1 - BROKEN HILL CITY COUNCIL REPORT NO. 269/13 - DATED OCTOBER 17, 2013 - WILLYAMA COMMON - COMPULSORY ACQUISITION OF CROWN LAND AT BROKEN HILL AIRPORT 11/89, 11/214

Recommendation

MEETING FURTHER REPORT SUBJECT

That Broken Hill City Council Report No. 269/13 dated October 17, 2013, be received.

That Council compulsorily acquire Crown Land being Lots 5938 and 5939 in DP 725373 as shown in the attached diagram for "Airport Purposes" to formalise existing occupation.

That the acquisition be under the Terms of the Local Government Act 1993.

That the consent of the Minister and Governor be sought for the acquisition.

That Council seek agreement from Trade and Investment, Crown Lands Western Division for the acquisition.

That Minerals be excluded from the acquisition.

That Council obtain a Native Title opinion in relation to Lot 5939 in DP 725373, formerly part of Western Lands Lease 1060.

That if necessary, Council liaise with other parties that may have an interest in Lot 5939 in DP 725373 should Native Title issues require to be addressed.

That upon acquisition the land be classified as Operational Land.

That compensation be determined as at the date of acquisition by the Acquisition Valuation Branch of the Land and Property Management Authority.

That the consent of the Crown (Trade and Investment, Crown Lands Western Division) and the Division of Local Government be sought should all matters be agreed upon to dispense with pre-acquisition requirements given that the compensation as determined at the date of acquisition will be the purchase price.

That documents relating to this matter be executed under Council's Common Seal if required.

#### RESOLUTION

Minute No. 44468
Councillor D. Gallagher moved
Councillor C. Adams seconded

14 May 2014 - 11:41 AM - Michelle Rolton
Native Title status of one remaiing lot to be determined.
12 Jun 2014 - 11:37 AM - Louine Hille
History of site being compiled for submission to Barrister.
20 Apr 2015 - 4:18 PM - Leisa Bartlett

That the recommendation of item 1 be adopted.

CARRIED

MEETING FURTHER REPORT SUBJECT

With impending EOI outcome - no further action at this stage with report to future Council Meeting.

16 Sep 2015 - 11:38 AM - Andrew Bruggy

Council sending letter to Minister and Crown.

Ordinary Meeting of the Council 29 January 2014

False

Reports

ITEM 8 - BROKEN HILL CITY COUNCIL REPORT NO. 7/14 - DATED JANUARY 15, 2014 - EASEMENT TO DRAIN WATER FROM WILLS STREET WASTE WATER TREATMENT PLANT OVER PART WILLYAMA COMMON TO RAILWAY CORRIDOR 11/63

#### Recommendation

That Broken Hill City Council Report No. 7/14 dated January 15, 2014, be received.

That Broken Hill City Council in its appointed capacity as Trust Manager of Willyama Common Trust:

- 1. Consent to Essential Energy/Water replacing the existing pipeline with the replacement to be offset from the current alignment;
- 2. Consent to a new easement being created over the pipelines, both existing and new, as located;
- 3. Consent to the extinguishment of the existing easement;
- 4. Require that all costs relating to this matter be borne by Essential Energy/Water;
- 5. Require that the proposed new location be examined for Aboriginal archaeological relics and that should any be discovered the replacement pipeline route be relocated to as not to disturb the relic/relics;
- 6. That, if required, documents relating to this matter be executed under Council's Common Seal in the absence of a Trust Seal.

#### RESOLUTION

Minute No. 44557
Councillor J. Richards moved )
Councillor B. Algate seconded )

That the recommendation of item 8 be adopted.

CARRIED

13 Feb 2014 - 12:54 PM - Michelle Rolton

Essential Energy/Water notified of Council's resolutions 6/2/2014.

15 Apr 2014 - 2:16 PM - Michelle Rolton

Awaiting plan of amended easement.

MEETING FURTHER REPORT SUBJECT

20 Apr 2015 - 4:19 PM - Leisa Bartlett

Easement should not be required and report will be provided to future Council Meeting.

Confidential Matters of the Council 30 April

2014

Confidential Matters

ITEM 31 - BROKEN HILL CITY COUNCIL REPORT NO. 99/14 - DATED APRIL 10, 2014 - CONFIDENTIAL 11/233

#### Recommendation

That Broken Hill City Council Report No. 99/14 dated April 10, 2014, be received.

That Council release Kamachlo Pty Ltd from its obligations under lease of property at the Airport.

That Council call for public expressions of interest to lease

- 1. The workshop on land currently described as Lot 2 DP 641460 and
- 2. The former Tank Farm site on land currently described as Lot 14 DP 641460

That documents relating to these matters be executed under Councils Common Seal as required.

That Council commence actions against the Guarantor to recover the outstanding debt.

# **RESOLUTION**Minute No. 1

Councillor M. Browne moved
Councillor J. Richards seconded

14 May 2014 - 12:04 PM - Michelle Rolton

Process commenced.

11 Sep 2014 - 9:47 AM - Lacey Butcher

Awaiting debt recovery

17 Feb 2015 - 10:44 AM - Leisa Bartlett

Awaiting further investigation.

13 Aug 2015 - 9:22 AM - Harry Stamboulidis

Action reassigned to Harry Stamboulidis by: Leisa Bartlett

15 Jan 2016 - 12:50 PM - Louise Schipanski

That the recommendation of item 31 be adopted.

CARRIED

|  | FURTUER REPORT                |                                 |   | _ |
|--|-------------------------------|---------------------------------|---|---|
| MEETING  | FURTHER REPORT<br>REQUIRED    |                                 | SUBJECT   |   |
| Recovery of the outstanding debit is being p                                       | rocessed through Executive    | Collections (debt collector)    |   | _ |
| Ordinary Meeting of the Council 24<br>September 2014                               | False                         | Reports                         |   |   |
| ITEM 14- BROKEN HILL CITY CO<br>NINE MILE ROAD TO FORMALIS                         |                               |                                 | MBER 04, 2014 - LICENCE PART LIVING DESERT STATE PARK ADJACENT 376<br>11/411          |   |
| Recommendation   |                               |                                 |   |   |
| That Broken Hill City Council Repo   | ort No. 231/14 dated Se       | eptember 4, 2014, be rece       | ived.   |   |
| That Council, in its appointed capa<br>Joseph Dempster for the purpose             |                               |                                 | Park Trust grant a Licence, with Ministerial consent, to Cristal-Lee White and Mathew | ′ |
| That documents relating to this ma   | atter be executed unde        | r Council's Common Seal         | in the absence of a Trust Seal.   |   |
| RESOLUTION Minute No. 44768 Councillor P. Black moved Councillor C. Adams seconded | )                             |                                 | That the recommendation of item 14 be adopted.  CARRIEI                               | D |
| 06 May 2015 - 4:59 PM - Frederick Docking  |                               |                                 |   |   |
| Further investigation required into obtaining                                      | Ministerial Consent for Licen | ice. Have made contact with Cro | own Lands.  |   |
| 10 Dec 2015 - 9:39 AM - Leisa Bartlett   |                               |                                 |   |   |
| Action reassigned to Leisa Bartlett by: Leisa                                      | a Bartlett                    |                                 |   |   |
| Ordinary Meeting of the Council 29<br>October 2014                                 | False                         | Reports from Delegates          |   |   |
| ITEM 2 - REPORTS FROM DELE<br>CONFERENCE 2014 HELD IN TU                           |                               |                                 | - ATTENDANCE AT THE MURRAY DARLING ASSOCIATION NATIONAL<br>11/426                     |   |
| Recommendation   |                               |                                 |   |   |
| That RESOLUTION Minute No. 2 Councillor M. Browne moved                            | )                             |                                 | That Reports from Delegates No. 3/14 dated October 20, 2014, be received.             |   |

**ACTION LIST REPORT - APRIL** 

Printed: Tuesday, 19 April 2016 1:46:08 PM

MEETING FURTHER REPORT SUBJECT

Councillor D. Turley seconded

That contact be made with the Local Engagement Officer based in Mildura.

That the Murray Darling Basin Authority be requested to hold a community meeting in Broken Hill.

CARRIED

17 Feb 2015 - 10:47 AM - Louise Schipanski

Letter sent requesting a Community Meeting be held in Broken Hill.

17 Apr 2015 - 3:06 PM - Louise Schipanski

Letter sent on 6 March 2015 to Megan Lancaster, Director of Stakeholder Engagement, Murray-Darling Basin Authority requesting to hold a community meeting in Broken Hill. Awaiting response.

15 Oct 2015 - 9:38 AM - Lacey Butcher

Discussion to be held between Councillor Browne and the Deputy General Manager

14 Jan 2016 - 3:05 PM - Louise Schipanski

Action reassigned to Louise Schipanski by: Louise Schipanski

05 Feb 2016 - 9:29 AM - Leisa Bartlett

Letter sent to Chief Executive of Murray Darling Basin Authority on 28/1/16 seeking a community meeting in Broken Hill.

Ordinary Meeting of the Council 17

December 2014

False

Reports

#### ITEM 5 - BROKEN HILL CITY COUNCIL REPORT NO. 304/14 - DATED DECEMBER 10, 2014 - LEASE - 72 GYPSUM STREET 11/121

#### Recommendation

That Broken Hill City Council Report No. 304/14 dated December 10, 2014, be received.

That Council enter into a lease for the property identified as Part 6098/46199 being building E and file room, HACC Centre, 72 Gypsum Street Broken Hill to Government Property NSW (representing Ageing, Disability and Home care (ADHC) in the Department of Human Services).

That the lease commences 1 November 2015 for a term of one (1) year with an option to renew for a further one (1) year.

That the annual lease amount charged by Council be determined by the General Manager having regard to current rental and market conditions.

That documents relating to this matter be executed under Council's Common Seal.

| MEETING   | FURTHER REPORT<br>REQUIRED              | SUBJECT  |
|---|---|--|
| RESOLUTION  Minute No. 44835 Councillor B. Algate moved Councillor J. Richards seconded 09 Mar 2015 - 9:18 AM - Frederick Docking Have made contact with HACC services. Awa | )<br>)<br>iting new lease to be recieve | That the recommendation of item 5 be adopted.  CARRIED ed by ABB Solicitors.   |
| 17 Apr 2015 - 9:24 AM - Andrea Roberts  |   |  |
| Draft lease received, pending final adjustments   | S.                                      |  |
| 13 Aug 2015 - 10:34 AM - Razija Nu'man  |   |  |
|   |   | ent Property NSW and Council Solicitor. Council Solicitor advised some minor changes have been requested by Solicitors for Government forwarded for our review. This should finalise the changes phase of the document and be ready for signing. |
| 21 Oct 2015 - 4:01 PM - Razija Nu'man   |   |  |
| Contact made with NSW Land and Property re  | egarding any concerns. Wa               | s advised October 2015 that would be signed by the end of October.   |
| 14 Jan 2016 - 3:10 PM - Louise Schipanski   |   |  |
| Have received confirmation from FACs that th  | ey will execute the lease do            | cuments on 22 January 2016.  |
| 14 Mar 2016 - 11:31 AM - Leisa Bartlett   |   |  |
| Lease documents signed by all parties. Solici   | itor sending for Ministerial C          | onsent.  |
| 13 Apr 2016 - 5:00 PM - Leisa Bartlett  |   |  |
| Ministerial Consent given and lease is now fin COMPLETE   | alised.                                 |  |
| Ordinary Meeting of the Council 24 June 2015  | False                                   | Reports  |
| ITEM 13 - BROKEN HILL CITY CO   | UNCIL REPORT NO.                        | 127/15 - DATED MAY 28, 2015 - SECTION 355 COMMITTEE CONSTITUTIONS - ADVISORY COMMITTEES  |
|   |   | 11/9   |
|   |   |  |
| . RESOLUTION Minute No. 44981 Councillor M. Browne moved Councillor J. Richards seconded  | )                                       | That Broken Hill City Council Report No. 127/15 dated May 28, 2015, be received.   |

FURTHER REPORT MEETING SUBJECT REQUIRED That Council adopt the revised Section 355 Advisory Committee Standard Constitution. That Council adopt the inclusion of the Broken Hill Heritage City Event Advisory Committee at Schedule 1. That Council adopt the removal of the Broken Hill Tidy Towns Advisory Committee, Broken Hill Airport Advisory Committee and the Broken Hill Tourism Advisory Committee from the listing at Schedule 1. That a further report be presented to Council in order for Council to review the Section 355 Advisory Committee Standard Constitution. CARRIED 17 Jul 2015 - 10:13 AM - Lacey Butcher Further report to be presented to August meeting of Council in order for Council to review the Section 355 Advisory Committee Standard Constitution 14 Jan 2016 - 3:13 PM - Louise Schipanski Further report to be presented to February 2016 meeting. Ordinary Meeting of the Council 29 July False Reports ITEM 17 - BROKEN HILL CITY COUNCIL REPORT NO. 159/15 - DATED JUNE 26, 2015 - LICENCE AGREEMENT FOR OCCUPATION OF LAND IN WILLYAMA COMMON FOR CONSTRUCTION OF BRINE DISPOSAL PIPELINE 11/63 Recommendation That Broken Hill City Council Report No. 159/15 dated June 26, 2015, be received. That Council under the Common Seal of Broken Hill City Council in its capacity as Trust Manager of Willyama Common Trust authorise Essential Energy ABN 37 428 185 226 to perform pipeline construction works on Lot 7300 in DP1179131 and Lot 7302 in DP1181129 as defined in the License Agreement. RESOLUTION Minute No. 45014 Councillor B. Algate moved That the recommendation of item 17 be adopted. Councillor B. Licul seconded

MEETING FURTHER REPORT SUBJECT

CARRIED

Ordinary Meeting of the Council 29 July

False

Reports

ITEM 18- BROKEN HILL CITY COUNCIL REPORT NO. 160/15 - DATED JULY 14, 2015 - WESTERN LANDS LEASE 7835 (5547/757298) AND ENCROACHMENT ON WILLYAMA COMMON 11/63

#### Recommendation

That Broken Hill City Council Report No. 160/15 dated July 14, 2015, be received.

That Council, in its appointed capacity of Trustees of the Willyama Common consult with NSW Trade and Investment - Crown Lands and the owner of Western lands Lease 7835 (5547/757298) to resolve the following:

- that legal access be granted to the parcel of land by way of easement over the existing track through the Willyama Common;
- that the area of the Willyama Common which currently has major homestead yard improvements (part of the house, horse stables and sheds) be revoked and included as an addition to the Western Lands Lease 7835:
- that Council enter into a licence agreement with the landowner to authorise the major encroachments as an interim measure until the subdivision, addition and alteration of the lease purpose is finalised:
- that all costs associated with the drawing of a licence, surveying, and then subdivision of land and the addition/alteration to the lease be borne by the landowner, and a signed undertaking to that effect be sought.
- that documents relating to this matter be executed under Council's Common Seal in the absence of a Trust Seal.

#### RESOLUTION

Minute No. 45015
Councillor B. Algate moved )
Councillor J. Richards seconded )

That the recommendation of item 18 be adopted.

CARRIED

01 Sep 2015 - 4:32 PM - Francois VanDerBerg

Action reassigned to Francois VanDerBerg by: Leisa Bartlett

MEETING FURTHER REPORT SUBJECT

22 Sep 2015 - 9:49 AM - Tracy Stephens

Council contacted the owner to advise of the encroachment and require procedures to be followed. Council also contacted Amanda Beetson at Crown Lands who will also follow up with owner about subdivision and sorting out temporary licence for current encroachments.

16 Oct 2015 - 11:37 AM - Francois VanDerBerg

Draft lease is currently being prepared. Owner of lease indicated that they want to formalise the encroachment, survey the land and submit DA for subdivision.

04 Dec 2015 - 4:03 PM - Francois VanDerBerg

Draft licence agreement sent to applicant for execution.

15 Jan 2016 - 11:28 AM - Louise Schipanski

Licence fully executed and awaiting Ministerial consent.

Ordinary Meeting of the Council 26 August 2015

False

Reports

ITEM 11 - BROKEN HILL CITY COUNCIL REPORT NO. 185/15 - DATED AUGUST 12, 2015 - DEVELOPMENT OF A DRAFT CONSOLIDATED DEVELOPMENT CONTROL PLAN (DCP) FOR BROKEN HILL CITY COUNCIL 11/126

#### Recommendation

That Broken Hill City Council Report No. 185/15 dated August 12, 2015, be received.

That a draft Consolidated Development Control Plan be prepared to apply to all land within Broken Hill local government area that consolidates the provisions of current development control plans and the provisions of any draft development control plans into a single plan.

That the draft Consolidated Development Control Plan be presented to a future Council Meeting for the purpose of public exhibition.

#### RESOLUTION

Minute No. 45084

Councillor C. Adams moved

That the recommendation of item 11 be adopted.

Councillor D. Gallagher seconded

22 Sep 2015 - 9:52 AM - Tracy Stephens

Consultant advised of Council resolution. Process commenced.

16 Oct 2015 - 11:38 AM - Francois VanDerBerg

Consultant advised that a draft DCP will be available by mid Dec 2015

04 Dec 2015 - 4:04 PM - Francois VanDerBerg

Draft instrument will be available in Dec 2015/Jan 2016. Further report to be prepared to commence public exhibition.

**CARRIED** 

FURTHER REPORT MEETING SUBJECT REQUIRED 14 Jan 2016 - 3:23 PM - Louise Schipanski Draft Instrument will be available the first week of Feburary 2016 and will be presented to the February Council meeting recommending to commence public exhibition. 18 Mar 2016 - 10:48 AM - Tracy Stephens Draft DCP provided for staff review. Expected to be considered at April Council meeting for public exhibition to commence. Ordinary Meeting of the Council 28 False Reports October 2015 ITEM 11 - BROKEN HILL CITY COUNCIL REPORT NO. 238/15 - DATED OCTOBER 14, 2015 - PORTFOLIO PROGRAMS 12/66 RESOLUTION Minute No. 45106 Councillor D. Gallagher moved That Broken Hill City Council Report No. 238/15 dated October 14, 2015, be Councillor J. Richards seconded received. That a further more comprehensive report be presented to Council outlining options for the implementation of a standardised framework for all of Council's Portfolios. CARRIED 19 Nov 2015 - 4:19 PM - Razija Nu'man Action reassigned to Razija Nu'man by: Leisa Bartlett Discussion Paper prepared. 01 Dec 2015 - 2:09 PM - Razija Nu'man Due to late confirmation that a Council meeting will be held in December, a discussion paper will be prepared for a Councillor workshop on Council meeting arrangements. 14 Jan 2016 - 3:53 PM - Louise Schipanski Portfolio Programs to be workshop February 10 and presented to March Council meeting. Ordinary Meeting of the Council 25 False Reports November 2015 ITEM 8 - BROKEN HILL CITY COUNCIL REPORT NO. 253/15 - DATED NOVEMBER 10, 2015 - RECOMMENDATIONS AND MINUTES OF THE AUDIT COMMITTEE MEETING HELD OCTOBER 19, 2015 13/19 RESOLUTION Minute No. 45129

| MEETING  | FURTHER REPORT<br>REQUIRED | SUBJECT   |
|--|----------------------------|---|
| Councillor P. Black moved<br>Councillor B. Algate seconded                         | )                          | That Broken Hill City Council Report No. 253/15 dated November 10, 2015, be received.   |
|  |                            | That the minutes of the Audit Committee meeting held October 19, 2015 be adopted.   |
|  |                            | That the following matters contained in the minutes and raised by Councillor Black, be noted:   |
|  |                            | Item 5 – the Airport loan revised forecast does not appear in the Quarterly Review.   |
|  |                            | Item 10 – queried the recommendation regarding the Risk Policies.   |
|  |                            | Item 12 – the Audit Committee did not receive the Annual Report.  |
|  |                            | CARRIED   |
| 27 Nov 2015 - 11:54 AM - Leisa Bartlett  |                            |   |
| Harry: to investigate and action in time for Ja                                    | nuary '16 Council meeting  |   |
| Ordinary Meeting of the Council 25<br>November 2015                                | False                      | Reports   |
| ITEM 11- BROKEN HILL CITY CO   | UNCIL REPORT NO. 2         | 256/15 - DATED SEPTEMBER 25, 2015 - SECTION 355 COMMITTEES OF COUNCIL 11/9  |
| Recommendation   |                            |   |
|  | 050/45 0                   |   |
| That Broken Hill City Council Repo   | ort No. 256/15 dated Se    | eptember 25, 2015, be received.   |
| That Council dissolves the S355 B  | IU Band Hall and Soco      | er Complex Community Committee.   |
|  |                            | the newly formed BIU Band Hall Community Committee, and the O'Neill Soccer Complex Community he Local Government Act 1993, and Councils Advisory Committee Framework. |
| RESOLUTION Minute No. 45132 Councillor B. Licul moved Councillor P. Black seconded | )                          | That Broken Hill City Council Report No. 256/15 dated September 25, 2015, be received.  |

|   | FURTHER REPORT<br>REQUIRED | SUBJECT  |
|---|----------------------------|--|
|   |                            | That the matter be deferred pending further consultation with the current committee (BIU Band Hall and Soccer Complex Community Committee) and the Broken Hill Soccer Association regarding dissolving the current Committee and the creation of two new Section 355 Committees. |
|   |                            | That following further consultation, a report be presented to the December 2015 Council Meeting.   |
|   |                            | CARRIED  |
| 18 Dec 2015 - 5:24 PM - Leisa Bartlett  |                            |  |
| Meeting held and reported to December Council M<br>COMPLETE                         | Meeting.                   |  |
| 04 Jan 2016 - 3:52 PM - Andrew Bruggy   |                            |  |
| BHSA to report business case to Council by 29 Fe                                    | eb 2016                    |  |
| Ordinary Meeting of the Council 25<br>November 2015                                 | False                      | Reports  |
| ITEM 8 - BROKEN HILL CITY COUNC<br>MEETING HELD OCTOBER 19, 2015                    |                            | 15 - DATED NOVEMBER 10, 2015 - RECOMMENDATIONS AND MINUTES OF THE AUDIT COMMITTEE<br>13/19   |
|   |                            |  |
| RESOLUTION Minute No. 45129 Councillor P. Black moved Councillor B. Algate seconded | )                          |  |
| Minute No. 45129  | )                          | That Broken Hill City Council Report No. 253/15 dated November 10, 2015, be received.  |
| Minute No. 45129<br>Councillor P. Black moved                                       | )                          | That Broken Hill City Council Report No. 253/15 dated November 10, 2015, be  |
| Minute No. 45129<br>Councillor P. Black moved                                       | )                          | That Broken Hill City Council Report No. 253/15 dated November 10, 2015, be received.  That the minutes of the Audit Committee meeting held October 19, 2015 be  |
| Minute No. 45129<br>Councillor P. Black moved                                       | )                          | That Broken Hill City Council Report No. 253/15 dated November 10, 2015, be received.  That the minutes of the Audit Committee meeting held October 19, 2015 be adopted.  That the following matters contained in the minutes and raised by Councillor Black,                    |

MEETING FURTHER REPORT SUBJECT

Item 12 – the Audit Committee did not receive the Annual Report.

**CARRIED** 

Confidential Matters of the Council 25

November 2015

False

Confidential Matters

#### ITEM 27 - BROKEN HILL CITY COUNCIL REPORT NO. 268/15 - DATED OCTOBER 28, 2015 - CONFIDENTIAL 11/63

#### Recommendation

That Broken Hill City Council Report No. 268/15 dated October 28, 2015, be received.

That Council, in its capacity as Trustees of the Willyama Common, grant three licenses to Anthony Schembri; John and Leanne Ray; and Mark Doyle for recreational purposes (a permissible use as described in the Management Plan of the Willyama Common) for the keeping of horses, horse riding and training).

That the licenses be drawn subject to the three applicants agreeing to pay market rent for the land and associated legal/license set-up fees and that the granting of the licenses is also subject to the applicants abiding by the Management Plan for the Willyama Common and the Local Environmental Plan with regards to any development of the subject land.

That the license terms be for four years, with the option to renew being first offered to the current licensees.

That the common seal be affixed to the licences as required.

That Karl Hahn be advised that a license is not available for the land indicated in his submission which encompasses the old south depot, south of Broken Hill in the Willyama Common due to it being a restricted area which is subject to asbestos rehabilitation works.

#### RESOLUTION

Minute No. 45147
Councillor P. Black moved )
Councillor B. Algate seconded )

That the recommendation of item 27 be adopted.

CARRIED

07 Dec 2015 - 1:58 PM - Leisa Bartlett

Process commenced for issuing of licences.

13 Apr 2016 - 5:06 PM - Leisa Bartlett

Valuations received for market rent and 3 applicant advised of annual rent amount and terms of licence and requested to advise Council by May 13, 2016 if they wish Council to proceed to draw up licence agreements.

**FURTHER REPORT** MEETING SUBJECT REQUIRED Ordinary Meeting of the Council 16 False Mayoral Minute December 2015 ITEM 1 - MAYORAL MINUTE NO. 13/15 - DATED DECEMBER 08, 2015 - BROKEN HILL COMMUNITY STRATEGIC PLAN ROUND TABLE COMMITTEE 13/145 RESOLUTION Minute No. 45150 Councillor W. Cuy moved That Mayoral Minute No. 13/15 dated December 8, 2015, be received. That the Terms of Reference of the Broken Hill Community Round Table Committee be amended to include membership of the Broken Hill Chamber of Commerce, Regional Development Australia and Foundation Broken Hill. That Broken Hill Chamber of Commerce, Regional Development Australia and Foundation Broken Hill be invited to nominate a representative on the Broken Hill Community Round Table Committee. That Council advertises the one (1) vacant Community Representative position on the Broken Hill Community Round Table Committee. That discussion of membership on the Committee be included as an item on the agenda for the next Community Round Table Committee Meeting. **CARRIED** 13 Apr 2016 - 5:12 PM - Leisa Bartlett All action complete to update constitution. New community representatives have been appointed. COMPLETE Ordinary Meeting of the Council 16 False Reports December 2015 ITEM 10 - BROKEN HILL CITY COUNCIL REPORT NO. 281/15 - DATED NOVEMBER 30, 2015 - SECTION 355 COMMITTEE - BIU BAND SOCCER COMPLEX

FURTHER REPORT MEETING SUBJECT REQUIRED 12/48 Recommendation That Broken Hill City Council Report No. 281/15 dated November 30, 2015, be received. That Council dissolves the S355 BIU Band Hall and Soccer Complex Community Committee following their January meeting. That Council advertises for community representatives on the newly formed BIU Band Hall Community Committee, in accordance with Sections 355 and 377 of the Local Government Act 1993, and Councils Asset Committee Framework. That a further report be presented to Council, upon receiving the Broken Hill Soccer Association's proposed business plan for the facility. RESOLUTION Minute No. 45159 Councillor C. Adams moved That the recommendation of item 10 be adopted. Councillor D. Gallagher seconded **CARRIED** 18 Dec 2015 - 9:58 AM - Razija Nu'man Razija, Andrew will do the report to Council once we have received the Business Plan. Ordinary Meeting of the Council 24 False Notice of Motion February 2016 ITEM 1 - MOTIONS OF WHICH NOTICE HAS BEEN GIVEN NO. 1/16 - DATED FEBRUARY 17, 2016 - PARLIAMENTARY INQUIRY INTO THE MANAGEMENT OF THE DARLING RIVER. ITS FEEDER RIVERS IN NSW AND THE MENINDEE LAKES 11/426 RESOLUTION Minute No. 45170 Councillor M. Browne moved That Motions of Which Notice has been Given No. 1/16 dated February 17, 2016, Councillor B. Algate seconded be received. That the Council urge the State Government to support a parliamentary inquiry into the management of the Darling River, its feeder rivers in NSW and the Menindee Lakes with particular emphasis on the rationale for the excessive release from the lakes in December 2013 and the contribution to the present state of the lakes of extraction levels and floodplain retention in the Upper Darling and catchment.

| MEETING  | FURTHER REPORT<br>REQUIRED |                    | SUBJECT  |
|--|----------------------------|--------------------|--|
|  |                            | "                  | That a late motion regarding a parliamentary inquiry into the management of the Darling River, its feeder rivers in NSW and the Menindee Lakes be submitted to the Western Division Conference before the closing date of March 2, 2016. |
|  |                            |                    | That Council sends a delegation to present Council's case to all relevant Federa and State Ministers and Shadow Ministers .  CARRI   |
| Ordinary Meeting of the Council 24<br>February 2016            | False                      | Reports            |  |
| ITEM 14 - BROKEN HILL CITY COL                                 | JNCIL REPORT NO            | . 14/16 - DATED NO | VEMBER 27, 2015 - ADOPTION OF DRAFT PARKING STRATEGY 11/392  |
|  |                            |                    |  |
| RESOLUTION Minute No. 45177                                    |                            |                    |  |
| Councillor B. Algate moved<br>Councillor D. Gallagher seconded | )                          |                    | That Broken Hill City Council Report No. 14/16 dated November 27, 2015, be received.   |
|  |                            |                    | That Council adopts the Draft Parking Strategy as a Strategy of Council.   |
|  |                            |                    | That work is undertaken to implement the Parking Strategy; and a community awareness campaign is undertaken.   |
|  |                            |                    | That a report be presented to Council following a twelve month review of the implementation and effectiveness of the Parking Strategy.   |
|  |                            |                    | CARRI  |
| 14 Mar 2016 - 2:47 PM - Leisa Bartlett                         |                            |                    |  |
| Strategy document adopted and placed on Cou                    | uncil's website.           |                    |  |
| Ordinary Meeting of the Council 24<br>February 2016            | False                      | Reports            |  |
| ITEM 15 - BROKEN HILL CITY COL                                 | JNCIL REPORT NO            | . 15/16 - DATED DE | CEMBER 18, 2015 - ADOPTION OF DRAFT WORKPLACE HEALTH AND SAFETY  |
| POLICY   |                            |                    | 12/14  |

| MEETING  | FURTHER REPORT<br>REQUIRED | SUBJECT  |
|--|----------------------------|--|
| Recommendation   |                            |  |
| That Broken Hill City Council Repo   | rt No. 15/16 dated Dec     | ember 18, 2015, be received.   |
| That Council adopts the Draft Worl   | xplace Health and Safe     | ty Policy as a policy of Council.  |
| That Council adoption of the Work  | place Health and Safety    | y Policy renders the Occupational Health and Safety Policy obsolete.             |
| RESOLUTION Minute No.45178 Councillor B. Algate moved Councillor D. Gallagher seconded  13 Apr 2016 - 5:24 PM - Leisa Bartlett | )                          | That the recommendation of item 15 be adopted.  CARRIED                          |
| All action taken to adopt policy. COMPLETE   |                            |  |
| Ordinary Meeting of the Council 24<br>February 2016  | False                      | Reports  |
| ITEM 16 - BROKEN HILL CITY CO  | DUNCIL REPORT NO.          | 16/16 - DATED DECEMBER 18, 2015 - ADOPTION OF DRAFT RISK MANAGEMENT POLICY 12/14 |
| Recommendation   |                            |  |
| That Broken Hill City Council Repo   | rt No. 16/16 dated Dec     | ember 18, 2015, be received.   |
| That Council adopts the Draft Risk   | Management Policy.         |  |
| That Council adoption of the Draft   | Risk Management Polic      | cy will supersede the Risk Management Policy 2013.                               |
| RESOLUTION  Minute No. 45179 Councillor B. Algate moved Councillor J. Richards seconded  | )                          | That the recommendation of item 16 be adopted.  CARRIED                          |
| All action taken to adopt policy<br>COMPLETE   |                            |  |

| MEETING   | FURTHER REPORT<br>REQUIRED | SUBJECT   |
|---|----------------------------|---|
|   | "                          |   |
|   |                            |   |
| Ordinary Meeting of the Council 24<br>February 2016           | False                      | Reports   |
|   | OUNCIL REPORT NO.          | 17/16 - DATED NOVEMBER 27, 2015 - ADOPTION OF DRAFT COMMUNITY ASSISTANCE GRANT  |
| POLICY  |                            | 11/117  |
|   |                            |   |
| RESOLUTION Minute No. 45180                                   |                            |   |
| Councillor D. Gallagher moved<br>Councillor B. Licul seconded | )                          | That Broken Hill City Council Report No. 17/16 dated November 27, 2015, be received.  |
|   |                            | That Council adopts the attached Draft Community Assistance Grant policy as a policy of Council.  |
|   |                            | That Council adoption of the Draft Community Assistance Grant Policy renders the Community Assistance Policy adopted in 2003 and the Heritage Restoration Fund Loans Policy adopted in 2002 obsolete.   |
|   |                            | That Council's previously committed rates subsidy (Minute No. 37944 – 100% rates subsidy to Mr. C.J. Bright Lot 5940 DP725373 Land south of Airport that was incorporated as a result of the 2008 City Boundary review) be included in the new budget item for Annual Rates Subsidies, separate to the Community Assistance process, as per Minute No. 45123 of the November 27, 2015 Council Meeting.  |
|   |                            | That Council rescinds the following resolutions: Minute Nos.42465 - Barrier PSSA; 44956 – Broken Hill Repertory Society; 42153 – Aged and Invalid Pensioner's Association; 42135 – Active Broken Hill; 44694 – Broken Hill Eisteddfod Society; 43237 - Life Education NSW; 44482 – AFL Broken Hill; 44694 - NAIDOC Week Committee; 42560 – Child and Family Interagency; 44741 – Silver City Pastoral and Agricultural Association and 44821 - Carols by Candlelight Committee. |
|   |                            | That Council writes to each of the above organisations advising them of the adoption of the Draft Community Assistance Grant Policy and inviting them to apply to future competitive rounds for financial and/or in-kind assistance.  |

FURTHER REPORT **MEETING** SUBJECT REQUIRED That the Draft Community Assistance Grant Policy will take effect from the 2016/2017 financial year due to the 2015/2016 budget being nearly exhausted. That all applications received by Council after the 2015/2016 budget is exhausted be referred to the first competitive round of 2016/2017 Community Assistance funding; and if a request does not meet the eligibility criteria as set out in the Draft Community Assistance Grant Policy or the event is to be held before the first round, they be referred to other external funding opportunities. That Council notes that the membership on the Community Assistance Grant Panel will consist of: The Mayor (or nominee) The Our Community Portfolio Councillor (or alternate) The General Manager (or nominee) The Broken Hill Australia Day Citizen of the Year One independent person That Council advertises for the one (1) vacant independent position on the Committee prior to the 2016/2017 financial year. That the Community Assistance Grant Policy be amended to reflect that recommendations from the Community Assistance Grant Panel are reported to Council for formal adoption. **CARRIED** 13 Apr 2016 - 5:25 PM - Leisa Bartlett All action taken to adopt new policy. New budget item made for rates subsidies. All organisations who used to receive an annual donation have been sent correspondence and information regarding the new process to apply for Community Assistance. Council has advertised for the 1 independent panel member and a report will be presented to the April Council meeting. Public Information sessions are scheduled for 12th and 14th April. Note: no applications received for the 1 independent panel member by the advertised closing date. Council will re-advertise and report to the May Council Meeting. Ordinary Meeting of the Council 24 False Reports February 2016 ITEM 19 - BROKEN HILL CITY COUNCIL REPORT NO. 19/16 - DATED FEBRUARY 12, 2016 - HEALTHY BROKEN HILL -PARTNERSHIP PROPOSAL 13/145 Recommendation

MEETING FURTHER REPORT SUBJECT

That Broken Hill City Council Report No. 19/16 dated February 12, 2016, be received.

That the following roles proposed for Broken Hill City Council be adopted:

- 1. To be the partnership leader, reflecting the critical role of community leadership in the initiative, and ensure the voices of Broken Hill underpin how this partnership evolves and operates and the relevance and acceptability of strategies to be implemented and evaluated.
- 2. To facilitate meetings of key stakeholders to ensure strategic, operational and governance structures that support the initiative align to community contexts and meet community expectations.
- 3. To promote and publicise the initiative, activities to be undertaken and intent of these activities.
- 4. To support community engagement and consultation approaches that may include individual, group and whole of community strategies.
- 5. To work collaboratively in the establishment of a proposed 'Forum of Forty' that will bring together 10 representatives from each of the following sectors: government, non-government, business and community, to work strategically and collaboratively on the initiative, further enhancing the leadership and governance roles of Broken Hill and collaboration across key local stakeholders.

#### RESOLUTION

Minute No. 45182
Councillor B. Algate moved
Councillor C. Adams seconded
)

That the recommendation of item 19 be adopted.

CARRIED

Ordinary Meeting of the Council 24 February 2016

False

Reports

ITEM 20 - BROKEN HILL CITY COUNCIL REPORT NO. 20/16 - DATED JANUARY 15, 2016 - ACQUISITION OF LAND FOR DRAINAGE OF STORMWATER - COUNCIL MINUTE NUMBER 42504, COUNCIL MEETING SEPTEMBER 21, 2010 13/163

#### Recommendation

That Broken Hill City Council Report No. 20/16 dated January 15, 2016, be received.

That Council rescind Minute Number 42504 of September 21, 2010, for acquisition of land as documented in Group Manager Sustainability Report No. 77/10 dated September 14, 2010; due to the land being a natural watercourse, acquisition of land is not required.

That Council seeks a formal agreement from the current owner of land over which the Cemetery Creek flows (between Brookfield Avenue and the Broken Hill Cemetery) in order for Council to continue to clear the creek bed (when required) of debris and vegetation to allow the free flow of stormwater.

| MEETING  | FURTHER REPORT<br>REQUIRED | SUBJECT   |
|--|----------------------------|---|
| RESOLUTION  Minute No. 45183  Councillor C. Adams moved  Councillor B. Algate seconded   | )                          | That the recommendation of item 20 be adopted.  CARRIED   |
| Ordinary Meeting of the Council 24<br>February 2016  | False                      | Committee Reports   |
|  |                            | 37/16 - DATED FEBRUARY 09, 2016 - MINUTES OF THE BIU BAND HALL AND SOCCER COMPLEX Y 3, 2016, BEING THE FINAL MEETING OF THE COMMITTEE 12/48   |
| Recommendation   |                            |   |
| That Broken Hill City Council Report   | rt No. 37/16 dated Febi    | ruary 9, 2016, be received.   |
| That Minutes of the final meeting of be received.  | f the BIU Band Hall and    | d Soccer Complex Community Committee was held February 3, 2016 and covering letter from the Committee   |
| That Council formally thanks membraintenance and operation of the Council Coun |                            | all and Soccer Complex Community Committee for their dedication and hard work in overseeing the<br>ular the long serving members.   |
| Minute No. 45196 Councillor P. Black moved Councillor J. Richards seconded   | )                          | That the recommendations of items 33 to 35 be adopted with an addendum to item 35:  |
|  |                            | That individual correspondence be forwarded to Mrs. Pauline Rauert in recognition of her dedication with regards to her role as Secretary/Treasurer of the BIU Band Hall and Soccer Complex Community Committee from 1995 to February 2016. |
|  |                            | CARRIED   |
|  |                            |   |

| MEETING   | FURTHER REPORT           | SUBJECT  |
|---|--------------------------|--|
| MEETING   | REQUIRED                 | 3083201  |
|   |                          |  |
| Confidential Matters of the Council 24<br>February 2016           | False                    | Confidential Matters   |
|   | COUNCIL REPORT NO.       | 39/16 - DATED DECEMBER 04, 2015 - TENDER FOR REPLACEMENT OF SMALL WHEEL LOADER -                                 |
| CONFIDENTIAL  |                          | T15/6  |
| Recommendation  |                          |  |
| That Broken Hill City Council Rep                                 | oort No. 39/16 dated De  | cember 4, 2015, be received.   |
| That Council accept the tender of purchase price of \$169,497.90. | ffer of Cavpower and pu  | rchase a Caterpillar 908K Wheel Loader with Forks, Broom Assay, Trencher and 2 x solid fill tyres for a          |
| RESOLUTION Minute No. 45205 Councillor C. Adams moved             | )                        | That the recommendation of item 43 be adopted.   |
| Councillor M. Browne seconded                                     | )                        | CARRIED  |
| Confidential Matters of the Council 24<br>February 2016           | False                    | Confidential Matters   |
| 1   | COUNCIL REPORT NO.       | .41/16 - DATED FEBRUARY 09, 2016 - <b>- CONFIDENTIAL</b> 12/149  |
| Recommendation  |                          |  |
| That Broken Hill City Council Rep                                 | oort No. 41/16 dated Feb | oruary 9, 2016, be received.   |
| That funding of \$32600 (combina owner meeting the required loan  |                          | be approved for the construction of a verandah at 158-160 Argent Street (Bromide Street frontage) subject to the |
| RESOLUTION<br>Minute No. 45207                                    |                          |  |
| Councillor M. Browne moved Councillor B. Licul seconded           | )                        | That the recommendation of item 45 be adopted.   |
| Councillor B. Licui seconded                                      | )                        | CARRIED  |

| MEETING  | FURTHER REPORT<br>REQUIRED  | SUBJECT  |
|--|-----------------------------|--|
| 18 Mar 2016 - 10:47 AM - Tracy Stephens  |                             |  |
| Documentation being arranged for Verandah I  | oan deed.                   |  |
| Ordinary Meeting of the Council 30 March 2016  | False                       | Mayoral Minute   |
| ITEM 1 - MAYORAL MINUTE NO. 3  | 3/16 - DATED FEBRUA         | ARY 23, 2016 - DELEGATIONS OF AUTHORITY TO THE GENERAL MANAGER 12/82   |
| Recommendation   |                             |  |
| That Mayoral Minute No. 3/16 dated   | d February 23, 2016, b      | e received.  |
| That Council approves that the Genthe Noxious Weeds Act as attached                    |                             | ations of Authority pursuant to Section 377 and 381(1) of the Local Government Act 1993, and Section 68 of ed to Mr. James Roncon. |
| RESOLUTION Minute No. 45209 Councillor W. Cuy moved                                    | )                           | That the recommendation of item 1 be adopted.  CARRIED   |
| 14 Apr 2016 - 10:59 AM - Leisa Bartlett  |                             | CARRIED  |
| The Instrument of Delegation has been create COMPLETE                                  | ed for the General Manager. |  |
| Ordinary Meeting of the Council 30 March 2016  | False                       | Notice of Motion   |
| ITEM 2 - MOTIONS OF WHICH NO<br>AUSTRALIAN BUSINESS EXCELL                             |                             | EN NO. 4/16 - DATED MARCH 02, 2016 - REVIEW OF IMPACT OF IMPLEMENTATION OF THE<br>11/665   |
| Recommendation   |                             |  |
| That Motions of Which Notice has b   | een Given No. 4/16 da       | ated March 2, 2016, be received.   |
| That Broken Hill City Council review   | the implementation of       | f the Australian Business Excellence Framework and report to Council by May 2016.  |
| RESOLUTION  Minute No. 45210  Councillor D. Turley moved  Councillor J. Nolan seconded | )                           | That the recommendation of item 2 be adopted.  |

| MEETING  | FURTHER REPORT<br>REQUIRED | SUBJECT   |
|--|----------------------------|---|
| ""   |                            | CARRIED   |
| Ordinary Meeting of the Council 30 March                   | F-II-                      | Net control   |
| 2016   | False                      | Notice of Motion  |
| ITEM 3 - MOTIONS OF WHICH NO                               | OTICE HAS BEEN GIV         | VEN NO. 5/16 - DATED MARCH 02, 2016 - REVIEW OF IMPACT OF THE RESTRUCTURE 14/6  |
|  |                            |   |
| RESOLUTION   |                            |   |
| Minute No. 45211<br>Councillor D. Turley moved             | ,                          | That Motions of Which Notice has been Given No. 5/16 dated March 2, 2016, be  |
| Councillor B. Licul seconded                               | )                          | received.   |
|  |                            | That Broken Hill City Council review the impact of the Council's restructure to identify successes and challenges and report back to Council by May 2016.                                 |
|  |                            | CARRIED   |
|  |                            |   |
|  |                            |   |
|  |                            |   |
| Ordinary Meeting of the Council 30 March                   | F.I.                       | N. F Charles  |
| 2016   | False                      | Notice of Motion  |
| ITEM 4- MOTIONS OF WHICH NO                                | TICE HAS BEEN GIV          | EN NO. 6/16 - DATED MARCH 18, 2016 - RENAMING OF HERITAGE EVENTS COMMITTEE 15/87  |
| Recommendation   |                            |   |
|  |                            |   |
| That Motions of Which Notice has b                         | been Given No. 6/16 d      | ated March 18, 2016, be received.   |
|  |                            | oken Hill Heritage Committee and that its terms of reference be modified to reflect a wider role in initiating and moting and celebrating Broken Hill as Australia's first Heritage City. |
| RESOLUTION   |                            |   |
| Minute No. 45212   | ,                          | <del></del>   |
| Councillor M. Browne moved<br>Councillor C. Adams seconded | )                          | That the recommendation of item 4 be adopted.   |

| MEETING  | FURTHER REPORT<br>REQUIRED | SUBJECT  |                        |
|--|----------------------------|--|------------------------|
|  |                            |  | CARRIED                |
| Ordinary Meeting of the Council 30 March 2016  | False                      | Notice of Motion   |                        |
| ITEM 5 - MOTIONS OF WHICH N  | IOTICE HAS BEEN (          | GIVEN NO. 7/16 – DATED MARCH 22, 2016 – INVITATION TO FAR WEST HEALTH  | 11/426                 |
| Recommendation   |                            |  |                        |
| That Motions of Which Notice has   | been Given No. 7/16        | dated March 22, 2016, be received.   |                        |
|  |                            | attend the next Council Meeting and inform members of Council and public of any health is: itation remain as a standard item on the agenda.  | sues in relation to    |
| RESOLUTION Minute No. 45213 Councillor D. Gallagher moved Councillor C. Adams seconded | )                          | That the recommendation of item 5 be adopted.  |                        |
|  | ,                          |  | CARRIED                |
| 14 Apr 2016 - 11:01 AM - Leisa Bartlett Invitation was sent following the March Coun   | cil Meeting. Now awaiting  | reply.   |                        |
| Ordinary Meeting of the Council 30 March 2016  | False                      | Notice of Motion   |                        |
| ITEM 6 - MOTIONS OF WHICH N  | OTICE HAS BEEN G           | GIVEN NO. 8/16 - DATED MARCH 22, 2016 - INVITATION TO ESSENTIAL WATER  | 11/426                 |
|  |                            |  |                        |
| RESOLUTION<br>Minute No. 45214   |                            |  |                        |
| Councillor D. Gallagher moved Councillor J. Richards seconded                          | )                          | That Motions of Which Notice has been Given No. 8/16 dated received.   | March 22, 2016, be     |
|  |                            | That Broken Hill City Council invites Essential Water to attend<br>Meeting and inform members of Council and public on the qua<br>any other current water issues that may affect this community<br>invitation remain as a standard item on the agenda. | ality of the water and |

FURTHER REPORT MEETING SUBJECT REQUIRED That Council writes to Essential Water to enquire when the Community Consultative Committee will reconvene. CARRIED 14 Apr 2016 - 11:01 AM - Leisa Bartlett Invitation was sent following the March Council Meeting. Now awaiting reply. Ordinary Meeting of the Council 30 March False Reports 2016 ITEM 10 - BROKEN HILL CITY COUNCIL REPORT NO. 45/16 - DATED FEBRUARY 26, 2016 - CORRESPONDENCE REPORT - REINSTATEMENT OF NSW RAIL CONCESSIONS 11/291 RESOLUTION Minute No. 45218 Councillor D. Gallagher moved That Broken Hill City Council Report No. 45/16 dated February 26, 2016, be Councillor J. Richards seconded received. That correspondence dated February 18, 2016 from the Hon Andrew Constance M.P., in response to Council's further request for the reinstatement of NSW rail concessions, be received. That Council invites the State Member, Mr. Kevin Humphries, M.P. to the next Council Meeting, to discuss matters such as the recent job losses and closure of the Broken Hill Railway Station, and the introduction of a second outback explorer rail service per week to the region. **CARRIED** 14 Apr 2016 - 11:03 AM - Leisa Bartlett An invitation was sent to Mr. Kevin Humphries MP to attend the April Council Meeting - due to commitments Mr. Humphries cannot attend the next Council Meeting, but will be in attendance at the June Council Meeting. COMPLETE. Ordinary Meeting of the Council 30 March False Reports ITEM 11 - BROKEN HILL CITY COUNCIL REPORT NO. 46/16 - DATED MARCH 18, 2016 - COUNCILLOR ATTENDANCE AT THE 2016 FUTURE OF LOCAL **GOVERNMENT NATIONAL SUMMIT** 11/304

| MEETING   | FURTHER REPORT<br>REQUIRED               | SUBJECT   |
|---|--|---|
| . RESOLUTION Minute No. 45219 Councillor M. Browne moved Councillor C. Adams seconded | )  | That Backer Will City Governil Florent New 40/40 dated March 40, 2040, he are already   |
| Councillor C. Adams seconded  | )  | That Broken Hill City Council Report No. 46/16 dated March 18, 2016, be received.   |
|   |  | That a maximum of two (2) Councillors attend the 2016 Future of Local Government National Summit to be held in Melbourne, 17-18 May, 2016.  |
|   |  | That General Manager's Office calls for expressions of interest from Councillors in attending the Summit.   |
|   |  | CARRIED   |
| 14 Apr 2016 - 11:05 AM - Leisa Bartlett   |  |   |
| Expressions of interest were called - the Mayor COMPLETE                              | or and Councillor Browne will attend the | ne National Summit.   |
|   |  |   |
| Ordinary Meeting of the Council 30 March 2016   | False Report                             | s   |
| ITEM 12 - BROKEN HILL CITY CO<br>OF LOCAL GOVERNMENT, CANE                            |  | DATED MARCH 18, 2016 - COUNCILOR ATTENDANCE AT THE NATIONAL GENERAL ASSEMBLY 11/304   |
| RESOLUTION Minute No. 45220 Councillor D. Turley moved Councillor C. Adams seconded   | )  | That Broken Hill City Council Report No. 47/16 dated March 18, 2016, be received.  That the Mayor and Deputy Mayor attend the 2016 National General Assembly of Local Government in Canberra 19-22 June 2016. |

MEETING FURTHER REPORT SUBJECT

That Council determine motions to the 2016 National General Assembly of Local Government in line with the Assembly's eligibility principles; and such motions be submitted by April 22, 2016.

CARRIED

14 Apr 2016 - 11:06 AM - Leisa Bartlett

Arrangements made for the Mayor and Deputy Mayor to attend the National General Assembly. Email sent to Councillors calling for motions to the Assembly. COMPLETE

Ordinary Meeting of the Council 30 March

False

Reports

ITEM 13 - BROKEN HILL CITY COUNCIL REPORT NO. 48/16 - DATED MARCH 18, 2016 - MEMORANDUM OF UNDERSTANDING - BROKEN HILL ENVIRONMENTAL LEAD PROGRAM AND BROKEN HILL CITY COUNCIL 11/147

#### Recommendation

That Broken Hill City Council Report No. 48/16 dated March 18, 2016, be received.

That Council support the partnership between the Broken Hill Environmental Lead Program and Council to manage the impact of environmental lead in Broken Hill on the Broken Hill Community

That Council authorises the Mayor and General Manager to sign the Memorandum of Understanding (and attached the Council Seal if required) which will remain valid until June 2020.

#### RESOLUTION

Minute No. 45221
Councillor M. Browne moved
Councillor D. Gallagher seconded
)

That the recommendation of item 13 be adopted.

CARRIED

Ordinary Meeting of the Council 30 March

False

Reports

ITEM 14- BROKEN HILL CITY COUNCIL REPORT NO. 49/16 - DATED FEBRUARY 16, 2016 - DRAFT SPONSORSHIP POLICY FOR PUBLIC EXHIBITION 11/248

FURTHER REPORT MEETING SUBJECT REQUIRED Recommendation That the Draft Sponsorship Policy be endorsed for the purpose of public consultation for a twenty eight day period. That Council receives a further report at the conclusion of this exhibition, detailing submissions received and any recommended changes arising, with a view to adopting the Draft Sponsorship Policy. That if adopted, the policy will replace two existing Council policies (the Sponsorship Policy and the Event Sponsorship Policy). RESOLUTION Minute No. 45222 Councillor J. Richards moved That the recommendation of item 14 be adopted. Councillor C. Adams seconded **CARRIED** 14 Apr 2016 - 11:21 AM - Leisa Bartlett All action taken to place draft policy on public exhibition, which closes May 10, 2016. COMPLETE Ordinary Meeting of the Council 30 March False Reports ITEM 15 - BROKEN HILL CITY COUNCIL REPORT NO. 50/16 - DATED FEBRUARY 18, 2016 - ADJUSTMENT OF REPLACEMENT BIO BIN FEE IN CURRENT FEES AND CHARGES 11/199 Recommendation That Broken Hill City Council Report No. 50/16 dated February 18, 2016, be received. Council support changing the Organics Bin replacement fee from \$123 inc GST per bin to \$65 inc GST per bin to reflect the true cost of the new bins. RESOLUTION Minute No. 45223 Councillor D. Gallagher moved That the recommendation of item 15 be adopted. Councillor M. Browne seconded **CARRIED** Ordinary Meeting of the Council 30 March False Reports ITEM 17 - BROKEN HILL CITY COUNCIL REPORT NO. 52/16 - DATED MARCH 14, 2016 - ESTABLISHMENT OF THE SECTION 355 B.I.U. BAND HALL

| MEETING   | FURTHER REPORT REQUIRED      | SUBJECT  |
|---|------------------------------|--|
| COMMUNITY COMMITTEE   | "                            | 16/8   |
|   |                              |  |
| RESOLUTION Minute No. 45225   |                              |  |
| Councillor B. Licul moved Councillor J. Richards seconded   | )                            | That Broken Hill City Council Report No. 52/16 dated March 14, 2016, be received.  |
| Councilior 9. Nicriards Seconded  | ,                            | That Council endorses the formation of the Section 355 B.I.U. Band Hall Community Committee and the associated Constitution.   |
|   |                              | That Council accepts the nominations of Mr. Ross Mawby, Ms Caroline Dunning, Ms Robynne Sanderson and Mr Peter Lake as community representatives on the B.I.U Band Hall Community Committee. |
|   |                              | That the community representatives be advised of their appointment including the term of appointment.  |
|   |                              | That Councillors Licul and Gallagher be Council's representatives on the B.I.U. Band Hall Community Committee.   |
| 44 A 0040 44:00 AM 1-2- D4-4  |                              | CARRIED  |
| 14 Apr 2016 - 11:23 AM - Leisa Bartlett  All action taken to adopt constitution, advise n             | new members and Councillors. |  |
| COMPLETE  |                              |  |
|   |                              |  |
|   |                              |  |
| Ordinary Meeting of the Council 30 March 2016   | False Reports                |  |
| ITEM 18 - BROKEN HILL CITY CO<br>CARE CENTRE AT 24-28 TRAMW   |                              | TED MARCH 16, 2016 - DEVELOPMENT APPLICATION 9/2016 - PROPOSED LONG DAY CHILD<br>11/467  |
| RESOLUTION  |                              |  |
| Minute No. 45226ams moved ) Councillor D. Turley seconded   | )                            | That Broken Hill City Council Report No. 53/16 dated March 16, 2016, be received.  |
| ITEM 18 - BROKEN HILL CITY CO<br>CARE CENTRE AT 24-28 TRAMW  . RESOLUTION Minute No. 45226ams moved ) | OUNCIL REPORT NO. 53/16 - DA | 11/467   |

FURTHER REPORT MEETING SUBJECT REQUIRED

> That the report be deferred to the April Council Meeting pending a site visit by Councillors and members of the Broken Hill Traffic Committee.

> > CARRIED

Ordinary Meeting of the Council 30 March

False

Reports

ITEM 19 - BROKEN HILL CITY COUNCIL REPORT NO. 54/16 - DATED MARCH 18, 2016 - COMMUNITY ASSISTANCE REQUESTS FOR MARCH

11/117

#### Recommendation

That Broken Hill City Council Report No. 54/16 dated March 18, 2016, be received.

That Council approves the request from Broken Hill Pet Rescue Inc. for in-kind support assistance for hire of the Council's Ground Floor Meeting Room for the conduct of an Advanced Dog Behaviour training course for members on April 28, 2016 (total cost \$142.00).

That Council notes that the new Community Assistance Grants Policy (adopted at the February 2016 Council Meeting) takes effect at the commencement of the new financial year.

#### RESOLUTION

Minute No. 45227 Councillor M. Browne moved Councillor C. Adams seconded

That the recommendation of item 19 be adopted.

CARRIED

14 Apr 2016 - 11:24 AM - Leisa Bartlett

All action taken to provide in-kind support. COMPLETE

Ordinary Meeting of the Council 30 March 2016

False

Committee Reports

ITEM 24 - BROKEN HILL CITY COUNCIL REPORT NO. 59/16 - DATED MARCH 16, 2016 - NOMINATION FOR COMMUNITY REPRESENTATIVES ON VARIOUS SECTION 355 ASSET COMMITTEES 12/51, 12/50

#### Recommendation

That Broken Hill City Council Report No. 59/16 dated March 16, 2016, be received.

MEETING FURTHER REPORT SUBJECT

That Council appoints Ms. Sandra Havran, Ms. Alison Gander and Mr. Stephen Quartermain as community representatives on the Friends of the Flora and Fauna of the Barrier Ranges Community Committee.

That Council appoints Mr. Craig MacLeod as a community representative on the Lamb Memorial Oval Community Committee.

14 Apr 2016 - 11:26 AM - Leisa Bartlett

All action taken to appoint new members. New members advised, and Committee Secretary's also advised. COMPLETE

Ordinary Meeting of the Council 30 March

False

Committee Reports

# ITEM 25 - BROKEN HILL CITY COUNCIL REPORT NO. 60/16 - DATED FEBRUARY 11, 2016 - NOMINATION FOR MEMBERSHIP ON THE BROKEN HILL COMMUNITY STRATEGIC PLAN ROUND TABLE COMMITTEE 13/145

#### Recommendation

That Broken Hill City Council Report No. 60/16 dated February 11, 2016, be received.

That Council appoints Ms. Ghislaine Barbe and Mr. Peter Beven as a community representative on the Broken Hill Community Round Table Committee.

14 Apr 2016 - 11:28 AM - Leisa Bartlett

All action taken to appoint new members, new members advised. COMPLETE

# **COMMITTEE REPORTS**

| 1. | BROKEN HILL CITY COUNCIL REPORT NO. 83/16 - DATED MARCH 30, 2016 - MINUTES OF THE FLORA AND FAUNA OF THE BARRIER |     |
|----|--|-----|
|    | RANGES COMMUNITY COMMITTEE MEETING HELD MARCH 15, 2016   |     |
|    | (12/51)  | 319 |
|    |  |     |
| 2. | BROKEN HILL CITY COUNCIL REPORT NO. 84/16 - DATED APRIL 13,  |     |
|    | 2016 - MINUTES OF THE MEMORIAL OVAL COMMUNITY COMMITTEE  |     |
|    | MEETINGS HELD MARCH 1, 2016 AND APRIL 4, 2016 (12/52)  | 322 |
|    |  |     |
| 3. | BROKEN HILL CITY COUNCIL REPORT NO. 85/16 - DATED APRIL 13,  |     |
|    | 2016 - MINUTES OF THE PICTON OVAL COMMUNITY COMMITTEE  |     |
|    | MEETING HELD MARCH 14, 2016 (12/54)  | 326 |
|    |  |     |
| 4. | BROKEN HILL CITY COUNCIL REPORT NO. 86/16 - DATED APRIL 14,  |     |
| ٦. | 2016 - NOMINATION FOR COMMUNITY REPRESENTATIVES ON   |     |
|    | SECTION 355 FRIENDS OF THE FLORA AND FAUNA OF THE BARRIER  |     |
|    | RANGES COMMUNITY COMMITTEE (12/51)   | 328 |
|    | <u>· · · · · · · · · · · · · · · · · · · </u>  |     |

Ordinary Council 27 April 2016

ORDINARY MEETING OF THE COUNCIL

March 30, 2016

# BROKEN HILL CITY COUNCIL REPORT NO. 83/16

<u>SUBJECT:</u> <u>MINUTES OF THE FLORA AND FAUNA OF THE BARRIER</u>

RANGES COMMUNITY COMMITTEE MEETING HELD MARCH 15, 2016 12/51

# Recommendation

That Broken Hill City Council Report No. 83/16 dated March 30, 2016, be received.

That the minutes of the Friends of the Flora and Fauna of the Barrier Ranges Community Committee Meeting held March 15, 2016 be received.

# **Executive Summary:**

Council has received minutes of the Friends of the Flora and Fauna of the Barrier Ranges Community Committee Meeting held March 15, 2016 for endorsement by Council.

# Report:

Council, at its meeting held April 28, 2010 considered Group Manager Governance & Community Report No. 19/10 and as part of that report's motion; resolved:

"That Council's Section 355 Committee's be instructed to submit to Council a copy of the relevant Section 355 Committee's meeting minutes within five working days of each meeting, for endorsement." (Minute no. 42328).

Accordingly, the Friends of the Flora and Fauna of the Barrier Ranges Community Committee has submitted minutes from its meeting held March 15, 2016 for Council's endorsement.

# **Strategic Direction:**

Key Direction: Our Community; Objective 1.2.2: Create opportunities for people to participate in active and healthy recreational activities.

# **Relevant Legislation:**

The Friends of the Flora and Fauna of the Barrier Ranges Community Committee operates under Council's Section 355 Asset Committee Standard Constitution and the Local Government Act, 1993 (Section 355).

#### **Attachments**

1. Minutes of the Friends of the Flora and Fauna of the Barrier Ranges Community Committee Meeting held March 15, 2016

2 Pages

JAMES RONCON GENERAL MANAGER

Attachment 1
Minutes of the Friends of the Flora and
Fauna of the Barrier Ranges
Community Committee Meeting held
March 15, 2016

# MINUTES OF THE FRIENDS OF THE FLORA AND FAUNA OF THE BARRIER RANGES355 COMMITTEE HELD MARCH 15, 2016 AT 4.00PM – COUNCIL CHAMBER, 240 BLENDE STREET, BROKEN HILL 12/51

**Present:** John Rogers (Chairperson), Kellie Scott (Vice Chairperson), Darrell Ford (BHCC), Marion Browne, David Spielvogel, Jill Spielvogel, Ronald Tumes, Sue Spangler, Geoffrey Hoare, Nevada Ford, Evan Scott and Emily Scott.

**Apologies:** Darriea Turley, Dean Fletcher, Jeff Crase, Ray Allen, Lyn Campigli, Neville Bent, Megan Allen, Jamie Scott,

#### Confirmation of Minutes of previous meeting:

Previous minutes: February 16, 2016

Moved: S Spangler

Seconded: J Spielvogel

#### Business arising from previous minutes:

Nil

#### Correspondence:

 $Inwards-Correspondence\ from\ NSW\ Local\ Land\ Services\ Western\ Landcare\ advising\ that$  a Seed Collection Workshop will be held at the Robinson College on 9/4/2016 10am – 4pm.

#### **Update on Action List:**

- 1. Ongoing Working Bee
- 2. Identification Cards When required.
- 3. Paving Walk Way Concrete Flora Site path entrance pending.
- 4. Cold Set bitumen pouring over crushed paths
- 5. Maintenance of Pay But Hut

#### Reports:

The toilets at the Primitive Campsite are nearly finished.

Attachment 1
Minutes of the Friends of the Flora and
Fauna of the Barrier Ranges
Community Committee Meeting held
March 15, 2016

#### Roster:

#### April 2016

April 2 – 3, 2016 - David and Jill Spielvogel

• April 9 – 10, 2016 - BHCC

April 16 – 17, 2016 - Marion Browne and Darriea Turley
 April 23 – 24, 2016 - John Rogers (Open) Kellie Scott (Close)

#### May 2016

April 30 May 1 2016 - David and Jill Spielvogel

May 7 – 8, 2016 - Marion Browne and Darriea Turley

May 14 – 15, 2016 - Jeff Crase
 May 21 – 22, 2016 - Dean Fletcher

May 28 – 29, 2016 – BHCC

#### **General Business:**

 David apologised for being late to the working bee. Darrell accepted his apology and thanked all the volunteers who attended the working bee.

- The YMCA Living Desert Fun Run was very successful with 220 participants.
- There was 25mm of rain over the past 5 days giving the Living Desert a good water.
- Darrell advised that a 8 foot Brown Snake was found at the Living Desert Pay Bay and encouraged volunteers to keep an eye out as snakes were still active.

#### **Action List:**

| ACTION   | WHO                  |
|--|----------------------|
| 1. Working Bee – progressive and ongoing         | D. Ford, Ranger      |
| 2. Identification Cards- (when required)         | Corp. Administration |
| 3. Concrete Flora Path and Entrance              | D. Ford, Ranger      |
| 4. Cold Set – bitumen pouring over crushed paths | D. Ford, Ranger      |
| 5. Maintenance of Pay Bay Hut                    | D. Ford, Ranger      |

Meeting Closed: 4.30pm

Next Meetings: Tuesday, April 19, 2016 - Council Chamber - 4.00pm

Ordinary Council 27 April 2016

#### ORDINARY MEETING OF THE COUNCIL

April 13, 2016

# BROKEN HILL CITY COUNCIL REPORT NO. 84/16

SUBJECT: MINUTES OF THE MEMORIAL OVAL COMMUNITY COMMITTEE

MEETINGS HELD MARCH 1, 2016 AND APRIL 4, 2016 12/52

# Recommendation

That Broken Hill City Council Report No. 84/16 dated April 13, 2016, be received.

That minutes of the Memorial Oval Community Committee meetings held March 1, 2016 and April 4, 2016 be received.

# **Executive Summary:**

Council has received minutes of the Memorial Oval Community Committee meetings held March 1, 2016 and April 4, 2016 for endorsement by Council.

# Report:

Council, at its meeting held April 28, 2010 considered Group Manager Governance & Community Report No. 19/10 and as part of that report's motion; resolved:

"That Council's Section 355 Committee's be instructed to submit to Council a copy of the relevant Section 355 Committee's meeting minutes within five working days of each meeting, for endorsement." (Minute no. 42328).

Accordingly, the Memorial Oval Community Committee has submitted minutes from its meetings held March 1, 2016 and April 4, 2016 for Council's endorsement.

#### **Strategic Direction:**

Key Direction: 1. Our Community

Objective: 1.4 Our built environment supports our quality of life

Function: Open Spaces

DP Action: 1.4.1.7 Provide parks and open spaces for passive recreational activity

# **Relevant Legislation:**

The Memorial Oval Community Committee operates under Council's Section 355 Asset Committee Standard Constitution and the Local Government Act, 1993 (Section 355).

#### **Financial Implications:**

Nil.

#### **Attachments**

- Minutes of the Memorial Oval Community Committee Meeting held March 1, 2016
- Minutes of the Memorial Oval Community Committee Meeting held April 4,
   Page 2016

# JAMES RONCON GENERAL MANAGER

# Memorial Oval Management Committee. Minutes: 1<sup>st</sup> March 2016.

OPENED: 7.00pm.

# APOLOGIES:

ATTENDENCE: Ray Steer (Chairman), Dennis Cetinich (Treasurer), Alan Tucker (Caretaker), Tanya Martyn (Dogs), Bruce McIntosh (Show), Tristan Savage (CFC), Dave Gallagher (BHCC), Tony Camilleri (BHHRC), Lee-Anne Khan (Dogs), John Erskine (Soccer), Peter Nash (Afl), Shane Stenhouse (Bhcc), John Ralph (Secretary).

MINUTES: 2nd February 2016.

Minutes be accepted: Dave Gallagher/John Erskine Crd.

BUSINESS ARISING: Nil.

CORRESPONDENCE: Nil.

#### FINANCIAL REPORT:

February 2016: Bank Balance \$22,085.22

Debtors January 2016: BHHRC: \$7,930.64 CBHFC: \$,973.88.88, BHPSSA: \$119.00.

Balance Outstanding: \$13,023.52

Report be received: Tony Camilleri/Dave Gallagher Crd.

#### GENERAL BUSINESS:

Memorial Oval: Shane Stenhouse requested to attend this meeting to jnform the Committee that he had meet with BHCC General Manager Andrew Bruggy in reference to the outcome of the Oval inspection on the 2/2/2016

A meeting with Andrew Bruggy was called at 3pm on Thursday 4th February, the following personal attended Craig Gilby, Glen Williams (CFC), Shane Stenhouse (BHCC), Ray Steer (MOMC).

The outcome of this meeting was that all games on the Memorial Oval will scrapped this season because the surface is not safe to play on.

Council Manager Andrew Bruggy said that the Memorial Ovals poor irrigation system, water restrictions, ageing infrastructure, and weather conditions had resulted in sections of the turf failing, he recognized that a long term to the Ovals irrigation was needed, the Council has assured us that the Central Football Club can now train on the Oval which is crucial to the ability of the Club to compete in 2016, Correspondence will be sent to the CFC informing the that they train at their own risk, Council will continue to spray and monitor the Oval.

Shane informed the Committee as there is still two Dog Shows, Rugby Grand Final, Silver City Show, and the Gem Show booked on the Oval for 2016, work on the Memorial Oval will commence on the Monday, 17th October 2016.

Various questions were asked by members of the Committee in reference to the Oval and the Motion to close the Oval at the previous Committee Meeting but as the Council has made this decision re the Oval it will not be over ridden.

Sureway: Andrew Bruggy will look into this matter, will inform us later.

Scoreboard: Store it at the Council Depot when it arrives.

Grant: Ray Steer will look into a Grant to update the War Memorial.

# MINUTES OF THE MEMORIAL OVAL COMMUNITY COMMITTEE MEETINGS HELD MARCH 1, 2016 AND APRIL 4, 2016

Attachment 1
Minutes of the Memorial Oval
Community Committee Meeting held
March 1, 2016

CBHFC: Do not charge Training Fees for January 2016.

**Shane Stenhouse:** Shane was thanked for his input to the Oval over many years, as he is leaving Broken Hill for greener pastures Committee wished him all success in his endeavors

Saturday, 26<sup>th</sup> March 2016: MOMC has not received any more information from the BHCC in reference to what is going to be done to the Oval since the meeting on the 4<sup>th</sup> February 2016.

Meeting Closed: 8.10pm:

Next Meeting: Tuesday 5th April 2016 at 7pm.

# Memorial Oval Management Committee. <u>Minutes: 4<sup>th</sup> April 2016.</u>

OPENED: 7.00pm.

APOLOGIES: Dave Gallagher, Peter Nash, Bruce McIntosh, Tristan Savage.

Apologies be accepted: Tony Camilleri/John Erskine Crd.

ATTENDENCE: Ray Steer (Chairman), Dennis Cetinich (Treasurer), Alan Tucker (Caretaker), Tanya Martyn Tony Camilleri (BHHRC), Lee-Anne Khan (Dogs), John Erskine (Soccer), John Ralph (Secretary).

MINUTES: 1st March 2016.

Minutes be accepted: Alan Tucker/John Erskine Crd.

BUSINESS ARISING: Central's Fees owing \$4,973.88, not \$973.88 as stated in March Minutes.

# CORRESPONDENCE:

Australian Army: All accounts be sent to Sergeant R.J.Ellingham, Building 32, Keswick Barracks,

Keswick SA.

CBHFC: Training times, Monday, Tuesday, Thursday nights 6pm to 8pm.

Correspondence be received: Lee-Anne Khan/ Tony Camilleri Crd.

#### FINANCIAL REPORT:

March 2016: Bank Balance \$13,249.83.

Debtors March 2016: BHHRC: \$10,850.64. CBHFC: \$4,623.88.88. BHPSSA: \$119.00.

Balance Outstanding: \$15,593.52

Report be accepted: Lee-Anne Khan/Tony Camilleri Crd.

#### GENERAL BUSINESS:

Dog Shows: On completion of all Dog Shows their Committee must check the grounds to make sure there are no tent stakes left.

Circus Royale: This Circus may be attending from the 30th June 2016, still awaiting final booking.

**BHHRC:** All Bar Electricity is to be turned off after their Wind-up, this is to test to see if any other appliances are connected to this Meter.

Listed below are the dates for their 2016/2017 racing Season:\

Trials: November 2016 - 13th, 20th, 27th, December: 2016 - 3rd.

Race Meetings: December 2016 - 10th, 17th. January 2017 - 7th, 14th, 21st.

February 2017 - 11th, 18th, 25th. March 2017 - 11th, 17th.

Car Boot Sale: Be held on the Queens Birthday 11th-13th June 2016, \$10.00 per Car, leave in the hands of Ray Steer to organize.

Memorial Oval Kevs: This matter is being discussed owing to Tower Lights being turned on when they are not supposed to be on, these lights being on when football training is finished, food stuff and drinks being removed from the Canteen, this is owing to persons having keys who should not have them. Further discussion took place over a lengthy period, it was decided that all Committee put down on paper their way/idea of fixing this matter and bring it to the next Committee Meeting.

Meeting Closed: 8.30pm: Next Meeting: Tuesday 3<sup>rd</sup> May 2016 at 7pm. Ordinary Council 27 April 2016

#### ORDINARY MEETING OF THE COUNCIL

April 13, 2016

#### BROKEN HILL CITY COUNCIL REPORT NO. 85/16

<u>SUBJECT:</u> <u>MINUTES OF THE PICTON OVAL COMMUNITY COMMITTEE</u>

MEETING HELD MARCH 14, 2016

12/54

# Recommendation

That Broken Hill City Council Report No. 85/16 dated April 13, 2016, be received.

That minutes of the Picton Oval Community Committee meeting held March 14, 2016 be received.

# **Executive Summary:**

Council has received minutes of the Picton Oval Community Committee meeting held March 14, 2016 for endorsement by Council.

# Report:

Council, at its meeting held April 28, 2010 considered Group Manager Governance & Community Report No. 19/10 and as part of that report's motion; resolved:

"That Council's Section 355 Committee's be instructed to submit to Council a copy of the relevant Section 355 Committee's meeting minutes within five working days of each meeting, for endorsement." (Minute no. 42328).

Accordingly, the Picton Oval Community Committee has submitted minutes from its meeting held March 14, 2016 for Council's endorsement.

#### Strategic Direction:

Key Direction: 1. Our Community

Objective: 1.4 Our built environment supports our quality of life

Function: Open Spaces

DP Action: 1.4.1.7 Provide parks and open spaces for passive recreational activity

# **Relevant Legislation:**

The Picton Oval Community Committee operates under Council's Section 355 Asset Committee Standard Constitution and the Local Government Act, 1993 (Section 355).

# **Financial Implications:**

Nil

#### **Attachments**

1. Minutes of the Picton Oval Community Committee meeting held March 14, 2016 1 Page

JAMES RONCON GENERAL MANAGER

# PICTON OVAL MANAGEMENT COMMITTEE MEETING MINUTES

# MONDAY, 14th MARCH 2016

Present:

N. Hannigan, N. Davey, T. Rynne, P. Adams, C. Adams (Councillor), C. Williams (Little A's), B. Licul (Councillor), M. Hammond (Hockey), J. O'Neill, G. Hogan, D. Zhao (Council).

#### Apologies:

Meeting Commenced: 7:30p.m.

#### Matters Arising:

 Removal of existing sand from longpit jump have been removed and sand from Mawson has been delivered.

# Correspondence In:

1. Tax Invoices (2) from Stihl.

#### Correspondence Out:

Nil

#### Financial Report:

N. Hannigan to follow up with outstanding invoices from Stihl.

#### General Business:

- Concern regarding issue over payment of sand has been raised. Noel to follow up. Thanks to 'Getting There' for removal of sand.
- Watering of oval has been attended to by plumber. Watering schedule seems to be corrected. Committee like to pass on thanks to plumber.
- Tree cutting still on agenda. Anticipating branches/trees to be cut before the end of the financial year.
- Approach St. Joes and Celtic regarding use of oval for training. Few days of no show from some users.
- Hockey raised the issue of the state of the oval and users wearing boots on the oval. As it stands it is not in a state for Hockey for the 2016 season.
- 6. Inspection of oval on Thursday, 17th March at 8:30a.m. with Council.

Meeting closed: 7:55p.m.

Next Meeting: Monday, 11th April 2016

Ordinary Council 27 April 2016

#### ORDINARY MEETING OF THE COUNCIL

April 14, 2016

12/51

# BROKEN HILL CITY COUNCIL REPORT NO. 86/16

<u>SUBJECT:</u> <u>NOMINATION FOR COMMUNITY REPRESENTATIVES ON</u>

SECTION 355 FRIENDS OF THE FLORA AND FAUNA OF THE

BARRIER RANGES COMMUNITY COMMITTEE

# Recommendation

That Broken Hill City Council Report No. 86/16 dated April 14, 2016, be received.

That Council appoints Mr Paul Reed and Mr Ronald Fletcher as community representatives on the Friends of the Flora and Fauna of the Barrier Ranges Community Committee.

# **Executive Summary:**

Council has received nominations for membership on Council's S355 Asset Committee – The Friends of the Flora and Fauna of the Barrier Ranges Community Committee.

#### Report:

Council has received two (2) nominations for membership on the Friends of the Flora and Fauna of the Barrier Ranges Community Committee from Mr Paul Reed and Mr Ronald Fletcher.

The Committee Constitution allows for the appointment of 22 community representatives and at least 1 Councillor representative. There are currently 19 community representatives appointed to the Committee, leaving a balance of 3 vacant positions.

Members appointed to the Committee will serve for a period of four (4) years coinciding with the period of election of the current elected body i.e. the term of membership will be the period between two successive local government elections. Current members of all Section 355 Committees will be encouraged to re-apply in September 2016.

As there are adequate vacancies on the Friends of the Flora and Fauna of the Barrier Ranges Community Committee, it is recommended that Council accepts the nominations from Mr Paul Reed and Mr Ronald Fletcher for appointment as community representatives.

# **Strategic Direction:**

Key Direction: 3 Our Environment

Objective: 3.2 Natural flora and fauna environments are enhanced and

protected.

Function: Natural Environment

DP Action: 3.2.1.5 Support and encourage volunteers and environmental

groups to actively protect and enhance the natural

environment at the Living Desert Reserve, the Regeneration

Area and the Willyama Common.

Ordinary Council 27 April 2016

# **Relevant Legislation:**

Council's Section 355 Asset Committee Standard Constitution and the Local Government Act, 1993 (Section 355).

# **Financial Implications:**

Nil.

# **Attachments**

1. Nominations Forms received 2 Pages

JAMES RONCON GENERAL MANAGER

# S355 COMMITTEE NOMINATION FORM



To the General Manager

I hereby wish to nominate for the position of citizen representative on the FRIENDS OF THE FLORA " FAUNA COMMITTEE NAME: RONALD DEAN FLETCHER ADDRESS: BROKEN HILL TELEPHONE NO: OCCUPATION: Please supply details of any experience relevant to the Committee VAS MEMBER OF THE ABOUT Previous experience on any Committee? \_\_ Reasons for Nomination: ENLOY THE WORK . THE MEMBERS Date: 30.3.16 Signature: RN Flether

This information is collected for the purpose of application for committee membership. Personal details will be made available to the Committee Secretary & Committee and relevant Council Officers; and personal telephone and email details will be removed for inclusion of applications in Council Business Papers.

# **BROKEN HILL CITY COUNCIL**

# NOMINATION FORM FOR APPOINTMENT SECTION 355 MANAGEMENT COMMITTEE

# To the General Manager

|          |    | To the General Manager  |
|----------|----|---|
|          |    | I hereby wish to nominate for the position of citizen representative on the |
| FRIEILOS | OF | THE FLORA . FAUNA OF THE BARRIER RANCES COMMITTEE                           |
|          |    |   |
|          |    | NAME: PAUL REED.  |
|          |    | ADDRESS:  |
|          |    | BROKEN HILL   |
|          |    | TELEPHONE NO:   |
|          |    | OCCUPATION: RETIRED   |
|          |    | OCCUPATION.   |
|          |    | Do you represent a sporting or other organisation?                          |
|          |    | If yes, please supply details:  |
|          |    | if yes, please supply details.  |
|          |    |   |
|          |    |   |
|          |    |   |
|          |    | Previous experience on any Committee? CONTINUOUS COMMITTEE MEMBER           |
|          |    | OF SILVER CITY RIFLE CCUB SINCE 1986.                                       |
|          |    |   |
|          |    | Reasons for Nomination: ENJOINENT OF LOCAL OUTDOORS                         |
|          |    | AND DESIRE TO ASSIST WITH CONTINUITY AND                                    |
|          |    | PROMOTION OF BROKEN HILL'S PREMIER TOURIST PRECINCT                         |
|          |    |   |
|          |    | 110   |
|          |    | Signature Pres 23-2-16.   |
|          |    | Signature/ Date: 23 - 2 - 70.   |

<sup>\*</sup> Personal details will be made available to the Committee Secretary & Committee and relevant Council Officers; and personal telephone and email details will be removed for inclusion of applications in Council Business Papers.

# CLOSED

# Council Meeting to be held Wednesday, April 27, 2016

- MAYORAL MINUTE NO. 4/16 DATED MARCH 11, 2016 CONFIDENTIAL
   (General Manager's Note: This report considers the proposed sale of an asset and is deemed confidential under Section 10A(2) (c) of the Local Government Act, 1993 which provides for information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business).
- 2. BROKEN HILL CITY COUNCIL REPORT NO. 87/16 DATED APRIL 13, 2016 CONFIDENTIAL (General Manager's Note: This report considers Future of Council Facility and is deemed confidential under Section 10A(2) (d) of the Local Government Act, 1993 which provides for commercial information of a confidential nature that would, if disclosed (i) prejudice the commercial position of the person who supplied it; or (ii) confer a commercial advantage on a competitor of the Council; or (iii) reveal a trade secret).
- 3. BROKEN HILL CITY COUNCIL REPORT NO. 88/16 DATED APRIL 13, 2016 CONFIDENTIAL (General Manager's Note: This report considers personnel matters and is deemed confidential under Section 10A(2) (a) of the Local Government Act, 1993 which contains matters that will involve the discussion of personnel matters concerning a particular individual).
- 4. BROKEN HILL CITY COUNCIL REPORT NO. 89/16 DATED APRIL 13, 2016 CONFIDENTIAL (General Manager's Note: This report considers a Licence Access Agreement and is deemed confidential under Section 10A(2) (c) of the Local Government Act, 1993 which provides for information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business).
- 5. BROKEN HILL CITY COUNCIL REPORT NO. 90/16 DATED APRIL 14, 2016 CONFIDENTIAL (General Manager's Note: This report considers a tender and is deemed confidential under Section 10A(2) (c) of the Local Government Act, 1993 which provides for information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business).
- 6. BROKEN HILL CITY COUNCIL REPORT NO. 91/16 DATED APRIL 14, 2016 CONFIDENTIAL (General Manager's Note: This report considers a tender and is deemed confidential under Section 10A(2) (c) of the Local Government Act, 1993 which provides for information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business).
- 7. BROKEN HILL CITY COUNCIL REPORT NO. 92/16 DATED APRIL 12, 2016 CONFIDENTIAL (General Manager's Note: This report considers a tender and is deemed confidential under Section 10A(2) (c) of the Local Government Act, 1993 which provides for information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business).